

Part II Signature Block	
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge	
Sign Here	Signature of officer JENNIFER HAZELTON CFO
	2020-05-11 Date Type or print name and title
Paid Preparer Use Only	Print/Type preparer's name Preparer's signature Date Check ☐ if self-employed PTIN P00460263
	Firm's name ▶ PricewaterhouseCoopers LLP Firm's EIN ▶
	Firm's address ▶ 2001 MARKET ST SUITE 1800 PHILADELPHIA, PA 19103 Phone no (267) 330-3000

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒**1** Briefly describe the organization's mission

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code)	(Expenses \$ 103,473,287	including grants of \$ 0	(Revenue \$ 104,778,951)
See Additional Data				

4b	(Code)	(Expenses \$ 8,690,014	including grants of \$ 8,690,014	(Revenue \$ 0)
See Additional Data				

4c	(Code)	(Expenses \$	including grants of \$	(Revenue \$)
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4d	Other program services (Describe in Schedule O)	(Expenses \$	including grants of \$	(Revenue \$)
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4e	Total program service expenses ▶	112,163,301
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No

Part IV Checklist of Required Schedules (continued)

		Yes	No	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance		Yes	No	
Check if Schedule O contains a response or note to any line in this Part V ☐				
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	3,552	
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		2a	1,262			
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)				2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?				3a	Yes	
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O				3b	Yes	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?				4a		No
b If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)						
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?				5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?				5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?				5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?				6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?				6b		
7 Organizations that may receive deductible contributions under section 170(c).						
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?				7a	Yes	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?				7b	Yes	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?				7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year				7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?				7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?				7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?				7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?				7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?						
				8		
9a Did the sponsoring organization make any taxable distributions under section 4966?				9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?				9b		
10 Section 501(c)(7) organizations. Enter						
a Initiation fees and capital contributions included on Part VIII, line 12				10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities				10b		
11 Section 501(c)(12) organizations. Enter						
a Gross income from members or shareholders				11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)				11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?						
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year				12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.						
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O				13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans				13b		
c Enter the amount of reserves on hand				13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?				14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O				14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N				15		No
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O				16		No

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	Yes	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	Yes	
b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	Yes	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	Yes	
13	Did the organization have a written whistleblower policy?	Yes	
14	Did the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official.	Yes	
b	Other officers or key employees of the organization.	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: _____

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
 ► JENNIFER HAZELTON 3 NRG PARK HOUSTON, TX 77054 (832) 667-1000

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☒

☒

● List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

● List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

● List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

[illegible]

1b Sub-Total			
c Total from continuation sheets to Part VII, Section A			
d Total (add lines 1b and 1c)	2,744,296	0	671,329

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 36

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
LD SYSTEMS INC, PO BOX 10620 HOUSTON, TX 77206	AUDIO/VIDEO SERVICES	5,985,862
RAY CAMMACK SHOWS INC, 4950 WEST SOUTHERN AVE LAVEEN, AZ 85339	CARNIVAL SERVICES	3,457,520
ARAMARK SPORTS AND ENTERTAINMENT, TWO NRG PARK HOUSTON, TX 77054	FOOD SERVICES	2,108,816
ARAMARK FACILITY SERVICES, TWO NRG PARK HOUSTON, TX 77054	CLEANING SERVICES	1,762,420
TOTAL SITE, 11228 E HARDY RD HOUSTON, TX 77093	CONSTRUCTION	984,080

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 61	
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Form 990 (2018)		Page 9					
Part VIII		Statement of Revenue					
Check if Schedule O contains a response or note to any line in this Part VIII ☐							
		(A)	(B)	(C)	(D)		
		Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514		
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b	5,007,420			
	c	Fundraising events	1c	583,531			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	39,411,320			
	g	Noncash contributions included in lines 1a - 1f \$		104,239			
	h	Total. Add lines 1a-1f		45,002,271			
Program Service Revenue	2a	RODEO SHOW RECEIPT	Business Code				
			711300	104,779,044	104,779,044		
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		104,779,044			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		3,109,343		-20,472	3,129,815
	4	Income from investment of tax-exempt bond proceeds		0			
	5	Royalties		0			
	6a	Gross rents	(i) Real	(ii) Personal			
			436,327				
	b	Less rental expenses		674,975			
	c	Rental income or (loss)		-238,648	0		
	d	Net rental income or (loss)		-238,648		-238,648	
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
			-1,340,955				
	b	Less cost or other basis and sales expenses					
	c	Gain or (loss)		-1,340,955			
	d	Net gain or (loss)		-1,340,955			-1,340,955
	8a	Gross income from fundraising events (not including \$ 583,531 of contributions reported on line 1c) See Part IV, line 18	a	347,916			
	b	Less direct expenses	b	407,266			
	c	Net income or (loss) from fundraising events		-59,350			-59,350
	9a	Gross income from gaming activities See Part IV, line 19	a	0			
	b	Less direct expenses	b	0			
	c	Net income or (loss) from gaming activities		0			
	10a	Gross sales of inventory, less returns and allowances	a	1,261,667			
b	Less cost of goods sold	b	1,108,077				
c	Net income or (loss) from sales of inventory		153,590	-93	153,683		
Miscellaneous Revenue		Business Code					
11a	COCA-COLA SPONSORSHIP	900099	10,000		10,000		
b	SPONSOR OFFERS TO MEMBERS & VOLUNTEERS	900099	2,477		2,477		
c							
d	All other revenue						
e	Total. Add lines 11a-11d		12,477				
12	Total revenue. See Instructions		151,417,772	104,778,951	-92,960	1,729,510	

Form 990 (2018)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	8,690,014	8,690,014		
2 Grants and other assistance to domestic individuals. See Part IV, line 22.	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0			
4 Benefits paid to or for members.	0			
5 Compensation of current officers, directors, trustees, and key employees.	1,778,485	474,149	1,295,607	8,729
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	109,455			109,455
7 Other salaries and wages.	13,017,872	8,490,034	3,406,572	1,121,266
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).	1,088,499	608,400	391,195	88,904
9 Other employee benefits.	1,925,994	1,194,329	547,743	183,922
10 Payroll taxes.	1,056,848	618,138	353,364	85,346
11 Fees for services (non-employees):				
a Management.	0			
b Legal.	466,754		466,754	
c Accounting.	127,975		120,520	7,455
d Lobbying.	0			
e Professional fundraising services. See Part IV, line 17.	0			0
f Investment management fees.	184,382		184,382	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	26,387,707	23,862,018	1,355,675	1,170,014
12 Advertising and promotion.	3,596,898	3,222,809	70,788	303,301
13 Office expenses.	1,930,329	1,439,025	192,098	299,206
14 Information technology.	1,580,004	168,797	1,400,736	10,471
15 Royalties.	0			
16 Occupancy.	2,316,441	1,984,414		332,027
17 Travel.	93,773	81,815	-10,106	22,064
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.	0			
19 Conferences, conventions, and meetings.	53,275	24,533	27,079	1,663
20 Interest.	6,175,077	6,175,077		
21 Payments to affiliates.	0			
22 Depreciation, depletion, and amortization.	4,938,369	4,328,945	514,210	95,214
23 Insurance.	1,222,106	570,801	564,357	86,948
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a ENTERTAINER EXPENSE	18,537,964	18,536,464	0	1,500
b CONTRIBUTIONS TO SHOW EXHIB	8,440,089	8,440,089		
c FOOD AND BEVERAGE SERVICES	8,373,616	4,204,054	305,112	3,864,450
d EQUIPMENT RENTAL & MAINT	8,325,800	7,891,058	169,922	264,820
e All other expenses	13,290,332	11,158,338	710,657	1,421,337
25 Total functional expenses. Add lines 1 through 24e.	133,708,058	112,163,301	12,066,665	9,478,092
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing	22,503,712	1	27,921,472
	2	Savings and temporary cash investments	0	2	0
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	1,774,547	4	1,236,439
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L	0	6	0
	7	Notes and loans receivable, net	6,294,379	7	5,534,870
	8	Inventories for sale or use	336,055	8	310,681
	9	Prepaid expenses and deferred charges	1,756,005	9	2,773,573
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	228,948,919		
	b	Less: accumulated depreciation	56,770,174		
			169,846,799	10c	172,178,745
	11	Investments—publicly traded securities	113,821,681	11	115,271,557
	12	Investments—other securities. See Part IV, line 11	23,299,526	12	22,934,035
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
15	Other assets. See Part IV, line 11	11,516,372	15	19,013,066	
16	Total assets. Add lines 1 through 15 (must equal line 34)	351,149,076	16	367,174,438	
Liabilities	17	Accounts payable and accrued expenses	5,997,098	17	6,763,790
	18	Grants payable	0	18	0
	19	Deferred revenue	37,009,614	19	35,319,421
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	57,896,636	23	53,456,986
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	11,038,244	25	21,533,628
	26	Total liabilities. Add lines 17 through 25	111,941,592	26	117,073,825
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.				
	27	Unrestricted net assets	239,207,484	27	250,100,613
	28	Temporarily restricted net assets	0	28	0
	29	Permanently restricted net assets	0	29	0
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	239,207,484	33	250,100,613	
34	Total liabilities and net assets/fund balances	351,149,076	34	367,174,438	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	151,417,772
2	Total expenses (must equal Part IX, column (A), line 25)	2	133,708,058
3	Revenue less expenses Subtract line 2 from line 1	3	17,709,714
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	239,207,484
5	Net unrealized gains (losses) on investments	5	-387,659
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-6,428,926
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	250,100,613

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Additional Data

Software ID:
Software Version:
EIN: 74-1142851
Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Form 990 (2018)

Form 990, Part III, Line 4a:

- Total attendance for all activities on the grounds, Feb 21 - 23 (World's Championship Bar-B-Que Contest) and Feb 25 - March 17, 2019 (Houston Livestock Show and Rodeo) reached 2,506,263 - The World's Championship Bar-B-Que Contest helped kick off the Show with 215,685 people in attendance from February 21-23 - The RODEOHOUSTON paid attendance reached 1,337,725 fans enjoyed action-packed rodeo performances and superstars in concert Three RODEOHOUSTON performances landed in the list of the Show's top 25 paid Rodeo attendance records - The Sunday, March 17, concert-only performance with George Strait, and special guests Lyle Lovett and Robert Earl Keen, set an attendance record for any event in NRG Stadium with 80,108 people - RODEOHOUSTON committed \$2 17 million to its contestants in 2019 - The 2019 RODEOHOUSTON Super Series invited the world's top rodeo athletes to compete in seven events, February 25 - March 17 - RODEOHOUSTON Super Series athletes competed for a share of \$1,748,000 in prize money Each event champion rode out of NRG Stadium with \$50,000, plus winnings from the preliminary rounds - The RODEOHOUSTON Super Shootout North America's Champions, presented by Crown Royal, WAS HELD SATURDAY, MARCH 9, 2019 THIS one-day event that featured champion athletes from eight of the best rodeos in the U S and Canada Contestants competed as individuals, and as part of a team consisting of event champions from each of the eight rodeos With a total purse of \$250,000, the Super Shootout is among the richest one-day rodeo events in the world Each champion earned \$25,000, and team members earned an additional \$2,500 each for their share of \$12,500 for the winning team - This year's livestock and horse show competitions drew 34,474 entries - Eleven junior auction Grand Champion and Reserve Grand Champion lots set world or Rodeo records - Junior auction sales totaled \$17,445,112 - The Junior Commercial Steer Sale totaled \$776,646 (live auction of choice steers) - The Houston Livestock Show and Rodeo Champion Wine Auction brought in \$2,191,490 - The Ranching and Wildlife Auction totaled \$400,535 - Calf scramble and judging contest winners received 375 certificates, each worth \$2,250, to apply toward the purchase of a registered beef heifer or steer to exhibit at the 2020 Houston Livestock Show Certificate premiums totaled \$843,750 - The Houston Livestock Show and Rodeo contributed more than \$27 million in 2019 - \$14,286,000 in scholarships to be awarded this summer - \$8,305,250 for junior show exhibitors and calf scramble participants - \$3,969,720 in educational program grants - \$613,640 in graduate assistantships More than 34,000 volunteers on more than 100 different committees donated their time and talent to the show, reducing expenses and assisting in the above listed program accomplishments

Form 990, Part III, Line 4b:

Houston Livestock Show and Rodeo makes grants to the affiliated organization Houston Livestock Show & Rodeo Educational Fund (EIN 76-0260204) in support of approximately \$19.3 million in scholarships and educational grants awarded

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAMES A WINNE III CHAIRMAN OF THE BOARD	10 0 1 0	X		X				0	0	0
BRADY F CARRUTH CHAIRMAN OF THE BOARD ELECT	10 0 1 0	X		X				0	0	0
THOMAS J BAKER III VP/DIRECTOR	5 0 0 0	X		X				0	0	0
ROGER CAMP VP/DIRECTOR	5 0 0 0	X		X				0	0	0
ROBERT CLAY VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
MICHAEL C CURLEY VP/DIRECTOR (THROUGH 5/31/19)	5 0 0 0	X		X				0	0	0
JOHN W DAUBERT VP/DIRECTOR	5 0 0 0	X		X				0	0	0
EDWIN DECORA VP/DIRECTOR	5 0 0 0	X		X				0	0	0
TERENCE H FONTAINE VP/DIRECTOR	5 0 0 0	X		X				0	0	0
MICHAEL W GALVAN VP/DIRECTOR (THROUGH 2/22/19)	5 0 0 0	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN GIANNUKOS VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
JOHN GLITHERO VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
BUTCH GUERRERO VP/DIRECTOR	5 0 0 0	X		X				0	0	0
WILLIAM D HANNA VP/DIRECTOR	5 0 0 0	X		X				0	0	0
JEFFREY JEFF HAYES VP/DIRECTOR (THROUGH 5/31/19)	5 0 0 0	X		X				0	0	0
ALICIA B JIMERSON-KNOX VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
JAMES ALAN KENT VP/DIRECTOR (THROUGH 5/31/19)	5 0 0 0	X		X				0	0	0
KELLY J LARKIN MD VP/DIRECTOR	5 0 0 0	X		X				0	0	0
ROBERT M MOSS VP/DIRECTOR	5 0 0 0	X		X				0	0	0
EMMETT STORY VP/DIRECTOR	5 0 0 0	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ARCHIE R THOMPSON VP/DIRECTOR (THROUGH 5/31/19)	5 0 0 0	X		X				0	0	0
CHRIS UNDERBRINK VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
DUNCAN UNDERWOOD VP/DIRECTOR (STARTING 6/1/19)	5 0 0 0	X		X				0	0	0
WENDY VANDEVENTER VP/DIRECTOR (THROUGH 5/31/19)	5 0 0 0	X		X				0	0	0
TAYLOR WHITAKER VP/DIRECTOR	5 0 0 0	X		X				0	0	0
TONYA YURGENSON-JACKS VP/DIRECTOR	5 0 0 0	X		X				0	0	0
JIM BLOODWORTH EXECUTIVE COMMITTEE	2 5 0 25	X						106,466	0	0
DON A BUCKALEW EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
WARNER D ERVIN EXEC COMMITTEE(START 6/1/19)	2 5 0 25	X						0	0	0
TILMAN J FERTITTA EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
G RAY HINSLEY III EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
WAYNE HOLLIS JR EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JP HUNNICUTT III EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
PARKER JOHNSON EXEC COMMITTEE(START 6/1/19)	2 5 0 25	X						0	0	0
DON D JORDAN EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JACK A LYONS EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
ED MCMAHON EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
PAT MANN PHILLIPS EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
CHRIS RICHARDSON EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
CHARLES R ROBINSON EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
WESLEY SINOR EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JOHN O SMITH EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
PAUL G SOMERVILLE EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
KEITH A STEFFEK EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
RH STEVENS EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JOE VAN MATRE EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
P MICHAEL WELLS EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JAMES M WINDHAM JR EXECUTIVE COMMITTEE	2 5 0 25	X						0	0	0
JJ ACY DIRECTOR	1 0 0 0	X						0	0	0
COURTNEY ADAME DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOSEPH ADAMEK DIRECTOR	1 0 0 0	X						0	0	0
GARY DEAN ALLEN DIRECTOR	1 0 0 0	X						0	0	0
JIMMIE ALLEN DIRECTOR	1 0 0 0	X						0	0	0
RUSSELL ALLEN DIRECTOR	1 0 0 0	X						0	0	0
LINDA ALONZO-SAENZ DIRECTOR	1 0 0 0	X						0	0	0
SCOTT ANDERSON DIRECTOR	1 0 0 0	X						0	0	0
STACY STIDHAM ANDERSON DIRECTOR	1 0 0 0	X						0	0	0
MARIE DENISE ARCOS DIRECTOR	1 0 0 0	X						0	0	0
WENDY LEWIS ARMSTRONG DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
JEFFREY D ARONOFF DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
SKIP AVARA DIRECTOR	1 0 0 0	X						0	0	0
SAM AYERS DIRECTOR	1 0 0 0	X						0	0	0
STEPHANIE BAIRD DIRECTOR	1 0 0 0	X						0	0	0
DAVID BAKER DIRECTOR	1 0 0 0	X						0	0	0
CONNARD BARKER DIRECTOR	1 0 0 0	X						0	0	0
LINDA SUE BARNES DIRECTOR	1 0 0 0	X						0	0	0
FRANK T BARNETT DIRECTOR	1 0 0 0	X						0	0	0
CHARLES MITCHELL BARRIER DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
LOUIS BART DIRECTOR	1 0 0 0	X						0	0	0
JASON BEAL DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
C A BEASLEY DIRECTOR	1 0 0 0	X						0	0	0
ROBERT L BECKER JR DIRECTOR	1 0 0 0	X						0	0	0
STUART BEKEN DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL MICKEY BELL DIRECTOR	1 0 0 0	X						0	0	0
JUSTIN BENNETT DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
MAY BENTLEY DIRECTOR	1 0 0 0	X						0	0	0
ROGER BETHUNE DIRECTOR	1 0 0 0	X						0	0	0
LARRY BIEDIGER JR DIRECTOR	1 0 0 0	X						0	0	0
JIM BILLINGS DIRECTOR	1 0 0 0	X						0	0	0
MIKE BLASINGAME DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
BRYAN JAY BLONDER MD DIRECTOR	1 0 0 0	X						0	0	0
FRED BOAS DIRECTOR	1 0 0 0	X						0	0	0
DANNY R BOATMAN DIRECTOR	1 0 0 0	X						0	0	0
TERRY BODKIN-AGRIS DIRECTOR	1 0 0 0	X						0	0	0
WILLIAM C BOOHER DIRECTOR	1 0 0 0	X						0	0	0
M DAVID BOOTHE DIRECTOR	1 0 0 0	X						0	0	0
DOUGLAS B BOSCH DIRECTOR	1 0 0 0	X						0	0	0
DWIGHT BOYKINS DIRECTOR	1 0 0 0	X						0	0	0
CLAIR BRANCH DIRECTOR	1 0 0 0	X						0	0	0
CLAIR BARCLAY BRANCH DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN R BRANIFF DIRECTOR	1 0 0 0	X						0	0	0
JOHN R BRANIFF JR DIRECTOR	1 0 0 0	X						0	0	0
MIKE BREM DIRECTOR	1 0 0 0	X						0	0	0
CURTIS BRENNER DIRECTOR	1 0 0 0	X						0	0	0
MICHELLE BRIDGES-PAHL DIRECTOR	1 0 0 0	X						0	0	0
BRANDON LEE BRIDWELL DIRECTOR	1 0 0 0	X						0	0	0
JIM BROCK DIRECTOR	1 0 0 0	X						0	0	0
PAM BROOKS DIRECTOR	1 0 0 0	X						0	0	0
TERRY MACK BROWN DIRECTOR	1 0 0 0	X						0	0	0
GINGER BROWN DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JANE BURNAP DIRECTOR	1 0 0 0	X						0	0	0
TIM BURNS DIRECTOR	1 0 0 0	X						0	0	0
THOMAS A BURT DIRECTOR	1 0 0 0	X						0	0	0
GEORGE A BUSCHARDT DIRECTOR	1 0 0 0	X						0	0	0
GEORGE A BUSCHARDT JR DIRECTOR	1 0 0 0	X						0	0	0
JL BUTERA DIRECTOR	1 0 0 0	X						0	0	0
RICHARD B BUTLER DIRECTOR	1 0 0 0	X						0	0	0
KEVIN E CAGLE DIRECTOR	1 0 0 0	X						0	0	0
ROBERT BOB CAIN DIRECTOR	1 0 0 0	X						0	0	0
ROXIE REGAN CAMPBELL DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RUDY CANO DIRECTOR	1 0 0 0	X						0	0	0
ANDREW CANTU DIRECTOR	1 0 0 0	X						0	0	0
LARRY L CARROLL DIRECTOR	1 0 0 0	X						0	0	0
JANUARY CARTER DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
VICTOR CASTANEDA DIRECTOR	1 0 0 0	X						0	0	0
JOHN M CAUSEY DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL W CHAMBERS DIRECTOR	1 0 0 0	X						0	0	0
JOSEPH E CHASTANG DIRECTOR	1 0 0 0	X						0	0	0
CHAD J CLAY DIRECTOR	1 0 0 0	X						0	0	0
JILL CLEMENT EXECUTIVE DIR -ADMIN & TICKETS	50 0 0 0	X						190,911	0	77,528

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL E CLEPPER DIRECTOR	1 0 0 0	X						0	0	0
CURTIS CLERKLEY DIRECTOR	1 0 0 0	X						0	0	0
MATTHEW T CONE DIRECTOR	1 0 0 0	X						0	0	0
SEAN CONGDON DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
HOWARD THOMAS CORDELL DIRECTOR	1 0 0 0	X						0	0	0
JERRY M CREWS DIRECTOR	1 0 0 0	X						0	0	0
SANDRA L CROOK DIRECTOR	1 0 0 0	X						0	0	0
CHRIS CUNNINGHAM DIRECTOR	1 0 0 0	X						0	0	0
CLAYTON DALLAS DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
DAN D'ARMOND DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CHUCK DAVIS DIRECTOR	1 0 0 0	X						0	0	0
ROBERT N DAVIS DIRECTOR	1 0 0 0	X						0	0	0
TOM C DAVIS DIRECTOR	1 0 0 0	X						0	0	0
CARL BO DAWSON DIRECTOR	1 0 0 0	X						0	0	0
GARY ALAN DEBAKEY DIRECTOR	1 0 0 0	X						0	0	0
GARY DEITCHER DIRECTOR	1 0 0 0	X						0	0	0
JOHN GUS YONNY DEMERIS DIRECTOR	1 0 0 0	X						0	0	0
GEORGE A DEMONTROND III DIRECTOR	1 0 0 0	X						0	0	0
CARL DETERING JR DIRECTOR	1 0 0 0	X						0	0	0
CR DEVINE DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
TOM E DOMPIER DIRECTOR	1 0 0 0	X						0	0	0
RODNEY E DOUDEL DIRECTOR	1 0 0 0	X						0	0	0
ANDREW DOW DIRECTOR	1 0 0 0	X						0	0	0
DOUGLAS L DOYLE DIRECTOR	1 0 0 0	X						0	0	0
KEVIN D DUKE DIRECTOR	1 0 0 0	X						0	0	0
FREEMAN B DUNN DIRECTOR	1 0 0 0	X						0	0	0
KELLY DUNNAVANT DIRECTOR	1 0 0 0	X						0	0	0
JOHN L EBELING DIRECTOR	1 0 0 0	X						0	0	0
STEVE B EHRIG DIRECTOR	1 0 0 0	X						0	0	0
JAMIE EHRMAN DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROY L ELLEDGE JR DIRECTOR (THROUGH 1/27/19)	1 0 0 0	X						0	0	0
JOHN D ELLIS JR DIRECTOR (THROUGH 1/20/19)	1 0 0 0	X						0	0	0
CHRIS ENNIS DIRECTOR	1 0 0 0	X						0	0	0
JAMES C EPPS III DIRECTOR	1 0 0 0	X						0	0	0
SUZANNE H EPPS DIRECTOR	1 0 0 0	X						0	0	0
STEPHEN ESTES DIRECTOR	1 0 0 0	X						0	0	0
RONNIE EUBANKS DIRECTOR	1 0 0 0	X						0	0	0
MELBA W EVELER DIRECTOR	1 0 0 0	X						0	0	0
CAROLYN FAULK DIRECTOR	1 0 0 0	X						0	0	0
CHARLES FISHER DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
THOMAS G FLEISSNER DIRECTOR	1 0 0 0	X						0	0	0
CHARLENE CASEY FLOYD DIRECTOR	1 0 0 0	X						0	0	0
ALAN FOLGER DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL S FRANCISCO DIRECTOR	1 0 0 0	X						0	0	0
LLOYD R FRENCH IV DIRECTOR	1 0 0 0	X						0	0	0
MATTHEW R FUQUA DIRECTOR	1 0 0 0	X						0	0	0
RICHARD LEE FUQUA II DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
A L FURNACE DIRECTOR	1 0 0 0	X						0	0	0
STEVE GANEY DIRECTOR	1 0 0 0	X						0	0	0
JUAN GARCIA DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GARY T GARRISON DIRECTOR	1 0 0 0	X						0	0	0
DIANE GAUTREAUX DIRECTOR	1 0 0 0	X						0	0	0
EDWARD GAYLORD DIRECTOR	1 0 0 0	X						0	0	0
GEORGE B GEORGIADES DIRECTOR	1 0 0 0	X						0	0	0
CARRUTH GERAULT DIRECTOR (THROUGH 11/22/18)	1 0 0 0	X						0	0	0
GREG N GERHART DIRECTOR	1 0 0 0	X						0	0	0
GRETCHEN GILLIAM DIRECTOR	1 0 0 0	X						0	0	0
GARY GLOVER DIRECTOR	1 0 0 0	X						0	0	0
REY GONZALES DIRECTOR	1 0 0 0	X						0	0	0
STEVEN H GORDON DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RANDY T GOSHORN DIRECTOR	1 0 0 0	X						0	0	0
RICKY A GREENE DIRECTOR	1 0 0 0	X						0	0	0
WAYNE GREENWALT DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
RED GRIFFIN DIRECTOR	1 0 0 0	X						0	0	0
JOHN A GRIMES DIRECTOR	1 0 0 0	X						0	0	0
RONALD E GULIHUR DIRECTOR	1 0 0 0	X						0	0	0
ROBERT GULLEDGE DIRECTOR	1 0 0 0	X						0	0	0
FREDA J GUZMAN DIRECTOR	1 0 0 0	X						0	0	0
JOE BRUCE HANCOCK DIRECTOR	1 0 0 0	X						0	0	0
JENNIFER LYNN HARMEL DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JEFF HARRIS DIRECTOR	1 0 0 0	X						0	0	0
KEVIN H HARRIS DIRECTOR	1 0 0 0	X						0	0	0
TOM HARRISON DIRECTOR	1 0 0 0	X						0	0	0
DARRELL N HARTMAN DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL HARTWIG DIRECTOR	1 0 0 0	X						0	0	0
JASON T HAWTHORNE DIRECTOR	1 0 0 0	X						0	0	0
LANCE HEACOCK DIRECTOR	1 0 0 0	X						0	0	0
BARNEY HEDRICK DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL A HEIM DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
LINDA RENEE HENSON DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
KATHLEEN KAKI HERD DIRECTOR	1 0 0 0	X						0	0	0
ANGELA HERNANDEZ DIRECTOR	1 0 0 0	X						0	0	0
ARTHUR AL HERRING DIRECTOR	1 0 0 0	X						0	0	0
JERRY H HICKMAN DIRECTOR	1 0 0 0	X						0	0	0
TOBY HICKS DIRECTOR	1 0 0 0	X						0	0	0
BRAD HILDEBRAND DIRECTOR	1 0 0 0	X						0	0	0
JEFFREY D HILDEBRAND DIRECTOR	1 0 0 0	X						0	0	0
D SCOTT HINSLEY DIRECTOR	1 0 0 0	X						0	0	0
WAYNE HINTON DIRECTOR	1 0 0 0	X						0	0	0
JENNIFER HIRSCH DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROBERT HODGE DIRECTOR	1 0 0 0	X						0	0	0
JACQUELINE JACKIE HODGES DIRECTOR	1 0 0 0	X						0	0	0
JOHN E HOLLIS DIRECTOR	1 0 0 0	X						0	0	0
DICK HUDGINS DIRECTOR	1 0 0 0	X						0	0	0
ERIC HUEGELE DIRECTOR	1 0 0 0	X						0	0	0
PHILLIP MASON HUNT DIRECTOR	1 0 0 0	X						0	0	0
ROBERT E HUNTER DIRECTOR	1 0 0 0	X						0	0	0
JANICE HUTCHINSON DIRECTOR	1 0 0 0	X						0	0	0
JOHN A HUTCHISON DIRECTOR	1 0 0 0	X						0	0	0
ROBERT CHARLES HUX DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
STEVEN EDWARD JACKSON DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
JIM J JANKE DIRECTOR	1 0 0 0	X						0	0	0
KIRBY JANKE DIRECTOR	1 0 0 0	X						0	0	0
KYLE JANKE DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
MICHELLE IVERSEN JEFFERY DIRECTOR	1 0 0 0	X						0	0	0
JESSIE JEWELL DIRECTOR	1 0 0 0	X						0	0	0
DAVID JOHNSON DIRECTOR	1 0 0 0	X						0	0	0
DIANE JOHNSON DIRECTOR	1 0 0 0	X						0	0	0
CURTIS JONES DIRECTOR	1 0 0 0	X						0	0	0
JEFFREY M JONES DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MONTE JONES DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
RICK JONES DIRECTOR	1 0 0 0	X						0	0	0
RUSSELL JONES DIRECTOR	1 0 0 0	X						0	0	0
WILLIAM L JORDAN III DIRECTOR	1 0 0 0	X						0	0	0
J KELLY JOY DIRECTOR	1 0 0 0	X						0	0	0
REGAN MILLER KATZ DIRECTOR	1 0 0 0	X						0	0	0
J GROVER KELLEY DIRECTOR	1 0 0 0	X						0	0	0
THOMAS MARK KELLY DIRECTOR	1 0 0 0	X						0	0	0
G W KENT DIRECTOR	1 0 0 0	X						0	0	0
LARRY RAY KERBOW SR DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROBERT B KNEPLER DIRECTOR	1 0 0 0	X						0	0	0
TUCKER KNIGHT DIRECTOR	1 0 0 0	X						0	0	0
TRICIA KOCH DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
DAVID WAYNE KOONCE DIRECTOR	1 0 0 0	X						0	0	0
GARY KRAMER DIRECTOR	1 0 0 0	X						0	0	0
TOM LAIRD DIRECTOR	1 0 0 0	X						0	0	0
DANNY LANG JR DIRECTOR	1 0 0 0	X						0	0	0
KEVIN LECK DIRECTOR	1 0 0 0	X						0	0	0
PHILLIP L LEGGETT MD DIRECTOR	1 0 0 0	X						0	0	0
DANIEL E LEHANE MD DIRECTOR (THROUGH 2/21/19)	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
SEAN LEHANE DIRECTOR	1 0 0 0	X						0	0	0
PAUL LEHNHOFF DIRECTOR	1 0 0 0	X						0	0	0
EDGAR D LESTER DIRECTOR	1 0 0 0	X						0	0	0
LAWRENCE S LEVY DIRECTOR	1 0 0 0	X						0	0	0
JEFF LEWIS DDS DIRECTOR	1 0 0 0	X						0	0	0
WA LEWIS DIRECTOR	1 0 0 0	X						0	0	0
JIM LIGHTFOOT DIRECTOR	1 0 0 0	X						0	0	0
GLENN LILIE DIRECTOR	1 0 0 0	X						0	0	0
MICHELLE LILIE DIRECTOR	1 0 0 0	X						0	0	0
THOMAS LIPPINCOTT DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
PAMELA M LOGSDON DIRECTOR	1 0 0 0	X						0	0	0
P W LUCKY LONG DIRECTOR	1 0 0 0	X						0	0	0
F ALLEN LYONS DIRECTOR	1 0 0 0	X						0	0	0
ROBERT TED LYONS DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
THOMAS JOHN MACH DIRECTOR	1 0 0 0	X						0	0	0
STEPHEN MAHALITC DIRECTOR	1 0 0 0	X						0	0	0
SAM J MAINORD DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
KRISTIE L MANNING DIRECTOR	1 0 0 0	X						0	0	0
RICHARD MARBURGER DIRECTOR	1 0 0 0	X						0	0	0
BRADLEY H MARKS DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROY A MARSH DIRECTOR	1 0 0 0	X						0	0	0
DAWNE MARTIN DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL R MARTIN DIRECTOR	1 0 0 0	X						0	0	0
PHILIP MARTIN DIRECTOR	1 0 0 0	X						0	0	0
GIGI MAYORGA-WARK DIRECTOR	1 0 0 0	X						0	0	0
EDMUND JOHN MCALEER III DIRECTOR	1 0 0 0	X						0	0	0
KEN D MCGUYER DIRECTOR	1 0 0 0	X						0	0	0
S CAROLINE MCINTOSH DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL S MCKINNEY DIRECTOR	1 0 0 0	X						0	0	0
ANDY MCLEOD DIRECTOR	1 0 0 0	X						0	0	0

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(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GARY MCMULLEN DIRECTOR	1 0 0 0	X						0	0	0
PETE A MEDINA DIRECTOR	1 0 0 0	X						0	0	0
CHARLES W MELTON DIRECTOR	1 0 0 0	X						0	0	0
MARK MELTON DIRECTOR	1 0 0 0	X						0	0	0
DONALD MIDDLETON DIRECTOR	1 0 0 0	X						0	0	0
AMY MILLER DIRECTOR	1 0 0 0	X						0	0	0
BRADLEY MILLER DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
GREGORY N MILLER DIRECTOR	1 0 0 0	X						0	0	0
HARRY E MILLER DIRECTOR	1 0 0 0	X						0	0	0
DOROTHY M MITCHELL DIRECTOR	1 0 0 0	X						0	0	0

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		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN J MONTALBANO DIRECTOR	1 0 0 0	X						0	0	0
YANCE S MONTALBANO DIRECTOR	1 0 0 0	X						0	0	0
JAMES R MORA DIRECTOR	1 0 0 0	X						0	0	0
CURTIS MORGAN DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
JOHN ROGER MORTON DIRECTOR	1 0 0 0	X						0	0	0
KEN C MOURSUND SR DIRECTOR	1 0 0 0	X						0	0	0
KENNETH C MOURSUND JR DIRECTOR	1 0 0 0	X						0	0	0
DAVID EUGENE MOUTON MD DIRECTOR	1 0 0 0	X						0	0	0
SHELLY DOMPIER MULANAX DIRECTOR	1 0 0 0	X						0	0	0
PHILLIP E MURPHY DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JAMES MICHAEL MUSHINSKI DIRECTOR	1 0 0 0	X						0	0	0
DEMETRIUS NAVARRO DIRECTOR	1 0 0 0	X						0	0	0
ROBINSON K NEBLETT DIRECTOR	1 0 0 0	X						0	0	0
GARY RAYMOND NESLONEY DIRECTOR	1 0 0 0	X						0	0	0
DON W NEUENSCHWANDER DIRECTOR	1 0 0 0	X						0	0	0
LISA C NGUYEN DIRECTOR	1 0 0 0	X						0	0	0
SCOTT NICHOLS DIRECTOR	1 0 0 0	X						0	0	0
TOM R NORTHRUP DIRECTOR (THROUGH 1/25/19)	1 0 0 0	X						0	0	0
ROBERT A NORWOOD DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
GERALD LYNN NUNEZ DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL K O'KELLEY DIRECTOR	1 0 0 0	X						0	0	0
KELLY L O'SHIELES DIRECTOR	1 0 0 0	X						0	0	0
R L O'SHIELES DIRECTOR	1 0 0 0	X						0	0	0
W ALLEN OWEN DIRECTOR	1 0 0 0	X						0	0	0
MARILYN ANN PAGE DIRECTOR	1 0 0 0	X						0	0	0
ROBERT E PAINE IV DIRECTOR	1 0 0 0	X						0	0	0
WILLIAM BILLY PARKER DIRECTOR	1 0 0 0	X						0	0	0
GARY E PARKS DIRECTOR	1 0 0 0	X						0	0	0
PATRICK D PENNINGTON DIRECTOR	1 0 0 0	X						0	0	0
HARRY ALLEN PERRIN DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
PATRICK R PERRY DIRECTOR	1 0 0 0	X						0	0	0
TRISHA HILLMAN PHILIPP DIRECTOR	1 0 0 0	X						0	0	0
GARY PIGG DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
MICHAEL A MIKE PILLOW DIRECTOR	1 0 0 0	X						0	0	0
TIM PING DIRECTOR	1 0 0 0	X						0	0	0
BOB PORTER DIRECTOR	1 0 0 0	X						0	0	0
ERIC R POTTS DIRECTOR	1 0 0 0	X						0	0	0
OZELL PRICE DIRECTOR	1 0 0 0	X						0	0	0
TERRY R PRUITT DIRECTOR	1 0 0 0	X						0	0	0
MILTON B PURVIS DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
WILLIAM L RAMSEY DIRECTOR	1 0 0 0	X						0	0	0
STEPHEN RAY RANSON DIRECTOR	1 0 0 0	X						0	0	0
JEN MARIE RAU DIRECTOR	1 0 0 0	X						0	0	0
DUDLEY RAY DIRECTOR	1 0 0 0	X						0	0	0
GREGG M RAYMOND DIRECTOR	1 0 0 0	X						0	0	0
KEVIN K RECH DIRECTOR	1 0 0 0	X						0	0	0
KYLE REPPOND DIRECTOR	1 0 0 0	X						0	0	0
TONY RICH DIRECTOR	1 0 0 0	X						0	0	0
GORDON RICHARDSON II DIRECTOR	1 0 0 0	X						0	0	0
TODD RIDDLE DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GREGORY RINCON DIRECTOR	1 0 0 0	X						0	0	0
CYNTHIA GARZA ROBERTS DIRECTOR	1 0 0 0	X						0	0	0
CHARLES A ANDY ROBINSON DIRECTOR	1 0 0 0	X						0	0	0
STEVEN L ROE DIRECTOR	1 0 0 0	X						0	0	0
DARRELL ROGERS DIRECTOR	1 0 0 0	X						0	0	0
LEE ROUNTREE DIRECTOR	1 0 0 0	X						0	0	0
MAC RUFFENO DIRECTOR	1 0 0 0	X						0	0	0
PETE A RUMAN DIRECTOR	1 0 0 0	X						0	0	0
GINA RUMORE DIRECTOR	1 0 0 0	X						0	0	0
RANDY D RUSSELL DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MIKE G RUTHERFORD JR DIRECTOR	1 0 0 0	X						0	0	0
DWAYNE SABLATURA DIRECTOR	1 0 0 0	X						0	0	0
JULIE SACCO DIRECTOR	1 0 0 0	X						0	0	0
JOHN ALAN SANDLING DIRECTOR	1 0 0 0	X						0	0	0
ANNE ELISE SARTWELLE DIRECTOR	1 0 0 0	X						0	0	0
JAMES D SARTWELLE JR DIRECTOR	1 0 0 0	X						0	0	0
JAMES D JIM SARTWELLE III DIRECTOR	1 0 0 0	X						0	0	0
BRETT SARVER DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
RALPH L SAVAGE DIRECTOR	1 0 0 0	X						0	0	0
NANO K SCHERRIEB DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
VANESSA SCHILLACI DIRECTOR	1 0 0 0	X						0	0	0
JOE SCHINDLER DIRECTOR	1 0 0 0	X						0	0	0
GREGORY ALLAN SCHRODER DIRECTOR	1 0 0 0	X						0	0	0
DARRYL A SCHROEDER DIRECTOR	1 0 0 0	X						0	0	0
EDWARD B SCHULZ DIRECTOR	1 0 0 0	X						0	0	0
RICHARD SCOTT DIRECTOR	1 0 0 0	X						0	0	0
JULIE SHANNON DIRECTOR	1 0 0 0	X						0	0	0
KEN SHAW DIRECTOR	1 0 0 0	X						0	0	0
JEANNE SHIREY-LORD DIRECTOR	1 0 0 0	X						0	0	0
SHARON D SIMMONS DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DAVID LEE SMITH DIRECTOR	1 0 0 0	X						0	0	0
MARSHALL R SMITH III DIRECTOR	1 0 0 0	X						0	0	0
NAOMI SMITH DIRECTOR	1 0 0 0	X						0	0	0
PAT SMITH DIRECTOR	1 0 0 0	X						0	0	0
ROBBIE SMITH DIRECTOR	1 0 0 0	X						0	0	0
RYAN O SMITH DIRECTOR	1 0 0 0	X						0	0	0
JAMES S JAMIE SPRING DIRECTOR	1 0 0 0	X						0	0	0
PAM SPRINGER DIRECTOR	1 0 0 0	X						0	0	0
GEORGE WILLIAM STALLINGS DIRECTOR	1 0 0 0	X						0	0	0
LODIE STAPLETON JR DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ROBERT S STEELE DIRECTOR	1 0 0 0	X						0	0	0
GREG E STEFFEN DIRECTOR	1 0 0 0	X						0	0	0
HUGH DENNIS STEGER DIRECTOR	1 0 0 0	X						0	0	0
JAY STEWART DIRECTOR	1 0 0 0	X						0	0	0
DAVID MICHAEL STONE JR DIRECTOR	1 0 0 0	X						0	0	0
DAVID STRATTON DIRECTOR	1 0 0 0	X						0	0	0
VANESSA KENT STROBERG DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
BRENDA BAKER STUBBS DIRECTOR	1 0 0 0	X						0	0	0
CLAIRE EATON STUEWER DIRECTOR	1 0 0 0	X						0	0	0
ADAM SUHR DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
D SCOTT SULLIVAN DIRECTOR	1 0 0 0	X						0	0	0
EDWARD SUMMEROUR DIRECTOR	1 0 0 0	X						0	0	0
JUSTIN TANKERSLEY DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
LAURIE TARVER DIRECTOR	1 0 0 0	X						0	0	0
JAMES R TAYLOR DIRECTOR	1 0 0 0	X						0	0	0
BILL T TEAGUE DIRECTOR	1 0 0 0	X						0	0	0
RANDALL TRAHAN DIRECTOR	1 0 0 0	X						0	0	0
D WAYNE TURNER DIRECTOR	1 0 0 0	X						0	0	0
RICHARD TYLER DIRECTOR	1 0 0 0	X						0	0	0
MICHAEL J UPCHURCH DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JIM VAN HOOZER DIRECTOR	1 0 0 0	X						0	0	0
JOE VARA DIRECTOR	1 0 0 0	X						0	0	0
ANDREW JOHN VAVRA JR DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
JAMES VERBOIS DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
PAT WALKER DIRECTOR	1 0 0 0	X						0	0	0
SCOTT WALKER DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0
TERRY WALKER DIRECTOR (THROUGH 6/1/19)	1 0 0 0	X						0	0	0
THOMAS A WALKER DIRECTOR	1 0 0 0	X						0	0	0
SHARLEEN WALKOVIK DIRECTOR	1 0 0 0	X						0	0	0
WESLEY WARD DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHELLE VERBOIS WASAFF DIRECTOR	1 0 0 0	X						0	0	0
DONNA WEBSTER DIRECTOR	1 0 0 0	X						0	0	0
RICHARD WEIMAN DIRECTOR	1 0 0 0	X						0	0	0
LANCE P WELCH DIRECTOR	1 0 0 0	X						0	0	0
C THOMPSON TOMMY WELLS DIRECTOR	1 0 0 0	X						0	0	0
P MICHAEL WELLS JR DIRECTOR	1 0 0 0	X						0	0	0
CONSTANCE WHITE DIRECTOR	1 0 0 0	X						0	0	0
JUSTIN C WHITE DIRECTOR	1 0 0 0	X						0	0	0
WILLIAM R WHITE DIRECTOR	1 0 0 0	X						0	0	0
JAMES R JAMIE WHITFILL DIRECTOR	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
SAMM WIGGINS DIRECTOR	1 0 0 0	X						0	0	0
GREGORY TEAL WILLBANKS DIRECTOR	1 0 0 0	X						0	0	0
JASON PRICE WILLIAMS DIRECTOR	1 0 0 0	X						0	0	0
RODNEY W ROD WILLIAMS DIRECTOR	1 0 0 0	X						0	0	0
KIRK E WILLIAMSON DIRECTOR	1 0 0 0	X						0	0	0
GRIFFIN D WINN DIRECTOR	1 0 0 0	X						0	0	0
BRIAN J WISCHNEWSKY DIRECTOR	1 0 0 0	X						0	0	0
KEN WISE DIRECTOR	1 0 0 0	X						0	0	0
BETTY WISEMAN DIRECTOR	1 0 0 0	X						0	0	0
DENNIS WOLFORD DIRECTOR (STARTING 6/1/19)	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL WOLLAM DIRECTOR	1 0 0 0	X						0	0	0
MELVIN WRIGHT DIRECTOR	1 0 0 0	X						0	0	0
DAVID YATES DIRECTOR	1 0 0 0	X						0	0	0
WILLIAM A YATES DIRECTOR	1 0 0 0	X						0	0	0
NEIL O YELDERMAN DIRECTOR	1 0 0 0	X						0	0	0
ROBIN YOUNG-ELLIS DIRECTOR	1 0 0 0	X						0	0	0
TODD ZUCKER DIRECTOR	1 0 0 0	X						0	0	0
JOEL COWLEY PRESIDENT	50 0 1 0			X				553,178	0	97,779
JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	50 0 1 0			X				345,654	0	76,301
SHERRY HIBBERT GENERAL COUNSEL	50 0 0 0			X				328,190	0	90,849

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
GEORGE BAYLESS MANAGING DIRECTOR - ENTERTAIN	50 0 0 0					X		224,948	0	19,192
MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	50 0 0 0					X		223,384	0	79,695
LISA GAGNON EXECUTIVE DIRECTOR - MARKETING	50 0 0 0					X		200,796	0	35,853
STEVE GUMERMAN MANAGING DIRECTOR - IS	50 0 0 0					X		213,234	0	88,208
ANDY SLOAN CHIEF TECHNOLOGY OFFICER	50 0 0 0					X		357,535	0	105,924

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization

HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number

74-1142851

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university
- 10

☒

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 11

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 12

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f

Enter the number of supported organizations
- g

Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
	Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ")	41,979,863	40,486,130	40,203,116	42,726,528	45,002,271	210,397,908
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	41,979,863	40,486,130	40,203,116	42,726,528	45,002,271	210,397,908
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						6,335,098
6	Public support. Subtract line 5 from line 4						204,062,810

Section B. Total Support							
Calendar year (or fiscal year beginning in) ►		(a)2014	(b)2015	(c)2016	(d)2017	(e)2018	(f)Total
7	Amounts from line 4	41,979,863	40,486,130	40,203,116	42,726,528	45,002,271	210,397,908
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,827,011	2,161,975	2,211,005	2,628,905	3,195,779	13,024,675
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0	0	0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	320,900	282,630	226,463	391,922	347,916	1,569,831
11	Total support. Add lines 7 through 10						224,992,414
12	Gross receipts from related activities, etc. (see instructions)					12	425,019,238
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► ☐						

Section C. Computation of Public Support Percentage		
14	Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14 90.698 %
15	Public support percentage for 2017 Schedule A, Part II, line 14	15 91.018 %
16a	33 1/3% support test—2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ► ☒	
b	33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ► ☐	
17a	10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ► ☐	
b	10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ► ☐	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. ► ☐	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	41,979,863	40,486,130	40,203,116	42,726,528	45,002,271	210,397,908
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	74,342,282	75,549,098	83,546,746	86,868,032	104,713,080	425,019,238
3 Gross receipts from activities that are not an unrelated trade or business under section 513						0
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5 The value of services or facilities furnished by a governmental unit to the organization without charge						0
6 Total. Add lines 1 through 5	116,322,145	116,035,228	123,749,862	129,594,560	149,715,351	635,417,146
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	11,743,142	10,453,903	11,595,204	12,164,883	13,329,427	59,286,559
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
c Add lines 7a and 7b	11,743,142	10,453,903	11,595,204	12,164,883	13,329,427	59,286,559
8 Public support. (Subtract line 7c from line 6.)						576,130,587

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6	116,322,145	116,035,228	123,749,862	129,594,560	149,715,351	635,417,146
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,827,011	2,161,975	2,211,005	2,628,905	3,195,779	13,024,675
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						0
c Add lines 10a and 10b	2,827,011	2,161,975	2,211,005	2,628,905	3,195,779	13,024,675
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	0	0	0	0	0	0
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	320,900	282,630	226,463	391,922	347,916	1,569,831
13 Total support. (Add lines 9, 10c, 11, and 12.)	119,470,056	118,479,833	126,187,330	132,615,387	153,259,046	650,011,652

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))	15	88.634 %
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	88.580 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f))	17	2.004 %
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	1.970 %

19a 33 1/3% support tests—2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☒

b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>	9a	
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b	
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>	9c	
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>	10a	
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>	10b	

Part IV

Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a ☐ The organization satisfied the Activities Test. Complete line 2 below		
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below		
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2 Activities Test. Answer (a) and (b) below.	Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities		
2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement		
2b		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.		
3a		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations			
1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2018			
a From 2013.			
b From 2014.			
c From 2015.			
d From 2016.			
e From 2017.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2018 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2019. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2014.			
b Excess from 2015.			
c Excess from 2016.			
d Excess from 2017.			
e Excess from 2018.			

Additional Data

Software ID:
Software Version:
EIN: 74-1142851
Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization HOUSTON LIVESTOCK SHOW AND RODEO INC	Employer identification number 74-1142851
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Part I-A

Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$
- 3 Volunteer hours for political campaign activities (see instructions) ▶

Part I-B

Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV

Part I-C

Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)	150,000													
c Total lobbying expenditures (add lines 1a and 1b)	150,000													
d Other exempt purpose expenditures	124,079,966													
e Total exempt purpose expenditures (add lines 1c and 1d)	124,229,966													
f Lobbying nontaxable amount Enter the amount from the following table in both columns	1,000,000													
<table><thead><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr></thead><tbody><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></tbody></table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000													
Over \$17,000,000	\$1,000,000													
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000													
h Subtract line 1g from line 1a If zero or less, enter -0-														
i Subtract line 1f from line 1c If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	☐ Yes ☒ No													

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	150,000	150,000	150,000	150,000	600,000
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0				0

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
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SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

► \$

(ii) Assets included in Form 990, Part X

► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1

► \$

b Assets included in Form 990, Part X

► \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a** ☐ Public exhibition
- b** ☐ Scholarly research
- c** ☐ Preservation for future generations
- d** ☐ Loan or exchange programs
- e** ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

c Beginning balance

d Additions during the year

e Distributions during the year

f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶

c Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	118,575	120,715,810		120,834,385
b Buildings				
c Leasehold improvements		37,582,078	17,269,360	20,312,718
d Equipment		44,120,668	27,562,999	16,557,669
e Other		26,411,788	11,937,815	14,473,973
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) . . . ▶				172,178,745

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) ALTERNATIVE INVESTMENTS	22,934,035	F
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	22,934,035	

Part VIII

Investments—Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) DUE FROM AFFILIATES	18,671,583
(2) INTEREST RECEIVABLE	341,483
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)	19,013,066

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
PENSION LIABILITY	15,158,121
DEPOSITS	1,975,050
INTEREST RATE SWAP AGREEMENT, FMV	4,400,457
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	21,533,628

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation	
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Part XIII	Supplemental Information <i>(continued)</i>
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Return Reference	Explanation
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SCHEDULE F

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

HOUSTON LIVESTOCK SHOW AND RODEO INC

OMB No 1545-0047

2018

Open to Public Inspection

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

74-1142851

Part I

General Information on Activities Outside the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1

For grantmakers.

Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☐ Yes
 ☐ No

2

For grantmakers.

Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

3

Activites per Region

(The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
Central America and the Caribbean			Investments		6,258,052
3a Sub-total					6,258,052
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)					6,258,052

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50082W

Schedule F (Form 990) 2018

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)

- 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ► _____
- 3 Enter total number of other organizations or entities ► _____

Part III	Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
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Part III can be duplicated if additional space is needed.

[illegible]

Part IV Foreign Forms

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☒ Yes ☐ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☒ Yes ☐ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)* ☐ Yes ☒ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

ReturnReference	Explanation

Supplemental Information Regarding Fundraising or Gaming Activities

2018

Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a
▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

74-1142851

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No
- b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d)
		<u>WESTERN GALA</u> (event type)	<u>SILENT AUCTION</u> (event type)	<u>5</u> (total number)	Total events (add col (a) through col (c))
Revenue	1 Gross receipts	222,350	188,420	520,677	931,447
	2 Less Contributions	78,550	140,015	364,966	583,531
	3 Gross income (line 1 minus line 2)	143,800	48,405	155,711	347,916
Direct Expenses	4 Cash prizes				
	5 Noncash prizes	1,495		36,571	38,066
	6 Rent/facility costs			69,612	69,612
	7 Food and beverages	51,847	45,746	58,879	156,472
	8 Entertainment	4,300	7,500	19,100	30,900
	9 Other direct expenses	48,795	23,254	40,167	112,216
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				407,266
	11 Net income summary Subtract line 10 from line 3, column (d) ▶				-59,350

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states?

☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

☐ Yes ☐ No

b If "Yes," explain _____

11 Does the organization conduct gaming activities with nonmembers?	☐ Yes ☐ No				
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes ☐ No				
13 Indicate the percentage of gaming activity conducted in					
a The organization's facility	<table border="1" style="display: inline-table; border-collapse: collapse;"><tr><td style="width: 100px; text-align: center;">13a</td><td style="width: 100px; text-align: center;">%</td></tr><tr><td style="text-align: center;">13b</td><td style="text-align: center;">%</td></tr></table>	13a	%	13b	%
13a	%				
13b	%				
b An outside facility					

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ►

Address ►

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____

c If "Yes," enter name and address of the third party

Name ►

Address ►

16 Gaming manager information

Name ►

Gaming manager compensation ► \$

Description of services provided ►

☐ Director/officer

☐ Employee

☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference

Explanation

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) HOUSTON LIVESTOCK SHOW & RODEO EDUCATIONAL FUND 3 NRG Park HOUSTON, TX 77054	76-0260204	501(C)(3)	8,690,014		N/A	N/A	THE EDUCATION FUND SUPPORTS HLSR'S PURPOSE

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1
- 3 Enter total number of other organizations listed in the line 1 table

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
FORM 990, SCHEDULE I, PART I, LINE 2	GRANT POLICY HOUSTON LIVESTOCK SHOW AND RODEO MAKES GRANTS TO THE AFFILIATED ORGANIZATION, HOUSTON LIVESTOCK SHOW AND RODEO EDUCATIONAL FUND (EIN 76-0260204), IN SUPPORT OF SCHOLARSHIP AND EDUCATIONAL GRANTS AWARDED

Schedule J (Form 990)	Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.	OMB No 1545-0047
		2018
		Open to Public Inspection

Department of the Treasury Internal Revenue Service	Name of the organization HOUSTON LIVESTOCK SHOW AND RODEO INC	Employer identification number 74-1142851
--	--	--

Part I Questions Regarding Compensation		Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
☐ Travel for companions	☐ Payments for business use of personal residence		
☒ Tax indemnification and gross-up payments	☐ Health or social club dues or initiation fees		
☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.	1b	Yes	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
☒ Compensation committee	☐ Written employment contract		
☒ Independent compensation consultant	☒ Compensation survey or study		
☒ Form 990 of other organizations	☒ Approval by the board or compensation committee		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a Receive a severance payment or change-of-control payment?	4a		No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
c Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a The organization?	5a		No
b Any related organization?	5b		No
If "Yes," on line 5a or 5b, describe in Part III.			
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a The organization?	6a		No
b Any related organization?	6b		No
If "Yes," on line 6a or 6b, describe in Part III.			
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7		No
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8		No
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

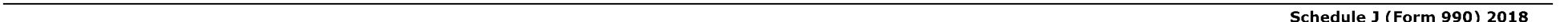
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 GEORGE BAYLESS MANAGING DIRECTOR - ENTERTAIN	(i)	215,296 -----	3,800 -----	5,852 -----	-3,672 -----	22,864 -----	244,140 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
2 JILL CLEMENT EXECUTIVE DIR -ADMIN & TICKETS	(i)	179,038 -----	10,000 -----	1,873 -----	47,986 -----	29,542 -----	268,439 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
3 JOEL COWLEY PRESIDENT	(i)	449,668 -----	100,000 -----	3,510 -----	67,637 -----	30,142 -----	650,957 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
4 MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	(i)	200,780 -----	17,485 -----	5,119 -----	66,768 -----	12,927 -----	303,079 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
5 LISA GAGNON EXECUTIVE DIRECTOR - MARKETING	(i)	183,700 -----	16,250 -----	846 -----	6,111 -----	29,742 -----	236,649 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
6 STEVE GUMERMAN MANAGING DIRECTOR - IS	(i)	208,324 -----	3,870 -----	1,040 -----	58,266 -----	29,942 -----	301,442 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
7 JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	(i)	321,196 -----	23,000 -----	1,458 -----	63,130 -----	13,171 -----	421,955 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
8 SHERRY HIBBERT GENERAL COUNSEL	(i)	301,806 -----	20,000 -----	6,384 -----	77,678 -----	13,171 -----	419,039 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----
9 ANDY SLOAN CHIEF TECHNOLOGY OFFICER	(i)	328,664 -----	23,000 -----	5,871 -----	75,782 -----	30,142 -----	463,459 -----	0 -----
	(ii)	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----	0 -----

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
FORM 990, SCHEDULE J, PART I, LINE 1A	Senior managers have split dollar life insurance policy. Taxable benefit is reported on W-2 and salary is grossed up to cover the tax on this benefit. not provided on any other benefits.



Additional Data

Software ID:
Software Version:
EIN: 74-1142851
Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
GEORGE BAYLESS MANAGING DIRECTOR - ENTERTAIN	(i)	215,296	3,800	5,852	-3,672	22,864	244,140	0
	(ii)	0	0	0	0	0	0	0
JILL CLEMENT EXECUTIVE DIR -ADMIN & TICKETS	(i)	179,038	10,000	1,873	47,986	29,542	268,439	0
	(ii)	0	0	0	0	0	0	0
JOEL COWLEY PRESIDENT	(i)	449,668	100,000	3,510	67,637	30,142	650,957	0
	(ii)	0	0	0	0	0	0	0
MICHAEL T DEMARCO CHIEF SHOW OPERATIONS OFFICER	(i)	200,780	17,485	5,119	66,768	12,927	303,079	0
	(ii)	0	0	0	0	0	0	0
LISA GAGNON EXECUTIVE DIRECTOR - MARKETING	(i)	183,700	16,250	846	6,111	29,742	236,649	0
	(ii)	0	0	0	0	0	0	0
STEVE GUMERMAN MANAGING DIRECTOR - IS	(i)	208,324	3,870	1,040	58,266	29,942	301,442	0
	(ii)	0	0	0	0	0	0	0
JENNIFER HAZELTON CHIEF FINANCIAL OFFICER	(i)	321,196	23,000	1,458	63,130	13,171	421,955	0
	(ii)	0	0	0	0	0	0	0
SHERRY HIBBERT GENERAL COUNSEL	(i)	301,806	20,000	6,384	77,678	13,171	419,039	0
	(ii)	0	0	0	0	0	0	0
ANDY SLOAN CHIEF TECHNOLOGY OFFICER	(i)	328,664	23,000	5,871	75,782	30,142	463,459	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
Total						▶ \$						

Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Lone Star ExhibitsLET IT FLY EVENT	OWNED BY BOARD MEMBER	825,544	PROVIDER OF PRODUCT		No
(2) Murphy Buckle Company	OWNED BY BOARD MEMBER	744,564	PROVIDER OF PRODUCT		No
(3) STI Graphics Inc	OWNED BY BOARD MEMBER	680,960	PROVIDER OF PRODUCT		No
(4) Executive Toys	OWNED BY BOARD MEMBER	254,581	PROVIDER OF PRODUCT		No
(5) BAYOU CITY EVENT CENTER	OWNED BY BOARD MEMBER	268,096	PROVIDER OF FACILITY		No
(6) JOANNA PEDIGO	DAUGHTER-IN-LAW OF BOARD MEMBER	93,859	EMPLOYEE COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.
►Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures . .				
3 Art—Fractional interests . .				
4 Books and publications . .				
5 Clothing and household goods				
6 Cars and other vehicles . . .				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded .	X	7	104,239	VALUE ON RECEIPT
10 Securities—Closely held stock .				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous . .				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential . .				
16 Real estate—Commercial . .				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies .				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► ()				
26 Other ► ()				
27 Other ► ()				
28 Other ► ()				

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

Yes

No

30a

No

b If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

Yes

31

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

No

32a

No

b If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II**Supplemental Information.**

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference

Explanation

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

HOUSTON LIVESTOCK SHOW AND RODEO INC

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018**Open to Public Inspection****Employer identification number**

74-1142851

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART I, LINE 1 & FORM 990, PART III, LINE 1	ORGANIZATION'S MISSION THE HOUSTON LIVESTOCK SHOW AND RODEO PROMOTES AGRICULTURE BY HOSTING AN ANNUAL, FAMILY-FRIENDLY EXPERIENCE THAT EDUCATES AND ENTERTAINS THE PUBLIC, SUPPORTS TEXAS YOUTH, SHOWCASES WESTERN HERTIAGE AND PROVIDES YEAR-ROUND EDUCATIONAL SUPPORT WITHIN THE COMMUNITY

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	FAMILY AND BUSINESS RELATIONSHIPS THE FOLLOWING RELATIONSHIPS EXIST BETWEEN OFFICERS AND DIRECTORS DOUGLAS DOYLE & JAMES R TAYLOR BUSINESS RELATIONSHIP RONNIE EUBANKS & JIM LIGH TFOOT BUSINESS RELATIONSHIP GERALD LYNN NUNEZ & STEVE L ROE BUSINESS RELATIONSHIP YANCE S MONTALBANO & JOHN J MONTALBANO BUSINESS RELATIONSHIP GERALD LYNN NUNEZ & JAMES MICHA EL MUSHINSKI BUSINESS RELATIONSHIP ROBERT B KNEPLER, JACK A LYONS, ROBERT E PAINE IV, RYAN O SMITH, & REGAN MILLER KATZ BUSINESS RELATIONSHIP JAMES M WINDHAM JR & EDGAR D LESTER BUSINESS RELATIONSHIP ROBERT CHARLES HUX, BRADY F CARRUTH, RED GRIFFIN, & HUGH D ENNIS STEGER BUSINESS RELATIONSHIP CHRIS ENNIS & RICHARD WEIMAN BUSINESS RELATIONSHIP MI CHELLE BRIDGES-PAHL & J P HUNNICUTT III BUSINESS RELATIONSHIP JIM BLOODWORTH, MICHAEL T DEMARCO, DON P JORDAN, JOHN O SMITH, P MICHAEL WELLS SR , JAMES M WINDAM JR , WESLEY SINOR, PATT MANN PHILLIPS, J P HUNNICUTT III, & G RAY HINSLEY III BUSINESS RELATIONSHIP CHRIS RICHARDSON, JENNIFER HIRSCH, & MATTHEW R FUQUA BUSINESS RELATIONSHIP EDWARD GAYLO RD, TERRY MACK BROWN, & KIRK E WILLIAMSON BUSINESS RELATIONSHIP JOE VAN MATRE & JAMES A WINNEE III BUSINESS RELATIONSHIP HUGH DENNIS STEGER & ROBERT CLAY BUSINESS RELATIONSHIP LAURIE TARVER & PAMELA M LOGSDON BUSINESS RELATIONSHIP RUSSELL ALLEN, TODD RIDDLE, & GA RY ALAN DEBAKEY BUSINESS RELATIONSHIP JOE BRUCE HANCOCK & LARRY RAY KERBOW SR BUSINESS RELATIONSHIP JAMES R "JAMIE" WHITFILL & CURTIS MORGAN BUSINESS RELATIONSHIP JANUARY CART ER & JOHN GIANNUKOS BUSINESS RELATIONSHIP DENNIS WOLFORD & ALICIA B JIMERSON-KNOX BUSIN ESS RELATIONSHIP MICHAEL E CLEPPER & MICHAEL "MICKEY" BELL BUSINESS RELATIONSHIP ROBERT N DAVIS & TOM C DAVIS BUSINESS AND FAMILY RELATIONSHIP J GROVER KELLEY & NANO K SCHER RIEB BUSINESS AND FAMILY RELATIONSHIP CHARLES W MELTON & MARK MELTON BUSINESS AND FAMIL Y RELATIONSHIP P W LUCKY LONG & CHRIS UNDERBRINK BUSINESS RELATIONSHIP JOHN O SMITH, JO E VAN MATRE, & MICHAEL S MCKINNEY BUSINESS RELATIONSHIP JIM J JANKE, KYLE JANKE, & KIRB Y JANKE BUSINESS AND FAMILY RELATIONSHIP GLENN LILIE & MICHELLE LILIE BUSINESS AND FAMIL Y RELATIONSHIP TODD RIDDLE & JOE VAN MATRE BUSINESS RELATIONSHIP DAVID WAYNE KOONCE & RAL PH L SAVAGE BUSINESS RELATIONSHIP D SCOTT HINSLEY & G RAY HINSLEY III BUSINESS AND FA MILY RELATIONSHIP JAMES D SARTWELLE JR & JAMES D "JIM" SARTWELLE III BUSINESS AND FAMIL Y RELATIONSHIP WESLEY WARD & JOHN M CAUSEY BUSINESS RELATIONSHIP MICHAEL W GALVAN, KEL LY J LARKIN, MD, JAMES S "JAMIE" SPRING, ROGER CAMP, J KELLY JOY & JAMES ALAN KENT BU SINESS RELATIONSHIP TOM E DOMPIER & SHELLY DOMPIER MULANAX FAMILY RELATIONSHIP SUZANNE H EPPS & JAMES C EPPS III FAMILY RELATIONSHIP G W KENT & JAMES ALAN KENT FAMILY RELATI ONSHIP KEN C MOURSUND SR & KENNETH C MOURSUND JR FAMILY RELATIONSHIP EDWARD B SCHULZ & JEFFREY "JEFF" HAYES FAMILY RELATIONSHIP R L O'SHIELES & KELLY O'SHIELES FAMILY RELA TIONSHIP R H STEVENS & JAMES

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	R TAYLOR FAMILY RELATIONSHIP R H STEVENS & Robert L Becker Jr FAMILY RELATIONSHIP JA MES R TAYLOR & Robert L Becker Jr FAMILY RELATIONSHIP P MICHAEL WELLS & P MICHAEL WE LLS JR FAMILY RELATIONSHIP P MICHAEL WELLS & C THOMPSON "TOMMY" WELLS FAMILY RELATION SHIP P MICHAEL WELLS JR & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP Richard Lee Fuq ua II & Matthew R Fuqua FAMILY RELATIONSHIP Chris Richardson & Matthew R Fuqua FAMILY RELATIONSHIP Pat Walker & Thomas A Walker FAMILY RELATIONSHIP John ROGER Morton & Eric H uegele FAMILY RELATIONSHIP JOHN R BRANIFF & JOHN R BRANIFF JR FAMILY RELATIONSHIP JEF FREY D HILDEBRAND & BRAD HILDEBRAND FAMILY RELATIONSHIP JACK A LYONS & F ALLEN LYONS FAMILY RELATIONSHIP JOHN O SMITH & RYAN O SMITH FAMILY RELATIONSHIP PATRICK D PENNINGT ON & STEVEN H GORDON FAMILY RELATIONSHIP GRIFFIN D WINN & JASON PRICE WILLIAMS FAMILY RELATIONSHIP JUSTIN C WHITE & WILLIAM R WHITE FAMILY RELATIONSHIP WAYNE HOLLIS JR & JO HN E HOLLIS FAMILY RELATIONSHIP CLAIR BRANCH & JULIE SHANNON FAMILY RELATIONSHIP CLAIR BRANCH & CLAIR BARCLAY BRANCH FAMILY RELATIONSHIP CLAIR BARCLAY BRANCH & JULIE SHANNON F AMILY RELATIONSHIP JIM VAN HOOZER & LISA C NGUYEN FAMILY RELATIONSHIP GEORGE A BUSCHARD T & GEORGE A BUSCHARDT JR FAMILY RELATIONSHIP DON D JORDAN & CHRIS CUNNINGHAM FAMILY RELATIONSHIP CHARLES R ROBINSON & CHARLES A "ANDY" ROBINSON FAMILY RELATIONSHIP ROBBIE SMITH & LARRY BIEDIGER JR FAMILY RELATIONSHIP COURTNEY ADAME & LARRY L CARROL FAMILY R ELATIONSHIP JAMES ALLEN KENT & VANESSA KENT STOBERG FAMILTY RELATIONSHIP JAMES VERBOIS & MICHELLE VERBOIS-WASAFF FAMILY RELATIONSHIP ROY L ELLEDGE JR & BRENDA BAKER STUBBS FAM ILTY RELATIONSHIP

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 1, 6, 7A & 7B	EXECUTIVE COMMITTEE AN EXECUTIVE COMMITTEE IS ELECTED BY THE HLSR BOARD OF DIRECTORS THE PURPOSE OF THE EXECUTIVE COMMITTEE IS TO GIVE IMMEDIATE AID, COUNSEL AND AUTHORITY TO THE OFFICERS AND MANAGERS OF HLSR AND TO CARRY OUT THE RULES, REGULATIONS, PURPOSES AND POLICIES OF THE BOARD OF DIRECTORS THE EXECUTIVE COMMITTEE REPORTS TO AND IS RESPONSIBLE DIRECTLY TO THE BOARD OF DIRECTORS DURING THE INTERVAL BETWEEN MEETINGS OF THE BOARD OF DIRECTORS, THE EXECUTIVE COMMITTEE POSSESSES AND MAY EXERCISE THE POWERS OF THE BOARD OF DIRECTORS NECESSARY OR CONVENIENT FOR THE MANAGEMENT, CONTROL AND DIRECTION OF THE BUSINESS AND AFFAIRS OF HLSR

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 REVIEW PROCESS THE AUDIT COMMITTEE, A SUB-COMMITTEE OF THE EXECUTIVE COMMITTEE, ALONG WITH OUTSIDE TAX SPECIALISTS, REVIEW THE RETURN WITH SENIOR MANAGEMENT THE AUDIT COMMITTEE THEN RECOMMENDS APPROVAL OF THE TAX RETURNS INCORPORATING ANY CHANGES THEY SUGGEST TO THE EXECUTIVE COMMITTEE WHICH THEN GIVE FINAL APPROVAL

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY HLSR DISTRIBUTES A CONFLICT OF INTEREST/FORM 990 QUESTIONNAIRE ANNUALLY THE COMPLETED QUESTIONNAIRES ARE REVIEWED BY HLSR'S GENERAL COUNSEL AND ARE PROVIDED TO ACCOUNTING FOR DISCLOSURE ON THE TAX RETURN WHERE APPROPRIATE

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINES 15A & 15B	COMPENSATION POLICY HOUSTON LIVESTOCK SHOW AND RODEO HAS A COMPENSATION COMMITTEE WHICH REVIEWS PERFORMANCE OF THE CEO ANNUALLY THE COMPENSATION COMMITTEE RECOMMENDS OR REVIEWS AND APPROVES COMPENSATION FOR THE CEO AND ALL OF SENIOR MANAGEMENT THE COMMITTEE USES COMPENSATION STUDIES DONE BY OUTSIDE CONSULTANTS IN THEIR DECISION MAKING PROCESS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS MADE AVAILABLE TO THE PUBLIC HLSR'S GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC BY REQUEST IN ADDITION, SUMMARIZED FINANCIALS ARE AVAILABLE ON THE SHOW'S WEBSITE (WWW HLSR COM)

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IV, LINE 12 & FORM 990, PART XII, LINE 2	EXPLANATION OF COMBINED AUDIT REPORT THE HOUSTON LIVESTOCK SHOW & RODEO, INC , THE HOUSTON LIVESTOCK SHOW & RODEO EDUCATIONAL FUND (EIN 76-0260204) AND CORRAL CLUB, INC (EIN 74-2079763) HAVE A COMBINED AUDIT REPORT HOUSTON LIVESTOCK SHOW & RODEO, INC HAS AN AUDIT COMMITTEE CHARGED WITH RESPONSIBILITY FOR THE OVERSIGHT OF THE COMBINED AUDITED FINANCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS OR FUND BALANCES PENSION COSTS (6,428,926) ----- TOTAL (6,428,926)

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION MULTIMEDIA PRODUCTION TOTAL FEES 5447426

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION SECURITY/CROWD CONTROL TOTAL FEES 3385864

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CLEANING AND WASTE REMOVAL TOTAL FEES 3227535

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONSULTING TOTAL FEES 1416841

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION MEAT PROGRAM TOTAL FEES 1286474

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION OTHER TOTAL FEES 11623567

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
HOUSTON LIVESTOCK SHOW AND RODEO INC

Employer identification number
74-1142851

Part I Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)HLSR EDUCATIONAL FUND 3 NRG PARK HOUSTON, TX 77054 76-0260204	SCHOLARSHIPS	TX	501(c)(3)	12, I	HLSR	Yes	
(2)HLSR INSTITUTE FOR TEACHER EXCELLENCE 3 NRG PARK HOUSTON, TX 77054 76-0539447	EDUCATION	TX	501(c)(3)	12, I	HLSR	Yes	
(3)HLSR ENDOWMENT FOUNDATION 3 NRG PARK HOUSTON, TX 77054 20-3612828	SCHOLARSHIPS	TX	501(C)(3)	12, I	HLSR	Yes	
(4)HHSB INC 3 NRG PARK HOUSTON, TX 77054 30-0721227	PUBLIC FAIR	TX	501(C)(3)	12, I	HLSR	Yes	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
(1) CORRAL CLUB INC 3 NRG PARK HOUSTON, TX 77054 74-2079763	BAR OPERATION	TX	NA	C CORP					

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		No
b Gift, grant, or capital contribution to related organization(s)	Yes	
c Gift, grant, or capital contribution from related organization(s)		No
d Loans or loan guarantees to or for related organization(s)		No
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)		No
k Lease of facilities, equipment, or other assets from related organization(s)		No
l Performance of services or membership or fundraising solicitations for related organization(s)		No
m Performance of services or membership or fundraising solicitations by related organization(s)		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	Yes	
o Sharing of paid employees with related organization(s)	Yes	
p Reimbursement paid to related organization(s) for expenses		No
q Reimbursement paid by related organization(s) for expenses	Yes	
r Other transfer of cash or property to related organization(s)		No
s Other transfer of cash or property from related organization(s)		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) HLSR Educational Fund	B, N,	8,690,014	ACTUAL
(2) Corral Club Inc	N, O,	1,444,398	ACTUAL

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation