### DLN: 93493192005040

2018

OMB No. 1545-0047

Department of the Treasury

**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to  $\underline{www.irs.gov/Form990}$  for instructions and the latest information.

Open to Public Inspection

		enue Service								
			calendar year, or tax year  C Name of organization	r beginr	ing 09-01-2018 , a	nd ending 08-	-31-2019		:	ication number
		pplicable: change	ADELPHI UNIVERSITY							ication number
	ime ch	-	% ROBERT DECARLO					11-1630	0741	
☐ In	itial re	turn	Doing business as							
		n/terminated					, :ı	E Telephon	e number	
		d return ion pending	Number and street (or P.O. 1 SOUTH AVENUE LEVERMO			address) Room/	suite	(516) 87	77_3184	
<b>—</b> Д	plicati	on pending	City or town, state or provin	nce, count	rv. and ZIP or foreign post	al code		(316) 8	//-3164	
			GARDEN CITY, NY 1153007		ry, and 21 or foreign post	.a. code		<b>G</b> Gross red	reints \$ 3	71 418 908
			<b>F</b> Name and address of p	principal	officer:		H(a)	Is this a group ret		
			CHRISTINE M RIORDAN				"(")	subordinates?	uiii ioi	□Yes <b>☑</b> No
			SOUTH AVENUE GARDEN CITY, NY 11530	)			Н(b)	Are all subordinate	es	☐ Yes ☐No
I Ta	x-exe	mpt status:	<u> </u>		2001t 70 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	1) or 527		included?  If "No," attach a li	ist (see	
T 14	loboit	to \	WW.ADELPHI.EDU	( ) • (11	11Sert 110.)	1) 01 🗀 327	H(c)	Group exemption	•	•
<i>,</i> •••	CDSII	te. P VVV	W.ADELFIII.EDO					о. о а р о жот <b>р</b> по п		•
K For	m of o	rganization	: 🗹 Corporation 🔲 Trust [	Assoc	iation Other ►		<b>L</b> Year	of formation: 1896	M State	of legal domicile: NY
Р	art I		ımary							
			scribe the organization's mi UNIVERSITY IS DEDICATED				HCH CMA	II CLASSES HAND	S ON L	EARNING AND
e e			IVE PROGRAMS SUPPORTIN				OGH SMA	LL CLASSES, HANL	73-ON L	EARNING AND
anc	-									
Ĕ	:									
Governance	,	Check th	nis box 🕨 🗌 if the organiza	ition disc	ontinued its operations	s or disposed of	f more tha	in 25% of its net as	ssets	
জ জ			of voting members of the g						3	22
S	4	Number	of independent voting mem	bers of t	the governing body (Pa	art VI, line 1b)			4	21
Activities &	5	Total nui	mber of individuals employe	ed in cale	endar year 2018 (Part \	/, line 2a) .			5	5,023
Ę	6	Total nui	mber of volunteers (estimat	te if nece	essary)				6	100
⋖	7a	Total uni	related business revenue fro	om Part \	/III, column (C), line 12	2			7a	-146,523
	Ь	Net unre	elated business taxable incor	me from	Form 990-T, line 34				7b	
								Prior Year		Current Year
Q,	8	Contribu	tions and grants (Part VIII, I	line 1h)				8,678,6	640	11,899,513
ă.	9	Program	704	295,560,572						
Ravenue	10	Investme	ent income (Part VIII, colum	n (A), lir	nes 3, 4, and 7d ) .			12,656,7	'36	12,238,817
	11	Other re	venue (Part VIII, column (A)	359	389,427					
	12	Total rev	venue—add lines 8 through :	11 (mus	t equal Part VIII, colum	n (A), line 12)		298,193,4	139	320,088,329
	13	Grants a	nd similar amounts paid (Pa	art IX, co	lumn (A), lines 1–3 )			69,286,7	15	78,868,132
	14	Benefits	paid to or for members (Pa	ırt IX, col	umn (A), line 4)				0	0
83	15	Salaries,	other compensation, emplo	oyee ben	efits (Part IX, column (	A), lines 5–10)		153,328,5	503	159,499,187
Expenses	16a	Profession	onal fundraising fees (Part I)	X, colum	n (A), line 11e)			280,8	808	315,226
χb e	b	Total fund	Iraising expenses (Part IX, colur	mn (D), lir	ne 25) ▶ <u>3,028,936</u>					
ů.	17	Other ex	penses (Part IX, column (A)	), lines 1	1a-11d, 11f-24e) .			63,398,4	152	65,782,565
	18	Total exp	penses. Add lines 13–17 (m	ust equa	ıl Part IX, column (A), l	ine 25)		286,294,4	178	304,465,110
	19	Revenue	less expenses. Subtract lin	ie 18 froi	m line 12			11,898,9	61	15,623,219
Net Assets or Fund Balances							Beg	inning of Current Y	ear	End of Year
an		T-4-1	t- (D-# V   line 10)					F02.042.0	000	F3F F30 600
Ass I Be	1		sets (Part X, line 16)					503,943,9		525,520,690
žž.	1							185,448,2	_	198,252,023
			ts or fund balances. Subtrac	ct line 2.	I from line 20	• • •		318,495,6	552	327,268,667
	art II r pen		<b>lature Block</b> perjury, I declare that I have	e examir	ned this return, including	ng accompanyir	na schedu	les and statements	and to	the best of my
know	ledge	and belie	ef, it is true, correct, and co		· ·		-		,	,
any l	nowle	edge.								
								2020-06-29		
Sigr	1	Signat	ture of officer					Date		
Here	е	JAMES	J PERRINO EXEC VP-FINANCE/	'ADMN						
		Туре	or print name and title							
		ı	Print/Type preparer's name		Preparer's signature		Date 2020-06-1		PTIN P00504182	<u> </u>
Pai		L					2020 00-1	self-employed	20204102	-
	pare	ei	Firm's name FGRANT THORN	I FON LLP				Firm's EIN ►		
Use	On	ıly	Firm's address ► 757 THIRD AVE	ENUE				Phone no. (212) 5	542-9609	
			NEW YORK, NY	10017						
May :	the IR	S discuss	this return with the prepar		n above? (see instructi	ons)				es □ No
			duction Act Notice, see t		·		Cat	. No. 11282Y		Form <b>990</b> (2018)

orm	990 (2018)					Page
Pa	Statement of	of Program Servi	ce Accomplis	hments		
	Check if Sched	ule O contains a resp	onse or note to	any line in this Part III		🗆
1	Briefly describe the or	ganization's mission:		•		
DEDI NNC ROF USI DEL AMF EAR	ICATED TO TRANSFORM OVATIVE WAYS TO SUPF FESSIONAL TRAINING W INESS AND EDUCATION PHI IS LONG ISLAND'S PUS IN GARDEN CITY, N	IING STUDENTS' LIVI ORT ACADEMIC AND VITH PARTICULAR ST PROFESSIONS, AND OLDEST PRIVATE CO IEW YORK - JUST 23 ITAN, THE HUDSON	ES THROUGH SM CAREER SUCCE RENGTH IN OUR HEALTH AND W DEDUCATIONAL U MILES FROM NE /ALLEY AND SUF	ALL CLASSES WİTH WOI SS. ADELPHI OFFERS EX CORE FOUR - ARTS ANI ELLNESS. RECOGNIZED JNIVERSITY. IT SERVES W YORK CITY'S CULTUR	RFULLY CONNECTED DOCTORAL RLD-CLASS FACULTY, HANDS-OD CCEPTIONAL LIBERAL ARTS AND DE HUMANITIES, STEM AND SOCIONS AS A BEST COLLEGE BY U.S. NE MORE THAN 8,100 STUDENTS AL AND INTERNSHIP OPPORTUNDES ON AS ONLINE. MORE THAN 116,0	N LEARNING AND SCIENCES PROGRAMS A AL SCIENCES, THE WS & WORLD REPORT, AT ITS BEAUTIFUL MAIN ITIES - AND AT DYNAMIO
2	Did the evention u	undartaka any signifis		vices during the year wh	ich word not listed on	
_	the prior Form 990 or	, -	ant program ser	vices during the year wil	ich were not listed on	□yes ✓No
	If "Yes," describe thes		hadula O			□ res ⊡ NO
3	•			changes in how it condu	cts any program	
	services?	<b>5</b> .				☐ Yes 🗹 No
	If "Yes," describe thes	e changes on Schedu	ıle O.			
4		501(c)(4) organizat	ons are required	to report the amount of	argest program services, as mea grants and allocations to others	
4a	(Code:	) (Expenses \$	252,338,914	including grants of \$	78,868,132 ) (Revenue \$	279,936,557 )
	See Additional Data					
4b	(Code:	) (Expenses \$	15,267,516	including grants of \$	) (Revenue \$	15,624,015 )
	See Additional Data					
4c	(Code:	) (Expenses \$		including grants of \$	) (Revenue \$	)
4.1	O4h	(Danaulk - in Col	Iula O )			
4d	Other program service (Expenses \$	,	lule O.) cluding grants of	\$	) (Revenue \$	)
4e	Total program servi	ce expenses ▶	267,606,4	30		

Pai	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 2 Did the organization maintain collections of works of art, historical treasures, or other similar assets?	7		No
	If "Yes," complete Schedule D, Part III 📆	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🥦	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	15		No
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV	16	Yes	
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	17	Yes	
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
	Column (A), mie 2: 11 Tes, Complete Schedule 1, Parts 1 and 11			l

				Page
²aı	tiv Checklist of Required Schedules (continued)		1	
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	<b>Yes</b> Yes	No
a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
,	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
3	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
•	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	28a		No	
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐿	29	Yes	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
	301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
2	Statements Regarding Other IRS Filings and Tax Compliance			
_	Check if Schedule O contains a response or note to any line in this Part V	· ·	Yes	<u> </u>
•	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a   510		res	140
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

	this return Za 5,023	1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	ĺ
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country:  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No

		I I		1
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
		_ oc		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	6a		No

D	If ites, enter the name of the foreign country: $\triangleright$			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6</b> a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services	7a	Yes	

		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6</b> b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

Nο

Form 990 (2018)

10a

10b

11a

11b

12b

13b

13c

Nο

No

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

**9a** Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

Section 501(c)(29) qualified nonprofit health insurance issuers.

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

Gross income from other sources (Do not net amounts due or paid to other sources

**b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans . . . . Enter the amount of reserves on hand . . . . . . . . . . . . . . . .

Enter the amount of reserves the organization is required to maintain by the states in

**b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

**b** If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Sponsoring organizations maintaining donor advised funds.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter:

a Gross income from members or shareholders . .

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

orm 9	990 (2018)			Page <b>6</b>
Part	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines 🗸
Sec	tion A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 22		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent  1b  21			
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
	Did the organization delegate control over management duties customarily performed by or under the direct supervisior of officers, directors or trustees, or key employees to a management company or other person?	3		No
	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
•	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		Vaa	
	The governing body?	8a	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	8b	Yes	
-	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	- \	No
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue	2 COUE	Yes	No
0a	Did the organization have local chapters, branches, or affiliates?	10a		No
<b>b</b> :	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
.2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
.3	Did the organization have a written whistleblower policy?	13	Yes	
.4	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
•	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			<u> </u>
	List the States with which a copy of this Form 990 is required to be filed▶			
8	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
•	Own website Another's website Upon request Other (explain in Schedule O)			
	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.  State the name, address, and telephone number of the person who possesses the organization's books and records:			
	►ROBERT DECARLO 1 SOUTH AVENUE GARDEN CITY, NY 115300701 (516) 877-3184		orm QQ	<b>0</b> (2018)

Form 990 (2	2018)										Page <b>7</b>
Part VII	Compensation of Officers and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	e in t	his	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	istees, Key E	mploy	ees,	, an	d F	lighe	st C	Compensated En	nployees	
<b>1a</b> Completo year.	e this table for all persons require	ed to be listed.	Report	comp	ensa	ition	for th	е са	lendar year ending	with or within the o	rganization's tax
	of the organization's <b>current</b> off ation. Enter -0- in columns (D), (							als	or organizations), re	gardless of amount	
	of the organization's <b>current</b> key										
who receive	organization's five <b>current</b> higher d reportable compensation (Box and any related organizations.										1
of reportable	of the organization's <b>former</b> office e compensation from the organiz	ation and any r	elated o	rgani	izatio	ons.					
organization	of the organization's <b>former dire</b> , more than \$10,000 of reportab	le compensatio	n from t	he or	ʻgani	izati	on and	any	y related organization	ons.	e
	in the following order: individua d employees; and former such p		ectors;	instit	utior	nal t	rustee	s; of	ficers; key employe	es; highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.	_
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related	than o	ne b	ox, u in off tor/t	t che inles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Addition	al Data Table										

Part VII

Form 990 (2018)

	*	<u> </u>							-	l				
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	erage Position (do not check more than one box, unless person is both an officer and a hours director/trustee)							( <b>D)</b> ortable ensation m the eation (W-	<b>(E)</b> Reportable compensation from related organizations (W	-	(F) Estima amount o compens from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Truste	Officer	Key employee	Highest compensated employee	Former	2/109	9-MISC)	2/1099-MISC)	0	organizati relat organiza	ed
			₫·	Stee			nsated							
See	See Additional Data Table													
												+		
												+		
	Sub-Total				-	<u> </u>	<u> </u>							
_	Total from continuation sheets to Pa Total (add lines 1b and 1c)	art VII <b>, Section</b>			•		<b>&gt;</b>		5,	502,746	0		:	1,009,614
2	Total number of individuals (including of reportable compensation from the			e liste	ed al	bove	e) who	rece	eived mo	re than \$1	00,000			
	<u> </u>												Yes	No
3	Did the organization list any <b>former</b> line 1a? <i>If "Yes," complete Schedule 3</i>			ee, k	ey e	mplo •	oyee, d	or hi	ghest cor	mpensated	employee on	3	Yes	
4	For any individual listed on line 1a, is organization and related organization individual										the			1
5	Did any person listed on line 1a receivervices rendered to the organization		•						_	tion or indi		5	Yes	No
Se	ection B. Independent Contract	ors											·	
1	Complete this table for your five high from the organization. Report comper											ensa	ation	
	Name a	(A) and business addre	ess							Desci	(B) ription of services		(C Comper	
COME	PASS GROUP USA INC	ana business addit								FOOD SERVI		-		488 681

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

compensation from the organization ▶ 40

COMPASS GROUP USA INC, FOOD SERVICE

6,488,681

2400 YORKMONT ROAD CHARLOTTE, NC 28217 CONSULTING

1,826,555 EAB GLOBAL INC.

2445 M STREET NW ONLINE COURSE MGMT

WASHINGTON, DC 20037 NCS PEARSON INC, 5601 GREEN VALLEY DRIVE

1,254,650 ARCHITECTURAL SVCS

BLOOMINGTON, MN 55347 ENVIRONETICS GROUP ARCHITECTS PC, 180 SYLVAN AVENUE

589,393 ENGLEWOOD CLIFF, NJ 07632

CUTLASS INDUSTRIAL INC, CONTRACTOR

538,236 193 HORTON AVENUE LYNBROOK, NY 11563 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Part		(2018)  Statement of	Pevenue											Page <b>9</b>
Part	VII	Check if Schedul		a resp	onse or note	to anv	line in th	nis Part VIII						. 🗆
		Check if Schedul	e o comanio	<u> </u>	01130 01 11010		(/	A) evenue	Rela ex fur	( <b>B)</b> ated or empt action	b	(C) nrelated pusiness revenue	Re exclu tax und	(D) evenue ded from der sections
	1	a Federated campaign	ns	1a	Ι				rev	enue			51.	2 - 514
nts ints		<b>b</b> Membership dues		1b	İ									
Gra not		c Fundraising events		1c	10	08,450								
\$, \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		d Related organizatio	ns	1d	İ									
ia ei		e Government grants (co	ontributions)	1e	5,84	45,293								
ns,		f All other contributions,			<u> </u>									
er,		and similar amounts no above	ot included	1f	5,94	45,770								
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution in lines 1a - 1f:\$	ons included	62	1,618									
Con		h Total. Add lines 1a-	-1f			<b>&gt;</b>		1 000 513						
					В	usiness		1,899,513						
nue	28	TUITION AND FEES					611600	274,8	55,577	274,85	55,577			
e ve	Ŀ	SALES&SERVICES-EDUC	CATIONAL DEPT	S			611710	5,0	80,980	5,08	30,980			
ceF	c	STUDENT SUPPORT					721000	15,6	24,015	15,62	4,015			
èervi		4												
m S	6	-		_										
Program Service Revenue	f	All other program se	rvice revenue											_
₫	g	Total. Add lines 2a-2	f		<b>•</b>	295,5	60,572							
		Investment income (in similar amounts)	ncluding divid		interest, and	other		5,913,124				-181,521		6,094,645
		Income from investme			ond proceed	s Þ		16,587				•		16,587
						<b>&gt;</b>		42,234						42,234
			(i) Rea	l	(ii) Pers	onal								
	6a	Gross rents	,	36,069										
	ı	<b>b</b> Less: rental expenses		33,994										
	•	c Rental income or (loss)	2	202,075		0								
		d Net rental income o	r (loss)			<b>•</b>	]	202,075	;					202,075
			(i) Securit	ies	(ii) Otl	•								
	7 <i>a</i>	a Gross amount from sales of 57,208,910 assets other than inventory			160,308									
	I	<b>b</b> Less: cost or other basis and	51.0	060,112										
		sales expenses		.48,798		160,308								
		C Gain or (loss)  d Net gain or (loss) .		•		<b>&gt;</b>		6,309,106						6,309,106
Other Revenue	88	Gross income from for (not including \$	108,450 ed on line <b>1</b> c).	of		330,843								
Re	ı	<b>b</b> Less: direct expense	s	b		236,473	]							
ıer		c Net income or (loss)			ents	<b>&gt;</b>	1	94,370						94,370
Ott	98	Gross income from g See Part IV, line 19		ies.										
				a		0								
		<b>b</b> Less: direct expense: c Net income or (loss)		b	ies	0		(						
		aGross sales of invent		activit		<u> </u>								
		returns and allowand		_		0								
		<b>b</b> Less: cost of goods s	sold	a b		0								
		C Net income or (loss)		_		<b>•</b>		C	,					
		Miscellaneous			Business	Code								
	11	1aFACILITY FEES				713940		22,498				22,498		
	ı	SPONSORSHIP FEE				541800		28,250	)			12,500		15,750
		c												
							L_		L				L_	
		d All other revenue . e Total. Add lines 11a				_								
		e lotal. Add lines 11a 2 Total revenue. See				•		50,748						
			actions.			<u> </u>		320,088,329		295,560,572	!	-146,523	<u> </u>	12,774,767

Form	990 (2018)				Page <b>10</b>
Par Soctio	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all co	Jumps All other orga	nizations must some	loto column (A)	
Section	Check if Schedule O contains a response or note to any	-	·	. ,	П
Do n 7b, 8	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0	ехрепзез	general expenses	
	Grants and other assistance to domestic individuals. See Part IV, line 22	78,646,903	78,646,903		
g	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	221,229	221,229		
4	Benefits paid to or for members	0			
	Compensation of current officers, directors, trustees, and key employees	4,897,537	1,234,786	3,236,230	426,521
(	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7 (	Other salaries and wages	118,025,925	104,310,537	12,359,971	1,355,417
	Pension plan accruals and contributions (include section 401 k) and 403(b) employer contributions)	7,701,555	6,759,847	854,936	86,772
9 (	Other employee benefits	20,133,042	16,217,200	3,704,962	210,880
<b>10</b> F	Payroll taxes	8,741,128	7,536,179	1,083,587	121,362
<b>11</b> F	Fees for services (non-employees):				
a l	Management	0	0	0	0
	Legal	827,923	49,498	778,425	0
	Accounting	429,159	0	429,159	0
	· · · · · · · · · · · · · · · · ·	100,073	0	100,073	0
	obbying	315,226	0	100,073	315,226
	Professional fundraising services. See Part IV, line 17		0	050 503	0
	investment management fees	858,593	-	858,593	
_ (	Other (If line 11g amount exceeds 10% of line 25, column  (A) amount, list line 11g expenses on Schedule O)	5,529,995	4,419,096	1,074,529	36,370
	Advertising and promotion	2,843,053	369,590	2,473,463	0
13 (	Office expenses	9,720,688	8,340,099	1,132,766	247,823
<b>14</b> 1	nformation technology	2,338,227	1,641,473	613,117	83,637
<b>15</b>	Royalties	0	0	0	0
16	Occupancy	11,911,776	11,031,458	859,786	20,532
17	Fravel	1,887,800	1,736,706	122,070	29,024
	Payments of travel or entertainment expenses for any rederal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	2,500,231	1,959,998	505,379	34,854
<b>20</b> ]	nterest	5,512,765	5,095,660	417,105	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	7,693,492	7,067,390	594,797	31,305
23	insurance	1,415,470	1,338,924	72,719	3,827
1	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	ASSISTANTSHIPS/REMISSIONS	7,214,238	7,174,100	40,138	
_					
b _	PROVISION-DOUBTFUL ACCOUNTS	1,695,750		1,695,750	
c -	CREDIT CARD FEES	488,460	28,298	438,352	21,810
d	COLLECTION COSTS	188,660		188,660	
e	All other expenses	2,626,212	2,427,459	195,177	3,576
25	Total functional expenses. Add lines 1 through 24e	304,465,110	267,606,430	33,829,744	3,028,936
r	loint costs. Complete this line only if the organization eported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Form **990** (2018)

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

Form	1 990	(2018)				Page <b>11</b>
P	art X	Balance Sheet				
		Check if Schedule O contains a response or not	te to any line in this Part IX			🗆
				<b>(A)</b> Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		1,750	1	1,750
	2	Savings and temporary cash investments .	[	43,485,900	2	46,536,426
	3	Pledges and grants receivable, net		4,963,819	3	4,993,635
	4	Accounts receivable, net		2,305,377	4	2,316,880
	5	Loans and other receivables from current and for trustees, key employees, and highest compensor Part II of Schedule L	0	5	0	
Assets	7	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organization voluntary employees' beneficiary organizations Part II of Schedule L.  Notes and loans receivable, net	0	0		
	-	,	_	0	7 8	0
As	8	Inventories for sale or use	_	6.050.021	9	6,568,040
	-	• •	, , , , , <sub> </sub>	0,030,021	9	0,300,040
	IUa	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 405,654,039			
	ь	Less: accumulated depreciation	<b>10b</b> 158,003,168	247,713,577	10c	247,650,871
	11	Investments—publicly traded securities .		168,676,951	11	175,966,533
	12	Investments—other securities. See Part IV, line	11	18,547,489	12	23,572,226
	13	Investments—program-related. See Part IV, line	e 11	7,119,971	13	6,594,071
	14	Intangible assets		0	14	0
	15	Other assets. See Part IV, line 11	[	5,079,054	15	11,320,258
	16	Total assets.Add lines 1 through 15 (must equ	ual line 34)	503,943,909	16	525,520,690
	17	Accounts payable and accrued expenses		21,816,671	17	21,007,981
	18	Grants payable		6,192,712	18	6,468,475
	19	Deferred revenue		38,754,235	19	48,554,507
	20	Tax-exempt bond liabilities	118,684,639	20	122,221,060	
Ś	21	Escrow or custodial account liability. Complete I	Part IV of Schedule D	0	21	0
abilities	22	Loans and other payables to current and former key employees, highest compensated employees				
듄		persons. Complete Part II of Schedule L		0	22	0

23

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33 34

Net Assets or Fund Balances

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

0

185,448,257

258,318,170

23,569,571

36,607,911

318,495,652

503,943,909

23 0

24

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26

27

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31 32

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34

0

0

198.252.023

263,207,349

25,219,817

38,841,501

327,268,667

525,520,690

Form **990** (2018)

Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. 3b Yes

#### Additional Data

Software ID:

**Software Version:** 

**EIN:** 11-1630741

Name: ADELPHI UNIVERSITY

Form 990 (2018)

#### Form 990, Part III, Line 4a:

FACULTY AND STAFF AS WELL AS TO MEMBERS OF THE SURROUNDING COMMUNITY.

INSTRUCTION AND RELATED ACADEMIC SUPPORT, STUDENT SERVICES AND PUBLIC SUPPORT BENEFITING THE COMMUNITY - THE UNIVERSITY PROVIDES A PERSONALIZED EDUCATION FOR ALL ITS UNDERGRADUATE AND GRADUATE STUDENTS. THE AVERAGE ANNUALIZED ENROLLMENTS FOR FISCAL 2018-19 WAS 7,002 FULL-

PERSONALIZED EDUCATION FOR ALL ITS UNDERGRADUATE AND GRADUATE STUDENTS. THE AVERAGE ANNUALIZED ENROLLMENTS FOR FISCAL 2018-19 WAS 7,002 FULLTIME STUDENTS, COMPRISED OF 5,004 UNDERGRADUATE AND 1,998 GRADUATE/ POSTBACCALAUREATE FULL-TIME EQUIVALENT STUDENTS. STUDENTS COME FROM
DIVERSE BACKGROUNDS AND ARE NOT ONLY FROM THE NEW YORK AREA, BUT FROM ACROSS THE COUNTRY AND AROUND THE WORLD. ADELPHI'S COLLEGES AND
SCHOOLS INCLUDE THE COLLEGE OF ARTS AND SCIENCES, THE GORDON F DERNER SCHOOL OF PSYCHOLOGY, THE HONORS COLLEGE, THE COLLEGE OF EDUCATION AND
HEALTH SCIENCES, THE ROBERT B WILLUMSTAD SCHOOL OF BUSINESS, THE COLLEGE OF NURSING AND PUBLIC HEALTH, THE SCHOOL OF SOCIAL WORK, AND THE
COLLEGE OF PROFESSIONAL AND CONTINUING STUDIES. STUDENTS HAVE ACCESSIBILITY TO STUDENT COUNSELING, CAREER COUNSELING, FINANCIAL AID,
MENTORING AND OTHER SERVICES AND PROGRAMS OFFERED BY THE UNIVERSITY. ADELPHI HAS EXTENSIVE COMMUNITY HEALTH AND HUMAN SERVICES OUTREACH
PROGRAMS, INCLUDING THE HY WEINBERG CENTER FOR COMMUNICATION DISORDERS, THE CENTER FOR PSYCHOLOGICAL SERVICES, AND THE ADELPHI NEW YORK
STATEWIDE BREAST CANCER HOTLINE AND SUPPORT PROGRAM, AMONG OTHER COMMUNITY SERVICE PROGRAMS. THESE PROGRAMS ARE OFFERED TO STUDENTS,

#### Form 990, Part III, Line 4b: RESIDENTIAL HOUSING AND AUXILIARY ENTERPRISES THE UNIVERSITY OFFERS STUDENT HOUSING IN SEVEN RESIDENCE HALLS ON ITS MAIN CAMPUS IN GARDEN CITY, NEW YORK, THERE ARE NUMEROUS SPECIAL LIVING OPTIONS WITHIN THESE HALLS, INCLUDING THOSE FOR STUDENTS WHO IDENTIFY AS TRANSGENDER OR WHO DON'T WISH TO BE IDENTIFIED BY GENDER: FIRST-YEAR STUDENTS SELECTED FOR LIVING-LEARNING COMMUNITIES: AND STUDENTS IN THE HONORS COLLEGE.

ACCESSIBLE HOUSING IS AVAILABLE FOR STUDENTS WITH DISABILITIES. IN FALL 2019 APPROXIMATELY 1,200 STUDENTS LIVED IN UNIVERSITY RESIDENCE HALLS.

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours	and	a dir	ecto	r/tr	ustee)	)	organization	organizations (W- 2/1099- MISC)	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)		organization and related organizations	
LEONARD ACHAN	3.0										
		X						0	0	0	
Trustee	0.0										
ARUN AGRAWAL	3.0										
		Х						0	0	0	
Trustee	0.0										
FRANK ANGELLO	3.0										
		X						0	0	0	
Trustee	0.0										
MICHAEL BALBONI	3.0										
TRUSTEE		Х						0	0	0	
IKUSTEE	0.0										
LODETTA CANGIALOSI	3.0		1		l					l	

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Trustee
MICHAEL BALBONI
TRUSTEE
LORETTA CANGIALOSI
Trustee

WILLIAM FUESSLER

ANGELA JAGGAR

KANISHKA KELSHIKAR

LAURENCE KESSLER

Trustee, CHAIRMAN

Trustee (THROUGH 6-2019)

TRUSTEE

Trustee

Trustee

RONALD LEE

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation

	any hours for related	and	a dir	recto	r/trد	rustee)	)	organization	organizations	from the	
	organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
LINDSEY LEVINE Trustee	0.0	х						o	0	0	
KATHERINE MALONE Trustee (THROUGH 6-2019)	0.0	х						0	0	0	
DENNIS MCDONAGH Trustee	0.0	х						o	0	0	
SUSAN MURPHY TRUSTEE	0.0	X						0	0	0	
CARMEN ORTIZ	3.0										

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Trustee
SUSAN MURPHY
TRUSTEE
CARMEN ORTIZ
TRUSTEE

HUMERA QAZI

PAUL SALERNO

LOIS SCHLISSEL

MARC STRACHAN

HELENE SULLIVAN

........

TRUSTEE

TRUSTEE

TRUSTEE

**TRUSTEE** 

TRUSTEE

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

STEVEN EVERETT

PERRY GREENE

KRISTEN CAPEZZA

ROBERT DECARLO

PROVOST & EXECUTIVE VP

......

ADVANCEMENT-THROUGH 10-1-2019

VP FOR DIVERSITY & INCLUSION

VP FOR ENROLLMENT MANAGEMENT

CONTROLLER & AVP FOR FINANCE

......

BRADY CROOK-VP FOR

	1 411, 10413	""	u un	 ,,	45000	' I	(11/ 2/1000	(14/ 3/4000		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
WILLIAM TENET	3.0									
TRUSTEE	0.0	X					0	0	0	
MICHAEL TIEDEMANN	3.0							0		
TRUSTEE	0.0	X					0	U	0	
CHARLES TOLBERT TRUSTEE	3.0	Х					0	0	0	
DR CHRISTINE RIORDAN	65.0									

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203,836

333,233

211,415

225,569

270,485

150,868

33,569

28,441

83,210

54,036

22,936

48,307

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	0.0					
CHARLES TOLBERT	3.0	v			0	
TRUSTEE	0.0	^			0	
DR CHRISTINE RIORDAN	65.0	V	\ \		022 222	
PRESIDENT	0.0	Χ	Х		822,333	
JAMES PERRINO -EXEC VP	50.0		,		405 147	
FINANCE & ADMINISTRATION	0.0		Х		405,147	

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TRUSTEE	0.0						
DR CHRISTINE RIORDAN	65.0						
		X	X		822,333	0	1
PRESIDENT	0.0						
JAMES PERRINO -EXEC VP	50.0						
			Х		405,147	0	l
FINANCE & ADMINISTRATION	0.0				·		

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ANDREW SAFYER DEAN SOCIAL WORK(THROUGH 6-25-2019)	50.0				х			253,257	0	59,264
ELAINE SMITH DEAN,NURSING & PUBLIC HEALTH	50.0				х			239,775	0	36,745
AUDREY BLUMBERG DEPUTY PROVOST	50.0				х			190,797	0	57,819
SUSAN BRIZIARELLIDEAN ARTS& SCI(THRU 6-2019)	50.0				х			187,573	0	21,597

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187,488

177,502

171,836

324,734

293,920

231,977

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32,102

16,999

16,423

58,686

65,910

40,652

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DEPUTY PROVOST	
SUSAN BRIZIARELLIDEAN	
ARTS& SCI(THRU 6-2019)	
JOANNA TEMPLETON- AVP	
BRAND STRATEGY &COMMUNICATIONS	

......

ANNE M MUNGAI

HYUNAH GRAFER

RAJIB SANYAL

SAM GROGG

DEAN, SCHOOL OF EDUCATION

......

ASSOC VP EXTERNAL RELATIONS

DEAN, SCHOOL OF BUSINESS

ASSISTANT TO PROVOST

DEAN, HONORS COLLEGE

RICHARD GARNER

and Independent Contractors

and Independent Contractors (A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Average Estimated than one box, unless hours per compensation compensation amount of other

person is both an officer

from the

185,395

145,402

Χ

from related

compensation

55,893

36,141

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	and	l a dir	ecto	r/tr	ustee)	)	organization	organizations	from the organization and related organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)		
JACQUES BARBER DEAN, SCHOOL OF PSYCHOLOGY	50.0					х		222,925	0	62,023	
GAYLE INSLER PROFESSOR	40.0					х		218,147	0	27,993	
ANTHONY LIBERTELLA	40.0										

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FORMER DEAN

JANE ASHDOWN

FORMER DEAN

erne Gr	KAPHIC Pri	nt - DO NOT PROCESS	As Filed Data -			DLN: 9	3493192005040
SCHEI Form 9: 90EZ)	<b>DULE A</b> 90 or		Charity Statu rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	ion 501(c)(3) c mpt charitable	organization or trust.	I	2018
	of the Treasury	► Go to	www.irs.gov/Forms				Open to Public Inspection
me of	enue Service <b>the organiza</b> NIVERSITY	tion				Employer identific	<del></del>
						11-1630741	
art I		for Public Charity State a private foundation because				See instructions.	
organ		onvention of churches, or as	•	•	,	(A)(i).	
	·	scribed in section 170(b)(				(-)(-)	
		or a cooperative hospital serv		,		iii).	
		esearch organization operate	_			•	nter the hospital's
	An organiza	ation operated for the benefit (iv). (Complete Part II.)	t of a college or univer	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
	A federal, s	tate, or local government or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	()(v).	
		ation that normally receives at <b>(0(b)(1)(A)(vi).</b> (Complete		s support from a	governmental u	init or from the gener	al public described in
· 🗆	A communi	ty trust described in <b>section</b>	170(b)(1)(A)(vi).	(Complete Part I	I.)		
	An agricultu non-land gr	ural research organization de ant college of agriculture. Se	escribed in <b>170(b)(1)</b> ee instructions. Enter	<b>(A)(ix)</b> operated the name, city, a	d in conjunction and state of the	with a land-grant coll college or university:	ege or university or
	from activit investment	ation that normally receives: ies related to its exempt fun income and unrelated busin iee section 509(a)(2). (Co	ctions—subject to cert ess taxable income (le	tain exceptions, a	and (2) no more	than 331/3% of its su	ipport from gross
		ation organized and operated		r public safety. S	ee section 509	(a)(4).	
	more public	ation organized and operated By supported organizations of through 12d that describes	described in section 5	09(a)(1) or sec	ction 509(a)(2	). See section 509(a	
	<b>Type I.</b> A so	supporting organization oper n(s) the power to regularly a Part IV, Sections A and B.	ated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by	
	manageme	supporting organization sup nt of the supporting organiza- plete Part IV, Sections A a	ation vested in the san				
		unctionally integrated. A sorganization(s) (see instructi					ted with, its
	Type III n functionally	on-functionally integrated integrated integrated. The organization (a). You must complete Par	<b>d.</b> A supporting organi n generally must satis	zation operated fy a distribution	in connection wi	th its supported orgar	
	Check this	box if the organization received or Type III non-functionally	ved a written determir	ation from the II		pe I, Type II, Type II	I functionally
Ente		of supported organizations		-		<u> </u>	
		ing information about the su					
(i) Name of supported organization			(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (se instructions)
				Yes	No		
tal							
	rwork Reduc	tion Act Notice, see the Ir	nstructions for	Cat. No. 11285	F :	Schedule A (Form 9	90 or 990-EZ) 201

Sch	nedule A (Form 990 or 990-EZ) 2018						Page <b>2</b>
	Part II Support Schedule for	Organizations	Described in S	ections 170(b)	(1)(A)(iv), 17	'0(b)(1)(A)(vi)	, and 170
	(b)(1)(A)(ix)						
	(Complete only if you ch						y under Part
	III. If the organization f	ails to qualify un	der the tests list	ed below, please	e complete Part	III.)	
	Section A. Public Support						
	Calendar year (or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") .	9,456,823	8,095,461	10,466,714	8,678,640	11,899,513	48,597,151
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	<b>Total.</b> Add lines 1 through 3	9,456,823	8,095,461	10,466,714	8,678,640	11,899,513	48,597,151
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						1,498,130
6	Public support. Subtract line 5 from line 4.						47,099,021
_	Section B. Total Support		I				
_	Calendar year	(a)2014	(b)201E	(2)2016	(4)2017	(2)2010	/f)⊤atal
	(or fiscal year beginning in) ▶	` ,	<b>(b)</b> 2015	(c)2016	(d)2017	(e)2018	<b>(f)</b> Total
7		9,456,823	8,095,461	10,466,714	8,678,640	11,899,513	48,597,151
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,736,734	4,196,535	4,300,065	5,727,567	6,355,541	25,316,442
9	Net income from unrelated business activities, whether or not the business is regularly carried on	42,182	50,803	41,777	28,253	-146,523	16,492
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	655,415	378,515	303,178	192,635	110,120	1,639,863
11	<b>Total support.</b> Add lines 7 through 10						75,569,948
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	1,295,058,403
13	First five years. If the Form 990 is for	or the organization	's first, second, thi	rd, fourth, or fifth	tax year as a sect	ion 501(c)(3) orga	nization,
	check this box and stop here					▶ □	
_	Section C. Computation of Publi						
	Public support percentage for 2018 (li			olumn (f))		14	62.325 %
	Public support percentage for 2017 So					15	64.231 %
	a <b>33 1/3% support test—2018.</b> If the						
10.	and <b>stop here.</b> The organization qual						
ı	33 1/3% support test-2017. If the	ne organization did	not check a box or	n line 13 or 16a, a	nd line 15 is 33 1/	3% or more, check	this _
17	box and <b>stop here.</b> The organizatior <b>a 10%-facts-and-circumstances tes</b> is 10% or more, and if the organization in Part VI how the organization meets	t— <b>2018.</b> If the orgon meets the "facts	ganization did not o -and-circumstance	theck a box on line s" test, check this	e 13, 16a, or 16b, box and <b>stop he</b> i	and line 14 r <b>e.</b> Explain	. ▶ ⊔
ŀ	organization	<b>st—2017.</b> If the or zation meets the "f	rganization did not acts-and-circumst	check a box on lir ances" test, check	e 13, 16a, 16b, o this box and <b>stop</b>	r 17a, and line here.	▶□
18	supported organization Private foundation. If the organizat	on did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box	and see	
	instructions						▶□

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and <b>stop here</b>						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. <b>8</b> (line 10c, colur	nn (f) divided by	line 13, column (f	))	17	
18	Investment income percentage from 20					18	
19a	<b>331/3% support tests—2018.</b> If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	<b>11</b> c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,, = === ==,,, ======================		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a  The organization satisfied the Activities Test. Complete <b>line 2</b> below.	00		
	b  The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see	instru	ctions)	
2	Activities Test. <b>Answer (a) and (b) below.</b>		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Sched	dule A (Form 990 or 990-EZ) 2018			Page <b>6</b>
Pai	Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Chack have if the surrent year is the organization's first as a non-functionally in	toarst.	ad Type III supporting or	raprization (coo

Schedule A (Form 990 or 990-EZ) (2018)

b Applied to 2018 distributable amount
c Remainder. Subtract lines 4a and 4b from 4.
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

**a** Excess from 2014. . . . . **b** Excess from 2015. . . . . **c** Excess from 2016. . . . .

Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines

See instructions.

d Excess from 2017.e Excess from 2018.

3j and 4c.

8 Breakdown of line 7:

Schedule A (Form 990 or 990-EZ)	, 450					
Section A, lines 1, 2, Part IV, Section D, lin Section D, lines 5, 6,	3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; es 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V					
	Facts And Circumstances Test					
990 Schedule A, Supplemen	tal Information					
Return Reference	Explanation					
SCHEDULE A, PART II, LINE 10	Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).  Facts And Circumstances Test  D Schedule A, Supplemental Information  Return Reference  Explanation					

ON FORM 990, PART VIII, STATEMENT OF REVENUE.

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493192005040

OMB No. 1545-0047

EZ)

**SCHEDULE C** (Form 990 or 990-

	tment of the Treasury al Revenue Service		the organization is described below o <u>www.irs.gov/Form990</u> for instru					o Public ection
• S • S If the • S If the (Prox	ection 501(c)(3) org Section 501(c) (other Section 527 organizer organization ans Section 501(c)(3) or Section 501(c)(3) organization ans ay Tax) (see separ	ganizations: Corer than section 5 tations: Complet wered "Yes" or ganizations that ganizations that wered "Yes" or ate instruction	n Form 990, Part IV, Line 4, or Form 9 have filed Form 5768 (election under 9 have NOT filed Form 5768 (election un n Form 990, Part IV, Line 5 (Proxy Ta	e Part I-C. s I-A and C below. <b>990-EZ, Part VI, Iir</b> section 501(h)): Co nder section 501(h	Do not complete 47 (Lobbyin mplete Part II- )): Complete P	ete Part I-B. ng Activities A. Do not co art II-B. Do	s), then omplete Part II- not complete P	·B. łart II-A.
	ne of the organizat	ion	·		Em	ployer ider	ntification nui	nber
ADE	ELPHI UNIVERSITY				11-	1630741		
Par	t I-A Complet	e if the orga	nization is exempt under section	on 501(c) or is			zation.	
1		ion of the organ	ization's direct and indirect political car					:
2	Political campaign	activity expend	itures (see instructions)			▶	\$	
3		or political camp	aign activities (see instructions)					
Par	Part I-B Complete if the organization is exempt under section 501(c)(3).							
1	Enter the amount	of any excise ta	x incurred by the organization under s	ection 4955		▶	\$	
2	Enter the amount	of any excise ta	x incurred by organization managers u	nder section 4955		▶	\$	
3	If the organization	n incurred a sect	ion 4955 tax, did it file Form 4720 for	this year?			☐ Yes	□ No
4a	Was a correction	made?						_
							☐ Yes	∐ No
b Dar	If "Yes," describe		nization is exempt under section	n 501(c) eve	nt section	501(c)(3)	<b>.</b>	
1			ed by the filing organization for section				\$	
2			anization's funds contributed to other c				\$	
3			es. Add lines 1 and 2. Enter here and o				\$	
4	Did the filing orga	nization file <b>For</b>	m 1120-POL for this year?				☐ Yes	□ No
5	Enter the names, organization made of political contrib	addresses and e e payments. For utions received	employer identification number (EIN) of each organization listed, enter the am that were promptly and directly deliver se (PAC). If additional space is needed,	f all section 527 po ount paid from the ed to a separate p	litical organiza filing organiza olitical organiz	tions to whi tion's funds	ch the filing . Also enter the	amount
	(a) Namo	Đ	(b) Address	(c) EIN	(d) Amount filing orgal funds. If no -0	nization's one, enter	(e) Amount contribution and prom directly deli separate organization	s received ptly and vered to a political n. If none,

				separate political organization. If none, enter -0
1				
2				
3				
4				
5				
6				
For Paperwork Reduction Act Notice, see t	the instructions for Form 990 or 990-EZ.	Cat.	No. 50084S Schedule C (	Form 990 or 990-EZ) 2018

Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Page 2

A	Check If the filing organization belongs to a expenses, and share of excess lobby		st in Part IV each a	affiliated group m	ember's name, a	address, EIN,			
В	Check ▶ ☐ if the filing organization checked box	· ,	provisions apply.						
	Limits on Lobbyir (The term "expenditures" mean	ng Expenditures	,		a) Filing anization's totals	<b>(b)</b> Affiliated group totals			
 1a	Total lobbying expenditures to influence public opi	inion (grass roots lobbying	ı)						
b	Total lobbying expenditures to influence a legislati	ive body (direct lobbying)							
c	Total lobbying expenditures (add lines 1a and 1b)								
d	Other exempt purpose expenditures								
е	Total exempt purpose expenditures (add lines 1c a	and 1d)							
f	Lobbying nontaxable amount. Enter the amount fro	om the following table in	both						
	If the amount on line 1e, column (a) or (b) is	s: The lobbying nontax	able amount is:						
	Not over \$500,000								
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	excess over \$500,00	0.					
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	excess over \$1,000,	000.					
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the 6	excess over \$1,500,0	00.					
	Over \$17,000,000	\$1,000,000.							
g	Grassroots nontaxable amount (enter 25% of line	1f)							
h	Subtract line 1g from line 1a. If zero or less, enter	r -0							
i	Subtract line 1f from line 1c. If zero or less, enter	-0							
j	If there is an amount other than zero on either line section 4911 tax for this year?					☐ Yes ☐ No			
	(Some organizations that made	Averaging Period Un a section 501(h) ele e the separate instru	ction do not ha	ave to comple		five			
	Lobbying Ex	penditures During 4	-Year Averagiı	ng Period	T				
	Calendar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) Total			
2a	Lobbying nontaxable amount								
b	Lobbying ceiling amount (150% of line 2a, column(e))								
С	Total lobbying expenditures								
d	Grassroots nontaxable amount								

Pai	t II-B Complete if the organization is exempt under section 501(c)(3) and has NOT file Form 5768 (election under section 501(h)).	ed			
or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	)	(b	)
activi		Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No		
С	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
е	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			100,073
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities?		No		
j	Total. Add lines 1c through 1i				100,073
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), o	r section		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		-
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		-
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."				5)(6)
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	_			
a	Current year	2a			
b	Carryover from last year	2b			
C	Total	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			
	rt IV Supplemental Information				
Pro	vide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); ructions), and Part II-B, line 1. Also, complete this part for any additional information.	Part II-	A, lines 1 a	and 2 (s	 ee
11130	Return Reference Explanation				
CCLIE	<u> </u>	IENUZEE	N BLICCO A	ND CLA	
SCH!	DURING FISCAL YEAR 2018-19, ADELPHI UNIVERSITY ENGAGED THE FIRM SILLP. THE FIRM PROVIDES COUNSELING TO THE UNIVERSITY AND SERVES AS GOVERNMENT AGENCIES AS NECESSARY, REPORTING ON GOVERNMENT PROREGULATORY AND LEGISLATIVE ISSUES RELEVANT TO THE UNIVERSITY. DUIVERSITY PAID \$97,092 TO THE FIRM, SHENKER, RUSSO AND CLARK, UNIVERSITY PAID \$46,218 TO THE COMMISSION ON INDEPENDENT COLLEGE WHICH \$2,981 IS ATTRIBUTABLE TO LOBBYING.	LIAISO GRAMS RING FI LLP. IN	ON TO APP 5, BUDGET SCAL YEAI 1 ADDITIO	ROPRIA <sup>-</sup> , R 2018- N, THE	⊺E 19,

**SCHEDULE D** 

DLN: 93493192005040

Cat. No. 52283D Schedule D (Form 990) 2018

OMB No. 1545-0047

2018

# **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990,

Open to Public

Department of the Treasury

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Interr	nal Revenue Service Go to www.irs.g	iov/Form990 for the latest information.		Inspec	erion
	nme of the organization ELPHI UNIVERSITY			ployer identification nun	nber
-)-	art I Organizations Maintaining Donor Advis	sed Funds or Other Similar Funds o		1630741	
	Complete if the organization answered "Ye		1 ACC	.ouncs.	
		(a) Donor advised funds		(b)Funds and other accor	unts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisor organization's property, subject to the organization's ex				s 🗌 No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other purpose o	conferi	ring impermissible	s 🗌 No
Pa	rt III Conservation Easements. Complete if th		n 990	), Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organ	nization (check all that apply).			
	Preservation of land for public use (e.g., recreation	n or education) $\square$ Preservation of an	histor	rically important land area	
	Protection of natural habitat	$\square$ Preservation of a $\alpha$	ertifie	ed historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation contribution in the for	m of a	a conservation Held at the End of the	e Year
а	Total number of conservation easements		2a		
b	Total acreage restricted by conservation easements		2b		
С	Number of conservation easements on a certified historic	c structure included in (a)	2c		
d	Number of conservation easements included in (c) acqui structure listed in the National Register	red after 7/25/06, and not on a historic	2d		
3	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated by	the or	ganization during the	
4	Number of states where property subject to conservatio	on easement is located <b>&gt;</b>		_	
5	Does the organization have a written policy regarding thand enforcement of the conservation easements it holds		of viola	ations,	No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing co	onserv	ation easements during the	e year
7	Amount of expenses incurred in monitoring, inspecting,  \$ \\$	handling of violations, and enforcing conserv	vation	easements during the yea	ır
8	Does each conservation easement reported on line 2(d)	above satisfy the requirements of section 1	70(h)(	'4)(B)(i)	
_	and section 170(h)(4)(B)(ii)?	·	()(	☐ Yes ☐	No
9	In Part XIII, describe how the organization reports cons- balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organization's financial state			
Pai	Organizations Maintaining Collections Complete if the organization answered "Ye	of Art, Historical Treasures, or Oth	er Si	milar Assets.	
<b>1</b> a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	.6 (ASC 958), not to report in its revenue sta public exhibition, education, or research in f			s of
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1			. ▶\$	
	ii)Assets included in Form 990, Part X			•	
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1	cal treasures, or other similar assets for final			
а	Revenue included on Form 990, Part VIII, line 1			. <b>&gt;</b> \$	
h	Assets included in Form 990 Part X		_	▶ \$	

 $\boldsymbol{d}$  Equipment .

	dale B (101111 990) 2010									Page Z
	t III Organizations Maintaining Coll									
3	Using the organization's acquisition, accession items (check all that apply):	, and other records,		ny of t	he followir	ng that are a	significant use	e of its colle	ection	
а	✓ Public exhibition		d		Loan or ex	change prog	rams			
b	Scholarly research		е		Other					
c	Preservation for future generations									
4	Provide a description of the organization's coll Part XIII.	ections and explain h	now they	y furth	er the orga	anization's ex	empt purpose	in		
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to							☐ Yes	<b>☑</b> N	_
Pai	Complete if the organization answ X, line 21.	ments.								
<b>1</b> a	Is the organization an agent, trustee, custodia included on Form 990, Part X?						_	Yes	□ N	o
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowina t	able:			Am	ount		_
c	Beginning balance	,	-			1c				_
d	Additions during the year					1d				_
e	Distributions during the year					1e				_
f	Ending balance					1f				_
	•						5		П.	_
2a	Did the organization include an amount on For						_	_	⊔ N	0
	If "Yes," explain the arrangement in Part XIII.									
Pa	rt V Endowment Funds. Complete if									<u> </u>
4 -	Danimin a of ware balance	(a)Current year		or year		o years back	(d)Three years		our year	
	Beginning of year balance	188,578,577	1	79,762, 1,994,		166,191,992 2,918,311	165,66	6,853		477,346 912,809
	Contributions	2,336,119 2,983,863		15,762		21,275,110		1,068		398,719
	Net investment earnings, gains, and losses  Grants or scholarships	1,306,571		1,195		1,211,937	,	8,266		002,817
	Other expenditures for facilities	1,300,371		1,155,	,000	1,211,557	1,10	0,200		
	and programs	6,555,403		7,744,	.871	9,411,440	8,03	1,734	3,	324,548
	Administrative expenses	100.000.505				470 760 006	100.10			
g	End of year balance	186,036,585		88,578,		179,762,036	166,19	1,992	165,	664,071
2	Provide the estimated percentage of the curre		(line 1g	, colun	nn (a)) hel	d as:				
а		71.160 %								
b	Permanent endowment ► 20.820 %									
C		20 %								
_	The percentages on lines 2a, 2b, and 2c shoul									
3а	Are there endowment funds not in the possess organization by:	sion of the organizati	on that	are he	eld and adr	ninistered for	the .		Yes	No
	(i) unrelated organizations					·		3a(i)	163	No
	(ii) related organizations							3a(ii)		No
b	If "Yes" on 3a(ii), are the related organization		n Sched	ule R?	·			3b		
4	Describe in Part XIII the intended uses of the									
Pai	<b>Land, Buildings, and Equipmen</b> Complete if the organization answ		m 990	Part	TV line 1	1a See For	m 990 Part	X line 10	)	
	Description of property  (a) Cost or oth (investment)	er basis (b) Cost				Accumulated d			ok valu	e
	Land			2,15	8,865					2,158,865
	Buildings			356,09		:	118,506,083			7,588,555
	Leasehold improvements				6,729		2,221,391			295,338
	Equipment			39,19			37,275,694			,923,058

5,685,055

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

5,685,055

247,650,871

Part VII	Investments—Other Securities. Complete if the org	ganizat	tion answ	vered "Yes" or	Form 990, Pa	rt IV, line 11b.
	See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)		<b>(b)</b> Book value	Cos	(c) Method of v t or end-of-year	
(1) Financia (2) Closely- (3)Other	held equity interests	•				
(A)						
(B)						
(C)						
(D)						
(E)						
(F)						
(G)						
(H)						
	n (b) must equal Form 990, Part X, col. (B) line 12.)	<b>•</b>				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form  (a) Description of investment		art IV, li ook value		orm 990, Part ( (c) Method of v t or end-of-year	aluation:
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Total. (Column	n (b) must equal Form 990, Part X, col.(B) line 13.)  Other Assets. Complete if the organization answered 'Yes'	on For	m 990 Pa	ert IV line 11d	See Form 990 P	art V line 15
	(a) Description	OII FOI	111 990, Fe	iit IV, iiile IId.	3ee F01111 990, F	(b) Book value
(1)						
(2)						
(3)						
(4)						
(5) (6)						
(7)						
(8)						
(9)						
	mn (b) must equal Form 990, Part X, col.(B) line 15.)				•	
Part X	Other Liabilities. Complete if the organization answers See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			11f.
(1) Federal i				0		
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
Total. (Column	n (b) must equal Form 990, Part X, col.(B) line 25.)	<u> </u>		0		
•	or uncertain tax positions. In Part XIII, provide the text of the f 's liability for uncertain tax positions under FIN 48 (ASC 740).			-		· —

Part XI

2

b

3

4

а

b

C 5

1

2

C

d

3

4

5

b

Part XIII

See Additional Data Table

Part XII

Schedule D (Form 990) 2018

Page 4

-6,816,210

240,422,634

79,665,695

320,088,329

224,833,409

33,994

224,799,415

79,665,695

304.465.110

Schedule D (Form 990) 2018

Add lines 4a and 4b .

Donated services and use of facilities
Recoveries of prior year grants
Other (Describe in Part XIII.)
Add lines <b>2a</b> through <b>2d</b>
Subtract line <b>2e</b> from line <b>1</b>
Amounts included on Form 990, Part VIII, line 12, but not on line 1:

Other (Describe in Part XIII.) . . . . . . . . . .

Donated services and use of facilities . .

Prior year adjustments . . . . .

Other (Describe in Part XIII.) . Add lines 2a through 2d .

Subtract line 2e from line 1 .

Return Reference

Net unrealized gains (losses) on investments . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Investment expenses not included on Form 990, Part VIII, line 7b .

Amounts included on line 1 but not on Form 990, Part IX, line 25:

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Other (Describe in Part XIII.) Add lines **4a** and **4b** . . . . . . . . . . . .

Supplemental Information

Investment expenses not included on Form 990, Part VIII, line 7b . . .

Total expenses and losses per audited financial statements . . . . .

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) . . . . . . .

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

2a

2b

2c 2d

4a

4b

2a 2b

2c

2d

4a

4b

Explanation

2e	
3	
4c	

-6.850.204

33,994

762,116

33,994

762,116 78.903.579

2e

3

4c

5

78,903,579

Page <b>5</b>		chedule D (Form 990) 2018
	ormation (continued)	Part XIII Supplemental Info
	Explanation	Return Reference

Schedule D (Form 990) 2018

## **Additional Data**

Software ID:

Software Version:

**EIN:** 11-1630741

Name: ADELPHI UNIVERSITY

**Supplemental Information** 

Return Reference

Explanation

Schedule D, Part III, Line 1a and
4

The University maintains an inventory of works of art. The works of art are primarily comp rised of paintings and sculptures and are displayed throughout the campus. Under the provisions of SFAS 116, the University is not required to and does not report these items in it

s financial statements.

Supplemental Information				
Return Reference	Explanation			
Schedule D, Part X, Line 2	"The University follows ASC 740-10 which clarifies the accounting for uncertainty in tax p ositions taken or expected to be taken in a return, including issues relating to financial statement recognition and measurement. This section provides that the tax effects from an uncertain tax position can be recognized in the financial statement only if the position is "more likely than not" to be sustained if the position were challenged by a taxing auth ority. The assessment of the tax position is based solely on the technical merits of the p osition, without regard to the likelihood that the tax position may be challenged. The Uni versity is exempt from federal income taxation by virtue of being an organization describe d in Section 501(c)(3) of the Internal Revenue Code. Nevertheless, the University may be s ubject to tax on income unrelated to its exempt purpose, unless that income is otherwise e xcluded by the Code. Management has determined that there are no material uncertain tax po sitions within its consolidated financial statements."			

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XI & Part XII, Lines 2d	RENT EXPENSE TOTALING \$33,994 IS INCLUDED ON THE 990, PART VIII, LINE 6B. RENT EXPENSE IS INCLUDED WITH EXPENDITURES IN THE FINANCIAL STATEMENTS AND IS SHOWN NET WITH REVENUE ON THE 990.

\_ \_ \_

supplemental imormation	
Return Reference	Explanation
SCHEDULE D, PARTS XI AND XII, LINES 4B	LINES 4B IN PARTS XI AND XII ON SCHEDULE D SHOW \$78,903,579 AS "OTHER". THIS AMOUNT REPRES ENTS PROFESSIONAL FUNDRAISING FEES (SHOWN NET ON FINANCIAL STATEMENTS) TOTALING \$35,447 AN

D SCHOLARSHIPS (SHOWN NET ON FINANCIAL STATEMENTS) TOTALING \$78,868,132.

Supplemental Information

Supplemental Information						
Return Reference	Explanation					
SCHEDULE D, PART V, LINE 4	THE UNIVERSITY'S ENDOWMENT IS AN AGGREGATION OF GIFTS PROVIDED BY DONORS WITH THE REQUIREM ENT THEY BE HELD IN PERPETUITY TO GENERATE EARNINGS NOW AND IN FUTURE YEARS TO SUPPORT THE UNIVERSITY'S PROGRAMS OF INSTRUCTION, RESEARCH AND PUBLIC SERVICE, AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENT. EARNINGS FROM ENDOWMENT INVESTMENTS SUPPORT SCHOLARSHIPS, CHAIRS, PROFESSORSHIPS, FELLOWSHIPS, BASIC RESEARCH AS WELL AS ACADEMIC AND PUBLIC SERVICE PROGRAMS.					

Supplemental Information						
Return Reference	Explanation					
SCHEDULE D, PART V, LINE 1D	THE UNIVERSITY HAS ADOPTED A SPENDING POLICY FOR DONOR-RESTRICTED ENDOWMENT FUNDS. GRANTS AND SCHOLARSHIPS REPORTED ON SCHEDULE D, PART V, LINE 1D IN THE AMOUNT OF \$1,306,571 REPRE SENT AMOUNTS AWARDED TO STUDENTS IN ACCORDANCE WITH DONOR STIPULATIONS AND THE UNIVERSITY'  S ENDOWMENT SPENDING POLICY. IN FISCAL YEAR 2018-19, THE UNIVERSITY AWARDED STUDENTS INSTITUTIONAL FINANCIAL AID TOTALING \$78,868,132. INSTITUTIONAL AID OF APPROXIMATELY \$76.4 MILL ION WAS FUNDED BY THE UNIVERSITY'S ANNUAL OPERATING BUDGET.					

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493192005040 OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ► Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** ADELPHI UNIVERSITY 11-1630741 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? . . . . . . . . . . . . . . . 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes **d** Copies of all material used by the organization or on its behalf to solicit contributions? . . . . . . . . . . . . . . . 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? . . . . . . . . 5b Νo c Employment of faculty or administrative staff? . 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? . . . . . . 5g Νo 5h No If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? Yes 6a b Has the organization's right to such aid ever been revoked or suspended? . . . . . . . . . . . . . No If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2018)

Page Page (Horm 990 or 990E2) (2018)					
<b>Supplemental Information.</b> Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).					
Return Reference	Explanation				
SCHEDULE E, PART I, LINE 3	THIS POLICY IS PUBLICIZED IN PRINTED MEDIA WITH NEWSPAPER ADVERTISEMENTS AS WELL AS IN THE COURSE REGISTRATION GUIDES.				
SCHEDULE E, PART I, LINE 6A	THE UNIVERSITY RECEIVES FUNDS FROM VARIOUS FEDERAL, STATE AND LOCAL GOVERNMENT AGENCIES FOR STUDENT FINANCIAL ASSISTANCE, HEALTH AND HUMAN SERVICES AND RESEARCH AND DEVELOPMENT GRANTS.				

Schedule E (Form 990 or 990-EZ) (2018)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493192005040 OMB No. 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization ADELPHI UNIVERSITY 11-1630741 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance 2 outside the United States. Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) 3 (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the region (by type) (e.g., program service, describe for and investments employees, agents, specific type of region and independent fundraising, program in region service(s) in region contractors in services, investments, grants to recipients located in the region region) See Add'l Data 43,643,520 3a Sub-total . 191,182 b Total from continuation sheets to Part I . c Totals (add lines 3a and 3b) 43,834,702

Schedule F (Form 990) 2018							Page <b>3</b>
Part III Grants and O				ed States. Complete if	f the organization an	swered "Yes" to Form ?	
	e duplicated if addition			<del></del> -		г	т
(a) Type of grant or assistance		(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
SCHOLARSHIPS - STUDY ABROAD	Iceland and Greenland)	20		CREDIT ACCT			
SCHOLARSHIPS - STUDY ABROAD	East Asia and the Pacific	3	27,875	CREDIT ACCT			
<b> </b>							
<b> </b>					,		
					•	Scha	dule F (Form 990) 2018

Sche	dule F (Form 990) 2018		Page <b>4</b>
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>✓</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		
		☐ Yes	<b>✓</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)		
		$\square$ Yes	<b>✓</b> No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621) .	Yes	<b>✓</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships		
	(see Instructions for Form 8865)	☐Yes	<b>✓</b> No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		<b>.</b>
	5713; don't file with Form 990)	∐ Yes	<b>✓</b> No

Schedule F (Form 990) 2	018 Page <b>5</b>			
Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (account amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (account method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part any additional information (see instructions).  990 Schedule F, Supplemental Information				
Return Reference	Explanation			
SCHEDULE F, PART I, LINE 3	INVESTMENTS OUTSIDE THE UNITED STATES, LISTED ON SCHEDULE F, PART I, LINE 3 RELATE TO THE UNIVERSITY'S INVESTMENTS IN FOREIGN AND GLOBAL EQUITIES FUNDS.			

## 990 Schedule F, Supplemental Information

Return

Reference	·
SCHEDULE F,	EXPENDITURES LISTED ON SCHEDULE F, PART I, LINE 3 FOR EMPLOYEE TRAVEL RELATE TO FOREIGN TRAVEL OF
PART 1, LINE	THE UNIVERSITY'S PROFESSORS AND ADMINISTRATORS FOR THE PURPOSE OF STUDENT RECRUITMENT,
3	FACULTY TRAVEL AND STUDENT STUDY ABROAD. EXPENDITURES LISTED ON SCHEDULE F, PART I LINE 3 FOR
	STUDENT STUDY ABROAD ARE PAYMENTS TO FOREIGN ORGANIZATIONS THAT HOST THE STUDY ABROAD

PROGRAM FOR STUDENTS THAT ARE ENROLLED AT ADELPHI WHO ARE PARTICIPATING IN THE PROGRAM.

Explanation

Return Reference Explanation

990 Schedule F, Supplemental Information

SCHEDULE F,	SCHOLARSHIPS LISTED ON SCHEDULE F, PART III WERE AWARDED TO STUDENTS, ENROLLED AT ADELPHI
PART 1, LINE 2	UNIVERSITY, WHO ARE PARTICIPATING IN A STUDY ABROAD PROGRAM. SCHOLARSHIPS ARE AWARDED BASED
AND PART III	UPON A REVIEW AND DETERMINATION BY THE UNIVERSITY'S OFFICE OF STUDENT FINANCIAL SERVICES AND
	ARE GRANTED BASED UPON THE STUDENT'S ELIGIBILITY FOR THE AWARDS. SCHOLARSHIPS ARE CREDITED
	AGAINST TUITION CHARGES ON EACH STUDENT'S ACCOUNT.

## **Additional Data**

Greenland)

## Software ID: Software Version:

**EIN:** 11-1630741

Name: ADELPHI UNIVERSITY

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
East Asia and the Pacific			Investments		18,911,000			
Europe (Including Iceland and			Investments		14,451,000			

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) Middle East and North Africa 495,000 lInvestments North America Investments 2,760,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures for region offices in the employees or in region (by type) (i.e., is a program service, fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) 1.057.000 Russia and the Newly Investments Independent States 2,330,000 South America Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South Asia 2,105,000 lInvestments Sub-Saharan Africa Investments 999,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) East Asia and the Pacific Program Services TRAVEL/STUDIES ABROAD 22.122 Europe (Including Iceland and Program Services TRAVEL/STUDIES ABROAD 350,126 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America TRAVEL/STUDIES ABROAD 3,521 IProgram Services North America Program Services TRAVEL/STUDIES ABROAD 33,817

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Central America and the Program Services TRAVEL/STUDIES ABROAD 96,544 Caribbean South Asia TRAVEL/STUDIES ABROAD 7,416 Program Services

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Middle East and North Africa Program Services TRAVEL/STUDIES ABROAD 11,220 Russia and the Newly Program Services TRAVEL/STUDIES ABROAD 1,000 Independent States

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Sub-Saharan Africa Program Services TRAVEL/STUDIES ABROAD 9,754 Europe (Including Iceland and Program Services STUDENT STUDIES 191,182 Greenland) IABROAD

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE G

**Supplemental Information Regarding** 

OMB No. 1545-0047

2018

DLN: 93493192005040

Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

organization entered more than \$15,000 on Form 990-EZ, line 6a. **Open to Public Inspection Employer identification number** 

DELPHI UNIVERSITY					11-1630741	
_	tivities.Complete if t rs are not required to	_		answered "Yes" on Fo	rm 990, Part IV, line 1	.7.
1 Indicate whether the organ	nization raised funds the	rough any	of the fo	ollowing activities. Check	all that apply.	
a 🗹 Mail solicitations			е	✓ Solicitation of non-	government grants	
<b>b</b> Internet and email soli	rnment grants					
c  Phone solicitations			g	✓ Special fundraising	events	
d 🗹 In-person solicitations						
2a Did the organization have or key employees listed in						es 🗆 No
b If "Yes," list the ten highes to be compensated at leas			draisers)	pursuant to agreements		
i) Name and address of individ or entity (fundraiser)	ual (ii) Activity	fundrai custo cont	) Did ser have ody or rol of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
	DUONATUON	Yes	No			
RUFFALO NOEL LEVITZ	PHONATHON		No	35,447	35,447	
RUFFALO NOEL LEVITZ	CONSULTING		No		96,300	
EAB GLOBAL INC	CONSULTING		No		174,579	
EBH CONSULTINGLLC	CONSULTING		No		8,900	
otal			<b></b>	35,447	315,226	
3 List all states in which the or licensing.	ganization is registered	or licens	ed to soli	cit contributions or has be	een notified it is exempt f	from registration or

AR, CA, CT, DC, ME, MD, MN, MS, NV, NH, NJ, NY, SC, VA

Sche	dule G (Form 990 or 990-EZ) 2018				Page <b>3</b>
11	Does the organization conduct gaming	activities with nonmembers	5?	· 🗌 Yes	□No
12	Is the organization a grantor, benefici formed to administer charitable gamin		member of a partnership or other entity	□Yes	_
13	Indicate the percentage of gaming ac	ivity conducted in:			
а	The organization's facility			3a	%
b	An outside facility			3b	%
14	Enter the name and address of the pe	rson who prepares the organ	nization's gaming/special events books and recor	rds:	
	Name •				
	Does the organization have a contract revenue?	with a third party from who		· 🗌 Yes	No
c	If "Yes," enter name and address of the		·		
-	•	• •			
	Name •				
	Address ►				
16	Gaming manager information:				
	Name ▶				
	Gaming manager compensation ► \$		<del></del>		
	Description of services provided ▶				
	☐ Director/officer	☐ Employee	☐ Independent contractor		
17 a	Mandatory distributions:  Is the organization required under staretain the state gaming license? .		stributions from the gaming proceeds to	· 🗆 Yes	□No
b	Enter the amount of distributions requ	ired under state law distribu	ited to other exempt organizations or spent		
	in the organization's own exempt acti	<u> </u>	•		
Pai			ions required by Part I, line 2b, columns (i licable. Also provide any additional informa		
	Return Reference		Explanation		
SCHE	EDULE G, PART I, LINE 2B	ESTABLISHES CONTACT W	NT RUFFALO NOEL LEVITZ IS A PROFESSIONAL F ITH THE UNIVERSITY'S ALUMNI AND POTENTIAL PROVIDE FUTURE FUNDRAISING OPPORTUNITIE:	L DONORS FOR	

Schedule G (Form 990 or 990-EZ) 2018

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I | Create and Other Assistance to Organizations

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

OMB No. 1545-0047

2018

DLN: 93493192005040

Open to Public Inspection

Freasury Internal Revenue Service		► Go to <u>ww</u>	w.irs.gov/Form990 for	the latest information	on.		Inspection
Name of the organization						Employer identifi	cation number
ADELPHI UNIVERSITY						11-1630741	
Part I General Inf	formation on Grants	and Assistance					
1 Does the organization	n maintain records to sub	stantiate the amount of	the grants or assistance,	the grantees' eligibility	for the grants or assistanc	e, and	
							☑ Yes ☐ N
_		_	<del>-</del>		rganization answered "Yes"	on Form 990, Part IV, lin	e 21, for any recipient
that received r	more than \$5,000. Part I	I can be duplicated if ad	ditional space is needed.				
(a) Name and address organization or government	of (b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of	f section 501(c)(3) and g	overnment organization:	s listed in the line 1 table			▶	
3 Enter total number of	f other organizations liste	ed in the line 1 table .				<b>-</b>	

(Form 990)

Page 2

(3) (4) (5)

(6) (7)

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2018

Part III

Return Reference **Explanation** THE UNIVERSITY AWARDS BOTH INSTITUTIONALLY-FUNDED FINANCIAL AID TO STUDENTS AS WELL AS FINANCIAL AID FUNDED FROM PRIVATE GIFTS AND VARIOUS FEDERAL, STATE AND LOCAL GOVERNMENT AGENCIES. SCHOLARSHIPS ARE AWARDED ON AN EQUAL, OBJECTIVE AND NONDISCRIMINATORY BASIS USING

Schedule I, Part I, Line 2

ACADEMIC ACHIEVEMENT, FINANCIAL NEED, AND OTHER SIMILAR STANDARDS, THE UNIVERSITY MAINTAINS SEPARATE ACCOUNTING FOR ALL GRANTS AND STRICTLY MONITORS THAT ANY DISBURSEMENTS ARE MADE ONLY FOR THE INTENDED PURPOSE OF THE GRANT AND IN ACCORDANCE WITH THE GRANT REQUIREMENTS, AN AUDIT OF THE UNIVERSITY'S FEDERALLY FUNDED PROGRAMS IS CONDUCTED ANNUALLY BY THE UNIVERSITY'S EXTERNAL AUDITORS, AS REQUIRED BY TITLE 2 U.S. CODE OF FEDERAL REGULATIONS PART 200, UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS AND GOVERNMENT AUDITING STANDARDS AND RELATED INFORMATION. Schedule I (Form 990) 2018

efil	e GRAPHI	print - DO NOT PROCESS	As Filed Da	ta -		DLN: 934	19319	2005	040			
Sch	edule J	C	compensa <sup>-</sup>	tion Inforr	nation	40	1B No.	1545-0	3047			
(For	n 990)	For certain Offi	For certain Officers, Directors, Trustees, Key Employees, and Highest									
		► Complete if the o		sated Employee		line 23.	<b>20</b>	18	ζ			
			► Attac	h to Form 990.								
•	tment of the Tre al Revenue Serv	*	<del>gov/Form990</del> to	r instructions a	nd the latest inforn	nation.	pen t Insp	ectio				
Nar	ne of the org	nization				Employer identificat						
ADE	LPHI UNIVERS	IY				11-1630741						
Pa	rt I Que	stions Regarding Compens	ation		•							
								Yes	No			
1a		opropiate box(es) if the organizati I, Section A, line 1a. Complete Pa										
		class or charter travel	$\mathbf{Z}$	Housing allowa	ance or residence for p	personal use						
		for companions		,	ousiness use of persor				İ			
		emnification and gross-up payme	nts ✓		al club dues or initiatio				İ			
	□ Discr	tionary spending account	•	Personal servic	ces (e.g., maid, chauf	reur, cner)			İ			
b		boxes in line 1a are checked, did of all of the expenses described a				ent or reimbursement	<b>1</b> b	Yes				
2		nization require substantiation pr				1-2	2	Yes				
	directors, ti	ustees, officers, including the CEO	//Executive Direct	or, regarding the	items checked in line	lar						
3		ch, if any, of the following the filir				e			İ			
		's CEO/Executive Director. Check lated organization to establish co				n Part III.			İ			
		-										
		ensation committee endent compensation consultant	✓	•	yment contract survey or study				İ			
		990 of other organizations	<b>▽</b>	· ·	e board or compensat	tion committee			İ			
		_	_	,	•							
4	During the related orga	ear, did any person listed on Forr	n 990, Part VII, S	ection A, line 1a,	with respect to the fi	ling organization or a						
_	_								N.			
a b		everance payment or change-of-co n, or receive payment from, a sup				• •	4a 4b	Yes	No			
c		n, or receive payment from, a sap			•		4c	103	No			
_	•	ny of lines 4a-c, list the persons a		-		III.						
									İ			
_		)(3), 501(c)(4), and 501(c)(2	· -	•					İ			
5	compensati	listed on Form 990, Part VII, Sect on contingent on the revenues of:	tion A, line 1a, did	I the organization	n pay or accrue any				İ			
а	The organiz	ation?					5a		No			
b	_	organization?					5b		No			
	If "Yes," on	line 5a or 5b, describe in Part III.										
6		listed on Form 990, Part VII, Sect on contingent on the net earnings		I the organizatior	n pay or accrue any							
а	The organiz	ation?					6a		No			
b	•	organization?					6b		No			
	If "Yes," on	line 6a or 6b, describe in Part III.							İ			
7		listed on Form 990, Part VII, Sect ot described in lines 5 and 6? If "Y					7		No			
8	subject to t	nounts reported on Form 990, Par le initial contract exception descri 	bed in Regulation:	s section 53.4958	3-4(a)(3)? If "Yes," de		8	Yes				
9		ne 8, did the organization also fol					9	Yes				
For F	Paperwork I	eduction Act Notice, see the I	nstructions for F	orm 990.	Cat. No. 5	0053T Schedule J	(Form	990)	2018			

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII.

instructions, on row (ii). Do not list any individuals that are not listed on Form 99 <b>Note.</b> The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90, otal	, Part VII. I amount of For	m 990, Part VII, Se	ection A, line 1a, ar	oplicable column ([	)) and (E) amoun	ts for that indi	vidual.
(A) Name and Title	(A) Name and Title		kdown of W-2 and/c compensation	or 1099-MISC	(C) Retirement and other		(E) Total of columns (B)(i)-(D)	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		column (B) reported as deferred on prior Form 990		
See Additional Data Table								
	$\exists$							
	$\dashv$							
	$\dashv$							
	$\dashv$			<u> </u>				
	$\Box$							
	$\exists$							

2018 IRS FORM W-2.

THE DIFFERENCE IN RENT PAID AND THE MARKET VALUE OF THE RENT IN THE AMOUNT OF \$3,368 AND THIS AMOUNT WAS ALSO REPORTED ON THE DEAN'S

Return Reference	Explanation
SCHEDULE J, PART II, COLUMN B (III) C	OTHER REPORTABLE COMPENSATION LISTED IN COLUMN B(III) INCLUDES TAXABLE TUITION REMISSION, MOVING EXPENSES, HOUSING, DISABILITY PAYMENTS
A	AND OTHER TAXABLE COMPENSATION. IN ADDITION, COMPENSATION TO CERTAIN DEANS AND UNIVERSITY PROFESSORS FOR ADDITIONAL RESPONSIBILITIES
A	AND FOR COURSES TAUGHT BEYOND THE REQUIRED FULL-TIME FACULTY COURSE LOAD ARE INCLUDED IN COLUMN B(III).

Return Reference	Explanation
DEANS	FORMER DEANS WERE LISTED ON PREVIOUS FORMS 990 WITH COMPENSATION REPORTABLE FOR THEIR ROLES AS SUCH AND ARE NOT CURRENTLY EITHER OFFICERS OR KEY EMPLOYEES. THEY ARE LISTED ON THE 2018-19 990, PART VII AND SCHEDULE J, PART II DUE TO THEIR FORMER POSITIONS AND BECAUSE EACH WERE PAID DURING CALENDAR 2018 FOR THEIR EMPLOYMENT IN OTHER ADMINISTRATIVE AND TEACHING POSITIONS AT THE UNIVERSITY.

I (Form 990) 2018

**Software ID: Software Version:** 

**EIN:** 11-1630741

Name: ADELPHI UNIVERSITY

Form 990, Schedule	: J,	Part II - Officers, Di	rectors, Trustees, K	ey Employees, and I	lighest Compensate	d Employees			
(A) Name and Title			of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990	
DR CHRISTINE RIORDAN PRESIDENT	(i)	638,533	150,000	33,800	86,875	63,993	973,201	0	
PRESIDENT	(ii)	0	0	0	0	0	0	0	
JAMES PERRINO -EXEC VP FINANCE &	(i)	397,647	5,000	2,500	0	33,569	438,716	0	
ADMINISTRATION	(ii)	0	0	0	0	0	0	0	
STEVEN EVERETT PROVOST & EXECUTIVE VP	(i)	190,391	0	13,445	16,346	12,095	232,277	0	
	(ii)	0	0	0	0	0	0	0	
BRADY CROOK-VP FOR ADVANCEMENT-THROUGH	(i)	313,518	5,000	14,715	23,375	59,835	416,443	0	
10-1-2019	(ii)	0	0	0	0	0	0	0	
PERRY GREENE VP FOR DIVERSITY &	(i)	201,415	10,000	0	20,177	33,859	265,451	0	
INCLUSION	(ii)	0	0	0	0	0	0	0	
KRISTEN CAPEZZA VP FOR ENROLLMENT	(i)	211,223	5,000	9,346	21,046	1,890	248,505	0	
MANAGEMENT	(ii)	0	0	0	0	0	0	0	
ROBERT DECARLO CONTROLLER & AVP FOR	(i)	270,485	0	0	31,635	16,672	318,792	0	
FINANCE	(ii)	0	0	0	0	0	0	0	
ANDREW SAFYER DEAN SOCIAL WORK(THROUGH	(i)	227,642	0	25,615	24,312	34,952	312,521	0	
6-25-2019)	(ii)	0	0	0	0	0	0	0	
ELAINE SMITH DEAN,NURSING & PUBLIC	(i)	239,009	0	766	23,070	13,675	276,520	0	
HEALTH	(ii)	0	0	0	0	0		0	
AUDREY BLUMBERG	(i)	188,797	0	2,000	23,117	34,702	248,616	0	
DEPUTY PROVOST	(ii)	0		0	0	n	0		
SUSAN BRIZIARELLIDEAN	(i)	187,573	0	0	21,571	26	209,170	0	
ARTS& SCI(THRU 6-2019)	(ii)	0							
JOANNA TEMPLETON- AVP	(i)	182,488	5,000	0	0	32,102	219,590	0	
BRAND STRATEGY &COMMUNICATIONS	(ii)	0							
ANNE M MUNGAI	(i)	174,752	0	2,750	16,601	398	194,501	0	
DEAN, SCHOOL OF EDUCATION	(ii)	0							
HYUNAH GRAFER	(i)	166,836	5.000	0	15,897	526	188.259	0	
ASSOC VP EXTERNAL RELATIONS	(ii)	0							
RAJIB SANYAL	(i)	324,734	0	0	26,125	32,561	383,420	0	
DEAN, SCHOOL OF BUSINESS	(ii)	0							
SAM GROGG	(i)	283,920	5,000	5,000	26,125	39,785	359,830	0	
ASSISTANT TO PROVOST	(ii)								
RICHARD GARNER	(i)	224,834	0	7,143	26,504	14,148	272,629	0	
DEAN, HONORS COLLEGE	(ii)								
JACQUES BARBER	(i)	222,925	0	0	27,071	34,952	284,948	0	
DEAN, SCHOOL OF PSYCHOLOGY					27,071		204,340		
GAYLE INSLER	(ii) (i)	217,497	0 650	0	0	2 676	246 140	0	
PROFESSOR	ļ				25,317 	2,676	246,140		
ANTHONY LIBERTELLA	(ii) (i)	185,145	0	0	0	0	0	0	
FORMER DEAN			250 		23,398	32,495 	241,288		
	(ii)	U	0	0	0	0	0	0	

(A) Name and Title

(B) Breakdown of W-2 and/or 1099-MISC compensation

(i) Base Compensation

(ii) Bonus & incentive

(iii) Bonus & incentive

(iii) Bonus & incentive

(iii) Bonus & incentive

(iii) Bonus & incentive

(iii) Bonus & incentive

(iii) Compensation

(iv) Retirement and other deferred compensation

(b) Nontaxable benefits

(c) Retirement and other deferred compensation

(b) Nontaxable benefits

(c) Retirement and other deferred compensation

(d) Nontaxable benefits

(e) Total of columns (B) (C) Retirement and other deferred compensation in column (B) reported as deferred on compensation

			Bonus & incentive compensation	Other reportable compensation	compensation			prior Form 990
JANE ASHDOWN	(i)	145,402	0	0	14,423	21.718	181,543	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

FORMER DEAN

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Supplemental Information on Tax-Exempt Bonds** 

2018

OMB No. 1545-0047

DLN: 93493192005040

Open to Public

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

Department of the Treasury

Schedule K

(Form 990)

	nal Revenue Service		▶Go to <u>www</u>	<u>.irs.gov/Form990</u> for		informa	ation.						Inspect	ion		
	e of the organization LPHI UNIVERSITY									Emp	loyer iden					
										11-1	.630741					
Pa	rt I Bond Issues	T	I	1												
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	price	· '	(f) Description	on of purpose	(g)	(g) Defeased		(h) On behalf of issuer		Pool ncing	
										Yes	No No	Yes	No	Yes	No	
Α	TOWN OF HEMPSTEAD INDUSTRIAL DEVELOPMENT AGENCY	11-2798949	424682CF7	06-15-2011	25,3	25,318,662 CONSTRUCT DORMITORY// REFUNDING		MITORY/ADV		×		X		X		
В	TOWN OF HEMPSTEAD LOCAL DEVELOPMENT CORPORATION	11-2798949	424682EY4	11-14-2013	46,0	03,624	CONSTRUCT NEXUS & WELCOME CTR				Х		Х		Х	
С	TOWN OF HEMPSTEAD LOCAL DEVELOPMENT CORPORATION	11-2798949	434682FT4	09-30-2014	36,4			ADV.REFUNDING - 2005 SERIES BONDS			Х		Х		X	
D	TOWN OF HEMPSTEAD LOCAL DEVELOPMENT CORPORATION	11-2798949	424682KL5	05-09-2019	28,288,702 REFUN		REFUND 2009 SERIES/RENOVATION			Х		Х		Х		
Pa	rt II Proceeds	•	•				•			•	'	•			·	
						Α	В				С		D			
1_							0		0			0	0			
2	Amount of bonds legally defease						0 0					0	0			
3	Total proceeds of issue					25,31	18,662 46,093,784				36,419,001			28,303,70		
4	Gross proceeds in reserve funds						0 0			0			) 0			
5	Capitalized interest from procee						0 0				0			0		
6	Proceeds in refunding escrows .						0 0				0			<u> </u>		
7_	Issuance costs from proceeds .					40	6,940 545,152			,842	-					
8	Credit enhancement from proced						0 0			0			0			
9	Working capital expenditures fro						0 0			(			0 0			
10	Capital expenditures from proce					10,18	32,015 45,548,632			0			0 962,395			
11	Other spent proceeds					14,72	29,707 0			35,783,159			20,826,104			
12	Other unspent proceeds						0	0 0				0 6,			052,606	
13	Year of substantial completion .			• •		2011		2016		2014				2020		
					Yes	N		Yes	No	Yes	No		Yes	-	No	
14	Were the bonds issued as part o					×	(		Х		X		X			
15	Were the bonds issued as part o				Х				X	Х					X	
16	Has the final allocation of proceed	eds been made? .			Х			Х		Χ					Х	
17	Does the organization maintain proceeds?	<u> </u>	records to support t	he final allocation of	Х			X		Х			Χ			
Pa	rt Ⅲ Private Business Us	e			ī			T								
					Yes	A N		Yes	No No	Yes No		_	Yes		D No	
1	Was the organization a partner if financed by tax-exempt bonds?				ies	×		165	X	162	No X		165		X	
					1											

Are there any lease arrangements that may result in private business use of bond-financed

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Exception to rebate? . . . . . . . . .

hedge with respect to the bond issue?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . . 

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Schedule K (Form 990) 2018

За

b

C

d

6

8a

Part IV

b

C

Arbitrage

Page 2

Χ

Χ

Χ

0.039 %

0.039 %

Χ

Χ

Χ

No

Χ

Χ

Χ

Χ

Χ

Χ

Yes

Χ

Schedule K (Form 990) 2018

D

0 %

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed

Χ

Α

No

Χ

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Χ

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Yes

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0.090 %

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Yes

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0 %

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Yes

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Yes

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C

No

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0.010 %

0.010 %

Х

Χ

Χ

0 %

Yes

Χ

No

Х

Х

Χ

Χ

Х

C

Yes

Χ

No

Explanation

TOTAL PROCEEDS OF THE BOND ISSUE FOR THE BONDS LISTED IN PART II, LINE 3, COLUMNS B AND D DIFFER FROM THE ISSUE PRICES LISTED IN PART I,

Χ

Yes

No

Yes

Χ

Page 3

Χ

Nο

D

Nο

Yes

Χ 

Χ

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

LINES B AND D, COLUMN E AS A RESULT OF INVESTMENT EARNINGS ON THE BOND PROCEEDS.

Schedule K (Form 990) 2018

requirements of section 148? . . .

Return Reference

SCHEDULE K, PART II, LINE 3,

COLUMNS A. B AND D

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

(GIC)?

period?

Part V

Part VI

Return Reference	Explanation
SCHEDULE K, PART III, LINE 9 AND PART V	THE UNIVERSITY COMPLIES WITH THE REGULATIONS OF INTERNAL REVENUE CODE SECTIONS 1.141-12, 1.145-2 AND 148 AS WELL AS THE REQUIREMENTS WHICH ARE DOCUMENTED IN THE TAX COMPLIANCE AGREEMENT OF THE BOND DOCUMENTS FOR EACH BOND ISSUE. ON AN ON-GOING BASIS, MANAGEMENT MONITORS ANY PRIVATE BUSINESS ACTIVITY WHICH MAY BE CONDUCTED IN FACILITIES THAT HAVE BEEN CONSTRUCTED USING TAX EXEMPT BOND FINANCING. IN ADDITION, AN OUTSIDE CONSULTING FIRM DETERMINES ANY ARBITRAGE REBATE AND YIELD REDUCTION LIABILITES UNDER THE LAWS CONTAINED IN SECTION 148 OF THE INTERNAL REVENUE CODE FOR EACH OF THE UNIVERITY'S TAX EXEMPT BOND ISSUES.

Return Reference	Explanation
SCHEDULE K, PART IV, LINE 2C	ARBITRAGE - REBATE COMPUTATION FOR EACH OUTSTANDING BOND ISSUE. THE UNIVERSITY'S OUTSIDE CONSULTING FIRM HAS DETERMINED THAT THERE WERE NO ARBITRAGE REBATE LIABLITIES FOR EACH OUTSTANDING BOND ISSUE. THE DATES THAT THE REBATE COMPUTATIONS WERE PERFORMED FOR EACH BOND ISSUE ARE AS FOLLOWS: TOWN OF HEMPSTEAD LDC, SERIES 2011 - JUNE 18, 2012; TOWN OF HEMPSTEAD LDC, SERIES 2013 - FEBRUARY 6, 2018; TOWN OF HEMPSTEAD LDC, SERIES 2014 - OCTOBER 28, 2015; AND TOWN OF HEMPSTEAD LDC, SERIES 2019 - MARCH 6, 2020.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493192005040 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** ADELPHI UNIVERSITY 11-1630741 **Types of Property** (b) (c) (d) (a) Method of determining Check if Number of contributions or Noncash contribution applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art-Historical treasures 3 Art—Fractional interests Books and publications Clothing and household goods . . . . . Cars and other vehicles Boats and planes . . Intellectual property . . Χ 46,098 MARKET QUOTATION Securities—Publicly traded . 10 Securities—Closely held stock . Securities—Partnership, LLC, or trust interests . . . . 12 Securities—Miscellaneous . . Qualified conservation contribution-Historic structures . . . . 14 Qualified conservation contribution—Other . Real estate—Residential 15 Real estate—Commercial . 17 Real estate—Other . . Collectibles . . . . 18 19 Food inventory . . . 20 Drugs and medical supplies . Taxidermy . . . . . 21 22 Historical artifacts . . . 23 Scientific specimens . . 24 Archeological artifacts . . Χ 8 575,520 DISCOUNTED VALUE 25 Other ▶ ( PLEDGES AND BEQUESTS ) Other ▶ ( \_\_\_\_\_ Other ▶ ( \_ 28 Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J

Schedule M (Form 990) (2018)	Page <b>2</b>							
Part III Supplemental Info								
Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part								
I, column (b), the nu	ımber of contributions, the number of items received, or a combination of both. Also complete							
this part for any add	itional information.							
Return Reference	Explanation							
	Schedule M (Form 990) (2018)							

efile GRAPH	IC print - DO NOT PROCESS   As Filed Data -	DLN: 9349319200504					
SCHEDUL (Form 990 or EZ)	990- Complete to provide information for responses to Form 990 or 990-EZ or to provide any addition and the second	o specific questions on onal information.  EZ. Open to Public					
<b>ฟลกทอ</b> ใ <b>ช้คะหล่างกิด</b> ADELPHI UNIVERS		Employer identification number  11-1630741					
Return Reference	e O, Supplemental Information  Explanation						
990, PART VI, SECTION B, LINE 12C	THE UNIVERSITY HAS A CONFLICT OF INTEREST POLICY. ALL TRUSTEES, OFFICERS AND EMPLOYEES OF THE UNIVERSITY MUST SIGN A CONFLICT OF INTEREST STATEMENT ANNUALLY. THE CHAIRMAN OF THE UN IVERSITY'S AUDIT COMMITTEE AND THE CHAIRMAN OF THE TRUSTEE AFFAIRS COMMITTEE, REPORT TO THE UNIVERSITY'S GOVERNING BOARD ANNUALLY REGARDING POTENTIAL CONFLICTS OF INTEREST. ANY POTENTIAL TRANSACTIONS OR RELATIONSHIPS ARE REVIEWED AND DOCUMENTED ON THE 990 AND SCHEDULE L						

Return Reference	Explanation
990, PART VI, SECTION B, LINE 15B	AN INDEPENDENT COMPENSATION CONSULTANT HAS BEEN HIRED BY THE UNIVERSITY TO REVIEW THE COMP ENSATION OF THE UNIVERSITY'S OFFICERS. THE CONSULTING FIRM REVIEWS COMPENSATION OF THE UNIVERSITY'S OFFICERS IN COMPARISON TO THOSE OFFICERS OF OTHER COLLEGES AND UNIVERSITIES WITH IN OUR SUPPORTED PEER GROUP OF OTHER UNIVERSITIES. THEIR REPORT IS PRESENTED TO THE EXECUT IVE COMMITTEE OF THE UNIVERSITY'S BOARD OF TRUSTEES. IN ADDITION, THE COMPENSATION OF THE UNIVERSITY'S KEY EMPLOYEES IS REVIEWED ANNUALLY. COMPARISONS ARE MADE TO SALARIES REPORTED BY THE COLLEGE AND UNIVERSITY PERSONNEL ASSOCIATION AS WELL AS THE COMPENSATION REPORTED IN OTHER UNIVERSITY'S FORM 990. THE EXECUTIVE COMMITTEE OF THE UNIVERSITY'S BOARD OF TRUST EES ACTS AS THE COMPENSATION COMMITTEE. RECOMMENDATIONS ON COMPENSATION ARE APPROVED BY THE FULL BOARD AND ARE CONTEMPORANEOUSLY DOCUMENTED IN THE MINUTES TO THOSE MEETINGS.

Return Explanation

Reference	
,	THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST.

C, LINE 19

Return Explanation
Reference

990, PART	FORM 990 AND ALL SCHEDULES AND FORM 990T ARE PREPARED ANNUALLY BY MANAGEMENT, REVIEWED BY
VI, SECTION	AN EXTERNAL AUDITING FIRM, REVIEWED BY THE BOARD OF TRUSTEES AUDIT COMMITTEE AND PROVIDED
R LINE 11R	TO THE FULL BOARD OF TRUSTEES PRIOR TO FILING THE FORMS WITH THE IRS

Return Explanation

990, PART	THE UNIVERSITY REPORTED 5,023 EMPLOYEES ON FORM W-3, TRANSMITTAL OF WAGE AND TAX STATEMENT
V, LINE 2A	FOR 2018. THIS INCLUDES APPROXIMATELY 2,400 STUDENT EMPLOYEES AND GRADUATE ASSISTANTS WHO
	WORKED AT THE UNIVERSITY DURING 2018.

SCHEDULE R
(Form 990)

Related

Department of the Treasury

Internal Revenue Service

Name of the organization

ADELPHI UNIVERSITY

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

2018

**DLN: 93493192005040**OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

						11-1630741			
Part I Identification of Disregarded Entities Complete if the	organization answ	ered "	Yes" on Form	990,	Part IV, line 3	33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity		(c) Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
1) BLACKCAT ADVERTISING AGENCY LLC /O ADELPHI UNIVERSITY SOUTH AVENU ARDEN CITY, NY 11530 1-2109172	ADVERTISING		NY			0	ADELPHI		_
									_
									-
									-
Part II Identification of Related Tax-Exempt Organizations (related tax-exempt organizations during the tax year.	Complete if the orga	ınizati	ion answered	"Yes"	on Form 990	, Part IV, line 34 be	ecause it had one or	more	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	Legal or fc	(c) domicile (state oreign country)	Exem	(d) pt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co	g) 512(b) introlled ity?
								Yes	No
or Paperwork Reduction Act Notice, see the Instructions for Form 990.			Cat. No. 5013	5Y			Schedule R (Form	990) 20	018

Part III Identification of Related Organization one or more related organizations treat	ons Taxable as a P ed as a partnership o	artnership during the ta	Complet x year.	e if the or	ganization	answ	ered "Yes	" on Form	990,	Part I\	/, line 34 b	ecau	se it ha	d
(a) Name, address, and EIN of related organization			(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	unrelate excluded f tax unde sections 5	ated, ted, from er	(f) Share of total income	(g) Share of end-of-year assets	(I Disprop alloca	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	part	ral or Pe aging o	<b>(k)</b> ercentage wnership
					514)				Yes	No		Yes	No	
						+								
Part IV Identification of Related Organization because it had one or more related org		a corporatio				ır.	tion answ	ered "Yes	on Fo	orm 9:	90, Part IV,		34	(i)
Name, address, and EIN of related organization	Primary activity	Le don	egal nicile or foreign	Dire	ct controlling	Type o		Share of total income		of end- year assets		ntage	(13)	ion 512(b) controlled entity?
			ntry)				,				1		Ye	
											Sahadula D	<b>/</b> -	200)	

nsactions With Related Org	ganizations Complete if the organization answered	ed "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

Pai	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
<b>1</b> D	ring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	<b>1</b> b		
c	Gift, grant, or capital contribution from related organization(s)	1c		
d	Loans or loan guarantees to or for related organization(s)	<b>1</b> d		
e	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s)	<b>1</b> f		
g	Sale of assets to related organization(s)	<b>1</b> g		
h	Purchase of assets from related organization(s)	1h		
i	Exchange of assets with related organization(s)	<b>1</b> i		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
0	Sharing of paid employees with related organization(s)	10		
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p		
q	Reimbursement paid by related organization(s) for expenses	<b>1</b> q		
r	Other transfer of cash or property to related organization(s)	1r		
s	Other transfer of cash or property from related organization(s)	1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			
	(a) Name of related organization  (b) Transaction type (a-s)  (c) Amount involved Method of determining ar	nount in	nvolved	

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

		<u>_</u>	<del></del>													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity		sections 512-	section 501(c)(3) organizations? m		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	l end-of-vear	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			514)	Yes	No		<u> </u>	Yes	No		Yes	No	ı			
	Schedule R (Form 990) 2018												0) 2018			

