For Paperwork Reduction Act Notice, see the separate instructions.

Form **990**

Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

DLN: 93493133025410 OMB No. 1545-0047

Open to Public Inspection

Interna	al Reve	nue Service							
A F	or th	e 2019 c	alendar year, or tax year begin	ning 07-01-2018 , and ending	g 06-30-	2019			
		pplicable:	C Name of organization The George Washington University				D Employ	er ident	tification number
	iaress ime ch	change ange					53-019	6584	
	itial ret	-	Doing business as The George Washington University						
		n/terminated		ail is not delivered to streat address I	Daama (auita		E Telephoi	ne numb	er
		d return on pending	c/o TAX DEPT 45155 RESEARCH PL	ail is not delivered to street address) F 260	Koom/suite)		53-830	
— / ц	piicati	on penang	City or town, state or province, cou	ntry, and ZIP or foreign postal code			(3/1) 3	33-030	
			ASHBURN, VA 201474198	,,			G Gross re	eceipts \$	1,964,877,553
			F Name and address of principa	l officer:		H(a) Is this	8		
			Thomas J LeBlanc				dinates?	cui ii ioi	□Yes ☑No
			1918 F St NW WASHINGTON, DC 20052			H(b) Are al	l subordina	tes	☐ Yes ☐No
I Ta	x-exer	mpt status:	▼ 501(c)(3)	(insert no.) 4947(a)(1) or	527	` includ If "No		list. (se	ee instructions)
J W	ebsit	te:▶ WW	W.GWU. EDU	15 17 (47(17) 61		H(c) Group	•	•	•
K For	m of o	rganization:	☑ Corporation ☐ Trust ☐ Asso	ciation Other ►	l l	Year of forma	ntion: 1821	M Stat	te of legal domicile: DC
P	art I	Sum							
			cribe the organization's mission o N AND RESEARCH	r most significant activities:					
Governance	-								
Tag E	-								
Ve.	,	Check thi	e hov	scontinued its operations or dispos	sed of mo	re than 25%	of its net a	scotc	
				ng body (Part VI, line 1a)			or its rice e	33003.	18
න් ග	4	Number o	of independent voting members of	the governing body (Part VI, line	1b) .			4	17
Activities &	5	Total nun	nber of individuals employed in ca	lendar year 2018 (Part V, line 2a)				5	15,963
\$	6	Total nun	nber of volunteers (estimate if neo	cessary)				6	3,600
A	7a	Total unr	elated business revenue from Part	VIII, column (C), line 12				7:	a 17,011,534
	b	Net unrel	ated business taxable income fror	n Form 990-T, line 34				71	b (
						Pri	or Year		Current Year
9.	8	Contribut	ions and grants (Part VIII, line 1h)				51,513,	435	61,861,90
Ravenue	9	Program	service revenue (Part VIII, line 2g)		•		1,464,855,	302	1,512,701,93
Ρÿ	10	Investme	nt income (Part VIII, column (A), l	805	56,301,71				
	11	Other rev	renue (Part VIII, column (A), lines	5, 6d, 8c, 9c, 10c, and 11e)			35,922,		34,771,28
	-		<u>-</u>	st equal Part VIII, column (A), line	12)		1,620,270,		1,665,636,83
	13	Grants ar	nd similar amounts paid (Part IX, o	olumn (A), lines 1–3)			399,291,	929	429,370,69
	1	·	paid to or for members (Part IX, co	* **	•				
8	1	•		enefits (Part IX, column (A), lines 5	,		701,773,		724,618,76
ens	Ι.		- ,	mn (A), line 11e)	•		820,	817	1,020,65
Expenses	1		raising expenses (Part IX, column (D),						
	1	·	, , , , , , , , , , , , , , , , , , , ,	11a-11d, 11f-24e)			521,171,		524,136,78
	1	•	enses. Add lines 13–17 (must equ				1,623,057,		1,679,146,90
<u></u>	19	Revenue	less expenses. Subtract line 18 fr	om line 12	•	Posinnins	-2,787,		-13,510,07
Net Assets or Fund Balances						beginning	of Current \	car	End of Year
ssel 3ala	20	Total ass	ets (Part X, line 16)				4,567,697,	789	4,563,094,48
₹ E	21	Total liab	ilities (Part X, line 26)				2,172,510,	335	2,216,217,39
žΞ	22	Net asset	s or fund balances. Subtract line :	21 from line 20			2,395,187,	454	2,346,877,09
Pa	art II	Sign	ature Block			· ·			
				ined this return, including accomp . Declaration of preparer (other th					
	nowle		i, it is true, correct, and complete	. Declaration of preparer (other tr	ian onice	i) is based o	ii aii iiiloiiii	ation of	Willelf preparer flas
		IX and an							
۵.		Signatu	ure of officer			202 Date	0-05-12 e		
Sign Here									
	-		Ali AVP & University Controller r print name and title						
		17	rint/Type preparer's name	Preparer's signature	Dat			PTIN	
Pai	d					Che		P003696	23
	u pare	er F	irm's name Pricewaterhousecoope	rs LLP			n's EIN ► 13	-400832	4
	On	<u> </u>	irm's address ▶ 600 13th Street NW Su	uite 1000		DL -	ne no /2021	414 100	
						Pno	ne no. (202)	+14-10U	
			Washington, DC 2000						
May 1	the IR	S discuss	this return with the preparer show	vn above? (see instructions) .				. 🗸	Yes 🗆 No

Cat. No. 11282Y

Form **990** (2018)

Form	990 (2018)					Page 2
Pa	statement	of Program Serv	ice Accomplis	hments		
	Check if Sche	dule O contains a res	ponse or note to	any line in this Part III		🗆
1	Briefly describe the o	organization's missior	:	•		
				dividuals in liberal arts, ish the findings of such	languages, sciences, learned p research.	rofessions, and other courses
2	-	, -		· ,	hich were not listed on	
	the prior Form 990 o					☐ Yes 🗹 No
	If "Yes," describe the					
3	Did the organization	cease conducting, or	make significant	changes in how it cond	ucts, any program	
	services?	. 🗌 Yes 🗹 No				
	If "Yes," describe the	ese changes on Sched	lule O.			
4		d 501(c)(4) organiza	tions are required	to report the amount of	largest program services, as m of grants and allocations to othe	
	(Code:) (Expenses \$	1,224,318,700	including grants of \$	362,086,447) (Revenue \$	1,203,229,246)
	See Additional Data	, (_,,			_,,
4b	(Code:) (Expenses \$	216,709,820	including grants of \$	67,284,247) (Revenue \$	194,340,553)
	See Additional Data					
4c	(Code:) (Expenses \$	91,317,105	including grants of \$	0) (Revenue \$	115,176,099)
	See Additional Data					
4d	Other program servi	ces (Describe in Sche	dule O.)			
	(Expenses \$	ir	cluding grants of	\$) (Revenue \$)
4e	Total program serv	vice expenses ►	1,532,345,6	25		

Pai	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII "	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 😼	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17	Yes	
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	

	990 (2018)			Page
Pai	Checklist of Required Schedules (continued)			
3	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes Yes	No
a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
o	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
t	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
а	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
1	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
,	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
2	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐿	29	Yes	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
)	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related	36		No
	organization? If "Yes," complete Schedule R, Part V, line 2			
	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

	this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
ь	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country: ▶BR , CH			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No

a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes
•	If "Yes," enter the name of the foreign country: ▶BR , CH		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	
2	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
		5c	
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	

b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were

If "Yes," did the organization notify the donor of the value of the goods or services provided?

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

13 Section 501(c)(29) qualified nonprofit health insurance issuers.

b Gross income from other sources (Do not net amounts due or paid to other sources

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

a Is the organization licensed to issue qualified health plans in more than one state?

b Enter the amount of reserves the organization is required to maintain by the states in

which the organization is licensed to issue qualified health plans

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services

Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file

Organizations that may receive deductible contributions under section 170(c).

d If "Yes," indicate the number of Forms 8282 filed during the year

Sponsoring organizations maintaining donor advised funds.

Section 501(c)(7) organizations. Enter:

11 Section 501(c)(12) organizations. Enter:

Nο

Nο

Nο

No

6b

7a

7b

70

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

Yes

Form 990 (2018)

No

7d

10a

10b

11a

11b

12b

13b

13c

Yes

Yes

Yes

Form	990 (2018)			Page 6
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "Na 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI		onse to	lines 🔽
Se	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 18		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	- \	No
_Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Coae	Yes	No
102	Did the organization have local chapters, branches, or affiliates?	10a	163	No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	4.51	V	
	ction C. Disclosure	16b	Yes	
17	List the States with which a copy of this Form 990 is required to be filed▶			
	CA, IN, KS, MD, MA, MI, NH, NY, OR	, SC		
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20 ——	State the name, address, and telephone number of the person who possesses the organization's books and records: Neena Ali 45155 RESEARCH PL STE 260 ASHBURN, VA 201474198 (571) 553-3601		orm QQ	0 (2018)

Form 990 (2	2018)										Page 7
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	e in t	his	Part VI	١.			\square
Section	A. Officers, Directors, Tru	stees, Key E	mploy	rees	, an	d F	lighe	st C	Compensated En	nployees	
1a Complete year.	e this table for all persons require	ed to be listed.	Report	comp	ensa	tion	for th	е са	lendar year ending	with or within the o	rganization's tax
List all	of the organization's current off ation. Enter -0- in columns (D), (als o	or organizations), re	gardless of amount	
• List all o	of the organization's current key	employees, if	any. Se	e inst	ructi	ons	for de	finit	ion of "key employe	e."	
who receive	organization's five current high d reportable compensation (Box and any related organizations.)
	of the organization's former office e compensation from the organiz							ed e	employees who rece	ived more than \$10	0,000
	of the organization's former dire n, more than \$10,000 of reportab										e
	in the following order: individua d employees; and former such p		ectors;	instit	utior	nal t	rustee	s; of	ficers; key employe	es; highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	ne b	ox, un off tor/t	t che inles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	•	MISC)	related organizations
See Addition	al Data Table										
-											

ors, Trustees	s, Kev	Emp	lov		, and	Hia	hest Cor	mpensat	ed Employees	cont	inued)	Page 8
(B) Average hours per week (list any hours	Position than o	on (do one bo	(C lo no lox, it an of ctor/t	c) ot ch unle ffice trust	heck m ess per er and a	nore rson a	Repo compo froi organiz	(D) ortable ensation m the zation (W-	(E) Reportable compensation from related organizations (ר W-	(F) Estima amount o compens	ated of other sation the
organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensate employee	Former	2,103	,	2/1035 Mase		relati organiza	ed
		\vdash	\vdash	+	+-	+						
		+	+	+	+	+						
		<u></u>		<u></u>	†_	†_	<u> </u>					
	<u> </u>	<u> </u>	igspace	\perp	<u> </u>	<u> </u>						
	<u> </u>	<u> </u>	igspace	\perp	 		<u> </u>					
	<u> </u>	_	igapha	\perp	\perp	+-	<u> </u>					
	 	┼	\vdash	+	+	+-	<u> </u>					
	 	┼	\vdash	+	+	+-	 					
	<u> </u>	Ļ.	<u> </u>	<u>.</u>	<u> </u>	Т_				\top		
art VII , Section .			•		•		13	722 068		<u></u>		1,105,969
but not limited	to thos					o rec			100,000	<u>~I</u>		.,100,111
,			•		, ,		-	mpensate	d employee on		Yes	No
the sum of repo s greater than \$	ortable 0 \$150,000	comp 00? <i>If</i>	ensa "Yes	atior	n and o	other ete Sc	r compen chedule J	for such				
ve or accrue cor	mpensat	tion f	rom	any	y unrel	lated	organiza			5	Yes	No
ors			_	_								
										npen:	sation 	
(A) and business addre	ess							Des	(B) cription of services		(C Compen	
_				_	_			Teaching a	nd Research		41,	,160,300
								Construction	20		26	,362,169
								CONSCI GC	ווכ		,	,502,105
								Facility Se	vices		18.	,925,178
								E - Learnir	ng		13,	,986,948
								Construction	on		7,	,562,509
	- not lim	-it-ed			lictor	- abo	vo) who i	racaived r	than ¢100 00	o of		
438	. 1100 1111	illeu .			Hateu	abo.	ve) wild i	eceived i	nore than \$100,00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	5a=m 00:	• (2018)
	(B) Average hours per week (list any hours for related organizations below dotted line) art VII, Section but not limited organization but not limited organization conference or for such indivice the sum of reports greater than \$ conference or for such indivice the sum of reports greater than \$ conference or for such indivice the sum of reports greater than \$ conference or for such indivice the sum of reports greater than \$ conference or for such indivice the sum of reports greater than \$ conference or for such indivice the sum of reports for such individual	(B) Average hours per week (list any hours for related organizations below dotted line) Art VII, Section A but not limited to thosorganization > 1,626 officer, director or trust for such individual the sum of reportable of greater than \$150,00 er or accrue compensate of greater than \$150,00 er or accrue compensate of greater than \$150,00 for or accrue compensate of greater than \$150,00 for or accrue compensate of greater than \$150,00 for or accrue compensate of greater than \$150,000 for or accrue comp	(B) Average hours per week (list any hours for related organizations below dine) Art VII, Section A but not limited to those list organization > 1,626 art VII, Section A but not limited to those list organization > 1,626 art viii yee conditional frustee, k for such individual but not limited to those list organization > 1,626 art viii yee conditional frustee, k for such individual conditional frustee art viii yee art	(B) Average hours per week (list any hours for related organizations below dotted line) Art VII, Section A but not limited to those listed a organization ▶ 1,626 The sum of reportable compensation from the sum of reportable compensation for the calendar year end (A) and business address Individual trustee Or director/Institutional Trustee Institutional Trus	(B) Average hours per week (list and none box, unle is both an officer director/trust for related organizations below dotted line) Individual trusticinal Trustice of the first trusticinal trustici	(B) Average hours per week (list any hours for related organizations below dotted line) Individual trustee in the state of the sum of reportable compensation and its greater than \$150,000? If "Yes," complete Schedule J for such per ors station for the calendar year ending with or the calendar year ending with or the sum of the calendar year ending with organization for the calendar year ending the calendar year ending the calendar year ending	(B) Average hours per week (list any hours for related organizations below dotted line) Total trusted to those listed above) who recorganization > 1,626 Sofficer, director or trustee, key employee, or his for such individual the sign and the sig	Average hours per week (list any hours for related organizations below dotted line) The control of the compensation of the compensation and other compensation for such individual The sum of reportable compensation and other compens greater than \$150,000? If "Yes," complete Schedule J for such person. The sum of reportable compensation and other compensation for the calendar year ending with or within the compensation for the calendar year ending with or within the compensation for the calendar year ending with or within the compensation for the calendar year ending with or within the compensation for the calendar year ending with or within the compensation for the calendar year ending with or within the compensation of the calendar year ending within the compensation of the calendar year.	Average hours per week (list any hours for related organizations below dotted line) Average hours per week (list any hours for related organizations below dotted line) Average hours for related organization for line for the calendar year ending with or within the organization (A) not below dotted line) Average hours for such person A	(including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction (including but not limited to those listed above) who received more than \$100,000 of construction	(c) (c) Average hours per week (list an one box, unless person say hours any hours any hours and a director/trustee) below dotted line) of the first	Average hours per week (list an or box, unless person is both an officer and a director/frustee) is both an officer and and a director and a

Part		Statement of	Revenue									Page 9
ı anı	V 1111			respo	onse or note to any	line in thi	is Part VIII					🗆
				·		(A Total re	()	Rela ex fui	(B) ated or empt action venue	(C) Unrelated business revenue		(D) Revenue excluded from x under sections 512 - 514
10	1a	Federated campaig	ns	1a	0			16	venue			312 314
ants unt	ŀ	Membership dues	· · [1 b	0							
ور الا	(Fundraising events	[1c	107,638							
ifts, ar A	6	l Related organizatio	ns	1 d	3,109,444							
<u>n</u> 13. ⊆	•	Government grants (co	ontributions)	1e	6,190,087							
ons Sir	f	All other contributions, and similar amounts n	, gifts, grants, ot included	4.6	E2 4E4 722							
Contributions, Gifts, Grants and Other Similar Amounts	٥	above Noncash contribution in lines 1a - 1f:\$	L ons included	1f	52,454,733 993,114							
Cor	1	h Total. Add lines 1a	-1f		<u></u> . ▶	6.	1,861,902					
					Business		1,801,902					
жe	2a	Tuition and Fees				900099	1,107,9	964,175	1,107,96	64,175		
eve.	b	Grants and Contracts				900099	198,6	556,824	198,65	66,824		
e B	c	Auxiliary Enterprises				611710	115,1	176,099	115,17	76,099		
ervic	d	Medical Education Agree	ements			900099	67,1	122,623	67,12	22,623		
n S	е	Other Program service r	evenue			611710	23,7	782,215	23,78	32,215		
Program Service Revenue	f	All other program se	rvice revenue.					0		0	(0
Ĕ		Total. Add lines 2a-2		_	1,512,7	01,936						
		investment income (ii			interest, and other	1						
		imilar amounts) .					22,598,945					22,598,945
		income from investme Royalties		-	ond proceeds >	<u> </u>	1,937,510	1				1,937,510
	•	toyanties	(i) Real	•	(ii) Personal		. ,					, ,
	6a	Gross rents	20.22									
	b	Less: rental expenses		31,124)5,649								
	С	Rental income or (loss)	15,82	25,475	0							
	d	Net rental income o	r (loss)				15,825,475	j				15,825,475
	_		(i) Securiti	es	(ii) Other							
	7a	Gross amount from sales of assets other	317,69	3,236	583,478							
		than inventory										
	b	Less: cost or other basis and sales expenses	284,03	33,213	540,733							
	c	Gain or (loss)	33,66	50,023	42,745							
	d	Net gain or (loss) .		•	>	<u> </u>	33,702,768					33,702,768
đ)	8a	Gross income from for (not including \$	undraising eve 107,638 c									
ž K		contributions reporte	d on line 1c).		14.500							
eve	h	See Part IV, line 18 Less: direct expense		a b	14,560 58,478							
F.		Net income or (loss)			,	J	-43,918					-43,918
Other Revenue	9a	Gross income from g		es.								
0		See Part IV, line 19		а	5,255							
	b	Less: direct expense	s	b	8,538							
		Net income or (loss)		activit	ies >		-3,283					-3,283
	10a	Gross sales of invent returns and allowand										
				а	238,073							
	b	Less: cost of goods s	sold	b	194,111		42.063		42.062			
	С	Net income or (loss) Miscellaneous		invent	Business Code		43,962		43,962		0	
	11	aUnrelated Partnersh			525990		3,859,533			3,8	59,533	
			,									
	b	Independent Operat	ions		721110		13,152,001			13,1	52,001	
		,										
	C											
						<u></u>						
		All other revenue .					0		0		0	0
		Total. Add lines 11a			•		17,011,534					
	12	Total revenue. See	Instructions.	• •		1,	665,636,831		1,512,745,898	17,0	11,534	74,017,497

Forr	n 990 (2018)				Page 10
	art IX Statement of Functional Expenses cion 501(c)(3) and 501(c)(4) organizations must complete all co	olumns. All other orga	nizations must comp	elete column (A).	_
	Check if Schedule O contains a response or note to any	line in this Part IX .			🗆
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	74,678,721	74,678,721	<u> </u>	
2	Grants and other assistance to domestic individuals. See Part IV, line 22	340,302,569	340,302,569		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	14,389,404	14,389,404		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	5,718,356	1,351,226	3,760,890	606,240
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	6,822,235	3,320,263	3,309,440	192,532
7	Other salaries and wages	586,315,688	525,969,765	48,008,794	12,337,129
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	39,752,511	35,808,322	3,002,535	941,654
9	Other employee benefits	47,267,993	42,571,396	3,548,643	1,147,954
10	Payroll taxes	38,741,979	34,895,057	2,916,618	930,304
11	Fees for services (non-employees):				
ā	Management				
ŀ	Legal	5,556,132	3,663,094	1,893,038	
	: Accounting	2,128,288	72,580	2,055,708	
	I Lobbying	8,215	8,215		
•	Professional fundraising services. See Part IV, line 17	1,020,656			1,020,656
f	Investment management fees	4,993,055		4,993,055	-
ç	JOther (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	156,651,578	142,984,242	12,804,328	863,008
12	Advertising and promotion	6,118,941	5,813,404	191,812	113,725
13	Office expenses	31,178,797	27,270,943	3,128,255	779,599
14	Information technology	28,977,017	24,219,349	4,727,754	29,914
15	Royalties	117,774	117,774		
16	Occupancy	57,729,554	53,566,097	3,748,378	415,079
17	Travel	22,595,524	21,061,499	696,522	837,503
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19	Conferences, conventions, and meetings	18,078,468	12,294,763	4,743,434	1,040,271
20	Interest	67,614,977	63,020,597	4,594,380	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	86,393,688	82,122,415	4,271,273	
23	Insurance	2,842,748	2,776,466	66,282	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount				

9,553,749

3,178,949

1,233,925

19,185,410

1,679,146,901

0

9,445,343

2,716,706

1,663,731

6,241,684

1,532,345,625

86,122

427,088

1,233,925

-1,759,119

12,592,272

125,041,427

22,284

35,155

95,388

351,454

21,759,849

Form **990** (2018)

exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

expenses on Schedule O.)

b MEMBERSHIPS

e All other expenses

c UBI Tax

a SUBSCRIPTIONS/PERIODICALS

d INTERCOMPANY ASSESSMENTS

Forn	n 990	(2018)					Page 11
P	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX			<u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1,750,600	1	953,375
	2	Savings and temporary cash investments .		[411,052,884	2	426,054,487
	3	Pledges and grants receivable, net			84,289,353	3	71,732,750
	4	Accounts receivable, net			41,440,356	4	40,021,159
	5 6	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L Loans and other receivables from other disquali	nployees. Complete rsons (as defined under	0	5	0	
S	_	section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	47.000.000	6	1.940.552		
set	7	Notes and loans receivable, net	17,682,089	7	· ' '		
Assets	8	Inventories for sale or use	112,686	8	110,926		
_	9	Prepaid expenses and deferred charges			17,356,139	9	18,370,381
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	3,754,416,503			
	b	Less: accumulated depreciation	10 b	998,671,989	2,717,156,534	10 c	2,755,744,514
	11	Investments—publicly traded securities .			326,235,120	11	254,290,435
	12	Investments—other securities. See Part IV, line	11 .		909,397,730	12	957,419,386
	13	Investments—program-related. See Part IV, line	11 .		30,658,974	13	26,277,506
	14	Intangible assets			7,945,484	14	7,945,484
	15	Other assets. See Part IV, line 11			2,619,840	15	2,233,528
	16	Total assets. Add lines 1 through 15 (must equ	al line	34)	4,567,697,789	16	4,563,094,483
	17	Accounts payable and accrued expenses			191,849,528	17	210,936,259
	18	Grants payable				18	
	19	Deferred revenue			88,747,537	19	112,807,200
	20	Tax-exempt bond liabilities			20		
Š	21	Escrow or custodial account liability. Complete F	Part IV	of Schedule D		21	
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
<u> </u>		persons. Complete Part II of Schedule L				22	0
	22	C	A A . A			22	

23

24

25

26

27

28

29

30

31 32

33

34

1,855,973,228

2.172.510.335

1,689,097,776

419,509,206

286,580,472

2,395,187,454

4,567,697,789

35,940,042

1,856,308,328

2.216.217.390

1,659,387,509

393,112,194

294,377,390

2,346,877,093

4,563,094,483

Form **990** (2018)

36.165.603

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

23

24

26

27

28

29

30

31

32

33

34

Assets or Fund Balances

Net

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID: 18007697

Software Version: 2018v3.1 **EIN:** 53-0196584

Name: The George Washington University

Form 990 (2018)

STUDY THE WORLD BUT ALSO WORK TO CHANGE IT.

Form 990, Part III, Line 4a:

EDUCATION: OUR NAMESAKE ENVISIONED A UNIVERSITY IN THE NATION'S CAPITAL THAT WOULD PREPARE CITIZEN LEADERS BROUGHT TOGETHER FROM ALL OVER THE WORLD. TODAY, WE ARE THAT UNIVERSITY WITH STUDENTS AND FACULTY MEMBERS FROM EVERY STATE AND MORE THAN 130 COUNTRIES. TAKING FULL ADVANTAGE

OF OUR SETTING IN A GLOBAL NERVE CENTER. A GW EDUCATION INTEGRATES INTELLECTUAL DISCOVERY, INTERACTIVE LEARNING, AND UNPARALLELED ACCESS TO OPPORTUNITIES IN EVERY SECTOR OF SOCIETY. IN A CITY SHAPING THE FUTURE, GEORGE WASHINGTON IS A UNIVERSITY WHERE FACULTY AND STUDENTS NOT ONLY

RESEARCH AND RESEARCH SUPPORT: GW'S RESEARCH IS DISTINGUISHED BY OUR COMMITMENT TO TRANSFORM POLICY THAT AFFECTS PEOPLE IN THEIR DAILY LIVES. THIS UNIQUE APPROACH TO RESEARCH GIVES SPECIAL CHARACTER TO OUR TEACHING AND ENABLES US TO OFFER OUR STUDENTS LEARNING EXPERIENCES THAT FEW CAN MATCH, WITH OUR LOCATION. CONNECTIONS AND CLOSE PROXIMITY TO INSTITUTIONS SUCH AS THE NATIONAL INSTITUTES OF HEALTH. NATIONAL SCIENCE

FOUNDATION, THE SMITHSONIAN INSTITUTION, AND LIBRARY OF CONGRESS, GW'S RESEARCH HELPS SOLVE NATIONAL AND GLOBAL PROBLEMS WHILE GIVING OUR STUDENTS LEARNING OPPORTUNITIES INSIDE AND OUTSIDE THE CLASSROOM. IN THE 21ST CENTURY, GW'S FACULTY AND STUDENTS CONTINUE TO OPEN NEW DOORS

Form 990, Part III, Line 4b:

OF DISCOVERY.

AUXILIARY ENTERPRISES - STUDENTS AND COMMUNITY: GW PROVIDES A NUMBER OF SERVICES THAT SUPPORT LEARNING, BUILD COMMUNITY, AND ENHANCE THE OVERALL QUALITY OF STUDENT LIFE. AUXILIARY ENTERPRISES INCLUDE FACILITIES AND RESIDENTIAL PROPERTY MANAGEMENT, DINING, BOOKSTORE, PARKING, STUDENT HEALTH. MAIL. AND LAUNDRY SERVICES. GW'S MARVIN CENTER HOUSES STUDENT ORGANIZATION OFFICES AND MEETING ROOMS AND IS UTILIZED BY

STUDENTS, FACULTY, STAFF, AND VISITORS. FOR MORE INFO ABOUT GW'S PROGRAMS & ACCOMPLISHMENTS, SEE THE 2018-2019 FINANCIAL REPORT ON THE FINANCE

Form 990, Part III, Line 4c:

DIVISION WEBSITE AT HTTP://FINANCE.GWU.EDU/REPORTS.

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless person hours per compensation compensation is both an officer and a compensation week (list from the from related from the

0

0

0

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t		,		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Thomas J LeBlanc	50.0	x		x				1,244,105	0	207,864
President - Ex Officio	0.0			^				1,244,103	0	207,804
George W Wellde Jr	3.0	х						0	0	0
Trustee/Comm Chair	0.0								0	0
Ellen Zane	5.0	l .								
Vice Chair of the Board/Comm Chair	1.0	X						ا	0	0

and Independent Contractors

Christine Piorkowski Barth

Trustee/Comm Chair

Charles Bendit

Roslyn M Brock

Trustee/Comm Chair

Nelson A Carbonell Jr

Mark H Chichester

Trustee/Comm Chair

Former Board Chair/ Comm Chair

Trustee

					l			
Thomas J LeBlanc	50.0	X	X			1 244 105		
President - Ex Officio	0.0	l	^			1,244,105	0	
George W Wellde Jr	3.0							
Trustee/Comm Chair	0.0	X					0	
Ellen Zane	5.0							
Vice Chair of the Board/Comm Chair	1.0	X				0	0	
W Scott Amey	2.0							
Trustee	0.0	X				0	0	
Gabbi Baker	2.0	l				_	_	
Trustee	0.0	X				0	0	
Christine Piorkowski Barth	3.0							

Χ

Χ

Χ

Χ

Χ

0.0 2.0

0.0 3.0

0.0 5.0

0.5 3.0

......

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation rom the

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Trustee

Trustee

Trustee

Todd Klein

Chelsea Lenhart

Ann Walker Marchant

Judith Lane Rogers

Trustee

Trustee

Trustee

Trustee

Donna Hill Staton

A Michael Hoffman

Madeleine S Jacobs

Trustee/Comm Chair

	any hours		direct		ruste	,		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Amr ElSawy	3.0									
Trustee/Comm Chair	0.0	X							0	0
Peter Harrison	2.0									
Trustee	0.0	X						U	0	0
Diana B Henriques	2.0									

0.0

0.0

0.0

0.0

0.0

0.0

0.0 2.0

......

Χ

Χ

Χ

Χ

Χ

Χ

......

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Jeffrey S Akman

Lynn R Goldman

Ben Vinson III

Patrick Nero

VP for Health Affairs and Dean of SMHS

Dean, CCAS - through 6/2018

Former Athletic Director

Dean, Milken Institute School of Public Health

	any hours	ı	otn ai direct			ee)	9	organization (W-	organizations	compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Grace E Speights	5.0									
Board Chair/Former Secretary of the Board/Comm Chair	0.0	X						0	0	0
Avram Tucker	5.0	×						0	0	0
Secretary of the Board/ Comm Chair	0.0									
Mark Diaz	50.0			х				613,016	0	37,772
Executive VP and CEO - as of 08/2018	0.5		1	l ^				013,010		37,772

Avram Tucker	3.0	l x				0	
Secretary of the Board/ Comm Chair	0.0						
Mark Diaz	50.0		х		613,016	0	
Executive VP and CFO - as of 08/2018	0.5		^		013,010	0	
Forrest Maltzman	50.0		x		622 422	0	
Provost and EVP for Academic Affairs	0.3				623,122	U	
Beth Nolan	50.0						
			×		702,192	0	

0.0 50.0

2.0 50.0

0.0 50.0

0.0 50.0

0.0

.

Train Braz			хI		613,016	0	1 3
Executive VP and CFO - as of 08/2018	0.5					_	
Forrest Maltzman	50.0						
Provost and EVP for Academic Affairs	0.3		×		623,122	0	4
Beth Nolan	50.0						
Sr VP & General Counsel	0.0		X		702,192	0	4
Ann McCorvey	50.0						
Acting EVP and Treasurer - during 7/2018	0.0		x		535,918	0	4

Χ

Χ

Χ

1,012,745

533,139

205,058

1,539,482

48,750

44,559

43,496

36,229

85,874

25,600

26,119

0

0

0

(F) Estimated (A) (B) (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Former Interim VP for Development and Alumni

Relations

Leo M Chalupa

Blake D Morant

Former VP for Research

Former Dean, Law School

	any hours	1	direct			and a ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Louis H Katz	50.0									
5 50 17						Х		1,086,469	0	36,897
Former EVP and Treasurer	0.0									
Shahram Sarkani	50.0									
Director and Professor of EMSE						Х		1,073,871	0	50,470
	0.0 50.0		-							
Thomas A Mazzuchi	30.0					×		675,527	_	43,971
Chair, Dept. of Engineering	0.0					^		6/3,32/	0	43,9/1
Donna Arbide	50.0									

Director and Professor of EMSE	0.0								
Thomas A Mazzuchi	50.0								
					Χ		675,527	0	43,
Chair, Dept. of Engineering	0.0								
Donna Arbide	50.0								
					Χ		604,854	0	39,
VP for Development and Alumni Relations	0.0								
Paul Schiff Berman	40.0								
	l	i	i l	i i		I v I	426 605		40

Chair, Dept. of Engineering	0.0							
Donna Arbide	50.0							_
				X		604,854	0	39,252
VP for Development and Alumni Relations	0.0							
Paul Schiff Berman	40.0							
					Х	426,685	0	49,837
Former Dean, Law School	0.0							
Marquerite Barratt	40.0							

VP for Development and Alumni Relations	0.0			^		004,834		39,232
Paul Schiff Berman	40.0				х	426,685	0	40.927
Former Dean, Law School	0.0				X	426,685	U	49,837
Marguerite Barratt	40.0				Х	297,426	0	51,483

Former Dean, Law School	0.0						
Marguerite Barratt	40.0			>	297,426	0	51,483
Former Dean, CCAS	0.0				297,420	0	31,463
Aristide J Collins Jr	40.0			х	396,644	0	36,000

				Ιx	297,426	0	51,4	183
Former Dean, CCAS	0.0						,	
Aristide J Collins Jr	40.0							
Former VP for Development and Alumni Polations				Х	396,644	0	36,0)00

Х

Χ

Χ

272,711

557,325

573,684

41,235

44,220

67,821

0

0

0

Former Dean, CCAS	0.0						
Aristide J Collins Jr	40.0						
Farmer MD (and Development and Alexand Deletions				Х	396,644	396,644 0	
Former VP for Development and Alumni Relations	0.0						
Matthew Manfra	40.0						

0.0

0.0 40.0

0.0

......

40.0

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation director/trustee) organization (Morganizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Steven Knapp

Former President - Ex Officio

	any nours	,	inecu	OI/LI	uste	(e)		organization (W-	organizations	Irom the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	<u> </u>	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
Loretta Early	40.0						Х	338,706	0	44,361	
Chief Information Officer	0.0						^	338,706		44,361	

421,289

44,159

40.0

0.0

...............

етне	GKA	APHIC Prin	nt - DO NOT PROCI	:55	As Filed Data -			DLN: 9	3493133025410
		ULE A	Publ	ic (Charity Statu	s and Pul	olic Supp	ort	OMB No. 1545-0047
orn 0E2	1 99(Z)) or	Complete if t	he or	ganization is a sect 4947(a)(1) nonexe Attach to Form !	mpt charitable	trust.	a section	2018
		the Treasury	▶ 6	io to <u>i</u>	www.irs.gov/Forms			•	Open to Public Inspection
me	of th	ne organiza Ashington Uni						Employer identific	ation number
	_		<i>,</i>	C+-+-	- (All avanni-ation	- mat aamanla	to this part \ C	53-0196584	
art org			for Public Charity : a private foundation be					see instructions.	
	П	A church, c	onvention of churches,	or ass	sociation of churches	described in sec	tion 170(b)(1)	(A)(i).	
	<u></u>	A school de	scribed in section 170	(b)(1	L)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ).)		
		A hospital o	or a cooperative hospita	al serv	rice organization descr	ribed in section	170(b)(1)(A)(iii).	
ļ		A medical r	esearch organization o	perate	ed in conjunction with	a hospital descri	ibed in section :	170(b)(1)(A)(iii). E	nter the hospital's
			ation operated for the b (iv). (Complete Part II.		of a college or univer	sity owned or op	perated by a gov	ernmental unit descri	bed in section 170
,		A federal, s	tate, or local governme	ent or	governmental unit de	scribed in sectio	on 170(b)(1)(A	ı)(v).	
,		An organiza section 17	ation that normally rece O(b)(1)(A)(vi). (Com	ives a plete	a substantial part of it Part II.)	s support from a	governmental u	nit or from the gener	al public described ir
		A communi	ty trust described in se	ction	170(b)(1)(A)(vi).	(Complete Part I	I.)		
		An agricultu non-land gr	ural research organizati ant college of agricultu	on de re. Se	scribed in 170(b)(1) ee instructions. Enter	(A)(ix) operate the name, city, a	d in conjunction and state of the o	with a land-grant coll college or university:	ege or university or
		from activit investment	ation that normally rece ies related to its exem income and unrelated See section 509(a)(2)	ot fund busine	ctions—subject to cert ess taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its si	ipport from gross
			ation organized and ope			r public safety. S	See section 509	(a)(4).	
		more public	ation organized and ope ly supported organizat through 12d that desc	ions d	escribed in section 5	09(a)(1) or sec	ction 509(a)(2). See section 509(a	
		Type I. A so	supporting organization n(s) the power to regul Part IV, Sections A a	opera arly a	ated, supervised, or co	ontrolled by its s	upported organiz	zation(s), typically by	
		manageme	supporting organization or the supporting orgonical place or plete Part IV, Section	ganiza	ition vested in the san				
			unctionally integrate						ited with, its
		Type III n	organization(s) (see insome functionally integrated. The organ integrated. The organ in You must complet	rateo izatior	I. A supporting organi generally must satis	zation operated fy a distribution	in connection wi	th its supported orgai	
		Check this	box if the organization or Type III non-function	receiv	ed a written determin	ation from the I		pe I, Type II, Type II	I functionally
E	Enter		of supported organizat			-		<u> </u>	
			ing information about t						
		ame of supp organization		N	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (se instructions)
						Yes	No		
tal									1
	perv	vork Reduc	tion Act Notice, see t	he In	structions for	Cat. No. 11285	5F :	Schedule A (Form 9	90 or 990-EZ) 201

Р	Support Schedule for	Organizations	Described in S	ections 170(b)	(1)(A)(iv), 17	0(b)(1)(A)(vi)	, and 170
	(b)(1)(A)(ix)	acked the boy o	n line E 7 9 or	O of Dart I or if	the evanniantic	a failed to qualify	under Dort
	(Complete only if you chair if III. If the organization for						y under Part
	ection A. Public Support	ans to quanty an	act the tests list	ea below, picas	e complete rait	111.)	
_	Calendar year	(a) 2014	(h) 2015	(a) 2016	(4) 2017	(-) 2010	(f) Tatal
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not	202,937,761	70,466,662	68,820,599	51,513,435	61,861,902	455,600,359
	include any "unusual grant.")	202,557,701	70,100,002	00,020,033	01,010,100	01,001,502	
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	202,937,761	70,466,662	68,820,599	51,513,435	61,861,902	455,600,359
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly supported organization) included on						0
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
6	(f) Public support. Subtract line 5						455 600 350
	from line 4.						455,600,359
<u></u> S	ection B. Total Support			1			
	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b) 2015	(c) 2016	(d) 2017	(e)2018	(f) Total
7	Amounts from line 4	202,937,761	70,466,662	68,820,599	51,513,435	61,861,902	455,600,359
8	Gross income from interest,	'					
	dividends, payments received on securities loans, rents, royalties	57,474,376	56,484,929	60,433,663	62,990,553	54,767,579	292,151,100
	and income from similar sources	37,474,370	30,404,323	00,433,003	02,550,555	34,767,373	232,131,100
9	Net income from unrelated business activities, whether or not						
	the business is regularly carried on	0	0	0	0	0	0
10	Other income. Do not include gain or loss from the sale of capital	79,418	267,329	329,559	392,745	257,888	1,326,939
	assets (Explain in Part VI.).	,,,,,	-57,5-25	023,003	552,7 10	207,000	
11	Total support. Add lines 7 through						749,078,398
12	10 Gross receipts from related activities,	LL etc. (see instructio	ns)			12	6,939,965,788
	First five years. If the Form 990 is for					<u> </u>	
	check this box and stop here	-			•	• • • • •	
_	ection C. Computation of Publi	c Support Perc	entage	<u> </u>			
	Public support percentage for 2018 (li			olumn (f))		14	60.82 %
	Public support percentage for 2017 Sc					15	63.26 %
	33 1/3% support test—2018. If the						
100	and stop here. The organization qual						
b	33 1/3% support test—2017. If the	ne organization did	not check a box or	line 13 or 16a, a	nd line 15 is 33 1/	3% or more, check	this
	box and stop here. The organization	n qualifies as a pub	licly supported org	anization			. ▶□
17 a	10%-facts-and-circumstances tes	t—2018. If the org	ganization did not d	heck a box on line	e 13, 16a, or 16b,	and line 14	
is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported							
organization						▶ □	
L	organization						▶ ⊔
D	15 is 10% or more, and if the organi	zation meets the "f	acts-and-circumsta	nces" test, check	this box and stop	here.	
	Explain in Part VI how the organization	on meets the "facts	s-and-circumstance	s" test. The organ	ization qualifies a	s a publicly	_
	supported organization						▶□
18	Private foundation. If the organizat	ion did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box	and see	

Sche	dule A (Form 990 or 990-EZ) 2018						Page 3
Р	Support Schedule for						
	(Complete only if you c						ınder Part II. If
	the organization fails to	qualify under t	the tests listed	below, please co	omplete Part II.)	
Se	ection A. Public Support		-	T	T		1
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ► Gifts, grants, contributions, and	• • •	, ,	, ,		<u> </u>	
1	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons					-	
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year.						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6.)						
Se	ection B. Total Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(4) 2011	(5) 2013	(6) 2010	(4) 2017	(0) 2010	(1) 10001
9	Amounts from line 6						
L0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income						
_	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975.						
C	Add lines 10a and 10b.						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on.						
12							
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)		1-6:	Lind formal CC	<u> </u>	 	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
14	First five years. If the Form 990 is fo						
	check this box and stop here						<u> ▶ ⊔</u>
Se	ection C. Computation of Public						
15	Public support percentage for 2018 (lin	ne 8, column (f) d	ivided by line 13,	column (f))		15	
16	Public support percentage from 2017 S	Schedule A, Part II	II, line 15			16	
	ection D. Computation of Invest						
17	Investment income percentage for 20:			line 13 column (f	·))	17	
		-		•			
18	Investment income percentage from 2					18	I Italia a markania
	331/3% support tests—2018. If the						
	more than 33 1/3%, check this box and						
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	ganization	▶□
20	Private foundation If the organization	•	-			•	►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	<u> </u>		
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,, = === ==,,, ======================		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a The organization satisfied the Activities Test. Complete line 2 below.	00		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations			
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.					
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8				
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1				
а	Average monthly value of securities	1a				
b	Average monthly cash balances	1 b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
e	Discount claimed for blockage or other factors (explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt use assets	2				
3	Subtract line 2 from line 1d	3				
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by .035	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
	Section C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
4	Enter greater of line 2 or line 3	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6				
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see		

Page **6**

c Remainder. Subtract lines 4a and 4b from 4.

5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions.

6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c.

8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. c Excess from 2016.

Schedule A	edule A (Form 990 or 990-EZ) 2018 Page 8						
Part VI	Section A, lines 1, 2 Part IV, Section D, l	prmation. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, , 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; nes 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V , and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See					
	Facts And Circumstances Test						
990 Sche	dule A, Suppleme	ntal Information					
Re	turn Reference	Explanation					
Schedule A	A, Part II, Line 10	OTHER INCOME INCLUDES GROSS INCOME FROM FUNDRAISING, GAMING EVENTS, AND SALES OF INVENTORY.					

90 Schedule A, Supplemental Information					
Return Reference	Explanation				
II '	DESCRIPTION - , COLUMN A - 79418.0, COLUMN B - 267329.0, COLUMN C - 329559.0, COLUMN D - 3 92745.0, COLUMN E - 257888.0, COLUMN F - 1326939.0;				

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

Political Campaign and Lobbying Activities

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

DLN: 93493133025410

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Go to www.irs.gov/Form990 for instructions and the latest information.

f the • S • S f the Prox	Section 501(c)(3) organizations tha Section 501(c)(3) organizations tha e organization answered "Yes" o xy Tax) (see separate instruction	on Form 990, Part IV, Line 4, or Form 9 at have filed Form 5768 (election under soft have NOT filed Form 5768 (election under Soft have NOT filed Form 5768 (election under Form 990, Part IV, Line 5 (Proxy Taxes), then	ection 501(h)): Co nder section 501(h	omplete Part II-A. Do not co)): Complete Part II-B. Do r	omplete Part II-E not complete Pa	rt II-A.		
	(/ / / / / / / /	zations: Complete Part III.		Employer iden	tification num	ber		
				' '	icinicación nan			
Par	+ I-A Complete if the orga	unization is exempt under section	n 501(c) or is		zation			
	Provide a description of the organ							
2		ditures (see instructions)		>	\$			
3	Volunteer hours for political camp	paign activities (see instructions)						
Par	t I-B Complete if the orga	nization is exempt under section	n 501(c)(3).					
1	Enter the amount of any excise t	ax incurred by the organization under se	ection 4955	>	\$			
2	Enter the amount of any excise to	ax incurred by organization managers u	nder section 4955	>	\$			
3	If the organization incurred a sec	tion 4955 tax, did it file Form 4720 for t	his year?		☐ Yes	☐ No		
4a	Was a correction made?				☐ Yes	□ No		
b	If "Yes," describe in Part IV.							
Par	Complete if the orga	inization is exempt under section	n 501(c), exce					
	, ,	, , ,			\$			
2					\$			
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b							
4	Did the filing organization file Fo	rm 1120-POL for this year?			Yes	□ No		
Was a correction made?								
	(a) Name	(b) Address	(c) EIN	filing organization's funds. If none, enter	contributions and promp directly deliv separate p organization	received tly and ered to a political . If none,		
1								
2								
3								
4								
5								
5								
or P	Paperwork Reduction Act Notice, see	the instructions for Form 990 or 990-EZ.	Cat	. No. 50084S Schedule C (Form 990 or 990	-EZ) 2018		

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under

Page 2

Schedule C (Form 990 or 990-EZ) 2018

Calendar year (or fiscal year

beginning in)

Lobbying nontaxable amount

(150% of line 2a, column(e))

Total lobbying expenditures

Grassroots ceiling amount

Grassroots nontaxable amount

(150% of line 2d, column (e))

Grassroots lobbying expenditures

Lobbying ceiling amount

2a

В	Check $ ightharpoonup$ if the filing organization checked box A	A and "limited control" provisions apply.		
	Limits on Lobbying (The term "expenditures" means		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public opinion	on (grass roots lobbying)	0	
b	Total lobbying expenditures to influence a legislative	9,117		
C	Total lobbying expenditures (add lines 1a and 1b)		9,117	
d	Other exempt purpose expenditures		1,663,356,693	
е	Total exempt purpose expenditures (add lines 1c and	i 1d)	1,663,365,810	
f	Lobbying nontaxable amount. Enter the amount from columns.	n the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		

	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.				
	Over \$17,000,000	\$1,000,000.				
g	Grassroots nontaxable amount (enter 25% of line 1		250,000			
h	Subtract line 1g from line 1a. If zero or less, enter -		0			
i	Subtract line 1f from line 1c. If zero or less, enter -0		0			
j	If there is an amount other than zero on either line section 4911 tax for this year?					
	, and the second					
	4-Year A	veraging Period Under section 501(h))			

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

1,000,000

19,241

250,000

(b) 2016

1,000,000

393

250,000

(c) 2017

1,000,000

7,697

250,000

(d) 2018

1,000,000

9,117

250,000

Schedule C (Form 990 or 990-EZ) 2018

(e) Total

4,000,000

6,000,000

1,000,000

1,500,000

36,448

(a) 2015

UI E	ch "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)	(b)
ectivit	, , , , , , , , , , , , , , , , , , , ,	Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
а	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
С	Media advertisements?			
d	Mailings to members, legislators, or the public?			
е	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Ī	
b	If "Yes," enter the amount of any tax incurred under section 4912			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Pari	III-A Complete if the organization is exempt under section $501(c)(4)$, section $501(c)$	(5), o	r section	า
				•
CIL	501(c)(6).	(-), -		
				Yes I
l.	Were substantially all (90% or more) dues received nondeductible by members?		1	Yes I
l <u>2</u>	Were substantially all (90% or more) dues received nondeductible by members?		1 2	Yes I
1 2 3	Were substantially all (90% or more) dues received nondeductible by members?		3	Yes I
· !	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	 (5), o	1 2 3 r section	Yes I
l 2 3 Part	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	 (5), o	1 2 3 r section	Yes I
art	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	(5), o III-A,	1 2 3 r section	Yes I
art	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year	(5), o III-A,	1 2 3 r section	Yes I
art	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	(5), o III-A,	1 2 3 r section	Yes I
art	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	(5), o III-A,	1 2 3 r section	Yes I
l 2 3 Part L 2 a b c	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	(5), o III-A,	1 2 3 r section	Yes I
1 2 3 Part 1 2 a b c	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures (agree amounts of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures (agree amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political	(5), o IIII-A, l l l l l l l l l l l l l l l l l l l	1 2 3 r section	Yes I
1 2 2 2 a b	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does	(5), o III-A,	1 2 3 r section	Yes I

Explanation

instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

(Form 990)

Department of the Treasury

As Filed Data -

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

DLN: 93493133025410 OMB No. 1545-0047

Open to Public

	· · · · · · · · · · · · · · · · · · ·	gov/Form990 for the latest information.		Inspection
Na The	me of the organization George Washington University		Employer id	dentification number
			53-0196584	
Pa	rt I Organizations Maintaining Donor Advi Complete if the organization answered "Ye		r Accounts.	
	Complete if the organization answered Te	(a) Donor advised funds	(b)Fund	ds and other accounts
	Total number at end of year		(=):	
<u>.</u>	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
Ļ	Aggregate value at end of year			
i	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex			e the
į	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	r or donor advisor, or for any other purpose o		
Pa	rt II Conservation Easements. Complete if the	he organization answered "Yes" on Form	າ 990, Part I\	V, line 7.
	Purpose(s) of conservation easements held by the orga	nization (check all that apply).		
	Preservation of land for public use (e.g., recreation	n or education)	historically imp	portant land area
	Protection of natural habitat	Preservation of a c	ertified historic	c structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation contribution in the form		vation at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements . $% \left({{{\bf{r}}_{{\bf{r}}}}} \right)$.		2b	
c	Number of conservation easements on a certified histori	ic structure included in (a)	2c	
d	Number of conservation easements included in (c) acqu structure listed in the National Register	ired after 7/25/06, and not on a historic	2d	
}	Number of conservation easements modified, transferre tax year ▶	ed, released, extinguished, or terminated by t	:he organizatio	n during the
ļ	Number of states where property subject to conservation	on easement is located >		
i	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds		of violations,	☐ Yes ☐ No
•	Staff and volunteer hours devoted to monitoring, inspect	cting, handling of violations, and enforcing co	nservation eas	sements during the year
,	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations, and enforcing conserv	ation easemer	nts during the year
3	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(ii)?		⁷ 0(h)(4)(B)(i)	☐ Yes ☐ No
)	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	e footnote to the organization's financial state		
ar	Organizations Maintaining Collections Complete if the organization answered "Ye	•	er Similar A	ssets.
.a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finar	public exhibition, education, or research in fu		
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for pub following amounts relating to these items:			
(i) Revenue included on Form 990, Part VIII, line ${f 1}$		> \$_	70,079
(i	i)Assets included in Form 990, Part X		> \$_	14,982,737
	If the organization received or held works of art, histori following amounts required to be reported under SFAS		ncial gain, prov	/ide the
_	Boyonya included on Form COO Part VIII line 1		* +	

Par	t III	Organizations Ma	aintaining Coll	ections of	Art, His	torical	Treas	ures, o	Other	Similar Ass	ets (conti	nued)	
3		g the organization's acq s (check all that apply):	uisition, accession	, and other i	records, ch	•	of the f	ollowing t	hat are a	significant use	e of its coll	ection	
а	\checkmark	Public exhibition				d ✓	Loa	n or exch	ange prog	rams			
b	✓	Scholarly research				е 🗆	Oth	er					
С	✓	Preservation for future	generations										
4	Provi Part)	de a description of the a	organization's coll	ections and	explain hov	v they fu	ther th	ne organiz	ation's ex	empt purpose	e in		
5	Durin asset	ng the year, did the orga is to be sold to raise fur	anization solicit or ids rather than to	receive don be maintain	ations of a ed as part	rt, histori of the or	cal trea	asures or ion's colle	other sim	1	☐ Yes	☑ N	0
Pa	rt IV	Escrow and Cust Complete if the org X, line 21.	ganization answ	ered "Yes"		· ·				d an amoun			
1a		e organization an agent ded on Form 990, Part)									☐ Yes	□ N	o
b	If "Y€	es," explain the arrange	ement in Part XIII	and complet	e the follow	wing tabl	e:			Am	ount		_
c		nning balance		•		=			1c				_
d	Addit	ions during the year .							1d				_
e	Distri	ibutions during the year	·						1e				_
f	Endin	ng balance							1f				
2a	Did tl	he organization include	an amount on Fo	rm 990, Part	X, line 21,	for escr	w or c	ustodial a	ccount lia	bility?	☐ Yes	□ N	0
b	If "Y∈	es," explain the arrange	ment in Part XIII.	Check here	if the expla	anation h	as bee	n provide	d in Part)	(III [
Pa	rt V	Endowment Fund	ds. Complete if	the organiz	zation ans	wered "	Yes" o	n Form	990, Par	t IV, line 10			
				(a)Current		(b)Prior y			ears back	(d)Three years		our year	
	_	ning of year balance			309,978	1,729,1			70,277,841	1,616,35			508,282
		butions		•	329,481 916,449		12,124 03,363		19,497,574 92,958,357	· ·	31,387		295,134 623,597
		vestment earnings, gair	·	,		· ·							
		or scholarships		12,0	592,870	11,5	45,402		11,218,990	10,52	27,263	9,	885,842
е		expenditures for facilitie ograms	es	·	10,559	70,7	82,046	6	57,976,901	· ·	59,971		783,359
f	Admini	istrative expenses .		· ·	93,054		25,399		4,390,543		7,031		400,872
g	End of	year balance		1,778,5	559,425	1,798,8	09,978	1,72	29,147,338	1,570,27	77,841	1,616,	356,940
2	Provi	de the estimated perce	ntage of the curre	nt year end	balance (lir	ne 1g, co	umn (a)) held a	s:				
а	Board	d designated or quasi-e	ndowment 🟲	69.49 %									
b	Perm	anent endowment ►	14.02 %										
c		porarily restricted endov	***************************************	19 %									
		percentages on lines 2a,											
3а		here endowment funds	not in the possess	sion of the o	rganization	that are	held a	nd admin	istered fo	r the		Yes	No
	_	nrelated organizations									3a(i)	163	No
	• •	elated organizations .									3a(ii)		No
b		es" on 3a(ii), are the rel		s listed as re	quired on s	Schedule	R? .				3b		
4	Desci	ribe in Part XIII the inte	ended uses of the	organization	's endowm	ent funds							
Pa	rt VI	Land, Buildings,											
	Descri	Complete if the orginization of property	ganization answ (a) Cost or oth (investme	er basis	on Form (b) Cost or o					m 990, Part epreciation	•	ook valu	e
_				705 700 000			000.05					~	
	Land			795,700,000			882,39			200 100 050			3,582,397
	Buildin	-	-	245,358,750			708,30			300,106,052			7,961,000
		nold improvements		0			110,39	+		8,293,053			2,817,344
d	Fauinn	mentI		U I		256	656.65	/ I		190.272.884		66	5.383.773

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

Part VII Investments—Other Securities. Complete if the org See Form 990, Part X, line 12.	anization ansv	vered "Yes" on Form 9	190, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b) Book value		nod of valuation: of-year market value
(1) Financial derivatives			,
(2) Closely-held equity interests			
See Additional Data Table (A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	957,419,386		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on Form 9	990. Part IV. li	ne 11c. See Form 990), Part X, line 13.
	(b) Book value	(c) Meth	nod of valuation: of-year market value
(1)		Cost of end-	or-year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)			
Part IX Other Assets. Complete if the organization answered 'Yes' (a) Description	on Form 990, Pa	rt IV, line 11d. See Form	1 990, Part X, line 15. (b) Book value
(1)			(b) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			. •
Part X Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.	red 'Yes' on Fo	rm 990, Part IV, line	11e or 11f.
1. (a) Description of liability	(b) B	ook value	
(1) Federal income taxes REFUNDABLE ADVANCES			
INSURANCE RESERVES			
REFUNDABLE ADVANCES TNICLIDANCE DESERVES		29,612,239	
INSURANCE RESERVES (5)		6,553,364	
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	▶	36,165,603	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the fo	ootnote to the or	ganization's financial sta	
organization's liability for uncertain tax positions under FIN 48 (ASC 740). C	Check here if the	text of the footnote has	been provided in Part XIII 📙

Part XI

2

а

b

c

d

е

3

4

b

C

Part XII

5

1

2

3

5

Part XIII

Return Reference

See Additional Data Table

Schedule D (Form 990) 2018

Add lines 4a and 4b .

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Total expenses and losses per audited financial statements . . .

Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Net unrealized gains (losses) on investments . . .

Supplemental Information

Donated services and use of facilities .

Recoveries of prior year grants . . .

Other (Describe in Part XIII.)

Add lines 2a through 2d

2e

3

4c

5

1

Page 4

	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		 2e	
	Subtract line 2e from line 1		 3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		 4c	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2a

2b

2c

2d

4a

4b

Explanation

chedule D (Form 990) 2018					
Information (continued)					
Explanation					

Schedule D (Form 990) 2018

Additional Data

(H) DEFERRED COMPENSATION LIFE INSURANCE

(I) INVESTMENT FUND FOR 457 LIABILITIES

Software ID: 18007697 Software Version: 2018v3.1 **EIN:** 53-0196584 Name: The George Washington University

Form 990, Schedule D, Part VII - Investments Other S	Securities	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation: Cost or end-of-year market value
(A) DEFERRED COMPENSATION LIFE INSURANCE		
(A) INVESTMENT FUND FOR 457 LIABILITIES		
(B) BENEFICIAL INTEREST PERPETUAL TRUSTS		
(C) RECEIVABLES FROM CRUTS HELD BY 3RD PARTY		
(D) LIFE INCOME FUNDS		

(A) INVESTMENT FUND FOR 457 LIABILITIES	
(B) BENEFICIAL INTEREST PERPETUAL TRUSTS	
(C) RECEIVABLES FROM CRUTS HELD BY 3RD PARTY	
(D) LIFE INCOME FUNDS	
(E) LIMITED PARTNERSHIPS	
(E) OTHER CECURITIES	

(G) OTHER STOCKS

(F) OTHER SECURITIES

3,877,463

54,350,832

F

Form 990, Schedule D, Part VII - Investments Other Securities (a) Description of security or category (b)Book value (c) Method of valuation: Cost or end-of-year market value (including name of security) (K) BENEFICIAL INTEREST PERPETUAL TRUSTS 39,257,188 (A) RECEIVABLES FROM CRUTS HELD BY 3RD PARTY 4,838,721 (B) LIFE INCOME FUNDS 15,046,217 64,932,489 (C) LIMITED PARTNERSHIPS (D) OTHER SECURITIES 770,919,903 (E) OTHER STOCKS 4,196,573

	THE UNIVERSITY HOLDS A COLLECTION OF HISTORICAL DOCUMENTS IN THE AMOUNT OF \$14,982,737. THE GW LIBRARIES' SPECIAL COLLECTIONS RESEARCH CENTER INCLUDE STRONG REPRESENTATION OF AMERI
collections	CAN LABOR HISTORY, SOCIAL JUSTICE, HISTORY OF EDUCATION, AND 20TH CENTURY WASHINGTON, D.C.
	HISTORY. COLLECTIONS INCLUDE RARE BOOKS, ARCHIVES AND MANUSCRIPTS, MAPS, AND AUDIOVISUAL MATERIALS. NOTABLE COLLECTIONS INCLUDE THE ARCHIVES OF THE INTERNATIONAL BROTHERHOOD OF TE
	AMSTERS, THE NATIONAL EDUCATION ASSOCIATION, THE CORCORAN GALLERY OF ART AND THE CORCORAN
	COLLEGE OF ART + DESIGN; THE I. EDWARD KIEV COLLECTION OF JUDAICA AND HEBRAICA; AND GW'S U
	NIVERSITY ARCHIVES. IN ADDITION, THE UNIVERSITY HOLDS SEVERAL PERMANENT COLLECTIONS OF ARC
	HIVES, HISTORICAL DOCUMENTS, AND ARTWORK. THE GEORGE WASHINGTON UNIVERSITY MUSEUM (THE
	I "MU

Explanation

SEUM") HOUSES THE TEXTILE MUSEUM COLLECTION, WHICH INCLUDES TEXTILES, CERAMICS, HISTORIC F

APHICS AND PHOTOGRAPHS. THE UNIVERSITY ALSO MAINTAINS THE DIMOCK GALLERY, WHICH SUPPORTS I TS FINE ARTS AND HISTORY STUDENTS AND PROVIDES A "HANDS-ON" EXPERIENCE FOR CURATING AND PR

Supplemental Information

Return Reference

URNISHINGS AND PHOTOGRAPHS THAT ARE ON PERMANENT LOAN TO GW. THE MUSEUM ALSO HOUSES THE AL
BERT SMALL COLLECTION, WHICH IS OWNED BY THE UNIVERSITY AND FEATURES MAPS, PHOTOGRAPHS AND ARTIFACTS RELATED TO THE HISTORY OF WASHINGTON, D.C. THROUGH EXHIBITIONS, PROGRAMS AND AC ADEMIC COURSES, THE MUSEUM COLLECTIONS ENRICH UNIVERSITY RESEARCH, EDUCATION, AND CULTURAL UNDERSTANDING. A SEPARATE COLLECTION IS MANAGED BY THE UNIVERSITY'S LUTHER W. BRADY ART GALLERY, AN EDUCATIONAL GALLERY LOCATED ON CAMPUS. WHICH INCLUDES PAINTINGS, SCULPTURES, GR

ESENTING STUDENTS' CREATIVE ENDEAVORS.

Supplemental Information	
Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE UNIVERSITY'S ENDOWMENT PROVIDES STABLE FINANCIAL SUPPORT TO A WIDE VARIETY OF PROGRAMS AND ACTIVITIES ON AN ONGOING BASIS, PLAYING A CRITICAL ROLE IN ENABLING THE UNIVERSITY TO ACHIEVE ITS MISSION. PROGRAMS SUPPORTED BY THE ENDOWMENT INCLUDE SCHOLARSHIPS AND FELLOWS HIPS, LECTURESHIPS AND PROFESSORSHIPS, RESEARCH ACTIVITIES, LIBRARIES, MUSEUMS, AND ATHLET ICS.

- - -

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493133025410 OMB No. 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ► Go to www.irs.gov/Form990EZ for the latest instructions. Inspection Department of the Treasury Namel Retherosganization **Employer identification number** The George Washington University 53-0196584 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Yes 4d Yes If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: 5a Nο **b** Admissions policies? 5b Νo **c** Employment of faculty or administrative staff? 5c Νo **d** Scholarships or other financial assistance? . 5d Νo e Educational policies? . . 5e No f Use of facilities? . . 5f No **g** Athletic programs? 5g Νo 5h No If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. **6a** Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes **b** Has the organization's right to such aid ever been revoked or suspended? Yes If you answered "Yes" to either line 6a or line 6b, explain on Part II. 7 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II. Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Cat. No. 50085D Schedule E (Form 990 or 990-EZ) (2018)

Explanation

AGREEMENT WAS FULLY REINSTATED ON OCTOBER 31, 2005.

Schedule E (Form 990 or 990-EZ) (2018)

Return Reference

Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	The policy is published on the university's website and is printed in all major undergraduate and graduate recruitment materials, including undergraduate and graduate bulletins and course catalogs, student handbooks, financial aid sourcebooks, guide to student rights and responsibilities, and employment recruitment materials. The university continues in its efforts to ensure all supplementary written communications also include a reference to the policy.
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FROM VARIOUS GOVERNMENTAL AGENCIES, WITHIN THE FEDERAL GOVERNMENT AND WITHIN LOCAL JURISDICTIONS. THE GOVERNMENTAL GRANTS AND CONTRACTS SUPPORT CERTAIN RESEARCH PROJECTS AND STUDENT FINANCIAL AID.
Schedule E, Part I, Line 6(b) REVOCATION OR SUSPENSION OF GOVERNMENTAL AID OR ASSISTANCE	THE UNIVERSITY DETECTED AND SELF REPORTED A THEFT THAT HAD BEEN PERPETRATED BY AN INDIVIDUAL WITH CRIMINAL INTENT IN COLLUSION WITH OTHERS ON A FEDERAL COOPERATIVE AGREEMENT. ACTIVITY ON THAT AGREEMENT WAS PARTIALLY SUSPENDED ON JUNE 29, 2004 DURING THE INVESTIGATION AND THE INDIVIDUAL WAS TERMINATED AND SUBSEQUENTLY IMPRISONED. ALL ACTIVITY ON THE

efile GRAPHIC print	: - DO NOT F	PROCESS	As Filed Data	-		DLN:	93493133025410
SCHEDULE F (Form 990)	State	ement of	Activities (Outside the Uni	ited S	tates	OMB No. 1545-0047
(1 01111 990)	► Compl	lete if the organ	2018				
				to Form 990.			
Department of the Treasury	•	Go to www.irs.	.gov/Form990 for i	nstructions and the latest in	nformatio	n.	Open to Public Inspection
Internal Revenue Service						F	ntification number
Name of the organization The George Washington U	Iniversity					Employer iden	itification number
	, 					53-0196584	
	nformation Part IV, line		s Outside the l	Jnited States. Comple	te if the	organization a	nswered "Yes" to
1 For grantmakers	. Does the or	ganization ma	intain records to	substantiate the amount	t of its gr	ants and	
other assistance, t	the grantees'	eligibility for t	he grants or assi	stance, and the selection	criteria	used	
to award the gran	ts or assistan	ce?					🗹 Yes 🗌 No
2 For grantmakers outside the United		Part V the org	janization's proce	dures for monitoring the	use of it	ts grants and otl	her assistance
3 Activites per Region	n. (The followin	ng Part I, line 3	table can be dupli	icated if additional space is	needed.)	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	program spe	vity listed in (d) is a a service, describe ecific type of ce(s) in region	(f) Total expenditures for and investments in region
See Add'l Data				-			
3a Sub-total			4 277	7			481,242,000
b Total from continuat Part I	ion sheets to						C
c Totals (add lines 3a	and 3b)		4 277	,			481,242,000
C TOTALS (dad IIIICS 5d				I .			, , ,

IV, line 1	IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.							
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
See Add'l Data								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-22

ype of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other
See Add'l Data							

Sched	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	⊻ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	✓ Yes	□No

Schedule F (Form 990) 2018 Page 5 Part V **Supplemental Information** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method;

amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions). 990 Schedule F, Supplemental Information

Explanation

Return

Reference

Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS: GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY WHICH APPLIES TO ALL SUBAWARDS ISSUED UNDER ALL SPONSORED PROJECTS AWARDED. THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE ASSIGNED RESPONSIBILITY FOR CONDUCTING A PORTION OF GWS SPONSORED PROJECT WORK. GW IS RESPONSIBLE TO THE SPONSOR FOR MANAGEMENT OF FUNDS AND FOR MEETING PERFORMANCE GOALS. GW HAS INTERNAL PROCEDURES FOR ASSESSING THE SUBRECIPIENT ORGANIZATION'S FINANCIAL STATUS AND INTERNAL CONTROLS IN ORDER TO DETERMINE WHETHER TO PROCEED WITH THE SUBRECIPIENT. BASED ON THE ASSESSMENT, TERMS AND CONDITIONS ARE ESTABLISHED IN THE SUBAWARD AGREEMENT TO BE CONSISTENT WITH THE LEVEL OF PERCEIVED RISK AND IDENTIFY SPECIFIC MONITORING ACTIVITIES. GW UNDERTAKES CERTAIN ACTIVITIES TO MONITOR SUBRECIPIENTS TO PROVIDE REASONABLE ASSURANCE THAT THEY ADMINISTER, PERFORM AND ARE IN COMPLIANCE WITH APPLICABLE LAWS, REGULATIONS, TERMS AND CONDITIONS OF THE PRIME AWARD AND GW'S SUBAWARD AGREEMENTS. RISK ASSESSMENT AND AWARD MONITORING PROCEDURES ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW. GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS: THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE. THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT. THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE. THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM IN ORDER TO PAY FOR TUITION, FEES, ROOM AND BOARD, AND/OR TEXTBOOK CHARGES. A CHANGE IN ERFUNDENT ST

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS	GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS: GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY WHICH APPLIES TO ALL SUBAWARDS ISSUED UNDER ALL SPONSORED PROJECTS AWARDED. THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE ASSIGNED RESPONSIBILITY FOR CONDUCTING A PORTION OF GW'S SPONSORED PROJECT WORK. GW IS RESPONSIBLE TO THE SPONSOR FOR MANAGEMENT OF FUNDS AND FOR MEETING PERFORMANCE GOALS. GW HAS INTERNAL PROCEDURES FOR ASSESSING THE SUBRECIPIENT ORGANIZATION'S FINANCIAL STATUS AND INTERNAL CONTROLS IN ORDER TO DETERMINE WHETHER TO PROCEED WITH THE SUBRECIPIENT. BASED ON THE ASSESSMENT, TERMS AND CONDITIONS ARE ESTABLISHED IN THE SUBAWARD AGREEMENT TO BE CONSISTENT WITH THE LEVEL OF PERCEIVED RISK AND IDENTIFY SPECIFIC MONITORING ACTIVITIES. GW UNDERTAKES CERTAIN ACTIVITIES TO MONITOR SUBRECIPIENTS TO PROVIDE REASONABLE ASSURANCE THAT THEY ADMINISTER, PERFORM AND ARE IN COMPLIANCE WITH APPLICABLE LAWS, REGULATIONS, TERMS AND CONDITIONS OF THE PRIME AWARD AND GW'S SUBAWARD AGREEMENTS. RISK ASSESSMENT AND AWARD MONITORING PROCEDURES ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW. GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS: THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE. THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN INTS INTEGRATED SOFTWARE SYSTEM FOR POSSIBLE ADJUSTMENTS. THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES. THE SYSTEM CHECKS THAT FINANCIAL AID STAFF REVIEW FOR POSSIBLE ADJUSTMENTS. THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES. THE SYSTEM CHECKS THAT THE STUDENT IS STILLE ENROLLED BEFORE EXULTS THE REFUND. A

Additional Data

Central America and the

East Asia and the Pacific

Caribbean

Software ID: 18007697 Software Version: 2018v3.1 **EIN:** 53-0196584 Name: The George Washington University

5 Program Services

24 Program Services

Form	aan	Schedu	le F I	Dart 1	r – 7	Activities	Outside	The	United	States

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the	(e) If activity listed ir is a program servic describe specific typ service(s) in regio			

in (d) rice, pe of

for region

(f) Total expenditures

ion

region)

4,318,000

Education and Research

1,072,000

Education and Research

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and Education and Research 20,311,000 105 Program Services Greenland) Middle East and North Africa Education and Research 2.162.000 26 Program Services

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) 18 |Program Services Education and Research 1.191.000 North America (Canada & Mexico only) Russia and Neighboring States Education and Research 718.000 61 Program Services

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of reaion agents in service(s) in region region services, grants to recipients located in the reaion) South America 19 Program Services Education and Research 4,612,000 South Asia 9 Program Services Education and Research 2,144,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Sub-Saharan Africa Education and Research 3,252,000 10 Program Services Central America and the Investments 414,893,000 Caribbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and 26,439,000 Investments Greenland) Fundraising 36,000 East Asia and the Pacific

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Europe (Including Iceland and Fundraising 80,000 Greenland) Middle East and North Africa Fundraising 1,000

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures in region (by type) (i.e., offices in the employees or is a program service, for region fundraising, program describe specific type of region agents in service(s) in region region services, grants to recipients located in the region) Fundraising 3.000 North America (Canada & Mexico only) Fundraising 1,000 South America

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of reaion agents in fundraising, program services, grants to service(s) in region reaion recipients located in the reaion) South Asia Fundraising 9,000

(i) Method of (b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash and EIN(if cash grant organization arant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan Isubaward 35.000 EFT



Sub-Saharan subaward 45,000 EFT
Africa

Form 990 Schedule F Part II - Grants or Entities Outside The United States

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of l(b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(if cash grant arant non-cash disbursement assistance appraisal. applicable) assistance other) South America Isubaward 208,000 EFT

130,000 EFT

East Asia and

Ithe Pacific

Isubaward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation ' (d) Purpose of | (e) Amount of | (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Central America Isubaward 45,000 EFT land the Caribbean

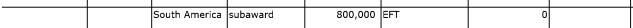
40.000 EFT

South Asia

Isubaward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other)

57,000 EFT



South America Isubaward

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant arant non-cash disbursement assistance appraisal, applicable) assistance other) Central America subaward 105,000 EFT land the Caribbean North America 99.000 EFT Isubaward (Canada &

Mexico only)

(i) Method of (h) Description l(b) IRS codel (f) Manner of (g) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) South Asia 111,000 EFT Isubaward Isubaward 13,000 EFT lEurope (Including

Form 990 Schedule F Part II - Grants or Entities Outside The United States

Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of ((a) Name of section (c) Region non-cash (book, FMV, cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America Isubaward 53,000 EFT l(Canada & Mexico only)

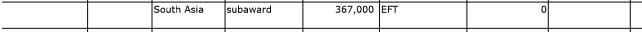
94.000 EFT

Sub-Saharan

Africa

Isubaward

(i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if arant cash grant non-cash disbursement assistance appraisal. applicable) assistance other) South Asia subaward 367,000 EFT



East Asia and subaward 30,000 EFT

Form 990 Schedule F Part II - Grants or Entities Outside The United States

the Pacific

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (b) IRS code (h) Description (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Middle East 20,000 EFT Isubaward land North Africa 35.000 EFT

East Asia and

the Pacific

Isubaward

(i) Method of (h) Description l(b) IRS codel (f) Manner of (q) Amount of valuation (a) Name of (d) Purpose of (e) Amount of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) 27,000 EFT |Furope lsubaward (Including Iceland and Greenland)

26,000 EFT

Form 990 Schedule F Part II - Grants or Entities Outside The United States

subaward

South America

(i) Method of (h) Description (b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) subaward 16,000 EFT Europe (Includina Iceland and Greenland)

13,000 EFT

Europe

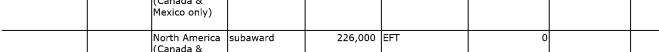
(Includina Iceland and (Greenland

subaward

Form 990 Schedule F Part II - Grants or Entities Outside The United States



(i) Method of (b) IRS code (h) Description (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region cash non-cash (book, FMV, organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America 17,000 EFT Isubaward (Canada & Mexico only)



Form 990 Schedule F Part II - Grants or Entities Outside The United States

Mexico only)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (g) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Sub-Saharan 80.000 EFT Isubaward Africa 127,000 EFT Europe Isubaward (Includina Iceland and Greenland)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of ((a) Name of section (c) Region (book, FMV, non-cash cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) South Asia 85,000 EFT Isubaward North America subaward 33.000 EFT (Canada &

Mexico only)

Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description l(b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region cash non-cash (book, FMV, and EIN(if organization grant cash grant non-cash disbursement assistance appraisal. applicable) assistance other) South Asia 56,000 EFT lsubaward

Sub-Saharan Isubaward 253,000 EFT

Africa

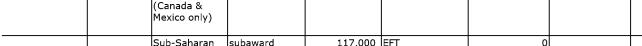
(i) Method of (h) Description (b) IRS code (g) Amount of (f) Manner of valuation (a) Name of section (d) Purpose of (e) Amount of (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) Central America Isubaward 105,000 EFT land the Caribbean 19.000 EFT Europe Isubaward

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(Including Iceland and Greenland)



Form 990 Schedule F Part II - Grants or Entities Outside The United States (i) Method of (h) Description (b) IRS code (f) Manner of (q) Amount of valuation (d) Purpose of (e) Amount of (a) Name of section (c) Region (book, FMV, cash non-cash organization and EIN(if cash grant grant non-cash disbursement assistance appraisal, applicable) assistance other) North America 114,000 EFT Isubaward l(Canada & Mexico only)



Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (a) Description of (h) Method of cash grant disbursement valuation (book, assistance non-cash non-cash recipients assistance assistance FMV, appraisal, other) STUDY ABROAD 78,000 EFT Central America SCHOLARSHIPS land the Caribbean STUDY ABROAD 111 1,543,000 EFT East Asia and SCHOLARSHIPS

the Pacific

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (d) Amount of (e) Manner of (a) Description of (h) Method of (c)Number (f) Amount of assistance cash grant cash disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) STUDY ABROAD 450 7,087,000 EFT Europe SCHOLARSHIPS (Including Iceland and |Greenland STUDY ABROAD 48 730,000 EFT Middle East and SCHOLARSHIPS North Africa

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S								
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)	
SCHOLARSHIPS	Russia and Neighboring States	5	65,000	EFT	0			
STUDY ABROAD SCHOLARSHIPS	South America	44	837,000	EFT	0			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S (a) Type of grant or (b) Region (c)Number (d) Amount of (e) Manner of cash (f) Amount of (g) Description of (h) Method of assistance cash grant disbursement non-cash non-cash valuation (book, recipients assistance assistance FMV, appraisal, other) STUDY ABROAD 122,000 EFT South Asia SCHOLARSHIPS STUDY ABROAD 25 326,000 EFT Sub-Saharan SCHOLARSHIPS Africa

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE G

(Form 990 or 990-EZ)

As Filed Data -

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

DLN: 93493133025410

2018

Open to Public

Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶Go to www.irs.gov/Form990 for instructions and the latest information. **Employer identification number** Name of the organization The George Washington University 53-0196584 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. ✓ Mail solicitations ✓ Solicitation of non-government grants ✓ Internet and email solicitations Solicitation of government grants Phone solicitations ✓ Special fundraising events ✓ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ✓ Yes □ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of individual (iii) Did (ii) Activity (iv) Gross receipts (v) Amount paid to (vi) Amount paid to fundraiser have or entity (fundraiser) from activity (or retained by) (or retained by)

or entity (fundraiser)		custo cont contrib	ody or rol of outions?	from activity	fundraiser listed in col. (i)	organization
MARTS & LUNDY 1200 WALL STREET WEST 5TH FLOOR LYNDHURST, NJ 07071	Consulting	Yes	No No	0	448,900	-448,900
RUFFALO NOEL LEVITZ 1025 KIRKWOOD Parkway SW CEDAR RAPIDS, IA 52404	Consulting, Telefundraising, Direct Mail		No	583,614	329,743	253,871
THE PURSUANT GROUP 15660 N DALLAS PARKWAY SUITE 1000 DALLAS, TX 75248	Consulting		No	0	177,547	-177,547
THE STELTER COMPANY 10435 NEW YORK AVE DES MOINES, IA 50322	Consulting		No	0	64,466	-64,466
Total			•	583,614	1,020,656	-437,042

CT, DC, KS, KY, LA, ME, AK, MD, MA, MI, MN, MS, NH, NJ, NY, ND, OH, OK, OR, SC, VA, AR, WA

Sche	dule G (Form 990 or 990-EZ) 2018				P	age 3
11	Does the organization conduct gaming	activities with nonmemb	pers?	· 🗆 Yes	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gamin		or a member of a partnership or other entity	Yes	□No	
13	Indicate the percentage of gaming acti	vity conducted in:				
а	The organization's facility		1 .	За		%
b	An outside facility		1	3b		%
14	Enter the name and address of the per	son who prepares the or	ganization's gaming/special events books and recor	rds:		
	Name •					
	Address					
15a	Does the organization have a contract revenue?	· · ·	vhom the organization receives gaming	· 🗆 Yes	Пио	
b	If "Yes," enter the amount of gaming r amount of gaming revenue retained by		organization • \$ and the		0	
С	If "Yes," enter name and address of th	e third party:				
	Name ▶					
	Address ►					
16	Gaming manager information:					
	Name ►					
	Gaming manager compensation ► \$					
	Description of services provided ▶					
	☐ Director/officer	☐ Employee	☐ Independent contractor			
17 a			e distributions from the gaming proceeds to	· Nyas	Пио	
b			ributed to other exempt organizations or spent			
	in the organization's own exempt activ	ities during the tax year	▶ \$			
Pai			nations required by Part I, line 2b, columns (i pplicable. Also provide any additional informa			5.
	Return Reference		Explanation			
Sche	dule G, Part I, Line 2b	EXPENSES REQUIRE EX	NTS THAT PROVIDE BOTH PAYMENTS FOR SERVICE PENSES TO BE DOCUMENTED WITH RECEIPTS. THE (CLUSIVELY FOR EXPENSES.			NTS

Schedule G (Form 990 or 990-EZ) 2018

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

(Form 990)

Department of the

Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

DLN: 93493133025410

Open to Public Inspection

Internal Revenue Service							
Name of the organization The George Washington Universi	ty					Employer identific	cation number
Part I General Inform	ation on Grants	and Assistance				33-0196564	
Does the organization mai	ntain records to sub	stantiate the amount of				ee, and	
the selection criteria used						•	☑ Yes ☐ No
Describe in Part IV the orgPart II Grants and Other		=	=		rganization answered "Ver	" on Form COO Bort IV line	21 for any recipient
that received more	than \$5,000. Part II	can be duplicated if ad	ditional space is needed.	ents. Complete ii the o	rganization answered fes	on Form 990, Part IV, Illie	: 21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of sect	. , . ,	-					148
3 Enter total number of othe							15
For Paperwork Reduction Act Notice	ce, see the Instructio	ns tor Form 990.		Cat. No. 5005!	P	Sch	nedule I (Form 990) 2018

verredure 1	(10111550) 2020	
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	Ī
	Part III can be duplicated if additional space is needed.	

r art III can be duplicated it addition	nai space is necaca				
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) Financial Assistance in the form of University- Awarded Grants, Scholarships, and Allocations	15000	323,032,000			
(2) Financial Assistance in the form of stipends, prizes, and awards	3000	17,269,000			
(3) Provision of books or other educational supplies	10		2,000	FMV	Educational supplies
(3)					
(4)					
(5)					
(6)					
(7)					
Part IV Supplemental Information	n. Provide the in	formation required in I	Part I, line 2; Part III,	column (b); and any other	additional information.

	· · · · · · · · · · · · · · · · · · ·
Return Reference	Explanation
Schedule I, Part II GW HILLEL	IN RECOGNITION OF THE SERVICES THAT GW HILLEL PROVIDES TO STUDENTS AT GW, GW AND GW HILLEL CONDUCTED A JOINT FUNDRAISING CAMPAIGN FOR THE RENOVATION, MAINTENANCE, FURNISHINGS, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS. ALL RESTRICTED CONTRIBUTIONS RECEIVED BY GW UNDER THE CAMPAIGN ARE AWARDED AS GRANTS TO GW HILLEL UNDER THE TERMS OF THE JOINT FUNDRAISING AGREEMENT.
	GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS: GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY WHICH APPLIES TO ALL SUBAWARDS ISSUED UNDER ALL SPONSORED PROJECTS AWARDED. THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE ASSIGNED RESPONSIBILITY FOR CONDUCTING A PORTION OF GW'S SPONSORED PROJECT WORK. GW IS RESPONSIBLE TO THE SPONSOR FOR MANAGEMENT OF FUNDS AND FOR MEETING PERFORMANCE GOALS. GW HAS INTERNAL PROCEDURES FOR ASSESSING THE SUBRECIPIENT ORGANIZATION'S FINANCIAL STATUS AND INTERNAL CONTROLS IN ORDER TO DETERMINE WHETHER TO PROCEED WITH THE SUBRECIPIENT. BASED ON THE ASSESSMENT, TERMS AND CONDITIONS ARE ESTABLISHED IN THE SUBAWARD AGREEMENT TO BE CONSISTENT WITH THE LEVEL OF PERCEIVED RISK AND IDENTIFY SPECIFIC MONITORING ACTIVITIES. GW UNDERTAKES CERTAIN ACTIVITIES TO MONITOR SUBRECIPIENTS TO PROVIDE REASONABLE ASSURANCE THAT THEY ADMINISTER, PERFORM AND ARE IN COMPLIANCE WITH APPLICABLE LAWS, REGULATIONS, TERMS AND CONDITIONS OF THE PRIME AWARD AND GW'S SUBAWARD AGREEMENTS. RISK ASSESSMENT AND AWARD MONITORING PROCEDURES ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW. GW HILLEL ONLY - THE ORGANIZATION PRESENTED PLANS FOR THE RENOVATION, MAINTENANCE, FURNISHING, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS. DETAILS, SUCH AS BUDGETS, ARE PROVIDED TO GW ON REQUEST IN CONNECTION WITH ITS REVIEW. A REPORT WILL BE PROVIDED TO GW UPON COMPLETION OF THE RENOVATION, MEDICAL FACULTY ASSOCIATES, INC. JOINT FUNDRAISING CAMPAIGN ONLY - MFA AGREES TO SPEND PHILANTHROPICALLY RASISED FUNDS CONSISTENT WITH DONOR INTENT AND TO PROVIDE ANNUAL REPORTS ON THE USE OF EXPENSED FUNDS AND RELATED DETAIL TO GW. GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS: THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANNIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED
	Schodula I / Form 000\ 2019

Additional Data

ACADEMYHEALTH

ACKCO INC

1150 17TH ST STE 600 WASHINGTON, DC 20036

1616 E INDIAN SCHOOL Rd PHOENIX, AZ 85004

Software ID: 18007697 **Software Version:** 2018v3.1 **EIN:** 53-0196584

Name: The George Washington University

66,000

881,000

Form 990, Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domest	ic Governments.	
(a) Name and address of	(b) FIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation	

(a) Name and address of	(0)	(C) INC Section	(a) Amount of cash	(C) Amount of non	(1) Mechod of Valuation	1
organization		if applicable	grant	cash	(book, FMV, appraisal,	i
or government				assistance	other)	l
						1

(a) Name and address of	(D) FIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(T) Method of Valuatio
organization		if applicable	grant	cash	(book, FMV, appraisal
or government				assistance	other)

501(C)(3)

Corporation

52-1260918

46-0316645

(g) Description of (h) Purpose of grant non-cash assistance or assistance

subaward

subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) ALBERT EINSTEIN COLLEGE OF 47-2209056 501(C)(3) 853.000 Isubaward MEDICINE INC

1300 Morris Park Avenue Bronx, NY 10461 ALBERT EINSTEIN 23-2290323 501(C)(3) 58.000l Isubaward

HEALTHCARE NETWORK 50 Township Line Road

Elkins Park, PA 19027

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government ALLIANCE FOR SUSTAINABLE 26-1939342 501(C)(3) 8.0001 Isubaward

Isubaward

9.000

ENERGY LLC 15013 Denver West Pkwy Golden, CO 80401	()()	,		

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

S Corporation

ALLIED RESEARCH SOCIETY 46-4494292

20911 JOHNSON ST PEMBROKE PINES, FL 33029

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 501(C)(3) 68.000l AMERICAN UNIVERSITY 53-0196546 Isubaward 4400 MASS AVE NW 113.000

Isubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 200168020		
ANNE ARUNDEL COMMUNITY COLLEGE	52-0905706	MARYLAND

101 COLLEGE PKWY ARNOLD, MD 21012

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government ARIZONA STATE UNIVERSITY 86-0196696 ARTZONA I 13.000l Isubaward PO BOX 876011

TEMPE, AZ 852876011

AUBURN UNIVERSITY 63-6000724 ALABAMA 18.000 subaward 381 MELL STREET AUBURN, AL 36849

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) 74-1613878 501(C)(3) 768.000 BAYLOR COLLEGE OF Isubaward MEDICINE

Isubaward

423.000

PO BOX 301207 DALLAS, TX 753031207		
BAYLOR RESEARCH INSTITUTE	75-1921898	

PO Box 846275 Dallas, TX 75284

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 95-3432210 501(C)(3) 209.000 BECKMAN RESEARCH Isubaward

BETH ISRAEL DEACONESS	04-2103881	501(C)(3)	69,000		subaward
HOPE 1500 Duarte Rd Duarte, CA 91010					

MEDICAL CENTER 330 BROOKLINE AVE BOSTON, MA 02215

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TRICTITUTE OF THE OTTLO

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) BOARD OF REGENTS OF 39-6006492 WISCONSIN 161.000 Isubaward UNIVERSITY OF WISCONSIN

21 N PARK STREET MADISON, WI 53725					
BOSTON MEDICAL CENTER CORPORATION	04-3314093	501(C)(3)	28,000		subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DOU HARKISON AVE 2ND FLOOR

BOSTON, MA 02118

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-2103547 501(C)(3) 10.000 BOSTON UNIVERSITY Isubaward

PO Box 28763 New York, NY 10087 04-2103552 501(C)(3) 18.000 subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BRANDEIS UNIVERSITY PO Box 549110

Waltham, MA 02454

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) CALIFORNIA INSTITUTE OF 95-1643307 CALIFORNIA 60,000 Isubaward

TECHNOLOGY 1200 E CALIFORNIA BLVD PASADENA, CA 91125					
CASE WESTERN RESERVE UNIVERSITY 10900 FUCI ID AVE	34-1018992	501(C)(3)	1,813,000		subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NORD HALL

CLEVELAND, OH 441067037

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) CATHOLIC UNIVERSITY OF 53-0196583 501(C)(3) 34,000 subaward

CHILD TRENDS	13-2982969	501(C)(3)	172,000		subawar
AMERICA 620 Michigan Ave NE Washington, DC 20064					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BETHESDA, MD 208143666

/ard INCORPORATED 7315 WISCONSIN AVE

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 22 1252166 E01(C)(2) 227 000

CHILDRENS HOSP OF PHILADELPHIA PO BOX 8500 PHILADELPHIA, PA 191781457	23-1352166	501(C)(3)	327,000		Subawaru
CHILDRENS HOSPITAL LOS ANGELES	95-1690977	501(C)(3)	398,000		subaward

4650 SUNSET BLVD MAILSTOP LOS ANGELES, CA 90027

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHILDDENC HOCD OF

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 52-1654453 501(C)(3) 1.043.000 CHILDRENS RESEARCH Isubaward INSTITUTE

801 Roeder Road Suite 500 Silver Spring, MD 20910 CINCINNATI CHILDRENS 31-0833936 501(C)(3) 63.000l Isubaward HOSPITAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3333 BURNET AVE CINCINNATI, OH 45229

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 13-5598093 501(C)(3) 2.032.000 COLUMBIA UNIVERSITY Isubaward

PO BOX 29789
NEW YORK, NY 100879789

CORNELL UNIVERSITY 15-0532082 501(C)(3) 42,000 subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 22 ITHACA, NY 14851

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government CURATORS OF THE UNIV OF 43-6003859 Missouri 6.000 Isubaward MISSOURI

Isubaward

26.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

P O BOX 807012 KANSAS CITY, MO 641807012 DAVIDSON COLLEGE

Davidson, NC 28035

Box 7149

2

56-0529961

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 23-1352630 501(C)(3) 218.000 DREXEL UNIVERSITY Isubaward

3201 ARCH ST PHILADELPHIA, PA 19104

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CHARLOTTE, NC 282602651

DUKE UNIVERSITY 56-0532129 501(C)(3) 708.000 subaward PO BOX 602651

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government

ERI	39-1681074	501(C)(3)	81,000		subawar
EMORY UNIVERSITY PO BOX 935084 ATLANTA, GA 31193	58-0566256	501(C)(3)	148,000		subawar

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MADISON, WI 537043126

STE 210 2701 INTERNATIONAL

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) FAMILIES USA FOUNDATION 04-2730934 64.000 Corporation Isubaward 1225 New York Avenue NW

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 20020

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) FOUNDATION FOR ATLANTA 58-1857346 501(C)(3) 444.000 Isubaward VETERANS EDUCATION AND RESEARCH INC. 4 Executive Park East NE

Isubaward

155,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Corporation

Atlanta, GA 30329

500 1ST AVE

GENERAL ELECTRIC COMPANY

PITTSBURGH, PA 15219

14-0689340

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

Isubaward

GENERAL HOSPITAL	04-2697983	501(C)(3)	1,719,000		subaward
CORPORATION					
PO BOX 3829					
BOSTON, MA 022413829					

140.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

VIRGINIA

GEORGE MASON UNIVERSITY

4400 UNIVERSITY DR FAIRFAX, VA 220304444 54-0836354

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government 53-0196603 501(C)(3) 374.000 GEORGETOWN UNIVERSITY Isubaward BOX 571164

WASHINGTON, DC 20057

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Atlanta, GA 30302

GEORGIA STATE UNIVERSITY 58-6002050 Georgia 194.000 subaward PO Box 3999

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) GEODGIA TECH DESEADON 59-0603146 Corporation 41 0001 cubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

INSTITUTE INC PO Box 742801 Atlanta, GA 303742801

CORP PO BOX 100117 ATLANTA, GA 30384	30-0003140	Corporation	41,000		subawaru
H LEE MOFFITT CANCER CENTER AND RESEARCH	59-2451713	501(C)(3)	317,000		subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 04-2103580 501(C)(3) 61.000 HARVARD UNIVERSITY Isubaward PO BOX 415649

subaward

999.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

BOSTON, MA 022415649
HEALTHPARTNERS INSTITUTE

PO Box 1524 MS 23301A Bloomington, MN 554401524 41-1670163

(e) Amount of non-(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) HENRY L STIMSON CENTER 52-1640938 Corporation 70,000 Isubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BETHESDA, MD 20817

FLOOR WASHINGTON, DC 20036					
HENRY M JACKSON FOUNDATION FOR THE ADVANCEMENT OF MILITARY MEDICINE INC 6720-A ROCKLEDGE DR STE	52-1317896	Corporation	21,000		subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) HILLELL AT THE GEORGE 52-6081729 501(C)(3) 488.000 Joint Fundraising WASHINGTON UNIVERSITY Campaign

Isubaward

INC 8170 33RD AVE S WASHINGTON, DC 20037

238,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

53-0204707

HOWARD UNIVERSITY

525 BRYANT ST NW WASHINGTON, DC 20059

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government award

HS&S 920 ROCKHOLD DR ASHEVILLE, NC 288042917	77-0370372	Corporation	43,000		subaw

INDIANA UNIVERSITY 35-6001673 INDIANA 373,000 subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 78000

DETROIT, MI 482780867

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 52-1336656 501(C)(3) 474.000 INSTITUTE FOR CLINICAL Isubaward RESEARCH WASHINGTON, DC 20017

PO BOX 29545 INSTITUTION FOR 38-3017223 501(C)(3) 324.000 Isubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

HEALTHCARE IMPROVEMENT 20 UNIVERSITY RD 7TH FLOOR CAMBRIDGE, MA 02138

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government INTERNATIONAL RESCUE 13-5660870 501(0)(3) 14 nonl leubaward

INTERNATIONAL RESCOL	13 3000070	301(0)(3)	1 17,000		Japawara
COMMITTEE INC					1
122 East 42nd St					1
New York, NY 10168					1

122 East 42nd St New York, NY 10168					
JOHNS HOPKINS UNIVERSITY 16 N WOLFE ST RM E2100	52-0595110	501(C)(3)	1,010,000		subaward

BALTIMORE, MD 21205

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government JOSLIN DIABETES CENTER INC. 04-2203836 501(C)(3) 242.000 Isubaward

ONE JOSLIN PLACE BOSTON, MA 022155397		,,,,	·		
JPL - NASA BLDG 1111 C ROAD	63-0422638	Government	292,000		subaward

STENNIS SPACE CENTER, MS

39529

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 94-1105628 501(C)(3) 1.845.000 KAISER FOUNDATION Isubaward RESEARCH INSTITUTE

2101 FAST JEFFERSON STREET ROCKVILLE, MD 20852 KENNEDY KRIEGER RESEARCH 52-1524965 501(C)(3) 155.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BALTIMORE, MD 21205

Isubaward INSTITUTE 707 NORTH BROADWAY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government LA CLINICA DEL DUEDLO INC. E3 1043EE1 E01/01/21 E4 0001 Isubaward

2831 15TH ST NW WASHINGTON, DC 20009	52-1942551	501(C)(3)	54,000		Subaward
LOUISIANA STATE	72-6000848	LOUISIANA	272,000		subaward

UNIVERSITY 6400 PERKINS ROAD

BATON ROUGE, LA 70808

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 25-1462312 501(C)(3) 295.000 MAGEE WOMENS RESEARCH Isubaward INST 3339 WARD ST

Isubaward

34.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

PITTSBURGH, PA 15213

MARSHFIELD CLINIC RSCH
INSTITUTE

1000 N OAK AVE MARSHFIELD, WI 54449 39-0452970

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 04-2103594 501(C)(3) 224.000 MASSACHUSETTS INSTITUTE Isubaward OF TECHNOLOGY

Isubaward

78.000l

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Corporation

77 MASSACHUSETTS AVE
CAMBRIDGE, MA 021394307

MATHEMATICA POLICY
RESEARCH INC

PRINCETON, NJ 085432393

PO BOX 2393

22-2112296

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable non-cash assistance organization grant cash (book, FMV, appraisal, or assistance assistance other) or government MAYO CLINIC MCKCONVILLE E0 2227020 E01(C)(2) E2 0001 Isubaward

MCLEAN HOSPITAL	04 2607091	E01(C)(3)	10,000		aubawa.
4500 SAN PABLO RD JACKSONVILLE, FL 322241865		301(0)(3)	33,000		Subawai
I MATO CLINIC JACKSONVILLE I	39-333/UZO	301(C)(3)1	55,000		isubawai

Isubaward MCLEAN HOSPITAL 04-269/981 501(C)(3)] 19,0001 PO BOX 3951

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 022413951

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 52-2220700 501(C)(3) 793.000 Joint Fundraising MEDICAL FACULTY ASSOCIATES INC Campaign 2021 K ST NW STF 600

WASHINGTON, DC 20052 MEDICAL FACULTY 52-2220700 501(C)(3) 2.886.000 ASSOCIATES INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Isubaward 2021 K ST NW STE 600 WASHINGTON, DC 20052

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 52-2220700 501(C)(3) 15.750.000 FMV Loan forgiveness Loan forgiveness MEDICAL FACULTY ASSOCIATES INC 2021 K ST NW STF 600 WASHINGTON, DC 20052

Isubaward

1.345.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

MEDSTAR HEALTH RESEARCH INSTITUTE

PO BOX 418223 BOSTON, MA 02241 52-6056274

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance assistance other) or government paward

METRO HEALTH INC 1012 14TH STREET NW WASHINGTON, DC 20005	52-1556535	501(C)(3)	90,000		subaward
MIAMI UNIVERSITY	31-6402089	FLORIDA	78.000		subaward

Grants and Contracts Oxford, OH 45056

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 38-2015695 Michigan 82.000l MICHIGAN STATE UNIVERSITY Isubaward 426 AUDITORIUM ROAD ROOM

2
EAST LANSING, MI 48824

MOUNT SINAI SCHOOL OF 13-6171197 501(C)(3) 720,000 subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ONE GUSTAVE L LEVY PLACE NEW YORK, NY 10029

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) NATIONAL MINORITY AIDS 52-1578289 Corporation 74 000 l Isubaward

COUNCIL STE 200 1000 VERMONT AVE	'	, ,		
NW WASHINGTON, DC 200054913				

NEW YORK UNIVERSITY 13-5562308

501(C)(3) 92,000 subaward

PO BOX 5166 NEW YORK, NY 10087

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 38-6029206 MICHIGAN 29.000 NORTHERN MICHIGAN Isubaward UNIVERSITY 1401 PRESOUE ISLE AVE MARQUETTE, MI 49855 NORTHERN VA COMMUNITY 54-1268263 Virginia 25.000 Isubaward COLLEGE

3924 Pender Drive Fairfax, VA 22030

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) NORTHERN ARIZONA 74-2579628 Arizona 19,000 Isubaward

750 N LAKE SHORE DRIVE 7TH FLOOR RUBLOFF CHICAGO, IL 60611

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government NYU WINTHROP HOSPITAL 11-1633486 15,000 Corporation Isubaward

700 HICKSVILLE ROAD BETHPAGE, NY 11714					
OHIO STATE UNIVERSITY RESEARCH FOUNDATION	31-6401599	501(C)(3)	439,000		subaward

1960 KENNY RD

COLUMBUS, OH 432101063

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) OHIO STATE 31-6025986 Ohio 14.000 Isubaward UNIVERSITYOARDC 1960 Kenny Rd Columbus, OH 43210

OREGON HEALTH SCIENCES 93-1176109 OREGON 461.000 Isubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UNIVERSITY 0690 SW BANFROFT STREET

PORTLAND, OR 97239

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) PACIFIC HEALTH RESEARCH & 99-0312283 501(C)(3) 625.000 Isubaward

PITTSBURGH, PA 152032109

3375 KOAPAKA STREET HONOLULU, HI 96819					
PARENT EDUCATION & ADVOCACY LEADERSHIP CENTER (PEAL) 2325 East Carson Street	20-2943378	Corporation	37,000		subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) 74-6001078 TEXAS 19,000 PRAIRIE VIEW A&M Isubaward

PRINCE GEORGES COMMUNITY	23-7011243	VIRGINIA	17,000		subaward
PO Box 519 MS1230 Prairie View, TX 77446					

COLLEGE 301 LARGO ROAD

LARGO, MD 207742199

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

PRINCETON UNIVERSITY 701 CARNEGIE CENTER PRINCETON, NJ 08540	21-0634501	501(C)(3)	31,000		subaward
PROJECT ON GOVERNMENT	52-1739443	501(C)(3)	19,000		subaward

OVERSIGHT INC 1100 G ST NW

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON, DC 200057433

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 52-1275583 501(C)(3) 73.000l PROVIDENCE HEALTH Isubaward FOUND ATTON

Isubaward

12.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

FOUNDATION	
1150 VARNUM STREET NE	
WASHINGTON, DC 200172180	

35-6002041

PURDUE UNIVERSITY

23510 NETWORK PLACE CHICAGO, IL 60673

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

E01(C)(2)

IN AMERICA 1320 19th Street NW Washington, DC 20036	46-1586946	501(C)(3)	47,000		subaward
REGENTS OF UNIVERSITY OF CALIFORNIA	94-6036493	501(C)(3)	887,000		subaward

47 000

REGENTS OF UNIVERSITY O CALIFORNIA BOX 0899 SAN FRANCISCO, CA 941430897

DEACHTNIC ALL LITY MUCLTMC

46 1E06046

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

cubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

E01(C)(3)

DESEADON FOLINDATION OF

230 WEST 41 STREET NEW YORK, NY 10036 14-1269261

SUNY PO BOX 9 ALBANY, NY 122010009	14-1300301	501(0)(3)	1,062,000		Subawai u
RESEARCH FOUNDATION OF THE CITY UNIVERSITY OF NEW YORK	13-1988190	Corporation	22,000		subaward

1 062 000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government RICE UNIVERSITY 74-1109620 501(0)(3) 27 non1 Isubaward

PO Box 1892 Houston, TX 77251	74 1103020	301(0)(3)	27,000		Sabawar
SEATTLE CHILDREN'S	91-0564748	501(C)(3)	145,000		subawar

SEATTLE, WA 981240728

ard HOSPITAL PO BOX 24728

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 91-1452438 501(C)(3) 474.000 SEATTLE INSTITUTE FOR Isubaward BIOMEDICAL AND CLINICAL RESEARCH 1100 OLIVE WAY

SEATTLE, WA 981011857 501(C)(3) 7,000 SOUTH FLORIDA VA 65-0207903 FOUNDATION FOR RESEARCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

subaward AND EDUCATION INC 1201 NW 16TH STREET MIAMI, FL 33125

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) SOUTHERN CALIFORNIA 95-1750445 Partnership 410.000 Isubaward

100 S LOS ROBLES AVENUE 2ND FLOOR PASADENA, CA 91101				
PERMANENTE MEDICAL GROUP				1

PO BOX 2767

MENLO PARK, CA 940252767

SRI INTERNATIONAL 94-1160950 501(C)(3) 1,067,000 subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) STIQUIS UNIVERSITY 43-0654872 501(0)(3) 231 000 Isubaward

3700 WEST PINE MALL FUSZ MEMORIAL HALL ST LOUIS, MO 63108	+3 003+072	301(0)(3)	231,000		Subawaru
STANFORD UNIVERSITY	94-1156365	501(C)(3)	45,000		subaward

PO BOX 44253 SAN FRANCISCO, CA

941444253

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 23-1365971 501(C)(3) 30.000 TEMPLE UNIVERSITY Isubaward PO BOX 824242 PHILADELPHIA, PA 191824242 TEXAS A AND M UNIVERSITY 74-6000531 TEXAS 30.000 Isubaward 400 HARVEY MITCHELL PKWY

COLLEGE STATION, TX 77845

SUITE 300

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) F2 44400CC E04(6)(3) F3 000

The UNIVERSITY OF TEXAS	74-1761309	TEXAS	1,139,000		subaward
FUND INTL INC 800 CHEROKEE AVE SE ATLANTA. GA 30315	52-1118866	501(C)(3)	52,000		subaward

HEALTH SCIENCE CENTER AT HOUSTON PO BOX 301418

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DALLAS, TX 753031418

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) 23-1352651 501(C)(3) 29,000 THOMAS JEFFERSON Isubaward UNIVERSITY

TUFTS NEW ENGLAND MED	04-3400617	501(C)(3)	11,000		subaward
170 S INDEPENDENCE MALL WEST SUITE 925E Box 21 PHILADELPHIA, PA 191063333					

800 WASHINGTON ST BOX 453 BOSTON, MA 021111526

CENTER

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government THE AME HATVED CITY 72-0422880 E01/C)/3) 142 0001 cubaward

800 COMMERCE RD EAST STE 203 HARAHAN, LA 70123	72-0423003	301(0)(3)	142,000		Subawaiu
UNITED MEDICAL CENTER	27-3311893	501(C)(3)	21,000		subaward

1310 Southern Ave SE Washington, DC 20032

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 52-1572431 501(C)(3) 261.000 UNITY HEALTH CARE INC Isubaward 1220 12TH ST SE WASHINGTON, DC 20003 UNIV OF TEXAS 75-6002868 TEXAS 462,000 Isubaward

SOUTHWESTERN

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 841765 DALLAS, TX 752841765

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 63-6005396 ALABAMA 1.464.000 UNIVERSITY OF ALABAMA Isubaward

BIRMINGHAM 701 20TH ST SOUTH 990 ADMINISTRATION BLDG BIRMINGHAM, AL 352940106

UNIVERSITY OF ALASKA 92-6000147 Alaska 52,000 Isubaward

PO Box 141628

Anchorage, AK 99514

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 74-2652689 ARIZONA 107.000 UNIVERSITY OF ARIZONA Isubaward 1303 E UNIVERSITY BLVD BOX 3 TUCSON, AZ 85719

Isubaward

118.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CALIFORNIA

UNIVERSITY OF CALIFORNIA

LOS ANGELES, CA 900959000

LOS ANGELES 1125 MURPHY HALL 95-6006143

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) UNIVERSITY OF CALIFORNIA 95-2226406 CALIFORNIA 20.000 Isubaward REGENTS 120 THEORY SUITE 200 UNIVERSITY OF CALIFORNIA 95-6006142 CALIFORNIA 130.000 Isubaward

IRVINE, CA 92697 RIVERSIDE 900 University Avenue

Riverside, CA 92521

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 95-6006144 CALIFORNIA 86.000l UNIVERSITY OF CALIFORNIA Isubaward SAN DIEGO

Isubaward

10.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

9500 GILMAN DR MC-0954 LA JOLLA, CA 92093 UNIVERSITY OF CHICAGO

6054 SOUTH DREXEL AVE CHICAGO. IL 60637

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF CINCINNATI 31-6000989 OHIO 472.000 Isubaward

PO BOX 932641 CLEVELAND, OH 44193

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DENVER, CO 802910238

UNIVERSITY OF COLORADO 84-6000555 COLORADO 1,208,000 subaward PO BOX 910238

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF DELAWARE 51-6000297 Delaware 60.000 Isubaward

116 STUDENT SERVICES BLDG NEWARK, DE 19716					
UNIVERSITY OF HAWAII 2440 CAMPUS ROAD	99-6000354	HAWAII	23,000		subaward

BOX 368

HONOLULU, HI 96822

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF ILLINOIS 36-4102592 THINOIS 55.000l Isubaward 28392 NETWORK PLACE

subaward

492.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

IOWA

CHICAGO, IL 606731283
UNIVERSITY OF IOWA

B5 JESSUP HALL IOWA CITY, IA 52242

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) UNIVERSITY OF MARYLAND 52-6002033 MARYLAND 189.000 Isubaward

RM 4101 CHESAPEAKE BLDG COLLEGE PARK, MD 207423141					
UNIVERSITY OF MASSACHUSETTS 600 Suffolk Street	04-3167352	MASSACHUSETTS	310,000		subaward

ooo sunoik sueel Wannalancit 2nd Floor South

Lowell, MA 018543629

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF MIAMI 59-0624458 501(C)(3) 703.000 Isubaward

P O BOX 405803 ATLANTA, GA 303845803

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PITTSBURGH, PA 152512131

UNIVERSITY OF MICHIGAN 38-6006309 MICHIGAN 1,072,000 subaward PO BOX 223131

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF MINNESOTA 41-6007513 MINNESOTAL 1.306.000 Isubaward NW 5957/ PO BOX 1450

MINNEAPOLIS, MN 554855957 UNIVERSITY OF MONTANA 81-6001713 MONTANA 47.000 subaward 32 CAMPUS DRIVE MISSOULA, MT 59812

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) UNIVERSITY OF NEBRASKA 47-0491233 NEBRASKA 807.000 subaward

ALBUQUERQUE, NM 871315041

985045 NEBRASKA MEDICAL CENTER OMAHA, NE 68198					
UNIVERSITY OF NEW MEXICO MSC09 5225 1 UNIV OF NEW MEXICO	85-6000642	NEW MEXICO	721,000		subaward

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 56-6001393 NORTH CAROLINA 618.000 UNIVERSITY OF NORTH Isubaward CAROLINA PO BOX 402420 ALTANTA, GA 303842420 UNIVERSITY OF NORTHERN 42-6004333 Iowal 62.000 Isubaward

IOWA

ATTN Cashier OBO CEDAR FALLS, IA 50614

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 73-6017987 OKI AHOMA 289.000 UNIVERSITY OF OKLAHOMA Isubaward ROOM 228 PO BOX 26901

OKLAHOMA CITY, OK 73190 UNIVERSITY OF 23-1876142 501(C)(3) 579,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Isubaward PENNSYI VANTA PO BOX 785541 PHILADELPHIA, PA 191785541

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government 25-0965591 501(C)(3) 421.000 UNIVERSITY OF PITTSBURGH Isubaward PO BOX 371220 PITTSBURGH, PA 152517220

Isubaward

94.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

UNIVERSITY OF SOUTHERN

3500 South Figueroa Street Los Angeles, CA 90089

CALIFORNIA

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government UNIVERSITY OF TENNESSEE 62-6001636 TENNESSEE 31.000 Isubaward 210 STUDENT SERV BLDG KNOXVILLE. TN 379960105

subaward

754.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

TEXAS

UNIVERSITY OF TEXAS

PO Box 4266 Houston, TX 77210

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) UNIVERSITY OF TEXAS 74-6000949 TEXAS 1.152.000 Isubaward MEDICAL BRANCH AT GAI VESTON 301 UNIVERSITY BLVD

Isubaward

732,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UTAH

UNIVERSITY OF UTAH

201 PRESIDENTS CIR RM 406 SALT LAKE CITY, UT 84112

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government LINITY/EDCITY OF VIDCINIA 54-6001706 VIDCINIA 30E 000 | leuhaward

Isubaward

ONIVERSITY OF VINGINIA	J4-0001/30	ATIGITATA] 303,000		Jaubawaiu
PO BOX 400202					
CHARLOTTESVILLE, VA					
229044202					

1.080.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WASHINGTON

UNIVERSITY OF WASHINGTON

BOX 354966 SEATTLE, WA 98195

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government assistance other) UNIVERSITY OF WISCONSIN 39-1805963 WISCONSIN 774.000 Isubaward

UNIVERSITY TEXAS HEALTH	74-1586031	TEXAS	436,000		subaward
OFFICE RSCH SPONSORED PROGRAMS DRAWER 538 MILWAUKEE, WI 532780538			,		

SCIENCE CENTER

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 1898 SAN ANTONIO, TX 782971898

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government UTAH STATE UNIVERSITY 87-6000528 UTAH 36.000l Isubaward

PO BOX 410027 SALT LAKE CITY, UT 84141					
VANDERBILT UNIVERSITY MEDICAL CENTER	35-2528741	501(C)(3)	520,000		subaward

Dept 1236 PO Box 121236 Dallas, TX 75312

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government assistance other) VEECO PROCESS EQUIPMENT 20-1971846 CORPORATION 82.000l Isubaward INC

394 Elizabeth Avenue Somerset, NJ 08873 33-0189397 501(C)(3) 428.000 VETERANS MEDICAL Isubaward RESEARCH FOUNDATION OF 3350 LA JOLLA VILLAGE DRIVE

151A SAN DIEGO, CA 92161

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(f) Method of valuation (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other)

VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY NORTH END CENTER MC 0170 BLACKSBURG, VA 24061	54-6001805	VIRGINIA	8,000		subaward	
MAKE FOREST LINEVERSITY	22 2040400	F04/63/33	222.000		l ,	

WAKE FOREST UNIVERSITY 22-3849199 501(C)(3) 323,000 HEALTH SCIENCES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Isubaward MEDICAL CTR BLVD WINSTONSALEM, NC 27157

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance or assistance organization grant cash or government assistance other) 54-0505977 501(C)(3) 20.000 WASHINGTON AND LEE Isubaward

UNIVERSITY 204 W Washington Street Lexington, VA 24450 43-0653611 501(C)(3) 528.000 WASHINGTON UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ST LOUIS, MO 631121408

Isubaward 700 ROSEDALE AVE CAMPUS BOX 1034

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable (book, FMV, appraisal, non-cash assistance or assistance grant cash or government assistance other) WEST CHESTED LINIVEDSITY 22-2417772 DENINGVIVANTA 122 000 Loubaward

WEST CHESTER UNIVERSITY OF PA 201 CARTER DRIVE WEST CHESTER, PA 193830001	23-241///3	PENNSTLVANIA	132,000		Supawaru
WHITMAN WALKER HEALTH	52-1122122	501(C)(3)	263,000		subaward

WHITMAN WALKER HEALTH 52-1122122 501(C)(3)] 1342 Florida Ave NW

Washington DC, DC 20009

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government assistance other) 05-0258937 501(C)(3) 556.000 WOMEN & INFANTS HOSPITAL Isubaward **EDUCATION FUND 101**

DUDLEY ST PROVIDENCE, RI 029052499 WORLD VISION INC 95-1922279 501(C)(3) 124.000 Isubaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

34834 WEYERHAEUSER WAY S PO BOX 9716 FEDERAL WAY, WA 98063

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government

YALE UNIVERSITY 06-0646973 501(C)(3) 1,407,000 subaward

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW HAVEN, CT 065208250

efil	e GRAPHIC pr	rint - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	19313	33025	410
Sch	nedule J	C	ompensat	ion Information	40	1B No.	1545-0	0047
(For	m 990)		Compensa ganization answ	Trustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV, n to Form 990.	hest , line 23.	20	18	3
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>		instructions and the latest inform	nation.		to Pul ectio	
Nar	ne of the organiza				Employer identificat			
The	George Washington	University			53-0196584			
Pa	rt I Questi	ons Regarding Compensa	ntion		33 0130301			
							Yes	No
1a				f the following to or for a person listen by relevant information regarding thes				
		s or charter travel	lacksquare	Housing allowance or residence for	personal use			
		companions		Payments for business use of persor				
		nification and gross-up paymen	ts 🔽	Health or social club dues or initiation				
	☐ Discretion	nary spending account	Ц	Personal services (e.g., maid, chauf	feur, chef)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding paym nplete Part III to explain	nent or reimbursement	1b	Yes	
2				or allowing expenses incurred by all	. 1-2	2	Yes	
	directors, truste	ees, officers, including the CEO/	executive Directo	r, regarding the items checked in line	e la?			
3	organization's C	EO/Executive Director. Check a	II that apply. Do i	ed to establish the compensation of th not check any boxes for methods CEO/Executive Director, but explain i				
	✓ Compensa	ation committee	✓	Written employment contract				
		ent compensation consultant	$\overline{\mathbf{Z}}$	Compensation survey or study				
	✓ Form 990	of other organizations	✓	Approval by the board or compensa	tion committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the fi	ling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a	Yes	
b	Participate in, o	r receive payment from, a supp	lemental nonqual	lified retirement plan?		4b	Yes	
c	•			nsation arrangement?		4c		No
), 501(c)(4), and 501(c)(29		· · · · · · · · · · · · · · · · · · ·				
5	compensation c	ontingent on the revenues of:		the organization pay or accrue any				
a		n?				5a	Yes	
b	-	anization?				5b		No_
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				6a		No
b	, ,					6b		No
	•	6a or 6b, describe in Part III.						
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	the organization provide any nonfixed ort III		7	Yes	
8	subject to the in	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de		8		No
9				presumption procedure described in		9		
For F	Paperwork Redu	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat. No. 5	0053T Schedule J	(Forn	1 990)	2018

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

]	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation	(B)(i)-(D)	column (B)
	1	<u></u>				reported as deferred on prior Form 990
_						1
+						
+						
+						
+						
+						
+						
+						
\perp						1
\perp						
						1

Tuge U					
art III Supplemental Information					
rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.					
Return Reference	Explanation				

employee. THE BENEFITS WERE TREATED AS TAXABLE COMPENSATION WHERE APPROPRIATE.

THE UNIVERSITY REIMBURSES REASONABLE AND NECESSARY BUSINESS TRAVEL EXPENSES FOR THE SPOUSES OF one OFFICER and one highly compensated

Page 3

Schedule J (Form 990) 2018

companions

Schedule J, Part I, Line 1a Travel for

Return Reference	Explanation
Schedule J, Part I, Line 1a Tax	THE UNIVERSITY PROVIDED A GROSS-UP FOR moving expenses TO one highly compensated employee. THE BENEFIT Was TREATED AS TAXABLE COMPENSATION.
indemnification and gross-up payments	

Return Reference	Explanation
chedule J, Part I, Line 1a Housing	The University provided housing assistance for one former key employee and one highly compensated employee. The benefit was treated as taxable compensation.
lowance or residence for personal use	Additionally, THE PRESIDENT RESIDES IN ON-CAMPUS HOUSING AS A CONDITION OF HIS EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE
	RESIDENCE IS USED FOR UNIVERSITY-RELATED BUSINESS AND ENTERTAINMENT PURPOSES ON A REASONABLE AND CONTINUAL BASIS. THE BENEFIT WAS NOT
	TREATED AS TAXABLE COMPENSATION.

Return Reference	Explanation
	CLUB DUES WERE PAID ON BEHALF OF One OFFICER. THE MEMBERSHIPS WERE USED PREDOMINANTLY FOR UNIVERSITY BUSINESS PURPOSES. THE BENEFIT WAS TREATED AS TAXABLE COMPENSATION where appropriate.

socia

Return Reference	Explanation				
Schedule J, Part I, Line 4a Severance or change-of-control payment	Patrick Nero RECEIVED A SEVERANCE PAYMENT IN THE AMOUNT OF \$1,320,000.				

Return Reference	Explanation
Schedule J, Part I, Line 4b	IN RECOGNITION OF THE FACT THAT THE UNIVERSITY'S CONTRIBUTIONS ON BEHALF OF AN EMPLOYEE TO ITS QUALIFIED RETIREMENT PLAN ('401(A) PLAN') ARE
Supplemental nonqualified retirement	LIMITED BY THE INTERNAL REVENUE CODE'S CAP ON AN EMPLOYEE'S COMPENSATION (\$275,000 FOR 2018) AND THE CONTRIBUTION LIMITS FOR DEFINED
	CONTRIBUTION PLANS, THE UNIVERSITY PROVIDES ALL EMPLOYEES WHO PARTICIPATE IN THE 401(A) PLAN AND WHO EARN COMPENSATION IN EXCESS OF THE
	CAP WITH CONTRIBUTIONS TO A NONQUALIFIED DEFERRED COMPENSATION PLAN ('457(F) RESTORATION PLAN') EQUAL TO THE DIFFERENCE BETWEEN THE
,	BENEFIT THE INDIVIDUAL WOULD HAVE RECEIVED UNDER THE 401(A) PLAN IF NO COMPENSATION OR CONTRIBUTION LIMITS APPLIED AND THE AMOUNT
,	ACTUALLY ACCRUED UNDER THE 401(A) PLAN; LESS ANY EMPLOYER CONTRIBUTION TO THE GEORGE WASHINGTON UNIVERSITY ELIGIBLE DEFERRED
,	COMPENSATION PLAN. THE AMOUNTS REPORTED IN THIS SECTION ARE ALREADY INCLUDED IN THE COMPENSATION REPORTED IN SCHEDULE J, PART II. Forrest
,	Maltzman \$25,545 Beth Nolan \$29,911 Ann McCorvey \$10,549 Jeffrey S. Akman \$56,391 Lynn Goldman \$23,081 Louis H. Katz \$40,827 Shahram Sarkani \$73,427
,	Thomas A. Mazzuchi \$36,673 Paul Schiff Berman \$12,448 Leo M. Chalupa \$19,601

Return Reference	Explanation						
, ,	TWO PERSONS LISTED ARE PAID ADDITIONAL COMPENSATION BASED ON THE GROSS REVENUE OF PROGRAMS. THE ADDITIONAL AMOUNT IS PAID FOR THE MANAGEMENT, DEVELOPMENT, AND PARTICIPATION IN EDUCATIONAL PROGRAMS.						

Return Reference	Explanation
payments	GW OFFERED AN ANNUAL INCENTIVE COMPENSATION PLAN FOR CERTAIN SENIOR OFFICIALS. THE ANNUAL AWARD OPPORTUNITY IS CAPPED AT A PERCENTAGE OF THEIR SALARY. THE PLAN INCLUDES PROGRAMMATIC GOALS AND OBJECTIVES FOR THE YEAR THAT ARE SPECIFIC TO THEIR DEPARTMENT OR DIVISION GOALS. It Includes, BUT is NOT LIMITED TO, OPTIMIZATION OF ENROLLMENT AND TUITION REVENUES, GROWTH IN RESEARCH EXPENDITURES, AND GROWTH IN OVERALL FUNDRAISING AND FUNDRAISING SPECIFIC TO STUDENT AID. THE PLAN IS APPROVED ANNUALLY BY THE BOARD OF TRUSTEES' EXECUTIVE COMMITTEE (THE "COMMITTEE"). PRIOR TO THE PAYOUT, THE COMMITTEE REVIEWS THE PERFORMANCE OF SENIOR OFFICIALS ON THEIR GOALS AND OBJECTIVES AND AWARDS THE INCENTIVE PAYMENTS BASED ON COMPARABLE MARKET DATA.

I (Form 990) 2018

Software ID: 18007697 **Software Version:** 2018v3.1

EIN: 53-0196584

Name: The George Washington University

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title			of W-2 and/or 1099-MISC compensation		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(6)(1)-(0)	reported as deferred on prior Form 990	
Thomas J LeBlanc	(i)	1,070,541	151,150	22,414	110,000	97,864	1,451,969	0	
President - Ex Officio	(ii)	0	0	0	0	0	0	0	
Mark Diaz	(i)	453,028	150,000	9,988	27,500	10,272	650,788	0	
Executive VP and CFO - as of 08/2018	(ii)	0	0	0	0	0	0	0	
Forrest Maltzman	(i)	505,430	71,325	46,367	27,500	21,250	671,872	0	
Provost and EVP for Academic Affairs	(ii)	0	0	0	0	0	0	0	
Beth Nolan	(i)	552,647	94,276	55,269	27,500	17,059	746,751	0	
Sr VP & General Counsel	(ii)	0	0	0	0	0	0	0	
Ann McCorvey	(i)	503,305	0	32,613	27,500	15,996	579,414	0	
Acting EVP and Treasurer - during 7/2018	(ii)	0	0	0	0	0	0	0	
Jeffrey S Akman	(i)	814,746	119,544	78,455	27,500	8,729	1,048,974	0	
VP for Health Affairs and Dean of SMHS	(ii)	0	0	0	0	0	0	0	
Lynn R Goldman	(i)	484,708	0	48,431	27,500	58,374	619,013	0	
Dean, Milken Institute School of Public Health	(ii)	0	0	0	0	0	0	0	
Ben Vinson III	(i)	204,730	0	328	20,662	4,938	230,658	0	
Dean, CCAS - through 6/2018	(ii)	0	0	0	0	0	0	0	
Patrick Nero	(i)	218,944	0	1,320,538	22,000	4,119	1,565,601	0	
Former Athletic Director	(ii)	0		0	0	0	0		
Louis H Katz	(i)	863,918	141,093	81,458	27,500	9,397	1,123,366	0	
Former EVP and Treasurer	(ii)	0	0	0	0	0	0	0	
Shahram Sarkani	(i)	978,380	0	95,491	27,500	22,970	1,124,341	0	
Director and Professor of EMSE	(ii)	0	0	0	0	0	0	0	
Thomas A Mazzuchi	(i)	616,790	0	58,737	27,500	16,471	719,498	0	
Chair, Dept. of Engineering	(ii)	0	0	0	0	0	0	0	
Donna Arbide	(i)	453,481	24,292	127,081	27,500	11,752	644,106	0	
VP for Development and Alumni Relations	(ii)	0	0	0	0	0	0	0	
Paul Schiff Berman	(i)	388,779	5,992	31,914	27,500	22,337	476,522	0	
Former Dean, Law School	(ii)	0	0	0	0	0	0	0	
Marguerite Barratt	(i)	288,871	0	8,555	27,500	23,983	348,909	0	
Former Dean, CCAS	(ii)	0	0	0	0	0	0	0	
Aristide J Collins Jr	(i)	384,532	0	12,112	27,500	8,500	432,644	0	
Former VP for Development and Alumni Relations	(ii)	0	o	0	0	0	0	0	
Matthew Manfra	(i)	237,609	26,540	8,562	24,441	16,794	313,946	0	
Former Interim VP for Development and Alumni Relations	(ii)	0	0	0	0	0	0	0	
Leo M Chalupa	(i)	453,060	59,500	44,765	27,500	16,720	601,545	0	
Former VP for Research	(ii)	0	0	0	0	0	0	0	
Blake D Morant	(i)	478,326	0	95,358	51,076	16,745	641,505	0	
Former Dean, Law School	(ii)	0	0	0	0	0	0	0	
Loretta Early	(i)	292,976 	41,250	4,480	27,500	16,861	383,067	0	
Chief Information Officer	(ii)	0	0	0	0	0	0	0	

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D) column (B) (iii) (i) Base Compensation | as deferred on Form 990

			Bonus & incentive compensation	Other reportable compensation	compensation			reported as prior F
Steven Knapp	(i)	401,964	0	19,325	27,500	16,659	465,448	

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Former President - Ex

Officio

efile GRAPHIC	print - DO N	OT PROCES	S As Fi	led Data -					DI	N: 93	34931	3302	25410
Schedule L (Form 990 or 990	-EZ) ► Comple	ete if the org	anization a	NS With Ir nswered "Yes Sc, or Form 99	s" on Form 9	90, Part IV, I	ines 2	25a, 2	25b, 2		MB No.		
			► Attac	ch to Form 990 g <u>ov/Form</u> 990	0 or Form 99	O-EZ.					2018		
Department of the Trea											Open (Insp		
Name of the orga The George Washin								•	yer ide	entific	ation n	umb	er
	ss Benefit Tra ete if the organiz												
	Name of disqua			Relationship be				(c) [escript ansacti	ion of	(d) Cori	rected?
4958 3 Enter the ar	nount of tax incu nount of tax, if ar ans to and/or aplete if the organ arted an amount	From Internization answe	above, reimb rested Per ered "Yes" or	oursed by the orsons. The Form 990-EZ,	organization .			•	. •	\$ \$ 5; or if	the org	aniza	tion
(a) Name of nterested person	(b) Relationship	(c) Purpose	(d) Loan		(e)Original principal amount	(f) Balance due) In ault?				(i)Written agreement?	
			То	From			Yes	No	Yes	No	Yes		No
otal .				•	<u> </u>			l					
	nts or Assista plete if the org					line 27.							
a) Name of inter	ested person (I	p) Relationship terested perso organizat	p between on and the	(c) Amount		(d) Type	of assi	istand	e	(e) Pu	rpose o	f assi	istance
1)		or garnzav			21,910	Tuition remis	sion		E	mploye	e bene	fit	

Complete if the organization a	iliswered res off Fort	ii 990, Pait IV, iiile 200	a, 200, 01 20C.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	` ' '		(e) Sharing of organization's revenues?	
				Yes	No	
(-)	FAMILY MEMBER OF PROVOST AND EVP FOR ACADEMIC AFFAIRS	168,219	EMPLOYMENT		No	
(2) Laura Dickinson	Family member of Former Dean, Law School	341,009	EMPLOYMENT		No	

Explanation

Schedule I (Form 990 or 990-F7) 2018

Provide additional information for responses to questions on Schedule L (see instructions).

Supplemental Information Part V

Return Reference

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493133025410 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** The George Washington University 53-0196584 **Types of Property** (b) (c) (d) (a) Method of determining Check if Number of contributions or Noncash contribution applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . 0 Other Art-Historical treasures **3** Art—Fractional interests Books and publications Χ 12,424 Other Clothing and household 8,982 Other Χ goods Cars and other vehicles Boats and planes . . Intellectual property . . . Χ 267 3,334,164 Other - AVG HI/LOW method on gift Securities—Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . **13** Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other . . Real estate—Residential . Real estate—Commercial . 17 Real estate—Other . . Collectibles 18 19 Food inventory . . . Χ 20 Drugs and medical supplies . 251,025 Other - FMV - Appraisal or estimate 21 Taxidermy Х 70,279 Other - FMV - Appraisal or estimate 22 Historical artifacts . . . Scientific specimens . 24 Archeological artifacts . . 25 Other ▶ See Additional Data 26 Other ▶ (_____ 27 Other ► (___ 28 Other ▶ (_ Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2018) Cat. No. 51227J

Schedule M (Form 990) (2018)	Page 2
Part II Supplemental Info	ormation.
Provide the informat	tion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
I, column (b), the nu this part for any add	umber of contributions, the number of items received, or a combination of both. Also complete litional information.
Return Reference	Explanation
	A zero amount was reported on Schedule M, Part I, Line 1 col. C for donated works of art because the organization did not capitalize this type of property, as allowed under ASC 958.
Schedule M, Part I EXPLANATIONS OF	GW IS REPORTING THE NUMBER OF CONTRIBUTIONS.
REPORTING METHOD FOR NUMBER OF	
CONTRIBUTIONS	
	Schedule M (Form 990) (2018)

Additional Data

Software ID: 18007697 Software Version: 2018v3.1

EIN: 53-0196584

Name: The George Washington University

34,149 Other - FMV - Appraisal or estimate

64,118 Other - FMV - Appraisal or estimate

47,683 Other - FMV - Appraisal or estimate

3,109,444 Other - FMV - Appraisal or estimate

60,846 Other - Net Cash value

rt I, Lines 25-	rt	: I	, L	.iı	ne	S	2	5	-
-----------------	----	------------	-----	-----	----	---	---	---	---

Part I, Lines 25-28				
	(a)	(b)	(c)	(d)
	Check if	Number of contributions or	Noncash contribution	Method of determining
	applicable	items contributed	amounts reported on	noncash contribution amounts
	1		Form 990, Part VIII, line	

Χ

Χ

Χ

Χ

Χ

10

13

93

Other ▶ (

Other ▶ (Equipment) Other ▶ (

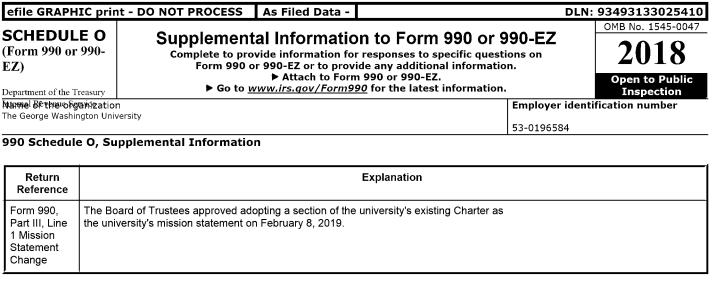
Other ▶ (

Other ▶ (Business combination)

Archival records)

Life insurance

Various)



all be considered a standing committee.

	Return Reference	Explanation	
	Form 990, Part VI, Line	The Executive Committee, during the intervals between meetings of the Board of Trustees, s hall, to the extent not otherwise specified by the Board, possess and exercise all of the	
	1a Delegate broad authority to a	powers and duties of the Board of Trustees, except the Committee shall have no power to ellect or remove Trustees or the President, to amend these Bylaws or a Faculty Code, or to approve the merger of the University with any other corporation. The Executive Committee sha	
	committee	Il convene periodically as the Compensation Committee to establish compensation policies a nd practices as well as to approve the compensation and employment arrangements of the Pre sident and other designated officials of the University. It shall also address conflicts o	
ı		I f interest for those individuals whose compensation it reviews. The Executive Committee sh	

990 Schedule O, Supplemental Information

Return
Reference

Explanation

Form 990, Part	NELSON A. CARBONELL, JR AND TODD KLEIN - Business relationship
VI, Line 2	
Family/business	
relationships	
amongst	
interested	
persons	

Return Reference	Explanation
Form 990, Part VI, Line 4 Significant changes to organizational documents	Significant Bylaws Changes (approved February 8, 2019) Board Size and Membership * Change Board minimum to 12 members and maximum to 25 members (including the president) * Remove the Charter and Alumni Trustee categories (except for Recent Alumni) * Change the minimum number of Recent Alumni Trustees from two to a minimum of one (included in the 12-25 range) Trustee Removal Process * Change the automatic removal for not meeting attendance require ments to require a vote of the Committee on Governance and Nominations and the Board Proce dure Provisions * Change the number of trustee signatures needed to call a special meeting from at least twelve to a majority of the trustees * Change the required quorum from a "q uorum of 1/3 of the Board or ten" to "a majority of the Board" * Formalize the ability of the committees to approve items electronically by a majority vote Executive Committee * Ch ange the Executive Committee membership to a range of six to nine from requiring nine members * Formalize the existence of the Compensation Committee as a subset of the Executive C ommittee * Sepand the Compensation Committee sresponsibilities to include review of conflicts of interest disclosures for designated officials Committee Structure * Change the committees: Academic Affairs; Audit and Compliance; Finance and Investments; and Governance and Nomina tions * Change the number of minimum committee members from seven to five * Formalize the Committee on Academic Affairs' oversight of research and admissions * Expand the oversight of the Committee on Governance and Nominations to include trustee conflicts of interest reporting Board Officers * Change the Vice Chair and Secretary terms to "up to 3 years" (at the discretion of the Committee on Governance and Nominations so that when a trustee's service as Board Chair is complete, the individual is no longer eligible to serve as a trustee University Officers * Change the treasurer description to clarify that the Chief Fin ancial Officer may be the Treasurer and is able to es

990 Schedule O, Supplemental Information Return Explanation

Peference

Kelelelice	
Form 990,	FORM 990 WAS PREPARED BY THE UNIVERSITY'S TAX DEPARTMENT AND THEN REVIEWED INTERNALLY BY S
Part VI, Line	ENIOR MANAGEMENT AND EXTERNALLY BY PRICEWATERHOUSECOOPERS LLP. IT WAS THEN submitted TO TH
11b Review	E COMMITTEE ON AUDIT AND COMPLIANCE OF THE UNIVERSITY'S BOARD OF TRUSTEES FOR REVIEW AND D
of form 990	ISCUSSION. THE FINAL FORM 990 WAS made available TO BOARD Members BEFORE FILING WITH THE I
by governing	NTERNAL REVENUE SERVICE.
body	

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	CONFLICT OF INTEREST POLICIES ARE MONITORED BY THE UNIVERSITY'S Office of Ethics, Complian ce, and Privacy, WHICH DISTRIBUTES AN ANNUAL QUESTIONNAIRE. THE QUESTIONNAIRES ARE COLLECT ED, AND THE DISCLOSURES ARE SUMMARIZED AND SHARED WITH THE OFFICE OF THE SENIOR VP AND GEN ERAL COUNSEL AND THE BOARD OF TRUSTEES' COMMITTEE ON AUDIT AND COMPLIANCE. ANY DISCLOSURE WHICH REVEALS FACTS THAT INDICATE AN ACTUAL OR APPARENT CONFLICT IS REVIEWED AND, WHEN APP ROPRIATE, A PLAN IS DEVELOPED AND IMPLEMENTED TO REMEDY, MANAGE, OR MINIMIZE SUCH CONFLICT. THESE PLANS ARE MONITORED AND ENFORCED THROUGH ONGOING OVERSIGHT, COORDINATED BY THE Office of Ethics, Compliance, and Privacy, INCLUDING A THOROUGH REVIEW OF UNIVERSITY PAYMENT REQUESTS THAT MAY CREATE A CONFLICT.

cs, Complian ES ARE COLLECT SENIOR VP AND GEN ICE. ANY DISCLOSURE WED AND, WHEN APP

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	THE EXECUTIVE COMMITTEE (THE "COMMITTEE") OF THE UNIVERSITY'S BOARD OF TRUSTEES (EXCLUDING THE PRESIDENT) WAS DELEGATED THE AUTHORITY BY THE BOARD TO SET EXECUTIVE COMPENSATION. THE UNIVERSITY REVIEWS THE MEMBERSHIP OF THE COMMITTEE FOR POSSIBLE CONFLICTS OF INTEREST AND D CONFIRMS THAT MEMBERS DO NOT HAVE A CONFLICT WITH RESPECT TO A COMPENSATION ARRANGEMENT OR PROPERTY TRANSFER UNDER CONSIDERATION. THE COMMITTEE, SERVING AS THE COMPENSATION COMMITTEE, ANNUALLY REVIEWS AND DETERMINES THE COMPENSATION FOR THE PRESIDENT; REVIEWS AND APPR OVES THE COMPENSATION RECOMMENDED BY THE PRESIDENT FOR THE OFFICERS, KEY EMPLOYEES, AND ON THE TOP MANAGEMENT OFFICIALS. IN MAKING ITS ASSESSMENTS, THE COMMITTEE OBTAINS COMPENSATION IN INFORMATION PREPARED BY AN INDEPENDENT COMPENSATION CONSULTING FIRM THAT INCLUDES MARKET DATA FROM COMPARABLE UNIVERSITIES FOR COMPARABLE POSITIONS. IN DETERMINING THE PRESIDENT'S COMPENSATION, THE COMMITTEE CONSIDERS THE CONSULTANT'S REPORT AND MARKET DATA IN ADDITION TO THE TERMS OF HIS EMPLOYMENT CONTRACT. THE COMMITTEE ALSO TAKES INTO CONSIDERATION ACC OMPLISHMENTS FOR THE CURRENT FISCAL YEAR AS WELL AS GOALS FOR THE UPCOMING FISCAL YEAR. WHEN REVIEWING THE REASONABLENESS OF THE OFFICERS, KEY EMPLOYEES, AND Other TOP MANAGEMENT OFFICIALS' COMPENSATION, IN ADDITION TO CONSIDERING THE CONSULTANT'S REPORT AND MARKET DATA, THE COMMITTEE ALSO REVIEWS THEIR PERFORMANCE, TAKING INTO ACCOUNT THE PRESIDENT'S RECOMM ENDATIONS AND OTHER INFORMATION AS IT DEEMS APPROPRIATE FROM TIME TO TIME, SUCH AS GOALS A ND ACCOMPLISHMENTS, LENGTH OF SERVICE, AND PRIOR SALARY HISTORY. IF THE COMPENSATION IS AB OVE MARKET DATA, THE COMMITTEE CONSIDERS ALL RELEVANT FACTORS AND, IF IT APPROVES THE COMPENSATION, EXPLAINS ITS RATIONALE AND INCLUDES ITS EXPLANATION IN THE MINUTES. THE COMMITTE E KEEPS MINUTES OF ALL FINAL ACTIONS AT EACH MEETING.

D - 4.....

Reference	Explanation
Form 990,	THE GOVERNING DOCUMENTS (BYLAWS, CHARTER AND MISSION STATEMENT) ARE AVAILABLE ON THE BOARD
Part VI, Line	OF TRUSTEE'S WEBSITE AT: HTTP://TRUSTEES.GWU.EDU/GOVERNING-DOCUMENTS. THE FACULTY AND NON
19 Required	-FACULTY CONFLICT OF INTEREST POLICIES ARE AVAILABLE FROM THE UNIVERSITY'S Office of Ethic
documents	s, Compliance and Privacy WEBSITE AT: https://compliance.gwu.edu/policies. THE FINANCIAL S
available to	TATEMENTS ARE AVAILABLE IN THE ANNUAL REPORT, WHICH IS POSTED ON THE FINANCE DIVISION WEBS
the public	TITE AT: HTTP://EINANCE.GWI.LEDI./REPORTS

Evalenation

Return Reference	Explanation
Part VII, Section A	ALL TRUSTEES SERVE WITHOUT COMPENSATION FOR THEIR ROLE AS TRUSTEE. NO TRUSTEE DEVOTES FULL TIME TO THIS POSITION. THE AVERAGE NUMBER OF HOURS EACH TRUSTEE DEVOTES TO HIS/HER POSITI ON ON THE BOARD OF TRUSTEES DEPENDS UPON THE TRUSTEE'S LEADERSHIP ON THE BOARD AND COMMITT EES. THREE BOARD MEETINGS AND ONE RETREAT WERE HELD DURING THE FISCAL YEAR. EACH TRUSTEE S ERVES ON AT LEAST TWO COMMITTEES.

990 Schedule O, Supplemental Information

Return
Reference

Explanation

		1
,	INFORMATION TECHNOLOGY EXPENSE INCLUDES HARDWARE, SOFTWARE, AND MAINTENANCE COSTS, AS WELL AS	
Part IX, Line	PAYMENTS TO CONTRACTORS FOR IT SERVICES.	ı
14		ı
Information		
Technology		
Expenses		

Return Explanation

990 Schedule O, Supplemental Information

Form 990,
Part IX, Line
24d
Intercompany assessments
ITHE UNIVERSITY REPORTS INDIRECT EXPENSES RECORDED IN VARIOUS COST CENTERS AS A SEPARATE LI
NE ITEM (LINE 24d). INDIRECT EXPENSES INCLUDE BUT ARE NOT LIMITED TO, FACILITIES OVERHEAD,
POSTAGE, TELEPHONE, PRINT, AND ADVERTISING SERVICES PERFORMED BY INTERNAL DEPARTMENTS. TH
Intercompany assessments
ITHE UNIVERSITY REPORTS INDIRECT EXPENSES INCLUDE BUT ARE NOT LIMITED TO, FACILITIES OVERHEAD,
POSTAGE, TELEPHONE, PRINT, AND ADVERTISING SERVICES PERFORMED BY INTERNAL DEPARTMENTS. TH
ITON OF EACH INDIVIDUAL EXPENSE SO THAT ONLY COSTS PAID TO THIRD PARTIES FOR GOODS AND SER
VICES ARE REPORTED

Return Explanation
Reference

adjustments

Form 990,
Part XI, Line
8 Prior period

Retrospective adjustment of an accounting standard change (ASU 2014-09) to the beginning n
et assets from the financial statements - (25,482,667)

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Change in value of charitable trusts - 578893; Adjustment for subsidiary activity11157 5; Post retirement related charges FAS 1584209000; Recoveries (losses) on pledge contr ibutions2524116;

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE R

(Form 990)

Department of the Treasury

The George Washington University

Internal Revenue Service

Name of the organization

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

OMB No. 1545-0047

DLN: 93493133025410

2018

Open to Public Inspection

Employer identification number

,				53-0196584			
Part I Identification of Disregarded Entities Complete	e if the organization answered	d "Yes" on Form 99	0, Part IV, line 3	3.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) DYNAMO BRASIL VII LLC c/o Corporation Trust Center 1209 Orange Street Wilmington, DE 19801	Investments	DE	0	6,426,726	GW		-
(2) George Washington WORLDWIDE LLC 1918 F St NW Washington, DC 20052	International education	DC	0	215,637	GW		
							-
							-
Part II Identification of Related Tax-Exempt Organiza related tax-exempt organizations during the tax years.	tions Complete if the organiz	ration answered "Ye	es" on Form 990,	Part IV, line 34 bo	ecause it had one or r	more	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))		Section (b)(contro enti	n 512 (13) rolled
(1)Medical Faculty Associates Inc 2150 Pennsylvania Avenue NW	Patient care, clinical research, and teaching to medical students and residents of GWU	DC	501(c)(3)	10	GW	Yes	No
Washington, DC 20037 52-2220700 (2)MOUNT VERNON COLLEGE c/o TAX DEPartment 45155 RESEARCH PLACE ASHBURN, VA 20147	EDUCATION/SUPPORT GW	DC	501(c)(3)	Type I	GW	Yes	
53-0196635 (3)WASHINGTON RESEARCH LIBRARY CONSORTIUM 901 COMMERCE DRIVE	LIBRARY SERVICES	DC	501(c)(3)	Type II	NA		No
UPPER MARLBORO, MD 20774 52-1559828 (4)THE GEORGE WASHINGTON ALUMNI ASSOCIATION 1918 F STREET NW	ALUM ACTIVITY	DC	501(c)(3)	Type III-O	NA	+-	No
WASHINGTON, DC 20052 52-1437464							
for Danarwork Paduction Act Notice, see the Instructions for Fo	000	Cat No 50135V			Schodule P (Form		119

(a)		(b)	(c)	(d)	(e	1	(f)	(g)	1 0	1)	l m	1 6	j)	0	k)
(a) Name, address, and EIN of related organization		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predon income(unrela exclude tax u section	ninant related, ated, d from nder s 512-	Share of total incom	Share of end-of-year assets	(H Disprop alloca	rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or	Perce	entage ership
					51	4)			Yes	No		Yes	No]	
Part IV Identification of Related Organizate because it had one or more related or							l ation ans	l wered "Yes	" on Fo	orm 9	l 90, Part IV	, line	34		
(a) Name, address, and EIN of related organization	(b) Primary activity	don (state d	c) gal nicile r foreign ntry)	Direct of	(d) controlling ntity	Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income		Share of end-of- Perce				(i Section 13) cor enti Yes	512(b ntrolled ity?
(1)Charitable remainder trusts (23)	Charitable Giving			NA		Trust							-	Yes	NO
(2) Qiaohua Mgmt Consulting (Suzhou) Co Ltd Consulting Service	Consulting service	C	Н	GWWW	LLC	C Corpo	ration	(206,6	1 %			Yes	
KAI TAI BLDGNO 158 RENAI RD SUZHOU, JIANGSU CH															
									1						
				l l					- 1						1

				T NI =
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	_	Yes	No
	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			↓
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1 b	<u> </u>	
C	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1 d	Yes	
е	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1 f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q		No
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s		No
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			
/	(a) Name of related organization (b) Transaction type (a-s) (c) Method of determining a	mount	involve	d

Page **3**

Schedule R (Form 990) 2018

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

3													
(a) Name, address, and EIN of entity	(b) Primary activity		sections 512-		section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General c managin partner?	?	(k) Percentage ownership
			514)	Yes	No		<u> </u>	Yes	No		Yes	No	ı
										Schedul	e R (Form	1 990	0) 2018

chedule R (Form 990) 2018										
Part VII	Supplemental Info	iformation								
Provide additional information for responses to questions on Schedule R (see instructions).										
Return Reference		Explanation								

Additional Data

WASHINGTON RESEARCH LIBRARY CONSORTIUM

Medical Faculty Associates Inc

(1)

(1)

(2)

(3)

(4)

(5)

(6)

Software ID: 18007697 **Software Version:** 2018v3.1 **EIN:** 53-0196584

Name: The George Washington University

Μ

Α

В

С

D

Μ

(c) Amount Involved

1,520,705

2,832,000

19,429,000

3,109,444

74,925,000

9,416,607

32,264,454

invoices invoices

FMV

FMV FMV

Invoices

invoices

(d)

Method of determining amount involved

Earm 000	Schodulo D	Doub M	Transactions Wit	h Dalatad Ass	!	

of ill 990, Schedule K, Part V - Halisactions With Kelated Organizations	
(a) Name of related organization	(b) Transaction type(a-s)