

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018**Open to Public Inspection****A** For the 2018 calendar year, or tax year beginning **07/01/18**, and ending **06/30/19**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization MUNSON MEDICAL CENTER		D Employer identification number 38-1362830
	Doing business as		E Telephone number 231-935-5000
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1105 SIXTH STREET		
	City or town, state or province, country, and ZIP or foreign postal code TRAVERSE CITY MI 49684		G Gross receipts \$ 862,196,562
	F Name and address of principal officer MATT WILLE 1105 SIXTH STREET Traverse City MI 49684		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) H(c) Group exemption number

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () (insert no) ☐ 4947(a)(1) or ☐ 527**J** Website **www.munsonhealthcare.org****K** Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other**L** Year of formation **1947** **M** State of legal domicile **MI****Part I Summary**

Activities & Governance	1 Briefly describe the organization's mission or most significant activities Munson Medical Center and its partners work together to provide superior quality care and promote community health.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	18
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	13
	5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	4845
	6 Total number of volunteers (estimate if necessary)	6	325
Revenue	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	46,252
	b Net unrelated business taxable income from Form 990-T, line 38	7b	0
	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	9,674,639	7,612,164
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	614,056,793	650,075,866
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	21,951,383	19,888,616
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,064,706	4,880,674
	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	652,747,521	682,457,320
	14 Benefits paid to or for members (Part IX, column (A), line 4)	444,754	377,276
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	249,740,082	273,446,363
Expenses	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25) 1,475,914		0
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	332,484,375	338,793,034
	18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	582,669,211	612,616,673
	19 Revenue less expenses Subtract line 18 from line 12	70,078,310	69,840,647
	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	892,577,802	961,796,711
	22 Net assets or fund balances Subtract line 21 from line 20	297,634,149	329,641,822
		594,943,653	632,154,889

Part II Signature Block

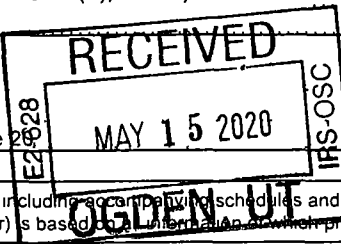
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on information on which preparer has any knowledge.

Sign Here	Signature of officer <i>Mark A. Hepler</i>	Date 5/11/20
	MARK A. HEPLER Type or print name and title	CFO
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature
	Firm's name This tax return prepared by a non-paid preparer.	Firm's EIN
	Firm's address	Phone no

May the IRS discuss this return with the preparer shown above? (see instructions)

☐ Yes ☒ NoFor Paperwork Reduction Act Notice, see the separate instructions.
DAAForm **990** (2018)

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Form 990 (2018) **MUNSON MEDICAL CENTER****38-1362830**Page **2****Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission

As a vital part of Munson Healthcare, Munson Medical Center exists to deliver comprehensive quality care to patients in partnership with physicians.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code) (Expenses \$ **529,900,248** including grants of\$ **377,276**) (Revenue \$ **652,300,178**)
 Expenses incurred while providing hospital services to the residents of Traverse City, MI and the surrounding area while fulfilling the hospital's mission to provide healthcare in the community. Munson Medical Center serves as a rural referral center for the surrounding 24-county area, with 21,441 inpatient admissions in fiscal year 2019 and over 475,000 outpatient visits. The hospital served more than 17,000 surgical cases, 1,792 obstetrical births, and over 51,000 emergency room visits. Munson Medical Center accepts all patients, regardless of ability to pay. The hospital has 489 active medical staff and 325 volunteers.

4b (Code) (Expenses \$ including grants of\$) (Revenue \$)
 N/A

4c (Code) (Expenses \$ including grants of\$) (Revenue \$)
 N/A

4d Other program services (Describe in Schedule O)

(Expenses \$ including grants of\$) (Revenue \$)

4e Total program service expenses ► **529,900,248**

ABC D H I K R O

Form 990 (2018) **MUNSON MEDICAL CENTER**

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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22 X	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23 X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a X	
24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
24c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	X
25b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)	28a	X
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b X	
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c X	
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34 X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38 X	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 352	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	4845
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	X
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	X
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)	4a	X
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N	15	X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O	16	X

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	18	
1b	Enter the number of voting members included in line 1a, above, who are independent.	13	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	X	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following?		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official.	X	
15b	Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	X	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	X	
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	X	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **None**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records **►**
Nicole Sulak, Munson Healthcare 4230 Copper Ridge Dr.
TRAVERSE CITY MI 49684 231-935-7777

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) EDWIN A. NESS DIRECTOR	1.00 40.00	X						0	921,722	182,202
(2) ALFRED PILONG PT-YR CEO & PRESIDENT	40.00 1.00	X		X				659,315	0	111,730
(3) DERK PRONGER PT-YR INTERIM PRES	40.00 0.00	X		X				306,075	0	64,578
(4) WALTER NOBLE, MD DIRECTOR	40.00 0.00	X						295,976	0	24,256
(5) JILL E. VOLLBRECHT, MD DIRECTOR	40.00 0.00	X						288,920	0	37,787
(6) CATHERINE COLLINS DIRECTOR	1.00 0.00	X						5,000	0	0
(7) CHARLES HAVILL DIRECTOR	1.00 0.00	X						5,000	0	0
(8) PATRICK E. HEINTZ PART-YEAR CHAIR	2.00 0.00	X		X				5,000	0	0
(9) JAMES W. HOOK PT-YR CHAIR/V. CHAIR	2.00 0.00	X		X				5,000	0	0
(10) DOUGLAS LUCIANI PT-YR SECRETARY	2.00 0.00	X		X				5,000	0	0
(11) BARBARA MATTHEWS DIRECTOR	1.00 0.00	X						0	5,000	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12) DOUGLAS MCKAY, MD	1.00									
DIRECTOR	0.00	X						5,000	0	0
(13) DANIEL NAVIN, MD	2.00									
PT-YR SEC/V.CHAIR	0.00	X		X				5,000	0	0
(14) ROBERT P. SCHAFER	2.00									
PT-YR TREASURER	0.00	X		X				5,000	0	0
(15) SUSAN J. UNGER	1.00									
DIRECTOR	0.00	X						5,000	0	0
(16) DAVID WRIGHT, MD	1.00									
DIRECTOR	0.00	X						5,000	0	0
(17) DANIEL C. EDSON	1.00									
DIRECTOR	0.00	X						0	0	0
(18) JAMIE MARSH	1.00									
DIRECTOR	0.00	X						0	0	0
(19) TIMOTHY NELSON	2.00									
PT-YR TREASURER	0.00	X		X				0	0	0
1b Sub-total								1,600,286	926,722	420,553
c Total from continuation sheets to Part VII, Section A								4,583,293	710,905	348,933
d Total (add lines 1b and 1c)								6,183,579	1,637,627	769,486

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **194**

- 3** Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3	X	
4	X	
5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
INDIGO HOSPITAL MEDICINE TRAVERSE CI26 S TRAVERSE CITY MI 49684-2324	ELMWOOD AVE MEDICAL	7,629,737
CARDIOTHORACIC SURGEONS GT PC 107 S TRAVERSE CITY MI 49684	CASS ST SUITE A MEDICAL	6,235,521
GRAND TRAVERSE ONCOLOGY & HEMATOLOGY3056 TRAVERSE CITY MI 49684	S WEST BAY SHORE DR MEDICAL	3,927,339
TRAVERSE BAY RADIATION ONCOLOGISTS 404 B TRAVERSE CITY MI 49686	BIRCHWOOD AVE MEDICAL	3,088,220
MAYO COLLABORATIVE SERVICES INC PO BOX 9146 MINNEAPOLIS MN 55480	LABORATORY	3,063,964

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **110**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (*continued*)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(20) JOSEPH WILL, MD	1.00									
DIRECTOR & MED CHAIR	0.00	X						0	0	0
(21) MARK A. HEPLER	40.00									
CFO	2.00			X				0	503,212	81,037
(22) LORAIN FRANK-LIGHTFOOT	40.00									
VP PATIENT CARE SERV	0.00				X			270,883	0	42,826
(23) ERIC HENRY	40.00									
VP OPERATIONS & OUTP	0.00				X			228,643	0	28,618
(24) ALICIA MAITLAND	40.00									
CORPORATE CONTROLLER	0.00				X			0	207,693	41,147
(25) THOMAS SCHERMERHORN, MD	40.00									
NEUROSURGEON	0.00					X		962,850	0	38,381
(26) JOHN CAMPBELL, MD	40.00									
NEUROSURGEON	0.00					X		903,160	0	34,662
(27) MICHAEL NIZZI, DO	40.00									
MED DIRECTOR BARIATR	0.00					X		698,182	0	27,419
1b Sub-total								3,063,718	710,905	294,090
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►

- 3** Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		
4		
5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(28) ASHLEY SACHTLEBEN, DO	40.00									
PHYSICIAN	0.00					X		680,655	0	20,975
(29) KENNETH LOUIS, MD	40.00									
NEUROSURGEON	0.00					X		664,323	0	33,868
(30) DAVID MCGREAHAM, MD	0.00									
VP MEDICAL AFFAIRS	0.00						X	174,597	0	0
1b Sub-total								1,519,575		54,843
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

- 3** Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
3		
4		
5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

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Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d	3,159,660			
	e Government grants (contributions)	1e	4,304,988			
	f All other contributions, gifts, grants, and similar amounts not included above	1f	147,516			
	g Noncash contributions included in lines 1a-1f \$					
	h Total. Add lines 1a-1f		7,612,164			
Program Service Revenue and Other Similar Amounts	2a MEDICARE AND MEDICAID PMTS	Busn Code 621990	372,500,561	372,500,561		
	b PATIENT SERVICE REVENUE	621990	261,111,250	261,111,250		
	c HEALTH SERVICE REVENUE	621990	13,913,115	13,913,115		
	d SERVICES TO OTHER ORGANIZATIO	621990	1,766,870	1,766,870		
	e RENT FROM RELATED ORGS	531120	540,614	540,614		
	f All other program service revenue	531120	243,456	197,952	45,504	
	g Total. Add lines 2a-2f		650,075,866			
	3 Investment income (including dividends, interest, and other similar amounts)		13,051,973	2,258,608		10,793,365
4 Income from investment of tax-exempt bond proceeds						
5 Royalties						
Other Revenue	6a Gross rents	(i) Real 256,112				
	b Less rental exps					
	c Rental inc or (loss)	256,112				
	d Net rental income or (loss)		256,112			256,112
	7a Gross amount from sales of assets other than inventory	(i) Securities 186,464,828 (ii) Other 96,019				
	b Less cost or other basis & sales exps	179,639,393 84,811				
	c Gain or (loss)	6,825,435 11,208				
	d Net gain or (loss)		6,836,643	11,208		6,825,435
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18	a				
	b Less direct expenses	b				
	c Net income or (loss) from fundraising events					
	9a Gross income from gaming activities See Part IV, line 19	a				
	b Less direct expenses	b				
	c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances	a 15,786				
	b Less cost of goods sold	b 15,038				
	c Net income or (loss) from sales of inventory		748			748
	Miscellaneous Revenue		Busn Code			
11a CAFETERIA SALES	722210	4,257,134			4,257,134	
b MISCELLANEOUS	621990	779,304			779,304	
c AUXILIARY GIFT SHOP	446199	447,830			447,830	
d All other revenue	621990	-860,454			-860,454	
e Total. Add lines 11a-11d		4,623,814				
12 Total revenue. See instructions		682,457,320	652,300,178	46,252	22,498,726	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	64,679	64,679		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	312,597	312,597		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	2,320,214	1,139,307	1,180,907	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	215,358,457	201,244,634	14,113,823	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	13,221,170	12,417,918	803,252	
9 Other employee benefits	31,060,287	28,933,816	2,126,471	
10 Payroll taxes	11,486,235	10,687,143	799,092	
11 Fees for services (non-employees)				
a Management				
b Legal	785,243		785,243	
c Accounting	7,791		7,791	
d Lobbying	17,464		17,464	
e Professional fundraising services. See Part IV, line 7				
f Investment management fees	659,146		659,146	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	119,296,371	63,058,405	54,762,052	1,475,914
12 Advertising and promotion	163,796	163,731	65	
13 Office expenses	3,848,919	3,417,365	431,554	
14 Information technology	8,374,273	8,040,256	334,017	
15 Royalties				
16 Occupancy	8,245,629	7,638,615	607,014	
17 Travel	491,845	401,550	90,295	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	943,589	805,151	138,438	
20 Interest	6,555,087	5,669,977	885,110	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	25,642,900	22,183,433	3,459,467	
23 Insurance	1,557,440	1,064,425	493,015	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	150,354,082	150,354,082		
b BAD DEBT	13,713,643	13,713,643		
c REPAIRS AND MAINTENANCE	2,994,823	2,896,412	98,411	
d DIETARY	547,343	442,932	104,411	
e All other expenses	-5,406,350	-4,749,823	-656,527	
25 Total functional expenses. Add lines 1 through 24e	612,616,673	529,900,248	81,240,511	1,475,914
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest bearing	100,282	1	52,460
	2 Savings and temporary cash investments	198,438,548	2	243,224,631
	3 Pledges and grants receivable, net	1,749,714	3	1,310,719
	4 Accounts receivable, net	80,890,500	4	85,934,839
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net	857,449	7	631,696
	8 Inventories for sale or use	17,076,995	8	17,264,781
	9 Prepaid expenses and deferred charges	4,846,205	9	5,162,718
	10a Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D	10a 534,137,213		
	b Less accumulated depreciation	10b 273,948,898	10c 261,807,492	260,188,315
	11 Investments—publicly traded securities	300,339,345	11	323,737,024
	12 Investments—other securities. See Part IV, line 11	24,141,402	12	20,816,699
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets	280,000	14	280,000
	15 Other assets. See Part IV, line 11	2,049,870	15	3,192,829
16 Total assets. Add lines 1 through 15 (must equal line 34)	892,577,802	16	961,796,711	
Liabilities	17 Accounts payable and accrued expenses	55,495,033	17	59,367,379
	18 Grants payable		18	
	19 Deferred revenue	2,046,717	19	1,500,468
	20 Tax-exempt bond liabilities	145,967,598	20	143,604,947
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	94,124,801	25	125,169,028
	26 Total liabilities. Add lines 17 through 25	297,634,149	26	329,641,822
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	576,447,217	27	614,516,956
	28 Temporarily restricted net assets	18,496,436	28	17,637,933
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	594,943,653	33	632,154,889	
34 Total liabilities and net assets/fund balances	892,577,802	34	961,796,711	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	682,457,320
2	Total expenses (must equal Part IX, column (A), line 25)	2	612,616,673
3	Revenue less expenses Subtract line 2 from line 1	3	69,840,647
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	594,943,653
5	Net unrealized gains (losses) on investments	5	12,268,329
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-44,897,740
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	632,154,889

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	X	

SCHEDULE A
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018Open to Public
Inspection

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 ☐ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☒ A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). **03**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 ☐ An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2018

Part II**Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test—2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 33 1/3% support test—2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. ► <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets. (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. ▶ <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests—2018.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ ☐

b **33 1/3% support tests—2017.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization. ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. ▶ ☐

Part IV**Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

- 11** Has the organization accepted a gift or contribution from any of the following persons?
- a** A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
- b** A family member of a person described in (a) above?
- c** A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1** Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3** By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)
- a** ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b** ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c** ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

2 Activities Test. Answer (a) and (b) below.

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer (a) and (b) below.**
- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2018 from Section D, line 7			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in Part VI See instructions			
7 Excess distributions carryover to 2019. Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE C
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

2018**Open to Public
Inspection**

▶ Complete if the organization is described below.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
- 2 Political campaign activity expenditures (see instructions) ▶ \$
- 3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file Form 1120-POL for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

Part II A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)

	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount. Enter the amount from the following table in both columns		
If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is	
Not over \$500,000	20% of the amount on line 1e	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
Over \$17,000,000	\$1,000,000	
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a. If zero or less, enter -0-		
i Subtract line 1f from line 1c. If zero or less, enter -0-		
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a Volunteers?	X		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		17,464
j Total. Add lines 1c through 1i			17,464
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Schedule C, Part II-B, Line 1

Other activities indicate the portion of dues allocated to lobbying expenses paid to regional or national organizations.

**SCHEDULE D
(Form 990)**Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information

OMB No 1545-0047

2018Open to Public
Inspection

Name of the organization

Employer identification number

MUNSON MEDICAL CENTER**38-1362830****Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6

- | | (a) Donor advised funds | (b) Funds and other accounts |
|---|-------------------------|------------------------------|
| 1 Total number at end of year | | |
| 2 Aggregate value of contributions to (during year) | | |
| 3 Aggregate value of grants from (during year) | | |
| 4 Aggregate value at end of year | | |
- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No
- 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7

- 1 Purpose(s) of conservation easements held by the organization (check all that apply)
- | | |
|--|---|
| <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) | <input type="checkbox"/> Preservation of a historically important land area |
| <input type="checkbox"/> Protection of natural habitat | <input type="checkbox"/> Preservation of a certified historic structure |
| <input type="checkbox"/> Preservation of open space | |
- 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year
- | | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d |
- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶
- 4 Number of states where property subject to conservation easement is located ▶
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶
- 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No
- 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8

- 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
- | | |
|---|------|
| (i) Revenue included on Form 990, Part VIII, line 1 | ▶ \$ |
| (ii) Assets included in Form 990, Part X | ▶ \$ |
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- | | |
|---|------|
| a Revenue included on Form 990, Part VIII, line 1 | ▶ \$ |
| b Assets included in Form 990, Part X | ▶ \$ |

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- ☐ **a** Public exhibition
☐ **b** Scholarly research
☐ **c** Preservation for future generations
☐ **d** Loan or exchange programs
☐ **e** Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

- c** Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐ Yes ☐ No

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	318,844,317	282,541,850	243,272,793	244,152,852	233,458,837
b Contributions	3,949,198	23,857,209	22,196,661	6,254,359	5,839,692
c Net investment earnings, gains, and losses	24,056,824	19,456,930	20,969,306	4,518,422	10,191,121
d Grants or scholarships	2,392,107	321,496	406,382	548,791	277,824
e Other expenditures for facilities and programs	2,415,594	5,359,636	2,213,218	10,014,072	3,960,064
f Administrative expenses	659,146	1,330,540	1,277,310	1,089,977	1,098,910
g End of year balance	341,383,492	318,844,317	282,541,850	243,272,793	244,152,852

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment **94.83 %**

b Permanent endowment **%**

c Temporarily restricted endowment **5.17 %**

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)		X
3a(ii)	X	
3b	X	

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐ Yes ☐ No

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		14,842,977		14,842,977
b Buildings		349,820,965	167,485,276	182,335,689
c Leasehold improvements		2,382,901	1,149,208	1,233,693
d Equipment		149,804,189	102,826,044	46,978,145
e Other		17,286,181	2,488,370	14,797,811
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				260,188,315

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b See Form 990, Part X, line 12

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶		

Part VIII Investments—Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	MINIMUM PENSION LIABILITY	104,434,153
(3)	RESERVE FOR THIRD PARTY SETTLEMENTS	8,036,285
(4)	ESTIMATED THIRD PARTY SETTLEMENTS	7,818,916
(5)	SWAP MARKET VALUE BASIS	3,343,436
(6)	CAPITAL LEASE	1,424,360
(7)	AP AFFILIATE	111,878
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ►		125,169,028

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part V, Line 4 - Intended Uses for Endowment Funds

The Board of Trustees designates substantial investments for the replacement, improvement, and the expansion of tangible facilities owned by Munson Medical Center to ensure funds are available to maintain the Hospital assets to carry out its mission. A portion of the term endowment assets are those held for specific medical purposes, as defined by donors. Those assets are being held for a variety of donor interests including adaptive sports, pediatric therapy, other pediatric medical needs, research, and patient assistance.

Part XIII **Supplemental Information** *(continued)*

**SCHEDULE H
(Form 990)**Department of the Treasury
Internal Revenue Service

Name of the organization

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018Open to Public
Inspection

Employer identification number

38-1362830

MUNSON MEDICAL CENTER**Part I Financial Assistance and Certain Other Community Benefits at Cost**

- 1a** Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a
- b** If "Yes," was it a written policy?
- 2** If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year
- ☐ Applied uniformly to all hospital facilities ☒ Applied uniformly to most hospital facilities
☐ Generally tailored to individual hospital facilities
- 3** Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year
- a** Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care
- ☐ 100% ☐ 150% ☒ 200% ☐ Other _____%
- b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care
- ☐ 200% ☐ 250% ☐ 300% ☐ 350% ☒ 400% ☐ Other _____%
- c** If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care
- 4** Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?
- 5a** Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
- b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?
- c** If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
- 6a** Did the organization prepare a community benefit report during the tax year?
- b** If "Yes," did the organization make it available to the public?
- Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H

	Yes	No
1a	X	
1b	X	
3a	X	
3b	X	
4	X	
5a	X	
5b		X
5c		
6a	X	
6b	X	

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			1,594,099		1,594,099	0.26
b Medicaid (from Worksheet 3, column a)			81,247,022	76,861,973	4,385,049	0.72
c Costs of other means-tested government programs (from Worksheet 3, column b)					0	0.00
d Total Financial Assistance and Means-Tested Government Programs			82,841,121	76,861,973	5,979,148	0.98
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			2,140,165	215,793	1,924,372	0.32
f Health professions education (from Worksheet 5)			1,834,232	645,290	1,188,942	0.20
g Subsidized health services (from Worksheet 6)			36,609,283	25,468,976	11,140,307	1.83
h Research (from Worksheet 7)			958,248	278,984	679,264	0.11
i Cash and in-kind contributions for community benefit (from Worksheet 8)			134,099		134,099	0.02
j Total, Other Benefits			41,676,027	26,609,043	15,066,984	2.48
k Total. Add lines 7d and 7j			124,517,148	103,471,016	21,046,132	3.46

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing					0	0.00
2 Economic development					0	0.00
3 Community support			29,077		29,077	0.00
4 Environmental improvements			40,340		40,340	0.01
5 Leadership development and training for community members					0	0.00
6 Coalition building			9,602		9,602	
7 Community health improvement advocacy					0	0.00
8 Workforce development			93,800		93,800	0.01
9 Other					0	0.00
10 Total			172,819		172,819	0.03

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

- 1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? **1** Yes **X** No
- 2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount
- 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit
- 4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements

2	13,859,231
3	6,780,086

Section B. Medicare

- 5 Enter total revenue received from Medicare (including DSH and IME)
- 6 Enter Medicare allowable costs of care relating to payments on line 5
- 7 Subtract line 6 from line 5. This is the surplus (or shortfall)
- 8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:
- ☐ Cost accounting system ☒ Cost to charge ratio ☐ Other

5	196,097,775
6	189,492,892
7	6,605,383

Section C. Collection Practices

- 9a Did the organization have a written debt collection policy during the tax year?
- 9b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI

	Yes	No
1	X	
2		
3		
5		
6		
7		
9a	X	
9b	X	

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 NW MI Surgery Center	Ambulatory Surgery Center	49	0	51
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Munson Medical CenterLine number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1**Community Health Needs Assessment**

- 1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?
- 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C
- 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12
If "Yes," indicate what the CHNA report describes (check all that apply)
 - a ☒ A definition of the community served by the hospital facility
 - b ☒ Demographics of the community
 - c ☒ Existing health care facilities and resources within the community that are available to respond to the health needs of the community
 - d ☒ How data was obtained
 - e ☒ The significant health needs of the community
 - f ☒ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups
 - g ☒ The process for identifying and prioritizing community health needs and services to meet the community health needs
 - h ☒ The process for consulting with persons representing the community's interests
 - i ☒ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)
 - j ☐ Other (describe in Section C)
- 4 Indicate the tax year the hospital facility last conducted a CHNA 18
- 5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted
- 6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C
- b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C
- 7 Did the hospital facility make its CHNA report widely available to the public?
If "Yes," indicate how the CHNA report was made widely available (check all that apply)
 - a ☒ Hospital facility's website (list url) https://tinyurl.com/y96s2agp
 - b ☐ Other website (list url) _____
 - c ☒ Made a paper copy available for public inspection without charge at the hospital facility
 - d ☐ Other (describe in Section C)
- 8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11
- 9 Indicate the tax year the hospital facility last adopted an implementation strategy 19
- 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?
 - a If "Yes," (list url) https://tinyurl.com/yax6x5hq
 - b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?
- 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed
- 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?
- b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?
- c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

	Yes	No
1		X
2		X
3	X	
4		
5	X	
6a	X	
6b	X	
7	X	
8	X	
10	X	
10b		
12a		X
12b		

Part V Facility Information (continued)**Financial Assistance Policy (FAP)**Name of hospital facility or letter of facility reporting group **Munson Medical Center**

- Did the hospital facility have in place during the tax year a written financial assistance policy that
- 13** Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?

Yes No

13	X	
-----------	----------	--

If "Yes," indicate the eligibility criteria explained in the FAP

- a** ☒ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care 200 % and FPG family income limit for eligibility for discounted care of 400 %
- b** ☐ Income level other than FPG (describe in Section C)
- c** ☒ Asset level
- d** ☐ Medical indigency
- e** ☒ Insurance status
- f** ☐ Underinsurance status
- g** ☐ Residency
- h** ☒ Other (describe in Section C)

- 14** Explained the basis for calculating amounts charged to patients?

14	X	
-----------	----------	--

- 15** Explained the method for applying for financial assistance?

15	X	
-----------	----------	--

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)

- a** ☒ Described the information the hospital facility may require an individual to provide as part of his or her application
- b** ☒ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application
- c** ☒ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process
- d** ☐ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications
- e** ☐ Other (describe in Section C)

- 16** Was widely publicized within the community served by the hospital facility?

16	X	
-----------	----------	--

If "Yes," indicate how the hospital facility publicized the policy (check all that apply)

- a** ☒ The FAP was widely available on a website (list url) <https://tinyurl.com/yahxnleb>
- b** ☒ The FAP application form was widely available on a website (list url) <https://tinyurl.com/ydymfrvj>
- c** ☒ A plain language summary of the FAP was widely available on a website (list url) <https://tinyurl.com/ybuef65f>
- d** ☒ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- e** ☒ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
- f** ☒ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- g** ☒ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
- h** ☒ Notified members of the community who are most likely to require financial assistance about availability of the FAP
- i** ☒ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations
- j** ☒ Other (describe in Section C)

Part V Facility Information (continued)**Billing and Collections**Name of hospital facility or letter of facility reporting group **Munson Medical Center**

- 17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?
- 18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP
- a ☐ Reporting to credit agency(ies)
- b ☐ Selling an individual's debt to another party
- c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d ☐ Actions that require a legal or judicial process
- e ☐ Other similar actions (describe in Section C)
- f ☒ None of these actions or other similar actions were permitted
- 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?
- If "Yes," check all actions in which the hospital facility or a third party engaged
- a ☐ Reporting to credit agency(ies)
- b ☐ Selling an individual's debt to another party
- c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d ☐ Actions that require a legal or judicial process
- e ☐ Other similar actions (describe in Section C)
- 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)
- a ☒ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
- b ☒ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
- c ☒ Processed incomplete and complete FAP applications (if not, describe in Section C)
- d ☒ Made presumptive eligibility determinations (if not, describe in Section C)
- e ☒ Other (describe in Section C)
- f ☐ None of these efforts were made

	Yes	No
17	X	
18		
19		X
20		

Policy Relating to Emergency Medical Care

- 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?
- If "No," indicate why
- a ☐ The hospital facility did not provide care for any emergency medical conditions
- b ☐ The hospital facility's policy was not in writing
- c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
- d ☐ Other (describe in Section C)

	Yes	No
21	X	

Part V Facility Information (continued)**Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**Name of hospital facility or letter of facility reporting group **Munson Medical Center****22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care

- a ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b ☒ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d ☐ The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

If "Yes," explain in Section C

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?

If "Yes," explain in Section C

	Yes	No
23		X
24		X

Schedule H (Form 990) 2018

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Facility 1, Munson Medical Center - Part V, Line 3e

Yes, the significant health needs are a prioritized description of the significant health needs of the community and were identified through the CHNA.

Facility 1, Munson Medical Center - Part V, Line 5

We are following the Mobilizing for Action through Planning and Partnership framework to guide our process which includes four assessments to gather input.

1) Community Themes and Strengths Assessment:

This assessment gathered input (mostly qualitative) from community members to find out how they perceive their quality of life, see assets and problems in their communities, and define what is important to them. We used Community Input Boards to gather feedback from the general public on how their community context impacts health. At large community events, community members answered two questions by writing their answer on a sticky note and sticking it to the question board. These are the questions we asked: 1. What in your community helps you live a healthy life? 2. What can be done in your community to improve health and quality of life? We also used Mini Client Interviews to gather input from specific vulnerable populations by partnering with organizations that specialize in working with these populations.

Our questions focused on barriers to accessing health care: 1. In the past year, what challenges have you or your family had trying to get health care you needed? 2. What kind of health care did you have trouble getting? 3. What would make it easier to get care?

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

2) Community Health Status Assessment

This purpose of this assessment was to collect quantitative, secondary data about the health, wellness, and social determinants of health of all residents in our service area. This involved gathering statistics from sources like the Michigan Department of Health and Human Services, the Center for Medicare and Medicaid Services, the Centers for Disease Control and Prevention, County Health Rankings, the Census Bureau, and other established sources.

3) Local Community Health System Assessment

The purpose of this assessment was to gather input from organizations serving the community, and get a system perspective on work being done in the community. Facilitators guided discussions at Human Services Coordinating Bodies and other groups. Discussions focused on different aspects of how all community organizations and entities work together as a unified system to serve the communities. We organized notes by looking at "System Opportunities," "System Weaknesses," and "System Strengths."

4) Forces of Change Assessment

The purpose of this assessment was to identify forces - trends, factors, and events - that are influencing or likely will influence the health and quality of life of the community or that impact the work of the local community health system in northern Michigan. This assessment provides critical information about the larger context influencing the potential success of the strategies we develop. This assessment was done through four cross-sector events, in Traverse City, West Branch, and Big Rapids. The discussion focused on seven types of forces affecting the community: economic; environmental; ethical; social/cultural; tech/science/education;

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

political/legislative. After identifying forces at work, we looked at threats and opportunities presented by these forces. The first three Forces of Change events focused broadly on any issues affecting the community. After "Aging Population" was identified at all three events as one of the most powerful forces in our northern Michigan communities, we added a fourth event focused specifically on how these seven types of forces intersect with issues around a growing aging population.

How we sought input from medically underserved, minority, and low-income populations?

- Through Mini Client interviews, we reached out to medically underserved and low-income populations to learn about barriers they face accessing care.

- Community Input Boards were part of events serving low-income populations.

- We sought input from minority populations through inviting representatives from local tribes and other organizations serving minorities to participate in steering committee meetings, the Forces of Change Assessment, and prioritization.

- We surveyed health care providers who serve Medicaid patients.

- Organizations representing medically underserved and low-income populations participated in the Local Community Health System Assessment, the Forces of Change Assessment, and the prioritization process.

Facility 1, Munson Medical Center - Part V, Line 6a

Munson Medical Center, Munson Healthcare Cadillac, Munson Healthcare Grayling, Paul Oliver Memorial Hospital, Munson Healthcare Charlevoix Hospital, Munson Healthcare Otsego Memorial Hospital, Munson Healthcare

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Manistee Hospital, and Kalkaska Memorial Health Center all worked together
on regional CHNA efforts as part of the MiThrive regional CHNA initiative.

Facility 1, Munson Medical Center - Part V, Line 6b

Our continued commitment to our mission of working together with our
partners to provide superior quality care and promote community health is
reflected in our Community Health Needs Assessment (CHNA), as well as in
the work we do each day to better understand and address the health needs
of our community. For the 2019 Community Health Needs Assessment, this
commitment is evident in our participation in MiThrive, a regional,
collaborative project designed to bring together dozens of organizations
across 31 counties of northern Michigan to identify local needs and work
together to improve our communities. Where we live, learn, work, and play
powerfully influences our health. Improving community health requires a
broad focus and coordination among diverse agencies and stakeholders.
The goal is to continue to build new partnerships and gather input from
more organizations and residents. Our CHNA represents a collaborative,
community-based approach to identify, assess, and prioritize the most
important health issues affecting our community, giving special attention
to the poor and underserved in our service area. The process is also the
foundation that we will use to collaboratively plan, develop, and foster
programs to effectively address those needs in our community.

Facility 1, Munson Medical Center - Part V, Line 7a

[https://www.munsonhealthcare.org/media/file/4986%20MMC%20CHNA%20Report](https://www.munsonhealthcare.org/media/file/4986%20MMC%20CHNA%20Report%20FINAL%202019.pdf)
[%20FINAL%202019.pdf](https://www.munsonhealthcare.org/media/file/4986%20MMC%20CHNA%20Report%20FINAL%202019.pdf)

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Facility 1, Munson Medical Center - Part V, Line 10a

<https://www.munsonhealthcare.org/media/file/4986%20MMC%20CHNA%20Implementation%20Strategy%202019.pdf>

Facility 1, Munson Medical Center - Part V, Line 11

This year we identified strategic issues as part of the MiThrive collaborative. Strategic issues are broader than individual health conditions, and represent underlying challenges that need to be addressed, which would lead to improvement in health conditions. Each strategic issue should impact more than one health condition. The two top Priority Issues to Be Addressed:

- How do we ensure a community that provides preventive and accessible mental health and substance abuse services?
- How do we address basic needs of living to create resiliency and promote equity?

We plan to commit the resources below in order to facilitate the execution of our implementation strategy. These resources include:

- Staff time needed for programming, participation in collaborative projects, boards, and support for other community improvement projects related to our priority strategic issues.
- Support (in-kind and/or financial) for programs, community collaborations, and organizations who have demonstrated a need for assistance in addressing the priority strategic issues. Munson Medical Center acknowledges the wide range of issues that emerged from the CHNA process, and determined that with the broad nature of the strategic issues

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

we could effectively focus on only those issues that were prioritized the highest by our community. Due to the lower prioritization, Munson Medical Center will not target the following identified strategic issues:

- How do we improve access to comprehensive health care for all?
- How do we foster a sense of community that promotes trust, social support, and inclusiveness?
- How do we improve prevention and reduce health risks for leading causes of death?

While we are not targeting these strategic issues in this implementation strategy, we still commit to continuing our efforts to improve these issues as well.

Facility 1, Munson Medical Center - Part V, Line 13h

Patients whose family income exceeds 400% of the FPG may be eligible to receive discounted rates on a case-by-case basis based on their specific circumstances, at the sole discretion of Munson Healthcare.

Facility 1, Munson Medical Center - Part V, Line 16a

[https://www.munsonhealthcare.org/media/file/Financial_Assistance_%20Policy_%20\(10_16_17\)12_4_19.pdf](https://www.munsonhealthcare.org/media/file/Financial_Assistance_%20Policy_%20(10_16_17)12_4_19.pdf)

Facility 1, Munson Medical Center - Part V, Line 16b

<https://www.munsonhealthcare.org/media/file/Munson%20Medical%20Center%20-%20financial%20assistance.pdf>

Facility 1, Munson Medical Center - Part V, Line 16c

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

[https://www.munsonhealthcare.org/patients-visitors/bill-pay/
financial-assistance](https://www.munsonhealthcare.org/patients-visitors/bill-pay/financial-assistance)

Facility 1, Munson Medical Center - Part V, Line 16j

It is the goal of Munson Healthcare to communicate to the patients and to the public the availability of financial assistance to those who qualify. This will be achieved through one or more of the following methods: information brochures available at the registration desks; brochures distributed to all self-pay patients; information posted on the website; statement on bills; signs in the registration areas; and calls made to all self-pay patients after service.

Facility 1, Munson Medical Center - Part V, Line 20e

Munson Medical Center (Munson) reviews large dollar accounts to ensure assistance has been offered to patients before the accounts are transferred to a credit agency. Once an account has been transferred to a credit agency, the agency reviews the account to see if the patient would be a possible candidate for financial assistance before filing any lawsuits or liens.

Munson will not impose extraordinary collections actions such as wage garnishments, liens on primary residences, or other legal actions for any patient without first making reasonable efforts to determine whether that patient is eligible for charity care under this financial assistance policy.

Reasonable efforts shall include:

1. Validating that the patient owes the unpaid bills and that all sources of

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

third-party payments have been identified and billed by Munson;

2.Documenting that Munson has or has attempted to offer the patient the opportunity to apply for charity care pursuant to this policy and that the patient has not complied with the Munson's application requirements;

3.Documenting that the patient has been offered the opportunity to enter into a payment plan but has not done so, or has entered into a payment plan but has not honored the terms of that plan.

The method in which Munson does this is as follows:

*All statements include a statement regarding the availability of payment plans, financial assistance and charity care.

*Munson works with the collection agencies to identify individuals that may qualify for charity. If they find an individual, they may refer the patient to Patient Accounts for evaluation.

*All accounts that are patient-pay receive a phone call to make the patient aware of our financial assistance policy prior to them going to collections.

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**
(list in order of size, from largest to smallest)How many non-hospital health care facilities did the organization operate during the tax year? 11

Name and address		Type of Facility (describe)
1	Munson Community Health Center 550 Munson Avenue Traverse City MI 49686	Outpatient
2	Cowell Family Cancer Center 217 S. Madison St. Traverse City MI 49684	
3	Smith Family Breast Health Center 4100 Park Forest Dr. Traverse City MI 49684	Radiation Therapy and MRI
4	Infusion Clinic 217 S. Madison St. Traverse City MI 49684	Mammography and Women's Health
5	Chemical Dependency Center 420 Brook St Traverse City MI 49684	IV Therapy
6	Munson Manor 1220 Medical Campus Dr Traverse City MI 49684	Rehabilitation
7	Advanced Wound Center 5085 Anna Dr Traverse City MI 49684	Hospitality House
8	Munson Hospice House 450 Brook St Traverse City MI 49684	Patient Wound Care
9	Munson Renal Dialysis 4062 West Royal Drive Traverse City MI 49684	Hospice Care House
10	MMC Specialty Clinic 106 S. Madison Street Traverse City MI 49684	Renal Dialysis Unit
		Pediatric Cardiology

How many non-hospital health care facilities did the organization operate during the tax year?

Schedule H (Form 990) 2018

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Part I, Line 3c - Other Income Based Criteria for Free or Discounted CareIncome up to 200% of the FPG = 100% discount on chargesIncome between 201% and 300% FPG = 75% discount on chargesIncome between 301% and 400% FPG = 65% discount on chargesFamily Income may include all income attributable to all members of the family in the residence, other than minimal amounts earned by minors.Family income includes the following when computing FPG:

*Earnings, unemployment compensation, worker's compensation, Social Security, Supplemental Security income, public assistance, veterans' payments, survivor benefits, pension or retirement income, interest, dividends, rents, royalties, income from estates, educational assistance, alimony, child support, assistance from outside the household, and other miscellaneous sources;

*Cash, checking and savings balances, money market accounts, certificates of deposit, IRAs trusts, inheritances, annuities, savings bonds, stocks, mutual funds, and/or cash value of life insurance.

Part I, Line 7g - Subsidized Health Services Explanation

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
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The costs related to physician clinics in Subsidized Health Services total \$22,660,989. These costs are offset by related revenues in computing the net community benefit.

Part I, Line 7, Column (f) - Exclusions from Percent of Total Expense

Total expenses from Form 990, Part IX, line 25, are \$612,616,673 and the proportionate share of total expenses of the Ambulatory Surgery Center is \$9,786,860. The bad debt expense included in this amount was \$13,859,231. The net expense of \$608,544,301 was used for purposes of calculating line 7, column (f).

Part I, Line 7 - Costing Methodology Explanation

Cost values for line 7 are based on the cost to charge ratio computation or actual cash paid.

Part II - Community Building Activities

Munson Medical Center (MMC) provided \$172,819 in community-building activities during the 2018 tax year. A significant portion of the Munson

Part VI Supplemental Information

Provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Medical Center (MMC) community-building activities investment was in environmental improvements relating to the recycling of electronic equipment. Another significant portion was dedicated to recruitment of physicians in needed specialties for underserved areas. Additional activities included community support, workforce development, and collaborative efforts.

Part III, Line 2 - Bad Debt Expense Methodology

Direct write-off from unpaid accounts which are deemed no longer collectible are recorded against the allowance for bad debt. An estimate of bad debt expense is recorded based on 1) an analysis of the direct write-offs and 2) an estimate of the amount of bad debt, net of discounts, in the accounts receivable balance, considering the past experience and current trends of payments on patient accounts for each of the major payor sources of revenue.

Part III, Line 3 - Bad Debt Expense, Patients Eligible for Assistance

The methodology used to determine the estimated amount of charity in bad

Schedule H (Form 990) 2018

Part VI Supplemental Information

Provide the following information

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- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

debt is as follows. We determined the approval rate of financial counseling by taking the value of the accounts that successfully qualified for charity (including presumptive approvals) and dividing that number by the accounts that were approved for charity plus the accounts that were denied. Then we applied that percentage to the value of accounts that did not complete financial counseling and were assigned to bad debt, multiplied by the approval rate for financial counseling.

Part III, Line 4 - Bad Debt Expense Footnote to Financial Statements
See Note 2 on page 8 of attached audited financial statements under
Accounts Receivable.

Part III, Line 9b - Collection Practices Explanation
Munson Healthcare's (MHC) internal and external collection
practices referenced in the Credit and Collection
Policy (including actions the hospital may take in the
event of non-payment, including collection actions and
reporting to collection agencies) shall take into account

Part VI Supplemental Information

Provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
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- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

the extent to which the patient qualifies for financial assistance, a patient's good faith effort to apply for a governmental program or for charity from MHC, and a patient's good faith effort to comply with his/her payment agreements with MHC. For patients who qualify for charity and who are cooperating in good faith to resolve their discounted hospital bills, MHC may offer extended payment plans, will not send unpaid bills to outside collection agencies, and will cease all collection efforts on any unpaid balances on accounts that were opened within one year of the date that the patient qualified for charity under this policy. MHC will not impose extraordinary collections actions such as wage garnishments, liens on primary residences, or other legal actions for any patient without first making reasonable efforts to determine whether that patient is eligible for charity care under this financial assistance policy. Reasonable efforts shall include:

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
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- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

1) Validating that the patient owes the unpaid bills and

that all sources of third-party payments have been

identified and billed by the hospital;

2) Documenting that MHC has or has attempted to offer the

patient the opportunity to apply for charity care pursuant

to this policy and that the patient has not complied with

the hospital's application requirements;

3) Documenting that the patient has been offered the

opportunity to enter into a payment plan but has not done

so, or has entered into a payment plan but has not honored

the terms of that plan.

Patients will be notified of the availability of financial

assistance for a period of at least 120 days from the date

of the first post-discharge billing statement. Patient

balances will be eligible for financial assistance

consideration for at least 240 days from the date of the

first post-discharge billing statement.

Members of the public may obtain the current Credit and

Part VI Supplemental Information

Provide the following information

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Collection Policy for any Munson Healthcare hospital on
the website, in writing, and free of charge by contacting
Munson Healthcare Patient Financial Services department at
4230 Copper Ridge Dr., Traverse City, MI 49684.

Part VI, Line 2 - Needs Assessment

The Munson Medical Center Board of Directors maintains a standing Community
Health Committee (CHC) to serve Munson Medical Center. The CHC consists of
Munson Medical Center Board members and other interested area physicians
and community members appointed by the Munson Medical Center Board
chairperson. The CHC meets at least quarterly to review existing programs
and services related to current community health needs, consider the MMC
response to any emerging health trends as identified by community health
needs assessment, and review any new community health based collaboration
or program. The CHC is responsible for communicating internally and
externally the significance of MMC community benefit programs and services.
This committee is supported by a community health department of Munson
Medical Center.

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Munson Medical Center (MMC) is a significant contributor to regional efforts that assess the health status of the total population within our extensive geographical area. Community health assessment is an important component of a community health improvement strategy as it provides guidance as to where efforts should be concentrated, as well as where progress has been made. The data documented through an assessment serves as a useful reference for program and resource development efforts communitywide. Munson prepared a community needs assessment and implementation strategy to meet the requirements of IRC Sec 501(r) during Fiscal 2019 in accordance with the plans of the Community Health Committee of the Board.

Additionally, Munson works in conjunction with Community Collaboratives in five counties Antrim, Benzie, Grand Traverse, Leelanau, and Kalkaska; area health departments, and other regional associations to maintain current understanding of community need.

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Part VI, Line 3 - Patient Education of Eligibility for Assistance

It is the goal of Munson Healthcare to communicate and educate patients and the public regarding the availability of financial assistance. This is achieved through one or more of the following methods:

*Information brochures available at the registration desks: Brochures that describe Munson Healthcare's financial assistance program are available at all registration sites. The brochure has clear information on how to contact a financial counselor.

*Statement on bills: Statements include verbiage that instructs the patient to call Patient Financial Assistance if they need help with their bill.

*Signs in the ER Registration Area: Advises the patients that their care is not withheld if they have no insurance or means to pay.

*The Munson Healthcare internet has the Financial Assistance Policy, the Financial Assistance Application, the Plain Language Summary and the Billing and Collections policy available to review and print.

*Referral by registration staff: At the time of registration, self-pay patients or any patient that may have concerns regarding their upcoming

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admission is referred to the financial counseling staff.

*Munson Healthcare financial counselors are available to talk with patients about their financial concerns. The counselor visit all inpatients that are deemed self-pay, to see if they have concerns and to determine if they would like help. If the patient would like help, the counselors gather income information and screen the patient for Medicaid. Generally, these two actions will determine what program the patient might qualify for. Once the counselor determines what the patient may qualify for, the counselor educates the patient on the available programs and assists them with completing the appropriate applications.

*The counselors also identify all self-pay outpatients and go through the same process, only by phone. The goal is to talk with patients prior to admission, but when that is not possible, the call is made soon after discharge.

*Available programs include but are not limited to: Medicaid (and all of its subsets), Social Security Disability, Traverse Health Clinic, Munson Healthcare Financial Assistance, and Munson Medical Center MEDS program.

*Munson Healthcare makes a phone call to all private-pay patients prior to

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transferring their account to a collection agency to inform them of our
financial assistance policy.

Part VI, Line 4 - Community InformationDescription

Munson Medical Center (MMC) is the largest hospital in northern Lower
Peninsula of Michigan, with 442 licensed acute care beds and facilities on
two major campuses. One of nine hospitals in the Munson Healthcare system,
MMC serves as a rural referral center for the surrounding 24-county area,
with 21,441 inpatient admissions in fiscal year 2019. The hospital served
more than 17,000 surgical cases, 1,792 obstetrical births, and over 51,000
emergency room visits in fiscal year 2019. The hospital has an active
medical staff of 489 and 325 volunteers. With over 4,100 employees, MMC is
the largest employer in northern Michigan.

Due to its geographic location and comprehensive array of services offered,
MMC is designated a Rural Referral Center by the Centers for Medicare and
Medicaid. MMC is also recognized by the Centers for Medicare and Medicaid

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Services (CMS) as a Sole Community Hospital. Because of this status, it is equipped to provide critical care for patients across the 24-county region.

Hospital Services

MMC provides services in more than 76 different medical specialties and offers a wide range of inpatient and outpatient service. MMC has an award-winning open-heart surgery and interventional cardiology program, plus the only verified Level II Trauma Center north of Grand Rapids and has the only Neonatal Intensive Care Unit in northern Michigan. MMC is also designated as a Primary Stroke Center by the Joint Commission and accredited as a Comprehensive Community Cancer Center by the Commission on Cancer of the American College of Surgeons. Specialized inpatient units available at MMC include medical/surgical intensive care, cardiac intensive care, neonatal intensive care, oncology, orthopedics, inpatient mental health, and physical medicine and rehabilitation. Complex surgeries including cardiothoracic, hand, neuro, and vascular surgeries are available, as well as less complex same-day surgery.

A broad spectrum of diagnostic and therapeutic services support MMC's

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programs, including:

- Comprehensive radiology services with CT, MRI (traditional, open bore, and breast), PET/CT, ultrasound, nuclear medicine, digital mammography, and x-ray
- Comprehensive cancer treatment including radiation oncology delivered via brachytherapy, IGRT and IMRT radiation therapy, and the latest in stereotactic radiosurgery
- Computerized inpatient and outpatient laboratory services including the regions' only MALDI-TOF system for rapid identification of microorganisms
- Comprehensive rehabilitation services, including physical, occupational, speech and hearing, and wound therapy programs
- A dedicated cardiac diagnostic suite using the latest in echocardiography, an adjacent lab for diagnostic catheterization and electrophysiology studies, and a dedicated cardiac rehabilitation and prevention program
- Obstetric clinic for indigent patients
- Mental health and substance abuse services
- Home health, DME, and dialysis services

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Population Served

MMC serves patients from 24 counties in northern lower Michigan and the eastern portion of the Upper Peninsula - a population base of approximately 540,000. In the 12-county region immediately surrounding MMC:

- 24% of the population are 65 years or older
- Unemployment rate (as of February 2020) is above the Michigan rate of 3.6% in 11 of the 12 counties served, averaging 5.6% with rates ranging from 3.8% to 8.3% (SOURCE: Michigan Bureau of Labor Market Information and Strategic Initiatives)
- About 68% of MMC inpatient discharges originate from the five counties in closest proximity to MMC - Antrim, Benzie, Grand Traverse, Leelanau and Kalkaska.
- 48% of births are covered by Medicaid

In the five counties immediately surrounding MMC:

- 8.72 percent of adults 18-64 years of age lack Health Insurance, compared to a state average of 7.3 percent. (SOURCE: US Census Bureau, Small Area

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Health Insurance Estimates (SAHIE), 2017)Quality

MMC's reputation for the highest quality care is represented by repeated national recognition received.

• The American Nurses Credentialing Center has re-designated MMC as a Magnet Hospital for the third consecutive time. MMC was first designated in 2006. MMC is one of just two percent of hospitals in the world and one of two hospitals in Michigan that has been re-designated for a third time. Magnet designation recognizes excellence in patient care standards, respect of cultural and ethnic diversity, and leadership of the nurse administrator in supporting professional nursing practice, and the management and philosophy of nursing services. Magnet hospitals are known to have the highest quality of patient care, high levels of patient satisfaction, lower vacancy and turnover rates for registered nurse positions, and higher rates of job satisfaction.

• MMC is fully accredited by The Joint Commission, an internationally-recognized symbol of health care quality. The accreditation process drives

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quality care and patient safety improvements through nationally recognized evidence-based standards which address critical patient safety and quality issues, National Patient Safety Goals, and performance measures which provide a foundation for quality.

• The Joint Commission, along with the American Heart Association and American Stroke Association has also certified MMC as a Primary Stroke Center since 2012 for meeting all critical elements of performance to achieve long-term success in improving outcomes for stroke patients. Certification recognizes hospitals that have a dedicated stroke-focused program, are staffed by qualified medical professionals trained in stroke care, involve the patient in their hospital care, and who use data to assess and continually improve quality of care for stroke patients.

• MMC is rated five stars by the Centers for Medicare and Medicaid Services, placing it among the top 10 percent of hospitals in the nation for 2020. The rating summarizes up to 64 quality measures on the Hospital Compare web site reflecting common conditions that hospitals treat, such as heart attacks or pneumonia. Hospitals may perform more complex services or procedures not reflected in the measures on Hospital Compare. The overall

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rating shows how well each hospital performed, on average, compared to other hospitals in the U.S.

• MMC is recognized as a Blue Distinction Center+ in three areas - Bariatric, Maternity Care and Knee and Hip Replacement - by Blue Cross Blue Shield of Michigan for demonstrating its expertise in delivering safe and effective care, meeting outlined quality measures and demonstrating expertise in these areas.

• MMC's stroke program is repeatedly recognized by the American Heart Association and American Stroke Association for high quality care and was honored with its 2019 Get With The Guidelines® Stroke Gold Plus Award and the Target Stroke Honor Roll Elite Plus award.

• In 2016, the American Association of Critical-Care Nurses conferred a silver-level Beacon Award for Excellence on MMC's A2 cardiothoracic nursing unit in the Webber Heart Center. The nursing staff of A4 Webber Heart Center won the same award in 2014. The Beacon Award for Excellence recognizes unit caregivers who successfully improve patient outcomes and align practices with AACN's six standards for a healthy work environment. Units that achieve this three-year, three-level award with gold, silver,

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and bronze designations meet national criteria consistent with Magnet Recognition, the Malcolm Baldrige National Quality Award, and the National Quality Healthcare Award.

• Seven Munson Healthcare system hospitals were named Most Wired for 2017 by the American Hospital Association's journal Hospitals and Health Networks. MMC has been named a Most Wired hospital in seven out of the eight years the list has been published, including, 2011 (Small & Rural), 2012 (Most Improved) and 2013 - 2017.

• The American College of Surgeons reverified Munson Medical Center as a Level II Trauma Center in 2015. It is the only verified Level II Trauma Center north of Grand Rapids and was first verified in 2006.

• MMC's Smith Family Breast Health Center is accredited by the National Accreditation Program for Breast Centers (NAPBC). The three-year recognition is a program of the American College of Surgeons. The NAPBC is a consortium of professional organizations dedicated to the improvement of the quality of care and monitoring of outcomes of patients with disease of the breast. Accreditation by the NAPBC is only given to those centers that have voluntarily committed to provide the highest quality breast care and

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that undergo a rigorous evaluation and review of their performance. The Center has been designated as a Breast Imaging Center of Excellence by the American College of Radiology since 2010.

• MMC's Cardiac Prevention and Rehabilitation Program was recertified in 2015 by the American Association of Cardiovascular and Pulmonary Rehabilitation for meeting the highest standards for cardiovascular rehabilitation care. Certified programs are recognized as the national leaders in cardiovascular rehabilitation.

• MMC and the surgeons from Grand Traverse Surgery, PC, are fully accredited through the Metabolic and Bariatric Surgery Accreditation and Quality Improvement Program, administered jointly by the American College of Surgeons and the American Society of Metabolic and Bariatric Surgery.

• MMC was in the national spotlight in 2008 after being singled out from among all of the nation's 5,000 hospitals for the prestigious the American Hospital Association-McKesson Quest for Quality Prize™. MMC was honored for being the best in the nation for its leadership and innovation in quality, patient safety, and strong commitment to outstanding patient care.

University of Michigan Hospitals and Health System was runner-up.

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Part VI, Line 5 - Promotion of Community Health

The Munson Medical Center Board of Trustees is made up of community members that reside in the hospital's primary service area. These volunteers give countless hours of service to the hospital in their oversight role. Additionally, 100% of Munson Medical Center Trustees support Munson financially.

Medical staff privileges are offered to all qualified physicians in the community subject to credentialing review and requirements of the medical staff and the Board of Trustees.

Munson Medical Center utilizes surplus funds to maintain access to patient services and improve care to patients throughout its service area.

Examples of how Munson Medical Center promotes the health of the community through programs include:

- **Healthy Futures-** a partnership of area health care providers, health departments and Munson Healthcare, created to improve the health of

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pregnant women and children up to age five. The program includes central access/data management, Registered Nurse (RN) care coordination, educational mailings, and health care-related financial assistance. The Healthy Futures model of RN care coordination consists of an outcomes-based approach to intervention in the areas of breastfeeding longevity, access to health care and immunizations.

• MEDS Program- a program that provides to patients without resources being discharged from the hospital needed medications, as well as enrolling those patients into pharmaceutical company sponsored assistance programs so they may continue to get the needed pharmaceuticals.

• Northern Michigan Diabetes Initiative (NMDI)- a group of stakeholders and steering committee members that represent the 14 county service area, with a vision to improve the chronic care management of diabetes. NMDI is committed to providing local, regional, and national resources for the prevention and management of diabetes. While most diabetes collaboratives focus on providing optimal evidence based care management to the person already diagnosed with diabetes, NMDI focuses on concurrent upstream targeted education of three specific populations: the general community;

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- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

the socioeconomically challenged high risk population; and rural primary care providers (PCP) caring for diabetic patients.

• Northern Michigan Vaccine Preventable Disease Task Force - a group coordinated and led by Munson Healthcare, is working to inform, educate, and support policy change that reverses the region's ongoing trend of very low vaccination rates and supports healthy communities.

• Medical Education-The Munson Family Practice Residency Program integrates osteopathic and allopathic medicine together, with the resources of Munson Medical Center. This dually accredited 6/6/6 program accepts both DO and MD trainees. The program is affiliated with Michigan State University.

• MMC also partners with several colleges and schools of nursing to provide internships and clinical experiences for registered nurses, respiratory therapists, pharmacists, and other health professionals.

• Shape Up North- A community collaborative of likeminded nonprofit organizations who work together to increase access to healthy food and create a culture of health in our communities. The collaboration encourages creating partnership to impact health from a multi-faceted approach designed to create communities where healthy habits form and thrive.

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

• FitKids 360 - FitKids360 is a free healthy lifestyle program for children age 5-17 who have a BMI over the 95%. The program is designed to help the whole family make healthy changes in what they eat and how they exercise. This level 2 intervention is led by a team of social workers, dietitians, and exercise specialists. Together they teach a comprehensive program that combines basic education about nutrition, behavior, and exercise with a wide range of physical activities. The goal is to teach families how to make environmental changes that can impact their family's long term health.

• Fruit and Vegetable Program - Our program works closely with local clinics and nonprofits to build systematic support for healthy behavior changes in patients with chronic disease. The program also creates stronger partnerships between health care providers, patients and their local food sector. The program offers nutritional education and food tasting through our partners at Michigan State University Extension and farmers market tokens to purchase fresh fruits and vegetables creating healthy habits for long term health.

Part VI, Line 6 - Affiliated Health Care System

Part VII Supplemental Information

Provide the following information

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Munson Medical Center's sole corporate member is Munson Healthcare, a 501 (c)(3) corporation. The Munson Healthcare System consists of a major tertiary referral hospital, several rural-based medical centers, extensive outpatient treatment and rehabilitation facilities, and ancillary emergency, transportation and home-based medical services that cover 24 counties in Michigan's northern Lower Peninsula and the eastern portion of the Upper Peninsula.

The most significant of the Munson Healthcare subsidiaries is Munson Medical Center (MMC). MMC is one of nine not-for-profit hospitals which are affiliated with each other and serve as the only hospitals in their communities. Each of the affiliated hospitals has individual community health initiatives and/or promotion activities, as well as shared initiatives. The owned hospitals in the Munson Healthcare System include Munson Medical Center, Paul Oliver Memorial Hospital, Munson Healthcare Cadillac, Munson Healthcare Grayling, Munson Healthcare Charlevoix Hospital, Munson Healthcare Manistee Hospital and Munson Healthcare Otsego Memorial Hospital. MMC works in cooperation with other entities in the

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Munson Healthcare System to provide a full range of health services to the communities in System service area.

The Home Health division of Munson Healthcare provides home nurse and aide services in addition to durable medical equipment and a palliative care and hospice program on the Munson campus. Community benefit, in the form of charity care and unreimbursed Medicaid are provided through this division each year.

North Flight, Inc. is the charitable transportation entity in the System. With its fixed wing and ground transport, patients in the System are able to access appropriate care.

Utilizing the Community Health Needs Assessments, Munson Healthcare coordinates community benefit programs among the member organizations through planning, developing, implementing, evaluating and funding programs that address community needs. In total, the Munson Healthcare System provides substantial charity care and community benefits, including

Schedule H (Form 990) 2018

Part VI Supplemental Information

Provide the following information

- 1
- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2
- Needs assessment Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4
- Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

numerous uncompensated community health improvement services and programs, outreach programs, bad debt, and unreimbursed Medicare and Medicaid services to northern Michigan.

Part VI, Line 7 - State Filing of Community Benefit Report

Michigan

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

**Open to Public
Inspection**

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)	Traverse Health Clinic & Coalition 1719 S. Garfield Avenue TRAVERSE CITY MI 49686	30-0224028	501c3		64,679 FMV		Medication	Medically Underserve
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table							▶ 1
3	Enter total number of other organizations listed in the line 1 table							▶

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

DAA

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 Transport, Housing, Wigs	498	154,636			
2 Transport, Housing, Food	1348	86,469			
3 Meals for Patient Family	877		23,909	FMV	Meals
4 Medical, Transport & Drug	170	47,583			
5					
6					
7					
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information					

See Schedule I Supplemental Information Worksheet

SCHEDULE J
(Form 990)Department of the Treasury
Internal Revenue Service**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

- Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018Open to Public
Inspection

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830**Part I** Questions Regarding Compensation

- 1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

- b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

- 2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

- 3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

- 4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization

- a** Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.

- 5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

- a** The organization?
b Any related organization?

If "Yes" on line 5a or 5b, describe in Part III

- 6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

- a** The organization?
b Any related organization?

If "Yes" on line 6a or 6b, describe in Part III

- 7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

- 8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

- 9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a	X	
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

Part III Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation				(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(iv) Other reportable compensation				
1 EDWIN A. NESS DIRECTOR	(i) 736,346	(ii) 0	(iii) 0	(iv) 0	(C) 0	(D) 0	(E) 0	(F) 0
2 ALFRED PILONG PT-YR CEO & PRESIDEN	(i) 501,629	(ii) 176,677	(iii) 8,699	(iv) 0	(C) 154,003	(D) 28,199	(E) 1,103,924	(F) 0
3 DERK PRONGER PT-YR INTERIM PRES	(i) 0	(ii) 136,730	(iii) 20,956	(iv) 0	(C) 89,004	(D) 22,726	(E) 771,045	(F) 0
4 WALTER NOBLE, MD DIRECTOR	(i) 254,015	(ii) 31,600	(iii) 20,460	(iv) 0	(C) 41,312	(D) 23,266	(E) 370,653	(F) 0
5 JILL E. VOLLBRECHT, MD DIRECTOR	(i) 283,073	(ii) 11,070	(iii) 1,833	(iv) 0	(C) 13,628	(D) 10,628	(E) 320,232	(F) 0
6 LORINE FRANK-LIGHTFOOT VP PATIENT CARE SERV	(i) 272,210	(ii) 0	(iii) 16,710	(iv) 0	(C) 12,006	(D) 25,781	(E) 326,707	(F) 0
7 ERIC HENRY VP OPERATIONS & OUTP	(i) 0	(ii) 0	(iii) 0	(iv) 0	(C) 0	(D) 0	(E) 0	(F) 0
8 ALICIA MAITLAND CORPORATE CONTROLLER	(i) 378,650	(ii) 62,803	(iii) 61,759	(iv) 0	(C) 60,161	(D) 20,876	(E) 584,249	(F) 11,832
9 THOMAS SCHERMERHORN, MD NEUROSURGEON	(i) 231,537	(ii) 35,792	(iii) 3,554	(iv) 0	(C) 25,726	(D) 17,100	(E) 313,709	(F) 0
10 JOHN CAMPBELL, MD NEUROSURGEON	(i) 160,954	(ii) 20,384	(iii) 47,305	(iv) 0	(C) 21,854	(D) 6,764	(E) 257,261	(F) 0
11 MICHAEL NIZZI, DO MED DIRECTOR BARIATR	(i) 186,702	(ii) 20,739	(iii) 252	(iv) 0	(C) 20,377	(D) 20,770	(E) 248,840	(F) 0
12 ASHLEY SACHTLEBEN, DO PHYSICIAN	(i) 945,070	(ii) 0	(iii) 17,780	(iv) 0	(C) 13,628	(D) 24,753	(E) 1,001,231	(F) 0
13 KENNETH LOUIS, MD NEUROSURGEON	(i) 882,791	(ii) 0	(iii) 20,369	(iv) 0	(C) 5,528	(D) 29,134	(E) 937,822	(F) 0
14 DAVID MCGREAHAM, MD VP MEDICAL AFFAIRS	(i) 674,764	(ii) 4,363	(iii) 19,055	(iv) 0	(C) 5,528	(D) 21,891	(E) 725,601	(F) 0
15	(i) 675,909	(ii) 4,363	(iii) 383	(iv) 0	(C) 0	(D) 20,975	(E) 701,630	(F) 0
16	(i) 659,088	(ii) 0	(iii) 5,235	(iv) 0	(C) 13,628	(D) 20,240	(E) 698,191	(F) 0
	(i) 0	(ii) 0	(iii) 174,597	(iv) 0	(C) 0	(D) 0	(E) 174,597	(F) 0
	(i) 0	(ii) 0	(iii) 0	(iv) 0	(C) 0	(D) 0	(E) 0	(F) 0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 4 - Severance, Nonqualified, and Equity-Based Payments

	Severance	Nonqualified Equity-based
EDWIN A. NESS	0	140,375
ALFRED PILONG	0	75,376
DERK PRONGER	0	27,685
MARK A. HEPLER	0	37,442
LORAIN FRANK-LIGHTFOOT	0	14,023
ERIC HENRY	0	12,299
ALICIA MAITLAND	0	11,070
DAVID MCGREAHAM, MD	174,597	0

Part III - Other Additional Information

Part I, Line 4a

Executive Severance Plan: Subject to review and approval by the Board Compensation and Executive Leadership Committee, in order to recruit and maintain qualified executives, a competitive benefit package is offered to the President and Vice-Presidents, which includes a severance plan. Munson has a Severance Plan for the President and Vice-President/executive level

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

positions, which provides for the President up to two years of pay in the event employment ends under certain conditions and for Vice-Presidents, up to one-year of pay in the event employment ends under certain conditions. The plan provides for a 50% offset for subsequent employment during the severance period. Medical benefits are provided during the severance period.

Part I, Line 4b

Supplemental Executive Retirement Plans: Subject to review and approval by the Board Compensation and Executive Leadership Committee, in order to recruit and maintain qualified executives, including the President and Vice-Presidents, a competitive benefit package is offered which includes participation in a non-qualified supplemental retirement plan. For the President, the plan provides a targeted benefit at age 62. Annual contributions, at Munson's discretion, are made to the plan in order to achieve the targeted retirement benefit level. Vice-Presidents are eligible to participate in an amount not to exceed 6% of base compensation, funded annually, at the sole discretion of Munson. These funds are available to vested participants upon separation of employment from Munson.

**SCHEDULE K
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

MUNSON MEDICAL CENTER

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A CNTY GRD TRAVSE HOSP FIN AUTH 2013	38-60048323	386523EE0	08/10/11	128,728,067	Refund prior bonds		X		X		X
B CNTY GRAD TRAV HOSP FIN AUTH 2014	38-60048323	386523EH3	12/17/14	30,370,807	Cancer Center Constu		X		X		X
C CNTY GRND TRAV HOSP FIN AUTH 2019	38-60048323	386523HR8	01/16/19	22,300,000	Refund prior bonds		X		X		X
D											

Employer identification number
38-1362830

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Part II Proceeds

	A	B	C	D
	22,000,000			
1 Amount of bonds retired				
2 Amount of bonds legally defeased				
3 Total proceeds of issue	128,728,067	30,374,573	22,300,000	
4 Gross proceeds in reserve funds				
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrows				
7 Issuance costs from proceeds	1,756,787	370,801	300,000	
8 Credit enhancement from proceeds				
9 Working capital expenditures from proceeds				
10 Capital expenditures from proceeds		30,003,766		
11 Other spent proceeds	126,971,280		22,000,000	
12 Other unspent proceeds				
13 Year of substantial completion		2016		
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X	
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X
16 Has the final allocation of proceeds been made?	X	X	X	
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X	X	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2018

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X			X	X			
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X			X	X			
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X				X		
c Are there any research agreements that may result in private business use of bond-financed property?	X			X	X			
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?		X				X		
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0.03 %		%		%		%
6 Total of lines 4 and 5		0.03 %		%		%		%
7 Does the bond issue meet the private security or payment test?		X		X		X		
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X			

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X		
b Exception to rebate?		X	X		X			
c No rebate due?	X			X		X		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X			X	X			

Part IV. Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X			

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	X		X		X			

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.**Schedule K - Differences in Issue Price Explanation**

CNTY GRAD TRAV HOSP FIN AUTH 2014 A

Investment Income Earned**Schedule K - Purpose of Issue Description**

CNTY GRD TRAVSE HOSP FIN AUTH 2011

The Series 2011A, 2011B and 2011C bonds were issued to purchase and cancel tendered bonds, tendered during a tender program initiated by Munson Healthcare. The tendered bonds included County of Grand Traverse Hospital Authority (Munson Healthcare Obligated Group) Hospital Revenue and Refunding Bonds Series 1998A, issued 9/1/98; Revenue Bonds Series 2001A, issued 1/9/01; Revenue Refunding Bonds Series 2002A, issued 9/17/02; Revenue Refunding Bonds Series 2005A, issued 11/3/05 and Revenue Bonds Series 2005B, issued 11/3/05.

CNTY GRND TRAV HOSP FIN AUTH 2019C

The Series 2019C bonds were issued to refinance the County of Grand Traverse Hospital Authority (Munson Healthcare Obligated Group) Hospital Revenue and Refunding Bonds Series 2011C issued 08/10/11.

Schedule K - Date Rebate Computation Performed

CNTY GRD TRAVSE HOSP FIN AUTH 2011 02/05/14

Part VI: Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions (Continued)

Schedule K - Additional Information

CNTY GRAD TRAV HOSP FIN AUTH 2014 A

Obligated Group Issue Recorded on Related Organizations

On December 17, 2014, the Munson Healthcare Obligated Group issued County of Grand Traverse Hospital Finance Authority Revenue Bonds (Munson Healthcare Obligated Group) Series 2014A, 2014B and 2014C, at a premium. The 2014 Series A bonds are recorded on Munson Medical Center's books and records at a par value of \$27,620,000. The 2014 Series B bonds are recorded on Munson Healthcare Grayling's books and records at a par value of \$13,805,000. The 2014 Series C bonds are recorded on Munson Healthcare Cadillac's books and records at a par value of \$15,870,000. The related bond premium was recorded on the respective entities' books and records.

CNTY GRND TRAV HOSP FIN AUTH 2019C

Obligated Group Issue Recorded on Related Organizations

On January 16, 2019, the Munson Healthcare Obligated Group issued County of Grand Traverse Hospital Finance Authority Revenue Bonds (Munson Healthcare Obligated Group) Series 2019A, 2019B and 2019C. The 2019 Series A bonds are recorded on Munson Healthcare Manistee Hospital's books and records at a par value of \$18,360,000. The 2019 Series B bonds are recorded on Munson Healthcare Otsego Memorial Hospital's books and records at a par value of \$14,520,000. The related bond premium was recorded on the respective entities' books and records.

Part III, Question 3b and d

Munson Medical Center maintains policies and procedures to review and monitor all contracts, including leases, management, service and research contracts. The monitoring process includes a review by the internal legal department. Outside counsel may be consulted, as necessary. Outside counsel is retained for all new exempt bond offerings, during which a thorough due diligence process reviews applicable contracts. Since new bonds were issued in 2019, outside counsel was engaged during that tax year.

SCHEDULE L
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Transactions With Interested Persons**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information

OMB No 1545-0047

2018Open To Public
Inspection

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830

Part I**Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

▶ \$

Part II**Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the org?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Total							▶ \$					

Part III**Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of org revenues?	
				Yes	No
(1) Daniel Navin	See Part V	23,046	compensation paid		X
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Schedule L, Part V - Additional Information

Employee is the wife of board member Daniel Navin.

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZComplete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018**Open to Public
Inspection**

Employer identification number

MUNSON MEDICAL CENTER**38-1362830****Form 990, Part VI, Line 6 - Classes of Members or Stockholders**

Munson Medical Center is organized on a nonstock membership basis. The sole member is Munson Healthcare, an IRS Section 501(c)(3) tax-exempt organization. In the event of dissolution, Munson Medical Center's net assets would be distributed to Munson Healthcare.

Form 990, Part VI, Line 7a - Election of Members and Their Rights

Munson Healthcare, as the sole member, elects the trustees for all subsidiary entities, including Munson Medical Center. Nominations to Munson Healthcare for subsidiary trustees are considered and recommended by the Munson Healthcare Governance Committee. Four Trustees of Munson Medical Center also are Directors of Munson Healthcare.

Form 990, Part VI, Line 7b - Decisions Subject to Approval of Members

Certain decisions of the Munson Medical Center (MMC) Trustees are approved by the Munson Healthcare Board of Directors including: adoption, amendment, restatement or repeal of the articles of incorporation or bylaws of MMC; adoption, execution, revocation or abandonment of a plan of dissolution, merger, consolidation, or reorganization involving MMC; sale, lease, exchange or other disposition of all or substantially all of the property and assets of MMC; acquisition of or the establishment of any subsidiary or affiliate of MMC; adoption of all operating budgets and capital expenditure budgets for MMC; incurrence of operating or capital expenditures by MMC which cause the aggregate operating or capital expenditures to exceed budgeted aggregates by more than five percent (5%) in any fiscal year;

Name of the organization

Employer identification number

MUNSON MEDICAL CENTER

38-1362830

incurrence of secured borrowings of MMC, with the exception of equipment leases and purchase money security interests approved as part of MMC's budget; adoption or change in the mission statement, purposes or the strategic goals of MMC; changing substantially the scope of MMC's clinical services and programs offered by MMC; and appointment or removal the President of MMC.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

The Munson Medical Center Board is committed to the accuracy and thoroughness of the Form 990 reporting. The Munson Medical Center Board receives a copy of the Form 990 prior to filing with the IRS. Munson Medical Center belongs to the Munson Healthcare System. Munson Healthcare is the parent company in the Munson Healthcare System, which undergoes an audit by an external audit firm. At the corporate level, the responsible individuals from the Finance, Administration, Patient Financial Services, Legal, Human Resources, Public Relations, and Fund Development departments prepare and review portions of the Form 990. The Compensation and Leadership Development Committee reviews the compensation information contained in the core form as well as the Schedule J information. The Conflict, Valuation and Compliance Committee oversees the conflict of interest disclosure process for Board members and key employees to ensure compliance with the conflict of interest policy. The Audit Committee oversees the Form 990 preparation process by ensuring proper controls, policies, people and resources are in place to produce an accurate return.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

The Munson Healthcare Board of Directors (the System parent organization)

Name of the organization

Employer identification number

MUNSON MEDICAL CENTER

38-1362830

has a standing Conflict, Valuation and Compliance ("CVC") Committee. The CVC Committee is composed of independent Board and community members. The CVC Committee is delegated authority by the Board to review and approve the reasonableness/fair market value of financial transactions/arrangements with disqualified persons. Annually, each board member of Munson Healthcare and all of its subsidiary/controlled entities and all Munson executives are required to complete a conflict of interest disclosure/questionnaire. The responses to the disclosure/questionnaire are reviewed by the Munson legal department. Any financial arrangements/potential conflicts identified through the disclosure/questionnaires are presented to the CVC Committee for its review and determination as to the reasonableness/fair market value. When an action item is considered by a Board which involves a potential conflict by a Board member, the conflict is disclosed and a Board member will abstain from a vote on the action item, and, in addition, the Board Chair has the discretion/authority to request that the conflicted Board member be excused from the meeting for an opportunity for the Board to discuss the matter without the presence of the conflicted Board member.

Form 990, Part VI, Line 15a - Compensation Process for Top Official
The process for determining appropriate levels of pay for executive positions within Munson Healthcare is carefully and thoughtfully directed by the Board of Directors, through the Compensation and Executive Leadership Development Committee. The Committee utilizes "best practices" methods of determining compensation and, as such, is composed of seven members whose voting members are independent. The committee is charged with ensuring that executive compensation is designed to attract and retain

Name of the organization

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high quality, professional leadership while maintaining strong stewardship for the organization.

Annually, the Committee retains a national independent consultant to ensure that Munson Healthcare's compensation practices and levels are independently reviewed while being competitive and reasonable. The Munson Healthcare Conflict, Valuation and Compliance ("CVC") Committee also reviews the survey information to evaluate the reasonableness of executive compensation. That analysis occurs each November.

Compensation levels reflect the scope of each executive's responsibilities, educational background, experience, and industry standing as well as individual and organizational performance.

Annual compensation for Munson executives is determined in part by measurable progress toward the organization's goals including continued improvement in clinical quality, community health, and operational efficiencies.

Munson Healthcare's intent for executive base compensation is to be at the median when compared to like-size non-profit hospitals and healthcare systems.

Form 990, Part VI, Line 15b - Compensation Process for Officers

Compensation of other key employees is consistent with that of the top executives for Munson Medical Center.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

The Munson Medical Center Articles of Incorporation are available to the public on the Michigan Department of Treasury website. Munson Medical Center does not make the bylaws or conflict of interest policy available to

Name of the organization

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MUNSON MEDICAL CENTER

38-1362830

the public. Annually, Munson Healthcare, parent corporation, submits its annual consolidated financial statements to the MSRB in compliance with bond disclosure requirements. Additionally, Munson Medical Center prepares and distributes an annual report to the community, which contains financial as well as program data.

Form 990, Part IX, Line 11g - Other Fees for Services

Description

	Tot/Prog Service	Mgt & General	Fundraising
PURCHASED SERVICES			
	\$ 29,179,339	\$ 54,639,462	\$ 1,475,914
PROFESSIONAL FEES			
	\$ 33,879,066	\$ 122,590	\$ 0
Total			
	\$ 63,058,405	\$ 54,762,052	\$ 1,475,914

Form 990, Part XI, Line 9 - Other Changes in Net Assets Explanation

CAPITAL CONTRIBUTION MARY FREE BED	\$ 1,307,000
TRANSFERS TO AFFILIATES	\$ -12,325,000
PENSION AND POST RETIREMENT CHANGES	\$ -31,842,179
INVEST IN MUNSON HEALTHCARE FOUNDATION CONTRIBUTIO	\$ -858,502
NET IMPACT OF PARTNERSHIP PURCHASE	\$ -1,179,059
Total	\$ -44,897,740

SCHEDULE R
(Form 990)**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018**Open to Public Inspection**Department of the Treasury
Internal Revenue Service

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if Section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
							Yes	No
(1) Munson Dialysis Center 1105 Sixth St TRAVERSE CITY MI 49684 38-3097861		Dialysis	MI	c3	3	Munson HC	X	
(2) Munson Healthcare 1105 Sixth St TRAVERSE CITY MI 49684 38-2640544		Healthcare	MI	c3	12b	N/A		X
(3) Munson Healthcare Foundations 1105 Sixth St TRAVERSE CITY MI 49684 38-2642724		Raise Fund	MI	c3	7	Munson HC	X	
(4) Munson Home Care 1105 Sixth St TRAVERSE CITY MI 49684 38-2191390		Home Health	MI	c3	10	Mun Home H	X	
(5) Munson Home Health 1105 Sixth St TRAVERSE CITY MI 49684 38-3335362		Home Health	MI	c3	12b	Munson HC	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

DAA

**SCHEDULE R
(Form 990)****Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

2018Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if Section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
							Yes	No
(1)	Munson Home Services 1105 Sixth St TRAVERSE CITY MI 49684 38-2543463	Home Health	MI	c3	10	Mun Home H	X	
(2)	North Flight, Inc. 1105 Sixth St TRAVERSE CITY MI 49684 38-2657917	Med Transp	MI	c3	12b	Munson HC	X	
(3)	Paul Oliver Memorial Hospital 1105 Sixth St TRAVERSE CITY MI 49684 38-1415623	Healthcare	MI	c3	3	Munson HC	X	
(4)	Munson Medical Group 1105 Sixth St TRAVERSE CITY MI 49684 27-3600575	Physician	MI	c3	10	Munson Med	X	
(5)	Munson Healthcare Cadillac 1105 Sixth St TRAVERSE CITY MI 49684 47-1156297	Hospital	MI	c3	3	Munson HC	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DAA

Schedule R (Form 990) 2018

SCHEDULE R
(Form 990)**Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

2018Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.**Open to Public Inspection**

Name of the organization

Employer identification number

MUNSON MEDICAL CENTER**38-1362830****Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
							Yes	No
(1)	Munson Healthcare Grayling 1105 Sixth St TRAVERSE CITY MI 49684 47-1161992	Hospital	MI	c3	3	Munson HC	X	
(2)	Munson Healthcare Charlevoix Hospit 14700 LAKE SHORE DRIVE CHARLEVOIX MI 49720 38-1459366	Hospital	MI	c3	3	Munson HC	X	
(3)	Munson Healthcare Manistee Hospital 1465 E PARKDALE AVE MANISTEE MI 49660-9709 38-0350304	Hospital	MI	c3	3	Munson HC	X	
(4)	Munson Healthcare Manistee 1465 E PARKDALE AVE MANISTEE MI 49660-9709 38-3565083	Raise Fund	MI	c3	12a	MHC Manist	X	
(5)	Munson Healthcare Otsego Memorial H 825 N CENTER AVE GAYLORD MI 49735-1592 38-1303843	Hospital	MI	c3	3	Munson HC	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DAA

Schedule R (Form 990) 2018

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018



Name of the organization

MUNSON MEDICAL CENTER

Employer identification number

38-1362830

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
							Yes	No
(1)	Munson Healthcare Otsego Memorial 825 N CENTER AVE GAYLORD MI 49735-1592 38-2135473	Raise Fund	MI	c3	12a	MHC Otsego	X	
(2)								
(3)								
(4)								
(5)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DAA

Schedule R (Form 990) 2018

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Dispro- portionate alloc ?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(u) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) Munson Medical Building Partners PO Box 1188 TRAVERSE CITY MI 49685-1188 38-2830005	Real Estat	MI	Munson Med	Related	624,533			X	N/A	X		100.00
(2) Northern Michigan Supply Alliance 2651 Aero Park Dr. TRAVERSE CITY MI 49686 38-3453378	Purchasing	MI	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
(3)												
(4)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) Medical Office Condominium PO Box 1188 TRAVERSE CITY MI 49685-1188 20-1902620	Real Estat	MI	Munson Med	C	154,704	119,774	74.000000	X	
(2) Sixth Street Drugs PO Box 1188 TRAVERSE CITY MI 49685-1188 38-2298290	Pharmacy	MI	N/A	C	N/A	N/A	N/A	X	
(3) Munson Support Services PO Box 1188 TRAVERSE CITY MI 49685-1188 38-2872821	Laundry	MI	Munson Med	C	4,013,211	4,372,550	100.000000	X	
(4) Munson Services, Inc. PO Box 1188 TRAVERSE CITY MI 49685-1188 38-3144382	Pharmacy	MI	N/A	C	N/A	N/A	N/A		X

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(1)	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Dispro- portionate alloc ?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(u) General or managing partner?		(k) Percentage ownership
								Yes	No		Yes	No	
(2)													
(3)													
(4)													

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(1) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) Medical Office Building Condominium PO Box 1188 TRAVERSE CITY MI 49685-1188 38-3567278	Real Estat	MI	Munson Med	C	67,670	118,697	77.540000		X
(2) Munson Mobile Imaging PO Box 1188 TRAVERSE CITY MI 49685-1188 38-2704069	Imaging	MI	N/A	C	N/A	N/A	N/A		X
(3)									
(4)									

Part V**Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?**a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity**b** Gift, grant, or capital contribution to related organization(s)**c** Gift, grant, or capital contribution from related organization(s)**d** Loans or loan guarantees to or for related organization(s)**e** Loans or loan guarantees by related organization(s)**f** Dividends from related organization(s)**g** Sale of assets to related organization(s)**h** Purchase of assets from related organization(s)**i** Exchange of assets with related organization(s)**j** Lease of facilities, equipment, or other assets to related organization(s)**k** Lease of facilities, equipment, or other assets from related organization(s)**l** Performance of services or membership or fundraising solicitations for related organization(s)**m** Performance of services or membership or fundraising solicitations by related organization(s)**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)**o** Sharing of paid employees with related organization(s)**p** Reimbursement paid to related organization(s) for expenses**q** Reimbursement paid by related organization(s) for expenses**r** Other transfer of cash or property to related organization(s)**s** Other transfer of cash or property from related organization(s)**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Dialysis Center	p	692,247	Actual Amount Paid
(2)	Munson Dialysis Center	q	3,278,801	Actual Amount Paid
(3)	Munson Dialysis Center	o	70,813	Actual Amount Paid
(4)	Munson Dialysis Center	m	83,303	Actual Amount Paid
(5)	Munson Healthcare	b	12,325,000	Actual Amount Paid
(6)	Munson Healthcare	l	67,062	Actual Amount Paid

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)	X	
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)	X	
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)		X
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Healthcare	m	51,376,242	Actual Amount Paid
(2)	Munson Healthcare	o	1,133,611	Actual Amount Paid
(3)	Munson Healthcare	p	64,378,394	Actual Amount Paid
(4)	Munson Healthcare	q	43,668,484	Actual Amount Paid
(5)	Munson Healthcare	r	596,027	Actual Amount Paid
(6)	Munson Healthcare	s	690,850	Actual Amount Paid

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Healthcare Cadillac	l	888,689	Actual Amount Paid
(2)	Munson Healthcare Cadillac	m	53,968	Actual Amount Paid
(3)	Munson Healthcare Cadillac	p	794,075	Actual Amount Paid
(4)	Munson Healthcare Cadillac	q	33,915,265	Actual Amount Paid
(5)	Munson Healthcare Charlevoix Hospit	l	138,619	Actual Amount Paid
(6)	Munson Healthcare Charlevoix Hospit	s	65,759	Actual Amount Paid

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Healthcare Charlevoix Hospit	r	69,492	Actual Amount Paid
(2)	Munson Healthcare Charlevoix Hospit	q	18,742,267	Actual Amount Paid
(3)	Munson Healthcare Foundations	m	1,736,709	Actual Amount Paid
(4)	Munson Healthcare Foundations	p	69,226	Actual Amount Paid
(5)	Munson Healthcare Foundations	c	3,159,660	Actual Amount Paid
(6)	Munson Healthcare Foundations	q	873,379	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV**Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?**a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity**b** Gift, grant, or capital contribution to related organization(s)**c** Gift, grant, or capital contribution from related organization(s)**d** Loans or loan guarantees to or for related organization(s)**e** Loans or loan guarantees by related organization(s)**f** Dividends from related organization(s)**g** Sale of assets to related organization(s)**h** Purchase of assets from related organization(s)**i** Exchange of assets with related organization(s)**j** Lease of facilities, equipment, or other assets to related organization(s)**k** Lease of facilities, equipment, or other assets from related organization(s)**l** Performance of services or membership or fundraising solicitations for related organization(s)**m** Performance of services or membership or fundraising solicitations by related organization(s)**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)**o** Sharing of paid employees with related organization(s)**p** Reimbursement paid to related organization(s) for expenses**q** Reimbursement paid by related organization(s) for expenses**r** Other transfer of cash or property to related organization(s)**s** Other transfer of cash or property from related organization(s)**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Healthcare Grayling	p	714,626	Actual Amount Paid
(2)	Munson Healthcare Grayling	l	613,860	Actual Amount Paid
(3)	Munson Healthcare Grayling	q	31,164,872	Actual Amount Paid
(4)	Munson Healthcare Manistee Hospital	l	142,222	Actual Amount Paid
(5)	Munson Healthcare Manistee Hospital	p	167,865	Actual Amount Paid
(6)	Munson Healthcare Manistee Hospital	q	3,245,697	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Healthcare Otsego Memorial H	q	111,332	Actual Amount Paid
(2)	Munson Healthcare Otsego Memorial H	p	78,810	Actual Amount Paid
(3)	Munson Healthcare Otsego Memorial H	l	273,599	Actual Amount Paid
(4)	Munson Home Care	p	301,272	Actual Amount Paid
(5)	Munson Home Care	q	15,306,700	Actual Amount Paid
(6)	Munson Home Care	l	101,650	Actual Amount Paid

Schedule R (Form 990) 2018


Part IV Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

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a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

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c Gift, grant, or capital contribution from related organization(s)

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e Loans or loan guarantees by related organization(s)

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m Performance of services or membership or fundraising solicitations by related organization(s)

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q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Home Care	j	155,210	Lease Contract Amount
(2)	Munson Home Services	m	85,620	Actual Amount Paid
(3)	Munson Home Services	q	3,560,361	Actual Amount Paid
(4)	Munson Medical Building Partners	p	51,020	Actual Amount Paid
(5)	Munson Medical Building Partners	c	1,687,973	Actual Amount Paid
(6)	Munson Medical Building Partners	r	115,275	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

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b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

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q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Medical Group	m	5,243,419	Actual Amount Paid
(2)	Munson Medical Group	q	17,664,273	Actual Amount Paid
(3)	Munson Medical Group	p	177,127	Actual Amount Paid
(4)	Munson Medical Group	b	10,000,000	Actual Amount Paid
(5)	Munson Services, Inc.	j	66,044	Lease Contract Amount
(6)	Munson Services, Inc.	p	1,014,405	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

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m Performance of services or membership or fundraising solicitations by related organization(s)

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p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Munson Services, Inc.	o	79,886	Actual Amount Paid
(2)	Munson Services, Inc.	q	13,013,429	Actual Amount Paid
(3)	Munson Support Services	m	1,782,203	Actual Amount Paid
(4)	Munson Support Services	p	203,784	Actual Amount Paid
(5)	Munson Support Services	q	1,637,126	Actual Amount Paid
(6)	North Flight, Inc.	q	3,469,298	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV**Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

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p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Northern Michigan Supply Alliance	j	253,961	Lease Contract Amount
(2)	Northern Michigan Supply Alliance	l	136,085	Actual Amount Paid
(3)	Northern Michigan Supply Alliance	m	3,600,644	Actual Amount Paid
(4)	Northern Michigan Supply Alliance	o	76,535	Actual Amount Paid
(5)	Northern Michigan Supply Alliance	p	17,371,028	Actual Amount Paid
(6)	Northern Michigan Supply Alliance	q	4,434,592	Actual Amount Paid

Schedule R (Form 990) 2018

Part IV**Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?**a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity**b** Gift, grant, or capital contribution to related organization(s)**c** Gift, grant, or capital contribution from related organization(s)**d** Loans or loan guarantees to or for related organization(s)**e** Loans or loan guarantees by related organization(s)**f** Dividends from related organization(s)**g** Sale of assets to related organization(s)**h** Purchase of assets from related organization(s)**i** Exchange of assets with related organization(s)**j** Lease of facilities, equipment, or other assets to related organization(s)**k** Lease of facilities, equipment, or other assets from related organization(s)**l** Performance of services or membership or fundraising solicitations for related organization(s)**m** Performance of services or membership or fundraising solicitations by related organization(s)**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)**o** Sharing of paid employees with related organization(s)**p** Reimbursement paid to related organization(s) for expenses**q** Reimbursement paid by related organization(s) for expenses**r** Other transfer of cash or property to related organization(s)**s** Other transfer of cash or property from related organization(s)**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Northern Michigan Supply Alliance	s	2,101,405	Actual Amount Paid
(2)	Paul Oliver Memorial Hospital	q	8,397,313	Actual Amount Paid
(3)	Paul Oliver Memorial Hospital	p	1,089,556	Actual Amount Paid
(4)	Paul Oliver Memorial Hospital	l	287,934	Actual Amount Paid
(5)	Paul Oliver Memorial Hospital	o	94,680	Actual Amount Paid
(6)	Sixth Street Drugs	q	680,123	Actual Amount Paid

Schedule R (Form 990) 2018

Part VI

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													

Part VII**Supplemental Information.**

Provide additional information for responses to questions on Schedule R. See Instructions.

Schedule R - Additional Information

Munson Medical Center used the accrual method of accounting to value the transactions with related entities. All intercompany transactions with related entities were reviewed, summarized, and reconciled to determine the disclosure amounts.