For Paperwork Reduction Act Notice, see the separate instructions.

Department of the

DLN: 93493195043080

2018

OMB No. 1545-0047

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

 \blacktriangleright Go to $\underline{www.irs.gov/Form990}$ for instructions and the latest information.

Open to Public Inspection

		enue Service							
A F	or th	ie 2019 c		ning 07-01-2018 , and ending	06-30	-2019	1		
		applicable: change	C Name of organization Scott & White Healthcare Foundation	١					fication number
□ Na		_					27-351	3154	
☐ Ini			Doing business as Baylor Scott & White-Central Texas I	Foundation					
		rn/terminated d return		ail is not delivered to street address) Ro	om/suiti		E Telephon	ne number	-
		ion pending	201 N. Wachington Avenue	un is not delivered to street address)	Jorny Sarc	-	(254) 2	15-9256	
			City or town, state or province, cour	ntry, and ZIP or foreign postal code			·		
			Dallas, TX 75246				G Gross re	ceipts \$ 8	3,774,923
			F Name and address of principa	l officer:		H(a) Is this	s a group re	turn for	
			Jana Sharpley 2401 S 31st Street				dinates?		□Yes ☑No
			Temple, TX 76508			H(b) Are a include		:es	☐ Yes ☐No
I Tax	k-exe	mpt status:	☑ 501(c)(3)	(insert no.) 4947(a)(1) or 5	527			ist. (see	instructions)
J W	ebsit	te:► http	ps://giving.sw.org/			H(c) Group	exemption	number	>
K Forr	n of o	rganization	: 🗹 Corporation 🗌 Trust 🔲 Asso	ciation Other ►		L Year of form	ation: 2010	M State	of legal domicile: TX
P:	art I	Sum	mary					<u> </u>	
		_	scribe the organization's mission or	r most significant activities:					
				derstanding of and a belief in Baylo					
)Ce		philanthro	pic financial resources to meet the	e needs of the network of clinics, ac	ute car	e hospitals a	nd related h	ealth car	re entities it serves.
nai									
Activities & Governance									
ိ			is box ▶ ᠘ if the organization dis of voting members of the governin	continued its operations or dispose	d of mo	ore than 25%	of its net a	ssets.	17
න් ග	l			the governing body (Part VI, line 1	h) .			4	17
Œ	l		•	lendar year 2018 (Part V, line 2a)	•			5	33
ž.	l		, ,	cessary)			•	6	9
¥	l		·	VIII, column (C), line 12				7a	51,741
	b Net unrelated business taxable income from Form 990-T, line 34								30,827
				·		1	or Year	1	Current Year
0.	8	Contribut	24,388,3	359	15,933,61				
Ravenue	9	Program	service revenue (Part VIII, line 2g)			0			
λċι	10	Investme	ent income (Part VIII, column (A), li		8,468,8	391	7,035,060		
ш	11	Other rev	venue (Part VIII, column (A), lines !		312,5	509	184,300		
	12	Total rev	enue—add lines 8 through 11 (mu	st equal Part VIII, column (A), line 1	12)		33,169,7	759	23,152,980
	13	Grants ar	nd similar amounts paid (Part IX, c	olumn (A), lines 1–3)			12,199,	553	41,696,88
	14	Benefits	paid to or for members (Part IX, cc	olumn (A), line 4)				0	(
&	15	Salaries,	other compensation, employee be	nefits (Part IX, column (A), lines 5-	-10)		3,207,	716	2,999,05
Expenses	16a	Profession	onal fundraising fees (Part IX, colur	mn (A), line 11e)......	•		93,7	778	
Ř	l		raising expenses (Part IX, column (D), I		_		1,793,6		
ш	l		penses (Part IX, column (A), lines	,			1,614,35		
	l		penses. Add lines 13–17 (must equ	, , , , , ,			17,294,7	_	46,310,29
. 40	19	Revenue	less expenses. Subtract line 18 fro	om line 12	•	D i i	15,875,0		-23,157,310
Net Assets or Fund Balances						beginning	of Current Y	ear	End of Year
sset 3afa	20	Total ass	ets (Part X, line 16)				215,130,6	547	200,927,940
₩ B B	21	Total liab	oilities (Part X, line 26)				12,409,5	513	18,221,359
žĪ	22	Net asset	ts or fund balances. Subtract line 2	21 from line 20			202,721,:	134	182,706,58
	rt II		ature Block						
				ined this return, including accompa . Declaration of preparer (other tha					
any k			1, it is true, correct, and complete	. Declaration of preparer (other tha	in onice	i) is based o	in an iniorin		Willer preparer has
		11							
C:		Signati	↑ ure of officer				:0-07-13 e		
Sign Here		1000	harploy Procident						
			harpley President or print name and title						
			Print/Type preparer's name	Preparer's signature	Da	te	, 🗀 🍱	PTIN	
Paid	ł					II	eck Ll if -employed		
Pre		er 🕝	Firm's name 🕨		•		n's EIN ▶		
Use		H	Firm's address 🕨			Dho	one no.		
		· '	2 dadi 655 F			FIIC	ATE HU.		
May t	ne IF	RS discuss	this return with the preparer show	vn above? (see instructions)				\ ` \	Yes 🗌 No

Cat. No. 11282Y

Form 990 (2018)

Form	990 (2018)					Page 2
Pa	rt III Stateme	nt of Program Service	e Accomplis	hments		
	Check if So	chedule O contains a respo	nse or note to	any line in this Part III .		🗹
1	Briefly describe th	ne organization's mission:				
		s and develop an understa eet the needs of those it s		belief in Baylor Scott &	White's mission and vision in order t	o obtain philanthropic
2	Did the organizati	on undertake any significa	nt program ser	vices during the year wh	nich were not listed on	
	the prior Form 99	0 or 990-EZ?				☐ Yes ☑ No
	If "Yes," describe	these new services on Sch	iedule O.			
3	Did the organizati	on cease conducting, or m	ake significant	changes in how it condu	icts, any program	
						☐ Yes ☑ No
4	Describe the orga Section 501(c)(3)	nization's program service	accomplishmer	to report the amount o	largest program services, as measu f grants and allocations to others, th	
4a	(Code:) (Expenses \$	43,165,808	including grants of \$	41,696,887) (Revenue \$	0)
	See Additional Data	, (=	,,		,, (- /
	-					
4b	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other program co	rvices (Describe in Schedu	ule O)			
-tu	(Expenses \$,	uding grants of	\$) (Revenue \$)
4e	Total program s	ervice expenses >	43,165,8	08		

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 2 Yes Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . . Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates No 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? 4 Yes Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? 5 Nο Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? No 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Νo 7 the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? No R Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation Nο 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, 10 Yes If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? Yes 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total Nο 11b assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its No 11c total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🕏 Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported Nο 11d in Part X, line 16? If "Yes," complete Schedule D, Part IX 🥞 Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 11e Yes Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses 11f Yes the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🥦 12a Did the organization obtain separate, independent audited financial statements for the tax year? 12a No b Was the organization included in consolidated, independent audited financial statements for the tax year? **12**b Yes If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 No 14a 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments 14b No valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any No foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to No 16 or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, No 17 column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, 18 Yes Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," 19 Nο 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . 20a Nο b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic Yes 21 government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, Yes column (A), line 2? If "Yes," complete Schedule I, Parts I and III

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Par	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 24			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . 1b 0			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	L
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		ſ
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
		_		Г

Nο Nο Nο solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were 6b Organizations that may receive deductible contributions under section 170(c).

6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services 7a Yes 7b If "Yes," did the organization notify the donor of the value of the goods or services provided? Yes Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7c Nο **d** If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

7e No 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . No If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h

Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during 8 **9a** Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a

b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . 9h Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 . . . 10a 10b b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities a Gross income from members or shareholders 11a

b Gross income from other sources (Do not net amounts due or paid to other sources 11b

11 Section 501(c)(12) organizations. Enter: 12a **b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. 13a

Enter the amount of reserves the organization is required to maintain by the states in 13b which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a No

14b

15

Nο

Form 990 (2018)

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

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Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to i	ines 🗸
Se	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 11 12		Yes	No_
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 8			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	the following:		V	
	The governing body?	8a 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	Yes	 No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the			
	form?	11a	Yes	
ь		11a	Yes	
12a	form?	11a 12a	Yes Yes	
12a b	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?			
12a b c	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12a 12b 12c	Yes Yes Yes	
12a b c 13	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy?	12a 12b 12c 13	Yes Yes Yes	
12a b c 13	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?	12a 12b 12c	Yes Yes Yes	
12a b c 13 14	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
12a b c 13 14 15 a b	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
12a b c 13 14 15 a b	form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? CCA, FL, GA, IL, KS, KY, MD, MA, MI,	12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b See	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Ection C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶	12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? CCION C. Disclosure List the States with which a copy of this Form 990 is required to be filed CA , FL , GA , IL , KS , KY , MD , MA , MI , NM , NY , NC , OR , PA , RI , SC , TN , UT , Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict	12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b Se 17 18	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? CA, FL, GA, TL, KS, KY, MD, MA, MI, NN, NY, NC, OR, PA, RI, SC, TN, UT, Section 6.104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes	

Form 990 (2	2018)										Page 7
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	e in t	his	Part VI	١.			\square
Section	A. Officers, Directors, Tru	stees, Key E	mploy	rees	, an	d F	lighe	st C	Compensated En	nployees	
1a Complete year.	e this table for all persons require	ed to be listed.	Report	comp	ensa	tion	for th	е са	lendar year ending	with or within the o	rganization's tax
 List all 	of the organization's current off ation. Enter -0- in columns (D), (als o	or organizations), re	gardless of amount	
• List all o	of the organization's current key	employees, if	any. Se	e inst	ructi	ons	for de	finit	ion of "key employe	e."	
who receive	organization's five current high d reportable compensation (Box and any related organizations.)
	of the organization's former office e compensation from the organiz							ed e	employees who rece	ived more than \$10	0,000
	of the organization's former dire n, more than \$10,000 of reportab										e
	in the following order: individua d employees; and former such p		ectors;	instit	utior	nal t	rustee	s; of	ficers; key employe	es; highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee.	
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	ne b	ox, u in off tor/t	t che inles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	from related of W- organizations	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	•	MISC)	related organizations
See Addition	al Data Table										
-											

Page 8

Form 990 (2018)													Page 8
Part VII Section A. Officers, Direct	ors, Trustees	, Key	Empl	oye	es,	and I	High	nest Compen	nsated	Employees (cont	inued)	
(A) Name and Title	(B) Average hours per week (list any hours for related	than d	ne bo	ox, u n off or/t	t che inles ficer ruste	and a	i	(D) Reportable compensati from the organization 2/1099-MIS	ion (W-	(E) Reportable compensation from related organizations (\) 2/1099-MISC	N-	Estimamount of compen from organizat	ated of other sation the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MIS		2/ 1099-MISC		relat organiz	ed
See Additional Data Table											1		
											+		
											+		
											+		
to Total from continuation sheets to Pad Total (add lines 1b and 1c). Total number of individuals (including of reportable compensation from the	art VII , Section but not limited	to thos	 <u></u>		bove	▶	rece	1,185,72 eived more tha		8,139,03	4		1,118,679
3 Did the organization list any former of line 1a? If "Yes," complete Schedule 3			ee, k			oyee, o	or hi	ghest compens	sated e	mployee on		Yes	No
4 For any individual listed on line 1a, is organization and related organization	the sum of repo	ortable (comp	ensa	tion					:he	3	Yes	
individual5 Did any person listed on line 1a receiv services rendered to the organization'									r indivi	dual for	5	Yes	N
Section B. Independent Contract													No
Complete this table for your five higher from the organization. Report comper	est compensate										npen	sation	
Name a The Praevius Group Inc	(A) and business addre	ess						Consu		(B) ition of services Support Services		Compe	
PO Box 504 Salado, TX 76571													
Presentation Design Group LLC 1010 Obie Street Eugene, OR 97402								Fabrica	ation & l	Digital Reconfigura	ation		112,841
2 Total number of independent contractor compensation from the organization ▶ 2		not lim	ited t	o th	ose	listed	abov	/e) who receive	ed mor	e than \$100,00	0 of	Form 99	0 (2019)

Part	VIII Statement of Revenue						rage 3
	Check if Schedule O contains a	respo	onse or note to any	v line in this Part VIII			<u> 🗆</u>
				(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
	1a Federated campaigns	1a			revenue		312 - 314
Gifts, Grants illar Amounts	b Membership dues	1 b					
9 12 13 13 13 13 13 13 13 13 13 13 13 13 13	c Fundraising events	1c	508,103				
Ę, Ā	d Related organizations	1d	2,588,479				
nija Bila	e Government grants (contributions)	1e					
ons,	f All other contributions, gifts, grants, and similar amounts not included						
uti Per	above	1 f	12,837,032				
ള	g Noncash contributions included in lines 1a - 1f:\$	28	9,419				
Contributions, Gifts, Grants and Other Similar Amounts	h Total. Add lines 1a-1f		<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	45.000.614			
			Busines	15,933,614 s Code			
Program Service Revenue	2a						
es Š	b	· 					
e Ce	c —						
Şerv	d ————————————————————————————————————	_					
an.	e ————————————————————————————————————	_					_
oğu	f All other program service revenue			I			
<u>~</u>	9Total. Add lines 2a-2f	•	<u> </u>	_	_		
	3 Investment income (including divid similar amounts)		nterest, and other	2 8/5 08	33		2,845,083
	4 Income from investment of tax-exe		ond proceeds	>			
	5 Royalties			409,46	52	51,741	357,721
	(i) Real		(ii) Personal				
	oa Gross rents						
	b Less: rental expenses						
	c Rental income or			_			
	(loss)			_			
	d Net rental income or (loss) (i) Securit		(ii) Other	1			
	7a Gross amount		. ,	-			
	assets other	23,761	30	09			
	than inventory						
		34,093		0			
	sales expenses C Gain or (loss) 4,1	89,668	30	09			
	d Net gain or (loss)		>	4,189,97	77		4,189,977
	8a Gross income from fundraising even (not including \$ 508,103						
Other Revenue	contributions reported on line 1c).						
eve	See Part IV, line 18	a	62,69 ⁴ 287,850				
ت ه	b Less: direct expensesc Net income or (loss) from fundrais	b ina ev	,	-225, 1 5	56		-225,156
the	9a Gross income from gaming activiti						,
0	See Part IV, line 19	a					
	b Less: direct expenses	b		-			
	c Net income or (loss) from gaming	activit	ies				
	10a Gross sales of inventory, less returns and allowances						
	returns and anowances	a	}				
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of	invent					
	Miscellaneous Revenue 11a		Business Code				
	lla						
	b			-			
	-						
	c						
	d All other revenue				1		
	e Total. Add lines 11a-11d		>	1			
	12 Total revenue. See Instructions.						_
				23,152,98	30[0 51,741	7,167,625 Form 990 (2018)

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns. All other orga	anizations must comp	lete column (A).	
Check if Schedule O contains a response or note to any	line in this Part IX .			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	41,642,530	41,642,530		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	54,357	54,357		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	534,091	106,818	106,818	320,455
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7 Other salaries and wages	2,061,740	787,694	532,241	741,805
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	42,981	16,421	11,096	15,464
9 Other employee benefits	196,805	75,190	50,805	70,810
10 Payroll taxes	163,441	56,952	40,439	66,050
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	60,575		60,575	
d Lobbying	2,255		2,255	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	906,656	247,071	373,046	286,539
L2 Advertising and promotion	14,634	5,099	3,621	5,914
L3 Office expenses	136,174	47,451	33,692	55,031
L4 Information technology	155,269	54,104	38,417	62,748
L5 Royalties				
L6 Occupancy	18,693	6,514	4,625	7,554
	16,684	5,814	4,128	6,742
L8 Payments of travel or entertainment expenses for any federal, state, or local public officials	· ·	,	<u> </u>	<u> </u>
19 Conferences, conventions, and meetings	5,167	1,801	1,278	2,088
20 Interest	,	,	· · ·	,
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	128,890	44,913	31,890	52,087
23 Insurance	617	215	153	249
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	017	213	133	247
a Donor Recognition Fndrs	145,780			145,780
b Meals & Entertainment	9,681	3,374	2,395	3,912
c Federal Income Tax	7,468	7,468		
d Non-Medical Supplies	4,571	1,593	1,131	1,847
e All other expenses	1,237	429	307	501
25 Total functional expenses. Add lines 1 through 24e	46,310,296	43,165,808	1,298,912	1,845,576
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.		. ,	· · ·	· · ·
Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Prepaid expenses and deferred charges

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability. Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments-program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

Intangible assets

Other assets. See Part IV, line 11 . .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons. Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24).

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > \quad \text{and complete lines 30 through 34.}

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

b Less: accumulated depreciation

Grants payable . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

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Liabilities 22

Fund Balances

Assets or 30

Net

Balance Sheet												
Check if Schedule O contains a response or note to any line in this Part IX .												
		Ве	eain	(A	.) 1 of v	/ear			Е	•	B) of vea	ır

Page **11**

1,890,145

120,444

4.070.385

200.927.940

16.262.941

300.000

1.658.418

18.221.359

49.958.525

82,537,710

50.210.346

182,706,581

200,927,940

Form **990** (2018)

175,092,883

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2,019,035

1.311.875

9.879.209

600.000

1.930.304

12.409.513

68.867.767

86,804,366

47.049.001

202,721,134

215,130,647

215.130.647

183,787,203

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		Begi	(A nning	-,	year			Er	(E nd of	3) f ye
Check if Schedule O contains a response or note to any line in this Part IX										

1	Cash-non-interest-bearing	10,011,321	1	2,497,629
2	Savings and temporary cash investments		2	
3	Pledges and grants receivable, net	17,750,183	3	16,950,837
4	Accounts receivable, net	251,030	4	305,617
5	Loans and other receivables from current and former officers, directors,			

trustees, key employees, and highest compensated employees. Complete 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete

Part II of Schedule L Assets Notes and loans receivable, net 8 Inventories for sale or use .

10a

10b

3,272,771

1,382,626

3a

3h

No

Form 990 (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Audit Act and OMB Circular A-133?

Additional Data

Software ID:

Software Version:

EIN: 27-3513154

Name: Scott & White Healthcare Foundation

Form 990 (2018)

Form 990, Part III, Line 4a: See Schedule OScott & White Healthcare Foundation dba Baylor Scott & White-Central Texas Foundation (Foundation) raises and manages charitable funds to support Baylor Scott & White Health and its charitable affiliates. Established as a nonprofit organization exempt under 501(c)(3) on July 22, 2010, the Foundation has distributed more than \$165 million to Baylor Scott & White Health, helping the healthcare system achieve its mission of serving all people by promoting the well-being of all individuals, families and communities. Our generous donors are philanthropic partners who believe in Baylor Scott & White's mission, providing support to enhance specialty care services. improve access to primary care, and advance medical technology through innovation. Significant support from the Foundation equips Baylor Scott & White Health to embrace new changes, continue to excel in the delivery of quality services to its patients, and develop new models of care to meet the needs of a growing population. Through the support of generous donors, the Foundation is helping Baylor Scott & White Health improve lives in Central Texas and beyond in many tangible, lasting ways, During the fiscal year, the Foundation distributed more than \$41.6 million for priority programs and initiatives across Baylor Scott & White Health.

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless amount of other hours per compensation compensation person is both an officer week (list from related from the compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	and	a dir	ecto		ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Andrejs Avots-Avotins MD Director	1.00 40.00	Х						0	606,704	89,274
Madhava R Beeram MD Director	1.00 40.00	Х						0	749,380	103,374
Erin Bird MD Director	1.00 40.00	Х						0	590,893	50,818
Timothy Bittenbinder MD	1.00									

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925,146

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Director
Timothy Bittenbinder MD
Director (thru 5/16/19)
Thomas Burdett

Director/Vice Chair

Louis S Casev Jr

Wayne Fisher

Director/Chair

Morris E Foster

Robert Garriott

Director (thru 2/21/19)

Donald R Grobowsky

......

Director

Director

Director

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	arry riours						,	(14, 2,4,000	(14/ 2/4000	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
Jim Kruse	1.00	Х						0	0	0	
Director	2.00								J	ů	
Drayton McLane III	1.00	Х						0	0	0	
Director	1.00										
James H Mills	1.00	x						0	0	0	
Director	1.00								0	0	
Mark Montgomery MD	1.00	x						0	756,677	48,553	

702,438

749,395

720,649

816,838

291,043

97,794

113,150

48,375

86,257

34,418

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Director
Mark Montgomery MD
Director
Michael D Reis MD
Director

William Rogers

Robin W Watson MD

Angel Caldera MD

John Erwin III MD

Amy Martin

VP Finance/CFO

Director (eff 7/1/18)

Trustee (eff 12/31/18)

Director

Director

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation

and a director/trustee)

organization

120,807

162,406

133,706

organizations

0

0

0

0

468,518

34,351

7,771

20,703

15,106

67,839

from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Director Philanthropy

Director Philanthropy

Director Philanthropy

Director Philanthropy

Francis P Anderson

Former Officer

Stephen Maher

Christopher Beck

Lori Luppino

	c l	and a director, trastee)					,	(14, 2,4,000	(14) 2 (4.000	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
Jana Sharpley	40.00										
Dog of death (CEO				X				480,074	0	68,283	
President/CEO	0.00										
John P Cunningham JD	1.00			X				0	445,344	38,473	
Secretary (thru 12/31/18)	40.00			^					445,344	36,473	
Enid Wade	1.00			х				0	316,009	60,510	
Secretary (eff 1/1/19)	40.00								.,		
Susan Fergus	40.00										
						Х		154,982	. 0	14,399	
VP Stewardship	0.00										

Χ

Х

Х

Χ

Enid Wade	1.00					216
Secretary (eff 1/1/19)	40.00		X		0	316
Susan Fergus	40.00					
				×	154,982	
VP Stewardship	0.00				, ,	
Jeremy J Ksionda	40.00					
,				Х	133,747	

0.00 40.00

0.00 40.00

0.00 40.00

> 0.00 0.00

40.00

.

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any hours

erne c	JKAPH.	C print	- DO NOT	PROCESS	As Filed Data -			DLN: 9	3493195043080		
CHE	DUL	E A		Public (Charity Statu	s and Pub	olic Supp	ort $ op$	OMB No. 1545-0047		
orm 0EZ)	990 or)		Comp		rganization is a sect 4947(a)(1) nonexe ► Attach to Form	ion 501(c)(3) c empt charitable	organization or trust.	I	2018		
	nt of the Tr			► Go to	www.irs.gov/Form				Open to Public Inspection		
me o		ganizatio hcare Foun						Employer identific	<u> </u>		
					(All	<u> </u>		27-3513154			
art :					us (All organization it is: (For lines 1 thro			see instructions.	_		
ј.					sociation of churches	- '	. ,	(A)(i).			
	_ □ Asc	hool desc	ribed in sect	ion 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ).)				
	_' □ Aho	spital or	a cooperative	e hospital serv	vice organization descr	ribed in section	170(b)(1)(A)(iii).			
. [_	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:									
		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170 (b)(1)(A)(iv). (Complete Part II.)									
· [A fe	deral, sta	te, or local g	overnment or	governmental unit de	scribed in sectio	on 170(b)(1)(A	()(v).			
<u> </u>	✓ An o	organization t ion 170(on that norm (b)(1)(A)(v	ally receives a i). (Complete	a substantial part of it Part II.)	s support from a	governmental u	init or from the gener	al public described in		
· [A co	mmunity	trust describ	ed in section	170(b)(1)(A)(vi).	(Complete Part I	I.)				
					escribed in 170(b)(1) ee instructions. Enter				ege or university or		
	from inve	n activities stment in	s related to i come and ur	ts éxempt fun hrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (le mplete Part III.)	tain exceptions, a	and (2) no more	than 331/3% of its su	ipport from gross		
					exclusively to test fo	r public safety. S	ee section 509	(a)(4).			
	mor	e publicly	supported o	rganizations o	l exclusively for the be lescribed in section 5 the type of supporting	09(a)(1) or sec	tion 509(a)(2). See section 509(a			
	Typ orga	e I. A sup inization(s	oporting orga s) the power	nization oper	ated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by			
	mar	agement	of the suppo		ervised or controlled intion vested in the sare						
					supporting organizatio ons). You must com				ted with, its		
	Typ	e III nor tionally in	n-functional ntegrated. Th	lly integrated le organization	d. A supporting organi n generally must satis t IV, Sections A and	zation operated i fy a distribution i	in connection wi requirement and	th its supported orgar			
	Che	ck this bo	x if the orga	nization receiv	ed a written determir integrated supporting	ation from the II		pe I, Type II, Type II	I functionally		
: Er		-				-		<u> </u>			
Pr	ovide the	e following	g information		pported organization(s).		(v) Amount of			
(i) Name of supported organization		ted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the orgain your govern	(vi) Amount of other support (see instructions)					
		Yes No									
tal											
	erwork	Reductio	on Act Notic	e, see the Ir	structions for	Cat. No. 11285	F s	Schedule A (Form 9	90 or 990-EZ) 201		

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170 (Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a) 2014 (e) 2018 (c) 2016 **(b)** 2015 (d) 2017 (f) Total (or fiscal year beginning in) ▶ Gifts, grants, contributions, and 17,989,194 26,944,935 17,270,066 16,576,854 15,933,614 membership fees received. (Do not 94,714,663 include any "unusual grant.") . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge.. Total. Add lines 1 through 3 17,989,194 26,944,935 17,270,066 16,576,854 15,933,614 94,714,663 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on 4,161,092 line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 90,553,571 from line 4. Section B. Total Support Calendar year (a)2014 **(b)**2015 (c)2016 (d)2017 (e)2018 (f)Total (or fiscal year beginning in) ▶ Amounts from line 4. . 17,989,194 26,944,935 17,270,066 16,576,854 15,933,614 94,714,663 Gross income from interest. dividends, payments received on 2,999,230 2,940,489 securities loans, rents, royalties 2,946,060 3,201,321 3,202,804 15,289,904 and income from similar sources Net income from unrelated business activities, whether or not -588 -10,107 7,619 34,191 31,827 62,942 the business is regularly carried on Other income. Do not include gain 10 or loss from the sale of capital assets (Explain in Part VI.). . **Total support.** Add lines 7 through 11 110,067,509 12 187.043 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 14 82.270 % 15 Public support percentage for 2017 Schedule A, Part II, line 14 15 80.480 % 16a 33 1/3% support test-2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this 17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

Page 2

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 490 2
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. 8 (line 10c, colur	nn (f) divided by	line 13, column (f))	17	
18	Investment income percentage from 20					18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1

If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509

1 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).

2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

3с checked 12a or 12b in Part I, answer (b) and (c) below. 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations.

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and

(c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by 5a amendment to the organizing document). Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the 5b

organization's organizing document? 5c Substitutions only. Was the substitution the result of an event beyond the organization's control?

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

6 organization's supported organizations? If "Yes," provide detail in Part VI. 6 7

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

7 complete Part I of Schedule L (Form 990 or 990-EZ). 8

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

9b

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 9c

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

answer line 10b below. 10a Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings). 10b

Schedule A (Form 990 or 990-EZ) 2018

	leddie A (Point 990 01 990-EZ) 2016		- F	age 3
₽}	Supporting Organizations (continued)			
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?	<u> </u>		<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
	governing body of a supported organization:	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		
S	Section B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization.	-		ĺ
S	Section C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
_	Section D. All Type III Supporting Organizations		<u> </u>	
	,,, = === ==,,, ======================		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
_	Section E. Type III Functionally-Integrated Supporting Organizations		<u> </u>	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct)	ions):		
_	a The organization satisfied the Activities Test. Complete line 2 below.	00		
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's			
	involvement.	2b		<u> </u>
3	Parent of Supported Organizations. Answer (a) and (b) below.	<u> </u>		<u> </u>
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard.	3h		_

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations			
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			A through E.		
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8				
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1				
а	Average monthly value of securities	1a				
b	Average monthly cash balances	1 b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
e	Discount claimed for blockage or other factors (explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt use assets	2				
3	Subtract line 2 from line 1d	3				
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by .035	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
	Section C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
4	Enter greater of line 2 or line 3	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6				
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see		

Page **6**

Schedule A (Form 990 or 990-EZ) (2018)

b Applied to 2018 distributable amount
c Remainder. Subtract lines 4a and 4b from 4.
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines

See instructions.

d Excess from 2017.e Excess from 2018.

3j and 4c.

8 Breakdown of line 7:

Additional Data

Software ID: Software Version:

EIN: 27-3513154

Name: Scott & White Healthcare Foundation

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Political Campaign and Lobbying Activities

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493195043080

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE C (Form 990 or 990-

EZ)

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)); Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** Scott & White Healthcare Foundation 27-3513154 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 2 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes □ No Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b........ 3 Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

·	. , , , , , , , , , , , , , , , , , , ,			
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
1				
2				
3				
4				
5				
5				
or Paperwork Reduction Act Notice, see	the instructions for Form 990 or 990-EZ.	Cat.	No. 50084S Schedule C (Form 990 or 990-EZ) 2018

Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Page 2

A	Check If the filing organization belongs to a expenses, and share of excess lobby		st in Part IV each a	affiliated group m	ember's name, a	address, EIN,				
В	Check ▶ ☐ if the filing organization checked box	· ,	provisions apply.							
	Limits on Lobbyir (The term "expenditures" mean	ng Expenditures	,		a) Filing anization's totals	(b) Affiliated group totals				
 1a	Total lobbying expenditures to influence public opi	inion (grass roots lobbying	ı)							
b	Total lobbying expenditures to influence a legislati	ive body (direct lobbying)								
c	Total lobbying expenditures (add lines 1a and 1b)									
d	Other exempt purpose expenditures									
е	Total exempt purpose expenditures (add lines 1c a	and 1d)								
f	Lobbying nontaxable amount. Enter the amount fro	om the following table in	both							
	If the amount on line 1e, column (a) or (b) is	s: The lobbying nontax	able amount is:							
	Not over \$500,000	20% of the amount on line	e 1e.							
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	excess over \$500,00	0.						
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	excess over \$1,000,	000.						
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the 6	excess over \$1,500,0	00.						
	Over \$17,000,000	\$1,000,000.								
g	Grassroots nontaxable amount (enter 25% of line	1f)								
h	Subtract line 1g from line 1a. If zero or less, enter	r -0								
i	Subtract line 1f from line 1c. If zero or less, enter	-0								
j	If there is an amount other than zero on either line section 4911 tax for this year?					☐ Yes ☐ No				
	(Some organizations that made	Averaging Period Un a section 501(h) ele e the separate instru	ction do not ha	ave to comple		five				
	Lobbying Ex	penditures During 4	-Year Averagiı	ng Period	T					
	Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total				
2a	Lobbying nontaxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
С	Total lobbying expenditures									
d	Grassroots nontaxable amount									

che		n 990 or 990-EZ) 2018					P	age 3
Pa			ganization is exempt under section 501(c)(3) and has NOT fi on under section 501(h)).					
or e ctiv		esponse on lines 1a thro	ugh 1i below, provide in Part IV a detailed description of the lobbying	(a Yes	No		(b) Amou	
1			anization attempt to influence foreign, national, state or local legislation, public opinion on a legislative matter or referendum, through the use of:					
а	Volunteer	s?			No			
b			e compensation in expenses reported on lines 1c through 1i)?	Yes				
С		= -			No			
d	Mailings to	members, legislators,	or the public?		No			
е	Publication	ns, or published or broad	dcast statements?		No			
f	Grants to	other organizations for l	obbying purposes?		No			
g	Direct con	tact with legislators, the	eir staffs, government officials, or a legislative body?	Yes				2,255
h	Rallies, de	monstrations, seminars	, conventions, speeches, lectures, or any similar means?		No			
i	Other acti	vities?			No			
j		_						2,255
2a	Did the ac	tivities in line 1 cause th	ne organization to be not described in section 501(c)(3)?		No			
b	If "Yes," e	nter the amount of any	tax incurred under section 4912					
C	If "Yes," e	nter the amount of any	tax incurred by organization managers under section 4912					
d			a section 4912 tax, did it file Form 4720 for this year?					
Par			ganization is exempt under section $501(c)(4)$, section $501(c)$)(5), o	r sect	ion		
		501(c)(6).					V	NI.
1	Were subs	tantially all (90% or mo	ore) dues received nondeductible by members?		ſ	1	Yes	No
2		, ,	-house lobbying expenditures of \$2,000 or less?		-	2	-	
3		•	y over lobbying and political expenditures from the prior year?		-	3		
		<u> </u>	ganization is exempt under section 501(c)(4), section 501(c				501/6	1/61
			OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part				701 (C	,,(0)
1	Dues, ass	essments and similar an	nounts from members	1				
2	expenses	for which the section	oying and political expenditures (do not include amounts of political n 527(f) tax was paid).	3-				
a				2a 2b				
b	•	,						
C			tion 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	2c				
3 4		•	int on line 2c exceeds the amount on line 3, what portion of the excess does	-	├──			
7	the organi	zation agree to carryove	the to the reasonable estimate of nondeductible lobbying and political	4				
5	Taxable a	mount of lobbying and p	olitical expenditures (see instructions)	5				
P	art IV	Supplemental Info	rmation					
			art l-A, line 1; Part l-B, line 4; Part l-C, line 5; Part II-A (affiliated group list); , complete this part for any additional information.	Part II-	A, lines	1 ar	d 2 (se	ee
	Retu	n Reference	Explanation					
art	II-B, Line 1	:	Statement Regarding Legislative Activity: Health care policy is critical to all A	merican	ns, and	the C	rganiza	ation
	,		believes that health care providers must participate in forming health care postate and local representatives and their staff members to help them better a ramifications of key health care policies including, without limitation, those re-	olicy by i understa	interact and the	ing w	ith nat dexities	ional, s and
			patient needs as well as the legislative and regulatory needs to assure the de	elivery o	f cost-e	fficie	nt, qua	lity
			health care. The Organization has established relationships with persons and		,			
			communicate the Organization's positions on major health care issues. These contact, telephone conversations and/or letters. Also, the Organization may					
			community on certain legislative initiatives that may impact the Organization					
			health care services to the community through direct mailings, media advert	ising or	broadca	ast st	atemér	nts.
			The amount of resources (time and money) involved in these activities is ins not intervened in any political campaign.	ubstanti	al. The	Orga	nızatior	n has
			not meet tened in any pointed editipaign.					

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

OMB No. 1545-0047

DLN: 93493195043080

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements ▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► Go to www.irs.gov/Form990 for the latest information. Open to Public Inspection

Na	me of the organization		Employer identification number
>C0	tt & White Healthcare Foundation		27-3513154
Pa	rt I Organizations Maintaining Donor Advi Complete if the organization answered "Ye		r Accounts.
		(a) Donor advised funds	(b)Funds and other accounts
	Total number at end of year		
	Aggregate value of contributions to (during year)		
1	Aggregate value of grants from (during year)		
	Aggregate value at end of year		
i	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex		
•	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other purpose o	
Pa	rt III Conservation Easements. Complete if the	ne organization answered "Yes" on Forn	n 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the orga	nization (check all that apply).	
	Preservation of land for public use (e.g., recreation	n or education) \qed Preservation of an	historically important land area
	Protection of natural habitat	Preservation of a c	certified historic structure
	☐ Preservation of open space		
!	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation contribution in the for	m of a conservation Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified histori	ic structure included in (a)	2c
d	Number of conservation easements included in (c) acqu structure listed in the National Register	ired after 7/25/06, and not on a historic	2d
l	Number of conservation easements modified, transferred tax year ▶	ed, released, extinguished, or terminated by	the organization during the
	Number of states where property subject to conservation	on easement is located >	
l	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds	he periodic monitoring, inspection, handling of s?	of violations, Yes No
,	Staff and volunteer hours devoted to monitoring, inspect	cting, handling of violations, and enforcing co	onservation easements during the year
,	Amount of expenses incurred in monitoring, inspecting, \$ \\$	handling of violations, and enforcing conser	vation easements during the year
}	Does each conservation easement reported on line 2(d)	above satisfy the requirements of section 1	70(h)(4)(B)(i)
	and section $170(h)(4)(B)(ii)$?		
l	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the organization's financial state	nse statement, and
ar	Organizations Maintaining Collections Complete if the organization answered "Ye	·	er Similar Assets.
a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finar	public exhibition, education, or research in f	
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for pub following amounts relating to these items:		
(i) Revenue included on Form 990, Part VIII, line 1		▶\$
	i)Assets included in Form 990, Part X		
	If the organization received or held works of art, histori following amounts required to be reported under SFAS	cal treasures, or other similar assets for fina	
а	Revenue included on Form 990, Part VIII, line 1	, ,	> \$
	Assets included in Form 990, Part X		
	Paperwork Poduction Act Notice coathe Instruction		

Par	t III	Organizations Maintaining Col	lections of Art	, Histor	ical T	reasi	ures, or	Other:	Similar As	sets (continu	ed)	
3		g the organization's acquisition, accessions (check all that apply):	n, and other recor	ds, check	any of	the fo	ollowing t	nat are a	significant ι	ise of its	collect	tion	
а		Public exhibition d Loan or exchange programs											
b		Scholarly research		е		Othe	er						
С		Preservation for future generations											
4	Provi Part	ide a description of the organization's col XIII.	lections and expla	in how th	ey furtl	ner th	e organiz	ation's ex	empt purpo	se in			
5		ng the year, did the organization solicit o ts to be sold to raise funds rather than to								☐ Ye	s [_ N•	D
Pa	rt IV	Escrow and Custodial Arrange Complete if the organization answ X, line 21.		orm 990), Part	IV, I	ine 9, or	reporte	d an amou	ınt on F	orm 9	90,	Part
1a		e organization an agent, trustee, custodi ded on Form 990, Part X?								☐ Ye	s [□ N•	D
b	If "Y	es," explain the arrangement in Part XIII	and complete the	e following	table:		Γ		A	mount			-
c		nning balance	·	_			Ī	1c					-
d	Addit	tions during the year					[1d					_
е	Distr	ibutions during the year					[1e					_
f	Endir	ng balance					[1f					_
2a	Did +	: he organization include an amount on Fo	ırm 990 Part X liı	ne 21 for	escrow	orci	ıstodial a	count lia	hility?	Πva			_
		_							•	_	5 L		J
b		es," explain the arrangement in Part XIII Endowment Funds. Complete if											
Po	rt V	Endowment Funds. Complete in	(a)Current year		rior yea		(c)Two ye		(d)Three yea		(e)Fou	r voar	e hack
1a	Beginn	ning of year balance	122,310,81		112,467			3,119,337		029,792	(e)rou		300,734
	_	butions	740,40			7,317		421,608		770,649			69,291
		vestment earnings, gains, and losses	4,125,92		13,658			5,349,112		698,951			753,620
		s or scholarships	. ,			<u> </u>				,			<u> </u>
		expenditures for facilities											
-		ograms	23,305,47	78	3,922	2,744		6,422,469	1,	380,055		2,1	.93,853
f	Admin	istrative expenses											
		year balance	103,871,66	57	122,310	0,817	11	2,467,588	113,	119,337		111,0	29,792
2		ide the estimated percentage of the curre	nt year and balan	oce /line 1	a colu	mn (a)) hold a						
a		d designated or quasi-endowment >	42.630 %	ice (iiile 1	g, colu	iiii (a	i)) Held as						
		nanent endowment > 39.030 %	12.030 /0										
b			3.40.07										
С			340 %										
2-		percentages on lines 2a, 2b, and 2c shou there endowment funds not in the posses		+: +b-	. b	ماما می	نما مماسم نسن	staved for	. +1				
3а		nization by:	ssion of the organi.	Zation tha	it ale ii	eiu ai	iu aummi	stereu ioi	uie		Г	es	No
	(i) u	nrelated organizations								38	a(i)		No
	(ii) r	related organizations								3a	ı(ii)		No
b	If "Ye	es" on 3a(ii), are the related organizatior	ns listed as require	ed on Sche	edule R	? .					3b		
4	Desc	ribe in Part XIII the intended uses of the	organization's en	dowment	funds.								
Pa	rt VI	Land, Buildings, and Equipme											
		Complete if the organization answ											
	Descr	ription of property (a) Cost or oth (investme		ost or other	r basis (otner)	(c) Acci	imulated d	epreciation	(d) Book	value	
1 a	Land				6:	10,050							610,050
b	Buildir	ngs			1,64	19,950			963,316				686,634
c	Leasel	hold improvements											
d	Equipr	ment			1,0	12,771			419,310				593,461
е	Other												
Tota	al. Add	lines 1a through 1e.(Column (d) must e	qual Form 990, Pa	art X, colu	mn (B)	, line	10(c).) .	. 1	>			1	,890,145
			· · · · · · · · · · · · · · · · · · ·										2) 2010

Part VII					
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value		nod of valuation: of-year market value
	al derivatives				
-	held equity interests				
A)					
В)					
C)					
D)					
<u>.</u>)					
·)					
S)					
H)					
otal. (Colum art VIII	in (b) must equal Form 990, Part X, col. (B) line 12.) Investments—Program Related.	•			
art VIII	Complete if the organization answered 'Yes' on				
	(a) Description of investment	(b) Bo	ook value		nod of valuation: of-year market value
L)					
2)					
3)					
l)					
5)					
5)					
7)					
		I	II		
8)					
8) 9)					
3)	on (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets. Complete if the organization answere	ed 'Yes' on Fori	m 990, Part IV	, line 11d. See Form	1 990, Part X, line 15.
3) Otal. (Colum Part IX			m 990, Part IV	, line 11d. See Form	1 990, Part X, line 15. (b) Book value
o) Part IX)	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
Dotal. (Column	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
ptal. (Column Part IX)	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
Part IX	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
ptal. (Column Part IX))	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
cart IX))))))))	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
otal. (Columnor IX	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
otal. (Columnar IX	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
potal. (Column Part IX	Other Assets. Complete if the organization answere		m 990, Part IV	, line 11d. See Form	
Potal. (Column 1)	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.)	on			(b) Book value
potal. (Column	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.)	on			(b) Book value
part IX	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability	on		990, Part IV, line	(b) Book value
ptal. (Column) c) c) c) c) c) c) c) c) c)	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
part IX)))))))))))) part X Part X) Federal is usts Due to	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability	on	es' on Form	990, Part IV, line	(b) Book value
ptal. (Column))))))))))))) ptal. (Column))))) tal. visual tal. (column)) part X) Federal is usts Due to)	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
ptal. (Column)))))))))))) ptal. (Column)))) tal. (Column)))))))))))))))))))	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
ptal. (Column Part IX property (Column Part	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
ptal. (Column Part X part X property (Column	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
ptal. (Column Part IX)))))))))))))	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
potal. (Column Part X	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
potal. (Column Part IX 2) 3) 6) 7) 8) 9) 10 11 12 13 15 16 17 17 18 18 18 18 18 18 18 18	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value
Part X Part X	Other Assets. Complete if the organization answere (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization See Form 990, Part X, line 25. (a) Description of liability income taxes	on	es' on Form	990, Part IV, line	(b) Book value

2

b

c d

е

3

4

Schedule D (Form 990) 2018

2e

3

Page 4

а	Investment expenses not include	d on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII.) .		4b		1	
c	Add lines 4a and 4b		٠		4c	
5	Total revenue. Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12.)			5	
Par		penses per Audited Financial Statem			Retur	n.
	Complete if the organi	ization answered 'Yes' on Form 990, Pari	t IV, li	ne 12a.		
1	Total expenses and losses per au	dited financial statements			1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25:				
а	Donated services and use of facil	ties	2a			
b	Prior year adjustments		2b			
c	Other losses		2c		1	
d	Other (Describe in Part XIII.) .		2d		1	
e	Add lines 2a through 2d		2e			
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not include	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.) .		4b		1	
С	Add lines 4a and 4b		٠		4c	
5	Total expenses. Add lines 3 and 4	4c. (This must equal Form 990, Part I, line 18	.) .		5	
Pai	t XIII Supplemental Info	ormation				
		art II, lines 3, 5, and 9; Part III, lines 1a and s 2d and 4b. Also complete this part to provide			V, line	4; Part X, line 2; Part
	Return Reference		Exp	planation		
ee /	Additional Data Table					

2a

2b

2c

2d

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Amounts included on line 1 but not on Form 990, Part VIII, line 12:

Amounts included on Form 990, Part VIII, line 12, but not on line 1:

Net unrealized gains (losses) on investments

Donated services and use of facilities

Subtract line 2e from line 1

Recoveries of prior year grants

Add lines 2a through 2d

Other (Describe in Part XIII.)

ıle D (Form 990) 2018	Page 5
XIII Supplemental Information (continued)	
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software ID:

Software Version:

EIN: 27-3513154

Name: Scott & White Healthcare Foundation

Supplemental Information

Return Reference

Explanation

Part V, Line 4:

The Baylor Scott & White-Central Texas Foundation endowments provide support for the activ ities and purposes of BSW Holdings and its affiliated entities (collectively, "BSWH"). The y enable BSWH to advance its medical objective and mission, including sponsorship of patie nt care, research, and educational and training programs.

upplemental Information	
Return Reference	Explanation
Part X, Line 2:	The filing organization does not have separate individual audited financial statements; ho wever, the organization is included in the Combined Foundations of Baylor Scott & White Ho Idings Combined Financial Statements. The Foundations follow the provisions of ASC 740, "I ncome Taxes." As of June 30, 2019, the Foundations had no material gross unrecognized tax benefits.

Sι

efile GRAPHIC print - DO NOT PROCESS As Filed Data SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Info
Fundraising or C

Department of the Treasury

Name of the organization

Scott & White Healthcare Foundation

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

►Go to www.irs.gov/Form990 for instructions and the latest information.

organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

DLN: 93493195043080

Open to Public Inspection

Employer identification number

				27-3513154	
Form 990-EZ filers are not re				orm 990, Part IV, line	17.
Indicate whether the organization raise	d funds through ar	y of the fo	ollowing activities. Check	all that apply.	
a Mail solicitations		е	Solicitation of non	-government grants	
b Internet and email solicitations		f	Solicitation of gov	ernment grants	
c Phone solicitations		g	Special fundraisin	g events	
d 🔲 In-person solicitations					
Did the organization have a written or cor key employees listed in Form 990, Po	art VII) or entity in	connectio	n with professional fund	raising services?	∕es □ No
b If "Yes," list the ten highest paid individed to be compensated at least \$5,000 by the state of the stat		ndraisers)	pursuant to agreements	s under which the fundra	iser is
) Name and address of individual or entity (fundraiser)	fundra cust con contri	i) Did iser have ody or trol of butions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
	Yes	No			
otal		. ▶			
List all states in which the organization is licensing.	registered or licen	sed to soli	cit contributions or has b	peen notified it is exempt	from registration or

Sche	dule G (Form 990 or 990-EZ) 2018						Page 3
11	Does the organization conduct ga	ming activities with nonmembers	5?		☐ Yes	Пио	
12	Is the organization a grantor, ber formed to administer charitable g		member of a partnership or other entity		□Yes		
13	Indicate the percentage of gamin	g activity conducted in:					
а	The organization's facility .			13a			%
b	An outside facility			13b			%
14	Enter the name and address of th	e person who prepares the organ	nization's gaming/special events books and r	ecords:			
	Name						
	Address •	,					
	revenue?		om the organization receives gaming		□Yes	□No	
b	If "Yes," enter the amount of gam amount of gaming revenue retain		anization ▶ \$ and tl 	ne			
С	If "Yes," enter name and address	of the third party:					
	Name •						
	Address►						
16	Gaming manager information:						
	Name ►						
	Gaming manager compensation	• \$					
	Description of services provided	·					
	☐ Director/officer	☐ Employee	☐ Independent contractor				
17	Mandatory distributions:						
а	Is the organization required unde retain the state gaming license?		stributions from the gaming proceeds to		☐Yes	□No	
b	Enter the amount of distributions in the organization's own exempt		Ited to other exempt organizations or spent \$				
Pai			ions required by Part I, line 2b, column licable. Also provide any additional info				 s.
	Return Reference		Explanation				

efile GRAPHIC print - DO NOT PROCESS As Filed Data
Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I

(Form 990)

Department of the

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

OMB No. 1545-0047

2018
Open to Public

DLN: 93493195043080

Inspection

Schedule I (Form 990) 2018

nternal Revenue Service							
ame of the organization cott & White Healthcare Founda	tion					Employer identific	ation number
						27-3513154	
Part I General Inform	ation on Grants	and Assistance					
Does the organization main the selection criteria used	ntain records to sub to award the grants	stantiate the amount of or assistance?	the grants or assistance,	the grantees' eligibility	for the grants or assistan	ce, and	☑ Yes ☐ No
Describe in Part IV the org	•	-	_				
Part II Grants and Other A	Assistance to Dom	nestic Organizations a	ind Domestic Governme ditional space is needed.	ents. Complete if the o	rganization answered "Yes	" on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
1) See Additional Data							
2)							
3)							
4)							
5)							
6)							
7)							
8)							
9)							
10)							
11)							
12)							
2 Enter total number of secti						· · · · · · · · · · · · · · · · · · ·	12
3 Enter total number of othe	r organizations liste	a in the line 1 table.				<u> ▶</u>	0

Cat. No. 50055P

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2018

Part III

(1) Scholarships	5	54,357	0	
(2)				
(3)				
(4)				

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(5) (6)(7) Part IV Return Reference Explanation Part I, Line 2: Monitoring Grants & Other Assistance: As part of its mission, the organization provides grants and other assistance to related organizations and/or unrelated not-forprofit organizations which are religious, charitable, scientific, or educational in nature, within the meaning of Internal Revenue Code Section 501(c)(3), when the use will further one or more tenets of the organization's charitable mission and one of the following criteria for use of these funds is met: (1) Fulfills a need identified by a

community needs assessment conducted by the organization and/or outlined in an implementation strategy, (2) Serves an under-served community or group of people through medical mission work to improve their health status (3) promotes health in the community, (4) supports community buildings activities that protect or improves the community's health or safety and/or (5) provides positive visibility and good community relations with other organization serving the health needs of the community. For related organizations, all grants and other assistance are subject to the policies and procedures set forth by BSWH which ensures all funds are used in accordance with the guidelines set forth above and in accordance with the related organization's exempt purpose. Grants and other assistance provided to unrelated organizations are typically monitored by personal inspection. Examples include providing assistance to entities where the filing organization's employee serves as a Board Member for the recipient organization or through attendance at community events where the filing organization employees work as volunteers or to help

coordinate these events. Community Benefit grants and/or contributions provided to unrelated organizations are given as a restricted gift and the receiving organization must return a signed receipt indicating the funds were used for that purpose. Schedule I (Form 990) 2018

Page **2**

Additional Data

Scott & White Memorial

Hillcrest Baptist Medical Center

2401 S 31st Street Temple, TX 76508

2401 S 31st Street

Temple, TX 76508

Hospital

Software ID: Software Version:

74-1166904

74-1161944

EIN: 27-3513154

5,295,434

Name: Scott & White Healthcare Foundation

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method o
organization		if applicable	grant	cash	(book, FMV,
or government				assistance	othe

501 (c) (3)

501 (c) (3)

N/A

(g) Description of non-cash assistance

(h) Purpose of grant or assistance

research,education, and other patient programs

Education and other

patient programs and

Medical

services

and services

:her)

of valuation V, appraisal,

N/A

N/A

28,180,913 N/A

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, non-cash assistance organization if applicable grant cash or assistance or government assistance other) 27-4434451 501 (c) (3) 489.771 N/A IN/A Scott & White Hospital-College Education and other Station patient programs and Services

N/A

IN/A

Education and other

Services

patient programs and

1,471,333

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (c) (3)

2401 S 31st Street Temple, TX 76508 Scott & White Hospital-Marble Falls

2401 S 31st Street

Temple, TX 76508

46-4007700

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance assistance other) or government

patient programs and

services

Scott & White Hospital- Brenham 2401 S 31st Street Temple, TX 76508	74-2519752	501 (c) (3)	521,956	N/A		Education and other patient programs and services
Scott & White Clinic	74-2958277	501 (c) (3)	1,121,657	N/A	N/A	Education and other

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2401 S 31st Street

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 46-3131350 501 (c) (3) 1.624.404 N/A IN/A Baylor Scott & White Health Education and other patient programs and

services

2001 Bryan Street Ste 2200
Dallas, TX 752013005

Scott & White Hospital-Round Rock

Scott & White Hospital-Round Patient Programs and Services

N/A

N/A

Education and other Patient Programs and Patient Programs Patient

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2401 S 31st Street

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance assistance other) or government cal Research

I patient programs and

services

Baylor Research Institute 2001 Bryan Street Ste 2200 Dallas, TX 752013005	75-1921898	501 (c) (3)	2,521,725	N/A	N/A	Medical Research
Scott & White Hospital-Llano	27-3026151	501 (c) (3)	37,170	N/A	N/A	Education and other

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2401 S 31st Street

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance assistance other) or government 20-2850920 501 (c) (3) 8.237 N/A IN/A Scott & White Continuing Care Education and other patient programs and

patient programs and

services

Hospital 2401 S 31st Street 501 (c) (3) 19,257 N/A N/A Education and other

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2401 S 31st Street

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	49319	5043	080	
Sch	nedule J	C	ompensati	ion Information	10	1B No.	1545-0	0047	
(Forr	m 990)		Compensa ganization answ	rustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV ato Form 990.	hest , line 23.	2018			
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>		instructions and the latest infor	mation.	pen i	to Pul ectio		
Nar	ne of the organiz				Employer identificat				
Scot	tt & White Healthcar	e Foundation			27-3513154				
Pa	rt I Questi	ons Regarding Compensa	ition		2, 3313131				
	<u> </u>						Yes	No	
1a				f the following to or for a person liste y relevant information regarding the					
	First-class	s or charter travel		Housing allowance or residence for	personal use				
		companions	닏	Payments for business use of perso					
		nification and gross-up payment	ts 📙	Health or social club dues or initiati					
	⊻ Discretion	nary spending account	Ц	Personal services (e.g., maid, chau	ffeur, chef)				
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payn pplete Part III to explain	nent or reimbursement	1 b	Yes		
2				or allowing expenses incurred by all	- 1-2	2	Yes		
	directors, truste	ees, officers, including the CEO/I	executive Directo	r, regarding the items checked in line	elar				
3	organization's C	EO/Executive Director. Check a	II that apply. Do r	ed to establish the compensation of to not check any boxes for methods					
		ed organization to establish com	pensation of the	CEO/Executive Director, but explain	m Part III.				
		ation committee		Written employment contract					
		ent compensation consultant	✓	Compensation survey or study					
	☐ Form 990	of other organizations	\checkmark	Approval by the board or compensa	ition committee				
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a				
а	Receive a sever	ance payment or change-of-con	itrol payment? .			4a	Yes		
b	Participate in, o	r receive payment from, a supp	lemental nonqual	ified retirement plan?		4b	Yes		
c				nsation arrangement?		4c		No	
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	plicable amounts for each item in Par	t III.				
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9					
5			-	the organization pay or accrue any					
		ontingent on the revenues of:		, , , , ,					
а	The organization	n?				5a		No	
b	Any related orga	anization?				5b		No	
	If "Yes," on line	5a or 5b, describe in Part III.							
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any					
а	The organization	n?				6a		No	
b	, -					6b		No	
	· ·	6a or 6b, describe in Part III.							
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	the organization provide any nonfixe rt III	d 	7	Yes		
8	subject to the ir	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," d · · · · · · · · · · · · · ·		8		No	
9				presumption procedure described in		9		110	
For F	Paperwork Redu	iction Act Notice, see the Ins	structions for Fo	orm 990. Cat. No. !	50053T Schedule J	(Forn	990)	2018	

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990. Part VII.

instructions, on row (ii). Do not list any individuals that are not listed on Form 99 Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the to	90, otal	, Part VII. I amount of For	m 990, Part VII, Se	ection A, line 1a, ar	oplicable column ([)) and (E) amoun	ts for that indi	vidual.
(A) Name and Title	_		(B) Breakdown of W-2 and/or 1099-MISC compensation			(D) Nontaxable benefits	columns	Compensation in
			(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(i)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table								
								_
	\exists							
	\exists							
	\dashv			<u> </u>				<u> </u>
	\rfloor							
	1							

Page 3						
Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.						
Return Reference	Explanation					
·	Tax indemnification and gross-up payments-The organization provides tax indemnification where the BSW Holdings' CEO, COO or CFO determines there is justification to reimburse an individual for the tax impact on certain taxable, non-cash benefits provided to them. All tax indemnification payments provided are					

business mileage under the organization's business travel and expense reimbursement policy. All auto expense allowances are treated as taxable compensation.

Itreated as taxable compensation. Four of the persons listed in the Form 990, Part VII, Section A, received this benefit during the tax year. Discretionary spending account-The organization provides eligible employees who travel frequently in their personal vehicle an auto expense allowance in lieu of reimbursement for

One person listed in the Form 990, Part VII, Section A, received this benefit during the tax year.

Schodula 1 (Form 000) 2019

Return Reference	Explanation
	Process for determining compensation: The organization, a controlled affiliate of BSW Holdings, recognizes that those chosen to lead the organization are vital to its ongoing success and growth. Thus, it must attract, retain and engage the highest quality officers and key employees to lead the organization and help the organization maintain its national reputation for achieving high targets for medical quality, patient safety, and patient satisfaction. A significant portion of the organization's officers and key employees' total compensation is based on significant performance achievements. This strategy places a greater emphasis on the importance of the organization achieving targeted improvements in the areas of people, quality, patient satisfaction and financial stewardship, annually. Total executive compensation is part of an integrated talent management strategy developed by the BSW Holdings Board of Trustees and its Compensation Committee to attract, motivate, and retain the best leadership resources for the organization. Executive compensation is determined pursuant to guidelines outlined in the intermediate sanction rules under IRC Section 4958 including taking steps to meet the rebuttable presumption standard of reasonableness under Treasury Regulation 53.4958-6, as summarized below. When making compensation be the rebuttable presumption standard of reasonableness under Treasury Trustees and the Compensation Committee, on behalf of the organization through reserved powers held by BSW Holdings, works directly with an independent Compensation expert(s) to identify reasonable and competitive market rates as well as provide an annual review of the total compensation of the organization's top management officials and other officers and key employees to ensure total compensation is within a fair market range. The annual review included management reviewing all officers and key employees listed on the Form 990 during the current tax year. Any individual whose direct compensation exceeded the projected compens

Return Reference	Explanation
	Severance or Change of Control Payments: Stephen Maher received a severance payment in the amount of \$76,520. Supplemental Nonqualified Retirement Plan: In order to recruit and retain key talent, BSW Holdings and certain tax exempt affiliates (BSWH) offers a supplemental non-qualified retirement plan to eligible employees. The plan provides an annual benefit (based on a percentage of compensation) to the employee that is paid to the employee on a future date upon vesting in the plan. The following individual(s) participated in and/or received payments (noted in parenthesis) from BSWH's supplemental non-qualified retirement plan during the tax year: Amy Martin, Andrejs Avotis-Avotins, M.D., Angel Caldera, M.D., Enid Wade, Erin Bird, M.D., Francis P. Anderson, Jana Sharpley, John Erwin, III, M.D., John P. Cunningham, J.D. (\$18,595), Madhava R. Beeram, M.D., Mark Montgomery, M.D., Michael D. Reis, M.D., Robert A. Probe, M.D., Robin W. Watson, M.D. and Timothy Bittenbinder, M.D.

Return Reference	Explanation
	The organization has adopted and implemented BSW Holdings', the organization's ultimate parent, Annual Incentive Program to provide a market competitive total cash compensation incentive program that is designed to attract and retain key leaders and establish greater individual accountability and alignment to business performance. Payout targets are based upon a percentage of base pay and are developed by independent third party expert(s) using comparable market competitive data within the bounds of reasonableness and that are reviewed and approved by BSW Holdings' governing body. Payout levels are based upon a combination of system, entity, and individual performance using various metrics related to quality, patient satisfaction, employee retention, and financial stewardship. BSW Holdings' governing body may approve modifications to annual incentive awards provided under the program consistent with market comparability data.

Return Reference	Explanation
, ,	Supplemental Information: Governing Body Compensation The members of the governing body serve on a voluntary basis and receive no cash compensation from the organization for these duties as a member of the governing body. Some, but not all, members may have received modest benefits incident to their service on the board and/or multiple board committees or received compensation as an employee of a related organization. These benefits may include reimbursement for certain reasonable expenses paid on behalf of the member's spouse while accompanying the member on business travel on behalf of the related organization. All such benefits are treated as taxable compensation to the extent required by law and are reported in the Form 990 where applicable.

I (Form 990) 2018

Software ID: Software Version:

EIN: 27-3513154

Name: Scott & White Healthcare Foundation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Scheaul	е J,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and I	nignest Compensate	a Employees		
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and other deferred benefits		(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	bellette	(5)(1) (5)	reported as deferred on prior Form 990
Andrejs Avots-Avotins MD Director	(i)	0	0	0	0	0	0	0
	(ii)	454,135	141,165	11,404	69,163	20,111	695,978	0
Madhava R Beeram MD Director	(i)	0	0	0	0	0	0	0
	(ii)	522,021	215,868	11,491	83,019	20,355	852,754	0
Erin Bird MD Director	(i)	0	0	0	0	0	0	0
	(ii)	565,494	0	25,399	22,000	28,818	641,711	10,273
Timothy Bittenbinder MD Director (thru 5/16/19)	(i)	0	0	0	0	0	0	0
	(ii)	648,151	265,504	11,491	103,573	15,658	1,044,377	0
Mark Montgomery MD Director	(i)	0	0	0	0	0	0	0
	(ii)	682,747	32,500	41,430	22,000	26,553	805,230	9,585
Michael D Reis MD Director	(i)	0	0	0	0	0	0	0
Director	(ii)	488,424	201,895	12,119	78,063	19,731	800,232	0
Robin W Watson MD Director	(i)	0	0	0	0	0	0	0
J. Cotto	(ii)	527,148	218,851	3,396	84,891	28,259	862,545	0
Angel Caldera MD Director (eff 7/1/18)	(i)	0	0	0	0	0	0	0
5. Cotton (C.1. 7, 1, 10)	(ii)	672,689	0	47,960	22,000	26,375	769,024	9,933
John Erwin III MD Trustee (eff 12/31/18)	(i)	0	0	0	0	0	0	0
1145100 (011 12,51,15)	(ii)	543,409	218,746	54,683	57,230	29,027	903,095	9,839
Amy Martin VP Finance/CFO	(i)	0	0	0	0	0	0	0
Vi i manee, er e	(ii)	221,237	67,655	2,151	33,065	1,353	325,461	0
Jana Sharpley President/CEO	(i)	336,566	124,429	19,079	49,534	18,749	548,357	0
	(ii)	0	0	0	0	0	0	0
John P Cunningham JD Secretary (thru 12/31/18)	(i)	0	0	0	0	0	0	0
	(ii)	286,160	120,904	38,280	13,750	24,723	483,817	0
Enid Wade Secretary (eff 1/1/19)	(i)	0	0	0	0	0	0	0
5001 Stary (611 1/1/19)	(ii)	238,605	75,497	1,907	36,921	23,589	376,519	0
Susan Fergus VP Stewardship	(i)	118,697			6,091	8,308	169,381	0
VI Stewardship	(ii)	0	0	0	0	0	0	0
Jeremy J Ksionda Director Philanthropy	(i)	109,228	24,447	72	5,811	28,540	168,098	0
Director Financinopy	(ii)	0	0	0	0	0	0	0
Christopher Beck Director Philanthropy	(i)	132,288	28,888	1,230	6,242	14,461	183,109	0
5.1. Secon Financinopy	(ii)	0	0	0	0	0	0	0
Francis P Anderson Former Officer	(i)	0	0	0	0	0	0	0
Tomler Officer	(ii)	352,246	107,556	8,716	52,902	14,937	536,357	0
	1		,	, , , , , , , , , , , , , , , , , , , ,	,	, , , , , , , , , , , , , , , , , , , ,	,	

DLN: 93493195043080 SCHEDULE M OMB No. 1545-0047 **Noncash Contributions** (Form 990) 2018 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** Scott & White Healthcare Foundation 27-3513154 **Types of Property** (a) (b) (c) (d) Check if Number of contributions or Method of determining Noncash contribution applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art—Historical treasures Art—Fractional interests 4 Books and publications Clothing and household 164,229 Fair Market Value Χ goods Cars and other vehicles Boats and planes . . Intellectual property . . Securities-Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . Securities—Miscellaneous . 13 Oualified conservation contribution-Historic structures . . . Qualified conservation contribution—Other . Real estate—Residential Real estate—Commercial . 17 Real estate-Other . . Collectibles 18 7 16,749 Fair Market Value 19 Food inventory . . . Χ 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . . . 23 Scientific specimens . 24 Archeological artifacts . . 77,898 Fair Market Value Other ▶ (Auction Items) 30,543 Fair Market Value 26 Other ▶ (Χ Constr Matl's) 27 Other ▶ (_ 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a Nο **b** If "Yes," describe the arrangement in Part II. 31 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II. If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 51227J Schedule M (Form 990) (2018)

Page 2 Schedule M (Form 990) (2018) Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Return Reference Explanation The Organization is reporting based on the number of contributions, not the number of items contributed. Part I, Column (b): Schedule M (Form 990) (2018)

efile GRAPH	DLN: 93493195043080				
SCHEDULE O (Form 990 or 990- EZ) Department of the Treasury		Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information.		OMB No. 1545-0047 2018 Open to Public Inspection	
Name Setherofganization Scott & White Healthcare Foundation 27-351315 990 Schedule O, Supplemental Information		identification number 54			
Return Reference			Explanation	1	
Form 990, Part VI, Section A, line 2	Business re	elationship: Drayton McL	ane III and Wayne Fisher.		

990 Schedule O, Supplemental Information

Return Explanation

Reference	
	Members or stockholders: The organization is a Texas nonprofit membership organization in which Scott & White Healthcare, a tax exempt, Texas nonprofit corporation, is the sole member.
Section A, line 6	

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI.	Election of members of governing body by members, stockholders, or other persons: Baylor Scott & White Holdings (BSW Holdings), a tax exempt. Texas nonprofit corporation is the ultimate parent entity of the organization. BSW Holdings has control

Explanation

Part VI. Section A. and substantial reserved powers over the organization, including those to elect and remove the governing body of the line 7a organization. The BSW Holdings' Board of Trustees is comprised of a majority of independent community representatives that provide leadership and governance to BSW Holdings and its affiliated tax exempt entities, including the filing organization, to ensure it is meeting its charitable purpose.

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 7b	Governing body decisions subject to approval: All rights and powers are reserved to the organization's ultimate parent, BSW Holdings, except only those rights and powers expressly set forth in the bylaws, required by state or federal law, or to meet the requirements and standards promulgated by joint commission. For example, BSW Holdings' substantial reserved rights and powers include, without limitation, approval of the organization's certificate of formation and bylaws and amendments thereto, appointment and removal of members of the organization's governing body, approval of dissolutions and mergers, and other similar decisions over the organization. The BSW Holdings' Board of Trustees is comprised of a majority of independent community representatives that provide leadership and governance to BSW Holdings and its affiliated tax exempt entities, including the filing organization, to ensure it is meeting its charitable purpose.

990 Schedule O, Supplemental Information

Return

Reference	=^p	
Part VI,	Process used to review the Form 990: The Form 990 is prepared and reviewed by the BSWH tax department. During the return preparation process the tax department works with other functional areas including finance, accounting, treasury, legal, human	
	resources, and corporate compliance for advice, information and assistance to prepare a complete and accurate return. Upon	l
line 11b	completion, the Form 990 is reviewed by the organization's President, financial officer and/or other key officers. A complete final copy of the return is provided to the organization's governing body prior to filing with the IRS.	

Explanation

990 Schedule O, Supplemental Information

Return

Reference	
Form 990, Part VI, Section B, line 12c	Process used to monitor and enforce compliance with the organization's conflict of interest policy: Persons with an actual or perceived ability to influence the organization have the duty to disclose annually and otherwise promptly as potential conflicts are identified, any familial, professional or financial relationships with entities or individuals that do, or seek to do business with the organization or that compete with the organization. These individuals include the organization's officers, governing body, management, physicians with administrative services agreements, employed physicians, persons who participate in the design, coordination, conduct, or reporting of research on behalf of BSWH, and other key personnel who interact with outside organizations or businesses on behalf of the organization. The BSW Holdings' Board of Trustees Audit and Compliance Committee and the BSW Holdings' Corporate Compliance Committee review all relevant disclosures submitted by these individuals to determine whether a conflict of interest exists and to determine an appropriate resolution, if necessary any individual with a perceived or potential conflict is prohibited from voting or participating in the decision making process regarding such transaction with that individual.

Explanation

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	Process for determining compensation: The organization, a controlled affiliate of BSW Hold ings, recognizes that those chosen to lead the organization are vital to its ongoing succe ss and growth. Thus, it must attract, retain and engage the highest quality officers and key employees to lead the organization and help the organization maintain its national repu tation for achieving high targets for medical quality, patient safety, and patient satisfa ction. A significant portion of the organization's officers and key employees' total compensation is based on significant performance achievements. This strategy places a greater emphasis on the importance of the organization achieving targeted improvements in the areas of people, quality, patient satisfaction and financial stewardship, annually. Total execu tive compensation is part of an integrated talent management strategy developed by the BSW Holdings Board of Trustees and its Compensation Committee to attract, motivate, and retain the best leadership resources for the organization. Executive compensation is determined pursuant to guidelines outlined in the intermediate sanction rules under IRC Section 4958 including taking steps to meet the rebuttable presumption standard of reasonableness under Treasury Regulation 53.4958-6, as summarized below. When making compensation tale standard of reasonableness under Treasury Regulation 50.4958-6, as summarized below. When making compensation decisions, the organization compares itself to similarly-sized, and structured businesses including o ther integrated health care service systems and other similarly-sized organizations, both locally and nationally. Each year the BSW Holdings Board of Trustees and the Compensation Committee, on behalf of the organization through reserved powers held by BSW Holdings, wor ks directly with an independent compensation expert(s) to identify reasonable and competitive market rates as well as provide an annual review of the total compensation expert for management reviewing all officers

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	ions for similar services and/or positions. Furthermore, the Compensation Committee is cha rged with the responsibility of reviewing annually the major elements of the executive com pensation program to assure designs remain consistent with the business needs, market prac tices, and compensation philosophy. As part of the decision making process, the Compensation Committee will often meet in executive session to discuss and review recommendations made by the independent compensation expert(s). No officer or key employee whose compensation is being reviewed is present during these discussions. All decisions are properly docume nted in the minutes of the meetings.

990 Schedule O, Supplemental Information

Return Reference	Explanation
	Process for making governing documents, conflict of interest policy, & financial statements available to the public: The organization's certificate of formation and amendments thereto are made available to the public by the filing of those documents with the Texas Secretary of State. Also, the organization is included within the combined financial statements of BSW Holdings that are made available to the public by the posting of those documents through DAC Bond. The organization's other governing documents and conflicts of interest policy are not made available to the public.

Return Explanation

Reference	
Form 990,	Self Insurance Liability Reserve -4,094. Uncollectible Pledges -377,162. Unrestricted Split Int Agreements 1,125,643.
Part XI. line	

990 Schedule O, Supplemental Information

990 Schedule O, Supplemental Information

Return

Peference

Kelelelice	
Supplemental	Disclosure Statement Related to Forms 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations,
Information:	Filed on Behalf of the Taxpayer: In accordance with IRC Section 6038 and the constructive ownership rules of IRC Sections 958(a)
IRC Section	and (b), the taxpayer is required to file Forms 5471, Information Return of U.S. Persons with Respect to Certain Foreign
6038	Corporations, with respect to certain controlled foreign corporations (CFCs) including Baylor Scott & White Assurance SPC. These
Statement:	filing requirements are or will be satisfied through the filing of Forms 5471 for this CFC by the U.S. taxpayer identified below who
	has the same filing requirement. Taxpayer Name: Baylor University Medical Center Taxpayer Address: 301 N. Washington
	Avenue, Dallas, TX 75246 Taxpayer Identification Number of U.S. tax return with which the Forms 5471 were or will be filed: 75-
	1837454 IRS Service Center where U.S. tax return was or will be filed: E-filed

Explanation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493195043080 OMB No. 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2018 (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** Scott & White Healthcare Foundation 27-3513154 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (e) Legal domicile (state Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table **(g)** Section 512(b) (a)
Name, address, and EIN of related organization (b) Legal domicile (state Exempt Code section Public charity status Direct controlling Primary activity or foreign country) (if section 501(c)(3)) (13) controlled entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50135Y Schedule R (Form 990) 2018

	Identification of Related Organizations Taxable as a one or more related organizations treated as a partnersh		the organization	ı answered	l "Yes" on I	Form 990, P	Part IV, line	34 becaus	se it had
See Addition	onal Data Table								

ee Additional Data Table		1 43	1		. 1		1		, , , , ,			1 60			
(a) Name, address, and EIN related organization	of	(b) Primary activity	(c) Legal domicile (state or foreign country)	enti	ect olling	(e) Predomini income(rela unrelate excluded f tax unde sections 5 514)	ated, total ind d, rom er 512-	of	(g) Share of end-of-year assets	(I Disprop alloca	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man par	j) eral or aging tner?	(k) Percentage ownership
						311)				Yes	No		Yes	No	
								_							
Part IV Identification of Related Orga because it had one or more related	nizations Taxable as a (ed organizations treated as	Corporation s a corporation	or Trus	st Com ust duri	plete ng the	if the org e tax yea	anization a	nswe	ered "Yes'	" on Fo	orm 9	90, Part IV	, line	34	
See Additional Data Table (a) Name, address, and EIN of related organization	(b) Primary activity	L. doi	(c) egal micile or foreign		Direct ((d) controlling ntity	(e) Type of entity (C corp, S corp or trust)	/ Sh	(f) nare of total income		(g) of end- year assets	of- Perce	h) ntage ership	((i) ection 512(b) 13) controlled entity?
			untry)				or trust)			`	133663			<u> </u>	Yes No
														-	
	<u> </u>											Schedule R	(For	m 99	0) 2018

Schedule R (Form 990) 2018		Pag	ge 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			-
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No

$oldsymbol{g}$ Sale of assets to related organization(s)		lg	No
h Purchase of assets from related organization(s)	1	.h	No
i Exchange of assets with related organization(s)		Li	No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)		lj .	No
k Lease of facilities, equipment, or other assets from related organization(s)		lk	No
I Performance of services or membership or fundraising solicitations for related organization(s) \cdot		11	No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s) .	1	lm Yes	
$oldsymbol{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n	No
o Sharing of paid employees with related organization(s)	<u>_</u>	lo	No
			<u> </u>
p Reimbursement paid to related organization(s) for expenses		lp Yes	
q Reimbursement paid by related organization(s) for expenses		lq	No

f m Performance of services or membership or fundraising solicitations by related organization(s) $f .$				1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
o Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1 p	Yes	
q Reimbursement paid by related organization(s) for expenses				1 q		No
r Other transfer of cash or property to related organization(s)				1r	Yes	
f s Other transfer of cash or property from related organization(s)				1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line. See Additional Data Table	ne, including covered	relationships and tra	nsaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining	amount	involved	i

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	10	(e) e all partners section 501(c)(3) ganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ľ	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		,	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
							-			Schedul	e R (Form	990	0) 2018

chedule R (For	m 990) 2018	Page	e 5
Part VII	Supplemental Info	ormation	
	Provide additional infor	mation for responses to questions on Schedule R (see instructions).	
Retu	rn Reference	Explanation	

Waco, TX 76712 74-2730350 Software ID: Software Version:

EIN: 27-3513154 Name: Scott & White Healthcare Foundation Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (f) (a)
Name, address, and EIN of related organization (c) (b) (e) (g) Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13) or foreign country) (if section 501(c) controlled entity? (3)) Yes No 501(c)(3) Line 7 Fundraising TX Baylor All Saints Yes Medical Center 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1947007 501(c)(3) Hospital Baylor Health Care TX Line 3 Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1008430 Management Services ΤX 501(c)(3) Line 12b, II Baylor Scott & White Yes Holdings 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1812652 VEBA ΤX 501(c)(9) Baylor Health Care Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1848557 501(c)(3) Baylor Health Care Fundraising ΤX Line 7 Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1606705 Inactive ΤX 501(c)(3) Line 3 Baylor Health Care Yes 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1917311 Rehabilitation Hospital ΤX 501(c)(3) Line 3 Baylor Health Care Yes 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1037226 Hospital ΤX 501(c)(3) Line 3 Baylor Health Care Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 45-4510252 Hospital ΤX 501(c)(3) Line 3 Baylor Health Care Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2586857 Baylor Health Care Hospital TX 501(c)(3) Line 3 Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1844139 501(c)(3) Hospital ΤX Line 3 Baylor Health Care Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1037591 501(c)(3) Baylor Health Care Hospital TX Line 3 Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1777119 501(c)(3) Hospital ΤX Line 3 Baylor Health Care Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 82-0551704 TX 501(c)(3) Baylor Health Care Yes Research Line 4 System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1921898 Management Services ΤX 501(c)(3) Line 12b, II Baylor Scott & White Yes Holdings 2001 Bryan Street Suite 2200 Dallas, TX 75201 46-3131350 ΤX 501(c)(3) Line 12b, II N/A No Parent 2001 Bryan Street Suite 2200 Dallas, TX 75201 46-3130985 Hospital TX 501(c)(3) Line 3 Baylor Health Care 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1837454 Baylor Health Care Physician Services $\mathsf{T}\mathsf{X}$ 501(c)(3) Line 3 Yes System 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2536818 Hospital ΤX 501(c)(3) Line 3 Scott & White Memorial Yes Hospital 100 Hillcrest Medical Blvd Waco, TX 76712 74-1161944 Hillcrest Baptist ΤX 501(c)(3) Physician Services Line 12a, I Yes Medical Center 100 Hillcrest Medical Blvd

Form 990, Schedule R, Part II - Identification of Related (a)	l Tax-Exempt Organization (b)	าร (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section 512 (b)(13)
		or foreign country)	Section	(if section 501(c) (3))	Chercy	controlled entity?
				(3),		Yes No
	Physician Services	TX	501(c)(3)	Line 12a, I	Hillcrest Baptist Medical Center	Yes
100 Hillcrest Medical Blvd Waco, TX 76712					Medical Center	
74-2967081						
	Fundraising	TX	501(c)(3)	Line 7	Baylor Medical Center at Irving	Yes
2001 Bryan Street Suite 2200 Dallas, TX 75201						
75-1570933	Physician Services	TX	501(c)(3)	Line 10	Scott & White	Yes
2401 S 31st Street	,				Healthcare	
Temple, TX 76508 74-2958277						
71 2330277	Long Term Acute Care	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street	Hospital				Healthcare	
Temple, TX 76508 20-2850920						
	Emergency Transport	TX	501(c)(3)	Line 10	Scott & White Memorial Hospital	Yes
2401 S 31st Street Temple, TX 76508						
75-3242749	Fundraising	TX	501(c)(3)	Line 7	Scott & White	Yes
2401 S 31st Street			(-)(-)	,	Hospital-Brenham	. 55
Temple, TX 76508 74-2460815						
, . 1,50015	НМО	TX	501(c)(4)		Baylor Scott & White	Yes
2401 S 31st Street					Holdings	
Temple, TX 76508 74-2052197						
	Management Services	TX	501(c)(3)	Line 12b, II	Baylor Scott & White Holdings	Yes
2401 S 31st Street Temple, TX 76508						
26-4532547	Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street	Tiospital		301(0)(3)	Line 3	Healthcare	163
2401 5 3151 51661 Temple, TX 76508 74-2519752						
/4-2319/32	Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street					Healthcare	
Temple, TX 76508 27-4434451						
	Hospital	TX	501(c)(3)	Line 3	Scott & White Healthcare	Yes
2401 S 31st Street Temple, TX 76508						
27-3026151	Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street	поѕрітаї	1^	301(0)(3)	Lille 5	Healthcare	res
Temple, TX 76508						
46-4007700	Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street					Healthcare	
Temple, TX 76508 20-3749695						
	Hospital	TX	501(c)(3)	Line 3	Scott & White Healthcare	Yes
2401 S 31st Street Temple, TX 76508						
74-1595711	Hospital	TX	501(c)(3)	Line 3	Scott & White	Yes
2401 S 31st Street	ποσριται		301(0)(3)	Line 3	Healthcare	162
Temple, TX 76508						
74-1166904	Diabetes Health & Wellness	TX	501(c)(3)	Line 12a, I	Baylor University	Yes
2001 Bryan Street Suite 2200	Center				Medical Center	
Dallas, TX 75201 26-3087442						
	Hospital	TX	501(c)(3)	Line 3	Baylor Scott & White Health	Yes
2401 S 31st Street Temple, TX 76508						
81-3040663	Physician	TX	501(c)(3)	Line 3	Raylor University	Yes
2001 Bryan Street Suite 2200	Physician Services/Emergency Care		301(0)(3)	Line 3	Baylor University Medical Center	162
2001 Bryan Street Suite 2200 Dallas, TX 75201						
81-0872075	Hospital	TX	501(c)(3)	Line 3	Baylor Health Care	Yes
2001 Bryan Street Suite 2200					System	
Dallas, TX 75201 82-4052186						
	НМО	TX	501(c)(4)		Scott & White Health Plan	Yes
2401 S 31st Street					FIGII	
Temple, TX 76508 82-2794853						

(a) (b) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13)(state section status entity (if section 501(c) controlled or foreign country)

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

26-0194016

			(3))		enu	Ly!
					Yes	No
Hospital	TX	501(c)(3)		Baylor Health Care	Yes	

Hospital TX 501(c)(3) Line 3 Baylor Health Care Yes System

2001 Bryan Street Suite 2200
Dallas, TX 75201

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (h) Lègal General (g) Disproprtionate (k) Predominant (b) Direct Share of total Share of endor Domicile Name, address, and EIN of allocations? Code V-UBI amount in Percentage Primary activity income(related. (State Controlling of-year assets Managing income ownership Box 20 of Schedule K-1 related organization unrelated. or Entity Partner? excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes Yes No No Hospital TX N/A Arlington Ortho & Spine Hospital 15305 Dallas Parkway Suite 1600 Addison, TX 75001 26-1578178 (1) Baylor Affiliated Services LLC N/A Benefit Plans ΤX 2001 Bryan Street Suite 2200 Dallas, TX 75201 26-0614730 N/A (2) Specialty Hospital TX Baylor Heart and Vascular Center LLP 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2834135 (3) Baylor Surgicare at Ennis LLC Ambulatory Surgery ΤX N/A Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-4202856 Ambulatory Surgery TX N/A Baylor Surgicare at Granbury LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 26-3896477 (5) Ambulatory Surgery ΤX N/A Baylor Surgicare at Mansfield LLC | Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-1835675 Ambulatory Surgery N/A (6) TX Baylor Surgicare at Plano Center Parkway LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-4282604 (7) Baylor Surgicare at Plano LLC Ambulatory Surgery TX N/A 15305 Dallas Parkway Suite 1600 Addison, TX 75001 26-0308454 TX N/A Ambulatory Surgery Bellaire Outpatient Surgery Center Center LLP 15305 Dallas Parkway Suite 1600 Addison, TX 75001 56-2297308 (9) BIR JV LLP Rehabilitation Hospitals TX N/A 4714 Gettysburg Rd Mechanicsburg, PA 17055 27-4586141 (10) BTDI JV LLP Outpatient Imaging TX N/A Centers 1431 Perrone Way Franklin, TN 37069 46-2908086 (11) Dallas Surgical Partners LLC Ambulatory Surgery TX N/A 15305 Dallas Parkway Suite 1600 Addison, TX 75001 72-2183815 Ambulatory Surgery ΤX N/A (12)Denton Surgicare Partners Ltd Center 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2708579 (13)Ambulatory Surgery TX N/A Desoto Surgicare Partners Ltd 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2592508 (14) EBD JV LLP Free Standing N/A Emergency Hospitals 8686 New Trails Dr Suite 100 The Woodlands, TX 77381 45-5434614

Form 990, Schedule R, Part	III - Identification		ted Organizat	ions Taxable a	as a Partners	ship	1				-	1
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections	(f) Share of total income	(g) Share of end- of-year assets		rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	Gen o	j) neral or aging ner?	(k) Percentage ownership
				512-514)			Yes	No		Yes	No	
	Free Standing Emergency Hospitals	TX	N/A									
8686 New Trails Dr Suite 100 The Woodlands, TX 77381 90-0899017 (1) Frisco Medical Center LLP	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2865177												
	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2658178												
(3)	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2764855												
	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2854711												
(5)	Ambulatory Surgery Center	TX	N/A									
2001 Bryan St Ste 2200 Dallas, TX 75201 73-1697736												
(6) Heritage Park Surgical Hospital LLC	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 61-1762781												
(7) Irving Coppell Surgical Hospital LLP	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 54-2086863												
(8) Lewisville Surgicare Partners Ltd	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2862263												
	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-3635726												
(10) MEDCO Construction LLC	Construction	TX	N/A									
2001 Bryan Street Suite 2200 Dallas, TX 75201 20-5965871												
	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 03-0380493												
(12) Metroplex Surgicare Partners Ltd	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2567179												
(13) MSH Partners LLP	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2829613												
	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-1508140												

Form 990, Schedule R, Part	t III - Identification		ted Organizat	ions Taxable a	as a Partners	ship	1					
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under		(g) Share of end- of-year assets	(h Dispropr allocat	rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j Gendon O Mana Partr	eral r aging	(k) Percentage ownership
		Country)		sections 512-514)			V	No.		Vaa	N.	
	Ambulatory Surgery Center	TX	N/A				Yes	No		Yes	NO	
15305 Dallas Parkway Suite 1600 Addison, TX 75001 56-2399993												
(1)	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 56-2357079												
Physicians Surgical Center of Ft	Ambulatory Surgery Center	TX	N/A									
Worth LLP 15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-8303422												
(3)	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-5506447												
	Inactive	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 20-1942281												
	Inactive	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001												
	Ambulatory Surgery	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 47-0985876	Center											
	Holds interests in ASCs/ Short Stay Hospitals	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2696845												
(8) Texas Heart Hospital of the Southwest LLP	Specialty Hospital	TX	N/A									
2001 Bryan Street Suite 2200 Dallas, TX 75201 41-2101361												
15305 Dallas Parkway Suite 1600 Addison, TX 75001	Holds interests in Ambulatory Surgery Centers	TX	N/A									
38-3894636 (10) Trophy Club Medical Center LP	Hospital	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 48-1260190												
(11)	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 27-3578014												
(12)	Ambulatory Surgery Center	TX	N/A									
15305 Dallas Parkway Suite 1600 Addison, TX 75001 55-0823809												
(13) Baylor Surgicare at North Dallas	Ambulatory Surgery Center	TX	N/A									
LLC 15305 Dallas Parkway Suite 1600 Addison, TX 75001 75-2900902												
(14) BT East Dallas JV LLP	Former Hospital/Wind Down	TX	N/A									
2001 Bryan Street Suite 2200 Dallas, TX 75201 47-5119983												

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (h) Legal General (d) (f) (g) Disproprtionate (a) (b) Predominant (i) Direct Share of total Share of end-Domicile or Name, address, and EIN of allocations? Code V-UBI amount in Primary activity income(related. Managing (State Controlling income of-year assets related organization unrelated, Box 20 of Schedule K-1 Partner? Entity excluded from (Form 1065) Foreian No

(k)

Percentage

ownership

	ľ	Country)		tax under sections 512-514)						
						Yes	No	Yes	N	
` '	Former Hospital/Wind Down	TX	N/A							
2001 Bryan Street Suite 2200 Dallas, TX 75201 47-5009342										

(1) Blue Stone JV LLP

Baylor Surgicare at Baylor Plano | Center

15305 Dallas Parkway Suite

(3) Blue Stone Frisco JV LLP

1431 Perrone Way Franklin, TN 37069 47-4798129 (2)

Addison, TX 75001 81-3127185

1431 Perrone Way Franklin, TN 37069 81-2480586

Addison, TX 75001 35-2199232 (5)

Addison, TX 75001 51-0570864 (6)

Addison, TX 75001 75-2951355 (7)

Addison, TX 75001 81-4638201

1600

LLC

1600

1600

1600

(4) Centennial ASC LLC

15305 Dallas Parkway Suite

Texas Regional Medical Center

15305 Dallas Parkway Suite

Texas Spine and Joint Hospital

15305 Dallas Parkway Suite

Baylor Surgicare at Blue Star

15305 Dallas Parkway Suite

Outpatient Imaging

Ambulatory Surgery

Outpatient Imaging

Ambulatory Surgery

Centers

Centers

Center

Hospital

Hospital

Center

Ambulatory Surgery

TX

ΤX

TX

ΤX

ΤX

TX

ΤX

N/A

N/A

N/A

N/A

N/A

N/A

N/A

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (b) (d) (f) (h) (i) (c) (g) Name, address, and EIN of Primary activity Lègal Direct controlling Section 512 Type of entity Share of total Share of end-of-Percentage related organization domicile (C corp, S corp, entity income year ownership (b)(13)(state or foreign or trust) assets controlled country) entity? Yes No TX N/A Condo Association Yes Baylor All Saints Med Ctr at Ft Worth Condo Owners Assoc Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 26-1661900 (1) Baylor Health Enterprises LP TX С Fitness Center/Pharmacy N/A Yes 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-1997378 (2) Baylor Health Network Inc Health Care Consulting TX N/A C Yes 2001 Bryan Street Suite 2200 Services Dallas, TX 75201 75-2463251 TX (3) Condo Association N/A Yes Baylor Med Ctr at Grapevine Condo Owners Association Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2747555 (4) Baylor Quality Health Care Alliance LLC ACO ΤX N/A Yes 2001 Bryan Street Suite 2200 Dallas, TX 75201 45-4015863 (5) BMP Incorporated N/A С Post Office TX Yes 2001 Bryan Street Suite 2200 Dallas, TX 75201 Yes No No Yes Waco, TX 76708 74-2793367 (10) Insurance Company of Scott & White TX N/A Yes Insurance 2401 S 31st Street Temple, TX 76508 74-3092083 CJ (11) Baylor Scott & White Assurance SPC Investment N/A Yes 23 Lime Tree Bay Grand Cayman 98-0589956 CJ (12) SHA LLC нмо TX N/A Yes 12940 N Hwy 183 Austin, TX 78750 75-2569094 (13)Insurance TX N/A Yes

75-1436779				
(6) BUMCRoberts Condominium Owners Association Inc 2001 Bryan Street Suite 2200 Dallas, TX 75201 75-2897806	Condo Association	TX	N/A	С
(7) Charitable Remainder Trust (54)	Investment	TX	N/A	Т
(8) Charitable Lead Trust (3)	Investment	TX	N/A	Т
(9) Hillcrest Health Holdings Inc 3000 Herring St Waco, TX 76708	Inactive	TX	N/A	С

Inactive

TX

N/A

Yes

Southwest Life & Health Insurance Company

15305 Dallas Parkway Suite 1600

Inc

12940 N Hwy 183 Austin, TX 78750 75-1085046 (14) APN

Addison, TX 75001 32-0416211

Name, address, and EIN of Primary activity Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 Legal related organization (b)(13)domicile entity (C corp. S corp. income ownership vear controlled (state or foreign or trust) assets

IN/A

entity?
Yes N
Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Inactive

country)

(16) Spine & Joint Physician Associates	
15305 Dallas Parkway Suite 1600	

Addison, TX 75001 47-3135825

(a) (b) (c) Name of related organization Amount Involved Transaction (d) type(a-s) Method of determining amount involved (1) Scott & White Hospital Round Rock В 349,234 GAAP (1) Scott & White Memorial Hospital В 28,180,913 GAAP (2) Scott & White Hospital-Brenham В 521.956 GAAP GAAP (3) Hillcrest Baptist Medical Center В 5,295,434 (4) Baylor Scott & White Health В 2,807,835 GAAP GAAP (5) Scott & White Hospital-College Station В 489.771 (6) Scott & White Hospital-Marble Falls 1,471,333 GAAP В Scott & White Clinic GAAP (7) В 1,121,657 (8) Baylor Research Institute 2,521,725 GAAP В (9) Baylor Scott & White Assurance С 424,302 GAAP (10) Scott & White Memorial Hospital С 2,164,177 GAAP

М

668,266

GAAP

Form 990, Schedule R, Part V - Transactions With Related Organizations

(11)

Baylor Scott & White Health