For Paperwork Reduction Act Notice, see the separate instructions.

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Co. be where the new /Fermi 200 few in structions and the latest information

► Go to www.irs.gov/Form990 for instructions and the latest information.

DLN: 93493189000030OMB No. 1545-0047

2018

Open to Public Inspection

		nue Service	1							
			alendar year, or tax year begin	ning 07-01-2018 , and endi	ng 06-30	-2019				
		pplicable:	C Name of organization UNIVERSITY AT BUFFALO FOUNDATI	ON			D Employ	er identif	ication number	
		change	INCUBATOR INC				16-130	1210		
	me cha tial ret	-	% Edward P Schneider Doing business as							
		.urn n/terminated								
		return	Number and street (or P.O. box if ma	ail is not delivered to street address)	Room/sui	te	E Telephor	ne number		
		on pending	BOX 900	,			(716) 6	45-3011		
			City or town, state or province, coun	try, and ZIP or foreign postal code	I					
			BUFFALO, NY 142260900				G Gross re	ceipts \$ 5:	13,903	
			F Name and address of principal	officer:		H(a) Io	this a group re			
			EDWARD P SCHNEIDER				.	turri ioi	□Yes ☑ No	
			BOX 900 BUFFALO, NY 142260900				ubordinates? re all subordina	tes		
Ta:	v-ovor	npt status:	·			` ín	rcluded?		☐ Yes ☐No	
l la	x-exem	npt status.	✓ 501(c)(3)	insert no.)	J 527		"No," attach a	•	•	
J W	ebsit	e:► WW	/W.UBFOUNDATION.BUFFALO.EDU			H(c) G	roup exemption	number	>	
								I		
K Forr	n of or	ganization:	: 🗹 Corporation 🗌 Trust 🔲 Assoc	ciation 🔲 Other 🕨		L Year of f	formation: 1988	M State	of legal domicile: NY	
Pa	art I		mary							
			scribe the organization's mission or	most significant activities:						
မ	-	SEE SCH	EDULE O*							
Ĕ										
Ĕ	-									
Governance	2	Check thi	is box $\blacktriangleright \square$ if the organization disc	continued its operations or dispo	sed of m	ore than	25% of its net a	ssets.		
			of voting members of the governing				•	3	7	
න් රෙ	4	Number o	of independent voting members of	the governing body (Part VI, line	e 1b) .			4	7	
ě	5	Total nun	nber of individuals employed in cal	endar year 2018 (Part V, line 2a	a)			5	0	
Activities &	6	Total nun	nber of volunteers (estimate if nec	essarv)				6	7	
<u>ک</u>	l		elated business revenue from Part	**			_	7a	0	
	1		ated business taxable income from	, , , ,			•	7b	0	
	"	Net uniei	ated business taxable income non	11 om 990-1, me 34	• • •		Duit - War -	170	L	
	١_						Prior Year	40-	Current Year	
<u>9</u> :	l		cions and grants (Part VIII, line 1h)		•		11,	-	0	
Ravenue	9	Program	service revenue (Part VIII, line 2g)		•		486,	421	513,903	
Ας. Υ	10	Investme	ent income (Part VIII, column (A), li	nes 3, 4, and 7d)	•		-4,	258	-1,612	
	11	Other rev	enue (Part VIII, column (A), lines 5	5, 6d, 8c, 9c, 10c, and 11e)				0	0	
	12	Total reve	enue—add lines 8 through 11 (mus	st equal Part VIII, column (A), lir	ne 12)		493,	570	512,291	
	13	Grants ar	nd similar amounts paid (Part IX, co	olumn (A), lines 1–3)				0	0	
	14	Benefits p	paid to or for members (Part IX, co	lumn (A), line 4)				0	0	
so.	15	Salaries.	other compensation, employee be	nefits (Part IX. column (A). lines	5-10)			0 (
Se	1	-	onal fundraising fees (Part IX, colun	, , , , , , , , , , , , , , , , , , , ,	,			0 0		
Expenses	1		• , ,	, ,,	•			1		
ă	l		raising expenses (Part IX, column (D), li	· -			F00	107	400 700	
	1	·	penses (Part IX, column (A), lines 1	·	•		509,		490,788	
	ı		enses. Add lines 13–17 (must equ				509,		490,788	
	19	Revenue	less expenses. Subtract line 18 fro	m line 12	•		-15,	537	21,503	
Net Assets or Fund Balances						Begin	ning of Current Y	'ear	End of Year	
an et			. (5.4)							
Ass Ba	1		ets (Part X, line 16)		•		1,024,	-	1,050,352	
ᇶ	21	Total liab	ilities (Part X, line 26)				1,407,	478	1,412,020	
Zű	22	Net asset	s or fund balances. Subtract line 2	1 from line 20	•		-383,	171	-361,668	
	ırt II		ature Block							
			erjury, I declare that I have exami							
	nowle		f, it is true, correct, and complete.	Declaration of preparer (other	tilali ollic	er) is bas	ed on an illionii	ation or v	vilicii preparei nas	
		1.								
		*****	*				2020-07-06			
Sign		Signati	ure of officer				Date			
Here	•	EDWAR	RD P SCHNEIDER Executive Director							
			r print name and title							
		P	rint/Type preparer's name	Preparer's signature		ate		PTIN		
Paid	4				20	20-06-15	Check LJ if self-employed	P00247720)	
	a pare	չr ⊧	irm's name ► KPMG LLP	•	1		Firm's EIN >			
		ь. <u>Н</u>								
use	On	יע -	ïrm's address ► 515 Broadway 4th Floor				Phone no. (518)	427-4600		
			Albany, NY 122072974	·						
 + v=v	ho ID	C discuss	this return with the preparer show	un abovo? (coo instructions)					es 🗆 No	

Cat. No. 11282Y

Form 990 (2018)

Form	990 (2018)					Pag	e 2
Pa	rt III Statem	ent of Program Service	Accomplishments				
	Check if S	Schedule O contains a respons	e or note to any line in t	nis Part III		🗆]
1	Briefly describe t	the organization's mission:					
		PERATES AN INCUBATOR FAC CREASING INTERACTION BET				DF STIMULATING	
2	Did the organiza	tion undertake any significant	program services during	the year which were	e not listed on		
	the prior Form 9	90 or 990-EZ?				🗌 Yes 🗹 No	
	If "Yes," describe	e these new services on Sched	ule O.				
3	Did the organiza	tion cease conducting, or mak	e significant changes in h	now it conducts, any	program		
		• • • • • • • • • • • • • • • • • • •				☐ Yes ☑ No)
4	Describe the org Section 501(c)(3	lanization's program service ac B) and 501(c)(4) organizations evenue, if any, for each progra	complishments for each are required to report th				
4a	(Code:) (Expenses \$	490,788 including gr	ants of \$) (Revenue \$	513,903)	
	See Additional Data	, , ,	,		, (,,	
							_
4b	(Code:) (Expenses \$	including gr	ants of \$) (Revenue \$)	
4c	(Code:) (Expenses \$	including gr	ants of \$) (Revenue \$)	
4d	Other program s	services (Describe in Schedule includi	O.) ng grants of \$) (Re	venue \$)	
4e	Total program	service expenses ▶	490,788				

TOTILI	990 (2018)			Page 3
Par	tiv Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	NO
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?	5		No
6	If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?	3		
7	If "Yes," complete Schedule D, Part I	6		No
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 2	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for demostic individuals on Bort IX		İ	I

Nο

22

Par	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Par	· · · · · · · · · · · · · · · · · · ·			
	Check if Schedule O contains a response or note to any line in this Part V			<u>Ш</u>

1a

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

b Enter the number of Forms W-2G included in line 1a.*Enter -0-* if not applicable .

 ${f c}$ Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming

0

1c

Yes

13b

13c

14a

14b

15

No

Nο

Form 990 (2018)

Enter the amount of reserves the organization is required to maintain by the states in

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Form	990 (2018)			Page 6
Pai	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	,	onse to	lines
Se	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 1		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 7			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	<u>= Code</u>		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	4.51		
		16b		<u> </u>
	ction C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶			
17	List the States with which a copy of this form 990 is required to be filed. NY			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	☑ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: Edward P Schneider Box 900 Buffalo, NY 14226 (716) 645-3011	<u>_</u>		<u> </u>
		F	orm 90	0 (2018)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the

- List all of the organization's current key employees, if any. See instructions for definition of "key employee." • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- organization and any related organizations. List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest

(A) Name and Title	(B) Average hours per week (list any hours		ne bo	ox, ι n of	t che inle: ficer	ss pers	son	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(1) SHELDON BERLOW DIRECTOR	1.0	×						0	0	0
(2) BEVERLY FOIT-ALBERT DIRECTOR	3.0 1.0 3.0	Х						0	0	0
(3) CLAUDIA D FOSKET DIRECTOR	4.0	Х						0	0	0
(4) DANIEL HAMISTER DIRECTOR	4.0	x						0	0	0
(5) JEAN POWERS CHAIR/DIRECTOR	1.0 4.0	х		x				0	0	0
(6) RONALD SCHREIBER DIRECTOR	3.0	Х						0	0	0
(7) STEVEN H SHEPSMAN DIRECTOR	4.0	x						0	0	0
(8) EDWARD SCHNEIDER EXECUTIVE DIRECTOR	54.0			х				0	239,251	53,176

(A) Name and Title	(B) Average hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)						Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b Sub-Total					▶		
c Total from continuation sheets to Pa	art VII , Section	Α			▶		
d Total (add lines 1b and 1c)		<u> </u>			▶	0	239
2 Total number of individuals (including	but not limited	to those	listed	ahove)	who rec	eived more than ¢	:100 000

39,251 53,176

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0			
			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No
Se	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of con	npensa	ition	

		-	l				
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person						
Section B. Independent Contractors							
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of cor	npens	ation				

Se	ection B. Independent Contractors		
1	Complete this table for your five highest compensated independent contractors that received from the organization. Report compensation for the calendar year ending with or within the		sation
	(A)	(B)	(C
	Name and business address	Description of services	Compen

1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.							
	(A) Name and business address	(B) Description of services	(C) Compensa					
None								

Name and business address	Description of services	Compensation
None,		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0

Part	VIII Statement of Revenue							Page 9
	Check if Schedule O contains	a response	e or note to any	line in this Part VI	щ	<u> </u>		<u> </u>
				(A) Total revenue	Rela exe fun	(B) eted or empt ection	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a Federated campaigns	1a			rev	renue		512 - 514
nts ints	b Membership dues	1b						
Gra not	c Fundraising events	1c						
_`.\{\f{\f{z}}\}	d Related organizations	1d						
<u>⊒</u> 5:	e Government grants (contributions)	1e						
Sins,	f All other contributions, gifts, grants, and similar amounts not included							
utic Per	above	1f						
클	g Noncash contributions included in lines 1a - 1f:\$							
Contributions, Gifts, Grants and Other Similar Amounts	h Total. Add lines 1a-1f		>	0				
T			Business					
Service Revenue	2a INCUBATOR PROGRAM			611710	513,903	513,9	03	
Re S	b	_						
ice	c —	_						
Ser	d	_			-			
ram	e							
Program	f All other program service revenue		5	513,903	•		•	·
	gTotal. Add lines 2a-2f			1	1			
	3 Investment income (including divid similar amounts)		rest, and other		0			
	4 Income from investment of tax-exe	mpt bond	proceeds >		0			
	5 Royalties		(ii) Personal		0			
	6a Gross rents	<u> </u>	(II) Fersonal					
	L Leggy rental synances							
	b Less: rental expenses							
	c Rental income or (loss)	0	(
	d Net rental income or (loss)	<u> </u>		1	О			
	(i) Securit	ies	(ii) Other					
	7a Gross amount from sales of							
	assets other than inventory							
	b Less: cost or			_				
	other basis and sales expenses		1,612					
	C Gain or (loss) d Net gain or (loss)		-1,612	²] -1,€	512			-1,612
	8a Gross income from fundraising even	_	<u> </u>					
ne		of						
₽	See Part IV, line 18		0					
Other Revenue	b Less: direct expenses	b	0					
her	c Net income or (loss) from fundrais9a Gross income from gaming activiti	_	s >	1	0			
ŏ	See Part IV, line 19	es.						
		a	0					
	b Less: direct expensesc Net income or (loss) from gaming	b			o			
	10a Gross sales of inventory, less		• • •					
	returns and allowances	a	0					
	b Less: cost of goods sold	ь	0					
	c Net income or (loss) from sales of	inventory	· <u> •</u>		0			
	Miscellaneous Revenue	ı	Business Code					
	11a							
	b							
	-							
	c	+						
	d All other revenue							
	e Total. Add lines 11a-11d		>		0			
	12 Total revenue. See Instructions.		· · •	512,2	291	513,903		-1,612
								E 000 (2010)

Check here ► ☐ if following SOP 98-2 (ASC 958-720).

Рап іх	Statement of Functional Expenses	
Cartina FO1	(-)(3) F04(-)(4)	- All -th

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns. All other orga	nizations must comp	lete column (A).	
Check if Schedule O contains a response or note to any	line in this Part IX .			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals. See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	0			
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	0			
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	0			
9 Other employee benefits	0			
10 Payroll taxes	0			
11 Fees for services (non-employees):				
a Management	69,309	69,309		
b Legal	0			
c Accounting	0			
d Lobbying	0			
e Professional fundraising services. See Part IV, line 17	0			
f Investment management fees	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0)	0			
12 Advertising and promotion	0			
13 Office expenses	19,970	19,970		
14 Information technology	19	19		
15 Royalties	0			
16 Occupancy	104,085	104,085		
17 Travel	1,748	1,748		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19 Conferences, conventions, and meetings	7,819	7,819		
20 Interest	329	329		
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	104,259	104,259		
23 Insurance	22,644	22,644		
a REPAIRS AND MAINTENANCE	124,263	124,263		
b CLEANING SERVICES	28,543	28,543		
c FEES FOR SERVICES - OTHER	4,652	4,652		
d MATERIALS	2,569	2,569		
e All other expenses	579	579		
25 Total functional expenses. Add lines 1 through 24e	490,788	490,788	0	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

10a Land, buildings, and equipment: cost or other

Investments—publicly traded securities .

Investments—other securities. See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability. Complete Part IV of Schedule D

Loans and other payables to current and former officers, directors, trustees,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

Investments-program-related. See Part IV, line 11

basis. Complete Part VI of Schedule D

Intangible assets

Other assets. See Part IV, line 11 . .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

Total liabilities. Add lines 17 through 25 .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here \blacktriangleright \square and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

b Less: accumulated depreciation

Grants payable . . .

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Deferred revenue . . .

11

12

13

14

15

16

17

18

19

20

21

22

26

27

28

29

31

32

33

34

Fund Balances

Assets or 30

Net

Part X	Balance Sheet	
	Check if Schedule O contains a response or note to any line in this Part IX	

Page **11**

0

0

0

0

0

0

0

ი

0

0

1.050.352

1.412.020

-361.668

-361,668

1,050,352

Form **990** (2018)

0

٥

8.212

15.263

922,942

1.567

	(A) Beginning of year		(B) End of year
1 Cash-non-interest-bearing	123,418	1	107,888
2 Savings and temporary cash investments	0	2	0

2	Savings and temporary cash investments	0	2	0
3	Pledges and grants receivable, net	0	3	0
4	Accounts receivable, net	0	4	2,692
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete	0	5	0

7,511,096

6,588,154

872,573

1.567

0

0 14

O

0 18

0

1.024.307

1.407.478

-383.171

-383.171

1,024,307

0 29

9,718

10c

11

12

13

15

16

17

19 0

20 0

21

26

27 0

28

30

31 32

33

34

Part II of Schedule L . . Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets 0 Notes and loans receivable, net Inventories for sale or use . 8 Prepaid expenses and deferred charges 26.749 9

10a

10b

Liabilities key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . 0 22 0 0 0 23 23 Secured mortgages and notes payable to unrelated third parties 0 0 24 Unsecured notes and loans payable to unrelated third parties . 24 1.397.760 25 1.403.808 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D

Form	990 (2018)				Page 12
Pa	Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			512,291
2	Total expenses (must equal Part IX, column (A), line 25)	2			490,788
3	Revenue less expenses. Subtract line 2 from line 1	3			21,503
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			-383,171
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			-361,668
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:	on a			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both:	basis,			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin Audit Act and OMB Circular A-133?	ngle	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requiaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	ired	3b		

Additional Data

Software ID:

Software Version:

EIN: 16-1301210

Name: UNIVERSITY AT BUFFALO FOUNDATION

INCUBATOR INC

Form 990, Part III, Line 4a:

Form 990 (2018)

THE PURPOSE OF THE FACILITY IS TO IDENTIFY AND AID START-UP BUSINESS AND INDUCE SUCH BUSINESSES TO OCCUPY THE INCUBATOR FACILITY WITH THE PURPOSE OF INCREASING EMPLOYMENT, STIMULATING ECONOMIC DEVELOPMENT AND INCREASING THE INTERACTION BETWEEN THE STATE UNIVERSITY OF NEW YORK

AT BUFFALO AND SUCH START-UP BUSINESSES. THE 40,000 SOUARE FOOT FACILITY WAS DESIGNED TO BE AND STILL IS FDA COMPLIANT, A CRITICAL STEP FOR COMPANIES DEVELOPING EITHER PHARMACEUTICAL PRODUCTS OR MEDICAL DEVICES. THE GRADUATES OF THE INCUBATOR REPRESENT A VARIETY OF TECHNOLOGIES

INCLUDING SOFTWARE, ENGINEERING, SYNTHETIC INTELLIGENCE, ENVIRONMENTAL, EDUCATION, LASERS, PHOTONICS, PHARMACEUTICALS AND OTHERS.

efil	e GR	APHIC pri	t - DO N	OT PROCESS	As Filed Data -			DLN: 93	493189000030		
	m 99	OULE A	Co	mplete if the org	Charity Status ganization is a section 4947(a)(1) nonexer ► Attach to Form 9	on 501(c)(3) o npt charitable	rganization or trust.	ort 🗀	2018		
Depart	ment of	f the Treasury		► Go to <u>v</u>	www.irs.gov/Form9				Open to Public Inspection		
Nam	e of th	nue Service he organiza						Employer identifica			
	BATOR I	AT BUFFALO FO INC	DUNDATION					16-1301210			
	rt I				s (All organizations it is: (For lines 1 throu			ee instructions.			
1 1	organiz		•		•	•		(A)(i)			
2		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)									
3			espital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4		·	•	·	_				ter the hospital's		
		name, city,	and state:								
5				ed for the benefit lete Part II.)	of a college or univers	sity owned or op	erated by a gove	ernmental unit describ	ed in section 170		
6		A federal, s	tate, or loca	al government or q	governmental unit des	cribed in sectio	n 170(b)(1)(A)(v).			
7		section 17	0(b)(1)(A)(vi). (Complete l	Part II.)		-	nit or from the genera	I public described in		
8			•		170(b)(1)(A)(vi). (·					
9					scribed in 170(b)(1)(e instructions. Enter t			with a land-grant colle ollege or university:	ge or university or a		
10		from activit investment	ies related t income and	to its exempt fund	tions—subject to certa ss taxable income (les	ain exceptions, a	nd (2) no more	s, membership fees, a than 331/3% of its sup ses acquired by the or	oport from gross		
11	П	•			exclusively to test for	public safety. Se	e section 509((a)(4).			
12	✓	more public	ly supporte	d organizations de		9(a)(1) or se c	tion 509(a)(2)	of, or to carry out the See section 509(a) 12e, 12f, and 12g.			
а		organizatio	n(s) the pov					ation(s), typically by of the supporting organ			
b		manageme	nt of the sup		ion vested in the sam			rganization(s), by hav e the supported organ			
c	✓							d functionally integrat	ed with, its		
d		Type III n functionally	on-functio integrated.	nally integrated The organization		ation operated in y a distribution r	n connection wit	h its supported organi an attentiveness requ			
e		Check this	oox if the or	rganization receive	ed a written determina	ation from the IR	S that it is a Ty	oe I, Type II, Type III	functionally		
f	Enter		, ,	,	ntegrated supporting (-		2			
g				_	pported organization(s						
	(i) N	lame of supp organization	orted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
						Yes	No				
(A) U	NIVERS	SITY AT BUFFAL	.0	146013200	6	Yes		490,788	0		
(B) UNIV	ERSITY	' AT BUFFALO F	OUNDATION	160865182	7		No	0	0		
Tota	l		2					490,788			
		work Reduc or 990-EZ.	tion Act No	tice, see the In	structions for	Cat. No. 11285	F S	ichedule A (Form 99	0 or 990-EZ) 2018		

Page 2

III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	Section A. Public Support						
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(4) 2017	(B) 2013	(6) 2010	(4) 2017	(0) 2010	(1) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
_	include any "unusual grant.") .						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4.						
9	ection B. Total Support						1
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c)2016	(d)2017	(e) 2018	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
٠	dividends, payments received on	1					
	securities loans, rents, royalties and	1					
	income from similar sources	1					
9	Net income from unrelated business						
-	activities, whether or not the	1					
	business is regularly carried on	1					
10	Other income. Do not include gain or						
	loss from the sale of capital assets	1					
	(Explain in Part VI.)						
11	Total support. Add lines 7 through						
	10					<u> </u>	
12	Gross receipts from related activities, e	tc. (see instructio	ons)			12	
13	First five years. If the Form 990 is for	the organization	's first, second, th	ird, fourth, or fifth	tax vear as a sec	tion 501(c)(3) or	anization.
	check this box and stop here	_		, ,	,	` ' ' ' '	,
	check this box and stop here	C D					
	ection C. Computation of Public						
	Public support percentage for 2018 (line					14	
15	Public support percentage for 2017 Sch	edule A, Part II, l	ine 14			15	
16a	33 1/3% support test—2018. If the	organization did r	not check the box	on line 13, and lin	e 14 is 33 1/3% oı	more, check this	box
	and stop here. The organization qualif						
b	33 1/3% support test—2017. If the						ck this
17a	box and stop here. The organization of 10%-facts-and-circumstances test is 10% or more, and if the organization in Part VI how the organization meets t	–2018. If the org	ganization did not -and-circumstance	check a box on lines" test, check this	e 13, 16a, or 16b box and stop he	, and line 14 •re. Explain	▶⊔
b	organization	: —2017. If the or	acts-and-circumst	ances" test, check	this box and sto	p here.	▶□

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Р	art IIII Support Schedule for	Organization	s Described in	Section 509(a	a)(2)		1 4 9 0
	(Complete only if you cl					to qualify und	ler Part II. If
	the organization fails to	qualify under t	the tests listed l	pelow, please co	mplete Part II.)		
Se	ection A. Public Support						_
	Calendar year	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
-	membership fees received. (Do not						
	include any "unusual grants.") .						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
_	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
_	13 for the year. Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
J	from line 6.)						
Se	ection B. Total Support				•		•
	Calendar year	(2) 2014	(h) 2015	(a) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30,						
_	1975. Add lines 10a and 10b.						
С 11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)						
14	First five years. If the Form 990 is for	_			,		
	check this box and stop here						▶ ⊔
	ection C. Computation of Public S			1 (6)			
15	Public support percentage for 2018 (lin		•	, , ,		15	
16	Public support percentage from 2017 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr						·
17	Investment income percentage for 201	. 8 (line 10c, colur	nn (f) divided by	line 13, column (f))	17	
18	Investment income percentage from 20					18	
19a	331/3% support tests—2018. If the	organization did r	ot check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lir	ne 17 is not
	more than 33 1/3%, check this box and s	stop here. The or	rganization qualifi	es as a publicly su	ipported organizati	ion	. ▶□
	33 1/3% support tests—2017. If the						
	not more than 33 1/3%, check this box	and stop here.	The organization o	qualifies as a publ	icly supported orga	anization	. ▶□
20	Private foundation. If the organization						►□

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete

Page 4

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

No

No

No

No

No

No

No

No

Schedule A (Form 990 or 990-EZ) 2018

amendment to the organizing document).

complete Part I of Schedule L (Form 990 or 990-EZ).

the organization had excess business holdings).

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below.

6

7

8

10a

Sections A and D, and complete Part V.) Section A. All Supporting Organizations

Section A. An Supporting Organizations										
			Yes	No						
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,									
	describe the designation. If historic and continuing relationship, explain.	1		No						

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		

	11 Ho, describe in Face Value Supported organizations are designated by class of purpose,		
	describe the designation. If historic and continuing relationship, explain.	1	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	in section 509(a)(1) or (2).	2	No
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below.	3a	No

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	in section 509(a)(1) or (2).	2	No
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below.	3a	No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination.	3b	

3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below.	3a	No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination.	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с	

	ueterminatori.	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below.	4a	No
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c	Did the organization support any foreign supported organizations. 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

che	dule A (Form 990 or 990-EZ) 2018		F	age !
Pa	rt IV Supporting Organizations (continued)			
	r		Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			<u> </u>
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?			
		11a		No
b	, , , , , , , , , , , , , , , , , , ,	11b		No
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11 c		No
S	ection B. Type I Supporting Organizations			
L	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Yes	No
	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
_				
50	ection C. Type II Supporting Organizations		Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of		165	NO
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			—
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
	,		Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1	Yes	
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
		2	Yes	
	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3	Yes	
			res	
S	ection E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction of the property	ons):		
٠	The organization satisfied the Activities Test. Complete line 2 below.			
I	The organization is the parent of each of its supported organizations. Complete line 3 below.			
•	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
	Activities Test. Answer (a) and (b) below.		Yes	N
•	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
ı	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the	u		
•	organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer (a) and (b) below.			
•	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
ı	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its			

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter $1-1/2\%$ of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in instructions)	ntegrate	ed Type III supporting o	rganization (see

Page **6**

b Applied to 2018 distributable amount

c Remainder. Subtract lines 4a and 4b from 4. 2018, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI. See instructions. lines 3h and 4b from line 1. If the amount is greater

5 Remaining underdistributions for years prior to 6 Remaining underdistributions for 2018. Subtract than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014. **b** Excess from 2015. c Excess from 2016.

Schedule A (Form 990 or 990-EZ) 2018 Page 8 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D. lines 5, 6, and 8; and Part V. Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions). Facts And Circumstances Test 990 Schedule A, Supplemental Information Return Reference Explanation HISTORIC AND CONTINUOUS PART IV, SECTION A, LINE 1 UNIVERSITY AT BUFFALO FOUNDATION INCUBATOR, INC. (UBFI) HAS TWO RELATIONSHIP SUPPORTED ORGANIZATIONS: UNIVERSITY AT BUFFALO (UB) AND UNIVERSITY AT BUFFALO FOUNDATION (UBF). UB IS NAMED AS A SUPPORTED ORGANIZATION IN UBFI'S ORIGINAL CERTIFICATE OF INCORPORA TION AND SUBSECUENT AMENDMENTS. UBF IS NOT NAMED IN UBFI'S GOVERNING DOCUMENTS. HOWEVER. BFI AND UBF HAVE A HISTORIC AND CONTINUOUS RELATIONSHIP. UBFI AND UBF SHARE THEIR NAME AND HAVE BEEN CLOSELY ASSOCIATED SINCE UBFI WAS FORMED IN 1988. UBFI'S BOARD OF DIRECTORS IS COMPRISED OF A MAJORITY OF TRUSTEES OF UBF. SERVING THE NEEDS OF THE UNIVERSITY AT BUFFALO

REQUIRES HIGHLY SPECIALIZED SKILLS IN STRATEGIC AREAS. TO MEET THESE NEEDS, UBF TOGETHER WITH UBFI AND 5 OTHER AFFILIATES PROVIDE AN ARRAY OF SERVICES FOR THE UB COMMUNITY.

990 Schedule A, Supplement	al Information
Return Reference	Explanation
TYPE III SUPPORTING ORGANIZATION	PART IV, SECTION D, LINE 3 UNIVERSITY AT BUFFALO'S PRESIDENT APPOINTS AT LEAST ONE BOARD M EMBER OF UNIVERSITY AT BUFFALO FOUNDATION INCUBATOR, INC. (UBFI). IN ADDITION, UBFI'S BOAR D MUST BE COMPRISED OF A MAJORITY OF UNIVERSITY AT BUFFALO FOUNDATION'S BOARD MEMBERS.

990 Schedule A, Supplement	ial Information
Return Reference	Explanation
TYPE III FUNCTIONALLY- INTEGRATED SUPPORTING ORGANIZATIONS	PART IV, SECTION E, LINE 1 UBFI ENGAGES IN AN ACTIVITY THAT SUBSTANTIALLY AND DIRECTLY FUR THERS THE EXEMPT PURPOSES OF UNIVERSITY AT BUFFALO (UB) AND THAT WOULD BE CARRIED OUT DIRE CTLY BY UNIVERSITY AT BUFFALO, BUT FOR UBFI'S INVOLVEMENT. UBFI ORGANIZES AND OPERATES AN INCUBATOR FACILITY TO IDENTIFY AND AID START-UP BUSINESSES WITH A PURPOSE OF STIMULATING D EVELOPMENT AND INCREASING INTERACTION BETWEEN THE UNIVERSITY AT BUFFALO AND SUCH BUSINESSE S. AS A PREMIER PUBLIC RESEARCH UNIVERSITY, THE UNIVERSITY AT BUFFALO IS ALSO HOME TO ONE OF THE NATION'S FIRST-AND MOST SUCCESSFUL-INCUBATORS OF ITS KIND. THE UB TECHNOLOGY INCUBA TOR PROVIDES CRITICAL SUPPORT TO THE UB AND BUFFALO NIAGARA RESEARCH COMMUNITIES, GIVING E MERGING COMPANIES ACCESS TO KEY SERVICES INCLUDING FDA-COMPLIANT FACILITIES, OFFICE SPACE, WET LABS AND NETWORKING OPPORTUNITIES. THE TECHNOLOGY INCUBATOR HAS PLAYED AN INDISPENSAB LE ROLE FOR UB, HELPING THE UNIVERSITY MAKE SIGNIFICANT PROGRESS IN COMMERCIALIZING UB RES EARCHER INVENTIONS, PROVIDING OPPORTUNITIES FOR ECONOMIC DEVELOPMENT THROUGHOUT WESTERN NE W YORK, AND IMPROVING THE QUALITY OF LIFE FOR PEOPLE ALL OVER THE WORLD. THE UB FOUNDATION SUPPORTS THE TECHNOLOGY INCUBATOR, WHICH IS LOCATED IN BAIRD RESEARCH PARK ACROSS FROM UB 'S NORTH CAMPUS. THROUGH AN INNOVATIVE PARTNERSHIP BETWEEN NEW YORK STATE. UB AND UBFI.

SCHEDULE D

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

DLN: 93493189000030 OMB No. 1545-0047

2018

Open to Public

	anion of the freedom,	Attach to Form 990.	Open to Public
	al Revenue Service	ov/Form990 for the latest information.	Inspection Employer identification number
UNI	VERSITY AT BUFFALO FOUNDATION		Employer identification number
	UBATOR INC		16-1301210
Pa	rt I Organizations Maintaining Donor Advis Complete if the organization answered "Ye		r Accounts.
	complete if the organization answered Te	(a) Donor advised funds	(b)Funds and other accounts
1	Total number at end of year		. ,
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex		
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?	or donor advisor, or for any other purpose of	
Pai	t II Conservation Easements. Complete if the	ne organization answered "Yes" on Form	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organ	nization (check all that apply).	
	\square Preservation of land for public use (e.g., recreation	n or education) \square Preservation of an	historically important land area
	Protection of natural habitat	Preservation of a co	ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year.	qualified conservation contribution in the form	m of a conservation Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements . $% \left({{\bf P}_{i}}\right) ={\bf P}_{i}$.		2b
c	Number of conservation easements on a certified histori	c structure included in (a)	2c
d	Number of conservation easements included in (c) acquistructure listed in the National Register	red after 7/25/06, and not on a historic	2d
3	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated by t	he organization during the
4	Number of states where property subject to conservation	n easement is located >	
5	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds		f violations, Yes No
6	Staff and volunteer hours devoted to monitoring, inspect	ting, handling of violations, and enforcing co	nservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, ▶ \$	handling of violations, and enforcing conserv	ation easements during the year
8	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(ii)?		(0(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the	footnote to the organization's financial state	se statement, and
Par	the organization's accounting for conservation easemen TIII Organizations Maintaining Collections	of Art, Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Ye If the organization elected, as permitted under SFAS 11		tement and halance sheet works of
Id	art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, education, or research in fucial statements that describes these items.	urtherance of public service,
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publical following amounts relating to these items:		
(i) Revenue included on Form 990, Part VIII, line 1		▶\$
	i)Assets included in Form 990, Part X		
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS:	cal treasures, or other similar assets for finar	· <u></u>
а	Revenue included on Form 990, Part VIII, line 1	• •	▶\$
b	Assets included in Form 990, Part X		

Cat. No. 52283D

Schedule D (Form 990) 2018

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part	***	Organizations Ma	aintaining Col	lections o	f Art, H	istori	cal Ti	reası	ıres, or O	ther S	Similar As	ssets (co	ntinued)	
3		the organization's acq (check all that apply):		, and other	records,	check a	any of	the fo	llowing that	t are a	significant ι	use of its o	ollection	
а		Public exhibition				d		Loan	or exchang	ge prog	rams			
b		Scholarly research				e		Othe	r					
С		Preservation for future	e generations											
4		de a description of the	_	ections and	explain h	ow the	y furtl	ner the	e organizati	on's ex	empt purpo	se in		
5	During	g the year, did the org s to be sold to raise fur										☐ Yes	□ N	0
Par	t IV	Escrow and Cust Complete if the ord X, line 21.			" on Forr	n 990	, Part	IV, li	ine 9, or re	eporte	d an amou	unt on Fo	rm 990,	Part
1a		organization an agent led on Form 990, Part										☐ Yes	□ N	o
b	If "Ye	s," explain the arrange	ement in Part XIII	and comple	te the fol	lowing	table:				A	mount		_
c		ning balance				-			1	Lc				_
d	Additi	ons during the year .							1	.d				_
е	Distril	butions during the year	r						1	.e				_
f	Endin	g balance							. , 1	Lf				_
2a	Did th	ne organization include	an amount on Fo	rm 990. Par	t X. line 2	1. for (escrow	or cu	ustodial acco	ount lia	bility?	☐ Ves		_
		s," explain the arrange										_		· ·
	t V	Endowment Fund												
				(a)Curren			ior yea		(c)Two years		(d)Three yea		e) Four year	s back
1a	Beginni	ing of year balance .												
b	Contrib	outions												
c i	Net inv	estment earnings, gair	ns, and losses											
d (Grants	or scholarships												
		expenditures for facilition	es											
f /	Admini	strative expenses .												
g l	End of	year balance												
2		de the estimated perce				(line 1g	, colu	mn (a)) held as:					
а	Board	l designated or quasi-e	ndowment 🟲											
b		anent endowment >												
С	Temp	orarily restricted endo	wment >	***************************************										
	The p	ercentages on lines 2a)%.									
3a		nere endowment funds ization by:	not in the posses	sion of the o	organizati	on that	are h	eld an	d administe	ered for	the		Yes	No
	(i) un	related organizations					•					3a(
		elated organizations .										3a(i		
		s" on 3a(ii), are the re ibe in Part XIII the inte	-					· ·				31:	<u>' </u>	
4		Land, Buildings,			n's endow	ment f	unds.							
Par	t VI	Complete if the or			" on Forr	n 990	. Part	IV. li	ne 11a. S	ee For	m 990. Pa	ırt X. line	10.	
	Descri	ption of property	(a) Cost or oth (investme	er basis	(b) Cost of) Book value	e
	_and						19	96,101						196,101
	Building							20,378			5,649,769			70,609
		old improvements						75,940			570,512			605,428
		nent						L8,677			367,873			50,804

Total. Add lines 1a through 1e.(Column (d) must equal Form 990, Part X, column (B), line 10(c).) .

	Investments—Other Securities. Complete if the	e organizat	ion answei	ca ics on form	990, Part IV, lille IID.
	See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value		thod of valuation: I-of-year market value
(2) Closely-	al derivatives				
(A)					
B)					
C)					
D)					
E)					
F)					
G)					
H)					
otal. (Colum. Part VIII	nn (b) must equal Form 990, Part X, col. (B) line 12.) Investments—Program Related.	•			
	Complete if the organization answered 'Yes' on Fo		art IV, line ook value		0, Part X, line 13. thod of valuation:
	(a) Description of investment	(6) 60	ook value		l-of-year market value
1)					
2)					
3)					
4)					
5)					
6)					
7)					
8)					
		I			
(9)					
otal. (Colum	on (b) must equal Form 990, Part X, col.(B) line 13.)	Yos' on For	200 Part	IV line 11d. See Fee	m 000 Part V line 15
otal. (Colum	on (b) must equal Form 990, Part X, col.(B) line 13.) Other Assets. Complete if the organization answered (a) Description	Yes' on Form	n 990, Part	IV, line 11d. See For	m 990, Part X, line 15. (b) Book value
otal. (Colum Part IX	Other Assets. Complete if the organization answered	'Yes' on Fori	n 990, Part	IV, line 11d. See For	
Part IX	Other Assets. Complete if the organization answered	'Yes' on Fori	n 990, Part	IV, line 11d. See For	
Part IX 1)	Other Assets. Complete if the organization answered	'Yes' on Fori	n 990, Part	IV, line 11d. See For	
Part IX 1) 2)	Other Assets. Complete if the organization answered	'Yes' on Form	n 990, Part	IV, line 11d. See For	
Part IX 1) 2) 3)	Other Assets. Complete if the organization answered	'Yes' on Form	m 990, Part	IV, line 11d. See For	
Part IX 1) 2) 3) 4)	Other Assets. Complete if the organization answered	'Yes' on Form	n 990, Part	IV, line 11d. See For	
Part IX 1) 2) 3) 4) 5)	Other Assets. Complete if the organization answered	'Yes' on Form	n 990, Part	IV, line 11d. See For	
Part IX 1) 2) 3) 4) 5) 6)	Other Assets. Complete if the organization answered	'Yes' on Form	m 990, Part	IV, line 11d. See For	
1) 2) 3) 4) 5) 6) 7)	Other Assets. Complete if the organization answered	'Yes' on Form	n 990, Part	IV, line 11d. See For	
Part IX 1) 2) 3) 4) 5) 6) 7) 8)	Other Assets. Complete if the organization answered (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization are				(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Columnation of the columnation of t	Other Assets. Complete if the organization answered (a) Description (a) Description (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability				(b) Book value
1) 2) 3) 4) 5) 6) 7) Fotal. (Colum. 8) Fotal. (Colum. Part X 1) Federal i	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Cotal. (Column Part X 1) Federal i OAN FROM PAYABLE TO	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Cotal. (Column Part X 1) Federal i OAN FROM PAYABLE TO	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
Part IX 1) 2) 3) 4) 5) 6) 7) Sotal. (Columnor) Part X OAN FROM AYABLE TO 3)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X 1) Federal i OAN FROM PAYABLE TO 3) 4)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Column Part X 1) Federal i OAN FROM PAYABLE TO 3) 4) 5)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) Part X Part X OAN FROM PAYABLE TO 3) 4) 5) 6)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) Part X 1) Fotal. (Colum. 7) 8) Part X 1) Federal i OAN FROM PAYABLE TO 3) 4) 5) 6) 7)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) Fotal. (Colum. Part X Part X L. 1) Federal i	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9) Fotal. (Colum. Part X L. 1) Federal i .OAN FROM PAYABLE TO 3) 4) 5) 6) 7) 8) 9)	Other Assets. Complete if the organization answered (a) Description Imm (b) must equal Form 990, Part X, col.(B) line 15.) Other Liabilities. Complete if the organization ar See Form 990, Part X, line 25. (a) Description of liability income taxes UB FOUNDATION		es' on Form		(b) Book value

Schedule D (Form 990) 2018

	Page 5
Information (continued)	
Explanation	

Schedule D (Form 990) 2018

Additional Data

Software ID:

Software Version:
EIN: 16-1301210

Name: UNIVERSITY AT BUFFALO FOUNDATION

INCLIDATOR INC

INCUBATOR INC

Supplemental Information

Return Reference

Explanation

FIN 48 (ASC 740 FOOTNOTE)

PART X, LINE 2 THE INTERNAL REVENUE SERVICE HAS RULED THAT THE UNIVERSITY AT BUFFALO FOUND ATION INCUBATOR, INC. IS QUALIFIED UNDER SECTION 501 (C) (3) OF THE INTERNAL REVENUE CODE AND IS, THEREFORE, GENERALLY NOT SUBJECT TO TAX ON RELATED INCOME UNDER PRESENT FEDERAL IN COME TAX LAWS, AND IS NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509 (A)(1), (A)(2), OR (A)(3) OF THE INTERNAL REVENUE CODE. UNIVERSITY AT BUFFALO FOUNDATION INCUBATOR, INC. FOLLOWS THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHERE BY IT RECOGNIZES INCOME TAX POSITIONS WHEN IT IS MORE-LIKELY THAN-NOT THAT THE POSITION WILL BE SUSTAINABLE BASED ON THE MERITS OF THE POSITION. MANAGEMENT HAS CONCLUDED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT NEED TO BE RECORDED AT JUNE 30, 2019 OR 2018

.

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	9318	9000	030
Sch	edule J	C	OM	IB No.	1545-0	0047		
(Forr	n 990)		Compensa ganization answ	Trustees, Key Employees, and Hig ated Employees vered "Yes" on Form 990, Part IV, n to Form 990.	hest line 23.	2 0	18	3
•	tment of the Treasury al Revenue Service	► Go to <u>www.irs.go</u>	ov/Form990 for	instructions and the latest inform	nation. O		o Pul ectio	
Nar	ne of the organiz				Employer identificat			
	VERSITY AT BUFFAL UBATOR INC	O FOUNDATION			16-1301210			
Pa	rt I Questi	ons Regarding Compensa	ntion					
							Yes	No
1a				f the following to or for a person liste ny relevant information regarding the				
	First-class	s or charter travel		Housing allowance or residence for	personal use			
	_	companions	닏	Payments for business use of person				
		nification and gross-up payment	_	Health or social club dues or initiation				
	☐ Discretion	nary spending account		Personal services (e.g., maid, chauf	feur, chef)			
b		xes in line 1a are checked, did t all of the expenses described ab		follow a written policy regarding paym nplete Part III to explain	nent or reimbursement	1 b		
2				or allowing expenses incurred by all	. 1-2	2		
	directors, truste	ees, officers, including the CEO/	executive Directo	r, regarding the items checked in line	elar			
3				ed to establish the compensation of th	ne			
				not check any boxes for methods CEO/Executive Director, but explain i	n Part III.			
		-						
		ation committee	님	Written employment contract				
		ent compensation consultant of other organizations	H	Compensation survey or study Approval by the board or compensa	tion committee			
		or other organizations		Approval by the board of compensa	don committee			
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the fi	ling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment? .			4a		No
b	•		·	lified retirement plan?		4b		No
С				nsation arrangement?		4c		No
	ir res to any o	or lines 4a-c, list the persons an	id provide the app	plicable amounts for each item in Part	. 111.			
	Only 501(c)(3	s), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9.				
5	For persons lists	ed on Form 990, Part VII, Section	on A, line 1a, did	the organization pay or accrue any				
	compensation c	ontingent on the revenues of:						
а	The organization	n?				5a		No
b						5b		No
	,	5a or 5b, describe in Part III.						
6		ed on Form 990, Part VII, Section contingent on the net earnings o		the organization pay or accrue any				
а	-	n?				6a		No
b						6b		No
_	-	6a or 6b, describe in Part III.						
7	payments not d	escribed in lines 5 and 6? If "Ye	s," describe in Pa	the organization provide any nonfixed art III		7		No
8	subject to the ir	nitial contract exception describe	ed in Regulations	red pursuant to a contract that was section 53.4958-4(a)(3)? If "Yes," de		8		No
9				presumption procedure described in		9		
For F	Panerwork Redu	uction Act Notice, see the Ins	structions for Fo	orm 990. Cat No 5	0053T Schedule J		990)	2018

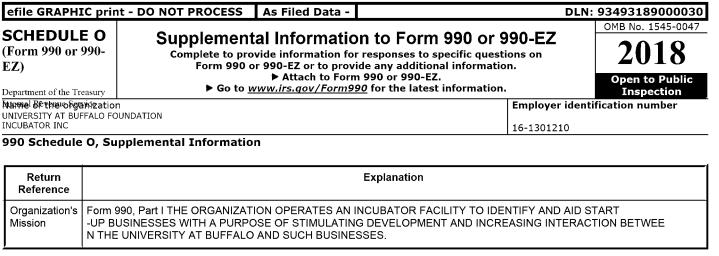
			y Employees, and Hi					-
instructions, on row (ii).	. Do no	not list any individuals that	rted on Schedule J, report at are not listed on Form 9 ndividual must equal the to	990, Part VII.				at individual.
(A) Name and Title		(B) Breakdown (i) Base compensation	n of W-2 and/or 1099-MIS (ii) Bonus & incentive compensation		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1 EDWARD SCHNEIDER EXECUTIVE DIRECTOR	(i) (ii)	220.254			31,865	21,311	292,427	
	+						<u> </u>	
	+		<u> </u>					
	1							
	+		<u> </u>					
	+		<u> </u>				-	
	+	-	<u> </u>				<u> </u>	
	+		<u>'</u>				<u>'</u>	

Schedule J (Form 990) 2018											
Part III Supplemental Inform											
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.											
Return Reference	Explanation										
COMPENSATION	PART I AND PART II UNIVERSITY AT BUFFALO FOUNDATION INCUBATOR, INC. DOES NOT COMPENSATE ANY OFFICERS, DIRECTORS, OR KEY EMPLOYEES. CERTAIN INDIVIDUALS RECEIVED COMPENSATION FROM A RELATED ORGANIZATION AND THE PROCESS OF DETERMINING COMPENSATION IS CONDUCTED AT										

THE RELATED ORGANIZATION'S LEVEL USING A COMPENSATION COMMITTEE, COMPENSATION SURVEY OR STUDY, AND APPROVAL BY THE BOARD OR

COMPENSATION COMMITTEE.

I (Form 990) 2018



990 Schedule O, Supplemental Information

H THE INTERNAL REVENUE SERVICE.

Daturn

	Reference	Explanation	
	Form 990	Form 990, Part VI, Line 11b AFTER THE FORM 990 HAS BEEN PREPARED AND COMPLETED INTERNALLY	
	Review	IT IS REVIEWED BY THE ORGANIZATION'S MANAGEMENT. AN EXTERNAL REVIEW OF THE FORM 990 IS THE	
	Process	N PERFORMED BY THE ORGANIZATION'S OUTSIDE ACCOUNTANTS (KPMG). THE ORGANIZATION'S BOARD OF	
		DIRECTORS HAS DELEGATED THE REVIEW PROCESS TO THE AUDIT COMMITTEE OF THE UNIVERSITY AT BUF	
ı		EAL O FOLINDATION, INC., AN AFEILIATED ENTITY, THE FORM COLD DISCUSSED AT A MEETING OF THE	

Evolunation

FALO FOUNDATION, INC., AN AFFILIATED ENTITY. THE FORM 990 IS DISCUSSED AT A MEETING OF THE AUDIT COMMITTEE PRIOR TO FILING THE RETURN. UPON COMPLETION OF THE AUDIT COMMITTEE'S REVIEW, THE FORM 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS PRIOR TO FILING THE RETURN WIT

990 Schedule O, Supplemental Information

Return Reference	Explanation
Explanation of Monitoring and Enforcement of Conflicts	Form 990, Part VI, Line 12C ALL DIRECTORS AND OFFICERS OF THE ORGANIZATION ARE REQUIRED TO COMPLETE A WRITTEN CONFLICT OF INTEREST DISCLOSURE STATEMENT ON AN ANNUAL BASIS. ALL DIRE CTORS AND OFFICERS ARE ALSO REQUIRED TO PROVIDE ANY UPDATED INFORMATION ON POTENTIAL CONFLICTS THAT ARISE PRIOR TO THE COMPLETION OF THE DISCLOSURE STATEMENT. ALL DISCLOSURE STATEM ENTS ARE REVIEWED BY THE ORGANIZATION'S MANAGEMENT AND LEGAL COUNSEL. ALL SITUATIONS THAT ARE DEEMED TO REPRESENT A CONFLICT AS DESCRIBED IN THE ORGANIZATION'S CONFLICT OF INTEREST POLICY ARE REPORTED TO THE BOARD CHAIR. THE CONFLICTED INDIVIDUAL MUST RECUSE HIMSELF OR HERSELF DURING THE DISCUSSION OF AND VOTING ON AN ACTION THAT INVOLVES THE IDENTIFIED CONFLICT.

Return Explanation
Reference

990 Schedule O, Supplemental Information

Other	Form 990, Part VI, Line 19 THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF	
Organization	INTEREST POLICY ARE AVAILABLE UPON REQUEST. IN ADDITION, THE FINANCIAL STATEMENTS ARE AVAI	
Documents	LABLE ON THE ORGANIZATION'S WEBSITE AND THE FORM 990 IS AVAILABLE AT WWW.GUIDESTAR.ORG.	
Publicly		
Available		

efile GRAPHIC print - DO NOT PROCESS
SCHEDULE R

(Form 990)

Department of the Treasury

Name of the organization UNIVERSITY AT BUFFALO FOUNDATION

Internal Revenue Service

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Employer identification number

INCUBATOR INC							16-1	301210				
Part I Identification of Disregarded Entities Complete if	the organ	ization answe	red "Yes	on Form	990, Part	IV, line 3	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activi		(c) Legal domicile (s or foreign coun				(e) End-of-year assets		(f Direct co ent	f) ontrolling city	
Part II Identification of Related Tax-Exempt Organization related tax-exempt organizations during the tax year.	1s Comple						Part I		cause		_	
(a) Name, address, and EIN of related organization	(b) Primary activity		(c) Legal domicile (sta or foreign country		(d Exempt Co	de section Public		(e) charity status tion 501(c)(3))		(f) virect controlling entity	Section (13) co	g) n 512(tontrolle tity? No
(1)UNIVERSITY AT BUFFALO FOUNDATION INC BOX 900	EDUCATION	N SVC		NY	501(C)(3)		7		NA		Yes	No
BUFFALO, NY 14226 16-0865182												
(2)UBF CORPORATION BOX 900	EDUCATIO	N SVC		NY	501(C)(2)		N/A		NA			No
BUFFALO, NY 14226 51-0164454 (3)FNUB INC	EDUCATIO	N SVC	-	NY	501(C)(3)		7		NA			No
BOX 900 BUFFALO, NY 14226												
16-1537468 (4)UBF FACULTY - STUDENT HOUSING CORP BOX 900	EDUCATIO	N SVC		NY	501(C)(3)		10		NA			No
BUFFALO, NY 14226 16-1372560												
(5)UNIVERSITY AT BUFFALO CROFTS HALL	EDUCATIO	N		NY	GOVT		6		NA			No
BUFFALO, NY 14226 14-6013200											_	
For Paperwork Reduction Act Notice, see the Instructions for Form 9	90.		Ca	t. No. 5013!					Sch	edule R (Form	990) 2	018

(a)	(b)	(c)	(d)	(€	:)	(f)	(g)	(h	1)	(i)	()	j)	(k	()	
Name, addresś, and E related organizatio	IN of on	Primary activity	Legal domicile (state or foreign country)	Direct controllin entity	Predor	ninant related, ated, d from nder s 512-	Share of	Share of	Dispropi allocat	rtionate tions?		Gene mana part	ral or aging ner?	Percer owner	ntage
None									Yes	No		Yes	No		
Hole															
art IV Identification of Related Or	ganizations Taxable as a	Corporation	n or Tru	ı st Comp	lete if the	organ	ization ans	swered "Ye	s" on l	Form	990. Part I	V. lin	e 34		
because it had one or more rel											,	-,			
(a) Name, address, and EIN of related organization	(b) Primary activity	(stat	(c) Legal Iomicile e or foreigr		(d) Firect controlli entity	(C c	(e) be of entity orp, S corp, or trust)	(f) Share of tota income		(g) e of end year assets	d-of- Per	(h) centage nership	9 ((i Section (13) cor enti	512(b ntrolle ity?
248 NORTH LONG STREET INC	RESIDENTIAL		NY	U	BFI	C Co	orp	53,75	3	564,	.863 100.	000 %		Yes Yes	No
900 FALO, NY 14266 264031					-			55,7.5		.,					
						- 1									i

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1 b		No
c Gift, grant, or capital contribution from related organization(s)	1c \	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g	\Box	No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No

	1 1		
Lease of facilities, equipment, or other assets from related organization(s)	1k		No
Performance of services or membership or fundraising solicitations for related organization(s)	11		No
Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
Sharing of paid employees with related organization(s)	10	Yes	
Reimbursement paid to related organization(s) for expenses	1 p	Yes	
Reimbursement paid by related organization(s) for expenses	1 q		No
Other transfer of cash or property to related organization(s)	1r		No
Other transfer of cash or property from related organization(s)	1s		No
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			
(a)(b)(c)(d)Name of related organizationTransactionAmount involvedMethod of determining and method of determinin			
	Performance of services or membership or fundraising solicitations for related organization(s)	Performance of services or membership or fundraising solicitations for related organization(s)	Performance of services or membership or fundraising solicitations for related organization(s)

Page **3**

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	section 501(c)(3) organizations?		section 501(c)(3) organizations?		section 501(c)(3) organizations?		section 501(c)(3) organizations?		section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No									
							-			Schedul	e R (Form	990	0) 2018								

chedule R (Form 990) 2018		Page \$	5
Part VII	Supplemental Information		
Provide additional information for responses to questions on Schedule R (see instructions).			
Return Reference		Explanation	