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EXTENDED TO NOVEMBER 15, 2019

Form **990-PF**

Department of the Treasury
Internal Revenue Service

# Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public

▶ Go to www irs gov/Form990PF for instructions and the latest information

OMB No 1545-0052

**2018**

Open to Public Inspection

For calendar year 2018 or tax year beginning , and ending

Name of foundation
CRYSTAL SPRINGS FOUNDATION
C/O FILAMENT, LLC

A Employer identification number
91-2008832

Number and street (or P O box number if mail is not delivered to street address): 701 PIKE STREET — Room/suite: 2225

B Telephone number
(206)436-2300

City or town, state or province, country, and ZIP or foreign postal code
SEATTLE, WA 98101

C If exemption application is pending, check here ▶ ☐

G Check all that apply ☐ Initial return ☐ Initial return of a former public charity
☐ Final return ☐ Amended return
☐ Address change ☐ Name change

D 1 Foreign organizations, check here ▶ ☐
2 Foreign organizations meeting the 85% test, check here and attach computation ▶ ☐

H Check type of organization [X] Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ▶ ☐

I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶$ 44,995,402.

J Accounting method [X] Cash ☐ Accrual
☐ Other (specify)
(Part I, column (d) must be on cash basis )

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ▶ ☐

**Part I** Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

| | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|---|---|---|---|---|
| Revenue | 1 Contributions, gifts, grants, etc., received | 0. | | N/A | |
| | 2 Check ▶ [X] if the foundation is not required to attach Sch B | | | | |
| | 3 Interest on savings and temporary cash investments | 6,964. | 6,964. | | STATEMENT 1 |
| | 4 Dividends and interest from securities | 770,566. | 770,566. | | STATEMENT 2 |
| | 5a Gross rents | | | | |
| | b Net rental income or (loss) | | | | |
| | 6a Net gain or (loss) from sale of assets not on line 10 | 1,595,987. | | | |
| | b Gross sales price for all assets on line 6a 2,075,810. | | | | |
| | 7 Capital gain net income (from Part IV, line 2) | | 1,595,987. | | |
| | 8 Net short-term capital gain | | | | |
| | 9 Income modifications | | | | |
| | 10a Gross sales less returns and allowances | | | | |
| | b Less Cost of goods sold | | | | |
| | c Gross profit or (loss) | | | | |
| | 11 Other income | -41,935. | -48,014. | | STATEMENT 3 |
| | 12 Total Add lines 1 through 11 | 2,331,582. | 2,325,503. | | |
| Operating and Administrative Expenses | 13 Compensation of officers, directors, trustees, etc | 25,000. | 500. | | 24,500. |
| | 14 Other employee salaries and wages | 137,500. | 0. | | 137,500. |
| | 15 Pension plans, employee benefits | 88,902. | 0. | | 88,902. |
| | 16a Legal fees STMT 4 | 970. | 0. | | 970. |
| | b Accounting fees STMT 5 | 19,484. | 9,742. | | 9,742. |
| | c Other professional fees STMT 6 | 154,756. | 154,756. | | 0. |
| | 17 Interest | 5,067. | 5,067. | | 0. |
| | 18 Taxes STMT 7 | 51,147. | 21,782. | | 12,365. |
| | 19 Depreciation and depletion | 1,837. | 0. | | |
| | 20 Occupancy | 540. | 0. | | 324. |
| | 21 Travel, conferences, and meetings | 677,294. | 0. | | 677,294. |
| | 22 Printing and publications | | | | |
| | 23 Other expenses STMT 8 | 343,662. | 319,393. | | 13,646. |
| | 24 Total operating and administrative expenses Add lines 13 through 23 | 1,506,159. | 511,240. | | 965,243. |
| | 25 Contributions, gifts, grants paid | 2,254,841. | | | 2,254,841. |
| | 26 Total expenses and disbursements Add lines 24 and 25 | 3,761,000. | 511,240. | | 3,220,084. |
| | 27 Subtract line 26 from line 12 | | | | |
| | a Excess of revenue over expenses and disbursements | -1,429,418. | | | |
| | b Net investment income (if negative, enter -0-) | | 1,814,263. | | |
| | c Adjusted net income (if negative, enter -0-) | | | N/A | |

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**Part II Balance Sheets** Attached schedules and amounts in the description column should be for end of year amounts only

| | | Beginning of year (a) Book Value | End of year (b) Book Value | End of year (c) Fair Market Value |
|---|---|---|---|---|
| Assets | 1 Cash - non-interest-bearing | 106,592. | 60,874. | 60,874. |
| | 2 Savings and temporary cash investments | 1,615,448. | 1,664,708. | 1,664,708. |
| | 3 Accounts receivable ▶ 105,124. | | | |
| | Less allowance for doubtful accounts ▶ | 50,198. | 105,124. | 105,124. |
| | 4 Pledges receivable ▶ | | | |
| | Less allowance for doubtful accounts ▶ | | | |
| | 5 Grants receivable | | | |
| | 6 Receivables due from officers, directors, trustees, and other disqualified persons | | | |
| | 7 Other notes and loans receivable ▶ 275,846. | | | |
| | Less allowance for doubtful accounts ▶ 0. | 291,231. | 275,846. | 275,846. |
| | 8 Inventories for sale or use | | | |
| | 9 Prepaid expenses and deferred charges | | | |
| | 10a Investments - U S and state government obligations | | | |
| | b Investments - corporate stock STMT 9 | 9,545,396. | 9,065,573. | 15,142,011. |
| | c Investments - corporate bonds STMT 10 | 3,120,260. | 3,120,260. | 2,975,439. |
| | 11 Investments - land buildings and equipment basis ▶ | | | |
| | Less accumulated depreciation ▶ | | | |
| | 12 Investments - mortgage loans | | | |
| | 13 Investments - other STMT 11 | 12,594,299. | 11,804,300. | 23,417,176. |
| | 14 Land, buildings, and equipment basis ▶ 100,407. | | | |
| | Less accumulated depreciation STMT 12▶ 93,114. | 4,767. | 7,293. | 0. |
| | 15 Other assets (describe ▶ STATEMENT 13) | 1,534,021. | 1,310,567. | 1,354,224. |
| | 16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I) | 28,862,212. | 27,414,545. | 44,995,402. |
| Liabilities | 17 Accounts payable and accrued expenses | | | |
| | 18 Grants payable | | | |
| | 19 Deferred revenue | | | |
| | 20 Loans from officers, directors, trustees, and other disqualified persons | | | |
| | 21 Mortgages and other notes payable | | | |
| | 22 Other liabilities (describe ▶ STATEMENT 14) | 18,618. | 369. | |
| | 23 Total liabilities (add lines 17 through 22) | 18,618. | 369. | |
| Net Assets or Fund Balances | Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26, and lines 30 and 31 | | | |
| | 24 Unrestricted | | | |
| | 25 Temporarily restricted | | | |
| | 26 Permanently restricted | | | |
| | Foundations that do not follow SFAS 117, check here ▶ [X] and complete lines 27 through 31 | | | |
| | 27 Capital stock, trust principal, or current funds | 28,843,594. | 27,414,176. | |
| | 28 Paid-in or capital surplus, or land, bldg , and equipment fund | 0. | 0. | |
| | 29 Retained earnings, accumulated income, endowment, or other funds | 0. | 0. | |
| | 30 Total net assets or fund balances | 28,843,594. | 27,414,176. | |
| | 31 Total liabilities and net assets/fund balances | 28,862,212. | 27,414,545. | |

**Part III Analysis of Changes in Net Assets or Fund Balances**

| | | | |
|---|---|---|---|
| 1 | Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) | 1 | 28,843,594. |
| 2 | Enter amount from Part I, line 27a | 2 | -1,429,418. |
| 3 | Other increases not included in line 2 (itemize) ▶ | 3 | 0. |
| 4 | Add lines 1, 2, and 3 | 4 | 27,414,176. |
| 5 | Decreases not included in line 2 (itemize) ▶ | 5 | 0. |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 | 6 | 27,414,176. |

## Part IV Capital Gains and Losses for Tax on Investment Income

| | (a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co ) | (b) How acquired P - Purchase D - Donation | (c) Date acquired (mo , day, yr ) | (d) Date sold (mo., day, yr.) |
|---|---|---|---|---|
| 1a | CHARLES SCHWAB | | | |
| b | PASS-THROUGH ENTITIES | P | | |
| c | OFFSHORE INVESTMENTS | P | | |
| d | CAPITAL GAINS DIVIDENDS | | | |
| e | | | | |

| | (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) ((e) plus (f) minus (g)) |
|---|---|---|---|---|
| a | 1,000,333. | | 479,823. | 520,510. |
| b | 587,643. | | | 587,643. |
| c | 487,514. | | | 487,514. |
| d | 320. | | | 320. |
| e | | | | |

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

| | (i) FMV as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col (i) over col (j), if any | (l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h)) |
|---|---|---|---|---|
| a | | | | 520,510. |
| b | | | | 587,643. |
| c | | | | 487,514. |
| d | | | | 320. |
| e | | | | |

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7; If (loss), enter -0- in Part I, line 7 } — 2 — 1,595,987.

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6). If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8 — 3 — N/A

## Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries

| (a) Base period years Calendar year (or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | (d) Distribution ratio (col. (b) divided by col (c)) |
|---|---|---|---|
| 2017 | 3,317,517. | 48,107,034. | .068961 |
| 2016 | 2,759,932. | 45,159,466. | .061115 |
| 2015 | 2,561,927. | 47,405,805. | .054042 |
| 2014 | 2,293,238. | 45,179,075. | .050759 |
| 2013 | 2,690,414. | 44,517,961. | .060434 |

| | | | |
|---|---|---|---|
| 2 | **Total** of line 1, column (d) | 2 | .295311 |
| 3 | Average distribution ratio for the 5-year base period - divide the total on line 2 by 5 0, or by the number of years the foundation has been in existence if less than 5 years | 3 | .059062 |
| 4 | Enter the net value of noncharitable-use assets for 2018 from Part X, line 5 | 4 | 47,126,572. |
| 5 | Multiply line 4 by line 3 | 5 | 2,783,390. |
| 6 | Enter 1% of net investment income (1% of Part I, line 27b) | 6 | 18,143. |
| 7 | Add lines 5 and 6 | 7 | 2,801,533. |
| 8 | Enter qualifying distributions from Part XII, line 4 | 8 | 3,447,308. |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions

CRYSTAL SPRINGS FOUNDATION



**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

| | | | | |
|---|---|---|---|---|
| 1a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter ______ (attach copy of letter if necessary-see instructions) | | | | |
| b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ [X] and enter 1% of Part I, line 27b | | | 1 | 18,143. |
| c All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter 4% of Part I, line 12, col (b) | | | | |
| 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-) | | | 2 | 0. |
| 3 Add lines 1 and 2 | | | 3 | 18,143. |
| 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-) | | | 4 | 0. |
| 5 **Tax based on investment income** Subtract line 4 from line 3 If zero or less, enter -0- | | | 5 | 18,143. |
| 6 Credits/Payments | | | | |
| a 2018 estimated tax payments and 2017 overpayment credited to 2018 | 6a | 23,546. | | |
| b Exempt foreign organizations - tax withheld at source | 6b | 0. | | |
| c Tax paid with application for extension of time to file (Form 8868) | 6c | 15,000. | | |
| d Backup withholding erroneously withheld | 6d | 0. | | |
| 7 Total credits and payments Add lines 6a through 6d | | | 7 | 38,546. |
| 8 Enter any **penalty** for underpayment of estimated tax Check here ☐ if Form 2220 is attached | | | 8 | 0. |
| 9 **Tax due** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶ | | | 9 | |
| 10 **Overpayment** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶ | | | 10 | 20,403. |
| 11 Enter the amount of line 10 to be: **Credited to 2019 estimated tax** ▶ | | 20,403. **Refunded** ▶ | 11 | 0. |

**Part VII-A Statements Regarding Activities**

| | | Yes | No |
|---|---|---|---|
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | 1a | | X |
| b Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition | 1b | | X |
| If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities | | | |
| c Did the foundation file **Form 1120-POL** for this year? | 1c | | X |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0. **(2)** On foundation managers ▶ $ 0. | | | |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ▶ $ 0. | | | |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities | 2 | | X |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | 3 | | X |
| 4a Did the foundation have unrelated business gross income of $1,000 or more during the year? | 4a | X | |
| b If "Yes," has it filed a tax return on **Form 990-T** for this year? | 4b | X | |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by *General Instruction T* | 5 | | X |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | 6 | X | |
| 7 Did the foundation have at least $5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV | 7 | X | |
| 8a Enter the states to which the foundation reports or with which it is registered See instructions ▶ WA | | | |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G*? If "No," attach explanation | 8b | X | |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV If "Yes," complete Part XIV | 9 | | X |
| 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses | 10 | | X |



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## Part VII-A Statements Regarding Activities *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule See instructions | 11 | | X |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement See instructions | 12 | | X |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | X | |
| | Website address ▶ HTTP://WWW.CSF.ORG/ | | | |
| 14 | The books are in care of ▶ DELAP LLP Telephone no. ▶ 503-697-4118 | | | |
| | Located at ▶ 5885 MEADOWS ROAD, NO. 200, LAKE OSWEGO, OR ZIP+4 ▶ 97035 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** - check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ 15 N/A | | | |
| 16 | At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? | 16 | | X |
| | See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of the foreign country ▶ | | | |

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

| | | | Yes | No |
|---|---|---|---|---|
| 1a | During the year, did the foundation (either directly or indirectly) | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No | | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☒ Yes ☐ No | | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No | | | |
| | (6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days ) ☐ Yes ☒ No | | | |
| b | If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance? See instructions | 1b | | X |
| | Organizations relying on a current notice regarding disaster assistance, check here ▶ ☐ | | | |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018? | 1c | | X |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)). | | | |
| a | At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? ☐ Yes ☒ No | | | |
| | If "Yes," list the years ▶ ____, ____, ____, ____ | | | |
| b | Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement - see instructions ) N/A | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ▶ ____, ____, ____, ____ | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No | | | |
| b | If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018 ) N/A | 3b | | |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | X |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018? | 4b | | X |

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| 5a During the year, did the foundation pay or incur any amount to | | | | |
| (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? | Yes [X] No | | | |
| (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? | Yes [X] No | | | |
| (3) Provide a grant to an individual for travel, study, or other similar purposes? | Yes [X] No | | | |
| (4) Provide a grant to an organization other than a charitable, etc , organization described in section 4945(d)(4)(A)? See instructions | Yes [X] No | | | |
| (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? | Yes [X] No | | | |
| b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53 4945 or in a current notice regarding disaster assistance? See instructions | N/A | 5b | | |
| Organizations relying on a current notice regarding disaster assistance, check here | ▶ [ ] | | | |
| c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? | N/A [ ] Yes [ ] No | | | |
| If "Yes," attach the statement required by Regulations section 53 4945-5(d) | | | | |
| 6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | Yes [X] No | | | |
| b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | 6b | | X |
| If "Yes" to 6b, file Form 8870 | | | | |
| 7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? | Yes [X] No | | | |
| b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? | N/A | 7b | | |
| 8 Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? | Yes [X] No | | | |

## Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

**1 List all officers, directors, trustees, and foundation managers and their compensation.**

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|---|---|
| MICHAEL R. MURRAY<br>701 PIKE STREET, SUITE 2225<br>SEATTLE, WA 98101 | DIRECTOR, PRESIDENT/TREASU<br>35.00 | 25,000. | 37,021. | 0. |
| JOYCE B. MURRAY<br>701 PIKE STREET, SUITE 2225<br>SEATTLE, WA 98101 | DIRECTOR, VP/SECRETARY<br>0.50 | 0. | 0. | 0. |

**2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."**

| (a) Name and address of each employee paid more than $50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|---|---|
| CHERYL MACKAY - 3317 145TH PLACE SE,<br>MILL CREEK, WA 98012 | 40.00 | 137,500. | 51,881. | 0. |

**Total** number of other employees paid over $50,000 ▶ 0

**Part VIII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

**3 Five highest-paid independent contractors for professional services. If none, enter "NONE."**

| (a) Name and address of each person paid more than $50,000 | (b) Type of service | (c) Compensation |
|---|---|---|
| FILAMENT LLC - 701 PIKE STREET, SUITE 2225, SEATTLE, WA 98101 | INVESTMENT MANAGEMENT | 120,000. |
| | | |
| | | |
| | | |
| | | |
| **Total** number of others receiving over $50,000 for professional services ▶ | | 0 |

**Part IX-A** **Summary of Direct Charitable Activities**

| List the foundation's four largest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|---|---|
| 1 N/A | |
| 2 | |
| 3 | |
| 4 | |

**Part IX-B** **Summary of Program-Related Investments**

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. | Amount |
|---|---|
| 1 SEE ATTACHED | 700,163. |
| 2 | |
| All other program-related investments See instructions<br>3 SEE ATTACHED | -472,939. |
| **Total** Add lines 1 through 3 ▶ | 227,224. |

## Part X Minimum Investment Return (All domestic foundations must complete this part Foreign foundations, see instructions )

| | | | |
|---|---|---|---|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , purposes: | | |
| a | Average monthly fair market value of securities | 1a | 19,772,254. |
| b | Average of monthly cash balances | 1b | 2,655,610. |
| c | Fair market value of all other assets | 1c | 25,416,372. |
| d | **Total** (add lines 1a, b, and c) | 1d | 47,844,236. |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) — 1e: 0. | | |
| 2 | Acquisition indebtedness applicable to line 1 assets | 2 | 0. |
| 3 | Subtract line 2 from line 1d | 3 | 47,844,236. |
| 4 | Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions) | 4 | 717,664. |
| 5 | **Net value of noncharitable-use assets** Subtract line 4 from line 3. Enter here and on Part V, line 4 | 5 | 47,126,572. |
| 6 | **Minimum investment return** Enter 5% of line 5 | 6 | 2,356,329. |

## Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ▶ ☐ and do not complete this part )

| | | | |
|---|---|---|---|
| 1 | Minimum investment return from Part X, line 6 | 1 | 2,356,329. |
| 2a | Tax on investment income for 2018 from Part VI, line 5 — 2a: 18,143. | | |
| b | Income tax for 2018 (This does not include the tax from Part VI ) — 2b: | | |
| c | Add lines 2a and 2b | 2c | 18,143. |
| 3 | Distributable amount before adjustments Subtract line 2c from line 1 | 3 | 2,338,186. |
| 4 | Recoveries of amounts treated as qualifying distributions | 4 | 0. |
| 5 | Add lines 3 and 4 | 5 | 2,338,186. |
| 6 | Deduction from distributable amount (see instructions) | 6 | 0. |
| 7 | **Distributable amount** as adjusted. Subtract line 6 from line 5 Enter here and on Part XIII, line 1 | 7 | 2,338,186. |

## Part XII Qualifying Distributions (see instructions)

| | | | |
|---|---|---|---|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 | 1a | 3,220,084. |
| b | Program-related investments - total from Part IX-B | 1b | 227,224. |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes | 2 | |
| 3 | Amounts set aside for specific charitable projects that satisfy the: | | |
| a | Suitability test (prior IRS approval required) | 3a | |
| b | Cash distribution test (attach the required schedule) | 3b | |
| 4 | **Qualifying distributions** Add lines 1a through 3b Enter here and on Part V, line 8; and Part XIII, line 4 | 4 | 3,447,308. |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b | 5 | 18,143. |
| 6 | **Adjusted qualifying distributions** Subtract line 5 from line 4 | 6 | 3,429,165. |

**Note** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

## Part XIII Undistributed Income (see instructions)

| | (a) Corpus | (b) Years prior to 2017 | (c) 2017 | (d) 2018 |
|---|---|---|---|---|
| 1 Distributable amount for 2018 from Part XI, line 7 | | | | 2,338,186. |
| 2 Undistributed income if any, as of the end of 2018 | | | | |
| a Enter amount for 2017 only | | | 0. | |
| b Total for prior years ______ , ______ , ______ | | 0. | | |
| 3 Excess distributions carryover, if any, to 2018 | | | | |
| a From 2013 514,580. | | | | |
| b From 2014 52,751. | | | | |
| c From 2015 231,583. | | | | |
| d From 2016 525,613. | | | | |
| e From 2017 949,419. | | | | |
| f Total of lines 3a through e | 2,273,946. | | | |
| 4 Qualifying distributions for 2018 from Part XII, line 4: ▶ $ 3,447,308. | | | | |
| a Applied to 2017, but not more than line 2a | | | 0. | |
| b Applied to undistributed income of prior years (Election required - see instructions) | | 0. | | |
| c Treated as distributions out of corpus (Election required - see instructions) | 0. | | | |
| d Applied to 2018 distributable amount | | | | 2,338,186. |
| e Remaining amount distributed out of corpus | 1,109,122. | | | |
| 5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a)) | 0. | | | 0. |
| 6 Enter the net total of each column as indicated below | | | | |
| a Corpus Add lines 3f, 4c and 4e Subtract line 5 | 3,383,068. | | | |
| b Prior years' undistributed income. Subtract line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed | | 0. | | |
| d Subtract line 6c from line 6b. Taxable amount - see instructions | | 0. | | |
| e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount - see instr | | | 0. | |
| f Undistributed income for 2018 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2019 | | | | 0. |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) | 0. | | | |
| 8 Excess distributions carryover from 2013 not applied on line 5 or line 7 | 514,580. | | | |
| 9 Excess distributions carryover to 2019 Subtract lines 7 and 8 from line 6a | 2,868,488. | | | |
| 10 Analysis of line 9 | | | | |
| a Excess from 2014 52,751. | | | | |
| b Excess from 2015 231,583. | | | | |
| c Excess from 2016 525,613. | | | | |
| d Excess from 2017 949,419. | | | | |
| e Excess from 2018 1,109,122. | | | | |

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

| | Tax year | Prior 3 years | | | |
|---|---|---|---|---|---|
| | (a) 2018 | (b) 2017 | (c) 2016 | (d) 2015 | (e) Total |
| 2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed | | | | | |
| b 85% of line 2a | | | | | |
| c Qualifying distributions from Part XII, line 4 for each year listed | | | | | |
| d Amounts included in line 2c not used directly for active conduct of exempt activities | | | | | |
| e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c | | | | | |
| 3 Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter (1) Value of all assets | | | | | |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed | | | | | |
| c "Support" alternative test - enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) | | | | | |
| (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from an exempt organization | | | | | |
| (4) Gross investment income | | | | | |

**Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year-see instructions.)**

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2).)

SEE STATEMENT 15

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶ ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or email address of the person to whom applications should be addressed

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV Supplementary Information** *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment

| Recipient<br>Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|---|---|---|---|---|
| a *Paid during the year* | | | | |
| SEE ATTACHED GRANT LISTING | | | | 2,254,841. |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| **Total** | | | ▶ 3a | 2,254,841. |
| b *Approved for future payment* | | | | |
| NONE | | | | |
| | | | | |
| | | | | |
| **Total** | | | ▶ 3b | 0. |

## Part XVI-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated | Unrelated business income | | Excluded by section 512, 513, or 514 | | (e) |
|---|---|---|---|---|---|
| | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | Related or exempt function income |
| 1 Program service revenue: | | | | | |
| a | | | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| f | | | | | |
| g Fees and contracts from government agencies | | | | | |
| 2 Membership dues and assessments | | | | | |
| 3 Interest on savings and temporary cash investments | | | 14 | 6,964. | |
| 4 Dividends and interest from securities | | | 14 | 770,566. | |
| 5 Net rental income or (loss) from real estate | | | | | |
| a Debt-financed property | | | | | |
| b Not debt-financed property | | | | | |
| 6 Net rental income or (loss) from personal property | | | | | |
| 7 Other investment income | | | | | |
| 8 Gain or (loss) from sales of assets other than inventory | | | 18 | 1,595,987. | |
| 9 Net income or (loss) from special events | | | | | |
| 10 Gross profit or (loss) from sales of inventory | | | | | |
| 11 Other revenue: | | | | | |
| a PASS-THROUGH ORDINARY | | | | | |
| b INCOME-NON UBTI | 900099 | | | -48,014. | |
| c PASS-THROUGH INCOME-NET | | | | | |
| d UBTI | 900099 | 6,079. | | | |
| e OTHER INCOME | 900099 | | 14 | 0. | |
| 12 Subtotal. Add columns (b), (d), and (e) | | 6,079. | | 2,325,503. | 0. |

13 Total. Add line 12, columns (b), (d), and (e) 13 2,331,582.

(See worksheet in line 13 instructions to verify calculations.)

## Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

| Line No. ▼ | Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). |
|---|---|
| | |

**Part XVII** **Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations**

| | | | Yes | No |
|---|---|---|---|---|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of | | | |
| | (1) Cash | 1a(1) | | X |
| | (2) Other assets | 1a(2) | | X |
| b | Other transactions | | | |
| | (1) Sales of assets to a noncharitable exempt organization | 1b(1) | | X |
| | (2) Purchases of assets from a noncharitable exempt organization | 1b(2) | | X |
| | (3) Rental of facilities, equipment, or other assets | 1b(3) | | X |
| | (4) Reimbursement arrangements | 1b(4) | | X |
| | (5) Loans or loan guarantees | 1b(5) | | X |
| | (6) Performance of services or membership or fundraising solicitations | 1b(6) | | X |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | | X |

d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received

| (a) Line no | (b) Amount involved | (c) Name of noncharitable exempt organization | (d) Description of transfers, transactions, and sharing arrangements |
|---|---|---|---|
| | | N/A | |

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

| (a) Name of organization | (b) Type of organization | (c) Description of relationship |
|---|---|---|
| N/A | | |

**Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

Signature of officer or trustee: [signature] Date: 11-12-19 Title: PRESIDENT

May the IRS discuss this return with the preparer shown below? See instr ☒ Yes ☐ No

**Paid Preparer Use Only**

| Print/Type preparer's name | Preparer's signature | Date | Check ☐ if self-employed | PTIN |
|---|---|---|---|---|
| LAURA KOEROGHLIAN, CPA | LAURA KOEROGHLIAN | 11/11/19 | | P00639586 |

Firm's name ▶ DELAP LLP Firm's EIN ▶ 93-0418710

Firm's address ▶ 5885 MEADOWS ROAD, NO. 200 LAKE OSWEGO, OR 97035 Phone no 503-697-4118



823622 12-11-18

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

| SOURCE | (A) REVENUE PER BOOKS | (B) NET INVESTMENT INCOME | (C) ADJUSTED NET INCOME |
|---|---|---|---|
| ASHESI UNIVERSITY FOUNDATION | 6,769. | 6,769. | |
| BANK OF AMERICA - 1611 | 190. | 190. | |
| BANK OF AMERICA - 8108 | 5. | 5. | |
| TOTAL TO PART I, LINE 3 | 6,964. | 6,964. | |

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

| SOURCE | GROSS AMOUNT | CAPITAL GAINS DIVIDENDS | (A) REVENUE PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME |
|---|---|---|---|---|---|
| CHARLES SCHWAB INTEREST/DIV | 524,493. | 320. | 524,173. | 524,173. | |
| PASS-THROUGH ENTITIES | 246,393. | 0. | 246,393. | 246,393. | |
| TO PART I, LINE 4 | 770,886. | 320. | 770,566. | 770,566. | |

FORM 990-PF OTHER INCOME STATEMENT 3

| DESCRIPTION | (A) REVENUE PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME |
|---|---|---|---|
| PASS-THROUGH ORDINARY INCOME-NON UBTI | -48,014. | -48,014. | |
| PASS-THROUGH INCOME-NET UBTI | 6,079. | 0. | |
| TOTAL TO FORM 990-PF, PART I, LINE 11 | -41,935. | -48,014. | |

FORM 990-PF | LEGAL FEES | STATEMENT 4

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|---|---|---|---|---|
| LEGAL FEES | 970. | 0. | | 970. |
| TO FM 990-PF, PG 1, LN 16A | 970. | 0. | | 970. |

FORM 990-PF | ACCOUNTING FEES | STATEMENT 5

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|---|---|---|---|---|
| ACCOUNTING FEES | 19,484. | 9,742. | | 9,742. |
| TO FORM 990-PF, PG 1, LN 16B | 19,484. | 9,742. | | 9,742. |

FORM 990-PF | OTHER PROFESSIONAL FEES | STATEMENT 6

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|---|---|---|---|---|
| INVESTMENT MANAGEMENT FEES | 119,939. | 119,939. | | 0. |
| MANAGEMENT FEES | 34,817. | 34,817. | | 0. |
| TO FORM 990-PF, PG 1, LN 16C | 154,756. | 154,756. | | 0. |

FORM 990-PF | TAXES | STATEMENT 7

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|---|---|---|---|---|
| SCHWAB FOREIGN TAXES | 19,442. | 19,442. | | 0. |
| PASS-THROUGH FOREIGN TAXES | 2,340. | 2,340. | | 0. |
| PAYROLL TAXES | 12,365. | 0. | | 12,365. |
| FEDERAL TAXES PAID | 17,000. | 0. | | 0. |
| TO FORM 990-PF, PG 1, LN 18 | 51,147. | 21,782. | | 12,365. |

FORM 990-PF OTHER EXPENSES STATEMENT 8

| DESCRIPTION | (A) EXPENSES PER BOOKS | (B) NET INVEST-MENT INCOME | (C) ADJUSTED NET INCOME | (D) CHARITABLE PURPOSES |
|---|---|---|---|---|
| PASS-THROUGH CHARITABLE CONT | 0. | 0. | | 0. |
| BANK CHARGES | 486. | 486. | | 0. |
| POSTAGE AND DELIVERY | 2,279. | 46. | | 2,233. |
| LICENSES AND PERMITS | 77. | 0. | | 77. |
| COMPUTER AND WEB EXPENSE | 691. | 14. | | 677. |
| OFFICE SUPPLIES | 1,661. | 33. | | 1,628. |
| DUES & SUBSCRIPTIONS | 1,467. | 0. | | 1,467. |
| INSURANCE | 5,610. | 112. | | 5,498. |
| PASS-THROUGH DED-NON UBTI | 318,702. | 318,702. | | 0. |
| PAYROLL ADMIN | 2,117. | 0. | | 2,117. |
| PASS-THROUGH MISC NON DED | 10,623. | 0. | | 0. |
| MISCELLANEOUS | -51. | 0. | | -51. |
| TO FORM 990-PF, PG 1, LN 23 | 343,662. | 319,393. | | 13,646. |

FORM 990-PF CORPORATE STOCK STATEMENT 9

| DESCRIPTION | BOOK VALUE | FAIR MARKET VALUE |
|---|---|---|
| SALTSTACK | 325,000. | 325,000. |
| SCHWAB-VANGUARD FTSE ALL WORLD | 6,013,063. | 7,039,877. |
| SCHWAB-VANGUARD TOTAL STK MKT | 2,727,510. | 7,777,134. |
| TOTAL TO FORM 990-PF, PART II, LINE 10B | 9,065,573. | 15,142,011. |

FORM 990-PF CORPORATE BONDS STATEMENT 10

| DESCRIPTION | BOOK VALUE | FAIR MARKET VALUE |
|---|---|---|
| SCHWAB-METROPOLITAN WEST TOTAL | 1,720,204. | 1,651,919. |
| SCHWAB-VANGUARD TOTAL BOND MKT | 1,400,056. | 1,323,520. |
| TOTAL TO FORM 990-PF, PART II, LINE 10C | 3,120,260. | 2,975,439. |

FORM 990-PF OTHER INVESTMENTS STATEMENT 11

| DESCRIPTION | VALUATION METHOD | BOOK VALUE | FAIR MARKET VALUE |
|---|---|---|---|
| BAIN CAPITAL (TRU) VIII, LP | COST | 36,799. | 968. |
| BAIN CAPITAL (TRU) VIII-E, LP | COST | 21,231. | -2,885. |
| BAIN CAPITAL FUND VIII, LP | COST | 3,721. | 12,791. |
| BAIN CAPITAL FUND VIII-E, LP | COST | 26,369. | 7,079. |
| BAIN CAPITAL REAL ESTATE FUND I-B | COST | 4,993. | 1. |
| BRANDYWINE GLOBAL | COST | 1,799,829. | 1,645,820. |
| CLARION LION PROPERTIES FUND | COST | 1,914,235. | 4,005,294. |
| GENERAL RESONANCE | COST | -25,911. | 628,187. |
| HGGC FUND II-A | COST | 369,419. | 511,660. |
| HGGC FUND III-A | COST | 280,756. | 333,577. |
| HUNTSMAN GAY CAPITAL PARTNERS | COST | 294,316. | 248,925. |
| INVESCO CORE REAL ESTATE FUND | COST | 2,465,644. | 4,000,430. |
| LEGACY VENTURE IV, LLC | COST | 183,547. | 400,399. |
| MADRONA VENTURE CAPITAL FUND I | COST | 14,368. | 1,970. |
| Q-BLK FINANCIAL VENTURES II | COST | 15,859. | 3,411. |
| Q-BLK STRATEGIC PTRS, INC. | COST | 3,456,462. | 9,777,906. |
| SPECIAL OPP FUND III | COST | 12,103. | 71,729. |
| SPECIAL OPP FUND IV | COST | 29,586. | 120,361. |
| SPECIAL OPP FUND V | COST | 294,719. | 474,637. |
| SPECIAL OPP FUND VI | COST | 126,250. | 109,238. |
| SPECIAL OPPORTUNITIES FD ASIA | COST | 187,794. | 399,259. |
| UNITUS ELEVAR EQUITY FUND II LP | COST | 289,151. | 664,418. |
| UNITUS EQUITY FUND LP | COST | 3,060. | 2,001. |
| TOTAL TO FORM 990-PF, PART II, LINE 13 | | 11,804,300. | 23,417,176. |

FORM 990-PF DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT STATEMENT 12

| DESCRIPTION | COST OR OTHER BASIS | ACCUMULATED DEPRECIATION | BOOK VALUE |
|---|---|---|---|
| OFFICE FURNITURE | 76,582. | 76,582. | 0. |
| OFFICE FURNITURE | 7,456. | 7,456. | 0. |
| FLOORING | 5,369. | 5,369. | 0. |
| COMPUTER | 3,233. | 1,779. | 1,454. |
| COMPUTER | 3,404. | 1,419. | 1,985. |
| LAPTOP (CHERYL) | 4,363. | 509. | 3,854. |
| TOTAL TO FM 990-PF, PART II, LN 14 | 100,407. | 93,114. | 7,293. |

FORM 990-PF | OTHER ASSETS | STATEMENT 13

| DESCRIPTION | BEGINNING OF YR BOOK VALUE | END OF YEAR BOOK VALUE | FAIR MARKET VALUE |
|---|---|---|---|
| UIP RUMA LLC | 141,997. | 0. | 0. |
| UIP MOBIVI LLC | 240,287. | 0. | 0. |
| UNITUS CAPITAL MAURITIUS | 0. | 100,000. | 100,000. |
| UNITUS SEED FUND LP | 478,170. | 533,342. | 527,810. |
| UNITUS SEED FUND GP. LLC | 101,190. | 60,714. | 60,714. |
| UNITUS SEED FUND II LP | 0. | 78,750. | 78,750. |
| LIVELIHOOD IMPACT FD LP | 572,377. | 0. | 0. |
| LIVELIHOOD IMPACT FD FEEDER LP | 0. | 537,761. | 586,950. |
| TO FORM 990-PF, PART II, LINE 15 | 1,534,021. | 1,310,567. | 1,354,224. |

FORM 990-PF | OTHER LIABILITIES | STATEMENT 14

| DESCRIPTION | BOY AMOUNT | EOY AMOUNT |
|---|---|---|
| CREDIT CARD PAYABLE | 18,618. | 369. |
| TOTAL TO FORM 990-PF, PART II, LINE 22 | 18,618. | 369. |

FORM 990-PF | PART XV - LINE 1A LIST OF FOUNDATION MANAGERS | STATEMENT 15

NAME OF MANAGER

MICHAEL R. MURRAY
JOYCE B. MURRAY

Form **8868**
(Rev January 2019)

Department of the Treasury
Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

▶ File a separate application for each return.
▶ Go to www.irs.gov/Form8868 for the latest information.

OMB No 1545-1709

**Electronic filing (e-file)** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions) For more details on the electronic filing of this form, visit *www irs gov/e-file-providers/e-file-for-charities-and-non-profits*

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns

**Enter filer's identifying number**

| | | |
|---|---|---|
| Type or print<br>File by the due date for filing your return See instructions | Name of exempt organization or other filer, see instructions<br>CRYSTAL SPRINGS FOUNDATION<br>C/O FILAMENT, LLC | Employer identification number (EIN) or<br>91-2008832 |
| | Number, street, and room or suite no If a P O box, see instructions<br>C/O DELAP - 5885 MEADOWS RD, #200 | Social security number (SSN) |
| | City, town or post office, state, and ZIP code For a foreign address, see instructions<br>LAKE OSWEGO, OR 97035 | |

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 4

| Application Is For | Return Code | Application Is For | Return Code |
|---|---|---|---|
| Form 990 or Form 990-EZ | 01 | Form 990 T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041 A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

- The books are in the care of ▶ DELAP LLP 5885 MEADOWS ROAD, NO. 200 - LAKE OSWEGO, OR 97035
  Telephone No ▶ 503-697-4118 Fax No ▶ 503-697-4196
- If the organization does not have an office or place of business in the United States, check this box ▶ ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ______ If this is for the whole group, check this box ▶ ☐ If it is for part of the group, check this box ▶ ☐ and attach a list with the names and EINs of all members the extension is for

1 I request an automatic 6 month extension of time until NOVEMBER 15, 2019 , to file the exempt organization return for the organization named above The extension is for the organization's return for
▶ ☒ calendar year 2018 or
▶ ☐ tax year beginning ______________ , and ending ______________

2 If the tax year entered in line 1 is for less than 12 months, check reason ☐ Initial return ☐ Final return
☐ Change in accounting period

| | | | |
|---|---|---|---|
| 3a | If this application is for Forms 990 BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions | 3a | $ 38,546. |
| b | If this application is for Forms 990 PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made Include any prior year overpayment allowed as a credit | 3b | $ 23,546. |
| c | **Balance due.** Subtract line 3b from line 3a Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions | 3c | $ 15,000. |

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions