Fdrm \ 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ection 501(c), 527, or 4947(a)(1) of the Internal nevenue Coco (const.).

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Inter	artment of t mal Revenu	he Treasury e Service	► Go to www.irs.gov/Form990 for instructions and the latest	information.	1817	Inspection
A	For the 2	2018 caler	ndar year, or tax year beginning January 1st , 2018, and endi	ng Decem	ber 31st	, 20 18
В	Check if a	pplicable	C Name of organization Alamance Community Foundation		D Employ	er identification number
	Address c	hange	Doing business as			82-3275373
	Name cha	inge	Number and street (or P O box if mail is not delivered to street address) Room/s	uite	E Telepho	ne number
	Initial retui	m l	P.O. Box 726			(336) 790-6627
	Final return	/terminated	City or town, state or province, country, and ZIP or foreign postal code			
	Amended	return	Burlington, NC 27216		G Gross re	eceipts \$ \$16,466,613.74
	Application	n pending i	F Name and address of principal officer Gavin Stevens	H(a) is this a g	roup return for	subordinates? Yes No
	• •		33 East Davis Street, Burlington, NC 27215			s included? Tyes No
$\overline{}$	Tax-exem		✓ 501(c)(3)	→ ``	lo," attach a	list (see instructions)
J	Website:	► www	.alamancecommunityfoundation.org	H(c) Group	exemption	number ▶
K	Form of or		Corporation ☐ Trust ☐ Association ☐ Other ► L Year of forms	ation 2017	M State	of legal domicile NC (
P	art I	Summa	ary			
	1 E	Briefly des	scribe the organization's mission or most significant activities. The A	lamance Con	munity F	oundation manages
e	r	nearly 100	charitable funds established to strengthen its community by providing s	upport to a br	oad range	of community needs,
Jan			organizations, and educational opportunities.			
/eri	2 0	Check this	s box ▶☐ if the organization discontinued its operations or disposed	of more than	25% of	its net assets.
Governance	3 1	Number o	f voting members of the governing body (Part VI, line 1a)		3	18
] 4 N	Number o	f independent voting members of the governing body (Part VI, line 1b)	4	18
ţį	5 T	Fotal num	ber of individuals employed in calendar year 2018 (Part V, line 2a)		5	2
Activities &	6 7	rotal num	ber of volunteers (estimate if necessary)		6	22
Ä	7a T	otal unre	lated business revenue from Part VII, compact Hill ED		7a	0
			ited business taxable income from form 990-1, line 38	. <u>.</u>	7b	0
Revenue			my actions Q	Prior Ye	ear	Current Year
	8 (Contributi	ons and grants (Part VIII, line 1h) . NOV 2019		\$25,000	\$16,105,945.52
	9 F	Program s	service revenue (Part VIII, line 2g)			0
ě	10 h	nvestmer	nt income (Part VIII, column (A), lines B, 4, @GDEN, UT .			\$360,668.22
Œ	11 (Other reve	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			0
	12 T	otal rever	nue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)		\$25,000	\$16,466,613.74
	13 (Grants an	d similar amounts paid (Part IX, column (A), lines 1-3)			\$643,787.00
	14 E	Benefits p	aid to or for members (Part IX, column (A), line 4)			0
S	15 9	Salaries, o	ther compensation, employee benefits (Part IX, column (A), lines 5-10)			\$29,136.85
Expenses	16a F	Profession	nal fundraising fees (Part IX, column (A), line 11e)			0
ĝ	ЬТ	otal fund	raising expenses (Part IX, column (D), line 25) ► \$11,483.46			
û	17 (Other exp	enses (Part IX, column (A), lines 11a-11d, 11f-24e)			\$39,428.73
	18 T	otal expe	enses. Add lines 13-17 (must equal Part IX, column (A), line 25) .		850	\$712,352.58
		Revenue I	ess expenses. Subtract line 18 from line 12		\$24,150	\$15,754,261.16
Net Assets or Fund Balances				Beginning of Cu	rrent Year	End of Year
sets	20 T	otal asse	ts (Part X, line 16)		\$24,150	\$13,938,115.83
d B	21 T	otal liabıl	ıtıes (Part X, line 26)		0	\$799.44
		let assets	s or fund balances. Subtract line 21 from line 20		\$24,150	\$13,937,316.39
Pa	art II	Signatu	ure Block			
			, I declare that I have examined this return, including accompanying schedules and state			ny knowledge and belief, it is
true	e, correct, a	and comple	te Declaration of preparer (other than officer) is based on all information of which prepare	er has any knowl	edge	.
			ann Huero		11/15	12019
Sign		Signal	ture of officer	Da	te	
He	re		Gavin Stevens, Executive Director	<u> </u>		
		<u> </u>	or print name and title			
Pa	id	Print/Type	e preparer's name Preparer's signature D	ate	Check [T PTIN
	eparer				self-emp	
	e Only	Firm's na	me ►	Fim	n's EIN ▶	
		Firm's ad	dress ▶	Pho	ne no	
May	y the IRS	discuss	this return with the preparer shown above? (see instructions)			Yes No
For	Paperwo	rk Reduc	tion Act Notice, see the separate instructions. Cat I	No 11282Y		Form 990 (2018)

Part	· · · · · · · · · · · · · · · · · · ·
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The Alamance Community Foundation is a charitable organization dedicated to strengthening Alamance County for present and
	future generations through philanthropy. Working toward a vision of an inclusive, caring and vibrant community, the Community Foundation facilitates giving that improves lives in the community, maintains permanent endowment funds, and partners with donors
	to shape effective responses to community issues and opportunities.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
•	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
	γ · · · · · · · · · · · · · · · · · · ·
4a	(Code:) (Expenses \$ 380,470.45 including grants of \$ 367,400) (Revenue \$)
	DONOR ADVISED: The Community Foundation manages 43 donor-advised and scholarship funds which enable residents of
	Alamance County to achieve their individual charitable goals. During 2018, 59 grants were disbursed in support of faith-based, health
	······································
4b	(Code:) (Expenses \$ 49,870.45 including grants of \$ 36,800.) (Revenue \$)
	FIELD OF INTEREST: The Community Foundation manages endowment and unrestricted grant funds which are used to strengthen its
	community for present and future generations. Focus areas for 2018 were program/project-based funding in the areas of education,
	health and human service, youth programming, and the arts.
	The state of the s
	•••••••••••••••••••••••••••••••••••••••
4c	(Code:) (Expenses \$ 252,657.45 including grants of \$ 239,587.) (Revenue \$)
	ORGANIZATION FUNDS: Area residents have created funds to support specific nonprofit organizations. In addition, the Community
	Foundation manages the endowment funds of local nonprofit organizations. Accordingly, the foundation recognizes a liability to the
	nonprofit and adjusts this liability for related contributions, earnings, grants and expenses. In 2018, \$239,587 was returned to these
	organizations.
	•••••••••••••••••••••••••••••••••••••••
4d	Other program services (Describe in Schedule O.)
70	(Expenses \$ including grants of \$) (Revenue \$)
4e	Table
70	Total program service expenses ► \$682,998.35



art	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	√	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	✓	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	Ť		<u> </u>
Ū	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	✓	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		✓
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	✓	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	✓	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	✓	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		✓
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		1
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		✓
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		1
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		✓
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		✓
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		1
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	1	

Part	Checklist of Required Schedules (continued)			_
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		/
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		✓_
С .	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		1
d Oc-	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	✓_
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		1
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		✓
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		1
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	✓	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	•	1
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		√
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		1
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	✓	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
4-	Enter the number recented in Day 2 of Four 1006 Fator C. if and applicable		Yes	No
b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	i i		
	reportable gaming (gambling) winnings to prize winners?	1c		
		Form	990	(2018)

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 2			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	<u></u>
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		1
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O .	3b		
1 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,	4a		
b	a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country	44		<u> </u>
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		/
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			١,
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		-
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	er.		
7	gifts were not tax deductible?	6b		<u> </u>
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	 7а		/
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	✓	
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		/
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		<u> </u>
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8		-
9	sponsoring organization have excess business holdings at any time during the year?	-		-
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		-
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		1
10	Section 501(c)(7) organizations. Enter:	-		<u> </u>
	Initiation fees and capital contributions included on Part VIII, line 12	,		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
100	against amounts due or received from them.)	12a		
12a b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		<u> </u>
•	Note. See the instructions for additional information the organization must report on Schedule O.	.00		
ь	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			'
	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓_
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	_		
	excess parachute payment(s) during the year?	15		/
	If "Yes," see instructions and file Form 4720, Schedule N.			لــــا
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		✓
	If "Yes," complete Form 4720, Schedule O.			
		Forn	n 990	(2018)

Part				
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S	See ins	struct	ions.
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		
Secti	on A. Governing Body and Management		1	
4 =			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 18	4		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar			
	committee, explain in Schedule O.			ĺĺ
b	Enter the number of voting members included in line 1a, above, who are independent . 1b 18	į		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	1]	
	any other officer, director, trustee, or key employee?	2	√	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		✓
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		✓
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		✓
6	Did the organization have members or stockholders?	6		✓
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7.		,
	one or more members of the governing body?	7a		✓
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during	7.5		<u> </u>
Ü	the year by the following:	} !		
а	The governing body?	8a	<u> </u>	
b	Each committee with authority to act on behalf of the governing body?	8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		✓
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	<u>ue Co</u>		
40			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		_
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	✓	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			لــــا
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	√	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	✓	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	10-		
13	describe in Schedule O how this was done	12c	V	
14	Did the organization have a written document retention and destruction policy?	14	▼	
15	Did the process for determining compensation of the following persons include a review and approval by	••	-	
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	_		
а	The organization's CEO, Executive Director, or top management official	15a	-	
b	Other officers or key employees of the organization	15b		✓
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			لب_
	with a taxable entity during the year?	16a		<u>√</u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	164		
Section	organization's exempt status with respect to such arrangements?	16b		
17	List the states with which a copy of this Form 990 is required to be filed ▶ None			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-7	(Sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	,255		(0)
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	oolicy	, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and re-	cords	>	
	Gavin Stevens 133 Fact Davis Street Burlington NC 27215 (236) 700-6627			

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۲a	a	е	

Form 990 (2018)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order, individual trustees or directors; institutional trustees; officers; key employees, highest compensated employees; and former such persons.

Check this box if neither the organization no	r any relate	d org	anız			ompe	nsa	ted any currer	t officer, director	r, or trustee.
(A) Name and Title	(B) Average hours per week (list any hours for	box, office	unles er and	Pos neck ss pe d a d	rson	than on the state of the state	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) Jerry A. Bailey (Chair Elect)	11	1		1				0	0	0
(2) Frances P. Barnes	1	1						o	0	0
(3) Steve Buckley	.5	1						0	0	
(4) Cynthia D. Chandler (Treasurer)	1	1		1				0	0	0
(5) Tom Chandler	.5	1						0		0
(6) Charlie Harris	11	1		-				0		0
(7) Jack Lindley	0	1						0		
(8) John Maynard	.5	1						0		0
(9) Jimmy Moser	.5	1					-	0		0
(10) Anne Powell	.5	1						0		0
(11) Thomas E. Powell III	.5	1					-	0		0
(12) James B. Powell (Secretary)	1	1		1				0		0
(13) Fairfax C. Reynolds (Chair)	5	1		1				0	_	0
(14) David Sellers	111	1						0		0

Part	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
					•	C)							
	(A)	(B)	(do n			ition more	e than o	one	(D)	(E)	1	(F)	
	Name and title	Average	box,	unles	s pe	rson	is both	n an	Reportable	Reportable	1	imated	
		hours per week (list any					or/trust		compensation	compensation from related	l .	ount of	
		hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	불투	Former	the	organizations		ensatio	n
		related organizations	l e d	럁	e	em	loyest	ner	organization (W-2/1099-MISC)	(W-2/1099-MISC)		om the Inization	,
		below dotted	학교	ona		용	8 5		(44-2/1099-141130)	Í		related	
		line)	List.	를	1	/ee	per	ł			orga	nızatıon	s
		'	8	stee			Highest compensated employee						
						_	8	<u> </u>	<u> </u>				
(15)	lerry Tolley	.5	_				}	}			1		
			✓		<u> </u>		ļ	_	0	0			0
(16)	Kathleen Treadwell	.5											
			✓	Ш		_	ļ		0	0			0
(17)	lo Watts Williams	.5	. '										
			1					_	0	0			0
(18)	Russell Wilson	0											
			/	Ш					0	0			0
<u>(19)</u>	Gavin Stevens (Executive Director/President)	40									•		
						✓			\$20,329.19	0		\$9	20.83
(20)						1			l		ĺ		
	· · · · · · · · · · · · · · · · · · ·							ļ					
(21)		·											
													
(22)					!								
								<u> </u>					
(23)		·											
		·						ļ <u> </u>					
(24)											İ		
								<u> </u>			<u> </u>		
(25)													
			L										
1b	Sub-total			•			•	>	\$20,329.19	,		\$9	20.83
C	Total from continuation sheets to Part	•			-	-	-						
d	Total (add lines 1b and 1c)							<u> </u>	\$20,329.19		L	\$9	20.83
2	Total number of individuals (including but		I to th	ose	list	ed a	above	e) w	ho received m	ore than \$100,00)0 of		
	reportable compensation from the organi	zation >							00				
												Yes	Nυ
3	Did the organization list any former of							emp	oloyee, or high	est compensate			
	employee on line 1a? If "Yes," complete S	Schedule J	for su	ıch i	ındı	vidu	ıal				3	ļl	√
4	For any individual listed on line 1a, is the												1
	organization and related organizations	greater tha	an \$1	50,0	000	? #	"Yes	s, "	complete Sch	edule J for suc			
	ındıvıdual						•				4		✓_
5	Did any person listed on line 1a receive o									ation or individu		.	
•——	for services rendered to the organization?	If "Yes," c	ompl	ete :	Sch	edu	ıle J f	or s	such person	<u> </u>	5	لــــــــــــــــــــــــــــــــــــــ	✓
Section	on B. Independent Contractors												
1	Complete this table for your five highest of	compensate	ed inc	depe	ende	ent (contra	acto	ors that receive	ed more than \$10	00,000 of	f	
	compensation from the organization. Rep												Х
	year.						_						
	(A)								(B)		(C)		
	Name and business add	ress							Description of s	ervices	Compens	sation	
None													
2	Total number of independent contracto	rs (ıncludır	ng bu	t no	ot I	ımit	ed to	th	ose listed abo	ove) who			
_	received more than \$100,000 of company	•	~							'			ŀ

Form **990** (2018)

Par	VIII	Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII								
		Check it Schedule O	contains a resp	oonse or note to	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated husiness revenue	(D) Revenue excluded from tax under sections 512–514		
ts, Grants Amounts	1a b c	Federated campaigns Membership dues . Fundraising events .	1b			N WITH		372-314		
Contributions, Gifts, Grants and Other Similar Amounts	e f	Related organizations Government grants (cont All other contributions, gif and similar amounts not incli	tributions) 1e its, grants,	\$16,105,945.52						
Contri and O	g h	Noncash contributions include Total. Add lines 1a-1f		454,304.15 ▶	\$16,105,945.52					
	2a b			Business Code		J				
Program Service Revenue	c d e									
Progra	f g	All other program serv Total. Add lines 2a–2f	•	•	0					
	3	Investment income (in and other similar amount income from investment	unts)	▶	\$360,668.22 0					
	5 6a	Royalties	(i) Real	▶ (iı) Personal	O					
	b c d	Rental income or (loss) Net rental income or (l	oss)	▶	0					
	7a b	Gross amount from sales of assets other than inventory Less: cost or other basis	(i) Secunties	(II) Other						
	c d	and sales expenses . Gain or (loss)			0					
Other Revenue	8a	Gross income from fur events (not including \$ of contributions reported See Part IV, line 18	d on line 1c).							
Othe	С	Less: direct expenses Net income or (loss) fro Gross income from gar See Part IV, line 19	om fundraising	events . ►	0		· · · · · · · · · · · · · · · · · · ·			
	С	Less direct expenses Net income or (loss) fro Gross sales of inverturns and allowance	b om gaming activentory, less	vities ▶	0					
		Less cost of goods so Net income or (loss) fro Miscellaneous Re	old b om sales of inve	entory ►	0					
	11a b c	Miscellaneous He		Dualitesa Code						
	d e 12	All other revenue . Total. Add lines 11a-1 Total revenue. See in	[1d		\$16,466,613.74					

Fa 0	90 (2018)				- 10
Par					Page 10
	on 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. Ali	other organization:	s must complete colu	mn (A).
	Check if Schedule O contains a response	e or note to any line	e in this Part IX .		
	ot include amounts reported on lines 6b, 7b, o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	\$643,787.00	\$643,787.00		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	\$25,908.27	\$8,549.73	\$8,808.81	\$8,549.73
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	\$258.50		\$258.50	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	\$495.83		\$495.83	
9	Other employee benefits	\$492.27		\$492.27	
10	Payroll taxes	\$1,981.98		\$1,981.98	
11	Fees for services (non-employees):		}	1	
a	Management	\$10,953.02	\$10,953.02		
b	Legal				
C	Accounting	\$226.70		\$226.70	<u></u>
d	Lobbying				
e f	Professional fundraising services. See Part IV, line 17	245 774 54	445 704 54		
g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column	\$15,731.51	\$15,731.51		
9	(A) amount, list line 11g expenses on Schedule O.)				
12	Advertising and promotion	\$812.80			\$812.80
13	Office expenses	\$1,374.31	\$458.10	\$458.11	\$458.10
14	Information technology	\$4,706.51	\$1,568.84	\$1,568.84	\$1,568.83
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .				
20	Interest	<u> </u>			
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .				
23	Insurance	\$1,134.19		\$1,134.19	
24	Other expenses Itemize expenses not covered				1
	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				ĺ
а	Staff and Board Development	6450.57		\$450.CZ	
a b	Donor Cultivation	\$450.67 \$984.78		\$450.67 \$984.78	
C	Credit Card Fees	\$39.09		\$39.09	
-	Dues & Subscriptions	\$280.00	\$93.00	\$93.09	\$94.00

\$93.00

\$1,857.15

\$682,998.35

\$280.00

\$2,735.15

\$712,352.58

Dues & Subscriptions

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

All other expenses Miscellaneous

25

\$94.00

\$11,483.46

\$93.00

\$878.00

\$17,870.77

Forn	n 990 (2	018)	_		Page 11
P	art X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Pai	rt X		🛘
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	\$24,150.	1	\$612,866.43
	2	Savings and temporary cash investments		2	\$222,799.21
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
ď	8	Inventories for sale or use	·	8	
	9 10a	Prepaid expenses and deferred charges		9	\$6,782.06
		other basis. Complete Part VI of Schedule D 10a \$2,184.47		40-	
	b	Less: accumulated depreciation		10c	\$1,326.05
	11 12	Investments—publicly traded securities		11 12	\$13,094,342.08
	13	· · · · · · · · · · · · · · · · · · ·		13	
	14	Investments—program-related. See Part IV, line 11		14	
	15	Intangible assets		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	\$24,150.	16	\$13,938,115.83
	17	Accounts payable and accrued expenses	\$24,150.	17	\$13,938,119.83
	18	Grants payable	·	18	Ψ/33.45
	19	Deferred revenue		19	······································
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
S	22	Loans and other payables to current and former officers, directors,			
Ħ		trustees, key employees, highest compensated employees, and			
Liabilities		disqualified persons. Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties [23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25		26	\$799.44
seou		Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.			<u> </u>
<u>ā</u>	27	Unrestricted net assets	\$24,150.	27	\$6,351,136 <u>.70</u>
188	28	Temporarily restricted net assets		28	\$710,462.98
	29	Permanently restricted net assets		29	\$6,875,716.71
Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.		,	
ets	30	Capital stock or trust principal, or current funds		30	
SS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
t A	32	Retained earnings, endowment, accumulated income, or other funds		32	

33

Total net assets or fund balances

Total liabilities and net assets/fund balances

\$13.938.115.83 Form **990** (2018)

\$13,937,316.39

33

34

\$24,150.

Page	1	2
9-	•	-

	(4, 1, 1)				90
Par	Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u> </u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	\$16	5,466 <u>,</u> 6	13.74
2	Total expenses (must equal Part IX, column (A), line 25)	2		\$712,3	52.58
3	Revenue less expenses. Subtract line 2 from line 1	3	\$15	5,754,2	61.16
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		\$2	4,150
5	Net unrealized gains (losses) on investments	5	(\$1	,841,0	94.77)
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	\$13	3,937,3	16.39
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u> </u>		
				Yes	No
1	Accounting method used to prepare the Form 990: 🗸 Cash 🔲 Accrual 🔲 Other				1
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plaın ın			
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		✓_
	If "Yes," check a box below to indicate whether the financial statements for the year were compared to the statement of the year were compared to the statement of the year were compared to the year we	olled or			
	reviewed on a separate basis, consolidated basis, or both.		- }		1
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		✓
	If "Yes," check a box below to indicate whether the financial statements for the year were audite	d on a			
	separate basis, consolidated basis, or both.				
	Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or				
	of the audit, review, or compilation of its financial statements and selection of an independent account	ntant?	2c		
	If the organization changed either its oversight process or selection process during the tax year, ex	plaın ın		} }	
	Schedule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set		1		
	the Single Audit Act and OMB Circular A-133?		3a		✓_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a	udits.	3b		
			Forn	ո 990	(2018)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	of the organization					Employer identification	n number
	ance Community Foundation		· · · · · · · · · · · · · · · · · · ·				75373
Pai		_ 					ons.
	organization is not a private found				•	•	
1 2	☐ A church, convention of church ☐ A school described in section						<u> </u>
3	A hospital or a cooperative ho					· · · · · · · · · · · · · · · · · · ·) /
4	A medical research organization hospital's name, city, and state	on operated in c					(iii). Enter the
5	An organization operated for section 170(b)(1)(A)(iv). (Com	the benefit of a	college or university	owned o	r operate	ed by a government	tal unit described in
6 7	☐ A federal, state, or local gover ✓ An organization that normally described in section 170(b)(1)	receives a subs	tantial part of its sup				n the general public
8	A community trust described in	n section 170(b)	(1)(A)(vi). (Complete	Part II.)			
9	An agricultural research organ or university or a non-land-grauniversity:	nzation described ant college of agr	d in section 170(b)(1) riculture (see instruction	(A)(ix) op ons). Ente	r the nan	ne, city, and state of	f the college or
10	An organization that normally receipts from activities related support from gross investmen acquired by the organization a	to its exempt fult income and un	nctions—subject to c related business taxal	ertain exc ble incom	ceptions, ie (less si	and (2) no more that ection 511 tax) from	n 331/3% of its
11	☐ An organization organized and						
12	An organization organized and						
	of one or more publicly suppo						
	Check the box in lines 12a thro	•	• • • • • • • • • • • • • • • • • • • •		•	· ·	
а	Type I. A supporting organization supporting organization. Y	n(s) the power to	regularly appoint or e	lect a ma	jority of t		
b	control or management of	the supporting o	rganization vested in	the same			
	organization(s). You must	•	•				-11
С.	its supported organization	(s) (see instructio	ns). You must comp	lete Part	IV, Secti	ons A, D, and E.	-
d	Type III non-functionally that is not functionally interequirement (see instructional section 1).	grated. The orga	nization generally mu	st satisfy	a distribi	ution requirement an	
е	Check this box if the organ functionally integrated, or						e II, Type III
f	Enter the number of supported	-					
<u>g</u>	·· ······		,			 	
	(i) Name of supported organization	(II) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))		rganization ir governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
(A)							
(B)							
(C)							
(D)							
(E)							
Total							

Part							
	(Complete only if you checked the						alify under
Spoti	Part III. If the organization fails to on A. Public Support	o quality unde	er the tests is	sted below, p	nease comple	ete Part III.)	
	dar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(a) 2019	(f) Total
1	Gifts, grants, contributions, and	(a) 2014	(b) 2015	(6) 2016	(u) 2017	(e) 2018	(I) Total
•	membership fees received. (Do not						
	include any "unusual grants.")	o	0	C	25 000	16 105 045 52	16 120 045 52
2	Tax revenues levied for the				25,000	16,105,945.52	16,130,545.52
_	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	0	0		25,000	16,105,945.52	16,130,945.52
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						170,177.20
6	Public support. Subtract line 5 from line 4						15,816,065.84
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4	0	0	0	25,000	16,105,945.52	16,130,945.52
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources					360,668.22	360,668.22
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						16,491,613.74
12	Gross receipts from related activities, etc.					12	
13	First five years. If the Form 990 is for the organization, check this box and stop her	re	<u> </u>		n, or fifth tax ye		
	on C. Computation of Public Suppor			4 1 (0)			
14	Public support percentage for 2018 (line 6					14	%
15 16a	Public support percentage from 2017 Sch 331/3% support test—2018. If the organi	zation did not	check the box	on line 13, a	nd line 14 is 33		
	box and stop here. The organization qual	•		-			
ь	331/3% support test—2017. If the organization this box and stop here. The organization	qualifies as a p	oublicly suppo	rted organizat	ion		🕨 🗀
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the "organization	eets the "facts- facts-and-circi	-and-circumsta	ances" test, ch st. The organi	neck this box a zation qualifies	and stop here.	Explain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organiza Explain in Part VI how the organization in supported organization	ition meets the	e "facts-and-d s-and-circums	ircumstances stances" test.	" test, check t	this box and	stop here.
18	Private foundation. If the organization did	d not check a l	oox on line 13,	16a, 16b, 17a	a, or 17b, chec	k this box and	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspec

OMB No 1545-0047

Open to Public Inspection

Alama	nce Community Foundation		82-3275373
Par			ds or Accounts.
	Complete if the organization answered '		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	28	
2	Aggregate value of contributions to (during year)	\$1,241,913.15	
3	Aggregate value of grants from (during year)	\$346,900.00	T
4	Aggregate value at end of year	\$3,514,539.95	old up depar advised
5	funds are the organization's property, subject to the		
6			—
0	Did the organization inform all grantees, donors, a only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		
Pari			<u> </u>
	Complete if the organization answered '	'Yes" on Form 990. Part IV. line 7.	
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recreated)		a historically important land area
	Protection of natural habitat		a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribution	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easement	s	2b
С	Number of conservation easements on a certified h	the state of the s	
d	Number of conservation easements included in		1 1
_	•		
3	Number of conservation easements modified, trans	sferred, released, extinguished, or tern	ninated by the organization during the
	tax year ►		
4	Number of states where property subject to conse		
5	Does the organization have a written policy requipolations, and enforcement of the conservation ea		
6			— • • • • • • • • • • • • • • • • • • •
6	Staff and volunteer hours devoted to monitoring, inspec	cting, nandling of violations, and emorcing	g conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting	a handling of wolstions, and enforcing	conservation easements during the year
•	► \$	g, Hariding of Violations, and emoreting	conservation easements during the year
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of	section 170(h)(4)(B)(i)
-	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports of	conservation easements in its revenue	- -
	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easeme		
Part	III Organizations Maintaining Collections	s of Art, Historical Treasures, or	Other Similar Assets.
	Complete if the organization answered '	'Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SF		
	works of art, historical treasures, or other similar	•	
	public service, provide, in Part XIII, the text of the fe		
b	If the organization elected, as permitted under S		
	works of art, historical treasures, or other similar		ucation, or research in furtherance of
	public service, provide the following amounts relati		
	(i) Revenue included on Form 990, Part VIII, line 1		• \$
•	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art,		
	following amounts required to be reported under S	, , , , , , , , , , , , , , , , , , , ,	
	Revenue included on Form 990, Part VIII, line 1 .		> \$
Þ	Assets included in Form 990, Part X		🕨 💲

Part										
3	Using the organization's acquisition, a collection items (check all that apply):	ccession, and ot	her reco	rds, chec	k any of th	e follov	ving that are a	sıgr	nificant us	e of its
а	☐ Public exhibition		d	☐ Loan	or exchang	ge prog	rams			
b	☐ Scholarly research		е	☐ Other	, 					
С	☐ Preservation for future generations									
4	Provide a description of the organizati XIII.	on's collections a	ınd expl	ain how ti	ney further	the org	janization's exe	mp'	t purpose	in Part
5	During the year, did the organization assets to be sold to raise funds rather								☐ Yes	□ No
Part	Complete if the organization		' on For	m 990, F	Part IV, line	e 9, or	reported an a	mo	unt on Fo	orm
1a	990, Part X, line 21. Is the organization an agent, trustee,									
b	included on Form 990, Part X? If "Yes," explain the arrangement in Pa					· ·	- <u>-</u>		☐ Yes	∐ No
						-		4mc	ount	
С	Beginning balance					10			<u></u>	
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amount	·						•		∐ No
	If "Yes," explain the arrangement in Pa	rt XIII. Check here	of the e	xplanation	has been	provide	ed on Part XIII .	•	· ·	
Pari			_							
——	Complete if the organization									
	_	(a) Current year	(b) Pn	or year	(c) Two year	rs back	(d) Three years bad	k]	(e) Four yea	rs back
1a	Beginning of year balance .	0		0		0		0		0
b	Contributions	8,453,832.76		0		0		0		0
C	Net investment earnings, gains, and]				ļ				
	losses	-842,539.22								
d	Grants or scholarships	264,894.21								
е	Other expenditures for facilities and programs					-				
f	Administrative expenses	24,937.31								
g	End of year balance	7,321,462.02								
2	Provide the estimated percentage of the	e current year en	d balanc	e (line 1g	, column (a)) held a	as:			
а	Board designated or quasi-endowment	t ▶ (0%							
b		63%	· -							
С	Temporarily restricted endowment ▶	9.37%								
	The percentages on lines 2a, 2b, and 2	c should equal 10	00%.							
За	Are there endowment funds not in the	possession of th	e organi	zation tha	t are held	and ad	ministered for t	he		
	organization by:								Ye	s No
	(i) unrelated organizations								3a(i)	1
	(ii) related organizations								3a(ii)	1
b	If "Yes" on line 3a(ii), are the related org	ganizations listed	as requi	red on Sc	hedule R?				3b	1
4	Describe in Part XIII the intended uses	•	•						L	
Part										
	Complete if the organization		on For	m 990 F	art IV line	e 11a. :	See Form 990	Pa	art X. line	10.
	Description of property	(a) Cost or oth	ner basis	(b) Cost o	r other basis her)	(c) /	Accumulated epreciation		(d) Book va	
1a	Land									
b	Buildings	<u> </u>								
C	Leasehold improvements	-						_		
d	Equipment	 			\$2 104 47		¢050 40			226 05
e	Other				\$2,184.47		\$858.42			,326.05
ı otal.	Add lines 1a through 1e. (Column (d) mi	ust equal Form 99	υ, Part)	(, column	(B), line 10	(c.)	🕨		\$1	,326.05

Part VII	Investments – Other Securities. Complete if the organization answered "Y	es" on Form	990 Part IV lin	e 11h. See Form	990 Part X line 12
	(a) Description of security or category (including name of security)	es on on	(b) Book value	(c) Me	thod of valuation
(1) Financial	<u> </u>				
	neld equity interests		<u></u> -		
(A) Other	•	⊢			
(A)	······································			 	 , <u>-</u> -
(B)	•••••••••••••••••••••••••••••••••••••••		· · · · · · · · · · · · · · · · · · ·		
(C)					
(D)				·	
(E)					
(F)					
(G)					
(H)					
	b) must equal Form 990, Part X, col (B) line 12) ▶				
Part VIII	Investments—Program Related.	_			
	Complete if the organization answered "Ye	es" on Form		T	
	(a) Description of investment		(b) Book value		thod of valuation I-of-year market value
(1)					
(2)				<u> </u>	
<u>(3)</u> <u>(4)</u>				<u></u>	
(5)		. —			
(6)					
(7)		-			
(8)					
(9)					
Total. (Column (I	b) must equal Form 990, Part X, col. (B) line 13)				
Part IX	Other Assets.				
	Complete if the organization answered "Ye		990, Part IV, lin	e 11d. See Form	
	(a) Description	1			(b) Book value
<u>(1)</u>	-		·		
(2)					
(3)					
(4)				· 	
(5)			· · · · = ·		
(6)					
<u>(7)</u>					
<u>(8)</u>					
	mn (b) must equal Form 990, Part X, col. (B) line	15.)			
Part X	Other Liabilities.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			<u> </u>
	Complete if the organization answered "Ye	es" on Form	990. Part IV. lin	e 11e or 11f. Se	e Form 990. Part X.
	line 25.				
1.		Book value			
(1) Federal in	come taxes				
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	o) must equal Form 990, Part X, col. (B) line 25) ▶				
	uncertain tax positions. In Part XIII, provide the text				
organization's	s liability for uncertain tax positions under FIN 48 (AS	ou 740). Check l	nere it the text of t	ne tootnote has bee	en provided in Part XIII 🔃

	_			
_	Pa	a	е	•

Part			er Return.	
	Complete if the organization answered "Yes" on Form 990,	Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		1 1	
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
C	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	⊣	
b	Other (Describe in Part XIII.)		<u> </u>	
	Add lines 4a and 4b			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	5	
Part			per Keturn.	
	Complete if the organization answered "Yes" on Form 990,		T 4 T	
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	ا مم ا		
а	Donated services and use of facilities	2a	-	
b	Prior year adjustments	2b		
C	Other losses	2c 2d	-	
d	Other (Describe in Part XIII.)			
	Add lines 2a through 2d		3	
3 4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
-	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1	
a b	Other (Describe in Part XIII.)	4b	- '	
	Add lines 4a and 4b	L I	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin		5	
	XIII Supplemental Information.			
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	d 4; Part IV, lines 1b and	2b; Part V, line	4; Part X, line
2; Parl	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to provide any additional	information.	
Part V,	line 4: Endowment funds held by the Community Foundation exist to support	the nonprofit organization	s in whose nam	e they were
establi	shed. Annual payouts are made available to the beneficiary nonprofits at a rate	e determined annually by t	he Community	oundation's
Invest	ment Committee. These funds are intended to support the missions and work o	of the nonprofits who estal	olished the endo	wed funds
or who	were named as beneficiaries by the establishing donors.			
				
•				

SCHEDULEI (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

Open to Publi Inspection

% □

✓ Yes

82-3275373

Employer identification number Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ► Go to www.irs.gov/Form990 for the latest information. ► Attach to Form 990. the selection criteria used to award the grants or assistance? General Information on Grants and Assistance **Alamance Community Foundation** Department of the Treasury Internal Revenue Service Name of the organization Part

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

Part IV, line 21, for any recipient that received more	recipient that	received more th	1an \$5,000. Part	Il can be duplica	than \$5,000. Part II can be duplicated if additional space is needed	bace is needed.	
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) Alamance Christian School 1336 Town Branch Rd., Graham, NC 2	26-0939590	501(c)3	\$10,000.00				General Support
(2) Ala. Comm. College Foundation P.O. Box 8000, Graham, NC 27253	58-1511004	501(c)3	\$47,330.00				General Support
(3) Ala. Co. Historical Museum 4777 S NC Hwy 62, Burlington, NC 272	51-0163093	501(c)3	\$8,117.00				General Support
(4) Alamance Co. Public Libraries 342 S. Spring St., Burlington, NC 2721	56-6000271	government	\$34,392.00				General Support
(5) Alamance County Young Life P.O. Box 2612, Burlington, NC 27216	84-0385934	501(c)3	\$10,250.00				General Support
(6) Ala. Burlington School System 1712 Vaughn Rd., Burlington, NC 272	56-1957903	government	\$7,961.00				General Support
(7) Children's Museum of Ala. Co. P.O. Box 1178, Graham, NC 27253	42-1740709	501(c)3	\$8,045.00				General Support
(8) Elon University 2615 Campus Box, Elon, NC 27244	56-0532303	501(c)3	\$304,504.00				General Support
(9) Positive Attitude Youth Center 229 N. GHR., Burlington, NC 27217	56-1913994	501(c)3	\$6,347.00				General Support
(10) Ralph Scott Lifeservices 408 W. Trade St., Burlington, NC 2721	56-0994323	501(c)3	\$5,204.00				General Support
(11) Residential Treatment Service P.O. Box 427, Burlington, NC 27216	56-0988222	501(c)3	\$23,310.00				General Support
(12) Episcopal Ch. Holy Comforter P.O. Box 1336, Burlington, NC 27216	56-6001643	501(c)3	\$22,424.00				General Support
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	501(c)(3) and go	vernment organiza	ations listed in the l	ine 1 table			see next page

Enter total number of other organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50055F

Schedule I (Form 990) (2018)

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service Vame of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

► Go to www.irs.gov/Form990 for the latest information. ► Attach to Form 990.

Employer identification number

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, **%** □ (h) Purpose of grant or assistance 14 General Support General Support √ Yes 82-3275373 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of noncash assistance Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (e) Amount of noncash assistance Enter total number of section 501(c)(3) and government organizations listed in the line 1 table \$12,388.00 \$45,141.00 (d) Amount of cash grant Enter total number of other organizations listed in the line 1 table (c) IRC section (if applicable) the selection criteria used to award the grants or assistance? General Information on Grants and Assistance 501(c)3 501(c)3 56-0599239 56-0611575 (p) EIN 220 E. Front St., Burlington, NC 27215 1346 S. Main St., Burlington, NC 2721 1 (a) Name and address of organization Alamance Community Foundation (2) YMCA of Alamance Co. (1) United Way of Ala. Co. or government Part II Partl (12) ල 9 (10) Ξ € <u>O</u> 9 **®**

Schedule I (Form 990) (2018)

Schedule I (Fo	Schedule I (Form 990) (2018)
Part III	Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
-					
2					
8					
4					
5					
9					
7 Part IV Supplemental Information. Provide the informat	the information r	equired in Part I, lir	e 2; Part III, columr	ion required in Part I, line 2; Part III, column (b); and any other additional information.	ional information.
Part I, Line 2:					
The foundation issues a grant agreement that states the stipulations for use of funds, when the report on use of funds is due, and how to request any revisions in the terms of the grant	stipulations for use	of funds, when the re	oort on use of funds is	due, and how to request any	revisions in the terms of the grant
should the need arise. A recipient completes and signs the grant agreement and the document is returned to the foundation before funds are disbursed. When the check is sent, a grant	he grant agreemen	and the document is r	eturned to the foundat	on before funds are disburse	d. When the check is sent, a grant
report form, which requests information on detailed expenditures, prog	enditures, programı	natic benefits, and con	nmunity impact, is incl	uded. Report forms are sent t	rammatic benefits, and community impact, is included. Report forms are sent to the foundation by the due date and
are reviewed by staff to assess compliance with the terms of the grants. As appropriate, staff closes the grant or requests reimbursement of funds (in the case of ineligible uses) and	is of the grants. As	appropriate, staff close	es the grant or request	s reimbursement of funds (in	the case of ineligible uses) and
provides summary information to the Grants Committee. For donor-advised grants, the foundation issues a letter to the grant recipient organization that contains stipulations for use of the	. For donor-advised	grants, the foundation	issues a letter to the g	rant recipient organization th	nat contains stipulations for use of the
funds. This letter accompanies the check.					
				1	

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

Alama	nce Community Foundation				Í	82-3275	373		
Par	Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash con amounts repo Form 990, Part	orted on	Method noncash coi			
1	Art-Works of art								
2	Art—Historical treasures								
3	Art-Fractional interests								
4	Books and publications		1						
5	Clothing and household goods							•	
6	Cars and other vehicles		·						
7	Boats and planes								
8	intellectual property								
9	Securities-Publicly traded	1	5417		151,624.15	FMV			
10	Securities—Closely held stock .	✓	235 units		\$302,680	Professiona	l Appr	aısal	
11	Securities—Partnership, LLC, or trust interests								
12	Securities-Miscellaneous								
13	Qualified conservation contribution—Historic structures								
14	Qualified conservation contribution—Other								
15	Real estate - Residential								
16	Real estate—Commercial								
17	Real estate—Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens			·					
24	Archeological artifacts								
25	Other► ()								
26	Other ► ()								
27	Other ► ()								
28	Other ► (
29	Number of Forms 8283 received								
	which the organization completed	Form 8283	, Part IV, Donee Acknowled	dgement		29	1		
								Yes	No
30a	During the year, did the organizat 28, that it must hold for at least the to be used for exempt purposes for	nree years t	from the date of the initial of	contribution, and	i which isn	't required	30a		- - -
b	If "Yes," describe the arrangement		. .						
31	Does the organization have a		•	es the review	of any no	nstandard	31	·	
32a	Does the organization hire or use	-	es or related organizations	•		II noncash	32a		1
b	If "Yes," describe in Part II.	-		-	-				
33	If the organization didn't report an describe in Part II.	amount in o	column (c) for a type of prop	perty for which c	olumn (a) is	s checked,			

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2018
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

Inspect

Employer identification number

Alamance Community Foundation	82-3275373
Form 990, Part VI, Section C, Line 19: All governing documents, policies and financial statements are f	iled in the Community Foundation's
offices and are available upon request.	
Form 990, Part VI, Section B, Line 12c: Annually, Foundation staff and Board members acknowledge, i	n writing, their adherence to the conflict
of interest policy. Each individual lists significant civic, financial, and business relationships for thems	selves and their spouses. This list is
summarized and used by committees to identify potential conflicts of interest as discussions warrant.	Any duality or possible conflict of
interest on the part of any member of the Board of Directors or the staff shall be disclosed to the other	members of the Board and made a
matter of record as soon as the issues in question are raised and a possible conflict is known. That pe	rson shall not vote on such matter and
shall not attempt to exert personal influence in connection therewith.	
Form 990, Part VI, Section B, line 11b: The organization's Audit Committee will review a draft of form 99	30 and will report any concerns to the
organization's Board of Directors. All board members will be provided with a draft of form 990 before fi	ling. To maintain donor privacy,
Schedule B of contributors is only available for review in Foundation offices.	
Form 990, Part VI, Section B, line 15: The process for reviewing salaries is done annually by the Board	of Directors. The president's
compensation is based on the data provided by the Council on Foundations. The president's compens	ation package is discussed separately
in an executive session of the Board on an annual basis.	
	<u></u>
	·····