

Form **990-PF****Return of Private Foundation**
or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No. 1545-0052

2018

Open to Public Inspection

Department of the Treasury
Internal Revenue ServiceDo not enter social security numbers on this form as it may be made public.
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For calendar year 2018 or tax year beginning , 2018, and ending , 20

Name of foundation <u>Phillips Family Foundation</u>		A Employer identification number <u>75-0590214</u>
Number and street (or P.O. box number if mail is not delivered to street address) <u>P.O. Box 17149</u>	Room/suite	B Telephone number (see instructions) <u>(713) 784-3204</u>
City or town, state or province, country, and ZIP or foreign postal code <u>Sugar Land TX 77496-7149</u>		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return. ☐ Address change ☐ Name change		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation 04 ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ <u>30,390,056.</u>	J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received (attach schedule)	11,039,311.			
2	Check ☐ if the foundation is not required to attach Sch. B				
3	Interest on savings and temporary cash investments	57,653.	57,653.	57,653.	
4	Dividends and interest from securities	807,141.	807,141.	807,141.	
5a	Gross rents				
b	Net rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10	2,387,653.			
b	Gross sales price for all assets on line 6a <u>19,059,253.</u>				
7	Capital gain net income (from Part IV, line 2)		2,387,653.		
8	Net short-term capital gain			0.	
9	Income modifications				
10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold				
c	Gross profit or (loss) (attach schedule)				
11	Other income (attach schedule) See Stmt	35,948.	1,132.		
12	Total. Add lines 1 through 11	14,327,706.	3,253,579.	864,794.	
13	Compensation of officers, directors, trustees, etc.				
14	Other employee salaries and wages				
15	Pension plans, employee benefits				
16a	Legal fees (attach schedule)				
b	Accounting fees (attach schedule)	13,461.			
c	Other professional fees (attach schedule) L-16c Stmt	149,645.	149,645.		
17	Interest				
18	Taxes (attach schedule) (see instructions) See Stmt	5,224.	10,392.		
19	Depreciation (attach schedule) and depletion				
20	Occupancy				
21	Travel, conferences, and meetings				
22	Printing and publications				
23	Other expenses (attach schedule) See Stmt	59,460.	59,391.		
24	Total operating and administrative expenses. Add lines 13 through 23	227,790.	219,428.		
25	Contributions, gifts, grants paid	2,154,862.			2,154,862.
26	Total expenses and disbursements. Add lines 24 and 25	2,382,652.	219,428.		2,154,862.
27	Subtract line 26 from line 12:				
a	Excess of revenue over expenses and disbursements	11,945,054.			
b	Net investment income (if negative, enter -0-)		3,034,151.		
c	Adjusted net income (if negative, enter -0-)			864,794.	

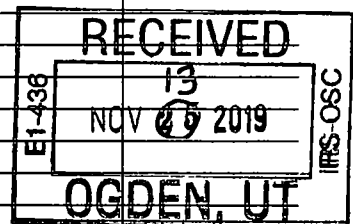
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Form 990-PF (2018)

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SCANNED DEC 31 2019 Revenue Operating and Administrative Expenses

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Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	1,027,096.	1,146,010.	1,146,010.
	2 Savings and temporary cash investments			
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)	9,640.	18,660.	18,660.
	7 Other notes and loans receivable (attach schedule) ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule) L-10b Stmt	3,080,972.	5,436,190.	5,302,664.
	c Investments—corporate bonds (attach schedule)			
Liabilities	11 Investments—land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule) L-13 Stmt	17,763,672.	24,483,996.	23,891,099.
	14 Land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
	15 Other assets (describe ▶ L-15 Stmt)	0.	31,623.	31,623.
	16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	21,881,380.	31,116,479.	30,390,056.
Net Assets or Fund Balances	17 Accounts payable and accrued expenses		5,000.	
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶)			
	23 Total liabilities (add lines 17 through 22)		5,000.	
Foundations that follow SFAS 117, check here ☐	24 Unrestricted			
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ☒			
	27 Capital stock, trust principal, or current funds	21,881,380.	31,111,479.	
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances (see instructions)	21,881,380.	31,111,479.	
Net Assets or Fund Balances	31 Total liabilities and net assets/fund balances (see instructions)	21,881,380.	31,116,479.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	21,881,380.
2 Enter amount from Part I, line 27a	2	11,945,054.
3 Other increases not included in line 2 (itemize) ▶	3	
4 Add lines 1, 2, and 3	4	33,826,434.
5 Decreases not included in line 2 (itemize) ▶ See Statement	5	2,714,955.
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	31,111,479.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a LPL 3600 - See Statement Attached	P	06/30/2018	12/31/2018
b Schwab 3049 - See Statement Attached	P	06/30/2018	12/31/2018
c Schwab 6454 - See Statement Attached	P	06/30/2018	12/31/2018
d Schwab 2337 - See Statement Attached	P	06/30/2018	12/31/2018
e See Statement			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 8,115,504.		8,380,068.	-264,564.
b 512,168.		529,644.	-17,476.
c 47,988.		30,644.	17,344.
d 220,234.		235,416.	-15,182.
e 10,163,359.		7,495,828.	2,667,531.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			-264,564.
b			-17,476.
c			17,344.
d			-15,182.
e			2,667,531.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	2,387,653.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8	3	-270,797.

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2017	3,932,431.	23,222,383.	0.169338
2016	2,185,125.	19,570,992.	0.111651
2015	2,471,227.	15,762,500.	0.156779
2014	1,598,836.	12,058,652.	0.132588
2013	1,438,467.	10,321,943.	0.139360

2 Total of line 1, column (d)	2	0.709716
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	0.141943
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5	4	30,288,111.
5 Multiply line 4 by line 3	5	4,299,185.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	30,342.
7 Add lines 5 and 6	7	4,329,527.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	2,154,862.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b			
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		0.	
3	Add lines 1 and 2		60,683.	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		0.	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		60,683.	
6	Credits/Payments:			
a	2018 estimated tax payments and 2017 overpayment credited to 2018	6a	8,360.	
b	Exempt foreign organizations—tax withheld at source	6b		
c	Tax paid with application for extension of time to file (Form 8868)	6c	56,000.	
d	Backup withholding erroneously withheld	6d		
7	Total credits and payments. Add lines 6a through 6d		64,360.	
8	Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		3,677.	
11	Enter the amount of line 10 to be: Credited to 2019 estimated tax 3,677. Refunded			

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		x
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		x
c Did the foundation file Form 1120-POL for this year?		x
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ _____ (2) On foundation managers. ▶ \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		x
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes.		x
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	x	
b If "Yes," has it filed a tax return on Form 990-T for this year?	x	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .		x
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	x	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	x	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ TX		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	x	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV		x
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		x

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		x
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		x
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>N/A</u>	x	
14 The books are in care of ► <u>Kathy Lopez</u> Telephone no. ► <u>(713) 659-6100</u> Located at ► <u>1100 Louisiana, Ste 4900 Houston TX</u> ZIP+4 ► <u>77002</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here and enter the amount of tax-exempt interest received or accrued during the year ► 15		☐
16 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►		x

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions 1b		
Organizations relying on a current notice regarding disaster assistance, check here ► ☐		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018? 1c		x
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? ☐ Yes ☒ No If "Yes," list the years ► 20____, 20____, 20____, 20____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.) 2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No		
b If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018.) 3b		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? 4a		x
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018? 4b		x

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a	During the year, did the foundation pay or incur any amount to:		
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes	☒ No
(2)	Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	☐ Yes	☒ No
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes	☒ No
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	☐ Yes	☒ No
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes	☒ No
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b	
	Organizations relying on a current notice regarding disaster assistance, check here	☐	
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	☐ Yes	☐ No
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes	☒ No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b	☒
	If "Yes" to 6b, file Form 8870.		
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes	☒ No
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?	7b	☒
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	☐ Yes	☐ No

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
D. Martin Phillips 1100 Louisiana, Suite 4900 Houston, TX 77002	President 1.00	0.	0.	0.
Liane M. Phillips 1100 Louisiana, Suite 4900 Houston, TX 77002	Secretary 1.00	0.	0.	0.
Connor L. Phillips 1100 Louisiana, Suite 4900 Houston, TX 77002	Director 1.00	0.	0.	0.
Callie M. Phillips 1100 Louisiana, Suite 4900 Houston TX 77002	Director 1.00	0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
None				

Total number of other employees paid over \$50,000 0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
None		

Total number of others receiving over \$50,000 for professional services **0****Part IX-A Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	0.
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 **0**

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	29,895,809.
b	Average of monthly cash balances	1b	853,542.
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	30,749,351.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	30,749,351.
4	Cash deemed held for charitable activities. Enter 1½% of line 3 (for greater amount, see instructions)	4	461,240.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	30,288,111.
6	Minimum investment return. Enter 5% of line 5	6	1,514,406.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,514,406.
2a	Tax on investment income for 2018 from Part VI, line 5	2a	60,683.
b	Income tax for 2018. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	60,683.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,453,723.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	1,453,723.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,453,723.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	2,154,862.
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	2,154,862.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,154,862.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				1,453,723.
2 Undistributed income, if any, as of the end of 2018:				
a Enter amount for 2017 only				
b Total for prior years: 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2018:				
a From 2013 968,099.				
b From 2014 1,032,782.				
c From 2015 1,125,500.				
d From 2016 1,276,911.				
e From 2017 2,781,942.				
f Total of lines 3a through e	7,185,234.			
4 Qualifying distributions for 2018 from Part XII, line 4. ► \$ 2,154,862.				
a Applied to 2017, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions)				
c Treated as distributions out of corpus (Election required—see instructions)				
d Applied to 2018 distributable amount				1,452,883.
e Remaining amount distributed out of corpus	701,979.			
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	7,887,213.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount—see instructions		0.		
e Undistributed income for 2017. Subtract line 4a from line 2a. Taxable amount—see instructions			0.	
f Undistributed income for 2018. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019				840.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions)				
8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions)	968,099.			
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a	6,919,114.			
10 Analysis of line 9:				
a Excess from 2014 1,032,782.				
b Excess from 2015 1,125,500.				
c Excess from 2016 1,276,911.				
d Excess from 2017 2,781,942.				
e Excess from 2018 701,979.				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

N/A

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

Tax year	Prior 3 years			(e) Total
(a) 2018	(b) 2017	(c) 2016	(d) 2015	
b 85% of line 2a				
c Qualifying distributions from Part XII, line 4 for each year listed				
d Amounts included in line 2c not used directly for active conduct of exempt activities				
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c				
3 Complete 3a, b, or c for the alternative test relied upon:				
a "Assets" alternative test—enter:				
(1) Value of all assets				
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)				
b "Endowment" alternative test—enter $\frac{2}{3}$ of minimum investment return shown in Part X, line 6 for each year listed				
c "Support" alternative test—enter:				
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)				
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)				
(3) Largest amount of support from an exempt organization				
(4) Gross investment income				

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

D. Martin and Liane M. Phillips

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV **Supplementary Information** *(continued)***3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i> See Statement Attached		Public		2,154,862.
Total ▶ 3a				2,154,862.
b <i>Approved for future payment</i>				
Total ▶ 3b				

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e)
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions.)
1	Program service revenue:					
a	_____					
b	_____					
c	_____					
d	_____					
e	_____					
f	_____					
g	Fees and contracts from government agencies					
2	Membership dues and assessments					
3	Interest on savings and temporary cash investments			14	57,653.	
4	Dividends and interest from securities			15	807,141.	
5	Net rental income or (loss) from real estate:					
a	Debt-financed property					
b	Not debt-financed property					
6	Net rental income or (loss) from personal property					
7	Other investment income					
8	Gain or (loss) from sales of assets other than inventory			18	2,387,653.	
9	Net income or (loss) from special events					
10	Gross profit or (loss) from sales of inventory					
11	Other revenue: a _____					
b	_____					
c	_____					
d	_____					
e	_____					
12	Subtotal. Add columns (b), (d), and (e)				3,252,447.	
13	Total. Add line 12, columns (b), (d), and (e)				13	3,252,447.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | Yes | No |
|----------|--|-----|----|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of: | | |
| | (1) Cash | | X |
| | (2) Other assets | | X |
| b | Other transactions: | | |
| | (1) Sales of assets to a noncharitable exempt organization | | X |
| | (2) Purchases of assets from a noncharitable exempt organization | | X |
| | (3) Rental of facilities, equipment, or other assets | | X |
| | (4) Reimbursement arrangements | | X |
| | (5) Loans or loan guarantees | | X |
| | (6) Performance of services or membership or fundraising solicitations | | X |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees | | X |
| d | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee: [Signature]
 Date: 11-11-19
 Title: President

May the IRS discuss this return with the preparer shown below?
 See Instructions ☒ Yes ☐ No

May the IRS discuss this return with the preparer shown below?
See instructions ☒ Yes ☐ No

**Paid
Preparer
Use Only**

Print/Type preparer's name Jay F Rea	Preparer's signature <i>Jay Rea</i>	Date 11/2/19	Check ☒ if self-employed	PTIN P00751116
Firm's name ▶ Jay F. Rea, CPA	Firm's EIN ▶ 76-0262208			
Firm's address ▶ One Sugar Creek Center Boulevard, Suite 970	Phone no. (281) 565-9200			

BAA Sugar Land TX 77478 Form 990-PF (2018)

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2018

Name of the organization

Phillips Family Foundation

Employer identification number

75-0590214

Organization type (check one):**Filers of:****Section:**

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Phillips Family Foundation

Employer identification number

75-0590214

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Donald M. and Liane M Phillips 1100 Louisiana, Suite 4900 Houston TX 77002	\$ 3,700,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions.)

Name of organization Phillips Family Foundation	Employer identification number 75-0590214
--	--

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	17,010.6 sh Harbor International Fund	\$ 1,212,055.	01/18/2018
1	69,085.95 sh Oakmark International Fund	\$ 2,102,976.	01/18/2018
1	53,011.42 sh Oakmark Select Fund	\$ 2,694,292.	01/18/2018
1	1,241.63 sh Primecap Odyssey Growth Fund	\$ 49,578.	01/18/2018
1	2,282.95 sh Longleaf Partners Smallcap Fund	\$ 65,041.	01/08/2018
1	857.84 sh Frontier MFG Global Plus Fund	\$ 11,049.	01/18/2018

Name of organization

Phillips Family Foundation

Employer identification number

75-0590214

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	19,145.157 sh Primecap Odyssey Growth Fund	\$ 716,029.	12/08/2018
1	37,636.660 sh Frontier MFG Global Plus Fund	\$ 479,491.	12/07/2018
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization

Phillips Family Foundation

Employer identification number

75-0590214

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	----- ----- -----	----- ----- -----	----- ----- -----

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

Quantity	Stock Name	Beginning of Year Book Value	End of year Book Value	Fair Market Value
Form 990-PF, Page 2, Part II, Line 10, b				
333 64	3M Company	53,407 98	-	
498 22	Accenture PLC Ireland Class A	-	79,610 48	70,253 57
250 00	Adobe Systems Inc	21,334 06	-	
293 00	Advance Auto Parts	27,960 39	-	
203 21	Affiliated Managers Group Inc	27,854 48	-	
159 00	Align Technology Inc	27,634 82	-	
35 00	Alphabet Inc Shs Cl A	28,966 52		
39 00	Alphabet Inc Shs Cl A	29,000 67	34,118 98	40,753 44
61 00	Amazon Com Inc	21,010 48	92,749 27	91,620 17
1,361 46	American Electric Power Company	43,433 42	98,731 02	101,755 59
927 35	American Express Company	51,808 48	87,175 81	88,394 71
1,131 11	American Tower Corp	17,907 49	169,481 36	178,930 13
398 00	Amgen Inc	-	79,537 82	77,478 66
779 00	Analog Devices Inc	-	71,643 40	66,861 57
576 28	Apple Inc	75,450 96	94,975 26	90,901 93
238 00	Aptiv PLC	15,192 83	18,946 67	14,653 66
1,738 00	Archer Daniels Midland Company	-	79,850 68	71,205 86
516 00	Armstrong World Inds	-	35,809 63	30,036 36
823 23	Assurant Inc	-	85,007 78	73,630 04
584 00	AT&T	22,564 47		
23 00	Autozone Inc	11,941 70		
429 00	Baxter International	-	28,695 75	28,236 78
322 22	Becton Dickinson & Co	-	78,764 10	72,601 47
144 00	Berkshire Hathaway	-	20,459 79	29,401 92
239 23	Boeing Co	-	84,744 41	77,151 03
111 21	Broadcom Ltd	15,465 64	-	
1,666 53	Brown-Forman Corp CL B	-	89,477 30	79,293 68
73 00	Carters Inc	6,280 62		
213 00	Celgene Corp	22,517 65		
1,564 000	Centurylink Inc	24,888 54	24,336 66	23,694 60
3,193 235	Cisco Systems Inc	41,556 06	124,776 58	138,362 87
428 899	CME Group Inc Cl A	-	68,104 70	80,684 47
1,588 721	CMS Energy Corp	-	71,831 23	78,879 99
1,778 000	Coca Cola Company	113,064 63	78,232 07	84,188 30
140 33	Constellation Brands Inc Cl A	27,747 68		
448 00	Costco Wholesale Corp	23,649 41	102,425 09	91,262 08
365 00	Crown Holdings Inc	19,752 95		
340 28	CSX Corp	18,170 50		
343 00	D X C Technology Com	26,388 89		
277 42	Danaher Corp	18,807 75		
1,630 00	Danone	20,722 65	21,215 49	22,787 40
658 20	Dominion Energy Inc	47,136 82		
439 13	Dover Corp Common	31,031 67		
1,810 07	Dowdupont Inc	41,427 87	105,648 93	96,802 49
678 00	Ebay Inc	34,385 83	22,259 24	19,031 46
505 77	Ecolab Inc	17,896 22	70,858 86	74,525 06
310 00	Electronic Arts Inc	-	28,171 42	24,462 10
274 81	Estee Lauder Company	26,528 67		
424 00	Express Scripts Hldg	32,615 47		
1,312 93	Exxon Mobil Corp	52,140 55	104,993 61	89,528 96
216 00	Facebook Inc Cl A	23,263 59		
70 00	Fairfax Financial HL	25,721 52	34,426 98	30,826 26
448 00	Fedex Corp	24,321 76	101,003 70	72,275 84
188 79	General Dynamics Corp	26,547 89		
1,328 74	General Electric Company	39,051 76		
776 000	General Motors Co	17,889 57	26,655 57	25,957 20
580 78	Henry Jack & Assoc Inc	-	74,159 96	73,480 28
1,047 88	Home Depot Inc	45,244 15	178,432 80	180,047 08
712 00	Honeywell International Inc	21,085 35	104,648 34	94,069 44
978 97	Intel Corp	30,262 85		
569 25	Intercontinental Exchange Inc	35,753 09		
5 23	Intl Business Machines Corp	61,000 52	632 35	594 94
221 00	Johnson & Johnson	59,001 29	23,604 55	28,520 05
1,887 01	JPMorgan Chase & Co	60,237 51	172,301 89	184,210 30
86 00	Kellogg Company	6,246 16		
560 37	Kraft Heinz Co	41,980 36		
409 00	Kennametal Inc CAP	-	18,021 72	13,611 52
1,697 00	Liberty Global Inc	25,767 79	48,817 21	35,026 08
33 00	Liberty Latin America	-	1,056 67	480 81
268 728	Lockheed Martin Corp	-	91,869 89	70,363 73
261 000	Lowes Companies Inc	-	22,436 07	24,105 96
427 000	Magna International Inc	-	18,959 10	19,407 15
538 90	McCormick & Company Inc Non Voting	-	61,021 40	75,036 29
450 60	McDonalds Corp	53,616 54		

Quantity	Stock Name	Beginning of Year	End of year	
		Book Value	Book Value	Fair Market Value
675 00	Medtronic PLC	68,999 67	52,676 97	61,398 00
1,097 24	MetLife Inc	42,248 21		
2,021 84	Micorsoft Corp	54,249 44	165,199 43	205,358 69
275 00	Molson Coors Brewing	54,526 35	26,845 79	15,444 00
280 00	Motorola Solutions	32,012 45	24,376 36	32,211 20
155 00	Netflix Inc	24,704 00		
1,042 84	Nextera Energy Inc	45,149 39	164,243 33	181,258 80
164 13	NVIDIA Corp	11,024 89		
713 00	Occidental Petroleum Corp	49,236 18		
866 98	PepsiCo Inc	-	100,725 97	95,783 61
2,288 79	Pfizer Inc	56,651 88	84,269 68	99,905 72
614 69	Philip Morris Int'l Inc	62,980 88		
1,366 67	PNC Financial Services Group Inc	-	193,056 05	159,777 03
18 00	Priceline Group Inc	33,892 09		
562 36	Proctor & Gamble Company	46,471 90		
462 81	Raytheon Co Delaware New	53,270 18	94,101 49	70,972 22
59 00	Regeneron Pharmaceuticals Inc	29,658 83		
1,630 00	Resolute Forest Prod	12,760 57	12,760 57	12,925 90
1,646 86	Royal Dutch Shell PLC	-	107,677 19	98,712 72
135 00	S&P Global Inc	-	25,231 13	22,941 90
307 00	Salesforce com Inc	20,119 92		
138 00	Schlumberger Ltd	8,610 80		
561 13	Simon Property Group Inc New	60,862 41	102,210 75	94,264 06
414 00	Skyworks Solutions	18,151 66	33,529 53	27,746 28
385 00	SPX Corp	3,656 94	3,656 94	10,783 85
562 00	SPX Flow Incorpora	15,090 82	19,085 46	17,096 04
268 00	Steel Dynamics Inc	9,663 59		
820 47	Texas Instruments Inc	-	88,756 31	77,534 79
170 13	Thermo Fisher Scientific Inc	23,625 88		
261 09	TJX Companies Inc New	19,077 67		
1,085 99	U S Bancorp de New	45,026 81		
536 36	Union Pacific Corp	-	80,262 55	74,140 90
362 18	United Health Group Inc	51,961 97	77,488 01	90,226 77
293 00	United Parcel Service	31,663 12		
852 58	United Technologies Corp	51,964 36	106,605 70	90,782 82
1,728 95	Verizon Communications Inc	56,163 00	96,603 23	97,201 68
1,022 61	V F Corp	-	83,373 38	72,952 99
738 69	Visa Inc Class A	53,108 63	87,110 60	97,463 28
2,118 00	Vodafone Group	28,806 46	57,510 21	40,835 04
349 00	Vulcan Materials Com	-	41,837 08	34,481 20
204 00	Wabtec	14,250 44	15,528 21	14,331 00
1,058 38	Wal-Mart Stores Inc	53,980 56	90,866 51	98,587 63
887 59	Walt Disney Co	77,254 81	98,377 94	97,323 91
1,148 04	WEC Energy Group Inc	-	73,670 24	79,513 18
1,114 40	Zoetis Inc Class A	25,458 50	97,871 96	95,325 86
Total Line 10, b		3,080,971.78	5,436,190.16	5,302,664.35

Quantity	Stock Name	Beginning of Year Book Value	Book Value	End of year Fair Market Value
Form 990-PF, Page 2, Part II, Line 13 - Mutual Funds				
113 00	Berkshire Hathaway	14,607 48	-	-
17,537 58	Blackrock High Yield Bond Instl CI	135,766 73	-	-
47,182 92	Blackstone ALT MultiStrategy	-	509,122 07	489,286 92
17,293 35	Cohen & Steers Inst	-	694,774 40	678,763 79
78,075 88	Dodge & Cox Global Stk	774,351 67	951,111 18	861,176 92
211,586 60	Dodge & Cox Income Fund	1,483,870 79	2,889,836 00	2,805,638 37
345,664 05	Doubleline Total Return	2,094,600 12	3,678,827 94	3,601,819 38
127,536 67	Eagle MLP Strategy Fund	655,453 94	935,647 91	729,509 73
49,158 95	Elements Emerging Mkts	189,260 68	515,414 08	444,888 46
38,826 09	Elements International Port	204,095 37	403,143 26	358,753 10
41,346 18	Elements International Small Cap Port	169,609 63	452,329 51	374,596 38
33,755 05	Elements US Small Cap	303,568 19	333,603 67	325,061 17
31,193 50	First Trust Emerging Markets Local Currency Bond	-	50,713 66	51,157 78
15,587 45	First Trust Low Duration Opportunities ETF	-	794,647 36	795,739 42
6,785 90	First Trust IV Enhanced Short Maturity ETF New	-	407,329 37	406,135 87
3,133 71	First Trust TCW Opportunistic Fixed Income	-	152,909 01	154,617 44
2,195 60	First Trust IV Tactical High Yield ETF	-	102,295 36	98,472 78
10,823 81	First Trust Senior Loan Fund ETF	-	514,830 91	492,699 63
108,352 96	Frontier MFG GLBL Plus	-	1,247,048 72	1,192,966 03
51,932 00	Goldman Sachs Multi Mgr Alternative Instl CL	535,934 97	535,934 97	516,723 40
13,853 99	Harbor International	881,132 18	-	-
1,790 61	Ishares Core MSCI Emerging Markets ETF	77,561 60	-	-
1,043 01	Ishares MSCI Canada ETF	27,488 90	-	-
762 04	Ishares MSCI Japan ETF New	34,309 65	-	-
1,382 97	Ishares MSCI Pacific EX Japan ETF	58,298 61	-	-
231 28	Ishares MSCI Sweden ETF	7,192 98	-	-
692 00	Ishares MSCI Switzerland ETF	22,403 26	-	-
2,162 63	Ishares MSCI UTD Kingdom New ETF	71,014 04	-	-
29,144 63	Ishares U S Treasury Bond ETF	729,672 77	-	-
10,645 63	JPMorgan Value Advantage	322,615 94	-	-
20,115 27	Longleaf Partners Small	378,175 00	548,880 31	444,547 49
31,115 81	Oakmark Intl Fd Inst	-	534,194 83	636,007 20
13,615 86	Oakmark Select Fund	329,284 39	518,669 03	465,798 57
38,660 32	PIMCO Foreign Bond Hedged CI P	403,955 60	-	-
30,528 75	Pnmecep Odyssey Growth	343,541 43	822,123 15	1,060,263 59
3,865 75	Proshares Russell 2000 Dividend Growers ETF	186,854 69	-	-
2,388 00	SPDR Gold Shares ETF	305,637 42	-	-
128,278 30	Stone Ridge Alt Lending	854,983 61	1,315,189 31	1,303,307 56
34,942 33	Stone Ridge Reinsurance	354,035 00	354,035 00	287,924 76
63,152 39	TCW Total Return CI I	634,506 97	-	-
135,159 05	Templeton Global Bond	1,057,017 61	1,634,088 74	1,520,539 31
6,680 98	Vanguard Energy Fund	-	660,734 15	542,294 98
4,525 26	Vanguard Intermediate Term Corp Bond ETF	391,834 57	-	-
1,484 75	Wisdomtree Trust Europe Hedged Equity Fund ETF	87,931 97	-	-
Total Line 13 - Mutual Funds		14,120,567.76	21,557,433.90	20,638,690.03

Quantity	Stock Name	Beginning of Year Book Value	Book Value	End of year Fair Market Value
Form 990-PF, Page 2, Part II, Line 13 - Private Partnerships				
	Caymus Energy Fund	654,777 00	615,627 00	686,221 80
	Elliott International Limited	98,299 32	98,299 32	102,737 28
	Mockingbird Corporate Loan Opp Fund	513,352 00	515,265 00	510,449 32
1,036 00	PMF TEI Fund, LP	114,689 68	89,257 63	89,029 87
383 07	RGT Growth Capital Real Estate LP	758,679 00	310,021 59	296,750 00
486 09	RGT Growth Private Equity LP	681,988 00	476,773 00	719,625 00
6,246 350	Titan Masters International Fund, Ltd K1-10	821,318 76	821,318 76	847,595 26
Total Line 13 - Private Partnerships		3,643,103 76	2,926,562.30	3,252,408.53
Grand Total Line 13		17,763,671.52	24,483,996.20	23,891,098.56
GRAND TOTAL ALL INVESTMENTS		20,844,643 30	29,920,186.36	29,193,762.91

Recipient Name and Address	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Person or Business Checkbox Amount
Austin Recovery 4201 South Congress Suite 202 Austin, TX 78745	N/A	Public	Unrestricted use by Austin Recovery	Person or Business ☒ 1,000 00
Covenant House of Texas 1111 Lovett Boulevard Houston, TX 77006	N/A	Public	Unrestricted use by Covenant House of Texas	Person or Business ☒ 12,500.00
Cystic Fibrosis Foundation 6931 Arlington Toad Suite 200 Bethesda, MD 20814	N/A	Public	Unrestricted use by Cystic Fibrosis Foundation	Person or Business ☒ 27,080 00
Dress for Success 3310 Eastside Street Houston, TX 77098	N/A	Public	Unrestricted use by Dress for Success	Person or Business ☒ 5,000 00
Genesys Works 14400 Memorial Drive Suite 200 Houston, Texas 77079	N/A	Public	Unrestricted use by Genesys Works	Person or Business ☒ 10,000 00
Houston Center for Literacy PO Box 541069 Houston, TX 77098	N/A	Public	Unrestricted use by Houston Center for Literacy	Person or Business ☒ 5,000 00
Houston Livestock Show and Rodeo 8334 Fannin St., Reliant Center Houston, Texas 77054	N/A	Public	Unrestricted use by Houston Livestock Show and Rodeo	Person or Business ☒ 3,850 00
InterVarsity Christian Fellows 635 Science Dr., PO Box 7895 Madison, WI 53707-7895	N/A	Public	Unrestricted use by Intersvarsity Chstian Fellows	Person or Business ☒ 10,000 00
Louisiana Tech University 305 Wistena St Ruston, LA 71272	N/A	Public	Unrestricted use by Louisiana Tech University	Person or Business ☒ 100 00
LSU Foundation 3838 West Lakeshore Drive Baton Rouge, LA 70808	N/A	Public	Unrestricted use by LSU Foundation	Person or Business ☒ 5,000 00
Marine Corps Scholarships 909 N Washington St Suite 400 Alexandria, VA 22314	N/A	Public	Unrestricted use by Marine Corps Scholarships	Person or Business ☒ 22,000 00
Memorial Assistance Ministries 1625 Blalock Road Houston, TX 77080	N/A	Public	Unrestricted use by Memorial Assistance Ministries	Person or Business ☒ 25,000 00
Memorial Drive Presbyterian Church 11612 Memorial Drive Houston, Texas 77024	N/A	Public	Unrestricted use by Memorial Drive Presbyterian Church	Person or Business ☒ 1,200,000 00
Memorial Hermann Foundation 929 Gessner Suite 2650 Houston, TX 77024	N/A	Public	Unrestricted use by Memorial Hermann Foundation	Person or Business ☒ 25,000 00
One Goal 180 N Wabash Ave No 800 Chicago, Illinois 60601	N/A	Public	Unrestricted use by One Goal	Person or Business ☒ 520,000 00
Passages for Women 7722 Westview Houston, Texas 77055	N/A	Public	Unrestricted use by Passages for Women	Person or Business ☒ 5,000 00
Presbyterian Children's Home 5920 W William Cannon Drive, Bldg 3 - Suite 100 Austin, Texas 78749	N/A	Public	Unrestricted use by Presbyterian Children's Home	Person or Business ☒ 50,000 00
Reality Ministries PO Box 242 Durham, NC 27702	N/A	Public	Unrestricted use by Reality Ministries	Person or Business ☒ 30,000 00
Small Steps Nurturing Center 1709 DePelchin Houston, Texas 77007	N/A	Public	Unrestricted use by Small Steps Nurturing Center	Person or Business ☒ 32,800 00
Stoney Creek Ranch 510 Bering Drive, Suite 100 Houston, Texas 77057	N/A	Public	Unrestricted use by Stoney Creek Ranch	Person or Business ☒ 5,200 00
Sunflower County Freedom Project PO Box 701 Sunflower, MS 38778	N/A	Public	Unrestricted use by Sunflower County Freedom Project	Person or Business ☒ 5,500 00
Texas State Aquarium 2710 North Shoreline Corpus Christi, TX 78402	N/A	Public	Unrestricted use by Texas State Aquarium	Person or Business ☒ 200 00

Recipient Name and Address	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Person or Business Checkbox Amount
The Antioch Partners 11612 Memorial Drive Houston, Texas 77024	N/A	Public	Unrestricted use by The Antioch Partners	Person or Business ☒ 20,000 00
The Broach Foundation 2726 Bissonnet Street Ste 240-602 Houston, TX 77005	N/A	Public	Unrestricted use by The Broach Foundation	Person or Business ☒ 12,500 00
The University of Texas MD Anderson Cancer Center PO Box 4486 Houston, TX 77210	N/A	Public	Unrestricted use by The University of Texas MD Anderson Cancer Center	Person or Business ☒ 1,000 00
Tiger Athletic Foundation P O Box 711 Baton Rouge, LA 70821	N/A	Public	Unrestricted use by Tiger Athletic Foundation	Person or Business ☒ 632 00
Walking Faith Ministry PO Box 2851 Houston, Texas 77402	N/A	Public	Unrestricted use by Walking Faith Ministry	Person or Business ☒ 5,000 00
West Houston Assistance Ministries Inc. 10501 Meadowglen Lane Houston, TX 77042	N/A	Public	Unrestricted use by West Houston Assistance Ministries Inc	Person or Business ☒ 5,000 00
WorkFaith Connection 10120 Northwest Freeway Suite 200 Houston, Texas 77092	N/A	Public	Unrestricted use by WorkFaith Connection	Person or Business ☒ 100,000 00
YES Prep Public Schools 6201 Bonhomme Suite 168N Houston, TX 77036	N/A	Public	Unrestricted use by YES Prep Public Schools	Person or Business ☒ 10,500 00
Total.....				3a 2,154,862

Form 990-PF: Return of Private Foundation**Part IV: Capital Gains and Losses for Tax on Investment Income****Continuation Statement**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired	(d) Date sold
LPL 3600 - See Statement Attached		P	06/30/17	12/31/18
Schwab 3049 - See Statement Attached		P	06/30/17	12/31/18
Schwab 3049 - See Statement Attached		P	06/30/17	12/31/18
Schwab 6454 - See Statement Attached		P	06/30/17	12/31/18
Schwab 2337 - See Statement Attached		P	06/30/17	12/31/18
LPL 3600 Capital Gain Distributions		P	06/30/17	12/31/18
Schwab 3049 Capital Gain Distributions		P	06/30/17	12/31/18
Short Term Capital Gain - Partnerships		P	06/30/18	12/31/18
Long Term Capital Gain - Partnerships		P	06/30/17	12/31/18
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
3,041,915.		2,510,501.	531,414.	
2,897,289.		2,222,268.	675,021.	
3,635,392.		2,580,379.	1,055,013.	
39,586.		34,247.	5,339.	
176,780.		148,433.	28,347.	
4,417.		0.	4,417.	
288,824.		0.	288,824.	
9,081.		0.	9,081.	
70,075.		0.	70,075.	
10,163,359.	0.	7,495,828.	2,667,531.	
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
			531,414.	
			675,021.	
			1,055,013.	
			5,339.	
			28,347.	
			4,417.	
			288,824.	
			9,081.	
			70,075.	
0.	0.	0.	2,667,531.	

Additional information from your Form 990-PF: Return of Private Foundation**Form 990-PF: Return of Private Foundation****Other Income****Continuation Statement**

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income
Partnership and Other Income	1,132.	1,132.	
Nontaxable Nondividend Distributions	34,816.		
Total	35,948.	1,132.	

Form 990-PF: Return of Private Foundation**Taxes****Continuation Statement**

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income	Disbursement for charitable purpose
2017 Federal Excise Tax	-5,168.			
Foreign Tax	10,392.	10,392.		
Total	5,224.	10,392.		

Form 990-PF: Return of Private Foundation**Other Expenses****Continuation Statement**

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income	Disbursement for charitable purpose
Bank Fees and misc	50.			
Partnership Investment Expenses	16,281.	16,281.		
Partnership Nondeductible	19.			
Partnership Other Deductions	43,110.	43,110.		
Total	59,460.	59,391.		

Form 990-PF: Return of Private Foundation**Other Decreases****Continuation Statement**

Description	Amount
Value of Grants Received in Excess of Tax Basis	2,557,785.
Other Unrealized Gain/Loss	157,170.
Total	2,714,955.

Name
Phillips Family FoundationEmployer Identification No
75-0590214

Line 10a - Investments - US and State Government Obligations:	End of Year		End of Year	
	State and Local Obligations Book Value	State and Local Obligations FMV	US Government Obligations Book Value	US Government Obligations FMV
Tot to Fm 990-PF, Pt II, Ln 10a				

Line 10b - Investments - Corporate Stock:	End of Year	
	Book Value	Fair Market Value
See statement attached	5,436,190.	5,302,664.
Totals to Form 990-PF, Part II, Line 10b	5,436,190.	5,302,664.

Line 10c - Investments - Corporate Bonds:	End of Year	
	Book Value	Fair Market Value
Totals to Form 990-PF, Part II, Line 10c		

Line 12 - Investments - Mortgage loans:	End of Year	
	Book Value	Fair Market Value
Totals to Form 990-PF, Part II, Line 12		

Line 13 - Investments - Other:	End of Year	
	Book Value	Fair Market Value
See Statement Attached	24,483,996.	23,891,099.
Totals to Form 990-PF, Part II, Line 13	24,483,996.	23,891,099.

Name Phillips Family Foundation		Employer Identification No 75-0590214	
Line 15 - Other Assets:	Beginning Year Book Value	End of Year Book Value	Fair Market Value
Funds in transit	0.	31,623.	31,623.
Totals to Form 990-PF, Part II, line 15	0.	31,623.	31,623.

Line 22 - Other Liabilities:	Beginning Year Book Value	Ending Year Book Value
Totals to Form 990-PF, Part II, line 22		

Miscellaneous Statement

2018

Name Phillips Family Foundation		Identification Number 75-0590214
Amount Due From Director	18660	
The Foundation made grants to several charities during 2018 that were determined during the preparation of the 2018 Form 990-PF to have had quid-pro-quos that benefited one or more of the directors. The total amount of the quid-pro-quo has been reported as a receivable as of December 31, 2018 and collected from the directors during 2019.		
Total		