DLN: 93491315012499

OMB No 1545-0052

2018

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Form 990-PF

▶ Do not enter social security numbers on this form as it may be made public. ► Go to <u>www.irs.gov/Form990PF</u> for instructions and the latest information.

For	cale	ndar year 2018, or tax year beginning 01-01-20)18 , ar	nd en	iding 12-31-	2018			
		undation Norte Health Foundation				entification numbe	r		
					74-1143071				
		d street (or P O box number if mail is not delivered to street address) ansas St	Room/suite		B Telephone number (see instructions)				
					(915) 544-7636				
		n, state or province, country, and ZIP or foreign postal code 79901			C If exemption	application is pendin	g, check here		
G Cl	neck al	II that apply	former public charity		D 1. Foreign org	janizations, check he	re \square		
		Final return Amended return	,			ganizations meeting			
		\square Address change \square Name change				k here and attach cor	· -		
H C	neck ty	ype of organization $lacksquare$ Section 501(c)(3) exempt private	foundation			ındatıon status was t n 507(b)(1)(A), chec			
	Section	n 4947(a)(1) nonexempt charitable trust							
		from Part II col (c)	☐ Cash ☑ Accru	al		tion is in a 60-month n 507(b)(1)(B), chec			
		►\$ 227,742,212	be on cash basis)						
Pa	rt I	Analysis of Revenue and Expenses (The total					(d) Disbursements		
		of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions)	(a) Revenue and expenses per books	(Ь)	Net investment income	(c) Adjusted net income	for charitable purposes (cash basis only)		
	1	Contributions, gifts, grants, etc , received (attach	350				(cash basis only)		
	2	schedule) Check If the foundation is not required to attach	330	1					
		Sch B							
	3	Interest on savings and temporary cash investments							
	4	Dividends and interest from securities	38,843	3	38,843				
	5a	Gross rents		-					
a .	b	Net rental income or (loss) Net gain or (loss) from sale of assets not on line 10	12,377,616						
Revenue	6a	- , ,	12,377,010	1					
	Ь	Gross sales price for all assets on line 6a 29,153,921							
	7	Capital gain net income (from Part IV, line 2)			12,126,115				
	8	Net short-term capital gain							
	9	Income modifications							
	10a	Gross sales less returns and allowances							
	b c	Less Cost of goods sold							
	11	Other income (attach schedule)	9 7,338,257	,	6,103,779	36,724			
	12	Total. Add lines 1 through 11	19,755,066	1	18,268,737	36,724			
	13	Compensation of officers, directors, trustees, etc	453,768		10,200,737	30,724	452,150		
	14	Other employee salaries and wages	657,267	-	15,293	9,062	638,486		
s	15	Pension plans, employee benefits	377,201	1	4,003	3,002	367,076		
ıse	16a	Legal fees (attach schedule)	20,945	1	<u> </u>		16,793		
<u>8</u>	ь	Accounting fees (attach schedule)	43,077	,	20,739		14,480		
and Administrative Expenses	c	Other professional fees (attach schedule)	503,442		447,072		471,515		
tive	17	Interest							
tra	18	Taxes (attach schedule) (see instructions)	9 114						
<u> </u>	19	Depreciation (attach schedule) and depletion	125,720						
ŧ	20	Occupancy	150,157	,		27,662	133,637		
Ą	21	Travel, conferences, and meetings	24,625	5			24,624		
anc	22	Printing and publications	24,954	ļ.			24,116		
	23	Other expenses (attach schedule)	4,696,307	7	2,341,281		203,076		
Operating	24	Total operating and administrative expenses.							
<u>a</u>		Add lines 13 through 23	7,077,577	1	2,828,388	36,724			
S	25	Contributions, gifts, grants paid	6,996,441	-			9,467,480		
	26	Total expenses and disbursements. Add lines 24 and 25	14,074,018	3	2,828,388	36,724	11,813,433		
	27	Subtract line 26 from line 12							
	a	Excess of revenue over expenses and disbursements	5,681,048	,					
	b	Net investment income (if negative, enter -0-)	3,001,040		15,440,349				
	С	Adjusted net income (If negative, enter -0-)			,, - , -				
For	Paper	work Reduction Act Notice, see instructions.			Cat No 11289X	For	m 990-PF (2018)		

Form 990-PF (2018) Page 2 Attached schedules and amounts in the description column Beginning of year End of year Part II **Balance Sheets** should be for end-of-year amounts only (See instructions) (a) Book Value (b) Book Value (c) Fair Market Value Cash—non-interest-bearing 256.137 136,216 136,216 1 Savings and temporary cash investments 1 137 240 1 818 257 1,818,257

1,102,980

18,461

11,896

224,090,025

227,742,212

227,742,212

327,841

6,409,331

3,663,154

10,400,326

217,341,886

217,341,886

1

2

3

4

5

6

234,143,248

240,306,170

22,964,284

217,341,886 Form **990-PF** (2018)

5,681,048

481,874

4,243,712

13,887,768

234,133,248

234,143,248

248,031,016

10,000

•3

359,591 204,786

	_	Savings and temporary easin investments 1 1 1 1 1 1 1 1	1,137,240		1,010,237	
	3	Accounts receivable ► 1,102,980				
		Less allowance for doubtful accounts ▶	128,547		1,102,980	
	4	Pledges receivable ▶				
		Less allowance for doubtful accounts ▶				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other				
		disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶				
		Less allowance for doubtful accounts ▶				
S	8	Inventories for sale or use				
sets	9	Prepaid expenses and deferred charges	17,143		18,461	
As	10a	Investments—U S and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule)	19,088	ارچە	11,896	
	С	Investments—corporate bonds (attach schedule)				
	11	Investments—land, buildings, and equipment basis ▶				
		Less accumulated depreciation (attach schedule) ▶				
	12	Investments—mortgage loans				
	13	Investments—other (attach schedule)	245,799,596	ارچە	224,090,025	
	14	Land, buildings, and equipment basis ►				
		Less accumulated depreciation (attach schedule) ▶ 957,851	482,016	% j	359,591	
	15	Other assets (describe >)	191,249	چ	204,786	% J
	l					

16 Total assets (to be completed by all filers—see the 248,031,016 instructions Also, see page 1, item I) 17 718,872 Accounts payable and accrued expenses . 18 Grants payable 8,925,184 19 Deferred revenue . 20 Loans from officers, directors, trustees, and other disqualified persons Mortgages and other notes payable (attach schedule). 21

Liabilities

Net Assets or Fund Balances

22

23

24

25

26

27

28

29

30

31

Part III

2

3

4

Other liabilities (describe .

Unrestricted

Temporarily restricted

Permanently restricted

and complete lines 27 through 31.

of-year figure reported on prior year's return)

Decreases not included in line 2 (itemize) ▶

Other increases not included in line 2 (itemize)

Enter amount from Part I, line 27a

Add lines 1, 2, and 3

Total liabilities(add lines 17 through 22) .

Foundations that follow SFAS 117, check here ▶

and complete lines 24 through 26 and lines 30 and 31.

Foundations that do not follow SFAS 117, check here

Paid-in or capital surplus, or land, bldg, and equipment fund

Total net assets or fund balances (see instructions) .

Retained earnings, accumulated income, endowment, or other funds

Total liabilities and net assets/fund balances (see instructions) .

Analysis of Changes in Net Assets or Fund Balances

Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-

Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30

Capital stock, trust principal, or current funds . . .

Capital Gallis	and Losses for Tax on Thivest	inent Income						
	be the kınd(s) of property sold (e g , arehouse, or common stock, 200 shs		(b) How acquire P—Purchas D—Donatio	e	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)		
1 a Publicly traded securities	5							
b Passthrough K-1 capital	gain							
c Litigation settlement								
d Distributions in excess o	f basis							
e								
(e) Gross sales price	(f) Depreciation allowed		(g) other basis			h) r (loss)		
Gross sales price	(or allowable)	plus exp	ense of sale		(e) plus (f) mınus (g)		
a 18,16	54,518		17,027	,806		1,136,712		
b 10,65	56,589					10,656,589		
c	3,640					3,640		
d 32	29,174					329,174		
<u>е</u>						<u> </u>		
_	s showing gain in column (h) and ow	ned by the foundation	on 12/31/69			1\		
Complete only for asset			(k)	_		l) h) gain minus		
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	Excess	(k) of col (ı) l (ʒ), ıf any		Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))			
а						1,136,712		
b						10,656,589		
c						3,640		
d						329,174		
<u>е</u>								
-	gain or (loss) as defined in sections : art I, line 8, column (c) (see instructions :		·		3	12,126,115		
Part V Qualification	Under Section 4940(e) for Re	duced Tay on Not	Investment	t Incor				
(For optional use by domestic p	private foundations subject to the sec	ction 4940(a) tax on ne	et investment ir	ncome)				
If section 4940(d)(2) applies, le	eave this part blank							
	ne section 4942 tax on the distributal ot qualify under section 4940(e) Do	, ,	· ·	eriod?	☐ Y	es 🗹 No		
1 Enter the appropriate ar	nount in each column for each year,	see instructions before	making any ei	ntries				
(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitab	ole-use assets	((d) Distribution rati col (b) divided by c			
2017	10,894,851		233,464,744			0 04667		
2016	10,978,409		215,987,294			0 05083		
2015	11,341,939		223,495,854			0 05075		
2014	10,269,943		228,472,631			0 04495		
2013	8,901,914		211,857,056			0 04202		
2 Total of line 1, column (d)		1	2		0 235211		
3 Average distribution ration number of years the four	o for the 5-year base period—divide to for the 5-year base period—divide to for the formal fo	the total on line 2 by 5 than 5 years	_	3		0 047042		
	oncharitable-use assets for 2018 from	•	\dots	4		238,547,011		
5 Multiply line 4 by line 3			\cdot \cdot \cdot \cdot \vdash	5		11,221,728		
	ent income (1% of Part I, line 27b)		\cdot \cdot \cdot \cdot \vdash	6		154,403		
7 Add lines 5 and 6				7		11,376,131		
	elons from Part XII, line 4 , eater than line 7, check the box in Pa		nplete that part	8 using a	1% tax rate Se	11,816,729 e the Part VI		
					г.	000 BE (2010)		

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Pai		ing Activities for Whic	h Form 4720 May Be	Required (continued)			
5a	During the year did the foundation p	·			Yes	No	
	(1) Carry on propaganda, or otherw	•	, , , , ,	☐ Yes ✓	No		
	(2) Influence the outcome of any sp		**				
	on, directly or indirectly, any vot	er registration drive?		· · □ Yes 🗸	No		
	(3) Provide a grant to an individual i	for travel, study, or other sır	nılar purposes?	☐ Yes ✓	No		
	(4) Provide a grant to an organization	on other than a charitable, et	c , organization described				
	ın section 4945(d)(4)(A)? See in			· · 🗸 Yes 🗌	No		
	(5) Provide for any purpose other th						
	educational purposes, or for the	•		∟ Yes 💌	No		
b	If any answer is "Yes" to $5a(1)-(5)$,			·			
	Regulations section 53 4945 or in a c			_	5b		No
	Organizations relying on a current no]		
С	If the answer is "Yes" to question 5a	,	·				
	tax because it maintained expenditure			· · • Yes	No		
	If "Yes," attach the statement requir	ed by Regulations section 53	R 4945–5(d)				
6 a	Did the foundation, during the year,	receive any funds, directly o	r indirectly, to pay premiu	ms on			
	a personal benefit contract?			∟ Yes 💌	No		
b	Did the foundation, during the year,	pay premiums, directly or in	directly, on a personal ber	nefit contract?	6b		No
	If "Yes" to 6b, file Form 8870						
7a	At any time during the tax year, was			∟ Yes 💌	No		
	If yes, did the foundation receive any				7b		No
8	Is the foundation subject to the secti						
	excess parachute payment during th	e year [?]		· · 🗌 Yes 🗸	No L		
Dat		fficers, Directors, Trus	tees, Foundation Ma	nagers, Highly Paid E	mployees	,	
Fe	and Contractors						
1	List all officers, directors, trustee	s, foundation managers a	nd their compensation.	See instructions			
		(b) Title, and average	(c) Compensation (If	(d) Contributions to	(e) Exper	nse acc	ount,
	(a) Name and address	hours per week devoted to position	not paid, enter -0-)	employee benefit plans and deferred compensation	other a		
See A	Additional Data Table	actored to position		deferred compensation	+		
					+		
-					+		
					+		
	Compensation of five highest-pai	d employees (other than t	those included on line 1	-see instructions). If no	ne, enter "	NONE	."
				(d) Contributions to	,		
(a)	Name and address of each employee p	paid (b) Title, and average hours per week	(c) Compensation	employee benefit	(e) Expen		
	more than \$50,000	devoted to position	(c) compensation	plans and deferred compensation	other al	lowanc	es
Mich	el Kelly	VP Programs	146,74	· ·			
	N Kansas St Ste 1900	40 00	140,74	7 31,361			
	so, TX 79901						
	ue Mata	Sr Prog Offcr	119,83	2 28,398			
<u> </u>	N Kansas St Ste 1900	40 00	125/03	20,333			
	so, TX 79901						
Ida C	ırtegon	Dir Communications	82,57	0 20,516			
	N Kansas St Ste 1900	40 00		, == [
	so, TX 79901						
Juani	ta Galavız	Prog Admin	76,07	3 16,072			
221	N Kansas St Ste 1900	40 00					
El Pa	so, TX 79901						
Jana	Renner	Prog Offcr	75,53	6 15,975	_		
	N Kansas St Ste 1900	40 00					
	so, TX 79901						
Tota	I number of other employees paid ove	er \$50,000					3
					Form 99	0-PF	(2018

Total. Add lines 1 through 3

1a

1b

2

3a 3b

4

5

11,813,433

11,816,729

11.662.326

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154,403

3,296

Expenses, contributions, gifts, etc —total from Part I, column (d), line 26.

Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

2

3

4

5

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

496.434

11.339,690

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11,320,295

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Part XIII	Undi

a From 2013. **b** From 2014. . . . c From 2015. . d From 2016. . . .

e Remaining amount distributed out of corpus 5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the

6 Enter the net total of each column as

7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions) . . .

9 Excess distributions carryover to 2019.

10 Analysis of line 9

a Excess from 2014. . . **b** Excess from 2015. . c Excess from 2016. . d Excess from 2017. . e Excess from 2018. .

Subtract lines 7 and 8 from line 6a

a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b Taxable amount —see instructions e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount—see f Undistributed income for 2018 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019

indicated below:

same amount must be shown in column (a))

rn	m 990-PF (2018)				
2	art XIII Undistributed Income (see instri	uctions)			
		(a) Corpus	(b) Years prior to 2017	(c) 2017	
L	Distributable amount for 2018 from Part XI, line 7				
2	Undistributed income, if any, as of the end of 2018				
а	Enter amount for 2017 only			11,320,295	
b	Total for prior years 20				

3 Excess distributions carryover, if any, to 2018

e From 2017. f Total of lines 3a through e. 4 Qualifying distributions for 2018 from Part

XII, line 4 ▶ \$ 11,816,729 a Applied to 2017, but not more than line 2a **b** Applied to undistributed income of prior years (Election required—see instructions).

c Treated as distributions out of corpus (Election

required—see instructions).

d Applied to 2018 distributable amount. . . .

factors

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Enter gross amounts unless otherwise indicated	Unrelated bus	siness income	Excluded by section	512, 513, or 514	(e) Related or exempt
1 Program service revenue	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	function income (See instructions)
a Fiscal agent revenue					9,062
b Rental income					27,662
C					,
d					
e					
f					
• •					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	38,843	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than					
inventory	525990	251,501	18	12,126,115	
9 Net income or (loss) from special events	323330	231,301	10	12,120,113	
· · ·					
.0 Gross profit or (loss) from sales of inventory .1 Other revenue					
a Loss - trust termination			1	-2,937	
b Net Sec 965(a) inclusion			14	4,856	
c Passthrough K-1 Income	525990	1,192,078	14	6,107,536	
d	1 1				
e					
e		1,443,579		18,274,413	
e		1,443,579		18,274,413 3	
e	ılatıons)		1		
e	lations) Accomplishr	ment of Exemp	ot Purposes	3	
e	ulations) 1e Accomplishr Income is reported	ment of Exempted in column (e) of	Part XVI-A contribu	3ited importantly to	
e	ulations) 1e Accomplishr Income is reported	ment of Exempted in column (e) of	Part XVI-A contribu	3ited importantly to	
e	lations) ne Accomplishr Income is reported the purposes (of the purposes to the purpose	ment of Exempt d in column (e) of other than by prov	ot Purposes Part XVI-A contribu	ited importantly to purposes) (See	19,754,716
e	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
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e	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
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e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to the services to the individual income inc	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
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e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
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e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services to indicate the services to indicate (PDNCF)	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716
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e 2 Subtotal Add columns (b), (d), and (e). 3 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calcular to the second se	ulations) ne Accomplishr Income is reported to the services	ment of Exempt d in column (e) of other than by proven the affiliated organized	pt Purposes Part XVI-A contribuiding funds for such	ited importantly to purposes) (See all Norte Health Info	19,754,716

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	Information Regarding Transfers To and Transactions and Relationships With Noncharit Exempt Organizations	able	
			. –

P	art XVI		on Regarding T ganizations	rans	ters To a	and Transaction	ons and	Relatio	nships With Noi	ncharit	able		
		•	or indirectly enga						n described in section	on 501		Yes	No
		from the reporting	=	•				garrizacion	5'	F			
		1	-							.	1a(1)		No
	(2) Othe	er assets								. [1a(2)		No
b	Other tra	nsactions											
		s of assets to a no	•	_							1b(1)		No
		hases of assets fro								- F	1b(2)		No
	` '	tal of facilities, equ								F	1b(3)		No
		nbursement arrang								F	1b(4)		No No
		ns or loan guarante frmance of services								F	1b(5) 1b(6)		No
			•		_					- F	1c		No
	_		· ·						ways show the fair r				
									d less than fair mar		9		
	in any tra	insaction or snaring	g arrangement, sn	ow in	column (a	i) the value of th	e goods, (otner asse	ts, or services recei	vea			
(a)	Line No	(b) Amount involv	ed (c) Name of	nonch	arıtable exe	mpt organization	(d) De	scription of	transfers, transactions,	, and shari	ing arra	ngemen	its
		indation directly or	•		•	•					1		
		I in section 501(c)		า 501(c)(3)) or i	in section 527? .			Ll Y	es 🔽	No		
b	If "Yes," (complete the follow (a) Name of orga	-		l /ı	b) Type of organizat	ion	1	(c) Description	of rolation	nchin		
		(a) Name or orga	anizacion		(1	ype or organizat	1011		(C) Description	i or relation	ізпір		
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						D-1-	— y	T.41 -	_	below	е ргера	iei silov	WII
		Signature of office	er or trustee			Date		Title		(see in	str)? 🖣	✓ Yes	□ _{No}
		Print/Type prep	arer's name	Prep	arer's Sıgr	nature	Date			PTIN			
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_		Kurt Coburn							employed ▶ 📙				
	id	_											
	epare e Only	i ii iii o ii aiii e r	Blazek & Vetterlii	ng						Fırm's EI	N ►76	-02698	360
J 3	e Omy	Firm's address	> 2900 Weslayar	Suite	200								
			,							Phone no	713) 439-!	5739
			Houston, TX 7	/0275	132						,. <u></u>	,	

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account, hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation Tracy J Yellen CEO 37,502 213,041 40 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Marcela Garcia VP Finance 158,672 32,663 40 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Sylvia Soto Secretary 82,055 16,722 40 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Sharon Butterworth ٥ Board Chair 3 50 221 N Kansas St Ste 1900 El Paso, TX 79901 Hector Retta 0 Vice Chair 3 50 221 N Kansas St Ste 1900 El Paso, TX 79901 Ernesto Avila Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Guadalupe Pita de La Vega 0 Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Charles DeWetter 0 Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Edward Escudero 0 Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Bruce H Esterline 0 Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 L Frederick Francis Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Ruben Guerra 0 Director 2 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Annette Cordova Hoy Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Tom Hutchinson Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Susan Melendez Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (a) Name and address Title, and average (c) Compensation (If (d) Expense account. hours per week not paid, enter Contributions to (e) other allowances (b) devoted to position -0-) employee benefit plans and deferred compensation Michael Miles Director 0 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Marina Monsisvais Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 A Richard Moore Jr Director 2 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Carolyn L Mora Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Jose Prieto Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Judy Robison Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Adrian Rodriquez Director 1 00 221 N Kansas St Ste 1900 El Paso, TX 79901 Lisa 1 Saenz Director 2 00 221 N Kansas St Ste 1900 El Paso, TX 79901

efile GRAPHIC print - DO NOT	efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93491315012499								
TY 2018 Accounting F	ees Sch	edule							
	Name:	Paso del	Norte Health Found	dation					
EIN: 74-1143071									
Soft	ware ID:	1800721	8						
Software	Version:	2018v3.1	1						
Category Amo		ount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes				
Audit and tax compliance		43,077	20,739	0	14,480				

Note: To capture the full content of this	document, please select landscape mode (11" \times 8.5") when printing.
TY 2018 Depreciation Schedule	e
Name:	Paso del Norte Health Foundation
EIN:	74-1143071

DLN: 93491315012499

Software Version: 2018v3 1

Software ID: 18007218

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

	Soltwal	e version. Z	.01673.1							
Depreciation Schedule										
Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included	
Leasehold improvements	2001-01-01	963,751	629,189	SL	10 0000	98,885				
Machinery & equipment	2001-01-01	84,218	61,575	SL	5 0000	14,956				
Furniture & fixtures	2001-01-01	250,404	158,369	SL	7 0000	11,426				
Software	2001-01-01	19,069	14,439	SL	3 0000	453				

TY 2018 General Explanation Attachment

DLN: 93491315012499

Name: Paso del Norte Health Foundation

EIN: 74-1143071 **Software ID:** 18007218

Software Version: 2018v3.1

General Explanation Attachment					
Identifier	Return Reference	Explanation			
1		General Explanation Supplemental Information for Form 990-PF	Attachment to Part I, Line 6 - Net Capital Gain/Loss Gain/Loss reported in Part IV 12,126,115Passthrough K-1 short-term capital gain/(loss) UBTI 897Passthrough K-1 long-term capital gain/(loss) UBTI 171,456Passthrough K-1 1231 gain/(loss) UBTI 79,148 Total Gain/Loss per Part I, Line 6 \$12,377,616		

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491315012499					
TY 2018 Investments Corporate Stock Schedule							
Name:	Paso del Norte Health Foundati	on					
EIN:	74-1143071						
Software ID:	18007218						
Software Version:	2018v3.1						

Investments Corporation Stock Schedule					
Name of Stock		End of Year Book Value	End of Year Fair Market Value		
364 shs Exterran Holdings Inc.		6,443	6,443		
728 shs Archrock, Inc.		5,453	5,453		

DLN: 93491315012499

TY 2018 Investments - Other Schedule

Name: Paso del Norte Health Foundation

EIN: 74-1143071

Software ID: 18007218 **Software Version:** 2018v3.1

nvestments Other Schedule 2					
Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value		
SSgA U.S. Total Market Index SL CTF	FMV	51,904,907	51,904,907		
MSCI Canada Index Non-Lending QP CTF	FMV	2,818,692	2,818,692		
SSgA MSCI Canada Small Cap Index SL CTF	FMV	482,526	482,526		
SSgA MSCI EAFE Index SL CTF	FMV	29,745,887	29,745,887		
MSCI EAFE Small Cap Index Sec. Lending	FMV	5,012,968	5,012,968		
MSCI Emerging Markets Small Cap Index NL	FMV	1,460,291	1,460,291		
SSgA MSCI Emerging Markets Index SL CTF	FMV	11,440,069	11,440,069		
TIFF Realty and Resources Partners I, LL	FMV	26,085	26,085		
TIFF Partners III, LLC	FMV	42,659	42,659		
RCP Fund VII, LP	FMV	1,968,926	1,968,926		
Pantheon Europe Fund IV, LP	FMV	148,897	148,897		
Pantheon USA Fund VI, LP	FMV	1,268,958	1,268,958		
Pantheon Europe Fund V A, LP	FMV	538,907	538,907		
Metropolitan Real Estate Partners VII, L	FMV	413,763	413,763		
Oaktree Emerging Markets Equity	FMV	4,286,452	4,286,452		
Apollo Credit Opportunity Fund III LP	FMV	1,571,247	1,571,247		
Oaktree Senior Loan Fund, LP	FMV	8,123,351	8,123,351		
Invesco Core Real Estate-U.S.A. LP	FMV	14,959,883	14,959,883		
Commonfund Cap Private Eq Partners VII	FMV	1,503,372	1,503,372		
Commonfund Capital Venture Partners VIII	FMV	528,826	528,826		
Commonfund Cap Venture Partners IX, LP	FMV	1,775,079	1,775,079		
Metropolitan Real Estate Secondaries & C	FMV	3,789,600	3,789,600		
Quantum Energy Partners VI	FMV	2,804,430	2,804,430		
Quantum Parallel Partners VI-C, LP	FMV	562,572	562,572		
Amberbrook VII, LP	FMV	2,302,222	2,302,222		
GSO European Senior Debt Feeder Fund LP	FMV	3,791,856	3,791,856		
SSgA Mortgage Backed	FMV	16,829,346	16,829,346		
SSgA Asset Backed	FMV	1,472,988	1,472,988		
SSgA Intermediate US Government Bond	FMV	19,966,324	19,966,324		
SSgA Intermediate US Credit	FMV	12,055,811	12,055,811		

Investments Other Schedule 2

Ironsides Partnership Fund V

FMV	BOOK Value	Market Value
FMV	2,680,389	2,680,389
FMV	2,009,372	2,009,372
FMV	10,956,766	10,956,766
FMV	1,311,092	1,311,092
FMV	2,801,037	2,801,037
FMV	97,972	97,972
FMV	880,507	880,507
	FMV FMV FMV FMV FMV FMV	FMV FMV 2,680,389 FMV 2,009,372 FMV 10,956,766 FMV 1,311,092 FMV 2,801,037 FMV 97,972

FMV

Listed at Cost or

Rook Value

48,060

End of Vear Fair

48,060

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TY 2018 Land, Etc. Schedule		
Name:	Paso del Norte Health Foundation	n
EIN:	74-1143071	
Software ID:	18007218	
Software Version:	2018v3.1	

Software Ve				
Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
Furniture and Fixtures	250,404	169,795	80,609	80,609
Machinery and Equipment	84,218	40,913	43,305	43,305
Improvements	963,751	728,074	235,677	235,677
Miscellaneous	19,069	19,069		

efile GRAPHIC print - DO NOT PROCES	S As Filed Data	-	DLN	l: 93491315012499
TY 2018 Legal Fees Schedu	le	_		
Nam	1e: Paso del Nor	te Health Foundat	ion	
EI	IN: 74-1143071			
Software I	D: 18007218			
Software Version: 2018v3.1				
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Legal fees	20,945	0	0	16,793

TY 2018 Other Assets Schedule					
Name:	Paso del Norte Health Foundation				
EIN:	74-1143071				

DLN: 93491315012499

204,786

204,786

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Beneficial Interest in Life Ins Policy

Software ID: 18007218

Software Version: 2018v3.1 Other Assets Schedule Description Beginning of Year - End of Year - Book Value Find of Year - Fair Market Value

191,249

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491315012499				
TY 2018 Other Decreases Schedule						
Name:	Paso del Norte Health Foundatio	n				
EIN:	74-1143071					
Software ID:	18007218					
Software Version:	2018v3.1					
De	escription	Amount				
Unrealized decline in value of investments 22,964,2						

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN	N: 93491315012499	
TY 2018 Other Expenses Schedule					
Name:	e: Paso del Norte Health Foundation				
EIN:	74-1143071				
Software ID:	18007218				
Software Version:	2018v3.1				
Other Expenses Schedule					
Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes	
Advertising	982			982	
Bank charges	2,327			2,327	
Dues & subscriptions	9,982			9,834	
Equipment and furnishings	2,641			2,254	
Equipment rental	13,754			13,754	

16,627

20,218

208,542

22,464

78,186

219,167

16,014

17,492

22,464

78,401

Food & beverage

Insurance

Foundation relations

Income allocable to PDNCF pooled invest

IT Consultants & computer expenses

Description Revenue and **Net Investment Adjusted Net** Disbursements for Charitable Expenses per Income Income Books Purposes 2 224 2,304 6,174

2,121,940

115

59

852

8,991

9.138

Maintenance & repairs	2,304		2,304
Office supplies	6,535		6,174
Parking validation	12,095		12,095

4,281,003

967

8,446

9,234

Other Expenses Schedule

Passthrough K-1 expenses

Staff development

Postage

Telephone

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93491315012499

TY 2018 Other Income Schedule

Name: Paso del Norte Health Foundation

EIN: 74-1143071

Software ID: 18007218

Software Version: 2018v3.1

Other Income Schedule			
Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
Fiscal agent revenue	9,062		9,062
Loss - trust termination	-2,937	-2,937	
Net Sec 965(a) inclusion	4,856	4,856	
Passthrough K-1 Income	7,299,614	6,101,860	
Rental income	27,662		27,662

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		DLN: 93491315012499			
TY 2018 Other Increases Schedule						
I						
Name:	Paso del Norte I	Health Foundation				
EIN:	74-1143071					
Software ID:	18007218					
Software Version:	2018v3.1					
De	escription		Amount			
Change in deferred tax liability			366,671			
Prior year grants returned			63,176			
Rescinded grants			52,027			

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -		Di	LN: 93491315012499		
TY 2018 Other Liabilities Schedule						
Name:	Paso del Norte	Health Foun	ndation			
EIN:	74-1143071					
Software ID:	18007218					
Software Version:	2018v3.1					
Description	n		Beginning of Year - Book Value	End of Year - Book Value		
Investments held for affiliate			3,724,664			

efile GRAPHIC print - DO NOT PROCE	SS As Filed Data	-	DLI	N: 93491315012499				
TY 2018 Other Professional Fees Schedule								
Na	me: Paso del Nor	te Health Foundat	ion					
E	IN: 74-1143071							
Software	ID: 18007218							
Software Versi	ion: 2018v3 1							
501011010101010	201073.1	<u>i</u>		 (
Category	Amount	Net Investment	Adjusted Net	Disbursements				
		Income Income for Charitable Purposes						
Investment management fees	447,072	447,072	0	0				
Other professional services	37,505	0	0	48,102				
Program consultants	11,746	0	0	415,992				

7,119

Translation services

7,421

0

efile GRAPHIC print - DO NOT PROCESS	As Filed Data	-	DI	LN: 93491315012499
TY 2018 Taxes Schedule				
Name:	Paso del Nor	rte Health Foundatı	ion	
EIN:	74-1143071			
Software ID:	18007218			
Software Version:	2018v3.1			
Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Excise tax on investment income	114			

Organization and Project Title	Address	Status	Purpose of Grant	Amount
IN-KIND GRANTS				
Paso del Norte Charitable Foundation	221 N Kansas Ste 1900 El Paso TX 79901	PC	In-Kind Admin Services	\$ 80 541
PHIX	100 S. Alto Mesa El Paso. TX 79912	PC	In-Kind Admin Services	6 755
GE VER.4L GR 4.NTS				
Better Business Bureau 2018 Membership Dues	550 E. Paisano El Paso. TX 79901	PC	To be the Leader in Advancing Marketplace	625
Border plex Bi-National Economic Alliance Foundation 2018 Membership Dues	123 Mills St. State 111 El Paso TX 79901-1339	PC	To recruit new industry and facilitate the retention and expansion of new jobs and capital investment in our region	25 000
Council on Foundations 2018 Membership Dues	1255 23rd Street NW St 200 Washington DC 20037	PC	Servicing the public good by promoting and enhancing responsible and effective grantmaking	17 900
Grantmakers for Effective Organizations 2018 Membership Dues	1725 DeSales St. NW. St 404 Washington DC 20036	PC	To foster communication and collaboration among grantmakers and others and to help strengthen the grantmaking community's knowledge skills and effectiveness	4 470
Philanthropy Southwest 2018 Membership Dues	8350 North Central Expwy Suite M-1012 Dallas TX 75206	PC	Supporting grantmakers by providing a forum for the exchange of ideas experiences and expertise within the Southwestern Region	5 000
TOT 4L GENER 4L 4ND IN-KIND GR4 NTS				140,291
HE ALTHY EATING AND ACTIVE LIVING-HEAL				
At bol de Vida 2017 HE AL Promoting Nutrition and Physical Activities in Cd Juarez	P O Box 962139 El Paso TX 79996	PC	To promote physical fitness and nutrition among children in Cd Juarez Mexico	71 487
2018 HEAL Promoting Nutrition and Physical Activities in Cd Juarez			To provide nutritious meals and physical activities to children in Cd Juarez Mexico	63 284
Border Partners 2018 HEAL Healthy Eating and Active Living in the Luna County NM - Puerto Palomas Chihuahua Binational Border Region	Po Box 1435 Deming NM 88031-1435	PC	To provide promotora-led nutrition classes home gardening and the creation of facilities and sports leagues for physical activity. To increase fruit and vegetable intake and physical activity opportunities for 1000 children and their families in Palomas. Chih	55 880
Ciudadanos Comprometidos con la Paz, A C 2017 HEAL Movimiento Saludable (MOVS)	Tucson 320 Frace Praderas del Sur Ciudad Juarez Chihuahua Mexico 32574	NC	To provide healthy meals, teach portion control and preparation of healthy foods, and offer physical activities for 250 children ages 6-16 across 6 community centers in Cd. Juarez Mexico.	88 361
Ciudadanos Comprometidos con la Paz, A.C. 2018 HEAL Movimiento Saludable	Tucson 320 Frace Praderas del Sur Ciudad Juarez Chihuahua Mexico 32574	NC	Citidadanos Comprometidos con la Paz (CCOMPAZ) will provide healthy meals and offer physical activities to children and teach portion control and preparation of healthy foods for their families across 7 community centers in Cd. Juarez. Mexico.	109 879
Counseling Center Inc 2017 HEAL Eat Well Otero	P O Box 1886 Alamogordo NM 88311	PC	To replicate Eat Well El Paso, which helps restaurants offer healthier options and standardized appropriate portion sizes in Otero County, New Mexico.	10 443 10 443
Creative Kids, Inc 2018 PRK Playa Drain Mosaic Project	504 San Francisco Ave El Paso TX 79901-1056	PC	To design and produce art in collaboration with regional youth for the Playa Drain Trail in El Paso TX	39 941
El Paso Children's Hospital Foundation 2018 HEAL Regional Access to Human Milk for Our Community's Timest Babies	1400 Hardaway St - Ste 213 El Paso - TX 79903-3128	PC	To conduct a feasibility study to evaluate the possibility of establishing a human donor milk bank for the Paso del Norte region	34 213 34 213
El Paso Diabetes Association, Inc. 2018-19 QSV Que Sabrosa Vida Imitative and Pilot Project	3641 Mattox St El Paso TX 79925-1307	PC	To educate the El Paso community how to prepare healthy meals through a 4 week hands on cooking class utilizing live cooking demonstrations healthy eating education and healthy recipes	12 493
Kelly Memorial Food Pantry 2017 HEAL Fresh Start op Kelly Phase 2	915 Florence St El Paso TX 79902	PC	To pilot test sustainability of the Fresh Place model which would assist pantry clients in achieving self-sufficiency in El Paso TX	47 845 47 845

Organization and Project Title	Address	Status	Purpose of Grant	Amount
La Semilla Food Center 2016 HEAL Edible Education	Po Box 2579 Anthony NM 88021-2579	PC	To use a three-tier teacher-training school garden model to support nutrition education programming in Doña Ana County NM and El Paso TX County	96 570 96 983
Las Cruces Public Schools 2017 HEAL Las Cruces Healthy and Fit Project	505 S. Main Street. Ste 249 Las Cruces. NM 88001	PC	To implement health and physical education programs. Promote staff wellness and strengthen the school systems comprehensive school health office for Las Cruces. NM Public Schools	78 566
New Mexico State University Foundation, Inc 2017 HEAL Aggie Play	P O Box 3590 1305 N Horseshoe Drive Las Cruces NM 88003-3590	PC	To further encourage elementary age girls to participate in moderate to vigorous physical activity through mentorship by female volunteer role models (i.e. NMSU female student-athletes) in Las Cruces NM	26 575 79 726
2017 HEAL NMSU Dietetics Intern Program			To expand the NMSU Dietetics Intern Program to increase the annual graduation of Registered Dietitians (RDs) from 6 to 12 per year and prepare additional qualified professionals to fill open RDs positions in the Paso del Norte region	32 066
New Mexico State University Foundation, Inc. 2018 HEAL Youth on the Move	P O Box 3590 1305 N Horseshoe Drive Las Cruces NM 88003-3590	PC	To provide training to physical educators to address barriers to physical activity among middle school students in Doña Ana and El Paso Counties and develop a business plan	34 019
2018 HEAL Eat Well Otero			To recruit new restaurant partners and provide support to increase healthy menu options and standardize appropriate portion sizes in Otero County. New Mexico.	22 803
Paso del Norte Children's Development Center 2017 HEAL Off to a Good Start Eating Our Way to a Healthy Life	1101 East Schuster Ave El Paso TX 79902-4659	PC	To introduce implement and sustain the Sequential Oral Sensory (SOS) Approach to Feeding Program® in the Paso del Norte region. The SOS helps children with special needs eat healthy.	87 367 87 367
Paso del Norte Community Foundation 2018 PRK Construction and Construction Management of the Playa Drain Trail	221 N Kansas Ste 1900 El Paso TX 79901-1428	PC	To construct the Playa Drain Trail in El Paso TX	214 286 214 286 214 286 214 286 214 286 214 286 214 286 214 286
Texans Care for Children Inc. 2018 HEAL General Purpose To Support Research and Advocacy Programs to Improve the Health and Wellness of Texas Children and Families	1106 Clayton Ln Ste 111W Austin TX 78723-1034	PC	To support research and advocacy programs to improve healthy eating and physical activity in Texas children	25 000
Texas A&M AgriLife Extension Service 2018 HEAL Shop Heart Smart El Paso!	400 Harvey Mitchell Parkway South Ste 300 3578 TAMU College Station TX 77843-3578	PC	To provide promotora-led in-store nutrition education in local grocery stores in far east and downtown El Paso Texas	59 246
Texas A&M University 2017 HEAL MoreCounts MasCuenta	9350 S Presa Ste 110 College Station TX 77845-4375	PC	To provide promotora-led direct service healthy eating classes and family physical activity opportunities to intergenerational families. Itying in colonia communities of far East El Paso County and Hudspeth County. Provide training to promotoras for a period of 19 months.	107 392
The University of Texas at E1Paso 2014 HEAL Creating a Culture of Healthy Eating and Active Living in the Paso del Norte Region	500 W University Ave Admin Bldg Room 209 El Paso TX 79968	PC	To establish a backbone organization in support of healthy eating and active living for the Paso del Norte region	456 007
TOT 4L HE 4LTH 1 E 4TING 4ND 4CTI 1 E LI 1 ING-H	E 4L			3,416,011
TOBACCO AND ALCOHOL PRETENTION				
City of El Paso - Department of Public Health 2018 SFI Tobacco Exposed	5115 El Paso Drive El Paso TX 79905	PC	To strengthen the process for enforcement of smoke free parks conduct tobacco prevention education for youth in out-of-school settings and for teachers through in-service workshops and to conduct compliance checks of tobacco retailers	64 292 64 292

Organization and Project Title	Address	Status	Purpose of Grant	Amount
Comision de Salud Fronteira Mexico-Estados Unidos 2018 SFI Proyecto Vida Sana Sin Humo" "Healthy Life No Smoke	Paseo Triunto de la Republica 3530 Fracc Partido Escobedo Cd Juarez MX 32330	NC	To sensitize and educate up to 9000 adolescent students in 15 schools in Juarez on the effects of tobacco use. Behavior and situations that can put them at risk of consuming it. Raise awareness and educate students, parents, teachers, psychologist, and social workers in schools about potential protective factors including life skills. Promote the referral to specialized centers of treatment to all those students and adults (parents, guardians and or teachers) who consume tobacco and wish to stop, and establish a link of support and collaboration between schools and the ROTMENAS Collaborative.	49 992
Families and Youth, Inc 2017 SH+ Alcohol Use Reduction and Awareness (AURA) Program	1320 S. Solano Dr PO Box 1868 Las Cruces NM 88001	PC	To integrate Screening and Brief Intervention and Referral to Treatment (SBIRT) within Families and Youth's juvenile services and deliver the intervention to 125 at-risk youth in Doña Ana County	54 703 45 983
Fundacion del Empresariado Chihuahuense, A.C. 2018 SHP. Proyecto de Reduccion del Consumo de Alcohol y Tabaco en la Region de Cd. Juarez	Anillo Envolvente No 780 Zona Pronaf Cd Juarez MX 32315	NC	To expand the Responsible Merchant Program to alcohol retail outlets including bars and restaurants, and momtor newly adopted alcohol regulations and existing tobacco policies in Cd. Juarez, MX	70 030 70 030
Southwest Center for Health Innovation 2018 SHP Shift-UP ¹ Las Cruces	301 W College Ave St 16 Silver City NM 88061	PC	To complete a comprehensive assessment of the contributing factors, local conditions and community consequences associated with alcohol outlet density in Las Cruces. New Mexico and identify policies based on evidence and community input that can address identified risk factors.	51 026 51 026
Texans Standing Tall 2018 SFI General Purpose Building the Capacity of Local Communities to Respond to Marijuana Legalization Efforts	2211 S IH-35 Stc 201 Austin TX 78741	PC	General support - Texans Standing Tall is a statewide coalition committed to creating healthier and safer communities in which underage alcohol tobacco, and other drug use has no place	25 000
The Regents of New Mexico State University 2018 SHP SBIRT to Reduce Interpersonal and Social Consequences of Binge Drinking in a Community Clinic Serving Predominantly Indigent Population	1050 Stewart St. E 1200 Las Cruces NM 88003-8002 88003-8002	PC	To adapt the Screening and Brief Motivational Intervention and Referral to Treatment (SBIRT) protocol to meet the needs of the indigent population served by Mesilla Valley Community of Hope (MVCH) and St. Luke's Health Care Clinic in Las Cruces NM	55 162 55 162
The University of Texas at El Paso 2018 SHP PASOS 3 Screening and Brief Intervention in the Paso del Norte region	500 W University Ave Admin Bldg Room 209 El Paso TX 79968	PC	To provide comprehensive Screening and Brief Motivational Intervention (SBMI) basic and advanced training to community providers in the Paso del Norte region	178 051 178 051
The University of Texas Health Science Center 2017 SFL Youth Advocating for Policy Execution (Youth APEX) Training Youth to be Health Policy Advocates	P O Box 20036 7000 Famin Suite 1006 Houston TX 030-5401	PC	To initiate youth-led advocacy campaigns including promoting smoke free multi-unit housing tobacco-free pharmacies, and Tobacco-21 efforts in El Paso. Texas	73 63 2
YMCA of Greater El Paso, TX & Rio Grande Valley 2018 PA 2 Smoke Free & Shift Positive Collaborative	810 Wyoming El Paso TX 79902-5339	PC	To provide collective impact backbone support to regional partners working within the A Smoke Free Paso del Norte and Shift Positive imitatives	231 308 231 308
TOT 4L TOB 4CCO 4ND 4LCOHOL PREVENTION			-	1,549,046
MENTAL AND EMOTIONAL # ELL-BEING				
City of El Paso Housing Authority 2017 TC1 Think Change Housing	5300 E Paisano Dr El Paso TX 79905	PC	To conduct a review of housing policies and practices adentify strengths and gaps. Develop an action plan with recommendations to build a mental health supportive environment for residents and applicants. Provide training in Mental Health First Aid (MHFA) to sixty (60) Housing Authority employees who have frequent contact with residents and applicants.	24 547
Comision de Salud Frontei La Mexico-Estados Unidos 2017 TC1 Fortalecimiento de la Atención en Salud Mental y Reducción del Estigma Asociado a las Enfermedades Mentales en Cd Juarez Fase 2 Llevar "ROTMENAS" a la Acción	Paseo Triunto de la Republica 3530 Frace Partido Escobedo Cd Juarez MX 32330	NC	To strengthen the recently developed behavioral health systems of care collaborative (ROTMENAS)—and provide "Program of action to overcome gaps in mental health (mhGAP)" trainings for professionals and lay health workers in Cd Juarez Mexico	49 361
2018 TC1 Fortalecimiento de la Atención en Salud Mental y Reducción del Estigma Asociado a las Enfermedades Mentales en Cd Juarez Fase 3			To implement data informed actions and strengthen ROTMENAS behavioral health system of care collaborative in Cd. Juarez provide evidence-based training in programs such as mental health (MH GAP)" for professionals and lay workers in Cd. Juarez MX and to advocate for policy change related to mental health service systems within the state of Chihuahua.	68 696

Organization and Project Title	Address	Status	Purpose of Grant	Amount
County of El Paso 2017 TCT Regional Mental Health Stigma Reduction Campaign	500 E San Antonio Ave Ste 301 El Paso TX 79901-2424	PC	To continue providing Mental Health First Aid (MHFA) training for over 250 patrol officers detention officers and civilian staff with immate contact and to explore changes in detention standards of practice to promote a Think Change culture	35 750 35 750
El Paso Child Guidance Center 2017 TC1 Trauma Informed Care Creating and Implementing an Education and Contact Based Trauma Informed Care Model to Reduce Mental Health Stigma Amongst Professionals	2701 E. Yandell Dr El Paso TX 79903-3726	РС	To reduce stigma associated with mental illness among professionals who have frequent contact with consumers by developing the El Paso Child Guidance Center into a trauma informed care resource center. Increasing the number of mental health providers who are trained in evidence based therapeutic approaches and providing trauma informed care trainings to El Paso County organizations, that serve children and adolescents.	73 200
2018 TC1 Mental Health Stigma Reduction A Collaborative Trauma-Informed Approach to Strengthen Capacity in Youth-Serving Systems			To reduce stigma associated with mental illness among professionals who have frequent contact with consumers by developing a Trauma Informed Care learning community with at least 5 community organizations to increase the number of mental health providers that serve children and adolescents who are trained in evidence based approaches and trauma informed care practices	104 781
Emergence Health Network 2017 TC1 Project Emerge	201 E Main Suite 600 El Paso TX 79901	PC	To provide Mental Health First Aid (MHFA) training for at least 1 000 individuals in El Paso County. Hold a MHFA instructor summit and expand MHFA training to areas in Hudspeth County.	83 025
2018 TC1 Mental Health Literacy Expansion Project			To provide evidence-based and evidence informed training for at least 450 educators and law enforcement officers in the community including Mental Health First Aid Crisis Intervention Training Suicide Prevention Self-harm Test Anxiety and Grief Stress Management Continuing Educational Credits (CEUs) will be pursued for evidence-informed training	110 958
Family Service of El Paso, Inc. 2017 TC1 People Empower El Paso (PEEP)	6040 Surety Drive El Paso TX 79905-2043	PC	To provide National Alhance for the Mentally III (NAMI) evidence based programs including Family to Family NAMI Basics. Parents and Teachers as Allies. NAMI Provider Training and In Our Own Voice in El Paso County. To strengthen NAMI – El Paso as a central mental health advocacy and education provider in the region.	136 844
2018 TC1 People Empower El Paso (PEEP)			To provide National Alliance for the Mentally III (NAMI) evidence based programs including Family to Family. NAMI Basics: Parents and Teachers as Allies: NAMI Provider Training and In Our Own Voice in El Paso County. To strengthen NAMI – El Paso as a central mental health advocacy and education provider in the region.	143 400
Meadows Mental Health Policy Institute for Texas 2018 TC1 MMHPI Strategic Core Capacity Support	2800 Swiss Ave Dallas TX 75204-5926	PC	General Support - The Meadows Mental Health Policy Institute (MMHPI) provides independent non-partisan, and trusted policy and program guidance that creates systemic changes so all Texans can obtain effective efficient behavioral health care when and where they need it	50 000
Techo Comunitario, A.C. 2017 TC1 Programa de Parentalidad Positiva Triple P. Cambiar el Estigma a Pedir Ayuda en la Crianza y Continuar con la Construcción de Comunidades Saludables	Еµdo # 1864 Col Ex-Hipodromo Cd Juarez MX 32330	NC	To implement the Triple P evidence based program in 8 at risk neighborhoods in Cd Juarez Mexico	21 450
2018 TC1 Programa de Parentalidad Positiva Triple P. Cambiar el Esugma por Pedir Ayuda en la Crianza de los Hijos para Construir Comunidades Saludables			To implement the Triple P evidence-based program in 10 at risk neighborhoods in Cd. Juarez. Mexico	20 075
Texas A&M University 2018 TC1 De Mujer A Mujer Project	400 Harvey Mitchell Parkway S Ste 300 College Station TX 77845-4375	PC	To provide the Es Dificil Ser Mujer evidence-based program courses for at least 400 women ages 18-59 years old in the Texas A&M Colomas Program service areas of El Paso and Hudspeth Counties	85 327
The Regents of New Mexico State University 2017 TC1 Fostering Community Partnerships and Education to Reduce Mental Illness Stigma in Otero County - Year 2	1050 Stewart Street E1200 Las Cruces NM 88003-8002	PC	To strengthen a mental health system of care collaborative provide crisis intervention team training (CIT) and Mental Health First Aid (MHFA) trainings for officers and other professionals to promote a Think Change culture in Otero County	37 485 37 485

Paso del Norte Health Foundation 2018 Form 990-PF

Part XV, Line 3a - Grants and Contributions Paid

Organization and Project Title	Address	Status	Purpose of Grant	Amount
The University of Texas at El Paso 2017 MEWB Promoting Mental and Emotional Well-Being in the Paso del Norte Region	500 W. Umversity Ave Admin Bldg. Room 209 El Paso. TX 79968	PC	To create a backbone organization (BBO) that will help lead Mental and Emotional Well-being Priority Area Programs. The BBO will provide both leadership and expertise to catalyze efforts to reduce stigma and negative bias associated with mental illness and explore structural changes in the behavioral health systems in the Paso del Norte border region.	277 104 277 104
TOTAL MENTAL AND EMOTIONAL WELL-BEING			-	1,672,341
HE 4LTHY KIDS				
Box Scouts of America Yucca Council 2017 IGNITE Unidos Prosperamos	7601 Lockheed Dr El Paso TX 79925-2402	PC	To pilot test a volunteer sustainability model for Boys Scout Units in Anthony Clint Horizon City Santa Teresa. Sunland Park, and Tornillo, while also recruiting 100 new disconnected youth in these communities.	69 46 5
Boys & Girls Club of Las Cruces 2018 IGNITE More Teens More Often	330 W Las Cruces Ave Las Cruces NM 88005-2516	PC	To reach 100 new disconnected youth ages 11-17 through after school and summer programming in Southern New Mexico	39 245
Boys & Grils Clubs of El Paso 2018 IGNITE Club Teen Connect	801 S Florence St El Paso TX 79901-2925	PC	To identify and recruit 110 disconnected youth ages 13-18 into the Boys & Girls Club of El Paso (BGCEP) Teen Connect program in El Paso TX	53 000
Centro de Asesoria y Promocion Juvenil, A C 2018 IGNITE Espacios de Vinculación y Desarollo Juvenil	Hucjotzingo 3754 Col Diaz Ordaz Cd Juarez MX 32220	NC	To implement out of school workshops in five community centers for 500 new youth and retain 300 disconnected youth ages 8-18 years old. As well as to pilot test sustainability strategies in Cd. Juarez.	103 750
Creative Kids, Inc. 2017 IGNITE Project ABLE (Art Brokers Learning Experiences)	504 San Francisco Ave El Paso TX 79901-1056	PC	To prlot test and evaluate the train the trainer tool-kit developed for Project ABLE at the Cotton Valley Early College High School and El Paso County Housing Authority site in Fabens TX	35 495
2018 IGNITE Project ABLE (Art Brokers Learning Experiences)			To maintain the volunteer model. Artists in Residence, for after school and summer visual arts education program in Fabens. TX	32 533
Girl Scouts of the Desert Southwest- Southern New Mexico & West Texas, Inc 2018 IGNITE GSDSW - Troop Pathway Specialist License to Lead Pilot Program	9700 Girl Scout Way El Paso TX 79924-3828	PC	To pilot test a self-paced mentor-facilitated training for 100 new adult volunteers in Doña Ana and Otero counties who will work to establish 25 new self-sustaining troops	270
Organización Popular Independiente, A.C. 2017 IGNITE Cultura Arte y Deporte Jovenes en Acción	Calle Morelos #1559 Coloma Barrio Alto Cd Juarez MX 32160	NC	To provide out of school programming to 400 disconnected youth in southwest Cd Juarez MX through music art dance and sports activities. As well as to begin training with 25 community volunteers as part of their pilot sustainability efforts.	30 511 30 511 4 688
2018 IGNITE Cultura Arte y Deporte Jovenes en Accion			To provide out of school programming to 500 disconnected youth in 10 communities throughout southwest Cd. Juarez. Mexico.	66 503
Patronato del Musco del Nino de Ciudad Juarez, A.C. 2017 IGNITE Rodis Junior Fortalecimiento de las Habilidades para la Vida e Identidad de Jovenes Destinculados a traves de un Programa de Capacitación y Actividades como Guias Educativos Dentro del Museo La Rodadora	Av Teofilo Borunda 6632 Col Jarudo del Norte Cd Juarez MX 32652	NC	To recruit and train 100 disconnected youth from Cd. Juarez to serve as museum guides at La Rodadora. Also pilot testing a sustainability model focused on creating an efficient training model for staff and museum guides.	4 754 37 154
2018 IGNITE Rodis Junior Fortalecimiento de las Habilidades para la Vida en Jovenes Desvinculados de Cd. Juarez			To recruit and train 130 disconnected youth from Cd. Juarez to serve as museum guides at La Rodadora.	38 426
Rio Grande Council of Governments 2018 IGNITE Technology Across Generations Teens and Semors	8037 Lockheed Suite 100 El Paso TX 79925	PC	To investigate and develop a plan for delivering the Technology Across Generations project	19 139
The FEMAP Foundation 2017 IGNITE FEMAP en Conexion Desarollando las Capacidades para la Sustentabilidad	1400 Hardaway St Ste 210 El Paso TX 79903-3128	PC	To prlot test a volunteer sustainability model in the URBI Villa del Campo community. Also recruiting 100 new youth and retaining 350 youth in their out of school programs in Cd. Juarez. Mexico.	41 775
2018 IGNITE Conectando con ValorArte			To pilot test the ValorArte program during afterschool hours for 100 disconnected youth ages 9-12 years old in Cd. Juarez. Mexico	24 243
The Regents of New Mexico State University 2016 IGNITE Evaluation of the Paso Del Norte Health Foundation's Ignite Initiative	1050 Stewart St E 1200 Las Crinces NM 88003-8002	PC	To monitor the prevalence of disconnected and connected youth in the Paso del Norte region provide technical assistance to the Foundation and partner organizations, and evaluate the quality of program sites.	27 468

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Part XV, Line 3a - Grants and Contributions Paid

Organization and Project Title	Address	Status	Purpose of Grant	Amount
United Way of El Paso Counts 2017 Healthy Kids Healthy Kids Backbone Organization	100 North Stanton St. No 500 El Paso TX 79901-1463	PC	To serve as the Backbone Organization for the Healthy Kids Priority Area and advance efforts in policy and advocacy data management capacity building continuous communication and network development	107 364 107 364
TOT 4L HE 4LTH 1 KIDS				873,659
HE 4LTH LE 4DERSHIP				
Center Against Sexual and Family Violence 2018 OLP Shelter Capital Campaign	580 Giles Rd El Paso TX 79915-2729	PC	To leverage funds for the Center's new shelter	433 538
El Paso Diabetes Association, Inc. 2018 LDR EPDA Strategic Planning	3641 Mattox St El Paso TX 79925-1307	PC	To fund strategic planning for the El Paso Diabetes Association in El Paso TX	3 229 3 229 3 229
Fundacion Paso del Norte para la Salud y Bienestar, A C 2018 RLZ Realize Juarez Executive Leadership and Board Training Programs	Paseo Triunto de la Republica 3304 interior 401 Col Partido Escobedo Cd Juarez MX 32317	NC	To plan the implementation of a REALIZE Executive Leadership and board training program in Cd. Juarez	9 060
Paso del Norte Community Foundation 2018 PDNCF Advancing the Mission of the Health Foundation	221 N. Kansas Suite 1900 El Paso TX 79901-1428	PC	To fund operations of the Paso del Community Foundation	59 460 59 460 59 460
Paso del Norte Community Foundation 2018-In memorium	221 N. Kansas Suite 1900 El Paso TX 79901-1428	PC	In memory of honoring individuals who have contribute to the Foundation's objectives of helping the community	100
The Burney Warren Fund			Supports initiatives and programs of the Health Foundation	3 570
The Edmund G Archuleta Fund			Supports initiatives and programs of the Health Foundation	7 063
PHIX 2018 PHIX- General Purpose Grant	100 S. Alto Mesa El Paso. TX 79912	PC	A general purpose grant in support of PHIX	25 000
Texas Tech Foundation, Inc. 2016 LDR Establishing the Woody L Hunt School of Dental Medicine	1414 North Oregon P O Box 41081 Lubbock TX 79409	PC	To signal community support and to leverage State funding for a school of dental medicine to be built at the Texas Tech Health Sciences Center	1 000 000
United Way of El Paso County 2017 RLB REALIZE Board Training	100 North Stanton Street No 500 El Paso TX 79901-1463	PC	To collaborate with the Paso del Norte Health Foundation and advisory group to plan implement and evaluate the REALIZE Board Training program across all parts of the Paso del Norte region	41 624 41 624
2019 RLB REALIZE Board Training			To strengthen non-profit board members governance capacity by offering the RE ALIZE Board Training program across El Paso and Southern New Mexico	66 486
TOT 4L HE 4LTH LE 4DERSHIP				1,816,133
GR 4ND TOT 4L				\$ 9,467,480

Pursuant to Treasury Regulations §53.4945-5(d)(2), the Foundation provides the following information for grants paid during 2018 and grants paid in previous years for which reports were received during 2018:

(i) Grantee: Comision de Salud Fronteriza Mexico-Estados Unidos

Paseo Triunfo de la Republica

3530 Fraccionamiento Partido Escobedo Ciudad Juarez, Chihuahua, Mexico 32330

(ii) Amounts and Dates of Grants:

• 12/13/201/ \$\pi301 \(\frac{1}{2}\)	•	12/13/2017	\$49,361	(1)
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- 07/19/2018 \$49,361 (1)
- 12/06/2018 \$68,696 (2)
- 05/03/2018 \$49,992 (3)

(iii) Purpose:

- (1) To strengthen the recently developed behavioral health system of care collaborative (ROTMENAS) and provide a program of action to overcome gaps in mental health (mhGAP) trainings for professionals and lay health workers in Ciudad Juarez, Chihuahua, Mexico.
- (2) To implement data informed actions and strengthen ROTMENAS behavioral health system of care collaborative in Ciudad Juarez, Chihuahua, Mexico and to advocate for policy change related to mental health service systems within the state of Chihuahua.
- (3) To sensitize and educate up to 9,000 adolescent students in 15 schools in Ciudad Juarez, Chihuahua, Mexico on the effects of tobacco use. Promote the referral to specialized centers of treatment to all those students and adults who consume tobacco and wish to stop.

(iv) Amount of Grants Spent by Grantee:

- \$151,937
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Reports Received from Grantee:

Progress and Financial Report	June 10, 2018
Final and Financial Report	December 19, 2018
Progress and Financial Report	December 18, 2018
Final and Financial Report	June 14, 2019
Progress and Financial Report	June 14, 2019

(i) Grantee: Centro de Asesoria y Promocion Juvenil, A.C.

Huejotzingo #3754 Colonia Diaz Ordaz

Ciudad Juarez, Chihuahua, Mexico 32220

- 2.) Amounts and Dates of Grants:
 - 12/13/2017 \$103,750 (1)
 - 10/04/2018 \$103,750 (1)
- (iii) Purpose:
 - (1) To implement out of school workshops in five community centers for 500 new youth. Retain 300 disconnected youth ages 8-18 years old and pilot test sustainability strategies in Ciudad Juarez, Chihuahua, Mexico.
- (iv) Amount of Grants Spent by Grantee:
 - \$155,625
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Reports Received from Grantee:

Progress and Financial Report

Progress and Financial Report-Amended

August 31, 2018

May 17, 2019

(i) Grantee: Organizacion Popular Independiente, A.C.

Calle Morelos #1559 Colonia Barrio Alto

Ciudad Juarez, Chihuahua, Mexico 32160

(ii) Amounts and Dates of Grants:

•	09/08/2017	\$30,511	(1)
•	12/14/2017	\$30,511	(1)
•	03/22/2018	\$30,511	(1)
•	06/21/2018	\$30,511	(1)
•	09/12/2018	\$ 4,688	(1)
•	11/08/2018	\$66,503	(2)

(iii) Purpose:

- (1) To provide out of school programming to 400 disconnected youth in Southwest Ciudad Juarez, Chihuahua, Mexico through music, art, dance and sports activities and begin training 25 community volunteers as part of their pilot sustainability efforts.
- (2) To provide out of school programming to 500 disconnected youth in 10 communities throughout southwest Ciudad Juarez, Chihuahua, Mexico.
- (iv) Amount of Grants Spent by Grantee:
 - \$108,219
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Reports Received from Grantee:

Progress and Financial Report	December 1, 2017
Progress and Financial Report	March 5, 2018
Progress and Financial Report	May 31, 2018
Final and Financial Report	October 30, 2018
Progress and Financial Report	March 29, 2019

(i) Grantee: Fundacion del Empresariado Chihuahuense, A.C.

780 Anillo Envolvente

Zona Pronaf

Ciudad Juarez, Chihuahua, Mexico 32315

(ii) Amounts and Dates of Grants:

•	04/10/2017	\$87,093	(1)
•	11/21/2017	\$87,093	(1)
•	03/15/2018	\$70,030	(2)
•	12/06/2018	\$70,030	(2)

(iii) Purpose:

- (1) To implement the "Responsible Merchant Program" in neighborhoods and advocate for policies that limit access to alcohol in retail environments to minors in Ciudad Juarez, Chihuahua, Mexico.
- (2) To expand the "Responsible Merchant Program" to alcohol retail outlets including bars and restaurants, and monitor newly adopted alcohol regulations and existing tobacco policies in Ciudad Juarez, Chihuahua, Mexico.

(iv) Amount of Grant Spent by Grantee:

- \$139,764
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the report furnished by the grantee, no part of the grant has been diverted from any activity for which the grant was originally made.
- (vi) Reports Received from Grantee:

Progress and Financial Report	November 14, 2017
Final and Financial Report	May 30, 2018
Progress and Financial Report	November 02, 2018
Final and Financial Report	May 16, 2019

(i) Grantee: Ciudadanos Comprometidos con la Paz, A.C.

Tucson 320

Fraccionamiento Praderas del Sur

Ciudad Juarez, Chihuahua, Mexico 32574

- (ii) Amount and Date of Grant:
 - 07/12/2017 \$88,361 (1)
 - 02/08/2018 \$88,361 (1)
 - 07/25/2018 \$109,879 (2)
- (iii) Purpose:
 - (1) To provide healthy meals, teach portion control and preparation of healthy foods. Offer physical activities for 250 children ages 6-16 across 6 community centers in Ciudad Juarez, Chihuahua, Mexico.
 - (2) To provide healthy meals and offer physical activities to children and teach portion control and preparation of healthy foods for their families across seven community centers in Ciudad Juarez, Chihuahua, Mexico.
- (iv) Amount of Grant Spent by Grantee:
 - \$179,927
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Report Received from Grantee:

Progress and Financial Report Final and Financial Report Progress and Financial Report December 28, 2017 August 10, 2018 February 13, 2019

(i) Grantee: Patronato del Museo del Niño de Ciudad Juarez, A.C.

Av. Teofilo Borunda 6632 Colonia Jarudo del Norte

Ciudad Juarez, Chihuahua, Mexico 32652

(ii) Amount and Date of Grant:

•	09/08/2017	\$37,154	(1)
•	03/22/2018	\$37,154	(1)
•	08/08/2018	\$ 4,754	(1)
•	10/25/2018	\$38,426	(2)

(iii) Purpose:

- (1) To recruit and train 100 disconnected youth from Ciudad Juarez, Chihuahua, Mexico to serve as museum guides at La Rodadora while also pilot testing a sustainability model focused on creating an efficient training model for staff and museum guides.
- (2) To recruit and train 130 disconnected youth from Ciudad Juarez, Chihuahua, Mexico to serve as museum guides.
- (iv) Amount of Grant Spent by Grantee:
 - \$67,102
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Report Received from Grantee:

Progress and Financial Report	February 28, 2018
Progress and Financial Report	July 26, 2018
Final and Financial Report	October 31, 2018
Progress and Financial Report	April 30, 2019

(i) Grantee: Techo Comunitario, A.C.

Ejido # 1864 Esquina Brasil Colonia Ex-Hipodromo

Ciudad Juarez, Chihuahua, Mexico 32330

(ii) Amount and Date of Grant:

•	11/08/2017	\$21,450 (1)
•	08/08/2018	\$21,450(1)
•	11/08/2018	\$20,075 (2)

(iii) Purpose:

- (1) To train four Techo Comunitario staff on the Triple P evidence-based program and recruit 100 parents from eight at risk neighborhoods in Ciudad Juarez to participate in classes.
- (2) To implement the Triple P evidence-based program in ten at risk neighborhoods in Ciudad Juarez, Chihuahua, Mexico.

(iv) Amount of Grant Spent by Grantee:

- \$42,442
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Date of Reports Received from Grantee:

Progress and Financial Report	July 24, 2018
Final and Financial Report	January 25, 2019
Progress and Financial Report	July 19, 2019

(i) Grantee: Fundacion Paso del Norte para la Salud y Bienestar, A.C.

Paseo Triunfo de la Republica 3304 Interior 401

Colonia Partido Escobedo

Ciudad Juarez, Chihuahua, Mexico 32330

(ii) Amount and Date of Grant:

•	01/14/2016	\$42,500
•	05/10/2016	\$42,500
•	10/06/2016	\$45,000
•	03/09/2017	\$110,000
•	12/14/2017	\$125,000
•	06/27/2018	\$ 9,060

(iii) Purpose:

- (1) To provide start-up funding for the Fundacion Paso del Norte para la Salud y Bienestar.
- (2) To plan the implementation of a REALIZE Executive Leadership and board training program in Ciudad Juarez, Chihuahua, Mexico.
- (iv) Amount of Grant Spent by Grantee:
 - \$134,060
- (v) Diversions: To the knowledge of the Paso del Norte Health Foundation, and based upon the reports furnished by the grantee, no part of the grants has been diverted from any activity for which the grants were originally made.
- (vi) Date of Reports Received from Grantee:

Progress and Financial Report	May 9, 2016
Progress and Financial Report	October 4, 2016
Progress and Financial Report	February 17, 2017
Progress and Financial Report	December 7, 2017
Final and Financial Report	February 19, 2018
Final and Financial Report	January 23, 2019
Progress and Financial Report	February 5, 2019

Part XV, Line 3b - Grants and Contributions Approved for Future Payment

Organization and Project Title	Address	Status	Purpose of Grant	Amount
HE 4LTHY E 4TING 4ND 4CTIVE LIVING-HE 4L				
Arbol de Vida 2018 HEAL Promoting Nutrition and Physical Activities	P O Box 962139 El Paso, TX 79996	PC	To provide nutritious meals and physical activities to children in Cd Juarez, Mexico	S 63,284
Border Partners 2018 HEAL Healthy Eating and Active Living in the Luna County, New Mexico-Puerto Palomas, Chihuahua Binational Border Region	Po Box 1435 Deming, NM 88031-1435	PC	To provide promotora-led nutrition classes, home gardening, and the creation of facilities and sports leagues for physical activity. Also to increase fruit and vegetable intake and physical activity opportunities for 1000 children and their families in Palomas, Child. Mexico.	55,880
Ciudadanos Comprometidos con la Paz, A.C. 2018 HEAL Movimiento Saludable	Tucson 320 Frace Praderas del Sur Ciudad Juarez, Chihuahua Mexico 32574	NC	Ciudadanos Comprometidos con la Paz (CCOMPAZ) will provide healthy meals and offer physical activities to children. Teach portion control, and preparation of healthy foods to their families across 7 community centers in Cd Juarez, Mexico.	109,879
El Paso Diabetes Association, Inc. 2018-19 QSV Que Sabrosa Vida Initiative and Pilot Project	3641 Mattox St El Paso, TX 79925-1307	PC	To educate the El Paso community, how to prepare healthy meals, through a 4 week hands on cooking class, utilizing live cooking demonstrations, healthy eating education, and healthy recipes	12,006
New Mexico State University Foundation, Inc. 2018 HEAL Youth on the Move	P O Box 3590 1305 N Horseshoe Drive Las Cruces, NM 88003-3590	PC	To provide training to physical educators to address barriers to physical activity among middle school students in Doña Ana and El Paso Counties and develop a business plan of the approach	34,019
2018 HEAL Eat Well Otero			To recruit new restaurant partners and provide support to increase healthy menu options and standardize appropriate portion sizes in Otero County, NM	22,803
Texas A&M AgriLife Extension Service 2018 HEAL Shop Heart Smart El Paso¹	400 Harvey Mitchell Parkway South, Ste 300 College Station, TX 77483	PC	To provide promotora-led in-store nutrition education in local grocery stores in far east and downtown El Paso, Texas	59,246
TOTAL HEALTHY EATING AND ACTIVE LIVEN	G-HE 4L			357,116
TOBACCO AND ALCOHOL PREVENTION				
Comision de Salud Fronteriza Mexico-Estados Unidos 2018 SF1 Proyecto 'Vida Sana sin Humo"/ Healthy Life, No Smoke	Paseo Triunto de la Republica 3530 Fracc Partido Escobedo Cd Juarez, MX 32330	NC	To sensitize and educate up to 9000 adolescent students in 15 schools in Cd. Juarez on the effects of tobacco use, behavior and situations that can put them at risk of consuming it Raise awareness and educate students, parents, teachers, psychologists and social workers in schools about potential protective factors, including life skills. Promote the referral to specialized centers of treatment to all those students and adults (parents, guardians and/or teachers) who consume tobacco and wish to stop. Establish a link of support and collaboration between schools and the ROTMENAS Collaborative.	49,992
TOTAL TOBACCO AND ALCOHOL PREVENTIO	24			49,992
MENTAL AND EMOTIONAL WELL-BEING				
Comision de Salud Fronteriza Mexico-Estados Unidos 2018 TC1 Fortalecimiento de la Atencion en Salud Mental y Reduccion del Estigma Asociado a Estas Enfermedades en Cd Juarez Fase 3	Paseo Triunto de la Republica 3530 Fracc Partido Escobedo Cd Juarez, MX 32330	NC	To implement data informed actions and strengthen ROTMENAS behavioral health system of care collaborative in Ciudad Juarez, provide evidence-based training in programs such as 'Mental Health (MH GAP)" for professionals and lay health workers in Ciudad Juarez, Mexico, and to advocate for policy change related to mental health service systems within the state of Chihuahua	68,696

Part XV, Line 3b - Grants and Contributions Approved for Future Payment

Organization and Project Title	Address	Status	Purpose of Grant	Amount
Dona Ana County Health & Human Services 2018 TC1 Nuestras Emociones	845 N Motel Blvd Las Cruces, NM 88007	PC	To provide Mental Health First Aid (MHFA) trainings, NAMI Family to Family (F2F) courses and the Nuestras Emociones Promotora program to promote a Think Change culture in Dona Ana County	55,417 55,417
El Paso Child Guidance Center 2018 TC1 Mental Health Stigma Reduction A Collaborative Trauma-Informed Approach to Strengthen Capacity in Youth-Serving Systems	2701 E Yandell Dr El Paso, TX 79903-3726	PC	To reduce stigma associated with mental illness among professionals who have frequent contact with consumers developing a Trauma Informed Care Learning Community with at least 5 community organizations to increase the number of mental health providers that serve children and adolescents who are trained in evidence base therapeutic approaches and trauma informed care practices	104,781
Emergence Health Network 2018 TC1 Mental Health Literacy Expansion Project	201 E Main, Suite 600 El Paso, TX 79901	PC	To provide evidence-based and evidence informed training for and at least 450 educators and law enforcement officers in the community. Including Mental Health First Aid, Crisisis Intervention Training, Suicide Prevention, Self-harm, Test Anxiety, and Grief Stress Management, Continuing Educational Credits (CEUs) will be pursued for evidence-informed trainings.	110,958
Family Service of El Paso, Inc. 2018 TC1 People Empower El Paso (PEEP)	6040 Surety Drive El Paso, TX 79905-2043	PC	To provide National Alliance for the Mentally Ill(NAMI) evidence based programs including Family to Family, NAMI Basics, Parents and Teachers as Allies, NAMI Provider Training and In Our Own Voice in El Paso County and to strengthen NAMI – El Paso as a central mental health advocacy and education provider in the region	143,400
Techo Comunitario, A.C. 2018 TC1 Programa de Parentalidad Positiva Triple P Cambiar el Estigma por Pedir Ayuda en la Crianza de los Hijos para Construir Comunidades Saludables	E ₁ ido # 1864 Col Ex Hipodromo Cd Juarez, MX 32330	NC	To implement the Triple P evidence-based program in 10 at risk neighborhoods in Cd Juarez	20,075
Texas A&M University 2018 TC1 De Mujer A Mujer Project	400 Harvey Mitchell Pkwy S Suite 300 College Station, TX 77845	PC'	To provide the 'Es Dificil Ser Mujer evidence-based program courses for at least 400 women ages 18-59 years old in the Texas A&M Colonias Program service areas of El Paso and Hudspeth Counties	85,327
TOTAL MENTAL AND EMOTIONAL WELL-BI	EING			644,069
HE 4LTHY KIDS				
Creative Kids, Inc. 2018 IGNITE Project ABLE (Art Brokers Learning Experiences)	504 San Francisco Ave El Paso, TX 79901-1056	PC	To maintain the volunteer model, Artists in Residence, for after school and summer visual arts education program in Fabens, Texas	32,533
Organizacion Popular Independiente, A.C. 2018 IGNITE Cultura, arte y deporte Jovenes en Accion	Calle Morelos #1559 Coloma Barrio Alto Cd Juarez, MX 32160	NC	To provide out of school programming to 500 disconnected youth in 10 communities throughout southwest Cd Juarez, Mexico	66,503
Patronato del Museo del Nino de Cd. Juarez, A.C. 2018 IGNITE Rodis Junior Fortalecimiento de las Habilidades para la Vida en Jovenes Desvinculados de Cd Juarez	Av Teofilo Borunda 6632 Col Jarudo del Norte Cd Juarez, MX 32652	NC	To recruit and train 130 disconnected youth from Cd Juarez to serve as museum guides at La Rodadora	38,427
Rio Grande Council of Governments 2018 IGNITE Technology Across Generations Teens and Seniors Connecting through Technology	8037 Lockheed, Suite 100 El Paso, TX 79925	PC	To investigate and develop a plan for delivering the Technology Across Generations project	19,139
TOTAL HEALTHY KIDS				156,602

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Part XV, Line 3b - Grants and Contributions Approved for Future Payment

Organization and Project Title	Address	Status	Purpose of Grant	Amount
HE ALTH LE ADERSHIP				
Fundacion Paso del Norte para la Salud y Bienestar 2019 JRZ FPDN Strengthening and Consolidation Fundacion Paso del Norte para la Salud y Bienestar	Paseo Triunto de la Republica 3304 Interior 401 Col Partido Escobedo Cd Juarez, MX 32317	NC	To strengthen and consolidate the Fundacion Paso del Norte para la Salud y Bienestar	166,266 169,594 172,713
Paso del Norte Community Foundation 2019 PDNF General Purpose -Leveraging Resources Grant	221 N Kansas, Suite 1900 El Paso, TX 79901-1428	PC	To provide operational funds for the Paso del Norte Community Foundation	117,701 117,701 117,701 117,701
United Way of El Paso County 2019 RLB REALIZE Board Training	100 North Stanton St # 500 El Paso, TX 79901-1463	PC	To strengthen non-profit board members governance capacity by offering the REALIZE Board Training program across El Paso and Southern New Mexico	33,243 33,243
TOT AL HE ALTH LE ADERSHIP				1,045,864
GR4ND TOT4L				\$ 2,253,643

AMENDED AND RESTATED BYLAWS

OF

PASO DEL NORTE HEALTH FOUNDATION

A TEXAS NONPROFIT CORPORATION

JUNE 1, 2018

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AMENDED AND RESTATED BYLAWS OF PASO DEL NORTE HEALTH FOUNDATION

These Amended and Restated Bylaws (these "Bylaws") regulate the affairs of the Paso Del Norte Health Foundation, a Texas nonprofit corporation (the "Health Foundation")

Article I Office

- 1 1 <u>Registered Office</u> The registered office of the Health Foundation shall be in the State of Texas
- 1 2 Other Offices The Health Foundation may also have offices at such other places both within and without the State of Texas as the board of directors (the "Board") may from time to time determine or the business of the Health Foundation may require

Article II Members

The Health Foundation shall have no members

Article III Board of Directors

31 <u>General Powers</u> The business and affairs of the Health Foundation shall be managed by or under the direction of its Board The Board may adopt guidelines, policies, rules, and regulations, or enter into contracts or agreements, including management agreements, to assist it in managing the Health Foundation that are not inconsistent with applicable law, the Certificate of Formation (the "Certificate"), or these Bylaws

3 2 Board Structure

- (a) <u>Number</u> The number of directors that shall constitute the whole Board shall be fixed from time to time by resolution of the Board but shall not be less than five or more than fifteen A decrease in the number of directors may not shorten the term of an incumbent director, provided, however, that a director may be removed pursuant to Section 3 2(e) below
- (b) <u>Qualification</u> No person (including any officer or employee of the Health Foundation) who is involved in the day-to-day operations of the Health Foundation shall serve on the Board
- (c) <u>Term of Office</u> Subject to Sections 3 2(e) and 3 2(f) below, each director shall hold office for three years or until his or her successor is appointed and qualified No director may serve more than two consecutive terms, except as follows

- (i) He or she has been elected Chair or Vice Chair, and in that case may serve an extended term concurrent with his or her term of office, or
- (ii) He or she has not served as a director for the preceding three years
- (d) Appointment Pursuant to an agreement to operate as a supporting organization (the "Supporting Organization Agreement") of the Paso del Norte Foundation, a Texas nonprofit corporation (the "PdN Foundation"), the PdN Foundation shall appoint the Board The directors shall serve staggered terms with approximately one-third of the directors' term expiring each year and until their successors are duly appointed and qualified. If not already serving staggered terms, and the directors cannot otherwise agree, the directors in office as of the effective date of such appointment (if any) shall draw lots to determine which of them shall serve terms of one, two and three years respectively in order to establish staggered terms
- (e) <u>Removal</u> Any director may be removed at any time, with or without cause, at any special meeting of the Board called for that purpose or by action taken pursuant to the provisions of Section 3 4 below The Board shall immediately notify the PdN Foundation in writing any time a director is removed
- (f) Resignation Any director may resign at any time by providing written notice to the Board, the Chair, or the Secretary Any resignation shall take effect at the date of the receipt of that notice or at any later time specified in that notice, and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to make it effective The Board shall immediately notify the PdN Foundation in writing any time a director resigns

(g) <u>Vacancies</u>

- (i) <u>Appointment of Successor Director</u> If any directorship becomes vacant for any reason, the PdN Foundation shall appoint a director to fill the vacancy
- (ii) <u>Term of Successor Director</u> A director appointed to fill a vacancy in accordance with this Section 3 2(g) shall hold office until the next succeeding annual meeting of the Board and until his successor is duly appointed and qualified
- (h) <u>Compensation</u> No director shall receive compensation for his or her service as a director of the Health Foundation
- (i) <u>Reimbursement</u> The directors shall be reimbursed in accordance with policies and procedures established from time to time by the Board for any reasonable and necessary out-of-pocket expenditures incurred by them in connection with their service on the Board or any committee of the Board

(j) <u>Contract Rights</u> Appointment as a director does not of itself create contract rights

3 3 <u>Meetings</u>

(a) <u>Location of Meetings</u> Except as otherwise required by applicable law, the Certificate or these Bylaws, if the location of a particular Board meeting is not otherwise specified in the notice for the meeting given in accordance with Section 3 3(c) below, the location for that meeting shall be the principal office of the Health Foundation

(b) Types of Meetings

- (i) Annual Meeting The annual meeting of the Board shall be held during the fourth quarter of each calendar year at the date, time and place, within or outside the State of Texas, as may from time to time be designated by the Board The purpose of the annual meeting shall be for the the election of officers, the designation of committees, and the transaction of such other business as may come before the Board If such meeting is not held due to the absence of a quorum, a special meeting of the Board may be called for that purpose
- (ii) <u>Regular Meetings</u> The Board shall hold regular meetings at the date, time, and place, within or outside the State of Texas, as may from time to time be designated by the Board The purpose of the regular meetings will be the transaction of such business as may come before the Board
- (iii) <u>Special Meetings</u> Except as otherwise required by applicable law, the Certificate or these Bylaws, special meetings of the Board may be called at any time only by the written request of
 - (1) the Chair,
 - (2) the Vice Chair,
 - (3) the CEO,
 - (4) any two directors then in office, or
 - (5) the Secretary at the request of any of the persons specified in subsections (1), (2), (3), or (4) above

No other person may call a special meeting Special meetings shall be held at the date, time, and place, within or outside the State of Texas, specified by the person calling the meeting

(c) Notice

(i) <u>General</u> Except as otherwise provided under this Section 3 3(c) or another provision of these Bylaws, notice of all Board meetings other than the annual or a regular meeting shall be delivered to each director not less than two days before the meeting date

(ii) <u>Contents</u>

- (1) <u>For Regular and Special Meetings</u> The notice must state the date and time of the meeting The notice also may (but is not required to) specify (A) the place of the meeting and (B) any other information concerning the meeting that the person calling the meeting desires to include
- (2) <u>For Special Meetings</u> With respect to a special meeting, the notice must also describe generally the purpose or purposes for the special meeting
- (iii) <u>Delivery</u> Notice shall be deemed to have been duly given and delivered to a director (1) when received or refused if personally delivered to that director, (2) when transmitted if transmitted by facsimile or electronic message to the director at the facsimile number or electronic message address last furnished to the Health Foundation, (3) when delivered to a nationally recognized overnight delivery service addressed to the director at the address last furnished to the Health Foundation, (4) when deposited in the United States mail, postage prepaid, addressed to the director at the address last furnished to the Health Foundation, or (5) when communicated orally if communicated (A) in person or by telephone to the director or (B) by telephone to the director's voice message box
- (iv) <u>Meeting Without Notice</u> Meetings may be held without notice if all directors entitled to vote are present, or if notice is waived by those not present in accordance with Section 3 4
- (v) <u>Cancelled Meetings</u> Any previously scheduled meeting of the Board may be cancelled by the person calling the meeting by giving notice at any time prior to the date scheduled for such meeting of the Board
- (vi) <u>Emergencies</u> Notwithstanding any other requirement under this Section 3 3(c), if the Chair, Vice Chair, CEO, or any two directors reasonably determine that an emergency situation exists that must be acted on before a meeting can be convened in accordance with this Section 3 3(c), then a special meeting for the limited purpose of addressing that emergency may be called on not less than four hours' notice The person calling the meeting shall exercise his or her reasonable best efforts to make direct contact with each director in order to notify that director of the special meeting If any action is taken at the special meeting, a written description

of that action shall be immediately prepared and circulated among all the directors

(d) Quorum and Adjournment Except as otherwise provided by applicable law, the Certificate or these Bylaws, a majority of the directors shall constitute a quorum for the transaction of business at any Board meeting If a quorum is not present at any Board meeting, the directors present at the meeting may adjourn the meeting, without notice other than an announcement at the meeting, until a quorum is present

(e) Conduct of Meetings

- (i) <u>Chairman of Meeting</u> The following persons, in the order named, shall preside at meetings of the Board as chairman of the meeting
 - (1) the Chair,
 - (2) the Vice Chair, or
 - (3) any person designated by the Board
- (ii) <u>Secretary of Meeting</u> The Secretary shall act as secretary of each Board meeting, but in the absence of the Secretary, the chairman of the meeting may appoint a secretary of the meeting
- (iii) Order of Business and Procedure The chairman of the meeting shall determine the order of business and the procedure at the Board meeting, including determining matters such as (1) the setting of the business for the meeting and the establishment of an agenda or order of business for the meeting, (2) rules and procedures for attending or participating in the meeting, (3) rules and procedures for maintaining order at the meeting and the safety of those present, (4) limitations on attendance at or participation in the meeting to the directors or such other persons as the chairman of the meeting shall permit, (5) restrictions on entry to the meeting after the time fixed for the commencement thereof, (6) not requiring seconding of motions, and (7) limitations and restrictions as to the content of and the time allotted, if any, to questions or comments by participants
- (iv) <u>Parliamentary Procedure</u> Board meetings shall not be required to be held in accordance with rules of parliamentary procedure
- (f) Manner of Acting Unless otherwise required by applicable law, the Certificate or these Bylaws, the act of a majority of directors present at a meeting with a quorum present is an act of the Board
- (g) <u>Participation by Remote Communications</u> A director may participate in any Board meeting by means of remote communications (such as by

conference telephone or other suitable communications equipment or systems) provided that all persons participating can communicate simultaneously with one another Any director participating in a Board meeting by means of such remote communications will be deemed for all purposes to be present in person at that meeting

3 4 Board Action by Written Consent

- (a) Requirements for Action by Written Consent Unless expressly prohibited by applicable law, the Certificate, or these Bylaws, any action required or permitted to be taken by the Board at any annual, regular, or special meeting of the Board may be taken without a meeting, without prior notice, and without a vote, if a written consent (including facsimile or electronic message transmissions) describing the action taken is signed or transmitted by the directors having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all directors entitled to vote thereon were present and voted No signature is required for any electronic message transmission as long as the electronic message is received from a recognized electronic message address of the director sending the electronic message
- (b) Notice of Action by Written Consent Prompt notice of the taking of any corporate action by the Board without a meeting by less than unanimous written consent of the directors shall be given to those directors who have not consented in writing and who, if the action had been taken at a meeting, would have been entitled to notice of the meeting if the date for such meeting had been the date that written consent was initially delivered or circulated to any director for signature. In the event that the action that is consented to is such as would have required the filing of a certificate under the Texas Business Organizations Code (the "Business Organizations Code") that such action had been voted on by the Board at a meeting thereof, the certificate filed shall state, in lieu of any statement concerning any vote of the Board, that written consent has been given in accordance with the Business Organizations Code

Article IV Officers

- 4 1 <u>Principal Officers</u> The principal officers of the Health Foundation shall be a Chairman of the Board (the "Chair"), a Vice Chairman of the Board (the "Vice Chair"), a Chief Executive Officer ("CEO"), and a Secretary who shall have the duty, among other things, to record the proceedings of the meetings of directors in a book kept for that purpose The Health Foundation may also have such other principal officers as the Board may in its discretion appoint One person may hold the offices and perform the duties of any two or more of these offices, except that no one person shall hold the offices and perform the duties of Chair and Secretary
- 4 2 <u>Election, Term of Office, and Remuneration</u> The principal officers of the Health Foundation shall be elected annually by the Board at its annual meeting Each

officer shall hold office for one year or until his or her successor is elected and qualified, or until his or her earlier death, resignation or removal Neither the Chair or the Vice Chair shall serve more than two consecutive terms in his or her respective office. The remuneration of all officers of the Health Foundation shall be fixed by the Board. Any vacancy in any office shall be filled in such manner as the Board shall determine

- 4 3 <u>Removal</u> Any officer may be removed at any time, with or without cause, by resolution adopted by the Board
- 4.4 <u>Resignations</u> Any officer may resign at any time by giving written notice to the Board (or to a principal officer if the Board has delegated to such principal officer the power to appoint and to remove such officer) The resignation of any officer shall take effect upon receipt of notice thereof or at such later time as shall be specified in such notice, and unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective
- 4 5 <u>Powers and Duties</u> The officers of the Health Foundation shall have such powers and perform such duties incident to each of their respective offices and such other duties as may from time to time be conferred upon or assigned to them by the Board
- 46 <u>Contract Rights</u> Election or appointment as an officer does not of itself create contract rights

Article V Board Committees

- 51 <u>Committees</u> The Board may, by resolution passed by a majority of the entire Board, provide for committees of two or more directors and shall elect the members thereof to serve at the pleasure of the Board and may designate one of such members to act as chairman thereof The Board may at any time change the membership of any committee, fill vacancies in it, designate alternate members to replace any absent or disqualified members at any meeting of such committee or dissolve it
- 5 2 <u>Joint Committee with the PdN Foundation</u> The Board may, by resolution passed by a majority of the entire Board, provide for the creation of joint committees that include representatives from the PdN Foundation The PdN Foundation shall appoint the chair and vice chair of each joint committee
- 53 Executive Committee During the intervals between the meetings of the Board, the Executive Committee (if one shall have been constituted) shall possess and may exercise any or all of the powers of the Board in the management or direction of the business and affairs of the Health Foundation and under these Bylaws to the extent authorized by resolution adopted by a majority of the whole Board and subject to such limitations as may be imposed by the Business Organizations Code
- 5 4 <u>Order of Business and Procedure</u> Each committee may determine its rules of procedure and the notice to be given of its meetings (although in the absence of any

special notice procedure, the notice provisions of Section 3 3(c) above shall govern) A majority of the members of each committee shall constitute a quorum

5 5 Committee Action by Written Consent

- (a) Requirements for Action by Written Consent Unless expressly prohibited by applicable law, the Certificate or these Bylaws, any action required or permitted to be taken by any committee at any meeting of that committee may be taken without a meeting, without prior notice and without a vote, if a written consent (including facsimile or electronic message transmissions) describing the action taken is signed or transmitted by the committee members having not less than the minimum number of votes that would be necessary to authorize or take such action at a meeting at which all committee members entitled to vote thereon were present and voted No signature is required for any electronic message transmission as long as the electronic message is received from a recognized electronic message address of the committee member sending the electronic message
- (b) Notice of Action by Written Consent Prompt notice of the taking of any action by a committee without a meeting by less than unanimous written consent of the committee members shall be given to those committee members who have not consented in writing and who, if the action had been taken at a meeting, would have been entitled to notice of the meeting if the date for such meeting had been the date that written consent was initially delivered or circulated to any committee member for signature

Article VI Indemnification

- 61 <u>Indemnitees</u> Each director and officer of the Health Foundation (each individually, an "**Indemnitee**") shall have a right to be indemnified and held harmless under the terms and conditions of this Article VI Notwithstanding the foregoing, the Health Foundation shall not be required to indemnify any Indemnitee in connection with a Proceeding initiated by such person if the Proceeding was not authorized in advance by the Board
- Indemnification To the fullest extent permitted by applicable law, each Indemnitee shall be indemnified and held harmless by the Health Foundation for defending any Claim arising from any Proceeding relating to or arising out of the management or operations of the Health Foundation in which the Indemnitee may be involved, as a party or otherwise, by reason of its status specified in Section 6 1 above, so long as (a) the Indemnitee acted in good faith and in a manner it reasonably believed to be in, or not opposed to, the best interests of the Health Foundation, (b) the Indemnitee's conduct did not constitute gross negligence or willful or wanton misconduct, and (c) with respect to any criminal proceeding, the Indemnitee had no reasonable cause to believe that its conduct was unlawful The termination of any Proceeding by judgment, order, settlement or upon a plea of *nolo contendere*, or its equivalent, shall not, of itself, create a presumption that

the Indemnitee failed to meet the standards for indemnification set forth in the immediately preceding sentence

- Advanced Payment To the fullest extent permitted by applicable law, the Health Foundation, upon approval by the Board, may advance expenses incurred by an Indemnitee in defending any Claim subject to Section 6 2 above before its final disposition upon delivery to the Health Foundation of (a) a written affirmation by that Indemnitee of its good faith belief that it has met the standard of conduct necessary for indemnification under Section 6 2 above, and (b) a written undertaking, by or on behalf of that Indemnitee, to repay all amounts advanced (which amounts shall bear interest at a fixed or variable rate of interest established by the Board and agreed to by that Indemnitee) if that Indemnitee is ultimately determined not to be entitled to indemnification under this Article VI or otherwise
- 6.4 <u>Indemnification of Employees and Agents</u> The Health Foundation, upon approval by the Board, may provide indemnification consistent with the rights set forth in this Article VI to employees, agents, consultants, and representatives of the Health Foundation
- 6.5 <u>Non-Exclusivity of Rights</u> The right to indemnification and the advancement and payment of expenses conferred in this Article VI is not exclusive of, and shall be in addition to, any other right of indemnification or contribution that any Indemnitee may have or acquire under any law, provision of these Bylaws or the Health Foundation's other governing documents, determination of the Board, or otherwise
- Insurance To the extent commercially reasonable and with the approval of the Board, the Health Foundation may purchase and maintain insurance, at its expense, to protect any Indemnitee of the Board's choosing against any Claim, regardless of whether the Health Foundation would have the power to indemnify that Indemnitee against that Claim under this Article VI With respect to any proceeds received from an insurance policy purchased to protect a particular Indemnitee in accordance with this Section 6 6, the proceeds shall be applied by the Health Foundation (a) first, to satisfy (to the extent possible) any remaining indemnification obligation to that Indemnitee, then, (b) second, to repay the Health Foundation for any property it used to satisfy its indemnification obligation to that Indemnitee Any excess proceeds shall be the sole property of the Health Foundation and shall be subject to no restrictions regarding corporate usage that may arise out of these Bylaws
- Interested Transactions An Indemnitee shall not be denied indemnification in whole or in part under this Article VI because the Indemnitee had an interest in the transaction with respect to which the indemnification applies if the transaction was otherwise permitted by, or approved by the Board in accordance with, the terms of these Bylaws or another governing document of the Health Foundation Notwithstanding the foregoing, indemnification under this Article VI shall only extend to the Indemnitee's activities with respect to or on behalf of the Health Foundation and not to any of the Indemnitee's other interests in the transaction

- 6 8 No Additional Rights, Continuation of Rights The indemnification provided in Article VI is for the benefit of the Indemnitees and shall not be deemed to create any right to indemnification for any other persons A person that ceases to qualify as an Indemnitee under Section 6 1 above nevertheless shall retain its right to indemnification under this Article VI (which right also shall inure to the benefit of that person's heirs, successors, assigns and administrators) as to actions taken by that person while it qualified as an Indemnitee under Section 6 1 above
- 6.9 <u>Definitions</u> The following terms have the following meanings in this Article VI

"Claim" means and includes (whether sounding in tort, contract (whether oral or in writing), statutory, or common law, equity, or otherwise) any and all known and unknown claims, losses, charges, complaints with regard to actions or perceived actions, payments, reimbursements, contributions, set offs, indemnities, controversies, fines, penalties, censure, disputes, actions, causes, demands, rights, damages, punitive damages, costs, expenses (including attorneys' fees and other related litigation expenses), debts, obligations, liabilities, indebtedness, liens, mortgages, or encumbrances of any kind The definition of Claim is intended to be as broad as the law will allow

"Proceeding" means any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, arbitrative, or investigative, or any appeal in such an action, suit, or proceeding, or any inquiry or investigation that could lead to such an action, suit, or proceeding

Article VII Books and Records

- 7 1 <u>Place of Keeping Books</u> The books and records of the Health Foundation may be kept within or outside of the State of Texas and may be kept in paper form or by means of any information storage device that can be converted into clearly legible paper form within a reasonable period of time
- Examination of Books Except as may otherwise be provided by the Business Organizations Code, the Certificate, or these Bylaws, the Board shall have the power to determine from time to time whether and to what extent and at what times and places and under what conditions any of the accounts, records and books of the Health Foundation (converted into paper form as necessary) are to be open to the inspection of any person No person shall have any right to inspect any account or book or document of the Health Foundation except as prescribed (a) by the Business Organizations Code, (b) by the Supporting Organization Agreement, or (c) as authorized by express resolution of the Board

Article VIII General Provisions

8 1 <u>Year</u> The fiscal year of the Health Foundation shall commence on January 1 and end on December 31 of each year

- 8 2 <u>Corporate Seal</u>. No corporate seal shall be required.
- 8.3 <u>Conflicts</u> If there is a conflict between the Certificate and these Bylaws, the Certificate shall govern and control.
- 8.4 <u>Amendments</u>. Any amendment, alteration, change, or repeal of these Bylaws must be made made in accordance with the Supporting Organization Agreement and requires the approval of at least 75% of the Board.
- I, Tracy Yellen, CEO of the PASO DEL NORTE HEALTH FOUNDATION, do hereby certify that the foregoing is a true and correct copy of the Bylaws of the Health Foundation duly adopted by the Board of Directors as of the date so stated.

Tracy Yellen, CEO