9

Extended to November 15, 2019

Form **990**.

Department of the Treasury Internal Revenue Service Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

ΑF	or the	2018 calendar year, or tax year beginning		and	ending				
B C	heck if	C Name of organization				D Em	ployer identific	cation number	
	Addres	National Cotton Council	of Amer	ica					
	Name change	Doing business as					62-0	306045	
	Initial return Final	Number and street (or P.0. box if mail is not del P.O. Box 2995	vered to street addr	ress)	Room/su	ute E Tele	ephone number	r 274-9030	
_	Ireturn/ termin- ated	City or town, state or province, country, and 2	7ID or foreign nos	tal code	l	G Gross	s receipts \$		3890.
_	Amend		ir or loreign pos	na code			this a group re		
-	_ireturn ]Applica _ition		v M. Adam	S			r subordinates		X No
L	pendin	same as C above	, 110 1100		-0-	ŀ	e all subordinates in		
	24.046		◀ (insert no.)	4947(a)(1)				list (see instruc	
		www.cotton.org	(mocreno.)		<u> </u>	<del></del> 1	roup exemption	-	,110113)
			sociation 0	ther >	1 I V			A State of legal do	nmicile: TN
	rt I	Summary	0		<u> </u>	car or rorman	1011 = 3 = 3   10	Totale of legal de	MINUTE
٦		Briefly describe the organization's mission or most	significant activiti	es To e	nsure	the i	ability	of all	
e		segments of the US cotton							
Governance		Check this box   if the organization discor							
Ver		Number of voting members of the governing body (		one or alope	000	0.0 than 20	3		35
ĝ		Number of independent voting members of the gov	•	Willing I'm			<b>,</b> 4		35
≪ರ	5	Total number of individuals employed in calendar year.	ear 2018 (Part V	ne 2a) RE	CEIV	ÆD –	5		77
Activities	6	otal number of individuals employed in calendary	541 2010 (i 411 V, i	1110 24, 111		, -	)		0
葈		Total unrelated business revenue from Part VIII, col	umn (C) line 12	S NOV	/ 1 9	2019	/I H	31	5500.
٧		Net unrelated business caxable income from Form 9		10N 59	1 1 9	2019	7b		8808.
7		Total and the state of the stat	700 1, 11110 00				r Year	Current \	
	8	Contributions and grants (Part VIII, line 1h)		00	DEN		028885.		4690.
ē		Program service revenue (Part VIII, line 2g)	•			_	452003.		9820.
Revenue		nvestment income (Part VIII, column (A), lines 3, 4,	and 7d)		Ì		391751.		9783.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,		N.	ŀ		534472.		2524.
		Fotal revenue - add lines 8 through 11 (must equal i			Ì		407111.		6817.
$\dashv$		Grants and similar amounts paid (Part IX, column (A		(A), IIIIC 12)			407500.		7500.
		Benefits paid to or for members (Part IX, column (A	•		t		0.		0.
		Salaries, other compensation, employee benefits (F	•	lines 5-10)	Ì	8	014734.	835	8556.
ses		Professional fundraising fees (Part IX, column (A), III		,,,	1		0.		0.
Expenses		otal fundraising expenses (Part IX, column (D), line	• .		0.				
Ä		Other expenses (Part IX, column (A), lines 11a-11d,			I	2	903380.	319	6763.
		otal expenses Add lines 13-17 (must equal Part I)	•	25)			325614.		2819.
		Revenue less expenses Subtract line 18 from line		,	1		081497.		3998.
r a			· <del>-</del>				f Current Year	End of Y	
Net Assets or	20	otal assets (Part X, line 16)			Ì		116897.		4019.
Ass Ba		otal liabilities (Part X, line 26)			Ī		090883.	184	4826.
Net I		Net assets or fund balances Subtract line 21 from	ine 20		Ī	15	026014.		9193.
Pa	rt II	Signature Block	-		•				
Unde	r penal	ties of perjury, I declare that I have examined this return,	including accompar	nying schedule	s and stat	ements, and	to the best of my	knowledge and b	elief, it is
		, and complete. Declaration of preparer (other than office							
		F Diew Davis						5-19	
Sign	.	Signature of officer			<u>-</u>		Date		<del></del>
Here	- 1	▶ Drew Davis, Assistant T	reasurer						
		Type or print name and title							
		Print/Type preparer's name	Preparer's signatur	re	•	Date	Check	PTIN	
Paid		····				<u> </u>	self-employ	ed	
Prep	arer	Firm's name					Firm's EIN		
Use (		Firm's address							
		20					Phone no.		
Mav	the IB	S discuss this return with the preparer shown above	e? (see instruction	ons)				Yes	No

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98·197 If "Yes," complete Schedule C, Part III	5	X	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6_		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			ا ۔۔
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			<u></u>
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			٠,,
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		7.7	
	Part VI	11a	X	<del> </del>
E	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	441		K
	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	11d	Х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11e	X	$\vdash$
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
f	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
100	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
120	Schedule D. Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?			
~	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>2</b> 0b		ļ <u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	X	

Pai	Checklist of Required Schedules (continued)			
	•		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			7.7
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	_22		<u>X</u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		х	
04-	Schedule J	23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a		х
ь.	Schedule K. If "No," go to line 25a  Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
·	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Vec,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV		,1	- 31
	instructions for applicable filing thresholds, conditions, and excriptions)		ا به ب	1
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		<u>X</u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			7.5
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			v
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	24		х
20	If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		х
22	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	-		
<b>-</b>	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			ĺ
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
<u></u>	Note. All Form 990 filers are required to complete Schedule O	38	X	
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			للم
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  1a 19			
b	Enter the number of Forms W-2G included in line 1a Enter ·0· if not applicable  [1b]  [0]	1		
С		<u> </u>		لـــــا
	(gambling) winnings to prize winners?	1c		

					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	1	1	1505	HI	110
	filed for the calendar year ending with or within the year covered by this return	2a	77			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b		Х
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction					源。第
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За	X	
· b	If "Yes," has it filed a Form 990 T for this year? If "No" to line 3b, provide an explanation in Schedule	0		3b	X	
4a	At any time duning the calendar year, did the organization have an interest in, or a signature or other		ıty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	accour	nt)?	4a		_X
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccoun	ts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	ction?		5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c_		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orga	anization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions o	r gıfts			
	were not tax deductible?			6b	V 1920	100 2 123
7	Organizations that may receive deductible contributions under section 170(c).			機能		Mark.
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices :	provided to the payor?	7a	ļ	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as req	uired			
	to file Form 8282?	1	1	7c	Davids A	10 - 124
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			ilg > Gi	掘藥
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		t?	7e		<u> </u>
4	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr			7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g	· · · ·	<del></del>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h	t fatter	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by th	е		J-1884	神流体
_	sponsoring organization have excess business holdings at any time during the year?		*	8	Mile	Englished.
9	Sponsoring organizations maintaining donor advised funds.				3,45882	प्रत्यः) स्थ
a	Did the sponsoring organization make any taxable distributions under section 4966?			_9a 9b		$\vdash$
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			245	Zarran.	: Itali
10	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12	10a				
a	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		1	郷	
ь 11	Section 501(c)(12) organizations. Enter	_100	1	ger.		
''	Gross income from members or shareholders	11a	1			
	Gross income from other sources (Do not net amounts due or paid to other sources against	1	-	過数		定與
	amounts due or received from them)	116				[編集]
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		W.	刻臟	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O				类数	
b	Enter the amount of reserves the organization is required to maintain by the states in which the			4		
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand .	13c		<b>学</b>	HANN	群剧地
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul			14b		<u> </u>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune	ration	or			
	excess parachute payment(s) during the year?		-	15	plan della	X
	If "Yes," see instructions and file Form 4720, Schedule N			137		STATE OF THE PARTY
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t incor	ne?	16	الدوادون	X
	If "Yes," complete Form 4720, Schedule O		_=	1420		紫紫珠
				Form	990	(2018)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response or note to any line in this Part VI		•	X
Sec	tion A. Governing Body and Management			
			Yes	No
12	Enter the number of voting members of the governing body at the end of the tax year 1a 35	٠.	170	,\$
ıa	If there are material differences in voting rights among members of the governing body, or if the governing	£	,	
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	c	0 1	
	7 -	•		j.
			ī	* .
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			X
	officer, director, trustee, or key employee?	2		Λ
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			v
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	_	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b_		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	, r	Q. 3	- A
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec <sup>2</sup>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes :	No '
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	¥ .	1,	y
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	-	Х
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
·	In Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13		X
	Did the organization have a written document retention and destruction policy?	14	Х	
	Did the process for determining compensation of the following persons include a review and approval by independent			
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	, ·	******	٫ ۗ ,
_		15a	Х	
	The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	15b	X	
D	Other officers or key employees of the organization	150		
40-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	. 1		
юа	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	160		X
	taxable entity during the year?	16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation		٠.	7,77
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's		k,	
20-	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed None		ا - ا - مر د	
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s	oniy) a	avallat	ie.
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)	_		
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	al	
	statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	Drew Davis - 901-274-9030			
	P.O. Box 2995, Cordova, TN 38088		065	

17201104 136187 NCC

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors; institutional trustees; officers, key employees, highest compensated employees, and former such persons

(A)	(B)			(6	C)			(D)	(E)	(F)
Name and Title	Average	(00		Pos		ใ than d	nne	Reportable	Reportable	Estimated
	hours per	box	, unle:	ss pe	rson ı	s both	an	compensation	compensation	amount of
	week	-	cer an	nd a d	irecto	or/trus	tee)	from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation
	hours for	불	_ a					organization	(W-2/1099 MISC)	from ti ie
	related	Stee	rıste		١.,	Suac		(W-2/1099-MISC)		organization
	organizations	를	튵		loye	8 a				and related
	below	를	institutional trustee	Officer	l e l	Highest compensated employee	Former			organizations
	line)	<u>=</u>	Ĕ	5	ā	풀툽	ē			
(1) James W. Jones	1.00	l		ļ					_	_
		X	L	_	<u> </u>			0.	0.	0.
(2) Patrick Johnson	1.00									
		X						0.	0.	0.
(3) Doyle Schniers	1.00									
		X						0.	0.	0.
(4) Mark McKean	1.00									:
		x			]			0.	0.	0.
(5) Shawn Holladay	1.00	<del> </del>				$\vdash$		•		
(b) blam lozzadaj	1.00	x		Ì				0.	0.	0
(6) Wesley A. Morgan	1.00	<u> </u>	$\vdash$	$\vdash$	$\vdash$	╁		0.	0.	0
(6) Wesley A. Morgan	1.00	₹.,			l				0	0
	1 00	X		_	-	<u> </u>		0.	0.	0.
(7) George LaCour, Jr.	1.00	┨							_	_
		X		ļ	_	<u> </u>		0.	0.	0
(8) Curtis H. Stewart	1.00	]								
		X			<u> </u>	$oxed{oxed}$		0.	0.	0 .
(9) Kirk Gilkey	1.00	J							•	
		X						0.	0.	0 .
(10) Stan Creelman	1.00									i.
	- · · · · ·	Х						0.	0.	0.
(11) Thomas A. Clodfelter	1.00			$\vdash$		T				
<b>,</b>		$\mathbf{x}$						0.	0.	0.
(12) Jay T. Cowart	1.00					$\vdash$				
(12) day 1. cowait	1.00	x						0.	0.	0.
/12\ Day Washing	1.00	^	┝	├─	├	$\vdash$		· · ·	<b>U</b> •	
(13) Ron Harkey	1.00	۱								•
		X		_		<u> </u>		0.	0.	0 .
(14) Scott Mitchell	1.00	┨							_	
		X	<u> </u>					0.	0.	0 .
(15) Joe Tillman	1.00	]								
		X	L	L	L			0.	0.	0 .
(16) William A. Barksdale	1.00									
		X						0.	0.	0.
(17) Raymond Faus	1.00	Ħ								
-		x						0.	0.	0 .
-	L				I	_		J		Form <b>990</b> (201

832007 12-31-18

Form **990** (2018

	. VIII 1	l Cotton								62-0	<u> 306</u>	<u>045</u>	Р	age 8
Par	t VII Section A. Officers, Directors, Tr		oloy	ees,			ghes	t C		•		т —		
	Name and title	(B) Average hours per week	box	not c , unle:	Pos heck ss pe	more	than on the state of the state	n an	(D)  Reportable compensation from	(E) Reportable compensate from relate	on		(F) stimate nount other	of
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organızatıor (W-2/1099-MI		fr org an	npensa rom th ganizat d relat anizati	ie tion ted
(18)	Jeffery A. Johnson	1.00	x						0.		0.			0.
(19)	Jordan Lea	1.00	x						0.	- 1-11-	0.			0.
(20)	Bobby Walton	1.00	х					-	0.		0.			0.
(21)	Andy Borem	1.00	x						0.	-	0.			0.
(22)	22) John Chisum											0.		
(23)	John Fricke	1.00	x	-					0.					
(24)	Austin Rose	1.00	x						0.		0.			0.
(25)	James Patterson	1.00	x						0.		0.			0.
(26)	Wayne Boseman	1.00	x						0.		0.			0.
1b	Sub-total		1	I		1		<u> </u>	0.	-	0.			0.
С	Total from continuation sheets to Part	VII, Section A						<b>•</b>	2507999.		0.		382	
	Total (add lines 1b and 1c)							<u>&gt;</u>	2507999.		0.	4	382	<u>97.</u>
2	Total number of individuals (including but	not limited to th	ose	liste	d ab	oove	) wh	o re	eceived more than \$100,	000 of reportabl	е			4 -
	compensation from the organization												Yes	15 No
3	Did the organization list any former offic	er, director, or tru	ustee	e, ke	y en	nplo	yee,	or	highest compensated er	nployee on		ſ	,,,,	
	line 1a? If "Yes," complete Schedule J for											3		Х
4	For any individual listed on line 1a, is the	•		-					•	he organization			v	
_	and related organizations greater than \$1			•						lual for commons	٠	4	Х	
5	Did any person listed on line 1a receive or rendered to the organization? If "Yes." co	-				-		Hall	ed organization or maivid	idal loi services		5		х
Sec	tion B. Independent Contractors	molete Schedin	<i>- 0 1</i>	<i>71</i> - S1.	1441	JEIS	VIII.			· <del></del> ·		1		
1	Complete this table for your five highest	compensated inc	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	100,000 of com	pensa	tion fro	om	
	the organization Report compensation for	or the calendar ye	ear e	ndır	ng w	ith c	or wi	thın		ear				
	(A) Name and busine	es addrose							( <b>B</b> ) Description of s	envices	؍	)) ompe	C) Insatio	'n
Δki	n Gump Strauss Hauer		T.T.	P .	1	33	3	$\dashv$	200011011011011			2p0		

(A) Name and business address	(B) Description of services	(C) Compensation
Akin Gump Strauss Hauer & Feld, LLP, 1333 New Hampshire Ave., NW, Washington, DC	Consulting	150398.
		;
2 Total number of independent contractors (including but not limited to those lister \$100,000 of compensation from the organization ▶ 1	d above) who received more than	

See Part VII, Section A Continuation sheets

Form 990 National									<u>62-030</u>	6045
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, ar	nd H	ligh	est (	Compensated Employe	ees (continued)	
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)  (A) (B) (C) (D) (E) (F)  Name and title Average Position Reportable Reportable Estimated										
Name and title	Average					1		Reportable	Reportable	Estimated
•	hours	(c	heck				ly)	compensation	compensation	amount of
	per	Ė				ΓĖ	<u> </u>	from	from related	other
	week					ae		the	organizations	compensation
	(list any	ctor				eg du		organization	(W-2/1099-MISC)	from the
	hours for	1 10	a			ted e		(W-2/1099-MISC)		organization
	related	stee	ruste			bensa				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	divid	stet	Officer	y em	ghest	<b>-</b> Богтег			
	line)	드	므	ō	Ke	로	8			
(27) Keith T. Lucas	1.00	4								_
		X						0.	0.	0.
(28) Paul Bush	1.00									
		X						0.	0.	0.
(29) Hank Reichle	1.00									
		X						0.	0.	0.
(30) Jeffery A. Thompson	1.00	1								
		1 x						0.	0.	0.
(31) William E. Bowen, Jr.	1.00	İ								
•		X						0.	C.	0.
(32) James Martin	1.00	<del> </del>		$\vdash$						
(02)		x						0.	0.	0.
(33) Martin Moran	1.00	<b>  *</b> *				-		•		
(33) Marcin Moran	1.00	x						0.	0.	0.
(34) Robin Perkins	1.00	^				$\vdash$		0.	0.	<u> </u>
(34) RODIN PETRINS	1.00	X						0.	0.	0.
(25) Andrews P. Wardenh	1.00	^		-			-	0.	0.	<b>U</b> •
(35) Anderson D. Warlick	1.00	X						0.	0.	0.
(26) 5 6 .55	1 00	┢	-	$\vdash$				0.	0.	0.
(36) Ron Craft	1.00	<b>∤</b> ,,							0	0
Chairman	1 00	X					-	0.	0.	0.
(37) Barry W. Evans	1.00	۱							•	0
Secretary/Treasurer	1 00	X		<u> </u>		<u> </u>		0.	0.	0.
(38) K. Michael Tate	1.00	l								•
Vice Chairman		X						0.	0.	0.
(39) Kevin Brinkley	1.00	1							_	
Vice-President		X						0.	0.	0.
(40) Kent D. Fountain	1.00	1								
Vice-President		X						0.	0.	0.
(41) David Hastings	1.00	]								
Vice-President		X					<u> </u>	0.	0.	0.
(42) Robert L. Lacy, Jr.	1.00	]								
Vice-President		X			L	L	L	0.	0.	0.
(43) Joseph T. Nicosia	1.00									
Vice-President		X						0.	0.	0.
(44) W. Coalter Paxton III	1.00									
Vice-President		x						0.	0.	0.
(45) Gary M. Adams	40.00									
President		1		х				400862.	0.	62889.
(46) Bill M. Norman	40.00									
Vice-President		1		x				179079.	0.	52540.
		•					_			
Total to Part VII, Section A, line 1c										
Total to Falt VII, Section A, line To	<del></del> -									

Form 990 National									62-030	6045	
Part VII   Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, aı	nd H	ligh	est (	Compensated Employ	ees (continued)		
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)  (A) (B) (C) (D) (E) (F)  Name and title Average Position Reportable Reportable Estimated											
Name and title	Average	Position						Reportable	Reportable	Estimated	
•	hours	(check all that apply)			арр	ly)	compensation	compensation	amount of		
	per							from	from related	other	
	week	i				) See		the	organizations	compensation	
	(list any	ector				e e		organization	(W-2/1099-MISC)	from the	
	hours for	ğ	<sub>a</sub>			쀨		(W-2/1099-MISC)		organization	
	related	ste	ruste		۱ ,	Suga				and related	
	organizations	를	l lar		loye	E 53				organizations	
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensaled employee	Former				
	line)	Ĕ	Ĕ	5	æ :	₹	Fo				
(47) Thomas R. Langley, IV	40.00			v				367000	0	61000	
Vice-President (48) Sidney A. Johnson, Jr.	40.00	-	-	Х	<u> </u>	<del> </del>	_	367090.	0.	61998.	
Vice-President	40.00			х		ŀ		248425.	0.	34720.	
(49) Jody L. Campiche	40.00							2101250		01/20	
Vice-President		1		х				191892.	0.	44649.	
(50) Robert D. Brown	40.00										
Vice-President				Х				188087.	0.	27875.	
(51) W. Harrison Ashley	40.00										
Vice-President	ļ <u>.</u>			Х				129239.	0.	45231.	
(52) Drew Davis	40.00			:				10000		00400	
Assistant Treasurer	40.00		$\vdash$	Х				107267.	0.	22492.	
(53) Robbie Minnich	40.00					x		152815.	0.	10124	
(54) John R. Gibson	40.00		-			^		132013.	<b>U•</b>	10124.	
(34) BOIM R. G125011	40.00	1				¥		1.41016.	0:	21690.	
(55) Don Parker	40.00					l"	i —	5.00000			
		1				х		130424.	0.	15753.	
(56) Jim Thornton	40.00								_		
(57) 6:	40.00					Х		128871.	0.	13040.	
(57) Steven L. Hensley	40.00					x		142932.	0.	25296.	
									<u> </u>		
		_									
			<u> </u>		-		_				
		1									
					<u> </u>					<del></del> .	
						_	_				
		} ;							•		
			-	$\vdash$							
	_	<b> </b>									
						<u> </u>	L_	_			
								050505		40000=	
Total to Part VII, Section A, line 1c								2507999.		438297.	

100	4.5	100	Check if Schedule O cont	aine a rechance	or note to any lin	o in this Part VIII			
			Check ii Scriedule O Cont	allis a response	or note to any ill	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Gifts, Grants ilar Amounts		b	Federated campaigns  Membership dues  Fundraising events  Related organizations	1a 1b 1 1c	0435940.				
Contributions, Gif		е	Government grants (contribut All other contributions, gifts, gran similar amounts not included abo	ts, and	18750.				
ontr		_	Noncash contributions included in lines  Total. Add lines 1a-1f	1a-1f \$		10454690.			
<u>O a</u>	-	"	Total. Add liftes Tarti		Business Code	A THE REST CONTRACT STREET	āddedāliensts		
au	2	а	Beltwide Cotton	Confer	900099	296320.	174320.	122000.	,
Š			Advertising Spo		900099	193500.		193500.	
Sel	ā,	С							
E a		d							·
Program Service Revenue	'	é							
حَ		f	All other program service reve	enue		40000	province and a proposition of the contract of	7. St. Proto 105000 2 o 20 Filtric.	PERSONAL PROPERTY OF STREET
		g	Total. Add lines 2a-2f			489820.			NOTE:
	3		Investment income (including	dividends, intere	est, and	837170.	,	,	837170.
	١,		other similar amounts)	. avamat band -	,	03/1/0.			03/1/04
	4		Income from investment of tax	x-exempt bond p	°				
	5		Royalties	(i) Real	(ii) Personal			ZB-BANKACIA	MARKET MEN
	6	2	Gross rents	lyrical	(ii) revaona a				
	1		Less. rental expenses						
			Rental income or (loss)	-					
			Net rental income or (loss)		<b>&gt;</b>	1			1
	7	а	Gross amount from sales of	(i) Securities	(II) Other	care establish	ACCOMPANY	拉瑟斯	
		*	assets other than inventory	4219301.	385.	30.00			
	,	b	Less. cost or other basis						
			and sales expenses	3487073.					
		С	Gain or (loss)	732228.	385.				
_			Net gain or (loss)		<b>&gt;</b> _	732613.	732613.	residental traffer in statt to slike	JALBANIA I PROTINCIA ESSA CALLECAS
ē	8	а	Gross income from fundraisin	•			Para ara sana		
ent.			including \$	of					
Other Revenue			contributions reported on line						
ĕ			Part IV, line 18	a b					
₹			Less direct expenses  Net income or (loss) from fund			LAST WAR SPECIAL ASSESSMENT OF SPECIAL		Contragrant arrangement are no	r. , bezin, bi a kald diğilizibile. 119.1984 desperitivet i
			Gross income from gaming ac					Jago Sanacea	<b>建设建工作工程设置</b>
		_	Part IV, line 19	а					
		b	Less direct expenses	b					
			Net income or (loss) from gam	ning activities					
	10		Gross sales of inventory, less	,					
			and allowances	а					
		b	Less cost of goods sold	b		<b>泛版世界的影</b>	animinatan	National States	
		С	Net income or (loss) from sale		<u> </u>	April 18 Charles with the second second	4.2.4.00 Mr. 154447. Mr. 1501. 1617. 44 1. 200	الإدروب مراءه والإفراق بالهار الميزام يعافرون أمرك مفا	visited after large larger, and a countried
~			Miscellaneous Revenu		Business Code			TEST CONTE	
	11	-	CCI Management		561000	2593639.	2593639. 118281.		
		b	Cotton Foundati		561000 561000	118281. 20604.	20604.	,	
		C	NCPA Management	PerAic	201000	20004.	20004.		<u> </u>
		a	All other revenue  Total, Add lines 11a-11d			2732524.	LICHERSON, TRACK		/11/06/18/E PASSELLISE
	12	е	Total revenue See instructions			15246817.	3639457.	315500.	837170.
	, IZ		TOTAL TOTOLING COO HISH WOUDING			<del></del>			

Section	on 501(c)(3) and 501(c)(4) organizations must comp	olete all columns All othe	er organizations must coi	mplete column (A)	
	Check if Schedule O contains a respor	nse or note to any line in	this Part IX	(0)	
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII	(A) Total expenses	(B) Program service expenses	Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to domestic organizations			ALCONOMIC TO A STATE OF THE STA	
_	and domestic governments. See Part IV, line 21	457500.			
2 '	Grants and other assistance to domestic				
	individuals See Part IV, line 22				
3 '	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign $% \left\{ \mathbf{r}_{i}^{\mathbf{r}_{i}}\right\} =\mathbf{r}_{i}^{\mathbf{r}_{i}}$				
	individuals. See Part IV, lines 15 and 16		•		
4	Benefits paid to or for members	, , , , , , , , , , , , , , , , , , , ,	·		ALL REPORTS OF THE PROPERTY OF
` 5	Compensation of current officers, directors,	,		,	
	trustees, and key employees	1811941.	· · · · · ·		
6	Compensation not included above, to disqualified		ĺ		
	persons (as defined under section 4958(f)(1)) and		,	}	.,
	persons described in section 4958(c)(3)(B)	4027600		•	
7	Other salaries and wages	4937629.	· · · · · · · · · · · · · · · · · · ·	1	
8	Pension plan accruals and contributions (include	400040	٠ .	.	
	section 401(k) and 403(b) employer contributions)	489240.		* .	
9	Other employee benefits	671162. 448584.	•	•	
10	Payroll taxes	448584.	•		*
11	Fees for services (non-employees)	,		<b>.</b> ,	۸,
a	Management	184978.			
_p	Legal	29021.			
٠ c	Accounting	, 23021.			ļ- <b>,</b>
a	Lobbying	<u> </u>	AL SOLE PORTRAINED TEXTS OF SEC		
e	Professional fundraising services. See Part IV, line 17	38890.	ANGERTURE CONTRACTOR OF THE STATE OF THE STA	The second control of the second of the seco	
·	Investment management fees Other (If line 11g amount exceeds 10% of line 25,	30030.	<u> </u>		
9	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	• 1			
13	Office expenses	142802.			
14 .	Information technology	85066.		· · · · ·	
15	Royalties			-	L
16	Occupancy	215363.			
17	Travel	442889.			
18	Payments of travel or entertainment expenses				, ,
•	for any federal, state, or local public officials				•
19	Conferences, conventions, and meetings	717074.			
20	Interest				
21	Payments to affiliates	•			
22	Depreciation, depletion, and amortization	147673.			<u>.</u>
23	Insurance 3	92761.			
. 24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule O.)	TRANSPORT REPORT	account of the		
а	Info, Education, Resear	476718.	•		
b	Proxy Tax	235000.		<u> </u>	·
С	Beltwide Cotton Confere	222940.			
d	Auto Operating	72040.		-	<del> </del>
е	All other expenses	93548.			<u> </u>
25	Total functional expenses Add lines 1 through 24e	12012819.	•		
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined		· .		
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)	<u> </u>			<u> </u>

<u> Kant</u>	<b>A</b>	Balance Sheet .		*	<u> </u>		
		Check if Schedule O contains a response or not	e to an	y line in this Part X		r	
					(A) Beginning of year		(B) End of year
					359493.		572732.
	1.	Cash - non-interest-bearing			265623.	1	432726.
	2	Savings and temporary cash investments			203023.	2	432120.
- 1	3	Pledges and grants receivable, net		•	10605	3	5506
	4	Accounts receivable, net			18625.	4	5586.
		Loans and other receivables from current and fo		•			
١,	•	trustees, key employees, and highest compensa		##. (##. E	<b>水流湿~洗罐~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</b>		
		Part II of Schedule L	ibb indrasionis, star (1644 (1664).aseHbirek	5 **********	en, et amazona destatat historia de la companya de		
	6	Loans and other receivables from other disqualif					
		section 4958(f)(1)), persons described in section					
		employers and sponsoring organizations of sect				机规码	
ន្ទ		employees' beneficiary organizations (see instr)	Comp	lete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net			. 1720	7	1674
•	8	Inventories for sale or use			1738.	8	1674. 11241.
		Prepaid expenses and deferred charges		1	19177.	9	11241.
-	10a	Land, buildings, and equipment cost or other		4500000			
		basis Complete Part VI of Schedule D	10a	4500823.	2015172	Aller 11.	2730566.
	b	Less accumulated depreciation	10b	1770257.	2815172.	10c	
1	11	Investments - publicly traded securities			11853608.	11	12231970:
- 1	12	Investments - other securities See Part IV, line 1			`	12	· ·
- 1	13	Investments program-related See Part IV, line	11			13	•
	14	Intangible assets			1702461	14	. 1607504
'	15	Other assets. See Part IV, line 11		•	1783461.	15	1627524.
+	16	Total assets. Add lines 1 through 15 (must equa	al line :	34)	17116897.	16	17614019.
'	17	Accounts payable and accrued expenses			876435.	17	695557.
1:	18	Grants payable		•	70031	18	100700
'	19	Deferred revenue			79031.	19	182798.
		Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete f			MEN SELFEGRARIES TIMES, A MENTER	21	of y Britishars wit 20th that we district
2 2	22	Loans and other payables to current and former					
┋		key employees, highest compensated employee	s, and	disqualified persons	SHAFE ESSANDE SALETE BATT	1. Miles (1)	
Liabilities		Complete Part II of Schedule L				22	<u> </u>
.   4	,	Secured mortgages and notes payable to unrela			3	23	
		Unsecured notes and loans payable to unrelated			<del></del>	24	• •
2	25	Other liabilities (including federal income tax, pa			•		ļ .
		parties, and other liabilities not included on lines	17-24	) Complete Part X of	1125417		066471
-		Schedule D •		α.	1135417. 2090883.	25	966471. 1844826.
+2	26	Total liabilities. Add lines 17 through 25		<b>.</b> 🔽 .	20900 <u>3.</u>	26	1044020.
		Organizations that follow SFAS 117 (ASC 958					
e e		complete lines 27 through 29, and lines 33 an	d 34.	•	15026014.	ANC 313	15769193.
<del>≒</del>	27	Unrestricted net assets		•	15026014.	27	15/63133.
e 2	28	Temporarily restricted net assets			*	28	
<u> </u>	29	Permanently restricted net assets			PROPERTY IN THE STREET	29	
፤		Organizations that do not follow SFAS 117 (A	SC 95	B), check here $ ightharpoonup$ .			
5		and complete lines 30 through 34.			<b>发展的人们,不是一个人们的人们的人们的人们的人们的人们的人们的人们的人们,</b>	お総合	
3   3	30	Capital stock or trust principal, or current funds				30	
ž 3	31	Paid-in or capital surplus, or land, building, or eq				31	
	32	Retained earnings, endowment, accumulated in	come,	or other tunas	15026014.	32	15769193.
_   `	33	Total net assets or fund balances			17116897.	33	17614019.
3	<u> 34</u>	Total liabilities and net assets/fund balances			T/11003/•	34	Form <b>990</b> (2018

### SCHEDULE C (Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527

➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ. ➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h))
   Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

<ul> <li>Section 501(c)(4), (5), or (6) organiz</li> </ul>	ations Complete Part III			
Name of organization	-		Empl	oyer identification number
Nation	al Cotton Council	of America		62-0306045
Part I-A   Complete if the or	rganization is exempt unde	er section 501(c)	or is a section 527 or	ganization.
<ol> <li>Provide a description of the organ</li> <li>Political campaign activity expend</li> <li>Volunteer hours for political camp</li> </ol>	ditures	al campaign activities i		
3 Volunteer flours for political camp	aigh activities			
Part I-B   Complete if the or	rganization is exempt unde	er section 501(c)(	3).	
1 Enter the amount of any excise ta			▶\$	
2 Enter the amount of any excise ta				
3 If the organization incurred a sect	ion 4955 tax, did it file Form 4720 t	for this year?		Yes No
4a Was a correction made?				Yes Illo
b If "Yes," describe in Part IV.		11	1' FA4/-	1781
Part I-C Complete if the or	rganization is exempt unde	er section 501(c),	except section 501(c	)(3).
<ol> <li>Enter the amount directly expend</li> </ol>	ed by the filing organization for sec	tion 527 exempt funct	ion activities > \$	
2 Enter the amount of the filing orga	anization's funds contributed to oth	er organizations for se	ection 527	
exempt function activities			▶ \$	
3 Total exempt function expenditure	es Add lines 1 and 2. Enter here ar	nd on Form 1120-POL,	▶ ↑	
line 17b	- 1100 BOL for this year?		•	Yes No
<ul><li>4 Did the filing organization file For</li><li>5 Enter the names, addresses and</li></ul>		i) of all coction 527 po		
	zation listed, enter the amount paid	•	_	
	promptly and directly delivered to a			
	If additional space is needed, provi			
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

LHA

832041 11-08-18

Schedule C (Form 990 or 990-EZ) 2018	National Co	tton Counci	l of America	a 62-0	306045 Page 2
Part   Complete if the org	janization is exen	npt under sectior	501(c)(3) and file	ed Form 5768 (ele	ction under
expenses, and sha	re of excess lobbying e	expenditures)		group member's name	e, address, EIN,
Lim	ation checked box A ar its on Lobbying Exper ditures" means amou	nditures		(a) Filing organization's totals	(b) Affiliated group totals
<ul> <li>1a Total lobbying expenditures to infl</li> <li>b Total lobbying expenditures to infl</li> <li>c Total lobbying expenditures (add l</li> </ul>	uence a legislative bod ines 1a and 1b)				
<ul> <li>d Other exempt purpose expenditure</li> <li>e Total exempt purpose expenditure</li> <li>f Lobbying nontaxable amount Ent</li> </ul>	es (add lines 1c and 1d		o columns		
If the amount on line 1e, column (a) of Not over \$500,000  Over \$500,000 but not over \$1,00  Over \$1,000,000 but not over \$1,50	or (b) is: The lob 20% of 1 0,000 \$100,00	bying nontaxable am the amount on line 1e 00 plus 15% of the exc 00 plus 10% of the exc	ount is: ess over \$500,000.		
Over \$1,500,000 but not over \$17 Over \$17,000,000	,000,000 \$225,00 \$1,000,0	00 plus 5% of the exce			
<ul> <li>g Grassroots nontaxable amount (er</li> <li>h Subtract line 1g from line 1a If zer</li> <li>i Subtract line 1f from line 1c If zer</li> <li>j If there is an amount other than zer</li> </ul>	ro or less, enter -0- o or less, enter -0- ero on either line 1h or l	line 1i, did the organiza	ation file Form 4720		
reporting section 4911 tax for this (Some organizations t	4-Year Ave hat made a section 50 See the separa	ate instructions for lir	nave to complete all ones 2a through 2f.)	of the five columns be	Yes No
Calendar year (or fiscal year beginning in)	(a) 2015 - *	ditures During 4-Yea (b) 2016	(c) 2017	( <b>d)</b> 2018	(e) Total
2a Lobbying nontaxable amount		24			
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount     e Grassroots ceiling amount     (150% of line 2d, column (e))					
	1				

## Schedule C (Form 990 or 990 EZ) 2018 National Cotton Council of America 62-03060 Partil-B. Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of.  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?  e Publications, or published or broadcast statements?  f Grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?  j Total Add lines 1c through 1i	ount
local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of.  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?  d Mailings to members, legislators, or the public?  e Publications, or published or broadcast statements?  f Grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?	
d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities?	FARRA 12 () (3)
d Mailings to members, legislators, or the public?  e Publications, or published or broadcast statements?  f Grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?	
e Publications, or published or broadcast statements?  f Grants to other organizations for lobbying purposes?  g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?	
f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities?	
g Direct contact with legislators, their staffs, government officials, or a legislative body?  h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?	
i Other activities?	
Francis of the second of the s	
Free Callabane to	
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	TANK PARK
b If "Yes," enter the amount of any tax incurred under section 4912	277 18 526 47 47 18 17 17 17 17 17 17 17 17 17 17 17 17 17
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912	•
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	MATTER THE
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section	- although the stand
501(c)(6).	
Yes	No
1 Were substantially all (90% or more) duos received nondeductible by members?	X
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	X
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  3	Х
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b)	35940.
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	
expenses for which the section 527(f) tax was paid).	
a Current year 2a 11	11112.
· · · · · · · · · · · · · · · · · · ·	
	11112.
The state of the s	
	0.
	11112.
Rait: IV: Supplemental Information	
Provide the descriptions required for Part I-A, line 1, Part I-B, line 4; Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see	
b Carryover from last year c Total 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) 5 Supplemental Information	11:

### SCHEDULE D

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

National Cotton Council of America

**Employer identification number** 62-0306045

Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, Iir	ne 6	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (dunng year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?	. Yes No
6	Did the organization inform all grantees, donors, and donor a	advisors in writing that grant funds can be t	used only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose o	conferring
	ımpermissible private benefit?		Yes No
Pa	t II Conservation Easements. Complete if the or	ganization answered "Yes" on Form 990, F	Part IV, line 7
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply)	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a histo	orically important land area
	Protection of natural habitat	Preservation of a cert	fied historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form o	of a conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation eacoments on a certified historic str		2c
d	Number of conservation easements included in (c) acquired	after 7/25/06, and not on a historic structu	re
	listed in the National Register		
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	organization during the tax
	year ▶	_	
4	Number of states where property subject to conservation ea		
5	Does the organization have a written policy regarding the pe	- · · · · · · · · · · · · · · · · · · ·	
_	violations, and enforcement of the conservation easements i		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	nandling of violations, and enforcing cons	ervation easements during the year
_		dl	And an arrange of the same
7	Amount of expenses incurred in monitoring, inspecting, hand	uling of violations, and emorcing conservat	for easements during the year
	► \$  Does each conservation easement reported on line 2(d) above	va action the requirements of section 170/h	SVAVDVS
8	and section 170(h)(4)(B)(ii)?	ve satisfy the requirements of section 170(	Yes No
9	In Part XIII, describe how the organization reports conservati	inn escaments in its revenue and expense	
9	include, if applicable, the text of the footnote to the organization		
	conservation easements	and a manda statement wat accombes t	no organization o docodning to:
Pai	t III Organizations Maintaining Collections o	f Art, Historical Treasures, or Otl	ner Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue statem	ent and balance sheet works of art.
	historical treasures, or other similar assets held for public ex	•	
	the text of the footnote to its financial statements that descri		
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement	and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of pub	lic service, provide the following amounts
	relating to these items		
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		<b>▶</b> \$
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financial	gain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items	
а	Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	Assets included in Form 990, Part X		▶ \$
	For Paperwork Reduction Act Notice, see the Instruction	s for Form 990.	Schedule D (Form 990) 2018

Sche		1 Cotton Co						<u>62-03</u>			age 2
Par	t III   Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, or	Other	Simila	r Assets	(contin	ued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check	any of the f	ollowing that	are a sig	nificant u	ise of its c	ollection	items	
	(check all that apply)										
а	Public exhibition	C			hange progra						
b	Scholarly research	e	• 🗀	Other							
С	Preservation for future generations										
4	Provide a description of the organization's co							se in Part	XIII		
5	During the year, did the organization solicit o					r sımılar i	assets	<u></u>	_		,
-	to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No										
Par	t IV Escrow and Custodial Arran		ete if the	organizatio	n answered "	Yes" on	Form 990	), Part IV, I	ine 9, or		
	reported an amount on Form 990, Pai										
1a	Is the organization an agent, trustee, custodi	an or other intermed	ary for o	contributions	s or other ass	ets not ir	ncluded		٦	_	٦
	on Form 990, Part X?								<b>」Yes</b>		No
ь	If "Yes," explain the arrangement in Part XIII	and complete the fol	llowing to	able							
							<u> </u>		Amount		
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f		7.,		1
	Did the organization include an amount on Fo	•	-				ty	L_	Yes	⊨	∐ No
Par	t V Endowment Funds. Complete in										
<u>. u.</u>	2 Trademicrit and Complete				(c) Two year			years back	(e) Four	VO3TC	hack
4	Decimple of year balance	(a) Current year	(6) P	rior year	(C) TWO year	S Dack	(a) milee	years Dack	(e) roui	years	Dack
1a _	Beginning of year balance										
D	Contributions								-		
ت ب	Net investment earnings, gains, and losses Grants or scholarchips										
a											
е	Other expenditures for facilities			•							
	and programs Administrative expenses		· · · · · · · · · · · · · · · · · · ·								
'	End of year balance										
2	Provide the estimated percentage of the curr	ent year end halance	e (line 1c	L column (a)	) held as						
	Board designated or quasi-endowment	erit year eria balanci	% %	, colamii (a)	y ricia as						
a h	Permanent endowment	%									
	Temporarily restricted endowment	% %									
·	The percentages on lines 2a, 2b, and 2c short										
32	Are there endowment funds not in the posse		ition tha	t are held ar	nd administer	ed for the	e organiza	ation			
-	by								[	Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on S	chedule R?					3b		
4	Describe in Part XIII the intended uses of the	•									
Pai	t VI Land, Buildings, and Equipm						-	·-			
	Complete if the organization answere	d "Yes" on Form 990	), Part IV	, line 11a S	ee Form 990,	, Part X, I	ine 10				
	Description of property	(a) Cost or o		_	or other		cumulate	ed	(d) Book	valu	<del></del>
		basis (investr		basis	(other)	dep	reciation	L			
1a	Land			4	74009.	-			47	7400	09.
b	Buildings			27	31366.		6808	76.	205	049	90.
С	Leasehold improvements				8840.		65	15.		232	25.
d	Equipment			6	78687.		5993	90.	7	7929	<del>97.</del>
	Other			6	07921.		4834	76.	12	2444	<u> 15.</u>
<del></del>									273	1056	5.6

Schedule D (Form 990) 2018

		₩ *	
	tton Council	of America	62-0306045 Page 3
Part VII Investments - Other Securities.	•		
*Complete if the organization answered "Yes"		e 11b. See Form 990, Part X, Iir	ne 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation	Cost or end-of-year market value
(1) Financial derivatives		·	
(2) Closely-held equity interests			•
(3) Other		•	
(A) ·			
(B) '	•		
(C)			•
, (D)			·
· (E)		,	<u> </u>
(F) · ·			
(G)			
(H)	<u> </u>		,
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	•	WHITE SECTION IN	是自由的自己和政治的方式的重要的
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	on Form 990, Part IV, lin	e 11c. See Form 990, Part X, lin	ne 13
(a) Description of investment	. (b) Book value	(c) Method of valuation:	Cost or end-of-year market value
(1)	·		· · · · · · · · · · · · · · · · · · ·
(2)	<u> </u>		
(3)			
(4)	•		
		) -	
(6)	<u></u>		
(7)			·
(8)	<u> </u>	<u> </u>	<u> </u>
(9)		-	red 4
Total (Col (b) must equal Form 990, Part X, col. (B) line 13.)		<b>发现的证据的证据</b>	<b>资格中长济多数。在共享的产品有效的</b>
Part IX Other Assets.	,	)	
Complete if the organization answered "Yes" of	on Form 990, Part IV, lin	e 11d See Form 990, Part X, Iir	ne 15
(a)	Description	•	(b) Book value
(1) Deferred Compensation Plan	1S		,966471.
(2) Company Owned Life Insurar	ice .		661053.
. (3)			
(4)		`-	•
(5)	·		

(a) Description	(b) Book value
(1) Deferred Compensation Plans	,966471.
(2) Company Owned Life Insurance	661053.
. (3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	•
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	<b>▶</b> 1627524.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) Deferred Compensation Plans	966471.	
(3) -		
(4)		
(5)		
(6)		
(7)		
(8)	•	
(9)	•	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	966471.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2018

	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue		0300043 Page 4
L	*Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements	1	10092502.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a -2490	819.	
b	Donated services and use of facilities 2b		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII )	314.	0400505
e	Add lines 2a through 2d	2e	-2403505.
3	Subtract line 2e from line 1	3	12496007.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1	İ	
а	Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII.)  4a  2750	910	
b			2750810.
_	Add lines 4a and 4b  Tetal revenue Add lines 2 and 4a (The revet a revet 5 are 200, Rept ( fee 10.)	4c 5	15246817.
Par	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  † XII   Reconciliation of Expenses per Audited Financial Statements With Expense		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a		
1	Total expenses and losses per audited financial statements	1	9349326.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	<u>-</u> -	
а	Donated services and use of facilities 2a 2		
b	Prior year adjustments 2b	c ·	
С	Other losses 2c		
d	Other (Describe in Part XIII ) 2d 87	317.	
e	Add lines 2a through 2d	2e	87317.
3	Subtract line 2e from line 1	3	9262009.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1.		
3	Investment expenses not included on Form 990, Part VIII, line 7b	010	
b	Other (Describe in Part XIII ) 4b 2750		2750810.
	Add lines 4a and 4b	4c 5	12012819.
Par	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)  † XIII   Supplemental Information.	1 3	12012017.
	de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part	V line 4 Part	X line 2 Part XI
	2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information	,	, mo 2, 1 art / 11,
	,,,,,,,,		
		<u>-</u>	
Par	t X, Line 2:	<u></u>	
Bas	sed on the evaluation of the Council's tax positions, m	anageme	nt
		1 - 1 - 3	<b></b>
pel	ieves all postions taken would more likely than not be	upnela	under
03/0	mination. Therefore, no provision for the effects of	uncerta	in tay
exc	miliacion: inererore, no provision for the effects of	uncerca	III tax
nos	sitions has been recorded for the year ended December 3	1. 2017	•
<u> </u>	Jetomb Mab 2001 10001404 101 0110 July 011404 200011201 0	_,,	
Par	t XI, Line 2d - Other Adjustments:		
Mee	ting fees shown as income on audit report, netted into	·	·
exp	pense on return		
_			
KOU	ınding		<del></del>
Par	t XI, Line 4b - Other Adjustments:		
	10-29-18	Scher	dule D (Form 990) 2018
JJ20J4		301161	= (. 5.1 550) 2010

Schedule D (Form 990) 2018 National Cotton Council of America	62-0306045	Page 5
Part XIII   Supplemental Information (continued)		
CCI Management fees \$2,593,639; Cotton Foundation Mangement		
fees \$118,281		
Investment expenses netted into Investment income on audit		
report		
		· · · · · ·
Part XII, Line 2d - Other Adjustments:		
Meeting fees shown as income on audit report, netted into		
expense on return		
Rounding		
<del></del>		
Part XII, Line 4b - Other Adjustments:		
CCI Management fees \$2,593,639; Cotton Foundation Mangement		
fees \$118,281		<del></del>
Investment expenses netted into Investment income on audit		
report		
•		
• • • • • • • • • • • • • • • • • • • •		
,		

Schedule D (Form 990) 2018

# SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization National	National Cotton Council	uncil of America	erica				Employer identification number $62-0306045$
Part I General Information on Grants and Assistance	and Assistance						
<ol> <li>Does the organization maintain records to substantiate the amount of the grants or assistance, and the selection criteria used to award the grants or assistance?</li> <li>Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.</li> </ol>	to substantiate the stance?	amount of the grants	e grants or assistance, the granteer of grant funds in the United States	grantees' eligibility	for the grants or assi	stance, and the selecti	on X Yes No
[2]	Domestic Organia \$5,000 Part II can	zations and Domestic be duplicated if additing	Governments. Conal space is need	Complete if the organ	anization answered "\	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
Cotton Council International 1521 New Hampshire Ave., NW Washington, DC 20036	62-6047606 501(c)(6)	501(c)(6)	457500.	0			Promotion of US grown cotton if foreign countries
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table	and government orginal is listed in the line	ganizations listed in the	e line 1 table				
ر ا	, see the Instructi	ons for Form 990.					Schedule I (Form 990) (2018)

28

Page 2

62-0306045

National Cotton Council of America

Schedule 1 (Form 990) (2018)

Part III

### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. OMB No 1545-0047 Inšpection 🦈

Internal Revenue Service Name of the organization

Department of the Treasury

National Cotton Council of America

**Employer identification number** 62-0306045

Pa	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			3.00
	Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			美雄
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence	2.57		
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees	3.4	124	
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)	100		
		CHA		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or	根据	NAW.	数法
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	Mest
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	ोंक्षा दे	ATEL A	黨領
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	X	6m(3,48%
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	1		2
	CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to	#	<b>1995</b>	1000
	establish compensation of the CEO/Executive Director, but explain in Part III	13 A. 14 12 A. 14		
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study	<b>1000</b>		
	Form 990 of other organizations  X Approval by the board or compensation committee			
	V	P.C		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			250
	organization or a related organization	ANT	<b>1974</b>	St. Salar
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	<u> </u>
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	u dien in experi	X
	If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			遊点
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of	45.50	<b>神殿</b> 形	"消滑
а	The organization?	5a		<del> </del>
b	Any related organization?	5b	`əs \#1\#c*	सिल्ट स
	If "Yes" on line 5a or 5b, describe in Part III		K-34	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	7271	A SE	
	contingent on the net earnings of	次是"个	45180	A.Y.
а	The organization?	6a		<b>├</b>
b	Any related organization?	6b	(11.6 <del>ele</del> -1	Strate NA
	If "Yes" on line 6a or 6b, describe in Part III	30.5		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	極其地	37.19	224 - 12 B
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Natu salaan	Stancesca.
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	似旗	聯聯	WW.
	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	\$4574 tA33	701.02
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	3,86	部為	
	Regulations section 53 4958-6(c)?	9		<u> </u>

Schedule J (Form 990) 2018

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VIII

Note: The sum of columns (B)(I)-{(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of V	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	•	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensat.o.)	compensation	oenems oenems	(a)-(i)(a)	in column (b) reported as deferred on prior Form 990
(1) Gary M. Adams	ε	352392.	46447.	2023.	33039.	29850.	463751.	0
President	: 8	0	0	0	0	0	0	0
(2) Bill M. Norman	Ξ	173386.	3000.	2693.	2221	30329.	231619.	0
Vice-President	: E	0	0	0		0	0	0
(3) Thomas R. Langley, IV	ε	319650.	46447.	993.	33039.	28959.	429088.	0
Vice-President	€	0.	0	0	0	0	0	0
(4) Sidney A. Johnson, Jr.	ε	239219.	3000.	6206.	24475.	10245.	283145.	0
Vice-President	(E)	0.	0	0	0	0	• 0	0
(5) Jody L. Campiche	ε	188458.	3000.	434.	15959.	28690.		0
Vıce-President	€	0	0	0	0	0	0	0
(6) Robert D. Brown	Θ	181517.	3000.	3570.		5358.	215962.	0
Vice-President	€	• 0	• 0	0	0	0	• 0	0
(7) W. Harrison Ashley	Ξ	124548.	3000.	1691.	1636	28862.	174470.	0
Vice-President	€	0.	0	0		0	0	0
(8) Robbie Minnich	(3)	150474.	2000.	341.	9304.	820.	162939.	• 0
	(ii)	0.	0.	0		0.	• 0	• 0
(9) John R. Gibson	(i)	125908.	13611.	1497.	11799.	9891.	162706.	0
	(ii)	0	0	0	0	0	• 0	• 0
(10) Steven L. Hensley	(i)	139873.	2000.	1059.	11854.	13442.	168228.	0
	Œ	0	0	• 0	0.	. 0	<i>?</i> ∙ 0	• 0
	ε							
	⊞							
	€							
	(III)							
	Ξ							
	(ii)							
	€							
	(iii)							
	Ξ							
	⊞							
	ε							
	(ii)							
							Schedi	Schedule J (Form 990) 2018

### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization **Employer identification number** 62-0306045 National Cotton Council of America Form 990, Part I, Line 1, Description of Organization Mission: profitably in the raw cotton, oilseed and value added product markets at home and abroad. Form 990, Part VI, Section B, line 11b: Return is reviewed by President & CEO and 1 Vice-President Form 990, Part VI, Section B, Line 15: Annual compensation is reviewed and approved by Salary Policy Committee and Board of Directors. Form 990, Part VI, Section C, Line 19: Documents are available upon request by US Mail.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)