Form 990-PF Department of the Treasury

C Adjusted net income (if negative, enter -0-)

823501 12-11-18 LHA For Paperwork Reduction Act Notice, see instructions

Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990PF for instructions and the latest information.

				13.90471 071110001 1 101 11130	0000110			Open to Fablic Inspection		
-	For (alen	dar year 2018 or tax year beginning		, and e	nding				
ß,	Nar	ne of	foundation	A Employer identification	number .					
₹2	T	Name of foundation THE GARY W. ROLLINS FOUNDATION (O) RFA MANAGEMENT CO., LLC Number and street (or PO box number if mail is not delivered to street address) 1908 CLIFF VALLEY WAY City or town, state or province, country, and ZIP or foreign postal code								
₩.	(C	<u>/0</u>	RFA MANAGEMENT CO., LLO	3			58-6263946			
중등	Nun	ber a	nd street (or PO box number if mail is not delivered to street a	ddress)		Room/suite	B Telephone number			
5 m	_1	90	8 CLIFF VALLEY WAY				404-486-46	76		
7	City	or to	own, state or province, country, and ZIP or foreign p	ostal code			C If exemption application is p	ending, check here		
NO V	_A	TL	ANTA, GA 30329							
₹	G C	heck	all that apply: Initial return	Initial return of a f	ormer public (charity	D 1 Foreign organization	s, check here		
_			Final return	Amended return						
זכ			Address change	Name change			2 Foreign organizations me check here and attach co	enting the 85% test, omputation		
2	H C	heck	type of organization: X Section 501(c)(3) ex	empt private foundation		$\Delta \Box$	E If private foundation sta	atus was terminated		
2010] Se	ction 4947(a)(1) nonexempt charitable trust	Other taxable private founda	ation		under section 507(b)(1	_		
	I Fa	ır ma	arket value of all assets at end of year J Accounti	ng method: X Cash	Acci	rual	F If the foundation is in a	60-month termination		
	(fr	om F		ther (specify)			under section 507(b)(1			
	▶		227,526,792. (Part I, colur	nn (d) must be on cash bası	s)					
	Pa	rt I	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not	(a) Revenue and		rvestment	(c) Adjusted net	(d) Disbursements for charitable purposes		
			necessarily equal the amounts in column (a)	expenses per books	inc	ome	income	(cash basis only)		
		1	Contributions, gifts, grants, etc , received	9,701,863.			N/A	, 1		
		2	Check In the foundation is not required to attach Sch. B							
Z		3	Interest on savings and temporary cash investments							
		4	Dividends and interest from securities	3,278,939.	3,27	8,939.		. 1		
J		5a	Gross rents A S					1		
f		b	Net rental income or (loss)	1 4 2 17 (6)		•		• • •		
	d)	Ga	Net gam or (loss) from sale of assets not on line 10	9,767,261.	14 7 7 7			STATEMENT 8		
	Ž	b	Gross sales price for all assets on line 6a 13, 202, 582.]		
	Revenu	7	Capital gain net income (from Part IV, line ?)	±, ,,,	9,75	5,104.		<u> </u>		
	Œ	8	Net short-term capital gain					<u> </u>		
		9	Income modifications Gross sales less returns					<u> </u>		
		10a	and allowances				,	!		
		b	Less Cost of goods sold	,						
		C	Gross profit or (loss)	46.005		4 044		(20100000000000000000000000000000000000		
		11	Other income	46,295.		4,044.		STATEMENT 1		
		12	Total Add lines 1 through 11	22,794,358.	13,03	8,087.				
		13	Compensation of officers, directors, trustees, etc	0.		0.		0.		
		14	Other employee salaries and wages							
			Pension plans, employee benefits	0 202		0 202		<u> </u>		
	Se	16a	Legal fees STMT 2	8,293.		<u>8,293.</u>		0.		
	e-	_	Accounting 1985 D STMT 3	3,641.	1	0. 2,983.		3,641.		
1	Ä	ķ	Other-photessional fees O STMT 4	14,983.		2,903.		2,000.		
_	<u>§</u> /	-17		200 000		0.		0.		
	Sepage 1	18	100 21 2019 STMT 5	290,000.				U•		
	/≅	19	Debi eciation and desertion 1					<u> </u>		
	Æ	20_	OCCUPANCY N. UT							
	\$	21	Travel conferences, and meetings							
	an	-22	Printing and publications Other-expenses STMT 6	51,834.	5	1,159.		26.		
	ing	23	K	31,634.		1,133.		- 20.		
	peratii	24	Total Operating and administrative	369 751	7	2,435.		5 667		
	Ö	0.5	expenses Add lines 13 through 23	368,751. 8,395,436.	. ,	<u> </u>		5,667. 8,395,436.		
	•		Contributions, gifts, grants paid	0,333,430.				0,333,430.		
		26	Total expenses and disbursements Add lines 24 and 25	8,764,187.	7	2,435.		8,401,103.		
		27		0,704,107.		<u> </u>		0, 201, 103.		
			Subtract line 26 from line 12:	14,030,171.						
			Excess of revenue over expenses and disbursements	*=,000,111	12 06	5,652.	 	· · · · · · · · · · · · · · · · · · ·		
		Ų	Nct investment income (if negative, onto 0)	<u>·</u>		-, - <u>-</u>	L			

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N/A

Page 2

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Cash - non-interest-bearing 2 Savings and temporary ash investments 2,027,426. 2,695,185. 2,699,433.		24	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	of year
2 Sarrys and temporary cash investments 2 2,027,426. 2,695,185. 2,699,433. 3 Accounts receivable	<u>_</u>	<u>ar (</u>	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
Security recreasible		1	Cash - non-interest-bearing			
Security Percent Pe		2	Savings and temporary cash investments	2,027,426.	2,695,185.	2,699,433.
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S Grants recovable 6 Recovables due from officers, directors, frustees, and other despelating persons 7 Onn-usis-authorisments Less altawance for doubiful accounts		ĺ				
8 Reposables due from officers, directors, trustees, and other discipalified persons 7 Other incl. evideo-insender 1 Delar incl. evideo-insender 2 Investments of sale or use 2 Investments - Corporate bonds 1 Investments - U.S. and state government obligations 1 Investments - U.S. and state government obligations 1 Investments - U.S. and state government obligations 1 Investments - Corporate bonds 1 Investments - Original Bonds 1 Investments 1 Investments - Original Bonds 1 Investments		5	-			<u> </u>
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12 Investments - mortgage loans 12 Investments - mortgage loans 13 Investments - mortgage loans 13 Investments - other 14 Land, buildings, and equipment basis 15 Chief assets (describe CUMULATIVE BOOK-TO-) 16 Total assets (describe CUMULATIVE BOOK-TO-) 16 Total assets (describe CUMULATIVE BOOK-TO-) 17 Accounts payable and accrued expenses 18 Grants payable and accrued expenses 18 Grants payable and accrued expenses 19 Deferred revenue 20 Loone from officers, directors, flustees, and other disqualified pursons 10 Investments 10 In		C	Investments - corporate bonds			
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14 Land, buildings, and equipment basis 15 Other assets (describe		12	Investments - mortgage loans			
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Comparison Co		14	Land, buildings, and equipment; basis			
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item i)			· · · · · · · · · · · · · · · · · · ·			
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item i)		15	Other assets (describe CUMULATIVE BOOK-TO-)	0.	45,161,198.	0.
Instructions. Also, see page 1, item I) 2,319,622. 58,412,209. 227,526,792. 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Loans from officers, directors, busiless, and other disqualified persons 21 Mortgages and other notes payable 22 Other liabilities (describe ► CUMULATIVE BOOK-TO) 23 Total liabilities (add lines 17 through 22) 24 Unrestricted 25 Foundations that follow SFAS 117, check here and complete lines 24 through 26, and lines 30 and 31 26 Permanently restricted 27 Capital stock, trust principal, or current funds 28 Paid-nor capital surplus, or land, blidg, and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds 30 Total net assets or fund balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 25 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 3 Correases not included in line 2 (itemize) ▶ 5 Correases not included in			 -			
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26 Permanently restricted Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. 27 Capital stock, trust principal, or current funds 28 Paid-in or capital surplus, or land, bldg., and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds 30 Total net assets or fund balances 2			and complete lines 24 through 26, and lines 30 and 31			
26 Permanently restricted Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. 27 Capital stock, trust principal, or current funds 28 Paid-in or capital surplus, or land, bldg., and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds 30 Total net assets or fund balances 2	Ses	24	Unrestricted		·	
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	a	25	Temporarily restricted			j
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	Bal	26	Permanently restricted			1
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	5		Foundations that do not follow SFAS 117, check here			
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	교		and complete lines 27 through 31.			, ,
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	ō	27	Capital stock, trust principal, or current funds	44,382,038.	58,412,209.]
31 Total liabilities and net assets/fund balances 2,319,622. 58,412,209. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	ets	28		0.	0.	
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Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 O.	Z		Total not assets of fully paramoss	11,001,000		
Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 O.		21	Total linkilities and not access/fund halanees	2 319 622	58 412 209.	
1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O.	_				30,412,203.	<u> </u>
(must agree with end-of-year figure reported on prior year's return) 1 44,382,038. 2 Enter amount from Part I, line 27a 2 14,030,171. 3 Other increases not included in line 2 (itemize) 3 0. 4 Add lines 1, 2, and 3 4 58,412,209. 5 Decreases not included in line 2 (itemize) 5 0.	P	art	Analysis of Changes in Net Assets or Fund B	alances 		-
2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 O.	1	Total	net assets or fund balances at beginning of year - Part II, column (a), line	30		
3 Other increases not included in line 2 (itemize) ► Add lines 1, 2, and 3 Decreases not included in line 2 (itemize) ► 5 O.		(mus	t agree with end-of-year figure reported on prior year's return)		1	
3 0. 4 Add lines 1, 2, and 3 4 58, 412, 209. 5 Decreases not included in line 2 (itemize) ▶ 5 0.	2	Enter	amount from Part I, line 27a		2	14,030,171.
4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ► 5 0.			•		3	
5 Decreases not included in line 2 (itemize) 5 0.						58,412,209.
			• •		 	
			· · · · · · · · · · · · · · · · · · ·	olumn (b), line 30	6	58,412,209.

Form 990-PF (2018)

C/O RFA MANAGEMENT CO., LLC

Part IV C	apital Gains	and Los	ses for Tax on In	vestment	income		_					
(a			of property sold (for exar r common stock, 200 shs		te,	1 P-	low ac - Purci - Dona	nase i	(c) Date a (mo , da		(d) Dato (mo , da	
1a PUBLIC	LY-TRADE	D SEC	URITIES									
	L GAIN F							P				
c CAPITA	L GAINS	DIVID	end <u>s</u>			<u> </u>						
<u>d</u>						 						
<u>e</u>												
	sales price	(f) D	epreciation allowed (or allowable)	plus e	st or other basis expense of sale					ain or (loss (f) minus	(g))	
<u>a</u> 13,	183,863.				<u>3,435,32</u>	0.					9,748,	<u>,543.</u>
<u>b</u>	6,554.										6,	,554.
C	7.					_						<u>7.</u>
<u>d</u>						\rightarrow						
<u>e</u>				<u> </u>		-						
Complete onl	y for assets showin		olumn (h) and owned by t							ol (h) gain		
(i) FMV as	of 12/31/69	(1	i) Adjusted basis as of 12/31/69		cess of col. (i)	,		COI	Losses (ot less that (from col. (h))	
8											9,748,	,543.
b											6,	,554.
C	·											7.
d												
<u>e</u>		L										
2 Capital gain ne	et income or (net ca	ıpıtal loss)	If gain, also enter	n Part I, line In Part I, line	7 7	}[2				9,755,	,104.
3 Net short-term	n capital gain or (los	ss) as defin	ed in sections 1222(5) an									
	nter in Part I, line 8,			- (°).] [
If (loss), enter	-0- in Part I, line 8		ection 4940(e) for				3			N/A		
Was the foundation		tion 4942 t	nk ax on the distributable am ction 4940(e) Do not com		-	od?					Yes	X No
			n for each year; see the in			ntries.						
	(a) e period years (or tax year beginnii	na in)	(b) Adjusted qualifying dist	tributions	Net value of no	(c) onchari	itable-i	use assets		Distrit	(d) oution ratio oided by col	(c))
Calonical your	2017	····	5.71	3,949.	1	64.	34:	1,416.		((-)		34769
	2016	t		4,047.				6,494.				13265
	2015			1,632.				6,406.			.03	32526
	2014			9,978.		77,	80	6,371.			.04	15626
	2013		2,26	4,000.		60,	94	9,669.			.03	37145
<u> </u>												
2 Total of line 1	, column (d)								2		.19	93331
3 Average distril	bution ratio for the	5-year bas	e period - divide the total c	on line 2 by 5.0), or by the numb	er of ye	ears					
the foundation	n has been in exister	nce if less	than 5 years						3		.03	38666
4 Enter the net v	value of noncharitab	le-use ass	ets for 2018 from Part X, I	ine 5					4	20	7,408,	,080.
5 Multiply line 4	by line 3								5		8,019,	641.
6 Enter 1% of ne	et investment incom	ne (1% of F	Part I, line 27b)						6		129,	,65 <u>7.</u>
7 Add lines 5 an	d 6								7		8,149,	298.
8 Enter qualifyin	ig distributions fron	n Part XII,	line 4						8		8,401,	,103.
If line 8 is equ See the Part V		i line 7, ch	eck the box in Part VI, line	1b, and comp	lete that part usin	ng a 1%	6 tax ra	ate				

3

THE GARY W. ROLLINS FOUNDATION

C/O RFA MANAGEMENT CO., LLC 58-6263946 Form 990-PF (2018) Page 4 Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions Part VI 1a Exempt operating foundations described in section 4940(d)(2), check here
and enter "N/A" on line 1. (attach copy of letter if necessary-see instructions) Date of ruling or determination letter: 129,657. b Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% 1 of Part I, line 27b c All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter 4% of Part I, line 12, col (b) 2 0 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 129,657 3 3 Add lines 1 and 2 0. 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-) 129. 657 Tax based on investment income Subtract line 4 from line 3 If zero or less, enter -0-6 Credits/Payments: 283,480. a 2018 estimated tax payments and 2017 overpayment credited to 2018 0. **b** Exempt foreign organizations - tax withheld at source 6b 55,000. 6с c Tax paid with application for extension of time to file (Form 8868) d Backup withholding erroneously withheld 338,480 7 Total credits and payments Add lines 6a through 6d 8 Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached 8 Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed 208,823. 10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 50,000 . Refunded ▶ 158,823. 11 Enter the amount of line 10 to be: Credited to 2019 estimated tax Part VII-A | Statements Regarding Activities Yes No 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in Х any political campaign? 1a Х b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition 15 If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. X 1c c Did the foundation file Form 1120-POL for this year? d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: 0 . (2) On foundation managers ▶ \$ _ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers > \$ X 2 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes Х 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 4a Х 4b b If "Yes," has it filed a tax return on Form 990-T for this year? X 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 5 If "Yes," attach the statement required by General Instruction T 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law Х 6 remain in the governing instrument? X 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV 7 8a Enter the states to which the foundation reports or with which it is registered. See instructions. GA b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) X 8b of each state as required by General Instruction G? If "No," attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses 10 Form 990-PF (2018)

823531 12-11-18

Page 5

C/0

RFA MANAGEMENT	CO.,	LLC	 <u> 58-626394</u>

Yes No	Pa	int VII-A Statements Regarding Activities (continued)			
section 512(5)(13)? If "Yes," attach schedule. Set instructions Did the foundation make a distribution to a donor advised fund over which the foundation or a disequalitied person had advisory privilegas? If Yes," attach statement. See instructions SEE STATEMENT 13 Did the foundation make a distribution to a donor advised fund over which the foundation or a disequalitied person had advisory privilegas? If Yes, "attach statement. See instructions SEE STATEMENT 13 Telephone no \$\Quad 40.4 - 4.86 - 4.676\$ LOU ROBINSON Telephone no \$\Quad 40.4 - 4.86 - 4.676\$ Telep				Yes	No
12	11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
If "rec," attach statement. See instructions SEE STATEMENT 1.3 1.2 X Website address > N/A X X X Website address > N/A Telephone no > 40.4 - 48.6 - 46.76 Website address > N/A Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are included no second 94.7 Telephone no 40.4 - 48.6 To book are included no 1.6 - 4.7 To book are included n		section 512(b)(13)? If "Yes," attach schedule. See instructions	11		X
If "rec," attach statement. See instructions SEE STATEMENT 1.3 1.2 X Website address > N/A X X X Website address > N/A Telephone no > 40.4 - 48.6 - 46.76 Website address > N/A Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To books are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 - 46.76 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no > 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are in care of LOU ROBINSON Telephone no 40.4 - 48.6 To book are included no second 94.7 Telephone no 40.4 - 48.6 To book are included no 1.6 - 4.7 To book are included n	12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
Website address ▶ N/A 11 The books are in care of ▶ LOU ROBINSON Telephone no ▶ 40.4 - 48.6 - 4.676		C C-1 4.0	12		
14. The books are in care of LOU ROBINSON Telephone no 404 - 486 - 4676 Located at # 1908 CLIFF VALLEY WAY, ATLANTA, GA 21P-4 30329 15. Section 4947(a)(1) none-sempt charitable trusts filing Form 990-PF in heir of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year A tay the medium calendary set 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing regimements for FinCEN Form 114. If "Yes," enter the name of the foreign country Pert VII-B Statements Regarding Activities for Which Form 4720 May Be Required FILE Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1 a buring the year, did the foundation (either directly or indirectly); 1 Spage in the sale or exchange, or leasing of property with a disqualified person? 2 (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualided person? 3 Furnish goods, services, or facilities to (or accept them from) a disqualified person? 4 Fay compensation to, or pay or reimburse the expenses of, a disqualified person? 5 Francier any income or assets to a disqualified person for make any of either available for the benefit or use of a disqualified person? 6 Agree to by money or property to a government official? (Exception, Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of povernment service, if arminanting within 90 days; or you money or propretly to a government official? (Exception, Check "No" if the foundation engage in a prior year in any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(ii) are acception as counting the person person of the person of the person person o	13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
Located at \$\subseteq 1.908 CLIFF VALLEY WAY, ATLANTA, GA Section 4947(a)(1) nonexempt charitable trusts filing form 990-PF in Neu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year 16. At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial society. 18. At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial society. 19. Earl VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1 a During the year, did the foundation (either directly irredictly; (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes No		Website address ► N/A			
Located at ▶ 1908 CLIFF VALLEY WAY, ATLANTA, GA Section 497(a)1) pensemptic charitable trusts thing form 930-9P in the lot of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year 16. At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "yes," enter the name of the foreign country. Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year, did the foundation (either directly or indirectly); (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend movely to, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of enther available for the benefit or use of a disqualified person (or make any of enther available for the the enth of the security of the pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to emptoy the official or a period atter termination of government service, it terminating within 90 days) 2 Taxes on failure to distribute income (section 4942 (a) or an accept the exceptions described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018? 1 the end of tax year 2018, did the foundation have any undistributed income (times 64 and 6e, Part XIII) for tax year(s) beginning before 2018? 2 Taxes on failure to distribute income (exclion 4942 (dese not apply for	14	The books are in care of ▶ LOU ROBINSON Telephone no ▶ 404-48	<u>6 – 4</u>	<u>676</u>	
and enter the amount of tax-exempt interest received or accrued during the year 6 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, See the instructions for exceptions and filing requirements for finCEN Form 114. If Yes,* enter the name of the foreign country ▶ Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1 brung the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furrish poods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the the entire to use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the benefit or use of a disqualified person (or make any) of entire available for the person to accept the expenses of, a disqualified person (or make any) of entire available for the person to accept the expenses of the foundation engage in a make a grant to or employ the orthocal for a period after termination of government service, if terminating within 90 days) b) If any answer is Yes to ta (1)-(3), of		Located at ► 1908 CLIFF VALLEY WAY, ATLANTA, GA ZIP+4 ►30	<u> 329</u>		
At any time during calender year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and fining requirements for FinCEN Form 114. If "yes," enter the name of the foreign country. Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or lessing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any incine or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) b If any answer is "Yes" to 14(1-6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(0)-30 rin a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here o Did the foundation on engage in a prior year in any of the acts disaster disaster assistance, check here or Did the foundation of the tax year beginning in 2018? 1b Ars there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer 'No' and	15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		>	
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had not been removed from jeopardy before the first day of the tax year beginning in 2018?			4a		Х
	b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
		had not been removed from jeopardy before the first day of the tax year beginning in 2018?		<u></u> _	<u> </u>

Page 6

	AII-D	Statements Regarding Activities for Which I	01111 11 <u>20 1112</u>	equirea _{(contin}	ueu)			
5a [During the	year, did the foundation pay or incur any amount to:			L		Yes	<u>No</u>
(1) Carry	on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	Y	es 🗶 No 📗		ļ	1
(2) Influe	nce the outcome of any specific public election (see section 4955); (or to carry on, directly or indire	ectly,				1
	any vo	oter registration drive?		Y	es 🔀 No			
((3) Provid	de a grant to an individual for travel, study, or other similar purpose:	57	Y	es 🗶 No 📗			ı
((4) Provid	de a grant to an organization other than a charitable, etc , organization	n described in section					ļ
	4945((d)(4)(A)? See instructions		Y	es 🗶 No 📗]
((5) Provid	de for any purpose other than religious, charitable, scientific, literary	, or educational purposes, or f					
	the pr	revention of cruelty to children or animals?		Y	es 🗶 No			- 1
b l	f any ansv	wer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify ur	nder the exceptions described i	n Regulations	. j.			
9	section 53	3.4945 or in a current notice regarding disaster assistance? See instr	uctions		N/A	5b		
(Organizati	ons relying on a current notice regarding disaster assistance, check	here			- 1	İ	1
c I	f the ansv	wer is "Yes" to question 5a(4), does the foundation claim exemption t					1	l
ε	expenditur	re responsibility for the grant?	<i>y</i> .	Ι/A	es 🔙 No			
I	f "Yes," at	tach the statement required by Regulations section 53 4945-5(d)						1
6a [Did the foi	undation, during the year, receive any funds, directly or indirectly, to	pay premiums on]
á	a personal	l benefit contract?		Y	es 🗶 No 🚶			
b [Did the fol	undation, during the year, pay premiums, directly or indirectly, on a	personal benefit contract?		ļ	6b		X
1	If "Yes" to	6b, file Form 8870						1
7a /	At any tim	e during the tax year, was the foundation a party to a prohibited tax	shelter transaction?	Y	es X No			
b 1	lf "Yes," dı	d the foundation receive any proceeds or have any net income attrib	utable to the transaction?		N/A	7b		
8	ls the four	ndation subject to the section 4960 tax on payment(s) of more than	\$1,000,000 in remuneration or			- 1		1
_ 6	excess par	rachute payment(s) during the year?			es X No			
Par	t VIII	Information About Officers, Directors, Trust	ees, Foundation Mar	nagers, Highly				
		Paid Employees, and Contractors						
3 LI	st all on	icers, directors, trustees, and foundation managers and t		(c) Compensation	(d) Contributions to	1	a) Evn	0000
		(a) Name and address	(b) Title, and average hours per week devoted	(If not paid,	(d) Contributions to employee benefit plans and deferred		e) Exp	other
		(4)	to position	enter -0-)	compensation	+	allowai	nces
			4					
						1		_
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SE	E STA	ATEMENT 14	-	0.	0.			0.
SEI		ATEMENT 14	- -	0.	0.			0.
SE		ATEMENT 14	-	0.	0.			<u> </u>
SE		ATEMENT 14		0.	0.	,		<u>0.</u>
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SEI		ATEMENT 14		0.	0.	,		<u> </u>
SEI		ATEMENT 14		0.	0.			0.
SEI		ATEMENT 14		0.	0.			
			cluded on line 1). If none.		0.			
		ATEMENT 14 ation of five highest-paid employees (other than those inc	(b) Title, and average	enter "NONE."			(e) Exp	ense
	ompensa		(b) Title, and average hours per week		(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average	enter "NONE."	(d) Contributions to employee benefit plans	5 ad	(e) Exp	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those in	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
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	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
	ompensa (a) Na	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense
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2 Co	ompens: (a) Na N	ation of five highest-paid employees (other than those inc ame and address of each employee paid more than \$50,000	(b) Title, and average hours per week	enter "NONE."	(d) Contributions to employee benefit plans and deferred	5 ad	count,	ense

THE GARY W. ROLLINS FOUNDATION

Part IX-B Summary of Program-Related Investments Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments See instructions All other program-related investments See instructions All other program-related investments See instructions All other program-related investments See instructions All other program-related investments See instructions All other program-related investments See instructions	THE GARY W. ROLLINS FOUNDATION	50.6	062046
3 Five highest-paid independent contractors for professional services. If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others incriving over \$50,000 for professional services. Total number of others incriving over \$50,000 for professional services.	Form 990-PF (2018) C/O RFA MANAGEMENT CO., LLC		263946 Page 7
(a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities	Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	Managers, Highly	
Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. N/A	3 Five highest-paid independent contractors for professional services. If none, enter "No	ONE."	
Total number of others resewing over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities List the foundation's four trigest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc N/A	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
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number of organizations and other beneficiaries served, conferences convened, research papers produced, etc 1	Part IX-A Summary of Direct Charitable Activities		
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount N/A All other program-related investments See instructions Total. Add lines 1 through 3			Expenses
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Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. Amount Amount All other program-related investments See instructions Total. Add lines 1 through 3			
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. All other program-related investments See instructions Total. Add lines 1 through 3	4		
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. All other program-related investments See instructions Total. Add lines 1 through 3			
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. All other program-related investments See instructions Total. Add lines 1 through 3			
1 N/A 2 All other program-related investments See instructions 3 Total. Add lines 1 through 3			
All other program-related investments. See instructions 3 Total. Add lines 1 through 3		1 and 2.	Amount
All other program-related investments. See instructions 3 Total. Add lines 1 through 3	1 <u>N/A</u>		
All other program-related investments. See instructions 3 Total. Add lines 1 through 3			
All other program-related investments. See instructions 3 Total. Add lines 1 through 3			
Total. Add lines 1 through 3	2		
Total. Add lines 1 through 3			
Total. Add lines 1 through 3	All all a superior soluted as sectionaries. Consequentians		
Total. Add lines 1 through 3 ▶ 0			
	3		
	Total Add lines 1 through 3		0.
Form 990-PF (20)	Towns no most remought o		Form 990-PF (2018)

58-6263946 C/O RFA MANAGEMENT CO., LLC Page 8 Form 990-PF (2018) Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: 206,585,167. a Average monthly fair market value of securities 1a 3.900.171.1b b Average of monthly cash balances 81,241. 1c c Fair market value of all other assets 210,566,579. 1d d Total (add lines 1a, b, and c) e Reduction claimed for blockage or other factors reported on lines 1a and 1e 21,216,570. 1c (attach detailed explanation) 2 Acquisition indebtedness applicable to line 1 assets 210,566, 3 Subtract line 2 from line 1d 3,158,499. Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions) 4 207,408,080. Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 10,370,404. Minimum investment return Enter 5% of line 5 6 Part XI | Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here
and do not complete this part.) 10,370,404. Minimum investment return from Part X, line 6 129,657 2a Tax on investment income for 2018 from Part VI, line 5 3,975. b Income tax for 2018. (This does not include the tax from Part VI) c Add lines 2a and 2b 2с 133,632 3 Distributable amount before adjustments. Subtract line 2c from line 1 Recoveries of amounts treated as qualifying distributions 4 236 772. 5 Add lines 3 and 4 5 0. Deduction from distributable amount (see instructions) 6 10,236, 772. Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1 7 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: 8,401,103. a Expenses, contributions, gifts, etc - total from Part I, column (d), line 26 1a b Program-related investments - total from Part IX-B 1b Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 Amounts set aside for specific charitable projects that satisfy the: a Suitability test (prior IRS approval required) 3a b Cash distribution test (attach the required schedule) 3h 8,401,103. Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8; and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment 5

Adjusted qualifying distributions Subtract line 5 from line 4

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Form 990-PF (2018)

129,657.

8,271,446.

income. Enter 1% of Part I, line 27b

Form 990-PF (2018)

Part XIII Undistributed Income (see instructions)

		(a)	(b)	(c)	(d)
		Corpus	Years prior to 2017	2017	2018
1	Distributable amount for 2018 from Part XI,				
	line 7				10,236,772.
2	Undistributed income, if any, as of the end of 2018				
ŧ	a Enter amount for 2017 only			8,085,594.	
t	b Total for prior years:		_		
			0.		
	Excess distributions carryover, if any, to 2018:	:			
	a From 2013				
	b From 2014				
	c From 2015				
	d From 2016				
	e From 2017	0.			
	f Total of lines 3a through e	0.			
4	Qualifying distributions for 2018 from				-
	Part XII, line 4. ► \$ 8,401,103. a Applied to 2017, but not more than line 2a			8,085,594.	
	b Applied to 2017, but not more than line 2a			0,005,554.	
	years (Election required - see instructions)		0.		
	c Treated as distributions out of corpus		•		
•	(Election required - see instructions)	0.			
	d Applied to 2018 distributable amount				315,509.
	e Hemaining amount distributed out of corpus	0.			
	Excess distributions carryover applied to 2018	0.			0.
	(If an amount appears in column (d), the same amount must be shown in column (a))				
6	Enter the net total of each column as indicated below:				
	& Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
١	b Prior years' undistributed income. Subtract				
	line 4b from line 2b		0.		
(c Enter the amount of prior years'				1
	undistributed income for which a notice of deficiency has been issued, or on which				
	the section 4942(a) tax has been previously				
	assessed		0.		
(d Subtract line 6c from line 6b Taxable				
	amount - see instructions		0.		
•	e Undistributed income for 2017 Subtract line			0.	į
	4a from line 2a Taxable amount - see instr f Undistributed income for 2018. Subtract	· · · · · · · · · · · · · · · · · · ·		0.	
	lines 4d and 5 from line 1. This amount must				
	be distributed in 2019				9,921,263.
7	Amounts treated as distributions out of				3,7552,7553
•	corpus to satisfy requirements imposed by				i
	section 170(b)(1)(F) or 4942(g)(3) (Election				
	may be required - see instructions)	0.			
R	Excess distributions carryover from 2013				
	not applied on line 5 or line 7	U.			
9	Excess distributions carryover to 2019.				
	Subtract lines 7 and 8 from line 6a	0.			
10	Analysis of line 9:				
ł	a Excess from 2014				'
	b Excess from 2015				,
	c Excess from 2016				
	d Excess from 2017		[I
- (e Excess from 2018				

THE GARY W. ROLLINS FOUNDATION 58-6263946 C/O RFA MANAGEMENT CO., LLC Form 990-PF (2018) Page 10 Part'XIV Private Operating Foundations (see instructions and Part VII-A, question 9) N/A 1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2018, enter the date of the ruling 4942(1)(5) b Check box to indicate whether the foundation is a private operating foundation described in section 4942(i)(3) or Prior 3 years 2 a Enter the lesser of the adjusted net Tax year (c) 2016 (a) 2018 (b) 2017 (d) 2015 (e) Total income from Part I or the minimum investment return from Part X for each year listed **b** 85% of line 2a c Qualifying distributions from Part XII, line 4 for each year listed d Amounts included in line 2c not used directly for active conduct of exempt activities e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon: a "Assets" alternative test - enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i) b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed c "Support" alternative test - enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(III) (3) Largest amount of support from an exempt organization (4) Gross investment income Part:XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.) Information Regarding Foundation Managers: a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2).) GARY W. ROLLINS b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest. NONE Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: Check here X if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d a The name, address, and telephone number or email address of the person to whom applications should be addressed

NOT APPLICABLE

b The form in which applications should be submitted and information and materials they should include.

NOT APPLICABLE

c Any submission deadlines:

NOT APPLICABLE

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

NOT APPLICABLE

C/O RFA MANAGEMENT CO., LLC

Supplementary Information (continued) Part XV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Purpose of grant or contribution Foundation show any relationship to **Amount** status of recipient any foundation manager or substantial contributor Name and address (home or business) a Paid during the year ATLANTA HISTORY CENTER ANNUAL CAMPAIGN N/A ÞС 130 W PACES FERRY ROAD ATLANTA, GA 30305 20,000. ATLANTA DAY SHELTER ATLANTA MISSION N/A P.O. BOX 1807 50,000. ATLANTA, GA 30301 CUTTING EDGE, CUTTING ATLANTA POLICE FOUNDATION N/A CRIME; CAMPAIGN FOR A 191 PEACHTREE STREET NE MODEL CITY ATLANTA, GA 30303 20,000. CAMP SUNSHINE PC ANNUAL CAMPAIGN N/A 1850 CLAIRMONT RD 3,000. DECATUR, GA 30033 - EMORY UNIVERSITY N/A WILTON D. LOONEY CARLYLE FRASER HEART 1762 CLIFTON ROAD SUITE 1400 CENTER MEDICAL ATLANTA, GA 30322 DIRECTORSHIP 500,000. **▶** 3a SEE CONTINUATION SHEET(S) 8,395,436. b Approved for future payment NONE ▶ 3b 0. Total

Form 990-PF (2018)

	Analysis of Inc.	ome-Producing Activities
Part Avi-A	Anaivsis of inco	Jine-Producing Activities

Enter gross	s amounts unless otherwise indicated	Unrelate	d business income		ded by section 512, 513, or 514	(e)
2o. g. oo		(a) Business	(b)	(C) Exclu- sion	(d)	Related or exempt
1 Program	m service revenue:	code	Amount	code	Amount	function income
a						
				<u></u>		·
f						
g Fee:	s and contracts from government agencies					
•	rship dues and assessments					
	t on savings and temporary cash				-	
ınvestn		1				
	ids and interest from securities	<u> </u>	-· - <u>-</u> ·	14	3,278,939.	
-	tal income or (loss) from real estate.					
	t-financed property					· · · · · · · · · · · · · · · · · · ·
	debt-financed property					
	tal income or (loss) from personal		_			
propert		523000	42,251.	14	4,044.	
	nvestment income	323000	42,231.		4,044.	
	(loss) from sales of assets other	523000	12,157.	18	9,755,104.	
	ventory	523000	12,157.	10	9,733,104.	
	ome or (loss) from special events	-		_		
	profit or (loss) from sales of inventory	1		 		
11 Other r		1				
		<u> </u>				
		1 1				
				-		
° —		 				
e	L & d d columns (b) (d) and (c)		54,408.		13,038,087.	0.
	al Add columns (b), (d), and (e)		34,400.		13_	13,092,495.
	Add line 12, columns (b), (d), and (e)				13	13,032,1331
	sheet in line 13 instructions to verify calculations.)					
Part X	VI-B Relationship of Activities to	o the Acco	mplishment of Exe	empt	Purposes	
Line No.	Explain below how each activity for which inco			contrit	outed importantly to the accor	nplishment of
	the foundation's exempt purposes (other than	by providing fun	ids for such purposes)			
N/A	NOT APPLICABLE					
						<u> </u>
				_		·····
				_		
						

Form 990-PF (2018)
Part XVII 8) C/O RFA MANAGEMENT CO., LLC 58-6263946
Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations**

1		•	rectly engage in any of the followin		described in section	n 501(c)		Yes	No
	(other tha	ın section 501(c)(3) organı	izations) or in section 527, relating	to political organizations?					
а	Transfers	from the reporting founda	ition to a noncharitable exempt orç	janization of:					
	(1) Cash						1a(1)		<u>X</u>
	(2) Other	r assets					1a(2)		<u>X</u>
b	Other tran	nsactions:							
	` '	of assets to a noncharitat					15(1)		<u>X</u>
	` '		ncharitable exempt organization				1b(2)		X
	` '	al of facilities, equipment, (or other assets				1b(3)		X
	(4) Reim	bursement arrangements					1b(4)		X
		s or loan guarantees					1b(5)		X
			mbership or fundraising solicitatio				1b(6)		X
	-		iling lists, other assets, or paid em				<u> 1c</u>		<u> </u>
d		-	"Yes," complete the following sche					ets,	
		• • •	oundation. If the foundation receive	ed less than fair market value	in any transaction i	or sharing arrangement, sho	W IN		
- 1			other assets, or services received	a avamet arganization					
ajı	ine no	(b) Amount involved	(c) Name of noncharitable	e exempt organization	(0) Description	of transfers, transactions, and sh	aring arra	ingemen	ts
			N/A						
					 				
					 				
					ļ				
					 				
					+				
					 				
					 				
					<u> </u>				
					 				
					 				
			1		+				
					+	<u> </u>			
	la tha faur	adation dispaths or sadispat	the officiated with or related to one	or more toy evempt organize	tions described				
2a			tly affiliated with, or related to, one	or more tax-exempt organiza	allulis described	_	Yes	X	¬ No
L		. , ,	n 501(c)(3)) or in section 527?			L] 140
_D	ii tes, co	omplete the following sche (a) Name of org		(b) Type of organization		c) Description of relationsh	ın		
_		N/A	umeaton	(b) Type of organization		-,	· ·		
		11/12							
			hat I have examined this return, including				the IRS d	incipes t	nie .
Sig	and be	elief it is true, correct, and com	plete Declaration of preparer (other than	texpayer) is based on all information	on of which preparer ha	s any knowledge retur	with the	prepare	अ
He		KAHKOUN 1	A Rullen	111/3/19	Tuisl		Yes	366 (1)3	า๊ No ไ
	Sign	nature of officer or trustee	10 1 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Date	Title				
	1 - 9.	Print/Type preparer's na	1			Check If PTIN			
		,) p. opa. o. o na	Δ. (2019.1	1	self- employed			
Pa	id	AMANDA ADAI	MS / /\~~	16:22:0	7 -05'00'	P00	748	038	
	eparer		RRY BEKAERT LLP			Firm's EIN ► 56-05			
	e Only	Than 3 haine P CIII.							
	•	Firm's address ▶ 1 0	75 PEACHTREE ST	REET NE. SUIT	E 2200			-	
			LANTA, GA 30309	, 5011		Phone no 404-20	9-0	954	
								==	

Part XV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Purpose of grant or contribution show any relationship to Foundation Amount status of any foundation manager Name and address (home or business) recipient or substantial contributor EMORY UNIVERSITY N/A PС ALZHEIMER'S DISEASE RESEARCH CENTER 1762 CLIFTON ROAD 9,000. ATLANTA, GA 30322 FIX GEORGIA PETS N/A ÞС CAPITAL CAMPAIGN 6300 POWERS FERRY ROAD 3,000. ATLANTA GA 30339 GEORGIA PUBLIC BROADCASTING N/A ÞС MURROW SOCIETY MEMBER 260 14TH STREET NW 3,000. ATLANTA, GA 30318 N/A ÞС ANNUAL CAMPAIGN GEORGIA TRUST FOR HISTORIC PRESERVATION 1516 PEACHTREE ST. NW 5,000. ATLANTA, GA 30309 ANNUAL CAMPAIGN GIVING KITCHEN INITIATIVE N/A ÞС 900 DEKALB AVE NE 2,000. ATLANTA, GA 30307 NATURE CONSERVANCY ÞС CAPITAL CAMPAIGN N/A 1330 WEST PEACHTREE ST 3,000. ATLANTA, GA 30309 PC SCHOLARHIPS NSORO FOUNDATION N/A P.O. BOX 724445 5,000. ATLANTA, GA 31139 OPERATION HOME FRONT PC ANNUAL CAMPAIGN N/A 1355 CENTRAL PKWY S., STE. 100 10,000. SAN ANTONIO, TX 78232 OVARIAN CANCER INSTITUTE ÞС ANNUAL CAMPAIGN N/A BUILDING A, 960 JOHNSON FERRY RD NE 3,000. #130 ATLANTA, GA 30342 PATH FOUNDATION N/A ÞС CAPITAL CAMPAIGN P.O. BOX 14327 3,000. ATLANTA, GA 30324 7,802,436. Total from continuation sheets

Part XV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Foundation Purpose of grant or show any relationship to **Amount** any foundation manager or substantial contributor status of contribution Name and address (home or business) recipient PEACHTREE ROAD UNITED METHODIST N/A PC OPERATING FUND CHURCH 3180 PEACHTREE ROAD NE ATLANTA, GA 30305 50,000. PEACHTREE ROAD UNITED METHODIST N/A ÞС CHALLENGE MATCH CHURCH 3180 PEACHTREE ROAD NE 500,000. ATLANTA, GA 30305 ÞС ATHLETICS FUND ROLLINS COLLEGE N/A 1000 HOLT AVE. - 2756 WINTER PARK, FL 32789-4499 12,500. ROLLINS EMPLOYEE RELIEF FUND N/A ÞС GENERAL SUPPORT 2170 PIEDMONT ROAD NE 5,000. ATLANTA, GA 30324 ÞС ANNUAL CAMPAIGN SHEPHERD CENTER FOUNDATION N/A 2020 PEACHTREE RD. NW 5,000. ATLANTA, GA 30309-1465 РC ANNUAL CAMPAIGN THE WESTMINSTER SCHOOL N/A 1424 WEST PACES FERRY RD, NW ATLANTA, GA 30327 3,000. ÞС ROLLINS INC. CAMPAIGN UNITED WAY N/A 100 EDGEWOOD AVENUE NE 50,000. ATLANTA, GA 30303 UNIVERSITY OF TENNESSEE, CHATTANOOGA ÞС COLLEGE OF BUSINESS N/A 615 MCCALLIE AVE 20,000. CHATTANOOGA, TN 37403 VETERANS EMPOWERMENT ORGANIZATION N/A ÞС GENERAL SUPPORT (VEO) 373 W LAKE AVE NW 200,000. ATLANTA, GA 30318 ÞС PEST CONTROL VETERANS EMPOWERMENT ORGANIZATION N/A (VEO) 373 W LAKE AVE NW 12,000. ATLANTA, GA 30318 Total from continuation sheets

3 Grants and Contributions Paid During the	Year (Continuation)			
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	A
Name and address (home or business)	any foundation manager or substantial contributor	status of recipient	contribution	Amount
WOODRUFF ARTS CENTER	N/A	₽C	ANNUAL FUND	
1280 PEACHTREE ST. NE ATLANTA, GA 30309				5,000
ZOO ATLANTA	N/A	₽C	GRAND NEW VIEW CAPITAL	
800 CHEROKEE AVE SE ATLANTA, GA 30315			CAMPAIGN	200,000
COMMUNITY FOUNDATION FOR GREATER	N/A	₽C	ANNUAL CAMPAIGN	
50 HURT PLAZA SUITE 449 ATLANTA, GA 30318				6,593,936
GREENLIGHT FUND 200 CLARENDON STREET, 44TH FLOOR	N/A	₽C	ATLANTA GREENLIGHT	
BOSTON, MA 02116				100,000
Total from continuation sheets				

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

→ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545 0047

2018

Name of the organization

THE CARY W. ROLLING FOIR

THE GARY W. ROLLINS FOUNDATION C/O RFA MANAGEMENT CO., LLC

Employer identification number

Organization type (check one)											
Filers of	:	Sectio	n:								
Form 990	or 990-EZ	s	501(c)() (enter number) orga	nization						
		4	4947(a)(1) n	onexempt charitable t	rust not treate	i as a privat	te foundati	on			
		s	527 politica	lorganization							
Form 990)-PF	X s	501(c)(3) ex	empt private foundation	on						
			4947(a)(1) n	onexempt charitable t	rust treated as	a private fou	undation				
		5	501(c)(3) tax	kable private foundation	on						
	nly a section 501(c)(7		-	eneral Rule or a Spec ization can check box		General Rul	le and a Sp	pecial Rule S	See instru	ctions	
X	•	•		00-EZ, or 990-PF that r emplete Parts I and II	-	· -		_			ney or
Special I	Rules						1				
<u> </u>	sections 509(a)(1) a	and 170(r, during	(b)(1)(A)(vı), g the year, t	on 501(c)(3) filing Form that checked Schedul otal contributions of th arts I and II	e A (Form 990 d	or 990·EZ), F	Part II, line	13, 16a, or 1	16b, and t	that receive	d from
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III										
	year, contributions is checked, enter he purpose Don't com	<i>exclusiv</i> ere the t nplete ar	<i>vely</i> for relig total contrib ny of the pa	on 501(c)(7), (8), or (10 nous, charitable, etc., outions that were recent unless the General stotaling \$5,000 or mi	purposes, but r wed during the al Rule applies	o such cont year for an to this orgai	tributions t exclusively	totaled more y religious, cl	than \$1,0 haritable,	000 If this betc,	box
but it mu	ıst answer "No" on I	Part IV,	line 2, of its	the General Rule and/ Form 990, or check t ts of Schedule B (Forr	he box on line l	d of its Form					

Name of organization

THE GARY W. ROLLINS FOUNDATION

C/O RFA MANAGEMENT CO., LLC

Employer identification number

Part I	Contributors (see instructions) Use duplicate copies of Part I if additional	space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GARY W. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	\$ <u>9,701,863.</u>	Person Payroll Noncash X (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions)
(a) _, No.	(b) Name, address, and ZIP + 4	`(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person

Name of organization

marie of organization

Employer identification number

THE GARY W. ROLLINS FOUNDATION C/O RFA MANAGEMENT CO., LLC

Part II	Noncash Property (see instructions) Use duplicate copies of Part II	ıf addıtıonal space ıs needed	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
1	261,894 SHS OF ROLLINS, INC. STOCK		
			12/14/18
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
			00 000 E7 or 000 PE\/2018\

Name of organization

THE GARY W. ROLLINS FOUNDATION C/O RFA MANAGEMENT CO., LLC

Employer identification number

Us	pleting Part III, enter the total of exclusively religious, chi e duplicate copies of Part III if additional sp	pace is needed	Tess to the year (Lines this line vince)		
	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-					
		(e) Transfer of gr	ft		
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee		
	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of git	<u> </u>		
_	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee		
			·····		
	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of gif	The second secon		
	Transferee's name, address, and		Relationship of transferor to transferee		
	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	L	(e) Transfer of gr	it		
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee		
		l			

R INCOME	INCOME				
(A) REVENUE PER BOOKS 4,044.	(B) NET INVEST- MENT INCOME 4,044.	(C) ADJUSTED NET INCOME			
42,251.	0.				
46,295.	4,044.	\			
	(A) REVENUE PER BOOKS 4,044. 42,251.	(A) (B) REVENUE NET INVEST- PER BOOKS MENT INCOME 4,044. 4,044. 42,251. 0.			

FORM 990-PF	LEGAL	FEES	STATEMENT 2		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
COUNSEL RE: POTENTIAL INVESTMENT	8,293.	8,293.		0.	
TO FM 990-PF, PG 1, LN 16A	8,293.	8,293.		0.	

FORM 990-PF	ACCOUNTI	NG FEES	STATEMENT 3		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TAX RETURN PREPARATION	3,641.	0.		3,641.	
TO FORM 990-PF, PG 1, LN 16B	3,641.	0.	·	3,641.	

FORM 990-PF (OTHER PROFES	S	STATEMENT 4		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
INVESTMENT MANAGEMENT FEES INVESTMENT CONSULTING FEES BLOCKAGE DISCOUNT STUDY	1,760. 11,223. 2,000.	1,760. 11,223. 0.		0. 0. 2,000.	
TO FORM 990-PF, PG 1, LN 16C	14,983.	12,983.		2,000.	

FORM 990-PF	TAX	ES	STATEMENT 5			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
FEDERAL EXCISE TAX	290,000.	0.		0.		
TO FORM 990-PF, PG 1, LN 18	290,000.	0.		0.		

FORM 990-PF	OTHER E	XPENSES	STATEMENT 6			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES		
OFFICE EXPENSE K-1 EXPENSES	26. 51,808.	0. 51,159.		26.		
TO FORM 990-PF, PG 1, LN 23	51,834.	51,159.		26.		

FOOTNOTES

STATEMENT 7

PART X, LINE 1E - EXPLANATION FOR REDUCTION CLAIMED FOR BLOCKAGE FACTORS

RESTRICTED SHARES OF ROLLINS, INC. AND RPC, INC. A QUALIFIED VALUATION CONSULTANT PERFORMED A BLOCKAGE DISCOUNT STUDY AND DETERMINED THAT THE SIZE OF THE BLOCK IS LARGE ENOUGH TO FORCE THE HOLDERS OF THE BLOCK TO LIQUIDATE (OR SELL) THE SHARES OVER AN EXTENDED PERIOD OF TIME IN ORDER TO: 1) REALIZE THE FAIR MARKET VALUE (FMV) BASED ON THE TRADING PRICE OF UNRESTRICTED SALES; AND 2) AVOID ADVERSELY IMPACTING THE MARKET FOR THESE SHARES.

BLOCK 1 - ROLLINS, INC.

THE FIRST BLOCK OF STOCK CONSISTED OF SHARES OF ROLLINS, INC. AS OF DECEMBER 31, 2018, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS: 5,722,005.

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 9.35 YEARS TO LIOUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 10%.

THE 10% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE ROLLINS STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE AVERAGE FMV OF ROLLINS STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS: \$209,038,731

THE AMOUNT OF THE DISCOUNT CLAIMED WAS: \$20,903,873

BLOCK 2 - RPC, INC.

THE SECOND BLOCK UNDER CONSIDERATION CONSISTED OF SHARES OF RPC, INC. AS OF DECEMBER 31, 2018, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS: 862,613

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 0.59 YEARS TO LIOUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF: 2.30%

THE 2.30% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE RPC STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE AVERAGE FMV OF RPC STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS: \$13,595,500

THE GARY W. ROLLINS FOUNDATION C/O RFA M THE AMOUNT OF THE DISCOUNT CLAIMED WAS: \$312,696

FORM 99	0-PF	GAIN	OR	(LOSS)	FROM	SALE	OF	OTHER	ASSETS		STA	TEMEN	т 8
DESCRIP	(A) TION OF	PROPERT	ΓY						MANNER ACQUIRED	_	ATE UIRED	DATE	SOLD
	GAIN F								PURCHASED		,		
	GR	B) OSS PRICE	_	(C) COST (THER B		EX	(D) PENS SAL		(E) DEPREC		CATN	(F)	ารร
	SAUES	0		JIHEK DA	1	•	DAD	0.		0.	- GAIN		<1.
DESCRIP	(A) TION OF	PROPER	ΓY						MANNER ACQUIRED	_	ATE UIRED	DATE	SOLD
	GAIN F								PURCHASED				
	GR	B) OSS PRICE	c	(C) COST (THER B		EX	(D) PENS SAL		(E) DEPREC	•	GAIN	(F)	oss
		12,158	•		0	•		0.		0.		12	,158.
TOTAL I	NCLUDED	ON FORI	M 99	90-PF,	PART	I, LI	NE 6	A		,		12	,157.

FORM 990-PF CORPORATE	STOCK	STATEMENT 9
DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
1,090 SHS ABBVIE INC COM	98,506.	100,487.
9,090 SHS MFC ALPS ETF TR ALERIAN MLP ET	97,330.	
4,760 SHS CENTURYTEL INC COM	•	72,114.
1,250 SHS DUKE ENERGY CORP NEW COM	99,512.	
3,120 SHS IRON MTN INC NEW COM	99,559.	
51,810 SHS MFC VANGUARD WORLD FD VANGUARD	4,995,949.	4,501,253.
12,798 SHS MARINE PRODS CORP COM	1,866.	216,414.
2,730 SHS MFC ISHARES U.S PREFERRED STOCK 2,350 SHS MFC ISHARES TR MTG REAL ESTATE		93,448.
ETF NEW	99,310.	93,859.
862,613 SHS RPC INC COM	12,821.	8,513,990.
5,722,005 SHS ROLLINS INC COM	275,786.	
2,270 SHS SOUTHERN CO COM	98,413.	99,698.
2,220 SHS SEAGATE TECHNOLOGY PLC COM USDO	.00001 96,520.	87,068.
3,070 SHS AT&T INC COM	98,509.	87,618.
6,140 SHS MFC VANGUARD INDEX FUNDS S&P 5	1,576,117.	1,411,033.
TOTAL TO FORM 990-PF, PART II, LINE 10B	7,846,889.	222,131,620.

FORM 990-PF OT	THER INVESTMENTS		STATEMENT 10
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
OTTAWA AVENUE GP INVESTMENT PARTNERS, LP	COST	2,708,937.	2,695,739.
TOTAL TO FORM 990-PF, PART II, LI	INE 13	2,708,937.	2,695,739.

FORM 990-PF	OTHER ASSETS		STATEMENT 11	
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE	
CUMULATIVE BOOK-TO-TAX DIFFERENCES	0.	45,161,198.	0.	
TO FORM 990-PF, PART II, LINE 15	0.	45,161,198.	0.	

FORM 990-PF	OTHER LIABILITIES			STATEMENT 12	
DESCRIPTION			BOY AMOUNT	EOY AMOUNT	
CUMULATIVE BOOK-TO-TAX DI	FFERENCES	_	<42,062,416.>		0.
TOTAL TO FORM 990-PF, PAR	T II, LINE 2	22	<42,062,416.>		0.

FORM 990-PF

EXPLANATION CONCERNING PART VII-A, LINE 12 QUALIFYING DISTRIBUTION STATEMENT

STATEMENT 13

EXPLANATION

DURING ITS 2018 TAX YEAR, THE GARY W. ROLLINS FOUNDATION MADE A \$6,593,936 GRANT TO A DONOR ADVISED FUND OVER WHICH THE FOUNDATION HAS ADVISORY PRIVILEGES; THE FOUNDATION TREATED THE DISTRIBUTION AS A QUALIFYING DISTRIBUTION. DISTRIBUTIONS WILL BE MADE FROM THE DONOR ADVISED FUND TO PUBLIC CHARITIES IN FURTHERANCE OF THE FOUNDATION'S SECTION 170(C)(2)(B) PURPOSES.

FORM 990-PF	PART VIII - LIST TRUSTEES AND	OF OFFICERS, FOUNDATION MAN		STAT	EMENT 14
NAME AND ADDRESS		TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	
GARY W. ROLLINS 1908 CLIFF VALLEY ATLANTA, GA 30329	WAY	TRUSTEE 1.00	0.	0.	0.
R.RANDALL ROLLINS 1908 CLIFF VALLEY ATLANTA, GA 30329	WAY	TRUSTEE 1.00	0.	0.	0.
PAMELA R. ROLLINS 1908 CLIFF VALLEY ATLANTA, GA 30329	WAY	TRUSTEE 1.00	0.	0.	0.
AMY ROLLINS KREISI 1908 CLIFF VALLEY ATLANTA, GA 30329		TRUSTEE 1.00	0.	0.	0.
KATHLEEN ROLLINS 1908 CLIFF VALLEY ATLANTA, GA 30329	WAY	EXECUTIVE DIR	RECTOR 0.	0.	0.
TOTALS INCLUDED ON	N 990-PF, PAGE 6,	PART VIII	0.	0.	0.