Form 990-PF

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

2018

Department of the Treasury

Open to Public Inspection ▶Go to www.irs.gov/Form990PF for instructions and the latest information. Internal Revenue Service For calendar year 2018 or tax year beginning , and ending Employer Identification number Name of foundation + RJDM, Inc. 46-3297784 Number and street (or P O box number if mail is not delivered to street address) Room/suite Telephone number (see instructions) 5300 Miller Road City or town, state or province, country, and ZIP or foreign postal code If exemption application is pending, check here 49048 MI Kalamazoo G · Check all that apply Initial return Initial return of a former public chanty Foreign organizations, check here Final return 1 Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change Check type of organization X Section 501(c)(3) exempt private foundation If private foundation status was terminated under section 507(b)(1)(A), check here Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation Fair market value of all assets at J Accounting method Cash X Accrual If the foundation is in a 60-month termination 15 1 under section 507(b)(1)(B), check here end of year (from Part II, col (c), Other (specify) 4,848,993 line 16) ▶ \$ (Part I, column (d) must be on cash basis (d) Disbursements Part Analysis of Revenue and Expenses (The total of (a) Revenue and (b) Net investment (c) Adjusted net for chantable amounts in columns (b), (c), and (d) may not necessarily equal expenses per books . the amounts in column (a) (see instructions)) Contributions, gifts, grants, etc., received (attach schedule) Check ► X if the foundation is **not** required to attach Sch B 2 1,927 Interest on savings and temporary cash investments 187,949 187,949 Dividends and interest from securities 5a Gross rents Net rental income or (loss) -6a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a Capital gain net income (from Part IV, line 2) Net short-term capital gain 9 Income modifications 10a Gross sales less returns and allowances Less Cost of goods sold Gross profit or (loss) (attach schedule) C Stmt 1 420,160 420,160 420,160 11 Other income (attach schedule) SCANNED DEC 610,036 610,036 420,160 12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc Other employee salanes and wages Operating and Administrative Expense RECEIVED 15 Pension plans, employee benefits See Stmt 2 20 16a Legal fees (attach schedule) Accounting fees (attach schedule) Other professional fees (attach schedule) 17 Interest OGDFN Taxes (attach schedule) (see instructions) Depreciation (attach schedule) and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses (att sch) Total operating and administrative expenses. Add lines 13 through 23 209,921 209 25 Contributions, gifts, grants paid 209,941 209,921 Total expenses and disbursements. Add lines 24 and 25 26 Subtract line 26 from line 12 400,095 Excess of revenue over expenses and disbursements 610,036 Net investment income (if negative, enter -0-)

Adjusted net income (if negative, enter -0-)

420,160

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				l 00		
	_6	Total	net assets or fund balances at end of year (line 4 minus line 5) – Part II, column (b),	line 30		

46-3297784 Form 990-PF (2018) RJDM, Inc. Partiv Capital Gains and Losses for Tax on Investment Income (b) How acquired (d) Date sold (a) List and describe the kind(s) of property sold (for example, real estate (c) Date acquired P – Purchase (mo , day, yr) 2-story brick warehouse, or common stock, 200 shs MLC Co) (mo, day, yr) D - Donation N/A b C d e (f) Depreciation allowed (a) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale ((e) plus (f) minus (g)) а b C d e Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Gains (Col (h) gain minus col (k), but not less than -0-) or (I) Adjusted basis (k) Excess of col (i) (i) FMV as of 12/31/69 Losses (from col (h)) as of 12/31/69 over col (j), if any а b C d е If gain, also enter in Part I, line 7 2 Capital gain net income or (net capital loss) If (loss), enter -0- in Part I, line 7 2 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) See instructions. If (loss), enter -0- in Part I, line 8 Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income Part V (For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income) If section 4940(d)(2) applies, leave this part blank Yes X No Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? If "Yes," the foundation doesn't qualify under section 4940(e) Do not complete this part Enter the appropriate amount in each column for each year, see the instructions before making any entries (d) (a) (b) (c) Distribution ratio Net value of nonchantable-use assets Catendar year (or tax year beginning in) Adjusted qualifying distributions (col (b) divided by col_(c)) 225,900 4,856,937 0.046511 2017 228,394 4,577,501 0.049895 2016 4,719,344 239,892 0.050832 2015 243,689 4,801,097 0.050757 2014 2013 0.197995 2 2 Total of line 1, column (d) Average distribution ratio for the 5-year base period - divide the total on line 2 by 5 0, or by 0.049499 the number of years the foundation has been in existence if less than 5 years 3 4,199,884 4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5 4 207,890 5 5 Multiply line 4 by line 3 6,100 6 Enter 1% of net investment income (1% of Part I, line 27b) 6 213,990 7 7 Add lines 5 and 6

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the

209,921

Part VI instructions

8 Enter qualifying distributions from Part XII, line 4

(FAME)	990-PF (2018) RJDM, Inc. Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 494		297784				Page 4
a		nd enter "N/A" or					
a	Date of ruling or determination letter (attach copy of letter if n		1				
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check	cocasary—sec	mad dedictions)	1		12	,201
~	here ▶ and enter 1% of Part I, line 27b		[
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations, enter	r 4% of					
•	Part I, line 12, col (b)	47001	_				
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only	others enter -0) <u>-</u>)	2	ļ		C
	Add lines 1 and 2	, outers, eriter o	/-)	3		12	,201
, ,	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only	others enter -C)-I	4	 		/
;	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-		,	5		12	,201
, ;	Credits/Payments						
a	2018 estimated tax payments and 2017 overpayment credited to 2018	6a	14,000				
b	Exempt foreign organizations – tax withheld at source	6b					
C	Tax paid with application for extension of time to file (Form 8868)	6c					
d	Backup withholding erroneously withheld	6d					
_	Total credits and payments Add lines 6a through 6d	L		7		14	,000
	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is	s attached		8			700
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	o attached	•	9			
ı	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpa	aid	•	10		1	,79:
	Enter the amount of line 10 to be Credited to 2019 estimated tax	0	Refunded >	11			,79:
	rt VII-A Statements Regarding Activities				<u> </u>		
a	During the tax year, did the foundation attempt to influence any national, state, or local le	egislation or did i	rt	_		Yes	No
	participate or intervene in any political campaign?	- 3	•			1a	X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purp	ooses? See the				- 	
-	instructions for the definition					1 44 1	x
						1 10 1	1 20
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copie	es of any materia	als			1b	
	If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copie published or distributed by the foundation in connection with the activities	es of any materia	als				
С	published or distributed by the foundation in connection with the activities	es of any materia	als				
c d	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year?		als			16 1c	x
c d	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during	the year	als				
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d a a	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$ \$ (2) On foundation manage Enter the reimbursement (if any) paid by the foundation during the year for political experion foundation managers \$ \$ \$ Has the foundation engaged in any activities that have not previously been reported to the if "Yes," attach a detailed description of the activities Has the foundation made any changes, not previously reported to the iRS, in its governincorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy Did the foundation have unrelated business gross income of \$1,000 or more during the if "Yes," has it filed a tax return on Form 990-T for this year? Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no manda conflict with the state law remain in the governing instrument? Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," of Enter the states to which the foundation reports or with which it is registered. See instruction None.	the year ers \$ enditure tax impose the IRS? Ing instrument, and of the changes year? If either atory directions the complete Part II, of	nat		N/A	1c 2 3 4a 4b 5	X X X
d e a a b	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$	the year ers > \$enditure tax impose the IRS? Ing instrument, and of the changes year? If either attory directions the complete Part II, of the changes were Attorney General Attorney General III, of the changes The Attorney General III, o	nat		N/A	1c 2 3 4a 4b 5 5 X X	X X X
d e a b	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$	the year ers > \$enditure tax impose the IRS? Ing instrument, air of the changes year? If either atory directions the complete Part II, of ctions > The Attorney Generation	sed rticles of nat col (c), and Part X\ eral		N/A	1c 2 3 4a 4b 5 5 6 X 7 X 8b X	X X X
d e a b	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$\\$	the year ers > \$enditure tax impose the IRS? Ing instrument, and of the changes year? If either atory directions the complete Part II, of the changes the Attorney Generation is section 4942(j)(i)	sed rticles of nat col (c), and Part X\ eral 3) or		N/A	1c 2 3 4a 4b 5 5 X X	X X X
d e a b	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$	the year ers > \$enditure tax impose the IRS? Ing instrument, and of the changes year? If either atory directions the complete Part II, of the changes the Attorney Generation is section 4942(j)(i)	sed rticles of nat col (c), and Part X\ eral 3) or		n/a	1c 2 3 4a 4b 5 5 X 7 X 8b X	X X X
d e a b	published or distributed by the foundation in connection with the activities Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during (1) On the foundation \$\\$	the year ers > \$ enditure tax impose the IRS? In ginstrument, and of the changes ever? If either atory directions the complete Part II, of ctions > ene Attorney Generation fisection 4942(j)(is significant for Part XIV If	sed rticles of col (c), and Part XV eral 3) or "Yes,"		n/a	1c 2 3 4a 4b 5 5 6 X 7 X 8b X	X X X

Form 990-PF (2018) RJDM, Inc. 46-3297784 Statements Regarding Activities (continued) Part VII-A Yes No At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the 11 X meaning of section 512(b)(13)? If "Yes," attach schedule See instructions 11 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes." attach statement. See instructions 12 X Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 13 Website address ▶ Telephone no ▶ 269-226-9200 RJDM, Inc. The books are in care of ▶ 14 5300 Miller Road ZIP+4 ▶ 49048 Located at ▶ Kalamazoo ΜI 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year Yes 16 No At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority 16 over a bank, secunties, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of the foreign country Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. Yes No 1a During the year, did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? No Yes (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes No (5) Transfer any income or assets to a disqualified person (or make any of either available for X No the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a penod after X No termination of government service, if terminating within 90 days) Yes If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations N/A section 53 4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that N/A were not corrected before the first day of the tax year beginning in 2018? 10 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and Yes X No 6e, Part XIII) for tax year(s) beginning before 2018? If "Yes," list the years ▶ 20 . 20 , 20 . 20 Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to N/A all years listed, answer "No" and attach statement - see instructions) 2b If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise X No Yes at any time during the year? If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of

the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the

Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?

foundation had excess business holdings in 2018)

Form 990-PF (2018)

N/A

3ь

4a

Form 990-PF (2018) RJDM, Inc. Page 6 Statements Regarding Activities for Which Form 4720 May Be Required (continued) During the year did the foundation pay or incur any amount to Yes No X No Yes (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? (2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? No Yes $\overline{\mathbf{x}}$ (3) Provide a grant to an individual for travel, study, or other similar purposes? No (4) Provide a grant to an organization other than a charitable, etc., organization described in X section 4945(d)(4)(A)? See instructions No (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational X No purposes, or for the prevention of cruelty to children or animals? If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in N/A Regulations section 53 4945 or in a current notice regarding disaster assistance? See instructions 5h Organizations relying on a current notice regarding disaster assistance, check here c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax N/A | Yes because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53 4945-5(d) Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums X No on a personal benefit contract? Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 6b If "Yes" to 6b, file Form 8870 X No 7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A 7b is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in X No Yes remuneration or excess parachute payment(s) during the year? Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors List all officers, directors, trustees, and foundation managers and their compensation. See instructions. (d) Contributions to (b) Title, and average (c) Compensation employee benefit (e) Expense account, (a) Name and address hours per week (If not paid, plans and deferred other allowances devoted to position enter -0-) compensation See Statement 4 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE." (d) Contributions to (b) Title, and average employee benefit (e) Expense account (a) Name and address of each employee paid more than \$50,000 hours per week (c) Compensation plans and deferred other allowances devoted to position compensation NONE Total number of other employees paid over \$50,000

Form 990-PF (2018) RJDM, Inc. 46-3297784 Page **7** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors (continued) Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others receiving over \$50,000 for professional services ▶ Part IX-A **Summary of Direct Charitable Activities** List the foundation's four largest direct chantable activities during the tax year. Include relevant statistical information such as the number of Expenses organizations and other beneficianes served, conferences convened, research papers produced, etc N/A 2 3 Summary of Program-Related Investments (see instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 <u>Amount</u> N/A 2 All other program-related investments. See instructions

Form 990-PF (2018)

▶

3

Total. Add lines 1 through 3

line 1

00005A 11/12/2019 1 36 PM 46-3297784 Form 990-PF (2018) RJDM, Inc. Page 8 Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes Average monthly fair market value of securities 1a 2,538,638 1b Average of monthly cash balances 1,725,204 Fair market value of all other assets (see instructions) 1c 4,263,842 1d Total (add lines 1a, b, and c) Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) Acquisition indebtedness applicable to line 1 assets 2 4,263,842 Subtract line 2 from line 1d 3 Cash deemed held for charitable activities Enter 11/2% of line 3 (for greater amount, see 63,958 instructions) 4,199,884 Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4 5 209,994 Minimum investment return. Enter 5% of line 5 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations Part XI and certain foreign organizations, check here \(\bigcup \) and do not complete this part) 209,994 1 Minimum investment return from Part X, line 6 1 12,201 2a Tax on investment income for 2018 from Part VI, line 5 2a Income tax for 2018 (This does not include the tax from Part VI) 2b b C Add lines 2a and 2b 2c Distributable amount before adjustments Subtract line 2c from line 1 3 Recoveries of amounts treated as qualifying distributions 4 197,793 Add lines 3 and 4 5 Deduction from distributable amount (see instructions) 6 Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, 197,793

Partixire Qualifying Distributions (see instructions)

Amounts paid (including administrative expenses) to accomplish chantable, etc., purposes

qualifies for the section 4940(e) reduction of tax in those years

а	Expenses, contributions, gifts, etc. – total from Part I, column (d), line 26	_1a		209	<u>,921</u>
b	Program-related investments – total from Part IX-B	1b			_
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,				
	purposes	2			
3	Amounts set aside for specific charitable projects that satisfy the			_	
а	Suitability test (prior IRS approval required)	3a			
b	Cash distribution test (attach the required schedule)	3b			
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4		209	,921
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income				
	Enter 1% of Part I, line 27b See instructions	5	L		0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6		209	,921
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	on .			

Form 990-PF (2018)

Form 990-PF (2018) RJDM, Inc.

Undistributed Income (see instructions) (a) (b) (c) (d) Corpus Years prior to 2017 2017 2018 Distributable amount for 2018 from Part XI, line 7 197,793 Undistributed income, if any, as of the end of 2018 a Enter amount for 2017 only b Total for pnor years 20 ____ , 20 _ Excess distributions carryover, if any, to 2018 a From 2013 From 2014 6,718 c From 2015 1,572 d From 2016 e From 2017 f Total of lines 3a through e Qualifying distributions for 2018 from Part XII, 209,921 line 4[.] ▶ \$ a Applied to 2017, but not more than line 2a **b** Applied to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2018 distributable amount e Remaining amount distributed out of corpus Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a)) Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e Subtract line 5 20,418 b Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b Taxable amount - see instructions e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount - see instructions Undistributed income for 2018 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required-see instructions) Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions) Excess distributions carryover to 2019. 20,418 Subtract lines 7 and 8 from line 6a Analysis of line 9 Excess from 2014 6,718 Excess from 2015 1,572 Excess from 2016 Excess from 2017 12,128 Excess from 2018

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other

factors N/A

Form 990-PF (2018) RJDM, Inc.

Part XV. Supplementary Information (continued)

Part XV Supplementary Information (cont	inued)			
3 Grants and Contributions Paid During the	Year or Approved for	Future Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	75595011		
a Paid during the year Alternatives of Kalamazoo		Donati	on Match	52,000
American Decency Association				
American Family Association		Gene	ral Fund	750
		Gene	ral Fund	200
Bethany Christian Services		Life Imp	act Fund	500
Bible League International				
Cornerstone University	Bibles for	Africa / Gene	ral Fund	750
•	, ,	Days c	f Giving	1,000
EAA		Gone	ral Fund	250
Family Research Council				230
Focus On The Family	Supp	ort Religious	Freedom	250
		To Sav	e Babies	4 50
Grace Christian School		Gene	ral Fund	250
Total			▶ 3a	209,921
b Approved for future payment N/A			•	
Total			▶ 3b	

Form 990-PF (2018) RJDM, Inc.

Part XV Supplementary Information (continued)

Part XV Supplementary Information (co				
3 Grants and Contributions Paid During t		Future Payment		
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	
Name and address (home or business)	any foundation manager	status of recipient	contribution	Amount
a Paid during the year	or substantial contributor	 		
Grace Christian Reformed Ch	urch			
	1			
		Gene	ral Fund	15,000
		1		
Kalamazoo Christian Schools	1])	
		Vario	us funds	44,370
		Valle	lus Iunus	44,370
Kalamazoo Gospel Mission				
-		}	1	
		eneral Fund /	Concert	601
Manhaman Cantan			1	
Mackinac Center				
		Public Pol	icy Work	10,000
				20,555
New Horizons Foundation				
]	
	Sh€	pherd's Heart	Banquet	1,000
Park Village Pines			}	
Turn vraruge ranes				
		Gene	ral Fund	. 20,500
Prairie Baptist School				
	Q-	onsor for Gol	f Outing	400
) SF	onsor for Gor	1 Outling	400
Reformed Heritage Christian]	
-				
		Gene	ral Fund	15,000
mara a 6 T i 6				
Tree of Life			1	
		Christian E	ducation	26,750
				20,730
12th Street Baptist Church				
	<u> </u>	Gene	ral Fund	10,000
Total b Approved for future payment			▶ 3a	
N/A			i	
•				
			[
			<u> </u>	
Total			▶ 3b	50m 990-PF (2018)

Form 990-PF (2018) RJDM, Inc.

Part XV Supplementary Information (continued)

Part XV Supplementary Information (co		···		
3 Grants and Contributions Paid During t		Future Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid duning the year Wycliffe Associates	}			
		Scripture Tra	nslation	250
Young America's Foundation				
	Histor	ical Site / E	ducation	250
American Huey 369			:	
		Gene	ral Fund	1,000
Capital Research Center				
		Gene	ral Fund	750
Compassion International				
		Gene	ral Fund	250
Crossroads Prison Ministrie	s			
		Gene	ral Fund	, 250
Harvest Ministries				
		Gene	ral Fund	250
Heritage Christian Schools				
		Gene	ral Fund	2,000
Hillsdale College		g _{am} ,		050
Judicial Watch		Gene	ral Fund	250
oudicial waten		Gene	ral Fund	250
Total			▶ 3a	
b Approved for future payment N/A				
Tatal			▶ 3b	
Total			<u></u> ▶ 30	50m 990-PF (2018)

orm 990-PF (2018) RJDM, Inc. Part XV: Supplementary Information (cor	ntinuad)	46-3297784		Page 1
		Sutura Daymant		
3 Grants and Contributions Paid During th	If recipient is an individual,	ruture Payment		_
Recipient	show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year				
Junior Achievement				
		3 1	a	•
		Annual	Campaign	30
Justice Rising	}			
1202119	1			
		Gene	ral Fund	1,0
Luke Society				
		_		
		Gene	ral Fund	25
MId America Reformed Seminar	wa •			
MIG America Reformed Semina	ry			
		Gene	ral Fund	25
My Faith Votes				
		Gene	ral Fund	25
Mani makawa				
Navigators				
1		Cone	ral Fund	25
		50.1. 0		2.
Otsego Christian Academy			ĺ	
_				
		Gene	ral Fund	1,00
Duniant Vanitas Haundatia	_			
Project - Veritas Foundation	u			
		Cone	ral Fund	50
		Gene	rar rand	50
River of Life School				
j				
		Gene	ral Fund	25
		I		
Son-Life Camp & Retreat Cent	ter			
	;	Gene	ral Fund	10
Total		Gene	► 3a	
Approved for future payment			- 54	
N/A				
}				
Total			▶ 3b	

Form 990-PF (2018) RJDM, Inc.
Part XV Supplementary Info

3 Grants and Contributions Paid During t		r ruture Payment		
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year			1	
WMHFA				
		Gen	eral Fund	25
-		Gen	graf rund	23
			1	
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Total		L	L 22	
b Approved for future payment			<u>▶ 3a</u>	
N/A]	
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]	
		<u> </u>	<u> </u>	
Total			▶ 3b	

00005A 11/12/2019 1 36 PM Form 990-PF (2018) RJDM, Inc. 46-3297784 Page 12 Part XVI-A Analysis of Income-Producing Activities Unrelated business income Excluded by section 512, 513, or 514 Enter gross amounts unless otherwise indicated Related or exempt (c) (a) (b) (d) function income Business code Amount (See instructions) 1 Program service revenue g Fees and contracts from government agencies 2 Membership dues and assessments 14 1,927 3 Interest on savings and temporary cash investments 14 187,949 Dividends and interest from securities 5 Net rental income or (loss) from real estate a Debt-financed property b Not debt-financed property 6 Net rental income or (loss) from personal property 7 Other investment income 8 Gain or (loss) from sales of assets other than inventory 9 Net income or (loss) from special events 10 Gross profit or (loss) from sales of inventory 11 Other revenue a 18 420,160 b Note Recovery Income 610,036 12 Subtotal Add columns (b), (d), and (e) 610,036 13 Total. Add line 12, columns (b), (d), and (e) 13 (See worksheet in line 13 instructions to verify calculations.) Relationship of Activities to the Accomplishment of Exempt Purposes Part XVI-B Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the Line No. \blacksquare accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions) N/A

00005A 11/12/2019 1 36 PM Form 990-PF (2018) RJDM, Inc. 46-3297784 Page 13 Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt **Organizations** No Yes Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of 1a(2) (2) Other assets **b** Other transactions (1) Sales of assets to a noncharitable exempt organization 1b(1) (2) Purchases of assets from a noncharitable exempt organization 1b(2) (3) Rental of facilities, equipment, or other assets 1b(3) X (4) Reimbursement arrangements 1b(4) (5) Loans or loan guarantees 1b(5) (6) Performance of services or membership or fundraising solicitations 1b(6) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) Line no (b) Amount involved (c) Name of nonchantable exempt organization (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations Yes X No described in section 501(c) (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule (a) Name of organization (b) Type of organization (c) Description of relationship N/A Under penalties of penjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge May the IRS discuss this return with the preparer shown below? Sign See instructions Yes T. Balkema VICE

Here

Print/Type preparer's name Preparer's signature Date Check self-employed Paid 11/12/19 Preparer Prepared by Company Staff PTIN Firm's name **Use Only** 5300 East Miller Road Firm's EIN Firm's address ▶

49048

Kalamazoo, MI

Form 990-PF (2018)

269-226-9200

Phone no

Form	990-PF		Oth	ner Notes a	nd Loans Receiv	able	2018
		For cal	endar year 2018, o	r tax year beginnir	ng	, and ending	
Name						Em	ployer Identification Number
RJDM	f, Inc.					46	5-3297784
Form	990-PF,	Part :	II, Line	7 - Addit	ional Informa	tion	
		Name	of borrower			Relationship to disqualifi	ed nerson
(1) N O	te Receiv		- Peterma	n Concret	e e	rtelationship to disqualiti	eu person
			- Powell	Custom Ho	me		
	P Enterp						
			- Alterna - Dan/Rose				
	te Receiv			e nerder			
			nount Due				
(8)							
(9)							
(10)	987-860-8-649086-860-850086-860086	16.454000419111111Pattisen		uomnussi inn allamsi verkesmini aili	 	.a.Gazunnahmannahmannahmanahmanahmanaha.	արեւ հարանական իրական հիմանական հայանական հումանական հումանական հումանական հումանական հումանական հումանական հ
				21122101251 - 22112311124 <u>1</u> T			
	Original amount borrowed	:	Date of loan	Matunty date		Repayment terms	Interest rate
(1)	bonowed		Date Of IDan	uaic		vepayment terms	Tate
(2)							
(3)							
(4)				ļ			
(5)		·					
(6) (7)							
(8)							
(9)				 			
(10)							
	0		11.		ļ	5	
(1)	Sec	curity provide	d by borrower			Purpose of loan	
(1) (2)							
(3)							
(4)							
5)							
(6)							
(7)							
(8) (9)							
							
10) 							
	Considera	ition furnishe	nd by landar		Balance due at beginning of year	Balance due at end of year	Fair market value
(1)	Considera	ilion idifiishe	ed by lerider		1,136,849	1,456,402	1,123,033
2)					1,741,008		
3)						71,979 413,559 116,633	71,979 413,559
(4)					564,911	413,559	413,559
(5)					141,770	116,633	116,633
(6)							
7) 8)							
9)							
10)							
Totals					3,584,538	2,058,573	1,725,204

11/12/2019 1:36 PM	,	Adjusted Net Income	\$ 420,160 \$ 420,160		Charitable Purpose	\$	1-2
	r Income	Net Investment Income	\$ 420,160 \$ 420,160	gal Fees	Adjusted Net	\$	
Federal Statements	- Form 990-PF, Part I, Line 11 - Other Income	Revenue per Books	\$ 420,160 \$ 420,160	Part I, Line 16a - Lec	Net Investment	\$	
Federal S	Statement 1 - Form 990-PF,			Statement 2 - Form 990-PF, Part I, Line 16a - Legal Fees	Total	\$ 20	,
	Stater	Description	i	State			
00005A RJDM, Inc. 46-3297784 FYE: 12/31/2018			Note Recovery Income Total		Description	Legal Fees Total	

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00005A RJDM, Inc. 46-3297784

FYE: 12/31/2018

Federal Statements

11/12/2019 1:36 PM

Statement 3 - Form 990-PF, Part III, Line 5 - Other Decreases

Description	Amount	_
Federal Taxes Valued Recieved	\$ 15,38 63	
Total	\$ 16,01	1

46-3297784 FYE: 12/31/2018	Federal Statements	tatement	Ø	11/	11/12/2019 1:36 PM
Statement 4 - Form 990-PF, Part	PF, Part VIII, Line	1 - List of Of	VIII, Line 1 - List of Officers, Directors, Trustees, Etc.	rustees, Etc.	
Name and Address	Title	Average Hours	Compensation	Benefits	Expenses
John Balkema 5300 Miller Road Kalamazoo MI 49048	President	00.00	0	0	0
Mina Balkema 5300 Miller Road Kalamazoo MI 49048	Secretary	00.0	0	0	0
Daniel Balkema 5300 Miller Road Kalamazoo MI 49048	Vice-Preside	00.0	0	0	0
Ralph T. Balkema 5300 Miller Road Kalamazoo MI 49048	Vice-Preside	00.00	0	0	0
Michael Balkema 5300 Miller Road Kalamazoo MI 49048	Vice Preside	00.00	0	0	0
Jeffrey Balkema 5300 Miller Road Kalamazoo MI 49048	Vice-Preside	00.0	0	0	0