Department of the Treasury Internal Revenue Service

For Paperwork Reduction Act Notice, see the separate instructions DAA

2949323606203 9

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs gov/Form990 for instructions and the latest information

2018
Open to Public Inspection

	<u>A</u>	For the 2018 (calendar ye	ar, or ta	x year beg	inning		, an	nd ending					
	B 0	Check if applicable	C Name of org	janization	ZOE	EMPOV	VERS						D Employe	r identification number
		Address change			[F/K	/A Z	E MINIS	rry]						
	X N	Name change	Doing busin		_									671349
	\equiv	Ÿ			PO box if mail		vered to street ad	dress)		_		Room/suite	E Telephon	e number 779-7272
		nitial return Final return/	.				or foreign postal of	ode	· 	-			1919-	119-1212
		erminated	GARNE			,	NC 2752							eipts 5,274,933
		Amended return	F Name and a		principal officer		RC 2732						G Gross reco	elpts
		Application pending			ARNER							H(a) Is this a	group return for s	subordinates Yes X No
2						RTI	GE PLA	CE				H(b) Are all	subordinates incl	uded? Yes No
つり			GARNI					275	529					(see instructions)
/ [Tax-exempt status	X 501(501(c) () 4	(insert no)		7(a)(1) or	527	7			
/-			OEEMPO					1		U	17	H(c) Group	exemption numbi	er >
6		Form of organization				sociation	Other >	\top			L Ye	ar of formation		M State of legal domicile NC
			ımmary											
				organiza	tion's missic	n or mo	st significant	activiti	es		•	1		
	8	SEE	SCHEDUL	ĒΟ							1			
	ᇣᅵ													
<u> </u>	Governance		\									'		
2019	ု ္ပ်	2 Check th	ııs box 🕨	ıf the or	ganization o	discontir	nued its opera	tions o	or disposed o	f more	than :	25% of its n	et assets	
9		3 Number	of voting me	mbers c	of the govern	ning boo	ly (Part VI, lin	e 1a)					3	14
8	ies	4 Number	of independe	ent votin	ng members	of the g	overning bod	y (Par	t VI, line 1b)				4	14
ር -	Activities &	5 Total nur	mber of indiv	ıduals e	mployed in	calenda	ır year 2018 (Part V	, line 2a)				5	0
SEP	Act		mber of volui				•						6	0
	ĺ						column (C), I				1		7a	0
ᇤ	\rightarrow	b Net unre	lated busine	ss taxat	ole income f	rom For	m 990st lime	®C	EIVE)	├	Drier V	7b	Current Year
ANNED		9 Contribut	tions and ar	ante (Da	rt VIII. line 1	ы					\	Prior \	7,012	5,264,417
12	Revenue		tions and gra				ကြ		A A AAA	-10	! -	7,23	77,012	<u> </u>
SS	ě	9 Flogram	oeivice ieve	Dod VIII	. column (A)	zy) Lungs 3	8c 9 (200	AUG	0 8 2019	\v	1 -	\$	31,932	2,849
0 W	Se	11 Other rev	int income (r	Mill colu	, coluitii (A)	, iiiies s	8c, 9	and 11	٠	_]≝	-		748	7,667
ر. س							ual Paulvi					4.3	19,692	5,274,933
6							n (A), mies i-		Read to 100	كالكيت			8,670	3,616,981
6.7	- 1	14 Benefits						-,					,	0
ۍ ۰	ဖွ						s (Part IX, col	umn (A	A), lines 5–10))		55	6,411	542,618
G >	Expenses	16aProfession	•					`	,,	•				0
ن , ا	ē		draising exp	•	•	•			407,78	0				
ç	<u>й</u>			-			11d, 11f-24e)	,			43	39,669	315,547
		18 Total exp	enses Add	lines 13	3–17 (must e	qual Pa	art IX, column	(A), lır	ne 25)			3,80	4,750	4,475,146
		19 Revenue	less expens	ses_Sut	otract line 18	from li	ne 12						14,942	799,787
	S or										<u> </u>	Beginning of (End of Year
	Sset	20 Total ass	-								-	5,28	37,505	6,149,189
	Vet Assets or und Balances	21 Total liab			•						-	F 05	8,209	22,796
	스피	ZZ Net asse			Subtract lin	<u>e 21 fro</u>	m line 20					3,2	9,296	6,126,393
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	Sig	ın P -	Signature of office	# (7		1		1	,			Date	
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		Firm's ad	Idress		NER, N		7529-40				-	,	Phone no	919-662-1001
	Mav	the IRS discu							ons)					X Yes No

Form **990** (2018)

Form 990 (2018) ZOE EMPOWERS

rt | Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

X

1. Briefly describe the organization's mission

SEE SCHEDULE O

2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O	Yes X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O	X Yes No
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.	
	÷	

868,237 including grants of \$ 868,237) (Revenue \$ 4a (Code) (Expenses \$ RWANDA THREE YEAR EMPOWERMENT PROGRAM - CHILDREN FROM RWANDA START THE PROGRAM IN DESPERATE POVERTY AND GRADUATE IN THREE YEARS TO SUPPORT THEMSELVES AND THEIR SIBLINGS. THE PROGRAM HAS AN 85-90% GRADUATION RATE PER A UNIVERSITY OF TEXAS STUDY. THOSE CHILDREN WHO ARE NOT SELF-SUFFICIENT AT THE END OF THREE YEARS CONTINUE TO BE HELPED BY OTHER CHILDREN IN THEIR GROUP, BUT ARE NO LONGER HELPED WITH ZOE FUNDS. RWANDA'S EMPOWERMENT PROGRAM SERVED 10,356 CHILDREN, WITH APPROXIMATELY 1,661 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD ONE PROGRAM DIRECTOR AND 11 SOCIAL WORKERS. THE RWANDA GOVERNMENT CONTINUES TO PROVIDE LAND FOR FARMING AS THEY RECOGNIZE THE GREAT WORK OF ZOE ALLEVIATING THE ORPHAN PROBLEM IN THEIR COMMUNITIES.

921,844 including grants of \$ 921,844) (Revenue \$ 4b (Code) (Expenses \$ ١ KENYA THREE YEAR EMPOWERMENT PROGRAM - CHILDREN FROM KENYA START THE PROGRAM IN DESPERATE POVERTY AND GRADUATE IN THREE YEARS TO SUPPORT THEMSELVES AND THEIR SIBLINGS. THE PROGRAM HAS AN 85-90% GRADUATION RATE PER A UNIVERSITY OF TEXAS STUDY. THOSE CHILDREN WHO ARE NOT SELF-SUFFICIENT AT THE END OF THREE YEARS CONTINUE TO BE HELPED BY OTHER CHILDREN IN THEIR GROUP, BUT ARE NO LONGER HELPED WITH ZOE FUNDS. KENYA'S EMPOWERMENT PROGRAM SERVED 12,010 CHILDREN, WITH APPROXIMATELY 2,112 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD ONE PROGRAM DIRECTOR THE KENYA GOVERNMENT RECOGNIZED ZOE AS ONE OF THE 7 AND 14 SOCIAL WORKERS. BEST PRACTICES OF NON-GOVERNMENTAL ORGANIZATIONS.

4c (Code) (Expenses \$ 600,298 including grants of \$ 600,298) (Revenue \$ ZIMBABWE THREE YEAR EMPOWERMENT PROGRAM - CHILDREN FROM ZIMBABWE START THE PROGRAM IN DESPERATE POVERTY AND GRADUATE IN THREE YEARS TO SUPPORT THEMSELVES AND THEIR SIBLINGS. THE PROGRAM HAS AN 85-90% GRADUATION RATE PER A UNIVERSITY OF TEXAS STUDY. THOSE CHILDREN WHO ARE NOT SELF-SUFFICIENT AT THE END OF THREE YEARS CONTINUE TO BE HELPED BY OTHER CHILDREN IN THEIR GROUP, BUT ARE NO LONGER HELPED WITH ZOE FUNDS. ZIMBABWE'S EMPOWERMENT PROGRAM SERVED 8,408 CHILDREN, WITH APPROXIMATELY 663 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD ONE PROGRAM DIRECTOR AND 6 SOCIAL WORKERS.

4d	Other program services (Describe in Sch	edule O)		
	(Expenses \$ 1,591,137	including grants of \$	1,226,602) (Revenue \$	
4e	Total program service expenses ▶	3,981,516		-

Page 3

Checklist of Required Schedules

Yes No 1. Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," X complete Schedule A $\overline{\mathbf{x}}$ 2 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to X candidates for public office? If "Yes." complete Schedule C. Part I 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) X election in effect during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, X 5 assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part I 6 Х Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," X complete Schedule D. Part III 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or X debt negotiation services? If "Yes," complete Schedule D, Part IV. 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted X endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, 11 VII. VIII. IX. or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," X complete Schedule D. Part VI 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more X of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more X of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D. Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X Schedule D. Parts XI and XII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If X "Yes," and if the organization answered "No" to line 12a, then completing Schedule D. Parts XI and XII is optional 12b X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 X 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking. fundraising, business, investment, and program service activities outside the United States, or aggregate X foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or X for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 X assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on X Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on X Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? X 19 If "Yes." complete Schedule G. Part III X 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a 20b b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or X domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Pa	art IV Checklist of Required Schedules (continued)			
			Yes	No
22,	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
þ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			77
	disqualified persons? If "Yes," complete Schedule L, Part II	26		<u> </u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)	20-		X
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	205		x
	Schedule L, Part IV An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	28b		
С	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		$\frac{1}{x}$
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			<u> </u>
50	conservation contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
-	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		\mathbf{X}_{-}
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		<u> </u>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	-		
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		İ	
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	
P	art V Statements Regarding Other IRS Filings and Tax Compliance			\Box
	Check if Schedule O contains a response or note to any line in this Part V		Yes	N _C
4-	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		res	No_
1a h	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1a 0 1b 0	-		
b	Did the organization comply with backup withholding rules for reportable payments to vendors and	-		
·	reportable gaming (gambling) winnings to prize winners?	1c		x
_	3		m 990	

Form 990 (2018) ZOE EMPOWERS

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2ą	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0	_		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	ļ	X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			.
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		-
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			١,
` a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			X
`.	and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	70		x
	required to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7d	7c	•	
d	If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
e	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
f	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
g h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
0	sponsoring organization have excess business holdings at any time during the year?	8		Ì
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter	35		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
1	Section 501(c)(12) organizations. Enter	1		
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources	1		
	against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans	_		
С	Enter the amount of reserves on hand			<u></u>
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		<u> </u>
5	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N			
6	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O			

45-4671349 Form 990 (2018) ZOE EMPOWERS Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 14 1b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X 2 any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct 3 X 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a one or more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following 8 X 8a The governing body? X Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a 10a Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a X 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a X with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records > 20

700 WATERFIELD RIDGE PLACE

NC 27529

GARNER

JENNIFER WALLS

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (list any	bo	x, unle	Pos check ess pe	rson	than one s both an r/trustee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Former Highest compensated employee	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) REV. DONNA BANKS									
	1.00								
DIRECTOR	0.00	X					0	0	0
(2) STANLEY BRADSHAW									
` ,	1.00								
BOARD FIN. DIRECTOR	0.00	x					0	0	0
(3) ANN EPPINGER DAV									
(6,7=7.5. === ====	1.00								
BOARD VICE CHAIR	0.00	x			ŀ		O	, 0	0
(4) LINDA FOLGER		1							
(,,	1.00								
BOARD SECRETARY	0.00	X					0	0	0
(5) CHRIS GRAEBE		1							
(6, 5333.2.2.	1.00								
DIRECTOR	0.00	X					0	0	0
(6) EMMANUEL JACKSON		1				 	<u> </u>		
(6)	1.00								
DIRECTOR	0.00	x					O	o	0
(7) MARK LA BRANCHE	0.00	+		_	<u> </u>				
(//PPROCEEDINGS	1.00								
DIRECTOR	0.00	x					o	0	0
(8) MARK MCANDREW	0.00	+**			-				
(o)The Control of the	1.00								
BOARD CHAIR	0.00	x				l i	О	0	0
(9) ERIK ROSS	0.00	1			 				
(3,21,11,1,1,0,0,0	1.00								
DIRECTOR	0.00	$ \mathbf{x} $					О	0	0
(10) ABBIE SHIPP	0.00	+**			-		<u> </u>		
(10/122212 011111	1.00								
DIRECTOR	0.00	$ \mathbf{x} $					О	0	0
(11)MICHAEL WILSON	0.00_	1					 		
WINDOW	1.00	1							
DIRECTOR	0.00	x					О	0	0
DAA		412	L	l	<u> </u>	LL			Form 990 (2018

Part VII Section A. Officers	, Directors, Tru	ıstee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	l Employees (continued)		
(A) Name and title	(B) Average hours per week (list any	bo	x, unle	Pos check ess pe	rson	than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	hours for related organizations below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
(12) MATT WILLIAMS	5	1				-					
	1.00										^
DIRECTOR (13) MICHAEL MANDI	0.00	X		_		-		0	0		0
(15) MICHAEL MANDI	1.00		ŀ								
DIRECTOR	0.00	x						0	0		0
(14) MARK KONEN										ł	
DIDECMOD	1.00	x						0	^ا 0		0
DIRECTOR (15) JAYE WHITE	0.00	┢	ļ	\vdash	<u> </u>				<u></u>		
(10) 01112 111112	1.00								,		
EX OFFICIO	0.00	X						0	0	<u> </u>	0
(16) NANCY VAN ANT									,		
EX OFFICIO	1.00	x						0	0		0
(17) GASTON WARNER			ļ	\vdash	-				0		
,	40.00										
CEO	0.00			X	ļ			0	51,008	32,	652
(18) RANDY WIERSMA	40.00									Į	
CHIEF OPER. OFFICER	0.00			x				0	42,315	21,	708
<u> </u>		1									
										į	
			<u> </u>		<u>.</u>		Ļ		93,323	5.4	360
1b Sub-total c Total from continuation shee	ets to Part VII	Sect	ion A	١					95,525	34,	300
d Total (add lines 1b and 1c)							•		93,323	54,	360
2 Total number of individuals (in				thos	e lıs	ted a	bov	e) who received more than	\$100,000 of		
reportable compensation from	the organization	n 🕨	<u> </u>							Yes	No
3 Did the organization list any fo								oyee, or highest compensa	ated		x
employee on line 1a? If "Yes," 4 For any individual listed on line								on and other compensation	from the	3	1
organization and related organ											.
individualDid any person listed on line 1	a receive or acc	THE I	comi	nens	atior	fron	n an	ny unrelated organization of	undividual	4	X
for services rendered to the or										5	X
Section B. Independent Contracto		_						_			
 Complete this table for your five compensation from the organic 	<i>i</i> e highest comp zation Report c	ensa	ited i ensa	indej ition	oend for t	lent o	contralend	ractors that received more dar year ending with or with	than \$100,000 of iin the organization's tax ye	ear	
	(A) business address							Descrip	(B) tion of services	(C) Compensa	ation
	•							·			
				_	_			·			
	· · · ·						_				
								·······			
2 Total number of independent of								se listed above) who	·		
received more than \$100,000									. 0		<u></u>

Form 990 (2018) ZOE EMPOWERS

Pa	irt V	Stater Check	nent of Reve ∷if Schedule (ntains a	response or	r note to any line	ın thıs Part VIII		
					<u></u>		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
함	1a	Federated car	npaigns	1a					· · · · · · · · · · · · · · · · · · ·	
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership d		1b		•				
A,G	С	Fundraising e		1c						
許ら	d	Related organ		1d						
J.S.	е	_		1e						
P.S.	f	All other contribution	ns, gifts, grants,							
ξĒ		and similar amounts	not included above	1f	5,	264,417				
E O	g	Noncash contributio	ns included in lines 1a	-1f	\$					
	h	Total. Add line	es 1a–1f			•	5,264,417			
Program Service Revenue						Busn Code				
šver	2a									
Š	b	•								_
<u>Ş</u> .	С	·				<u> </u>	<u></u>			
Se	d					<u> </u>				<u> </u>
гаш	е	1				 	1			
10g	f		am service reve	nue		L				<u> </u>
	g									
	3		come (including	divider	nds, intere	est,	2,849	2,849		
		and other simi					2,049	2,649		
	4		nvestment of tax	(-exem	pt bona p	proceeds				, <u> </u>
	5	Royalties	(i) Roal		(1)	Personal				
	6.	Cross roots	(ı) Real		(11)	reisonal	;			
	6a									
	b	Less rental exps Rental inc or (loss)			-					
	c d	Net rental inco					:			Í
		Gross amount from			T (u) Other	, 11951.		٠,	2007 1 1 1
		sales of assets			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	, 0410				<u>'</u>
	h	other than inventory Less cost or other								
	_	basis & sales exps								
	С			•						
		Net gain or (lo	ess)		I	•				
۵.		-	om fundraising eve	ents						
nue		(not including \$	3							
š			reported on line 1c)						
Ř		See Part IV, line	•	a						
Other Revenue	b	Less direct ex	kpenses	b						
0	С	Net income or	(loss) from fund	draising	events					
	9a	Gross income fro	om gaming activitie	es						
		See Part IV, line	19	а						
	b	Less direct ex	kpenses	b						
	С	Net income or	(loss) from gam	ning ac	tivities	>	·····		······································	
	10a	Gross sales of	f inventory, less							
		returns and al	lowances	а						
	b	Less cost of	goods sold	b						
	С		(loss) from sale	s of in	ventory	<u> </u>			***************************************	
			cellaneous Revenue			Busn Code				
	11a		RECOVERY			561499	6,225			6,225
	b	OTHER				<u> </u>	1,442			1,442
	С									
	d	All other rever					7 667			
	e	Total. Add line					7,667 5,274,933		• 0	7,667
	12	i otal revenue	e. See instructio	IIS		▶	J, Z 14, 333		ı	1,007

Part IX Statement of Functional Expenses

Sect	ion 501(c)(3) and 501(c)(4) organizations must on Check if Schedule O contains a resp			прієте соішті (А)	
_`		(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	Total expenses	Program service	Management and	Fundraising expenses
			expenses	general expenses	ехрепзез
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				······································
2	individuals See Part IV, line 22				
3	Grants and other assistance to foreign				······································
3	organizations, foreign governments, and foreign				
	individuals See Part IV, lines 15 and 16	3,616,981	3,616,981		
4	Benefits paid to or for members	0,020,02	0/020/002		
5	Compensation of current officers, directors,				
	trustees, and key employees	147,683	38,545	34,853	74,285
6	Compensation not included above, to disqualified			1	,
٠	persons (as defined under section 4958(f)(1)) and	i.		1	
	persons described in section 4958(c)(3)(B)	•		ī	
7	Other salaries and wages	346,224	90,491	81,553	174,180
8	Pension plan accruals and contributions (include	;	,	1	
•	section 401(k) and 403(b) employer contributions)	†		ŧ	
9	Other employee benefits	27,536	7,197	6,486	13,853
10	Payroll taxes	27,536 21,175	7,197 5,534	4,988	13,853 10,653
11	Fees for services (non-employees)				
а	Management				
b	Legal				***************************************
C	Accounting	66,163		66,163	-
d	· · · ·				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column				
_	(A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	11,101			11,101
13	Office expenses	43,390		12,485	30,905
14	Information technology				
15	Royalties				
16	Occupancy	8,983		4,461	4,522 19,409
17	Travel	256,577	222,768	14,400	19,409
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	811		365	446
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,141		1,141	
23	Insurance	2,807		2,807	
24	Other expenses Itemize expenses not covered				'
	abovo (List miscellaneous expenses in line 24e. If		1911		
	line 24e amount exceeds 10% of line 25 column	, , , , , ,	The state of the s	[' 5	
	(A) amount, list line 24e expenses on Schedule O)	,	z als. Zeniko	; , ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	
а	CONTRACT WORK	68,426			68,426
b	BANK/ADMIN FEES	19,376		19,376	
С	DUES & SUBSCRIPTIONS	13,435		13,435	
d	TELEPHONE / INTERNET / IT	9,758		9,758	· · · · · · · · · · · · · · · · · · ·
е	All other expenses	-186,421	2 22 5 7	-186,421	400 000
25	Total functional expenses Add lines 1 through 24e	4,475,146	3,981,516	85,850	407,780
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here [Incomplete this line only if the organization is compared in the organization in the organization is complete.] [Incomplete this line only if the organization is compared in the organization is compared in the organization is complete.]			·	

Form 990 (2018) ZOE EMPOWERS

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1,983,393 2,585,331 1 Cash-non-interest bearing Savings and temporary cash investments 2,686,349 2,995,455 3 Pledges and grants receivable, net 320,219 356,434 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees 5 Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 7 Notes and loans receivable, net Inventories for sale or use 8 2,329 528 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or 5,703 other basis Complete Part VI of Schedule D 10a 3,029 3,816 2,674 10b b Less accumulated depreciation 11 Investments—publicly traded securities 11 243,181 256,985 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 14 14 Intangible assets 15 Other assets See Part IV, line 11 15 6,149,189 5,287,505 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 8,209 Accounts payable and accrued expenses 17 17 18 Grants payable 18 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 8,209 22,796 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 1,034,546 900,456 27 27 Unrestricted net assets 4,378,840 5,091,847 28 Temporarily restricted net assets Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 5,279,296 6,126,393 33 Total net assets or fund balances 5,287,505 6,149,189 Total liabilities and net assets/fund balances

Form 990 (2018)

the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

3a

SCHEDULE A (Form 990 or 990-EZ) Public Charity Status and Public Support

Reason for Public Charity Status (All organizations must complete this part) See instructions

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust

▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

Open to Public

Internal Revenue Service

Name of the organization

Part I

Department of the Treasury

ZOE EMPOWERS

[F/K/A ZOE MINISTRY]

Employer identification number 45-4671349

The organization is not a private foundation because it is (For lines 1 through 12, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 2 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Enter the number of supported organizations Provide the following information about the supported organization(s) (IV) Is the organization (vi) Amount of (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary listed in your governing (described on lines 1-10 other support (see organization support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E)

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	3,394,884	4,649,543	4,293,404	4,297,012	5,264,417	21,899,260
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	3,394,884	4,649,543	4,293,404	4,297,012	5,264,417	21,899,260
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						2 005 526
_	shown on line 11, column (f)						2,805,526 19,093,734
<u>6</u> Sec	Public support. Subtract line 5 from line 4 tion B. Total Support	<u> </u>			<u></u>	<u></u>	19,093,734
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7	Amounts from line 4	3,394,884	4,649,543	4,293,404	4,297,012	5,264,417	21,899,260
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	1,799	2,115	2,260	2,293	3,201,120	8,467
9	Net income from unrelated business activities, whether or not the business is regularly carried on	_				442	442
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)					6,225	6,225
11	Total support. Add lines 7 through 10						21,914,394
12	Gross receipts from related activities, etc	•		Ł		12	3,597
13	First five years. If the Form 990 is for the	organization's first	, second, third, fou	ırth, or fifth tax yea	r as a section 501	(c)(3)	. —
	organization, check this box and stop her						•
Sec	tion C. Computation of Public Su	upport Percent	age			····	
14	Public support percentage for 2018 (line 6			n (f))		14	87.13%
15	Public support percentage from 2017 Scho					15	%%
16a	33 1/3% support test—2018. If the organ				3 1/3% or more, c	heck this	⊾ ਓ
	box and stop here. The organization quali				5 00 4/00/		► X
b	33 1/3% support test—2017. If the organ				5 IS 33 1/3% OF MO	оге, спеск	▶ □
47.	this box and stop here. The organization of	•	•		a or 16h and line	14 10	
17a	10%-facts-and-circumstances test—201 10% or more, and if the organization meet						
	Part VI how the organization meets the "fa						▶ □
L	organization	17 If the erection	an did not about =	hay an line 12 16	a 16h or 17o c	d line	- _
b	10%-facts-and-circumstances test—201 15 is 10% or more, and if the organization	_					
	Explain in Part VI how the organization me	eets the Tacts-and-	circumstances te	at the organizatio	n quainies as a pu	ionory	▶ □
19	supported organization Private foundation. If the organization did	d not check a hovid	on line 13 16a 16	n 17a or 17h che	ck this hov and se	e	• 🗆
18	instructions	G HOL CHECK & DOX C	71 mic 15, 16a, 16	o, 17a, or 17b, one	on this box and se	•	▶ □
	III SU UCUUII S					Sahadula A /Farm 00	

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

÷	tion A. Public Support	quality under t	ne lesis listeu	below, please (complete rait in	' ' .	
	ndar year (or hecal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership	(a) 2014	(b) 2015	(0) 2016	(a) 2017	(e) 2018	(I) Total
	fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise sold or services performed or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge				***		
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons				i ì		
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year				,		
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)			,	<u> </u>		
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)		L				
14	First five years. If the Form 990 is for the		t, second, third, f	ourth, or fifth tax ye	ear as a section 50°	1(c)(3)	. m
<u></u>	organization, check this box and stop her		tago			\	
	tion C. Computation of Public St					15	<u></u> %
15 46	Public support percentage for 2018 (line 8		•	mn (1))		16	<u> </u>
16 Soc	Public support percentage from 2017 Schition D. Computation of Investme			· · · · · · · · · · · · · · · · · · ·			/0
17	Investment income percentage for 2018 (I			13 column (f))		17	%
18	Investment income percentage for 2010 (investment income percentage from 2017			13, coluiiii (1))		18	%
10 19a	33 1/3% support tests—2018. If the orga			ne 14 and line 15 ii	s more than 33 1/3	- \	
134	17 is not more than 33 1/3%, check this b						\
b	33 1/3% support tests—2017. If the orga		_		_		\
J	line 18 is not more than 33 1/3%, check the						\ ▶□
20	Private foundation. If the organization di		-	•		_	\ \
						Schodule A /Form 9	00 == 000 EZ 3048

Schedule A (Form 990 or 990-EZ) 2018 Part IV

Supporting Organizations

(Complete only if you checked a box in line 12 on Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section	A.	All	Suppo	rtina	Organizations
---------	----	-----	-------	-------	----------------------

- Are all of the organization's supported organizations listed by name in the organization's governing 1 documents? If "No." describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use
- Was any supported organization not organized in the United Statés ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? С
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to 6 anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? 8 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ)
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

		Yes	No
	1	:	

	,		
	2		
	3a		
	3b		
	3с		
	4a		
i	4b		,
	45		
	4c		
	70		
	5a		
	5b 5c		
	-		
	6	:	
	7		
	8		
	9a		
			-
	9b		
	9с		
	103		
	10a		
-	10b	0 000	F7) 0040
(Fc	orm 99	u or 990-	EZ) 2018

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Par	t IV Supporting Organizations (continued)	<u> </u>	· · · · · · · · · · · · · · · · · · ·	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b	<u> </u>	
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part V	<i>l.</i> 11c	<u> </u>	
<u>Secti</u>	ion B. Type I Supporting Organizations		,	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization	2		
Secti	ion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s)	1		
<u>Secti</u>	ion D. All Type III Supporting Organizations		,	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior	tax		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	•		
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	w .		
	the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		
Secti	ion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (s	ee instructions)		
а	The organization satisfied the Activities Test Complete line 2 below			
b	The organization is the parent of each of its supported organizations. Complete line 3 below			
С	The organization supported a governmental entity Describe in Part VI how you supported a government of	ntity (see instructions)		
2 /	Activities Test Answer (a) and (b) below.	F	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify	,		
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities	<u>_2a</u>		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	[
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	_		
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of ea			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rganizat	ions	, age o
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on			See
. Instructions. All other Type III non-functionally integrated supporting organizations r			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		•
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional) 'r
Aggregate fair market value of all non-exempt-use assets (see			
Instructions for short tax year or assets held for part of year)			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d	-	
e Discount claimed for blockage or other			
factors (explain in detail in Part VI)			
Acquisition indebtedness applicable to non-exempt-use assets	2	<u></u>	
3 Subtract line 2 from line 1d	3	·	
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to	<u> </u>		
emergency temporary reduction (see instructions)	6_		
7 Check here if the current year is the organization's first as a non-functionally integrate	ed Type III	supporting organization (see
instructions)	- •	· -	

Par	Type III Non-Functionally Integrated 509(a)(3) S	Supporting Organiza	tions (continued)	
Sect	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purpos	ses		
2	Amounts paid to perform activity that directly furthers exempt purposes	of supported		
	organizations, in excess of income from activity		·	
3	Administrative expenses paid to accomplish exempt purposes of support	orted organizations		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)	<u> </u>		
6	Other distributions (describe in Part VI) See instructions	<u> </u>		
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the organizations	tion is responsive		
	(provide details in Part VI) See instructions			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount	·	<u></u>	
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018		1	
	(reasonable cause required-explain in Part VI) See		•	
	instructions		***************************************	······································
3	Excess distributions carryover, if any, to 2018	1-1-1-1	**************************************	·····
	From 2013			
	From 2014	'!'	**************************************	
	From 2015			
	From 2016	· · · · · · · · · · · · · · · · · · ·		
	From 2017			
	Total of lines 3a through e			
	Applied to underdistributions of prior years Applied to 2018 distributable amount			
	Carryover from 2013 not applied (see instructions)	<u>.</u>	**************************************	
	Remainder Subtract lines 3g, 3h, and 3i from 3f	•	······································	
4	Distributions for 2018 from	, , , , , , , , , , , , , , , , , ,	######################################	
7	Section D, line 7 \$			
a	Applied to underdistributions of prior years			H-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1
	Applied to 2018 distributable amount			
	Remainder Subtract lines 4a and 4b from 4	, , , , , , , , , , , , , , , , , , , ,	*************************************	
5	Remaining underdistributions for years prior to 2018, if			
_	any Subtract lines 3g and 4a from line 2 For result			
	greater than zero, explain in Part VI See instructions		' '	
6	Remaining underdistributions for 2018 Subtract lines 3h			-
	and 4b from line 1. For result greater than zero, explain in			
	Part VI See instructions			
7	Excess distributions carryover to 2019. Add lines 3j	**		
	and 4c			
8	Breakdown of line 7			
a	Excess from 2014			
b	Excess from 2015			
с	Excess from 2016			
	Excess from 2017		т,щ т.	······································
е	Excess from 2018			

Part VI

Schedule A (Form 990 or 990-EZ) 2018

ZOE EMPOWERS

45-4671349

Page 8

Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No 1545-0047

2018

Open to Public

▶ Go to www.irs.gov/Form990 for instructions and the latest information Employer identification number Name of the organization ZOE EMPOWERS 45-4671349 [F/K/A ZOE MINISTRY] Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year Total number of conservation easements 2a 2b b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenue included on Form 990, Part VIII, line 1 \$

Assets included in Form 990, Part X

Dort III Organizations Maintaini		Art Historical Tr	oacuroc or Otho	r Similar Accord	(continued)
Part III Organizations Maintaini					(continued)
3 Using the organization's acquisition, access collection items (check all that apply)	sion, and other record	s, check any of the foll	owing that are a signif	icant use of its	
•	. —				
a Public exhibition	=	Loan or exchange prog	grams		
b Scholarly research	e	Other			
c Preservation for future generations					
4 Provide a description of the organization's	collections and explair	how they further the o	organization's exempt	purpose in Part	
XIII					
5 During the year, did the organization solicity	or receive donations of	of art, historical treasur	es, or other similar		
assets to be sold to raise funds rather than		art of the organization	's collection?		Yes No
Part IV Escrow and Custodial A					
Complete if the organization	on answered "Yes'	' on Form 990, Pa	rt IV, line 9, or rep	orted an amount	on Form
990, Part X, line 21				· · · · · · · · · · · · · · · · · · ·	_
1a Is the organization an agent, trustee, custo	dian or other intermed	ary for contributions o	r other assets not		
included on Form 990, Part X?					Yes No
b If "Yes," explain the arrangement in Part X	III and complete the fo	llowing table			
f			i		Amount
c Beginning balance				1c	
d Additions during the year			•	1d	
e Distributions during the year			1	1e	
f Ending balance			1	1f	
2a Did the organization include an amount on	Form 990 Part X line	21 for escrow or cust	odial account liability?		Yes No
b If "Yes," explain the arrangement in Part X					
Part V Endowment Funds.	THE CHOCK HOLD IN THE CA	tpidilation need been pr	orrada diriyatiyati	· ,···· <u>·</u> ··· ·	
Complete if the organization	on answered "Yes'	on Form 990 Pa	rt IV line 10		
Complete if the organization	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
4n. December of weer belongs	4,092	78,951	75,396		
1a Beginning of year balance	4,032	420	.0,000	707.0	76,782
b Contributions		720			+
c Net investment earnings, gains, and	-173	5,187	4,154	-77.	3
losses	-1/3	5,167	4,134		_
d Grants or scholarships		-			
e Other expenditures for facilities and		00 170			
programs	40	80,178	500		
f Administrative expenses	49	288	599		
g End of year balance	3,870	4,092	78,951	75,39	6 76,782
2 Provide the estimated percentage of the ci		e (line 1g, column (a))	held as		
a Board designated or quasi-endowment ▶					
b Permanent endowment ► %					
c Temporarily restricted endowment ►	%				
The percentages on lines 2a, 2b, and 2c s	hould equal 100%				
3a Are there endowment funds not in the pos-	session of the organiza	ition that are held and	administered for the		
organization by					Yes No
(i) unrelated organizations					3a(i) X
(ii) related organizations					3a(ii) X
b If "Yes" on line 3a(ii), are the related organ	ızatıons listed as requi	red on Schedule R?			3b
4 Describe in Part XIII the intended uses of t	he organization's endo	wment funds			
Part VI Land, Buildings, and Eq	uipment.				
Complete if the organization	on answered "Yes'	on Form 990, Pa	rt IV, line 11a See	e Form 990, Part	X, line 10
Description of property	(a) Cost or other b			Accumulated	(d) Book value
	(investment)	(othe		epreciation	
1a Land					
b Buildings		·		-	
c Leasehold improvements	-				
d Equipment					
e Other		- -	5,703	3,029	2,674
Total. Add lines 1a through 1e (Column (d) mus	t equal Form 990 Part	X. column (B) line 10		> /025	2,674
. Ctall . los illos la tillough le (Column (d) mus		, 55.5 (5), 1110 10	-,		<u> </u>

Part VII	Investments—Other Securities. Complete if the organization answered "Yes" on	Form 990, Part IV, lin	e 11b See Form 990, Part	: X, line 12
	(a) Description of security or category	(b) Book value	(c) Method of valu	
	(including name of security)		Cost or end-of-year ma	rket value
(1), Financial c	derivatives			
	ld equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				*
(F)				
(G)				
(H)		<u>-</u>		
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 12) ▶			
Part VIII	Investments—Program Related.			٢
	Complete if the organization answered "Yes" on	Form 990, Part IV, Iin	e 11c See Form 990, Part	X, line 13
	(a) Description of investment	(b) Book value	(c) Method of valu	ation , ,
•	1		Cost or end-of-year ma	rket value
(1)				
(2)	`			
(3)				
(4)	•			·
(5)				
(6)				
(7)				,
(8)				
(9)				
Total. (Column	n (b) must equal Form 990, Part X, col (B) line 13) ▶			
Part IX	Other Assets.	,		
	Complete if the organization answered "Yes" on	Form 990, Part IV, lin	e 11d See Form 990, Part	X, line 15
,	(a) Description			(b) Book value
(1)				
(2)				
(3)				
	•			
(5)				
(6)		"		
(7)				
(8)		,		
(9)	-			
	n (b) must equal Form 990, Part X, col (B) line 15)		•	
Part X	Other Liabilities.			
	Complete if the organization answered "Yes" on	Form 990, Part IV, lin	e 11e or 11f See Form 99	0, Part X,
	line 25		•	
1.	(a) Description of liability	(b) Book value		
(1) Federal	income taxes			
(2)				
(3)				
(4)				
(5)			1	
(6)	•		1	
(7)			1	
(8)			1	
(9)			1	
	n (b) must equal Form 990, Part X, col (B) line 25) ▶		1	

c Add lines 4a and 4b

5,274,933

5

45-4671349 Schedule D (Form 990) 2018 ZOE EMPOWERS Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a 5,502,439 1. Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 2a -16,653 a Net unrealized gains (losses) on investments 250,3842b b Donated services and use of facilities 2c c Recoveries of prior year grants 2d d Other (Describe in Part XIII) 233,731 e Add lines 2a through 2d 2e 5,268,708 3 3 Subtract line 2e from line 1 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 a Investment expenses not included on Form 990, Part VIII, line 7b 6,225 4b b Other (Describe in Part XIII)

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Part XII Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

	Complete if the organization answered feet on Form 390, i	aitiv,	IIIIC IZC	<u> </u>		
1	Total expenses and losses per audited financial statements				1	4,655,342
2	Amounts included on line 1 but not on Form 990, Part IX, line 25					
а	Donated services and use of facilities	2a	1	186,421		
b	Prior year adjustments	2b				
С	Other losses .	2c				
d	Other (Describe in Part XIII)	2d				
е	Add lines 2a through 2d				2e	186,421
3	Subtract line 2e from line 1				3	4,468,921
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	i				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII)	4b		6,225		
С	Add lines 4a and 4b				4c	6,225
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)				5	4,475,146

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

PART V, LINE 4 - INTENDED USES FOR ENDOWMENT FUNDS

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

WHILE THE OVERRIDING GOAL OF THE ENDOWMENT MANAGEMENT IS TO MAINTAIN THE PURCHASING POWER OF THE CORPUS, IT IS INTENDED FOR THERE TO BE AN ANNUAL PAYOUT FROM THE ENDOWMENT TO SUPPORT THE ANNUAL OPERATIONS OF ZOE. COMBINING THE GOAL OF PRESERVING THE PURCHASING POWER OF THE CORPUS WITH THE GOAL OF AN ANNUAL PAYOUT DICTATES THAT PAYOUTS WILL BE FUNDED BY THE EARNINGS AND GROWTH IN VALUE OF THE ENDOWMENT FROM THE INVESTING NO PAYOUT IS AUTHORIZED DURING ANY YEAR WHEREIN THE REMAINING ACTIVITIES. BALANCE OF THE ENDOWMENT FUND WOULD FALL BELOW THE CORPUS.

PART X - FIN 48 FOOTNOTE

ZOE EMPOWERS ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX POSITIONS BASED

Part XIII Supplemental Information (continued)

ON AMORE LIKLEY THAN NOT THRESHOLD TO THE RECOGNITION OF THE TAX POSITIONS
BEING SUSTAINED BASED ON THE TCHNICAL MERITS OF THE POSITION UNDER
EXAMINATION BY THE APPLICABLE TAXING AUTHORITY. IF A TAX POSITION OR
POSITIONS ARE DEEMED TO RESULT IN UNCERTAINTIES OF THOS POSITIONS, THE
UNRECOGNIZED TAX BENEFIT IS ESTIMATED BASED ON A CUMULATIVE PROBABILITY
ASSESSMENT THAT AGGREGATES THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN
TAX POSITIONS. TAX POSITIONS FOR ZOE EMPOWERS INCLUDE, BUT ARE NOT LIMITED
TO, THE TAX-EXEMPT STATUS AND DETERMINATION OF WHETHER INCOME IS SUBJECT TO
UNRELATED BUSINESS INCOME TAX; HOWEVER, ZOE EMPOWERS HAS DETERMINED THAT
SUCH TAX POSITIONS DO NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION.

PART XI, LINE 4B - REVENUE AMOUNTS INCLUDED ON RETURN - OTHER

BAD DEBT RECOVERY \$ 6,225

PART XII, LINE 4B - EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER

RECLASS OF BAD DEBT RECOVERY TO REVENUE \$ 6,225

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. OMB No 1545-0047 2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ZOE EMPOWERS

[F/K/A ZOE MINISTRY]

Employer identification number 45-4671349

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

Yes X No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	region (by fundraising, investments,	conducted in the type) (such as, program services, grants to recipients in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
RWANDA					1.	•
(1)	١1	11	SEE PART	v	RWANDA EMPOWERMENT	868,237
KENYA	·					
(2)	1	14	SEE PART	v	KENYA EMPOWERMENT	921,844
ZIMBABWE			l .		.]	
(3)	1	7	SEE PART	V	ZIMBABWE EMPOWERMENT	600,298
MALAWI						
(4)	1	6	SEE PART	v	MALAWI EMPOWERMENT	437,912
LIBERIA					i	
(5)	1	6	SEE PART	<u> </u>	LIBERIA EMPOWERMENT	330,142
GUATEMALA				1		
(6)	1	6	SEE PART	V	GUATEMALA EMP.	151,200
INDIA-CHENN						
(7)	1	6	SEE PART	<u>v</u>	INDIA - CHENNAI EMP.	307,348
•						
(8)			ļ			
(9)						
(10)			<u> </u>			
			•			
(11)						
(40)						
(12)						
(42)						
(13) .						
(4.4)						
(14)						
(15)						
(15)						
(16)						
1.01		-			- - - -	
(17)						
3a Subtotal	7	56				3,616,981
b Total from continuation						,
sheets to Part I					<u> </u>	
c Totals (add	,					
lines 3a and 3b)	7	56			<u> </u>	3,616,981
		e the Instructions for			Schodul	e F (Form 990) 2018

Page 2 (i) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, FMV EMV EM FMV EMV FMV FMV EMO of noncash assistance (h) Description (g) Amount of Part IV, line 15, for any recipient who received more than \$5,000 Part II can be duplicated if additional space is needed noncash WIRE TRANSFER (f) Manner of cash Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt 600,298 921,844 414,348 330,142 23,564 151,200 307,348 868,237 45-4671349 (e) Amount of cash grant INDIA-CHENNAI PROGRA by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter GUATEMALA PROGRAM ZIMBABWE PROGRAM LIBERIA PROGRAM MALAWI PROGRAM MALAWI PROGRAM RWANDA PROGRAM KENYA PROGRAM (d) Purpose of (c) Region Enter total number of other organizations or entities ZOE EMPOWERS (b) IRS code section and EIN (if applicable) Schedule F (Form 990) 2018 (a) Name of organization Part # **(£**) (440) (11) 122 (13) \$ 3 (46) 9 **£** 9 E (8) 6 ε 3

Schedule F (Form 990) 2018

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Page 3 Schedule F (Form 990) 2018 ZOE EMPOWERS

Part III Gran be duplicated if additional space is needed

A 5-4671349

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance (b) Region (c) Number of	(b) Region	(c) Number of	(d) Amount of	(e) Manner of	(f) Amount of	(a) Description	(h) Method of
		recipients	cash grant	cash	noncash	of noncash assistance	valuation
				disbursement	assistance		appraisal, other)
(1)							
(
(2)							
(3)							
					· ·		
(4)							
(5)							
(9)							
(2)				•			
(8)							
(6)		,					
(10)							
(11)							
(12)							
(13)							
(14)							
(15)				•	Ţ		
(16)				;	-		
(17)							
(18)		•					
						Schedule	Schedule F (Form 990) 2018

Schedule F (Form 990) 2018

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions

PART I, LINE 2 - PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS

ZOE MINISTRY WORKS THROUGH A BUDGET PROCESS WITH EACH COUNTRY FOR EACH

EMPOWERMENT PROGRAM (SEE PART V - ADDITIONAL INFORMATION). SOME OF THE

PROGRAMS ARE AUDITED AS NEEDED AND CERTAIN LOCAL FOREIGN GOVERNMENT

PARTICIPATION IS COORDINATED TO SUPPORT AND MONITOR PROGRAM OPERATIONS.

ZOE HAS STAFF IN EACH COUNTRY TO OVERSEE EACH PROGRAM AND MONITOR HOW THE

FUNDS ARE USED. THERE ARE ALSO REOCCURRING VISITS TO EACH COUNTRY BY ZOE

REPRESENTATIVES AND DONORS.

ZOE ALSO HAS AN "EMPOWERMENT GROUP PROGRAM", WHICH IS A PARTNERSHIP BETWEEN THE CHILDREN BENEFITING FROM ZOE FUNDS AND THE DONORS. "EMPOWERMENT GROUPS" INCLUDE INDIVIDUALS AND CHURCH GROUPS, WHO PARTNER WITH A WORKING GROUP OF CHILDREN (60-100 CHILDREN) WITH A 3 YEAR COMMITMENT TO FUND THEIR THE "EMPOWERMENT GROUP" GETS THE NAMES AND AGES OF THE CHILDREN AT GROUP. THE START OF THE PROGRAM, THEY RECEIVE QUARTERLY REPORTS WITH AN INDIVIDUAL STORY OF A CHILD AND PROGRESS OF THE GROUP, AND THEY HAVE THE OPPORTUNITY TO TRAVEL AND MEET THEIR CHILDREN IN PERSON. A ZOE REPRESENTATIVE TRAVELS WITH THEM TO MEET THE CHILDREN AND IN COUNTRY STAFF. THE "EMPOWERMENT GROUP" ALSO RECEIVES A SUMMARY REPORT AT THE END OF THE THREE YEAR PERIOD, WHICH DETAILS THE ACCOMPLISHMENTS AND PROGRESS OF EACH CHILD WITHIN THE WORKING GROUP, INCLUDING PICTURES. THE "EMPOWERMENT GROUP PROGRAM" IS A GREAT CONNECTION FOR FUNDRAISING, BUT ALSO SERVES AS A GREAT MONITORING PROCESS, AS DONORS RECEIVE NAMES, AGES, REPORTS, AND ONSITE VISITS WITH THE CHILDREN RECEIVING ZOE FUNDS.

PART I, LINE 3 - ACTIVITIES PER REGION

REGION

EXPENDITURES INVESTMENTS

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions

RWANDA	\$ 868,237 \$	0
KENYA	\$ 921,844 \$	0
ZIMBABWE	\$ 600,298 \$	0
MALAWI	\$ 437,912 \$	0
LIBERIA	\$ 330,142 \$	0
GUATEMALA	\$ 151,200 \$	0
INDIA-CHENNAI	\$ 307,348 \$	0

PART V - ADDITIONAL INFORMATION

ALL SEVEN COUNTRIES (RWANDA, KENYA, ZIMBABWE, MALAWI, LBERIA, INDIA, AND GUATEMALA) USE ZOE'S THREE YEAR EMPOWERMENT PROGRAM. CHILDREN START THE PROGRAM IN DESPERATE PROVERTY AND GRADUATE IN THREE YEARS ABLE TO SUPPORT THEMSELVES AND THEIR SIBLINGS.

ZOE BUDGETS THE FUNDS TO BE USED IN EACH COUNTRY, BUT HERE IS A SUMMARY OF TYPES OF SERVICES AND ACTIVITIES THE FUNDS ARE USED TO SUPPORT:

ADMIN/OFFICE EXPENSES: OFFICE RENT, UTILITIES, PHONE, PRINTING, COPYING, STAFF TRAINING.

AGRICULTURE: SEED, FERTILIZER, HOES FOR PLANTING ON FARMING TECHNIQUES.

CHILD RIGHTS: TEACHING ORPHANS THEIR RIGHTS, COSTS OF CLAIMING LAND

WRONGFULLY TAKEN FROM ORPHANS.

COMMUNITY OUTREACH: SELECTING ORPHANS FOR THE PROGRAM WITH THEIR

GOVERNMENT AND COMMUNITY LEADERS, EDUCATING COMMUNITY ON HOW PROGRAM WORKS.

DISEASE PREVENTION: HYGIENE TRAINING, MOSQUITO NETS DISTRIBUTION, HEALTH

INSURANCE, HIV/AIDS EDUCATION.

EDUCATION: SCHOOL FEES/UNIFORMS AS NEEDED FOR FIRST YEAR AND SOME SECOND
YEAR CHILDREN.

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds), Part I, line 3, column (f) (accounting method, amounts of investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method), and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions

HOME CONSTRUCTION: BUILDING SUPPLIES FOR HOUSES BUILT BY THE CHILDREN.

INFO TECHNOLOGY: COMPUTER/INTERNET ACCESS COSTS.

MICRO-GRANTS: SMALL GRANTS TO HELP CHILDREN START BUSINESSES.

SALARIES: STAFF SALARIES.

SPIRITUAL CULTIVATION: CHRISTMAS CELEBRATIONS, YOUTH REVIVAL CONFERENCES.

TRANSPORTATION: COSTS FOR STAFF VISITS TO CHILDREN.

VOCATIONAL TRAINING: TUITION FEES FOR VOCATIONAL TRAINING FOR CHILDREN.

EACH OF THE KENYA, RWANDA, AND ZIMBABWE PROGRAMS RECEIVED CERTAIN GRANTS FROM ZOE EMPOWERS COMPRISED OF IN-KIND RENT, LEGAL AND COUSELING SERVICES. IN ACCORDANCE WITH RELEVANT IRC AND TREASURY REGULATIONS, THE IN-KIND GRANT AMOUNTS ARE NOT REPORTED ON SCHEDULE F, PART II OR ELSEWHERE ON FORM 990 WITH THE EXCEPTION OF THE RECONCILIATION SECTION OF SCH. D, PART XI-XII.

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No 1545-0047 2018

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information. Open to Public Inspection

Name of the organization ZOE EMPOWERS [F/K/A ZOE MINISTRY] Employer identification number

45-4671349

FORM 990 - ORGANIZATION'S MISSION

ZOE EMPOWERS IS A RELIGIOUSLY NON-RESTRICTIVE CHRISTIAN ORGANIZATION WITH A HOLISTIC APPROACH TO HELPING ORPHANS, FOCUSING ON EMPOWERING ORPHANS AND VULNERABLE CHILDREN TO BE ABLE TO PROVIDE FOR THEMSELVES. ZOE EMPOWERS UTILIZES A COMMUNITY-BASED MODEL FOR EMPOWERMENT THAT WAS DEVELOPED IN THE PROGRAM IS A DEVELOPMENTAL APPROACH WHERE ORPHANED AND AFRICA. VULNERABLE CHILDREN IDENTIFY AND OVERCOME THE OBSTACLES PREVENTING THEM FROM LIVING LIFE IN ALL ITS FULLNESS. THROUGH ZOE, ORPHANS ACCESS THE KNOWLEDGE AND RESOURCES NEEDED TO IMPROVE THEIR WELL-BEING AND OVERCOME POVERTY.

FORM 990, PART III - ADDITIONAL INFORMATION

ON JANUARY 1, 2019, THE ORGANIZATION FORMALLY CHANGED ITS RELATIONSHIP WITH THE UNITED METHODIST CHURCH, INC. ["UMC"] BY ASSIGNING ITS OWN BOARD MEMBERS AND ESTABLISHING A NEW EXTERNAL RELATIONSHIP TO OUTSOURCE ITS ACCOUNTING FUNCTION TO AN UNRELATED THIRD PARTY. BEGINNING WITH THE NEXT FISCAL YEAR, FINANCIAL STATEMENT RESULTS WILL NO LONGER BE CONSOLIDATED WITH UMC. IN ADDITION, EFFECTIVE MARCH, 2019, THE ORGANIZATION CHANGED ITS NAME TO "ZOE EMPOWERS" AS INDICATED ON PAGE 1 OF THE 2018 FORM 990.

FORM 990, PART III, LINE 3 SEE SCHEDULE O.

FORM 990, PART III, LINE 4D - ALL OTHER ACCOMPLISHMENTS MALAWI, LIBERIA, GUATEMALA, AND INDIA THREE YEAR EMPOWERMENT PROGRAMS - CHILDREN FROM MALAWI, LIBERIA, GUATEMALA, AND INDIA START THE PROGRAM IN DESPERATE POVERTY AND GRADUATE IN THREE YEARS TO SUPPORT THEMSELVES AND THEIR SIBLINGS. THE PROGRAM HAS AN 85-90% GRADUATION RATE PER A UNIVERSITY OF TEXAS STUDY. THOSE CHILDREN WHO ARE NOT SELF-SUFFICIENT AT THE END OF THREE YEARS CONTINUE TO BE HELPED BY OTHER CHILDREN IN THEIR GROUP, BUT ARE NO LONGER HELPED WITH ZOE FUNDS.

MALAWI'S EMPOWERMENT PROGRAM SERVED 6,722 CHILDREN, WITH APPROXIMATELY

1,065 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD ONE PROGRAM DIRECTOR AND

5 SOCIAL WORKERS. THE PROGRAM JUST BEGAN IN 2013 WITH SOLID COMMUNITY AND

GOVERNMENT SUPPORT.

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LIBERIA'S EMPOWERMENT PROGRAM SERVED 4,071 CHILDREN, WITH APPROXIMATELY 361 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD 6 STAFF.

GUATEMALA'S EMPOWERMENT PROGRAM SERVED 918 CHILDREN, WITH APPROXIMATELY 460 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD 6 STAFF.

INDIA'S EMPOWERMENT PROGRAM SERVED 3,429 CHILDREN, WITH APPROXIMATELY 379 GRADUATING FROM THE PROGRAM. THE PROGRAM HAD 6 STAFF.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE FORM 990 WILL BE SHARED WITH ALL BOARD MEMBERS VIA EMAIL FOR REVIEW AND
QUESTIONS. THE BOARD WILL THEN TAKE A VOTE OF APPROVAL VIA EMAIL.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
THE BOARD OF DIRECTORS WILL SIGN THE ESTABLISHED CONFLICT OF INTEREST

Employer identification number

45-4671349

POLICY ANNUALLY, ACKNOWLEDGING THAT THEY ARE IN COMPLIANCE. INITIALLY,
BOARD MEMBERS WILL BE HELD TO A STANDARD OF SELF-MONITORING AND INFORMAL
CHECKS AND BALANCES, WITH REGARD TO MONITORING COMPLIANCE WITH EXTENSIVE
CONFLICT OF INTEREST POLICY DOCUMENTATION. INCREASED SCRUTINY AND CONTROLS
WILL BE DETERMINED PROSPECTIVELY ON AN AS NEEDED BASIS.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL
THE CEO'S SALARY AND PERFORMANCE ARE REVIEWED ANNUALLY BY THE EXECUTIVE
COMMITTEE OF THE BOARD OF DIRECTORS WITH ANY RECOMMENDED COMPENSATION
CHANGES BROUGHT TO THE BOARD FOR APPROVAL. PERFORMANCE IS THE PRIMARY
FACTOR IN COMPENSATION EVALUATION IN KEEPING WITH APPROPRIATE COMPARISONS
FOR THE SIMILAR POSITION AT SIMILAR ORGANIZATIONS.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

THE EXECUTIVE DIRECTOR REVIEWS PERFORMANCE FOR OTHER STAFF AND ANY

RECOMMENDED COMPENSATION CHANGES ARE APPROVED BY THE BOARD OF DIRECTORS IN

THE BUDGET APPROVAL PROCESS IN DECEMBER OF EACH FISCAL YEAR.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY

AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII - ADDITIONAL INFORMATION

ALL EMPLOYEES OF THE ORGANIZATION ARE PAID BY THE NORTH CAROLINA CONFERENCE OF THE UNITED METHODIST CHURCH. ZOE EMPOWERS REIMBURSES THE NORTH CAROLINA CONFERENCE OF THE UNITED METHODIST CHURCH FOR ALL SALARY AND BENEFIT EXPENSES, BUT THE CONFERENCE ISSUES ALL CHECKS AND W-2S. THIS PROCESS WILL

Name of the organization

ZOE EMPOWERS

Employer identification number

45-4671349

BE DISCONTINUED BEGINNING WITH THE NEXT FISCAL YEAR AS ZOE EMPOWERS HAS RESTRUCTURED TO MANAGE ITS OWN PAYROLL REPORTING FOLLOWING THE 2018 TAX YEAR. [SEE SCHEDULE O]

PART VII LISTS 18 BOARD OF DIRECTOR MEMBERS; HOWEVER, TWO OF THE DIRECTORS LISTED ON PART VII ARE EX-OFFICIO MEMBERS. THE TWO EX-OFFICIO MEMBERS, JAYE WHITE AND NANCY VAN ANTWERP DO NOT HAVE VOTING RIGHTS; PART I, LINE 3 ONLY INCLUDES THE 13 VOTING BOARD OF DIRECTOR MEMBERS.

FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS EXPLANATION

BAD DEBT RECOVERY

\$ -6,225

RECLASS OF BAD DEBT RECOVERY TO REVENUE

\$ 6,225

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OMB No 1545-0047 Employer identification number ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships ► Go to www.irs.gov/Form990 for instructions and the latest information. ► Attach to Form 990. [F/K/A ZOE MINISTRY] ZOE EMPOWERS Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990)

20.18 Open to Public Inspection

45-4671349

(f) Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year (e) End-of-year assets Identification of Disregarded Entities. Complete If the organization answered "Yes" on Form 990, Part IV, line 33 (d) Total income ÷ (c) Legal domicile (state or foreign country) (b) Primary activity (a)Name, address, and EIN (if applicable) of disregarded entity Part II Part 6 ₹ (2) Ξ ල

	(а) Name, address, and EIN of related organization	of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	(g) Section 512(b)(13) controlled entity?	(b)(13) entity?
				(faunce users to		ניי פספיים בפינסיי	Cinni)	Yes	No
5	(1) NC CONF. OF THE UNITED METHODIST CH	METHODIST CH							
	700 WATERFIELD RIDGE PLACE	.ACE 36-2167731						_	
	GARNER	NC 27529	RELIGIOUS	NC	501C3	н	N/A		×
(2)	(2) UNITED METHODIST FOUNDATION, INC.	ATION, INC.			1				•
	700 WATERFIELD RIDGE PLACE	ACE 56-6045578							
	GARNER	NC 27529	RELIGIOUS	NC	501C3	1	N/A		×
(3)									
4									
•									
(5)		-					,		

art IV, line 34,	(i) (k) (k) Code V—UBI General or Percentage amount in box 20 managing ownership of Schedule K-1 partner? (Form 1065) Yes No					"Yes" on Form 990, Part IV,	(h) (i) Section Percentage \$12(b)(13) controlled entity?	Yes			
"Yes" on Form 990, P	(g) (h) Share of end-of- year assets portionate amou alloc? of Sc (Fc					answered "Yes" on Fo	(g) Share of end-of-year assets				
organization answered ax year	(f) Share of total Income					lete if the organization ust during the tax year	(e) (f) Type of entity (C corp., S corp., or trust)				
. Complete if the riship during the ta	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)					or Trust. Comp	(d) Direct controlling entity				
s a Partnership ated as a partne	(c) (d) Legal Direct controlling domicile (state or foreign country)					s a Corporation	(c) Legal domicile (state or foreign country)				
ions Taxable as	(b) (country activity Le dom (start) (start) (country activity (start) (start) (country activity (country activity activity (country activity activ					tions Taxable as related organizati	(b) Primary activity				
Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year	(a) Name, address, and ElN of related organization					Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered line 34, because it had one or more related organizations treated as a corporation or trust during the tax year	(a) Name, address, and EIN of related organization				
Part III		£	(2)	(3)	(4)	Part IV		(1)	(2)	(3)	(4)

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

45-4671349

Page 3

Yes

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Part V

10 X 14 X 15 X 16 X 16 X 16 X 17 X 17 X 17 X 17 X 17 X 17 X 18 X 19 X 1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
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8,983 FMV 8,983 FMV 542,618 FMV	
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Schedule R (Form 990) 2018 ZOE EMPOWERS

Part VI

45-4671349

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yeş" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

No N	Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under cootings 612, 614)	Are all page sec 501((r) Share of total income	(g) Share of end-of-year assets	- o = l		(I) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<u>~ ~ ~ ~ </u>	or Percentage ownership
			(King)	(+10-210 stonnas	Yes	9			Yes	0		Xes Xes	9
						<u> </u>							
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						-							
									-				

Part VII

Supplemental Information.

Provide additional information for responses to questions on Schedule R See Instructions

SCHEDULE R - ADDITIONAL INFORMATION

ALTHOUGH ZOE EMPOWERS HAS THEIR OWN CERTIFIED FINANCIAL STATEMENT AUDIT IN ACCORDANCE WITH "GAAP" FROM WHICH THE ORGANIZATION'S OPERATING RESULTS ARE REPORTED ON THEIR FORM 990, THE TRANSACTIONS OF ZOE EMPOWERS ARE CONSOLIDATED INTO THE FINANCIAL STATEMENTS OF THE NORTH CAROLINA CONFERENCE, SOUTHEASTERN JURISDICTION, OF THE UNITED METHODIST CHURCH. BEGINNING WITH THE NEXT FISCAL YEAR, ZOE EMPOWERS WILL NO LONGER BE INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS WITH THE UMC.