DLN: 93493318083859 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Treasury Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 D Employer identification number B Check if applicable BJC HEALTH SYSTEM □ Address change 43-1617558 ☐ Name change Doing business as BJC HEALTHCARE ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 4901 FOREST PARK AVE MS 90-75-570 ☐ Amended return ☐ Application pending (314) 286-2057 City or town, state or province, country, and ZIP or foreign postal code ST LOUIS, MO 63108 **G** Gross receipts \$ 3,296,213,660 Name and address of principal officer H(a) Is this a group return for NICK BARTO ☐Yes **☑**No subordinates? 4901 FOREST PARK AVE H(b) Are all subordinates ST LOUIS, MO 63108 ☐ Yes ☐No ıncluded? **✓** 501(c)(3) ☐ 501(c)( ) **◄** (insert no ) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number **▶** Website: ► WWW BJC ORG L Year of formation 1993 M State of legal domicile Summary 1 Briefly describe the organization's mission or most significant activities HEALTHCARE SERVICES AND HEALTH EDUCATION TO COMMUNITIES WE SERVE Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 18 4 16 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2018 (Part V, line 2a) 3,448 **6** Total number of volunteers (estimate if necessary) . . . . 6 97 Total unrelated business revenue from Part VIII, column (C), line 12 7a 20,875,780 **b** Net unrelated business taxable income from Form 990-T, line 34 **Current Year Prior Year** 8 Contributions and grants (Part VIII, line 1h) . 911,096 468,752 Ravenua 689,015,997 810,223,775 9 Program service revenue (Part VIII, line 2g) . 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 354,576,014 209,809,525 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 10,305,162 59,805,589 1,054,808,269 1,080,307,641 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 178,778,354 2,134,713 **14** Benefits paid to or for members (Part IX, column (A), line 4) . . . . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 374,175,758 414,530,688 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 328,562,745 475,573,597 881,516,857 892,238,998 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) Revenue less expenses Subtract line 18 from line 12 . 173,291,412 188,068,643 Net Assets or Fund Balances Beginning of Current Year End of Year 4,868,820,405 4,803,404,644 20 Total assets (Part X, line 16) . 21 Total liabilities (Part X, line 26) . 3,222,046,307 2,994,203,344 22 Net assets or fund balances Subtract line 21 from line 20 . 1,646,774,098 1,809,201,300 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-14 Signature of officer Sign Here NICK BARTO SENIOR VICE PRESIDENT & CFO Type or print name and title Print/Type preparer's name Preparer's signature Check 🔲 ıf P01622613 Paid self-employed Firm's EIN ► 34-6565596 Preparer Use Only Firm's address ► 155 N WACKER DRIVE Phone no (312) 879-2000 CHICAGO, IL 60606 ☐ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form 990 (2018)

Form	990 (2018)					Page <b>2</b>
Pa	t III Statement	of Program Servi	ce Accomplish	ments		
	Check If Sched	lule O contains a resp	onse or note to ar	ny line in this Part III .		🗹
1	Briefly describe the or	rganization's mission				
METE REMA AND HEAL MED]	OPOLITAN ST LOUIS, INDER OF MISSION ST OUTPATIENT CARE, RE TH AND COMMUNITY H	MID-MISSOURI AND FATEMENT ) BJC OPEI HABILITATION, PRIM IEALTH AND WELLNES DNAL HEALTH SAFETY	SOUTHERN ILLING RATES 15 HOSPITA ARY CARE, HOME SS BJC ALSO SUP NET SERVICES A	DIS IN URBAN, SUBURBA ALS AND MULTIPLE COMN CARE, HOSPICE, LONG-T PORTS THE TRAINING OF	IUNITY HEALTH LOCATION ERM CARE, COMMUNITY M	ES (SEE SCHEDULE O FOR IS WHICH PROVIDE INPATIENT ENTAL HEALTH, WORKPLACE SIONALS, ADVANCEMENT OF
2	Did the organization (	undertake any signific	ant program servi	ces during the year which	were not listed on	
	the prior Form 990 or	990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe the	se new services on Sc	hedule O			
3	Did the organization of	cease conducting, or r	nake significant cl	nanges in how it conducts	, any program	
	services?					. 🗌 Yes 🗹 No
	If "Yes," describe the	se changes on Schedu	ıle O			
4		d 501(c)(4) organizati	ons are required t	o report the amount of gi	est program services, as r ants and allocations to oth	
4a	(Code	) (Expenses \$	195,761,117	including grants of \$	) (Revenue \$	195,761,117 )
	See Additional Data					
						_
4b	(Code	) (Expenses \$	152,520,473	including grants of \$	) (Revenue \$	152,520,473 )
	See Additional Data					
4c	(Code See Additional Data	) (Expenses \$	55,845,040	including grants of \$	) (Revenue \$	55,845,040 )
	(Code	) (Expenses \$	255,291,070	including grants of \$	2,134,713 ) (Revenue \$	406,097,145 )
		LENCE IN MEDICINE OT			TES IT SERVES THROUGH LEA E MATERIAL SERVICES, QUAL	
4d	Other program servic	es (Describe in Scheo	ule O )			
Tu	(Expenses \$	,	luding grants of \$	2,134,713	) (Revenue \$ 4	06,097,145 )
4e	Total program serv	ice expenses ▶	659,417,70	0		

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Pa	tiV Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$ ?	5		No
6	If "Yes," complete Schedule C, Part III			No.
7	If "Yes," complete Schedule D, Part I Did the organization receive or hold a conservation easement, including easements to preserve open space,	6		No No
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets?	7		
	If "Yes," complete Schedule D, Part III 📆	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or $X$ as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes." complete Schedule I. Parts I and III	22	Yes	

Form	990 (2018)			Page <b>4</b>
Par	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	_
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	tV Statements Regarding Other IRS Filings and Tax Compliance			

7b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . . Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с Nο

7d | 7e 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g 

d If "Yes," indicate the number of Forms 8282 filed during the year . . . . e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? No No If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

8 9a Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . 9h

Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 . . . 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter

a Gross income from members or shareholders . 11a **b** Gross income from other sources (Do not net amounts due or paid to other sources 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O 13a

13b

13c

No

Yes

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14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . . 14a Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess 15

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. 14b

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Enter the amount of reserves the organization is required to maintain by the states in

which the organization is licensed to issue qualified health plans . . . . c Enter the amount of reserves on hand . . . . . . . . . . . . . . .

	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and for a 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	,		ines
Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	18		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b	16		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	er <b>2</b>		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervior of officers, directors or trustees, or key employees to a management company or other person? •	sion 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or members of the governing body?	ore <b>7a</b>		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following	by		
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Reve	enue Cod	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates and branches to ensure their operations are consistent with the organization's exempt purposes?	5, <b>10</b> b		
11a	The the eventual provided a complete court of this Form 000 to all provided of the government had a before filling the			
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	ne <b>11a</b>	Yes	
			Yes	
b	form?		Yes Yes	
b 12a	form?	11a 12a		
b 12a b	form?	11a 12a	Yes	
b 12a b	form?	11a 12a 12b	Yes Yes	
b 12a b c	form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	11a 12a 12b 12c	Yes Yes	
b 12a b c	form?	11a 12a 12b 12c 13	Yes Yes Yes	
b 12a b c 13 14	form?	11a 12a 12b 12c 13	Yes Yes Yes	
b 12a b c 13 14 15	form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 12a b c 13 14 15	form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 12a b c 13 14 15 a b	form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	form?	11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemstatus with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemstatus with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exem status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exem status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed  Section 6.104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply	11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exem status with respect to such arrangements?  Section C. Disclosure  List the States with which a copy of this Form 990 is required to be filed▶  Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply  □ Own website □ Another's website ☑ Upon request □ Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest	11a 12a 12b 12c 13 14 1  15a 15b 16a 16b	Yes Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participat in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exem status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed  Section C. Disclosure  List the States with which a copy of this Form 990 is required to be filed  Section G104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply  Own website Another's website Upon request Other (explain in Schedule O)	11a 12a 12b 12c 13 14 1  15a 15b 16a 16b	Yes Yes Yes Yes Yes Yes	No

 $\overline{\mathbf{v}}$ 

(F)

Estimated

amount of other

Part VII	Compensation of Officers, Direc
	and Independent Contractors

Name and Title

tors,Trustees, Key Employees, Highest Compensated Employees,

Check if Schedule O contains a response or note to any line in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount

of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"

• List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the

organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations

Position (do not check more

than one box, unless person

Reportable

compensation

Reportable

compensation

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

compensated employees, and former such persons Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

Average

hours per

week (list is both an officer and a from the from related compensation any hours director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Individual to Highest compensati employee Κė. g organizations MISC) MISC) related Institutional 3 below dotted employ organizations line) trustee ě Trustee 40 00 (1) BJC HEALTH SYS GROUP RETURN Х 0 910,705 9.583.983 SEE SCHEDULE 0. 40.00 (2) BJC HEALTH SYS GROUP RETURN ................. Х 1,645,523 0 165,845 SEE SCHEDULE 0 40 00 (3) BJC HEALTH SYS GROUP RETURN Χ 4,835,636 0 156,486 SEE SCHEDULE 0 0.00 (4) BJC HEALTH SYS GROUP RETURN Х 2,883,731 0 129,305 FORMER SEE SCHEDULE 0

Form 990 (	2018)										Page <b>8</b>
Part VII	Section A. Officers, D	Directors, Trustees	, Key I	Empl	loye	es,	and I	High	nest Compensate	d Employees (co	ntinued)
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)		ne b	ox, u n off cor/tr	che nles icer	s pers	on	( <b>D</b> ) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations

	ual trustee Stor	nonal Trustee	peyolo	ee ( compensated		

1b Sub-Total	1b Sub-Total										
c Total from continuation sheets to Pa	c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)						▶		18,948,873	0	1,362,341	

1b Sub-Total						<b>&gt;</b>			•		
c Total from continuation sheets to Part VII, Section A											
d Total (add lines 1b and 1c)						▶		18,948,873	0		1,362,341
2 Total number of individuals (including	but not limited	to thos	a licta	اد امد	201/6	) who	rece	aived more than	\$100 000		

1b	Sub-Total						<b>&gt;</b>				
С	Total from continuation sheets to Pa	art VII <b>, Section</b>	Α				▶				
d	Total (add lines 1b and 1c)						▶		18,948,873	0	1,362,341
2	Total number of individuals (including			e liste	ed a	bove	e) who	rece	ived more than	\$100,000	

	Total from continuation sheets to Part VII, Section A	18,948,873		С	)	1	L,362,341
2	Total number of individuals (including but not limited to those listed above) who received rof reportable compensation from the organization ▶ 515	nore than	\$100,000				
						Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest of line 1a? <i>If "Yes," complete Schedule J for such individual</i>		•	' I	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other comportable properties of the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule						

	Fotal from continuation sheets to Part VII, Section A         •         18,948,873           Fotal (add lines 1b and 1c)	0	:	1,362,341
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization $\triangleright$ 515			
			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		V	
	marriada I I I I I I I I I I I I I I I I I I	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			

	Total (add lines 15 dild 16)			-,,
2	Total number of individuals (including but not limited to those listed above) who received more than $$100,000$ of reportable compensation from the organization $\blacktriangleright 515$			
			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual			
	manada	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No
		5		NO
S	ection B. Independent Contractors			
-	Complete this table for your five highest componented independent continue that received more than \$100,000 of co			

	individual		Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization services rendered to the organization? If "Yes," complete Schedule J for such person		1	No
Se	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received from the organization. Report compensation for the calendar year ending with or within the contractors.		nsation	
	(A)	(B)	10	3

5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization? If "Yes," complete Schedule J for such person		No
S	ection B. Independent Contractors		
1	Complete this table for your five highest compensated independent contractors that received from the organization. Report compensation for the calendar year ending with or within the contractions.		nsation
	(A) Name and business address	(B)	(C)

S	ection B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received from the organization. Report compensation for the calendar year ending with or within the contractors.		nsation	
	(A) Name and business address	(B) Description of services	(C)	•

Name and business address	Description of services	Compensation
2 Total number of independent contractors (including but not limited to those listed above) who compensation from the organization ▶ 0	received more than \$100,000 of	

Form **990** (2018)

	Check if Schedule O contains a	response	e or note to any l	ne in this (A) Total rev		Re e fu	(B) lated or xempt inction	Unr bus	C) elated siness enue	(D)  Revenue excluded from tax under sections
	1a Federated campaigns	1-				re	evenue			512 - 514
nts u	h Membership dues	1a								
rar Io	<b>b</b> Membership dues	1b								
γ° A G	c Fundraising events	1c	25.000							
	d Related organizations	1d	35,000							
S, E	e Government grants (contributions)	1e	18,753							
Contributions, Gins, Grants and Other Similar Amounts	f All other contributions, gifts, grants, and similar amounts not included above	<b>1</b> f	414,999							
	g Noncash contributions included									
Cont and (	in lines 1a - 1f \$	138								
<u>ة</u> ر	h Total. Add lines 1a-1f	• •	•		168,752					
ı			Business	Code	657.07	77.012	657.077	012		
- MI	2a SVCS TO AFFILIATES			561000	657,07		657,077			
Rev	<b>b</b> PROGRAM SVC REVENUE			621110	124,39	· l	124,391		26 700 6	227
Program Service Revenue	c WASHINGTON UNIV OTHER			531190		3,868		,031	26,798,8	337
χerν	d PROGRAM OTHER OPER INC			900099		4,643	1,524			
E S	e BILLING REVENUE			541900	13	6,275	136	,275		
ogra	f All other program service revenue				9	0,960	90	,960		
ď	gTotal. Add lines 2a-2f		810,22	23,775						
	3 Investment income (including divide		rest and other							
	similar amounts)		Page 4 and other		11,982,455				-10,016,854	121,999,309
	<b>4</b> Income from investment of tax-exer	mpt bond	proceeds <b>&gt;</b>		28,351,080					28,351,080
	5 Royalties	• •	(··) D		1,341					1,341
	(1) Real		(II) Personal							
		55,990								
	<b>b</b> Less rental expenses	0								
	c Rental income or 75	55,990								
	<b>d</b> Net rental income or (loss)			 	755,990					755,990
	(ı) Securiti	es	(II) Other							·
	7a Gross amount from sales of 2,285,37 assets other than inventory	74,535	7,474							
	b Less cost or other basis and sales expenses 2,215,87		27,523							
	Cam or (1888)	96,039	-20,049							60 475 00
	<b>d</b> Net gain or (loss) <b>8a</b> Gross income from fundraising eve	_	<b>•</b>		59,475,990					69,475,990
Other Revenue	I -	of a								
Re	<b>b</b> Less direct expenses	ь								
er	c Net income or (loss) from fundraisi		5 · · •							
Oth	<b>9a</b> Gross income from gaming activitie See Part IV, line 19	a l								
	<b>b</b> Less direct expenses	Ъ —								
	c Net income or (loss) from gaming a									
	10aGross sales of inventory, less returns and allowances									
	<b>b</b> Less cost of goods sold	a b								
	c Net income or (loss) from sales of									
	Miscellaneous Revenue	E	Business Code							-,,
	11a <sub>EMPLOYEE</sub> PHARMACY		446110		51,538,612					51,538,612
	b CLIN ENG & TRAIN REV		611600		4,093,797				4,093,797	
	C OTHER OPERATING INCOME		900099		2,946,426					2,946,426
	d All other revenue				469,423					469,423
	e Total. Add lines 11a-11d		. •		59,048,258					409,42.
	12 Total revenue. See Instructions				30,307,641		783,424,938		20,875,780	275,538,17
	<u> </u>				, , 5 11		-, -2 ,,550		, , ,	5,550,17.

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Form 990 (2018) Page 10 Statement of Functional Expenses  $\overline{\mathbf{V}}$ Check if Schedule O contains a response or note to any line in this Part IX . (C) (B) Do not include amounts reported on lines 6b, (D) (A) Program service Management and 7b, 8b, 9b, and 10b of Part VIII. Total expenses Fundraisingexpenses expenses general expenses 2,072,213 2,072,213 1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 62,500 62,500 2 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and 21,981,354 21,981,354 key employees . 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . 310,377,245 255,443,692 54,933,553 7 Other salaries and wages 27,752,042 22,623,940 5,128,102 8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . 26,005,787 31,522,840 5,517,053 9 Other employee benefits . 22,897,207 17,862,520 5,034,687 10 Payroll taxes . . 11 Fees for services (non-employees) 261,639 261,639 a Management . . . 4,919,013 4,919,013 **b** Legal 1,641,899 1,641,899 c Accounting 668,576 668,576 **d** Lobbying . . . . . e Professional fundraising services See Part IV, line 17 2,659,894 2.659.894 f Investment management fees g Other (If line 11g amount exceeds 10% of line 25, column 152,573,894 115,430,396 37,143,498 (A) amount, list line 11g expenses on Schedule O) 1,907,916 397,191 1,510,725 12 Advertising and promotion . 13 Office expenses . 5,774,616 5,073,037 701,579 80,054,501 49,503,129 30,551,372 14 Information technology 15 Royalties . 34,394,722 24,921,950 9,472,772 16 Occupancy . 2,272,775 1,777,436 495,339 **17** Travel . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 1,511,735 896,774 614,961 19 Conferences, conventions, and meetings 10,009,128 10,009,128 **20** Interest . . . 21 Payments to affiliates . . . 22 Depreciation, depletion, and amortization . 11,758,365 11,738,259 20,106 4,665,938 4,185,690 480,248 23 Insurance . 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O ) a MEDICAL SUPPLIES 56,669,015 56,669,015 56,227,778 **b** REPAIRS AND MAINTENANCE 55.726.912 500.866 5,789,163 2,289,915 3,499,248 c RECRUITMENT d CATERING AND MEAL CHARG 2,292,166 1,815,336 476,830 39,520,864 4,922,008 34,598,856 e All other expenses

892,238,998

659,417,700

232,821,298

0

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Page **11** 

22 23

24

25

26

27

28

29

30

31 32

33

34

808.704.115

2.994.203.344

1.809.193.996

1,809,201,300

4,803,404,644

Form **990** (2018)

7,304

1.004.156.822

3.222.046.307

1,646,761,282

1,646,774,098

4,868,820,405

12,816

Form 990 (2018)

Liabilities

Assets or Fund Balances

Net

23

24

26

27

28

29

30

31

32

33

34

			<b>(A)</b> Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	9,752	1	10,048
	2	Savings and temporary cash investments	20,424,807	2	30,857,171
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	5,225,840	4	4,568,757
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
ek	7	Notes and loans receivable, net	10,550,894	7	11,487,094
SS	8	Inventories for sale or use	3,008,196	8	7,991,905
⋖	9	Prepaid expenses and deferred charges	47,560,650	9	45,756,343

		contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L				6	
ets	7	Notes and loans receivable, net	•		10,550,894	7	11,487,094
Ass	8	Inventories for sale or use			3,008,196	8	7,991,905
A	9	Prepaid expenses and deferred charges			47,560,650	9	45,756,343
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	543,046,597			
	b	Less accumulated depreciation	10b	176,126,216	361,423,614	10c	366,920,381
	11	Investments—publicly traded securities .			1,603,621,517	11	1,409,353,159
	12	Investments—other securities See Part IV, line	11 .		2,695,300,216	12	2,753,785,114
	13	Investments—program-related See Part IV, line	e 11 .		19,073,539	13	25,366,714

SS	8	Inventories for sale or use			3,008,196	8	7,991,905
A	9	Prepaid expenses and deferred charges			47,560,650	9	45,756,343
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	543,046,597			
	ь	Less accumulated depreciation	10b	176,126,216	361,423,614	<b>10</b> c	366,920,381
	11	Investments—publicly traded securities .			1,603,621,517	11	1,409,353,159
	12	Investments—other securities See Part IV, line	11 .		2,695,300,216	12	2,753,785,114
	13	Investments—program-related See Part IV, line	11 .	•	19,073,539	13	25,366,714
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11			102,621,380	15	147,307,958
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	4,868,820,405	16	4,803,404,644
	17	Accounts payable and accrued expenses			264,959,485	17	234,195,951
	18	Grants payable		18			
	40	Defermed wavenus				10	

	basis Complete Part VI of Schedule D	10a	543,046,597			
Ь	Less accumulated depreciation	<b>10</b> b	176,126,216	361,423,614	10c	366,920,381
11	Investments—publicly traded securities .			1,603,621,517	11	1,409,353,159
12	Investments—other securities See Part IV, line	11 .	[	2,695,300,216	12	2,753,785,114
13	Investments—program-related See Part IV, line	e 11 .		19,073,539	13	25,366,714
14	Intangible assets		[		14	
15	Other assets See Part IV, line 11		[	102,621,380	15	147,307,958
16	Total assets.Add lines 1 through 15 (must equ	ıal lıne	34)	4,868,820,405	16	4,803,404,644
17	Accounts payable and accrued expenses			264,959,485	17	234,195,951
18	Grants payable				18	
19	Deferred revenue				19	
20	Tax-exempt bond liabilities			1,952,930,000	20	1,951,303,278
21	Escrow or custodial account liability. Complete F	Part IV	of Schedule D		21	

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties

persons Complete Part II of Schedule L .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

# Additional Data

Software ID:

**Software Version: EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

Form 990 (2018)

### 101111 330 (2010)

Form 990, Part III, Line 4a:

2018 BJC MEDICAL GROUP - BJC MEDICAL GROUP EMPLOYS 240 PHYSICIANS WITH A RANGE OF MEDICAL AND SURGICAL SPECIALTIES THE PHYSICIANS SERVE PATIENTS IN ST LOUIS, MO, FARMINGTON, MO, SULLIVAN, MO, MID-MISSOURI AND SOUTHERN ILLINOIS BJC MEDICAL GROUP SUPPORTS PHYSICIAN PRACTICES ASSOCIATED WITH BJC HEALTHCARE HOSPITALS AND HELPS THEM GROW THE MEDICAL GROUP ALSO PARTNERS WITH PHYSICIANS AND BJC HOSPITALS TO RECRUIT PHYSICIANS TO GROWING MARKETS PHYSICIAN RECRUITS INCLUDE BOTH PRIMARY AND SPECIALTY PHYSICIANS THE ORGANIZATION HAD 718.527 VISITS

BJC INFORMATION SERVICES AND TECHNOLOGY SERVICES DEPARTMENT PLANS, DEVELOPS AND SUPPORTS INFORMATION TECHNOLOGY AND TELECOMMUNICATIONS
INITIATIVES THROUGHOUT BJC THE 700-PERSON DEPARTMENT MAINTAINS THE ORGANIZATION'S TECHNOLOGY INFRASTRUCTURE AND ACHIEVES SPECIFIC STRATEGIC
GOALS RELATED TO CLINICAL CARE, PATIENT SAFETY AND EVIDENCE-BASED MEDICINE, PROCESS SIMPLIFICATION AND STANDARDIZATION, AUTOMATION, EDUCATION,

WORKFORCE DEVELOPMENT, FINANCIAL MANAGEMENT AND PATIENT SATISFACTION BJC HOSPITALS BENEFIT FROM THE CENTRALIZED DEPTH OF INFORMATION

Form 990, Part III, Line 4b:

SERVICES KNOWLEDGE AND THE COMMITMENT TO INNOVATIVE TECHNOLOGY SOLUTIONS

### Form 990, Part III, Line 4c: BJC CLINICAL ENGINEERING MANAGES CLINICAL ASSETS ACROSS BJC, INCLUDING OPERATIONAL SUPPORT AND MAINTENANCE MANAGEMENT OF DIAGNOSTIC, TREATMENT AND PATIENT SUPPORT MEDICAL EQUIPMENT SUCH AS BIOMEDICAL EQUIPMENT, CLINICAL LABORATORY EQUIPMENT AND DIAGNOSTIC IMAGING

TECHNOLOGY SERVICE ENGINEERS ARE DEPLOYED ACROSS THE 15 HOSPITALS AND OTHER HEALTH SERVICE ORGANIZATIONS AS REQUIRED TO MEET DEMAND. BJC.

MANAGEMENT, AND ENVIRONMENTAL ROUNDS

CLINICAL ENGINEERING WORKS IN COLLABORATION WITH OTHER BJC DEPARTMENTS CONCERNING PATIENT SAFETY FOR MAINTENANCE AND PRODUCT RECALLS, PRE-PURCHASE EVALUATION AND SUPPORT COST ANALYSIS, ASSET MANAGEMENT PLANNING FROM ACQUISITION THROUGH DISPOSAL, PROJECT PLANNING AND

efile GRAPHIC print - DO NOT PROCESS			T PROCESS	As Filed Data -	i		DLN: 9	3493318083859	
SCI	1ED	ULE A		Public 6	Charity Statu	ie and Dul	hlic Sunn	ort	OMB No 1545-0047
	m 990		Com	plete if the o	ganization is a sect 4947(a)(1) nonexe Attach to Form	tion 501(c)(3) o empt charitable 990 or Form 99	organization of trust. 00-EZ.	r a section	2018
		the Treasury		► Go to	www.irs.gov/Form	990 for the late	est information		Open to Public Inspection
Nam	of th	n <b>e organiza</b> SYSTEM	tion					Employer identific	ation number
								43-1617558	
Pal					<b>us</b> (All organization it is (For lines 1 thro			See instructions.	
1			•		sociation of churches	•		(Δ)(i).	
2		·		,	1)(A)(ii). (Attach Sci				
3					vice organization desc	`	• • •		
4			·	·	_			 170(b)(1)(A)(iii). Е	nter the hospital's
•	Ш	name, city,			ed in conjunction with	a nospital deseri	Section	170(0)(1)(A)(III)I	meer the hospital's
5			ation operated ( <b>iv).</b> (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local	government or	governmental unit de	escribed in <b>sectio</b>	on 170(b)(1)(A	۱)(v).	
7				mally receives a [vi). (Complete		s support from a	governmental ι	unit or from the gener	al public described in
8		A communi	ty trust descr	ibed in <b>section</b>	170(b)(1)(A)(vi)	(Complete Part I	I)		
9					escribed in <b>170(b)(1</b> ) ee instructions Enter			with a land-grant coll college or university	ege or university or a
10		from activit	ies related to income and i	ıts exempt fun unrelated busın	ctions—subject to cer	tain exceptions,	and (2) no more	ns, membership fees, than 331/3% of its su sses acquired by the c	
11		An organiza	ation organize	ed and operated	exclusively to test fo	r public safety S	See <b>section 509</b>	(a)(4).	
12	<b>✓</b>	more public	ly supported	organizations o		509(a)(1) or sec	ction 509(a)(2	s of, or to carry out th <b>).</b> See <b>section 509(a</b> s 12e. 12f. and 12a	
a		Type I. A so	supporting org n(s) the powe	ganızatıon oper	ated, supervised, or c appoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by of the supporting orga	
b		Type II. A manageme	supporting o nt of the supp	rganızatıon sup	ervised or controlled i			organization(s), by ha ge the supported orga	
c	<b>✓</b>	Type III f	unctionally i	ntegrated. A s				nd functionally integra	ted with, its
d		Type III n	on-function integrated	ally integrated The organization	<b>d.</b> A supporting organ	ization operated ify a distribution	in connection wi	th its supported organ d an attentiveness req	1. 1.
e		Check this	box if the org	anization receiv	· ·	nation from the I		pe I, Type II, Type II	I functionally
f	Enter			organizations	3	,		_3	
g					pported organization(	Τ'		_	
	(i) N	lame of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ling document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
See	Addıtıc	nal Data Tal	ole						
								F07 700 :::	
Total		uauli Dadi	3	ina nas els e	structions for	Cat No 11285		595,709,440	0 90 or 990-EZ) 2018

instructions

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part

	III. If the organization fai						ry under rait
	ection A. Public Support	is to quality at	ider the tests his	tea below, pieus	se complete run	C 111.)	
	Calendar year		I				
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
•	line 4						
S	ection B. Total Support		•	•	•		
	Calendar year	(a)2014	<b>(b)</b> 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(a)2014	( <b>b</b> )2015	(6)2016	(4)2017	(e)2018	(T)TOLAT
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI ) <b>Total support.</b> Add lines 7 through						
11	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)		1	12	
13	First five years. If the Form 990 is for	-			•	1 / 1 / -	
	check this box and <b>stop here</b>					<u> ▶ L</u>	
S	ection C. Computation of Public	<b>Support Perc</b>	entage				
14	Public support percentage for 2018 (line	e 6, column (f) d	ıvıded by line 11, o	column (f))		14	
15	Public support percentage for 2017 Sch	15					
	33 1/3% support test-2018. If the			on line 13, and lin	e 14 is 33 1/3% oi		box
	and <b>stop here.</b> The organization qualif					,	▶□
	33 1/3% support test—2017. If the				and line 15 is 22 i	/3% or more char	ok this
D		-			alid lille 13 15 33 1	73 70 OF HIOTE, CHEC	_
	box and <b>stop here.</b> The organization						▶□
<b>17</b> a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	ne "racts-and-cir	cumstances" test	ine organization	qualifies as a publi	iciy supported	_
	organization						▶□
b	10%-facts-and-circumstances test						
	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization	meets the "fact	s-and-circumstand	es" test The orga	nization qualifies a	as a publicly	
	supported organization						▶ □
18	Private foundation. If the organizatio	n did not check a	box on line 13, 1	6a, 16b, 17a, or 1	7b, check this box	and see	<del>_</del>

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.	)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6 )						
36	ection B. Total Support  Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI )						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is fo	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and <b>stop here</b>	,	, ,	, ,	,	( ), ( )	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,(	• •	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

No

No

No

No

No

No

No

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Schedule A (Form 990 or 990-EZ) 2018

10a

answer line 10b below

the organization had excess business holdings)

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, Yes

describe the designation If historic and continuing relationship, explain

1 Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

2 3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination 3b

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below 4a

Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c

No Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a amendment to the organizing document)

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b Substitutions only. Was the substitution the result of an event beyond the organization's control? 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

No 6 than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 Yes 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 No Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," 8

complete Part I of Schedule L (Form 990 or 990-EZ) 8

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI. 9a

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Pa	Supporting Organizations (continued)							
			Yes	No				
11	. Has the organization accepted a gift or contribution from any of the following persons?							
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		No				
b	A family member of a person described in (a) above?	11b		No				
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		No				
	Section B. Type I Supporting Organizations							
			Yes	No				
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Pa VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	art						
_		1						
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization							
5	Section C. Type II Supporting Organizations							
	, p = ==		Yes	No				
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the							
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1						
S	Section D. All Type III Supporting Organizations		1					
			Yes	No				
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?							
		1	Yes					
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)							
		2	Yes					
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the toyear? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	ax						
		3	Yes					
S	Section E. Type III Functionally-Integrated Supporting Organizations							
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	uctions)						
	a  The organization satisfied the Activities Test Complete <b>line 2</b> below							
	b  The organization is the parent of each of its supported organizations  Complete line 3 below							
	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (	see instru	ctions)					
2	Activities Test Answer (a) and (b) below.	,	Yes	No				
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	d 2a						
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement							
3	Parent of Supported Organizations Answer (a) and (b) below.	2b						
_	<ul> <li>a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.</li> </ul>	of 3a	Yes					
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b	Yes					
		, 55		1				

Page 6

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) <b>See</b> instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E								
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)					
1	Net short-term capital gain	1							
2	Recoveries of prior-year distributions	2							
3	Other gross income (see instructions)	3							
4	Add lines 1 through 3	4							
5	Depreciation and depletion	5							
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6							
7	Other expenses (see instructions)	7							
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8							
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)					
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1							
a	Average monthly value of securities	1a							
b	Average monthly cash balances	<b>1</b> b							
С	Fair market value of other non-exempt-use assets	1c							
d	Total (add lines 1a, 1b, and 1c)	1d							
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)								
2	Acquisition indebtedness applicable to non-exempt use assets	2							
3	Subtract line 2 from line 1d	3							
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4							
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5							
6	Multiply line 5 by 035	6							
7	Recoveries of prior-year distributions	7							
8	Minimum Asset Amount (add line 7 to line 6)	8							
	Section C - Distributable Amount			Current Year					
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1							
2	Enter 85% of line 1	2							
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3							
				1					

4

Schedule A (Form 990 or 990-F7) 2018

Enter greater of line 2 or line 3

Schedule A (Form 990 or 990-EZ) (2018)

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

**a** Excess from 2014. . . . . **b** Excess from 2015. . . . . **c** Excess from 2016. . . . .

See instructions

d Excess from 2017.e Excess from 2018.

3<sub>j</sub> and 4c

8 Breakdown of line 7

Schedule A (Form 990	J or 990-E2) 2018	Page <b>8</b>					
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)							
	Facts And Circumstances Test						
990 Schedule A, S	Supplemental Information						
Return Refer	rence Explanation						
SECTION A, LINE 6	DURING 2018, BJC HEALTH SYSTEM (BJC) PROVIDED GRANTS OR ALLOCATIONS AND COMMUNITY GROUPS ON BEHALF OF ITS SUPPORTED ORGANIZATIONS THIS WERE TO FURTHER THE CHARITABLE, SCIENTIFIC AND EDUCATIONAL PURPOS ANIZATIONS AND TO PROMOTE AND SUPPORT THE INTERESTS AND PURPOSES ORGANI ZATIONS SPECIFIED IN BJC'S ORGANIZING DOCUMENTS THESE GRANTS AND A	E PURPOSE OF THESE GRANT ES OF THE SUPPORTED ORG OF THOSE SUPPORTED					

FICANT IN RELATION TO BJC HEALTH SYSTEM'S OVERALL ACTIVITIES

Schodula A (Form 990 or 990-E7) 2018

Return Reference	Explanation								
SECTION D, LINE 3	BJC MAINTAINS A CLOSE AND CONTINUOUS WORKING RELATIONSHIP WITH ITS SPECIFIED SUPPORTED ORG ANIZATIONS AND APPOINTS THE MAJORITY OF OFFICERS AND DIRECTORS SERVING ON THE BOARDS OF TH ESE SUPPORTED ORGANIZATIONS BECAUSE AND AS A RESULT OF THIS CLOSE WORKING RELATIONSHIP, T HE SPECIFIED SUPPORTED ORGANIZATIONS PROVIDE INPUT ON MONTHLY FINANCIAL OPERATIONS, ANNUAL BUDGET PROCESS INCLUDING ALLOCATIONS FOR CAPITAL PROJECTS, USE OF HEALTH INFORMATION SYST EMS AND OTHER MATTERS CONCERNING SUBORDINATE HOSPITAL OPERATIONS								

990 Schedule A. Supplemental Information

990 Schedule A, Supplemental Information									
Return Reference	Explanation								
SECTION E, LINE 3A	AS SOLE MEMBER OF ITS SUPPORTED ORGANIZATIONS, BJC HEALTH SYSTEM HAS RESERVED POWERS TO AP POINT A MAJORITY OF THE OFFICERS AND DIRECTORS OF ITS SUPPORTED ORGANIZATIONS CERTAIN OF THOSE DIRECTORS IN TURN SERVE ON THE GOVERNING BOARD OF BJC HEALTH SYSTEM								

Return Reference	Explanation
SECTION E, LINE 3B	BJC HEALTH SYSTEM (BJC) EXERCISES A SUBSTANTIAL DEGREE OF DIRECTION OVER THE POLICIES, PRO GRAMS AND ACTIVITIES OF EACH OF ITS SUPPORTED ORGANIZATIONS BJC REQUIRES THAT EACH SUPPOR TED ORGANIZATION ADOPT ITS STANDARD CONFLICT OF INTEREST, WHISTLEBLOWER, DOCUMENT RETENTIO N, INVESTMENT AND OTHER POLICIES BJC APPROVES THE OPERATIONAL AND FISCAL BUDGET FOR EACH OF ITS SUPPORTED ORGANIZATIONS AND PROVIDES ADMINISTRATIVE OVERSIGHT FOR HOSPITAL PROGRAMS AND CAPITAL PROJECTS

990 Schedule A, Supplemental Information

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s).

(i)Name of supported organization	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	(iv) Is the organization listed in your governing document?		Is the organization listed in your		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No				
(A) BARNES-JEWISH HOSPITAL	237309937	3	Yes		371,449,769	0		
(A) MISSOURI BAPTIST MEDICAL CENTER	430652656	3	Yes		111,345,435	0		
(B) ST LOUIS CHILDREN'S HOSPITAL	430654870	3	Yes		112,914,236	0		

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493318083859

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE C (Form 990 or 990-

EZ)

5

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

 Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** BJC HEALTH SYSTEM 43-1617558 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2

Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) Lobbying nontaxable amount

Lobbying ceiling amount (150% of line 2a, column(e))

2a Total lobbying expenditures Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	Form 5768 (election un	der section 501(h)).					
For e	each "Yes" response on lines 1a through 1	below, provide in Part IV a detailed description of the lobbying	(a	)		(b)	
activ			Yes	No		Amou	ınt
1		on attempt to influence foreign, national, state or local legislation, copinion on a legislative matter or referendum, through the use of					
а	Volunteers?			No			
b		pensation in expenses reported on lines 1c through 1i)?	Yes		-		
С	Media advertisements?	, ,		No	-		
d	Mailings to members, legislators, or the	public?		No			
е	Publications, or published or broadcast s	statements?		No			
f	Grants to other organizations for lobbyir	ng purposes?		No			
g	Direct contact with legislators, their staf	fs, government officials, or a legislative body?	Yes			6	68,576
h	Rallies, demonstrations, seminars, conve	entions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 1i					e	568,576
2a	Did the activities in line 1 cause the orga	anization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax in	curred under section 4912					
С	If "Yes," enter the amount of any tax in	curred by organization managers under section 4912					
d	If the filing organization incurred a secti	on 4912 tax, did it file Form 4720 for this year?					
	rt III-A Complete if the organiz 501(c)(6).	ation is exempt under section 501(c)(4), section 501(c)				Yes	No
1	Were substantially all (90% or more) du	es received nondeductible by members?		ſ	1		
2	Did the organization make only in-house	e lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over	lobbying and political expenditures from the prior year?			3		
	and if either (a) BOTH I answered "Yes."	ation is exempt under section 501(c)(4), section 501(c) Part III-A, lines 1 and 2, are answered "No" OR (b) Part	III-A,			01(c	)(6)
1	Dues, assessments and similar amounts		1				
2	expenses for which the section 527(	and political expenditures (do not include amounts of political					
а	Current year	, , ,	2a				
b	Carryover from last year		2b				
С	Total		2c				
3	Aggregate amount reported in section 6	033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	the organization agree to carryover to th	line 2c exceeds the amount on line 3, what portion of the excess does ne reasonable estimate of nondeductible lobbying and political					
5	expenditure next year?		5				
	Taxable amount of lobbying and politica						
Pro		, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list),	Part II-	A, lınes	1 an	d 2 (se	 ee
insi	Return Reference	olete this part for any additional information  Explanation					
		· · · · · · · · · · · · · · · · · · ·	C DEDI	CATER	TO T	0 A C 1/ T P	
PAK I	LEGIS	OVERNMENT RELATIONS DEPARTMENT EXPENSES INCLUDE RESOURCE LATION THAT MAY ADVERSELY IMPACT THE FILING ORGANIZATION IN ISES INCLUDE RELEVANT PORTION OF LOBBYING ACTIVITIES WITH DI	NDIRECT	r alloc	CATIC	N OF	νG

LEGISLATORS, THEIR STAFFS, GOVERNMENT OFFICIALS OR A LEGISLATIVE BODY EXPENSES ALSO INCLUDE EDUCATIONAL SEMINARS FOR BJC EMPLOYEES REGARDING IMPORTANT HEALTHCARE

LEGISLATIVE MATTERS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
SCHEDULE D | Supplemental Fina

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Form 990)

Department of the Treasury Internal Revenue Service **Supplemental Financial Statements** 

Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

**DLN: 93493318083859**OMB No 1545-0047

2018

Open to Public Inspection

	HEALTH SYSTEM		Employer identification number
			43-1617558
Pa	rt I Organizations Maintaining Donor Adv		or Accounts.
	Complete if the organization answered "\	(a) Donor advised funds	(b)Funds and other accounts
	Total number at end of year	(a) Donor advised funds	(b) unds and other accounts
	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
	Aggregate value at end of year		
	Did the organization inform all donors and donor advis		durand friends are the
,	organization's property, subject to the organization's organization inform all grantees, donors, and	exclusive legal control?	☐ Yes ☐ No
	charitable purposes and not for the benefit of the don private benefit?		☐ Yes ☐ No
Par	<b>Conservation Easements.</b> Complete If	-	m 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the org		
	Preservation of land for public use (e g , recreati	on or education)	n historically important land area
	Protection of natural habitat	Preservation of a	certified historic structure
	Preservation of open space		
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution in the fo	orm of a conservation  Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified history	oric structure included in (a)	2c
d	Number of conservation easements included in (c) acq structure listed in the National Register	uired after 7/25/06, and not on a historic	2d
}	Number of conservation easements modified, transfer tax year ▶	red, released, extinguished, or terminated by	the organization during the
	Number of states where property subject to conservat		
	Does the organization have a written policy regarding and enforcement of the conservation easements it holds		of violations,
,	Staff and volunteer hours devoted to monitoring, insp	ecting, handling of violations, and enforcing o	conservation easements during the year
,	Amount of expenses incurred in monitoring, inspecting  \$\blacktriangle\$\$	g, handling of violations, and enforcing conse	rvation easements during the year
}	Does each conservation easement reported on line 2(	d) above satisfy the requirements of section 1	170(h)(4)(B)(ı)
	and section 170(h)(4)(B)(II)?	,	☐ Yes ☐ No
l	In Part XIII, describe how the organization reports colbalance sheet, and include, if applicable, the text of the organization's accounting for conservation easements	ne footnote to the organization's financial stat	
ar	Organizations Maintaining Collection Complete if the organization answered "Y		her Similar Assets.
.a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its fin-	or public exhibition, education, or research in	
b	If the organization elected, as permitted under SFAS in historical treasures, or other similar assets held for purfollowing amounts relating to these items		
(	i) Revenue included on Form 990, Part VIII, line 1		▶ \$
	) Assets included in Form 990, Part X		► \$
	If the organization received or held works of art, histofollowing amounts required to be reported under SFAS		
2	Revenue included on Form 990, Part VIII, line 1	5 110 (M3C 930) relating to these items	<b>▶</b> ¢
a ı.			<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>▶</b> \$

Cat No 52283D

Schedule D (Form 990) 2018

Par	t II	I	Organizations Ma	aintaining Col	lections o	f Art, H	istori	cal T	reası	ıres, oı	r Other	Similar As	ssets (ca	ntınued)	
3			the organization's acq (check all that apply)	uisition, accessior	n, and other	records,	check	any of	the fo	llowing t	hat are a	significant i	use of its o	collection	
а		] [	Public exhibition				d		Loan	or exch	ange prog	ırams			
b		]	Scholarly research				e		Othe	r					
c		] F	Preservation for future	generations											
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII														
5			the year, did the orgato be sold to raise fur									nılar	☐ Yes		No
Pa	rt I		Escrow and Cust Complete if the ord X, line 21.			" on Fori	m 990	, Part	IV, lı	ne 9, o	r reporte	ed an amou			
1a		the	organization an agent ed on Form 990, Part )		an or other	ıntermedı	ary for	contri	bution	s or othe	er assets	not	☐ Yes	□ r	No
ь	Τf	"Yes	," explain the arrange	ement in Part XIII	and comple	te the fol	lowing	table				Α	mount		_
c			ing balance	mone in rare xiii	and comple		io ming	table			1c				
d		-	ns during the year								1d				_
е			utions during the year	-							1e				_
f			balance								1f				_
2a		_	e organization include	an amount on Fo	rm 990 Dar	+ V line 1	21 for	accrow	, or cu	retodial a	eccount lis	ability2	□ vos		— No.
			," explain the arrange										_	ш.	10
	rt V		Endowment Fund												
		4	Liidowillelit i dii	us. complete ii	(a)Curren			rior yea				(d)Three year		<b>e)</b> Four yea	ars back
<b>1</b> a	Beg	ınnır	ng of year balance .		(2)0011011	7 5	(-).	,		(-),		(2)	and Date (	<b>-</b>	
ь	Con	trıbu	itions												
С	Net	ınve	stment earnings, gair	ns, and losses											
d	Gra	nts c	or scholarships												
е			spenditures for facilitie	es											
f	Adn	nınıst	trative expenses .												
g	End	of y	ear balance												
2	Pro	ovide	e the estimated perce	ntage of the curre	nt year end	balance	(line 1	g, colu	mn (a	)) held a	s				
а	Во	ard	designated or quasi-e	ndowment 🟲											
b	Pe	rmai	nent endowment 🕨												
С	Te	mpo	rarıly restricted endov	vment ▶											
	Th	e pe	rcentages on lines 2a	, 2b, and 2c shou	ld equal 100	)%									
3a			ere endowment funds zation by	not in the posses	sion of the o	organızatı	on that	t are h	eld an	d admın	istered fo	r the		Yes	No
	(i)	unr unr	elated organizations										3a(		
	-	•	ated organizations .										3a(		
b 4			" on 3a(II), are the rel	_		•			· ·				31	<b>'</b>	
4		_	pe in Part XIII the inte			n s endow	ment	unas							
Pal	rt V		Land, Buildings, Complete if the ord			" on Fori	m 990	, Part	IV. li	ne 11a.	. See Fດເ	rm 990. Pa	rt X, line	10.	
	Des		tion of property	(a) Cost or oth (investme	er basis	(b) Cost						depreciation	•	) Book val	ue
1a	Lan	d .						11.48	35,859					1	1,485,859
		dıng:							13,810			9,601,398			3,712,412
		_	Id improvements						03,292			13,523,682			2,479,610
		ınme	·					132.0				101.248.081			0.762.666

370,232,889

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

318,479,834

366,920,381

51,753,055

Part VII Investments—Other Securities. Complete if	the organization and	swered "Yes" on Form 99	Page 90, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category	(b) Book value		od of valuation
(including name of security)	(b) book value		f-year market value
(1) Financial derivatives			
(3) Other		_	
(A) PRIVATE EQUITY FUNDS	816,807,64	8	F
B) HEDGE FUNDS	687,884,07	0	F
C) REAL ESTATE FUNDS	565,576,46	В	F
D) OTHER E)	683,516,92	8	F
F)			
G)			
			_
H)			
	2,753,785,11	4	
<b>Part VIII</b> Investments—Program Related. Complete if the organization answered 'Yes' or	n Form 990, Part IV,	line 11c. See Form 990,	Part X, line 13.
(a) Description of investment	(b) Book valu		od of valuation f-year market value
1)		Cost of Cha o	, (MIME
2)			
3)			
4)			
5)			
6)			
7)			
8)			
9)			
Fotal. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organization answer	red 'Yes' on Form 990	Part IV line 11d See Form	990 Part X line 15
(a) Descript			(b) Book value
1)			
2)			
3)			
4)			
5)			
6)			
7)			
8)			
9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 )			. •
Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25.	n answered 'Yes' on I	Form 990, Part IV, line 1	1e or 11f.
(a) Description of liability	(b)	Book value	
Federal Income taxes  NTEREST RATE SWAPS		68,046,807	
ENSION LIABILITY		375,943,590	
THER CURRENT LIAB		70,757,231	
THER LONG TERM LIABILITIES		103,000,000	
ELF FUNDED MALPR		139,207,350	
NTEREST PAYABLE DEFERRED COMPENSATION PAYABLE		14,320,929 37,419,114	
RELATED PARTY LIABILITY		9,094	
9)			
otal. (Column (b) must equal Form 990, Part X, col (B) line 25 )		808,704,115	
2. Liability for uncertain tax positions In Part XIII, provide the text	t of the footnote to the	organization's financial stat	ements that reports the

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Revenue per F zation answered 'Yes' on Form 990, Part IV, line 12a.	leturn	
1	Total revenue, gains, and other si	1		
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i			
Ь	Donated services and use of facili	ties	1	
С	Recoveries of prior year grants	2c	1	
d	Other (Describe in Part XIII ) .	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line <b>2e</b> from line <b>1</b> .		3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII ) .	4b		
С	Add lines <b>4a</b> and <b>4b</b>	4c		
5	Total revenue Add lines 3 and 40	c. (This must equal Form 990, Part I, line 12 )	5	
Par		penses per Audited Financial Statements With Expenses per zation answered 'Yes' on Form 990, Part IV, line 12a.	Return.	
1	Total expenses and losses per au	dited financial statements	1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25		
а	Donated services and use of facili	ties		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII ) .	2d		
е	Add lines 2a through 2d	<del> </del>	2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .	3		
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:		_
а	Investment expenses not included	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII ) $\ .$	4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c		
5	Total expenses Add lines 3 and 4	5		
Pa	t XIII Supplemental Info	rmation		_
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Pa 2d and 4b Also complete this part to provide any additional information	rt V, line 4, P	Part X, line 2, Part
	Return Reference	Explanation		
See	Additional Data Table			

Page 4

Schedule D (Form 990) 2018	Page <b>5</b>
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

## **Additional Data**

INTEREST RATE SWAPS

PENSION LIABILITY

OTHER CURRENT LIAB

SELF FUNDED MALPR

INTEREST PAYABLE

RELATED PARTY LIABILITY

OTHER LONG TERM LIABILITIES

DEFERRED COMPENSATION PAYABLE

Software ID: **Software Version: EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

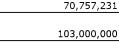
Form 990	), Schedule	D,	Part X	, -	Other	Liabilities
----------	-------------	----	--------	-----	-------	-------------

	(a) Description of Liability	
--	------------------------------	--









(b) Book Value

68,046,807

375,943,590

139,207,350

14,320,929

37,419,114

9,094

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	THE AUTHORITATIVE GUIDANCE IN ASC 740, INCOME TAXES, CREATES A SINGLE MODEL TO ADDRESS UNC ERTAINTY IN TAX POSITIONS AND CLARIFIES THE ACCOUNTING FOR INCOME TAXES BY PRESCRIBING THE MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN THE FINANCIAL STATEMENTS UNDER THE REQUIREMENTS OF THIS GUIDANCE, TAX-EXEMPT ORGANIZAT IONS COULD BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT OF A TAX POSITION THEY HAVE H ISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS BJC HAS NOT RECOGNIZED A LIABILITY FOR UN CERTAIN TAX POSITIONS

efile GRAPHIC print -	DO NOT F	PROCESS	As Filed Data -			DLN:	93493318083859	
SCHEDULE F (Form 990)	State	ement of	Activities (	Outside the United States OMB No. 1545-0047				
(1 01111 000)		► Attach to Form 990.					2018	
Department of the Treasury Internal Revenue Service	•	· Go to www.irs	.gov/Form990 for II	istructions and the latest i	nformatioi	n.	Open to Public Inspection	
Name of the organization BJC HEALTH SYSTEM						<b>Employer iden</b> 43-1617558	ntification number	
Part I General Inf Form 990, P			s Outside the U	Inited States. Comple	ete If the	organization a	nswered "Yes" to	
other assistance, th	e grantees'	eligibility for t		substantiate the amoun stance, and the selection	_			
outside the United S	Describe in States	Part V the org	,	dures for monitoring the		-	Yes No	
3 Activites per Region (a) Region	(The followin	(b) Number of offices in the region	· ·	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If active program spe	yity listed in (d) is a service, describe edific type of de(s) in region	<b>(f)</b> Total expenditures for and investments in region	
See Add'l Data				region/				
<b>3a</b> Sub-total			1 0				2,006,444,556	
<ul> <li>b Total from continuation</li> <li>Part I</li> <li>c Totals (add lines 3a and add lines)</li> </ul>			2 0				2,879,070 2,009,323,626	
For Panerwork Reduction A	ct Notice son	the Instruction	ns for Form 900	Cat	No 5008	ϽW Schodu	le F (Form 990) 2018	

Schedule F (Form 990) 2018							Page <b>3</b>
Part IIII Grants and Otl				<b>ed States.</b> Complete r	f the organization ar	nswered "Yes" to Form 9	990, Part IV, line 16.
	duplicated if addit			T	1		
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Sche	dule F (Form 990) 2018		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>✓</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)	Yes	<b>✓</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	<b>☑</b> Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	<b>✓</b> Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	<b>✓</b> Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)	□Yes	<b>☑</b> No

Schedule F	(Form 990) 2018	Page :
Part V	amounts of investments vs.	uired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; expenditures per region); Part II, line 1 (accounting method); Part III (accounting nn (c) (estimated number of recipients), as applicable. Also complete this part to provide
	ReturnReference	Explanation

Schedule F (Form 990) 2018

#### **Additional Data**

### Software ID: **Software Version:**

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		1,681,647,674
CENTRAL AMERICA/CARIBBEAN	1		PROGRAM SERVICES	PROGRAM ADMIN EXPENSES RELATED TO ATG ASSURANCE COMPANY LTD INCLUDES EXPENSES INCURRED WHILE CONDUCTING ACTIVITIES OF THIS WHOLLY OWNED CAPTIVE INSURANCE COMPANY ALSO INCLUDES OTHER PROGRAM SERVICES EXPENSES	107,864

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) EAST ASIA AND THE PACIFIC INVESTMENTS 13,657,881 EAST ASIA AND THE PACIFIC INVESTMENT 24,634 **IEXPENDITURES** 

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) **EUROPE** INVESTMENTS 295,370,044 **EUROPE** INVESTMENT 21,122 **IEXPENDITURES** 

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region services, grants to service(s) in region region recipients located in the region) **EUROPE** PROGRAM SERVICES 514.933 IPROGRAM SERVICES EXPENSES INCLUDING CLINICAL EXCELLENCE, HEALTHCARE EQUIPMENT AND SUPPLY PURCHASES NORTH AMERICA INVESTMENTS 15,100,404

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) INVESTMENT 2.006.061 NORTH AMERICA **IEXPENDITURES** PROGRAM SERVICES PROGRAM SERVICES 853.823 NORTH AMERICA EXPENSES INCLUDING HEALTHCARE CLINICAL EOUIPMENT AND SUPPLY IPURCHASES.

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (e) If activity listed in (d) (d) Activities conducted (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region services, grants to service(s) in region region recipients located in the region) 19.186 SOUTH AMERICA IINVESTMENT **IEXPENDITURES** 

DLN: 93493318083859 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number BJC HEALTH SYSTEM 43-1617558 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Schedule I (Form 990) 2018					Page <b>2</b>
	tance to Domestic Individua I if additional space is needed		ganization answered "Yes"	" on Form 990, Part IV, line 22	
(a) Type of grant or assistance		(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) BOOK BRIGADE PROGRAM, PUBLIC G SCHOOL READING PROGRAM	GRADE 25000		62,500	FMV	2ND GRADE READING BOOKS FOR STUDENTS IN THE ST LOUIS AREA IN PUBLIC SCHOOLS
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
Part IV Supplemental Info	ormation. Provide the inf	formation required in	1 Part I, line 2; Part III	, column (b); and any other	additional information.
Return Reference Ex	xplanation				
					ARITIES OR OTHER ORGANIZATIONS IN SUPPORT OF NIZATION WHILE IMMEDIATE OVERSIGHT OF THE

PROMOTE SUMMER READING AND TO HELP STUDENTS IMPROVE OR MAINTAIN READING SKILLS

Schedule I (Form 990) 2018

## **Additional Data**

ST LOUIS COUNCIL OF

127

300N

CONSTRUCTION CONSUMERS 180 WEIDMAN ROAD SUITE

MANCHESTER, MO 630215724 CHRISTIAN HOSPITAL

NORTHEAST NORTHWEST

11133 DUNN ROAD SUITE

SAINT LOUIS, MO 63136

# Software ID: **Software Version: EIN:** 43-1617558 Name: BJC HEALTH SYSTEM Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organization

/L\ ETNI

43-0968213

43-6057893

7,000

7,500

(a) Name and address or	(D) EIN	(c) IRC section	(a) Amount or cash	(e) Amount of non-	(1) Method of Valuation	
organization		ıf applıcable	grant	cash	(book, FMV, appraisal,	
or government				assistance	other)	

organization	if applicable	grant	cash	(book, FMV, appraisal,
or government			assistance	other)

(a) Name and address of	(0) [11]	(C) INC Section	(a) Amount of cash	(C) Amount of non	(i) Mechod of Valuation
organization		ıf applıcable	grant	cash	(book, FMV, appraisa
or government				assistance	other)

501(C)(6)

501(C)(3)

(a) IDC anation

ions and Domestic Governments.								
(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					

SUPPORT LEADERSHIP TO IMPROVE VALUE, QUALITY AND SAFETY IN THE INDUSTRY

COMMUNITIES

SUPPORT MEDICAL EDUCATION,

RESEARCH, & PATIENT CARE NEEDS IN THE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance 45-4471497 501(C)(3) 7.500 BARNES-JEWISH ST PETERS & SUPPORT MEDICAL PROGRESS WEST EDUCATION. RESEARCH, & PATIENT FOUNDATION 10 HOSPITAL DRIVE CARE NEEDS IN THE COMMUNITIES 8,000 43-1410297 501(C)(3) SUPPORT INFANT, CHILDREN AND FAMILIES WITH

VARIOUS LEVELS OF ADVERSITY

SAINT PETERS, MO 63376 ST LOUIS CRISIS NURSERY 11710 ADMINISTRATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DRIVE STE 18

SAINT LOUIS, MO 631463407

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance HEALTHCARE 13-3579800 501(C)(6) 9.500 SUPPORT A GREATER BUSINESSWOMENS VISIBILITY FOR ASSOCIATION INC INDIVIDUALS IN THE CAREER INDUSTRY

THROUGH HIGHER EDUCATION AND CAREER READINESS

373 ROUTE 46 WEST BLDG E NO 215 FAIRFIELD, NJ 07004

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SAINT LOUIS, MO 63103

A MILLION STAR INC 20-4768985 501(C)(3) 10,000 GIFT TO HELP CHANGE 110 NORTH JEFFERSON STUDENTS' LIVES

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

GIRL SCOUTS OF EASTERN

SAINT LOUIS, MO 63146

MISSOURI

2300 BALL DRIVE

43-0662471

REGIONAL UNION	20-5160448	501(C)(3)	10,000		SUPPORT OF EMERGING
CONSTRUCTION CENTER					MINORITY AND WOMEN
PO BOX 771091					OWNING UNION
SAINT LOUIS, MO 63177					CONSTRUCTION FIRMS

SUPPORT GIRL SCOUTS

IN BUILDING GIRLS OF

AND CHARACTER

COURAGE, CONFIDENCE

10.000

(book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance

(f) Method of valuation

(q) Description of

(h) Purpose of grant

COMMUNITIES

SUPPORT ANNUAL

SUMMER EVENTS FOR

IST LOUIS COMMUNITY

ST LOUIS CHILDRENS	43-1626863	501(C)(3)	12,500		SUPPORT MEDICAL
HOSPITAL FOUNDATION					EDUCATION,
1001 HIGHLANDS PLAZA DR W					RESEARCH, & PATIENT
STE 160					CARE NEEDS IN THE

15,000

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

(c) IRC section

SAINT LOUIS, MO 631101337

FAIR ST LOUIS FOUNDATION

SAINT LOUIS, MO 631101215

301 PROSPECT AVE

(a) Name and address of

**(b)** EIN

43-1218720

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance 13-5661935 501(C)(3) 16.000 SUPPORT FOR NATIONAL MULTIPLE SCLEROSIS SOCIETY RESEARCH FOR 1867 LACKLAND HTLL MULTIPLE SCLEROSIS

PARKWAY SAINT LOUIS, MO 63146					THOUGHT DE SCEENOS
ST LOUIS REGIONAL CHAMBER & GROWTH ASSOCIATION 1 METROPOLITAN SQUARE	43-0975222	501(C)(6)	23,500		SUPPORT THE ST LOUIS MINORITY BUSINESS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

**SUITE 1300** 

SAINT LOUIS, MO 63102

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance CIVIC DDOCDESS INC 12-0065702 E01/C1/31 an nool CHIDDODT BLICTNIECC BV

HEALTHIER LIVES FREE

OF CARDIOVASCULAR

DISEASES AND

STROKE

CIVIC FROGRESS INC	73-0303/32	301(0)(3)	70,000		DOLLOKI DODINEDO DI
800 MARKET STREET SUITE					WORKING ON
1900					INITIATIVES TO
SAINT LOUIS, MO 63101					IMPROVE THE REGION'S
					ECONOMY

501(C)(3) 90,000 AMERICAN HEART 13-5613797 SUPPORT AND BUILD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ASSOCIATION MIDWEST

AFFILIATE-ACCTS REC

7272 GREENVILLE AVE

DALLAS, TX 75231

(book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance 501(C)(3) 100.000 TEACH FOR AMERICA INC 13-3541913 SUPPORT A DIVERSE 25 BROADWAY 12 FL INFTWORK OF LEADERS

(f) Method of valuation

(a) Description of

(h) Purpose of grant

REDUCE THE RATE OF REINCARCERATON

CONCORDANCE ACADEMY	42 1416762	E01(C)(2)	100 000		CURRORT A RE ENTRY
NEW YORK, NY 10004					FROM THE CLASSROOM, SCHOOLS AND EVERY SECTOR
23 000000000					INCLASORY OF FEMPERS

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

SAINT LOUIS, MO 63146

**(b)** EIN

S AND EVERY SUPPORT A RE-ENTRY CONCORDANCE ACADEMY 43-1416762 501(C)(3) 100,000 PROGRAM TO HELP 1845 BORMAN COURT

if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance BOYS & GIRLS CLUBS OF 43-6061693 501(C)(3) 205.500 SUPPORT CHILDREN

(f) Method of valuation

(a) Description of

(h) Purpose of grant

IGROWTH WITHIN THE COMMUNITES

GREATER ST LOUIS 2901 N GRAND BLVD SAINT LOUIS, MO 631072608		, , , ,	٠		1	AND FAMILIES WITH VARIOUS LEVELS OF ADVERSITY
CORTEX	30-0082817	501(C)(3)	222,943			SUPPORT COMMUNITY

IDETERIORATION AND 4320 FOREST PARK AVENUE SAINT LOUIS, MO 63108 FOSTER URBAN

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

(b) EIN

(f) Method of valuation (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance THE SCHOLARSHP 43-6031234 501(0)(3) 299 300 SLIPPORT

(a) Description of

COMMUNITIES

FOUNDATION OF ST LOUIS	45 0051254	301(0)(3)	255,500			POSTSECONDARY
6825 CLAYTON AVE SUITE 100					1	EDUCATION IN THE
SAINT LOUIS, MO 63139						COMMUNITY
WASHINGTON UNIVERSITY	43-0653611	501(C)(3)	351,000			SUPPORT MEDICAL

(一)(一) 700 ROSEDALE AVE CB 1084 EDUCATION.

(d) Amount of cash

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(c) IRC section

(a) Name and address of

(b) EIN

SAINT LOUIS, MO 63112 RESEARCH, & PATIENT CARE NEEDS IN THE

(a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (c) IRC section organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other)

KEEP THEM HEALTHY, ACTIVE, AND ENGAGED

THE OASIS INSTITUTE	43-1830354	501(C)(3)	400,000		SUPPORT SERVICES
11780 BORMAN DRIVE SUITE					AND PROGRAMS FOR
400					OLDER ADULTS TO

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SAINT LOUIS, MO 63146

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	19331	18083	859
Sch	edule J	Co	ompensat	ion Information	40	1B No	1545-0	0047
(For	n 990)	For certain Office		Trustees, Key Employees, and Hig	hest			
		► Complete if the org		ated Employees vered "Yes" on Form 990, Part IV	, line 23.	20	18	}
Б		-	► Attach	n to Form 990. · instructions and the latest inform			to Pul	
•	tment of the Treasury al Revenue Service	₽ do to <u>www.ms.qo</u>	101	mistructions and the latest mion	nation.		ectio	
	ne of the organiza HEALTH SYSTEM	ation			Employer identificat	ion nu	ımber	
					43-1617558			
Pa	rt I Questi	ons Regarding Compensa	tion				T	
<b>1</b> a	Check the appro	iniste hov(es) if the organization	n provided any of	f the following to or for a person liste	d on Form		Yes	No
Ta				r the following to of for a person listency relevant information regarding the				
	✓ First-class	or charter travel		Housing allowance or residence for	personal use			
		companions		Payments for business use of perso	nal residence			
		Tax idemnification and gross-up payments						
	☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)							
b				ollow a written policy regarding payn	nent or reimbursement			
_	or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all					1b	Yes	
2	directors, truste	ition require substantiation prior es, officers, including the CEO/E	r to reimbursing Executive Directo	or allowing expenses incurred by all ir, regarding the items checked in line	e 1a?	2	Yes	
3	Todicate which	of any of the following the filing		ad to actablish the componentian of t	••			
3				ed to establish the compensation of t not check any boxes for methods	ie			
	used by a relate	d organization to establish comp	pensation of the	CEO/Executive Director, but explain	n Part III			
	<b>✓</b> Compensa	ation committee	✓	Written employment contract				
	✓ Independent	ent compensation consultant	$\checkmark$	Compensation survey or study				
	☐ Form 990	of other organizations	$\checkmark$	Approval by the board or compensa	tion committee			
4			990, Part VII, Se	ection A, line 1a, with respect to the f	ılıng organızatıon or a			
	related organiza	tion						
а		ance payment or change-of-con				4a		No
b	•	receive payment from, a suppl	•	•		4b		No
С		receive payment from, an equi		nsation arrangement? olicable amounts for each item in Par	+ TTT	4c		No
	i	, , , , , , , , , , , , , , , , , , ,	р. с					
	Only 501(c)(3	), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section Contingent on the revenues of		the organization pay or accrue any				
а	The organization					5a		No
b	Any related orga					5b		No
	If "Yes," on line	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Sectio ontingent on the net earnings of		the organization pay or accrue any				
а	The organization	۱۶				6a		No
b	Any related orga					6b		No
	•	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Section Persessibed in lines 5 and 6? If "Yes		the organization provide any nonfixe art III	d	7		No
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," d	escribe			N
9		3, did the organization also follo	w the rebuttable	presumption procedure described in	Regulations section	9		No
For D	Danarwark Badu	ction Act Notice, see the Ins	tructions for E	orm 990	50053T Schedule 1	/Eorn	, 000)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

	Do no	ot list any individuals that	ted on Schedule J, report are not listed on Form 9 dividual must equal the to	90, Part VII				t ındıvıdual	
(A) Name and Title		(B) Breakdown (i) Base compensation	of W-2 and/or 1099-MIS (ii) Bonus & incentive compensation	C compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990	
1 BJC HEALTH SYS GROUP	(i)	5,996,648	3,461,246	126,089	86,805	823,900	10,494,688	594,712	
RETURN SEE SCHEDULE 0	(ii)	0	0	0	0	0	0	0	
<b>2</b> BJC HEALTH SYS GROUP	(i)	1,064,844	554,319	26,360	26,561	139,284	1,811,368	69,801	
RETURN SEE SCHEDULE 0	(ii)	0	0	0	0	0	0	0	
3 BJC HEALTH SYS GROUP	(i)	4,338,817	467,902	28,917	14,014	142,472	4,992,122	0	
RETURN SEE SCHEDULE 0	(ii)	0	0	0	0	0	0	0	
4 BJC HEALTH SYS GROUP	(i)	808,792	1,421,289	653,650	4,140	125,165	3,013,036	129,874	
RETURN FORMER SEE SCHEDULE 0	(ii)	0	0	0	0	0	0	0	

Schedule J (Form 990) 2018 Page 3						
Part III Supplemental Information						
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation					
· ·	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT INFORMATION ABOUT CONTRIBUTIONS, GIFTS & GRANTS, COMPENSATION AND OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CONTRACTORS AND CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF THE					

GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE GROUP RETURN OF BJC HEALTH SYSTEM GROUP, EIN 75-3052953

Return Reference	Explanation
'	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT INFORMATION ABOUT CONTRIBUTIONS, GIFTS & GRANTS, COMPENSATION AND OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CONTRACTORS AND CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF THE GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE GROUP RETURN OF BJC HEALTH SYSTEM GROUP, EIN 75-3052953

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule K (Form 990)

Are there any lease arrangements that may result in private business use of bond-financed

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## Supplemental Information on Tax-Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

OMB No 1545-0047

DLN: 93493318083859

▶ Attach to Form 990. Department of the Treasury Inspection Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Name of the organization Employer identification number **BJC HEALTH SYSTEM** 43-1617558 Part I **Bond Issues** (i) Pool (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (a) Issuer name behalf of financing ıssuer Yes No Yes No Yes No **HEALTH & EDUC FACILITIES** 43-1178966 000000000 10-31-2012 50,000,000 FUND CAPITAL EXP - SEE PART IV Х Χ Χ AUTHORITY STATE OF MISSOURI **HEALTH & EDUC FACILITIES** 43-1178966 60635R2K2 04-22-2008 368,575,000 REFUND PRIOR BONDS & CAPITAL Χ Х Х AUTHORITY STATE OF EXP - SEE PART IV MISSOURI **HEALTH & EDUC FACILITIES** 43-1178966 000000000 12-13-2011 200,000,000 FUND CAPITAL EXPENDITURES -Х Х Х **AUTHORITY STATE OF** ISEE PART IV MISSOURI **HEALTH & EDUC FACILITIES** 43-1178966 000000000 09-20-2013 100,000,000 FUND CAPITAL EXPENDITURES -Х Х **AUTHORITY STATE OF** SEE PART IV MISSOURI Part  ${f II}$ **Proceeds** C D 221,000,000 14,445,000 2 3 271,000,000 369,074,888 200,000,000 100,000,000 4 5 6 7 711,712 8 9 10 221,000,000 124,788,176 200,000,000 100,000,000 11 243,575,000 12 13 2013 2008 2011 2013 Yes Νo Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? . . . . Х Х Χ Χ 14 Were the bonds issued as part of an advance refunding issue? . . . . . 15 Х Χ Х Χ Has the final allocation of proceeds been made? . . . . . . . . . . . Χ Χ Х Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ **Private Business Use** Part Ⅲ C D Yes Yes No Yes Yes No No No Was the organization a partner in a partnership, or a member of an LLC, which owned property Χ Χ Χ Х 

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Cat No 50193E

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Schedule K (Form 990) 2018

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Part IV

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Arbitrage

Page 2

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Schedule K (Form 990) 2018

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Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet? . . . . . .

Exception to rebate? . . . . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Are there any management or service contracts that may result in private business use of			
bond-financed property?			
If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside			
counsel to review any management or service contracts relating to the financed property?			

Are there any research agreements that may result in private business use of bond-financed

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

Regulations sections 1 141-12 and 1 145-2?......

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Yes

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**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

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Yes

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ISSUER NAME HEALTH & EDUC FACILITIES AUTHORITY, STATE OF MISSOURI DATE THE REBATE COMPUTATION WAS PERFORMED 05/15/2010

Nο

Explanation

Х

Х

Yes

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No

Yes

Х

Page 3

No

Nο

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Yes

No

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Schedule K (Form 990) 2018

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Return Reference

DATE REBATE COMPUTATION

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

(GIC)?

period?

Part V

Part VI

PERFORMED

Return Reference	Explanation
SCHEDULE K, PART I, COLUMN (F)	SERIES 2012E BONDS WERE ISSUED AT A VARIABLE RATE WITH PROCEEDS OF \$50M USED TO FINANCE CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2008 BONDS WERE ISSUED IN PART TO REFUND SERIES 2006 BONDS (ISSUED ON 4/4/06) AND TO FINANCE, IN PART, CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2011AB BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2013B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2013B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2013C BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2014 BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2015 BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2016A BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2016B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017ABC BONDS WERE ISSUED TO ADVANCE REFUND SERIES 2013 MEMORIAL BONDS (ISSUED ON 12/06/13) SERIES 2017DEFGHI BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017DEFGHI BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017DEFGHI BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017DEFGHI BONDS WERE ISSUED TO CURRENT REFUND A PORTION OF SERIES 2017DEFGHI (ISSUED 12/21/2017) SERIES 2018C BOND WAS ISSUED TO CURRENT REFUND A PORTION OF SERIES 2017ABC BONDS (ISSUED 6/29/17)

Return Reference	Explanation
SCHEDULE K, PART II, LINE 2	SERIES 2017ABC \$43,000,000 WAS REISSUED AND TREATED AS A REFUNDING OF SERIES 2017C BONDS (8/1/18) SERIES 2017DEFGHI \$75,000,000 WAS REISSUED AND TREATED AS A REFUNDING OF SERIES 2017D BONDS

Return Reference	Explanation
CHEDULE K, PART II, LINE 3	ANY DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED ON PART I, COLUMN (E) AND TOTAL PROCEEDS REPORTED ON PART III, LINE 3 IS DUE TO INVESTMENT EARNINGS OR LOSS ON THE INVESTMENTS

SC

Return Reference	Explanation
SCHEDULE K, PART II, LINE 6	SERIES 2017ABC EARNINGS ON PROCEEDS IN REFUNDING ESCROW HAVE NOT BEEN INCLUDED

Return Reference	Explanation						
	SERIES 2013C RESIDUAL EARNINGS USED TO PAY INTEREST SERIES 2017ABC THIS PORTION HAS BEEN USED TO FUND ESCROW						

Return Reference	Explanation
SCHEDULE K, PART III, LINES 3B AND 3D	INTERNAL LEGAL COUNSEL IS FAMILIAR WITH TAX LAWS AND ROUTINELY REVIEWS THESE AGREEMENTS

Return Reference	Explanation
CHEDULE K, PART III, AGE2, COLUMN D AND PAGE COLUMN A	RESPONSES APPLY TO THOSE PROJECTS THAT HAVE BEEN COMPLETED FOR SERIES 2014, SERIES 2015, SERIES 2016A, SERIES 2016B, AND SERIES 2017DEFGHI

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Return Reference	Explanation
SCHEDULE K, PART IV, LINE 2	SERIES 2008 BONDS IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON MAY 15,2010 SERIES 2014 BOND IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON MARCH 15, 2016 SERIES 2015 BOND IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON APRIL 30,2017 SERIES 2017ABC IS "NO REBATE DUE" PROCEEDS ARE IN A YIELD RESTRICTED ESCROW ACCOUNT BELOW THE BOND YIELD

Return Reference Explanation THE ORGANIZATION ENTERED INTO A QUALIFIED HEDGE RELATED TO SERIES 2008 A-E BONDS THE SERIES A-C HEDGES MATURE ON 5/15/2038 AT JP MORGAN THESE CARRY A FLOATING/FIXED RATE WHERE BJC PAYS 3 551% AND RECEIVES 68% OF ONE MONTH LIBOR. THE ORGANIZATION ENTERED INTO A QUALIFIED HEDGE RELATED TO SERIES 2017ABC BONDS THE HEDGE MATURES ON 07/01/2047 AT JP MORGAN THE HEDGE CARRIES A SCHEDULE K. PART IV. LINES FLOATING/FIXED RATE WHERE BJC PAYS 1 5925% AND RECEIVES 68% OF ONE MONTH LIBOR THE HEDGE 3A-E IRELATED TO THE SERIES D-E PORTIONS OF THE 2008 BOND ISSUE ARE HELD AT BANK OF AMERICA AND MERRILL LYNCH EACH OF THESE MATURE ON 5/15/2038 AND CARRY VARIOUS FLOATING/FIXED RATES FOR 2008D SERIES HEDGE, BJC PAYS 3 482% AND RECEIVES 68% OF ONE MONTH LIBOR, AND FOR 2008E SERIES HEDGE, BJC PAYS 13 497% AND RECEIVES 68% OF THREE MONTH LIBOR

Return Reference	Explanation
SCHEDULE K, PART IV, LINE 6	2017ABC GROSS PROCEEDS ARE IN A YIELD RESTRICTED ESCROW ACCOUNT BELOW THE BOND YIELD

## **Additional Data**

## Software ID:

**Software Version:** 

**EIN:** 43-1617558

Name: BJC HEALTH SYSTEM

	Name: BJC HEALTH SYSTEM
Return Reference	Explanation
DATE REBATE COMPUTATION PERFORMED	ISSUER NAME HEALTH & EDUC FACILITIES AUTHORITY, STATE OF MISSOURI DATE THE REBATE COMPUTATION WAS PERFORMED 05/15/2010
SCHEDULE K, PART I, COLUMN (F)	SERIES 2012E BONDS WERE ISSUED AT A VARIABLE RATE WITH PROCEEDS OF \$50M USED TO FINANCE CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2008 BONDS WERE ISSUED IN PART TO REFUND SERIES 2006 BONDS (ISSUED ON 4/4/06) AND TO FINANCE, IN PART, CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2011AB BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2013A BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2013B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2014 BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2014 BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2016 BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2016B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2016B BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017ABC BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017ABC BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017ABC BONDS WERE ISSUED TO FUND CAPITAL EXPENDITURES AT VARIOUS AFFILIATE HOSPITALS SERIES 2017ABC BONDS WERE ISSUED TO CURRENT REFUND A PORTION OF SERIES 2017DEFGHI (ISSUED 12/21/2017) SERIES 2018D BOND WAS ISSUED TO CURRENT REFUND A PORTION OF SERIES 2017ABC BONDS (ISSUED 6/29/17)
SCHEDULE K, PART II, LINE 2	SERIES 2017ABC \$43,000,000 WAS REISSUED AND TREATED AS A REFUNDING OF SERIES 2017C BONDS (8/1/18) SERIES 2017DEFGHI \$75,000,000 WAS REISSUED AND TREATED AS A REFUNDING OF SERIES 2017D BONDS
SCHEDULE K, PART II, LINE 3	ANY DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED ON PART I, COLUMN (E) AND TOTAL PROCEEDS REPORTED ON PART III, LINE 3 IS DUE TO INVESTMENT EARNINGS OR LOSS ON THE INVESTMENTS
SCHEDULE K, PART II, LINE 6	SERIES 2017ABC EARNINGS ON PROCEEDS IN REFUNDING ESCROW HAVE NOT BEEN INCLUDED
SCHEDULE K, PART II, LINE 11	SERIES 2013C RESIDUAL EARNINGS USED TO PAY INTEREST SERIES 2017ABC THIS PORTION HAS BEEN USED TO FUND ESCROW
SCHEDULE K, PART III, LINES 3B AND 3D	INTERNAL LEGAL COUNSEL IS FAMILIAR WITH TAX LAWS AND ROUTINELY REVIEWS THESE AGREEMENTS
SCHEDULE K, PART III, PAGE2, COLUMN D AND PAGE 3 COLUMN A	RESPONSES APPLY TO THOSE PROJECTS THAT HAVE BEEN COMPLETED FOR SERIES 2014, SERIES 2015, SERIES 2016A, SERIES 2016B, AND SERIES 2017DEFGHI
	SERIES 2008 BONDS IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON MAY 15,2010 SERIES 2014 BOND IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON MARCH 15, 2016 SERIES 2015 BOND IS "NO REBATE DUE " REBATE CALCULATION WAS PERFORMED ON APRIL 30,2017 SERIES 2017ABC IS "NO REBATE DUE" PROCEEDS ARE IN A YIELD RESTRICTED ESCROW ACCOUNT BELOW THE BOND YIELD
3A-E	THE ORGANIZATION ENTERED INTO A QUALIFIED HEDGE RELATED TO SERIES 2008 A-E BONDS THE SERIES A-C HEDGES MATURE ON 5/15/2038 AT JP MORGAN THESE CARRY A FLOATING/FIXED RATE WHERE BJC PAYS 3 551% AND RECEIVES 68% OF ONE MONTH LIBOR THE ORGANIZATION ENTERED INTO A QUALIFIED HEDGE RELATED TO SERIES 2017ABC BONDS THE HEDGE MATURES ON 07/01/2047 AT JP MORGAN THE HEDGE CARRIES A FLOATING/FIXED RATE WHERE BJC PAYS 1 5925% AND RECEIVES 68% OF ONE MONTH LIBOR THE HEDGE RELATED TO THE SERIES D-E PORTIONS OF THE 2008 BOND ISSUE ARE HELD AT BANK OF AMERICA AND MERRILL LYNCH EACH OF THESE MATURE ON 5/15/2038 AND CARRY VARIOUS FLOATING/FIXED RATES FOR 2008D SERIES HEDGE, BJC PAYS 3 482% AND RECEIVES 68% OF ONE MONTH LIBOR, AND FOR 2008E SERIES HEDGE, BJC PAYS 3 497% AND RECEIVES 68% OF THREE MONTH LIBOR
SCHEDOLE K, FAKT IV, LINE O	PATAMO GROSS FROCEDS ARE IN A TIED RESTRICTED ESCROW ACCOUNT DELOW THE BOND TIED

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule K (Form 990) explanations, and any additional information in Part VI.

**Supplemental Information on Tax-Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,

OMB No 1545-0047

DLN: 93493318083859

▶ Attach to Form 990.

	artment of the Treasury rnal Revenue Service		▶Go to www	• Attach to Form 9 irs.gov/Form990 fo.		informa	tion.					en to P Inspecti		
Nam	ne of the organization HEALTH SYSTEM			<u> </u>	r the latest l	morma	LIOIII		Emple	oyer iden				
									43-16	517558				
Pa	art I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(a) Issue	price	(f) Dossi	rintion of nurnoc	\ (a) D	efeased	(h)	\	(:)	Pool
	(a) Issuer name	(b) Issuer EIN	(c) COSIP #	(d) Date issued	(e) Issue	price	(1) Desci	ription of purpose	• (g) b	ereased	beh	) On alf of		ncing
									Yes	No	Yes	uer No	Yes	No
A	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60637AEG3	10-10-2013	100,0		FUND CAPITA SEE PART IV	L EXPENDITURES		X	103	X	103	X
В	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60637AEH1	10-31-2013	100,0		FUND CAPITA SEE PART IV	L EXPENDITURES	5 -	Х		Х		Х
С	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60637AFE7	03-13-2014	209,1	,	FUND CAPITA SEE PART IV	L EXPENDITURES	j -	Х		Х		Х
D	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	60637AHZ8	04-30-2015	150,0	,	FUND CAPITA SEE PART IV	L EXPENDITURES	; -	×		X		X
Pa	art II Proceeds		<u>,I</u>											
						Α		В	(	С			D	
_1_	Amount of bonds retired							5,920,000		7,945	,000			
2	Amount of bonds legally defeas													
3	Total proceeds of issue					100,949	19,143 101,059,509		213,573		7,719 148		148,5	532,124
4	Gross proceeds in reserve fund													
5	Capitalized interest from proces													
6	Proceeds in refunding escrows  Issuance costs from proceeds.													
7	Credit enhancement from proceeds.													
8	Working capital expenditures fr													
10	Capital expenditures from proce					100.046		101 050 100		242 572	740			
11	Other spent proceeds					100,949	9,143	101,059,490		213,573	,/19			532,124
11	Other unspent proceeds							19						
13	Year of substantial completion				20	016		2016	20	16			2015	
					Yes	No	Yes	No	Yes	No		Yes		No
14	Were the bonds issued as part	of a current refunding	a issue?		+	1 x	155	X		X			_	X
15	Were the bonds issued as part				+	X		X		X			+-	X
16	Has the final allocation of proce				X	<del>                                     </del>	X		X			X	+-	
17	Does the organization maintain					+							+-	
	proceeds?				X		X		Х			Х		
Pa	art III Private Business Us	<u>se</u>								_				
						A No	. Vaa	B		C			D	N
1.		1 1			Yes	No	Yes	No	Yes	No		Yes	——'	No

Was the organization a partner in a partnership, or a member of an LLC, which owned property

Are there any lease arrangements that may result in private business use of bond-financed

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Schedule K (Form 990) 2018

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Part IV

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Arbitrage

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Schedule K (Form 990) 2018

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counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet? . . . . . . .

Exception to rebate? . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . 

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2018

Arbitrage (Continued)

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

Term of GIC . . . . . . . . . .

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Return Reference

Part IV

(GIC)?

period?

Part VI

Yes No

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Yes

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Explanation

Yes

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No

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Page 3

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Schedule K (Form 990) 2018

No

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule K (Form 990)

**Supplemental Information on Tax-Exempt Bonds** 

DLN: 93493318083859

OMB No 1545-0047

(Fo	Form 990) partment of the Treasury ernal Revenue Service	Supplemental Information on Tax-Exempt Bonds  ► Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  ► Attach to Form 990.  ► Go to www.irs.gov/Form990 for the latest information.										2018  Open to Public Inspection yer identification number					
Nam	me of the organization C HEALTH SYSTEM						-	•		Emplo	yer iden				<del></del> ,		
םירם										43-1€	617558						
P	art I Bond Issues																
_	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	<b>(e)</b> Issue p	orice	(	(f) Description	on of purpose	(g) D	efeased	beha	n) On nalf of suer		Pool incing		
ı			<u></u>	<u> </u>		'				Yes	No	Yes		Yes	No		
A	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	000000000	09-26-2016	75,00	00,000		O CAPITAL EX PART IV	(PENDITURES -	-	Х		Х		X		
В	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	000000000	12-21-2016	32,00	00,000		O CAPITAL EX PART IV	(PENDITURES -	-	X		Х		X		
С	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	000000000	06-29-2017	198,00		REFUN	ND PRIOR BO	ONDS - SEE PA	ART X			Х		X		
D	HEALTH & EDUC FACILITIES AUTHORITY STATE OF MISSOURI	43-1178966	00000000	12-21-2017	400,00			O CAPITAL EX PART IV	(PENDITURES -	- X			X		X		
P	art II Proceeds																
						Α		В	3		С			D			
1																	
2											43,000				000,000		
_3						75,000	ا000م	<u> </u>	32,000,000		198,000	,,000		400,0	000,000		
4							$\rightarrow$										
5																	
6											194,880	,,000					
7								<del></del>									
8								<del></del>									
9		•						<del></del>									
10				· · ·	<del></del>	75,000	3,000		32,000,000					400,0	000,000		
11							-+		+		3,120	,000					
12					<del> </del>		-+	70				+					
13	Teal of Substantial complete	<u>n </u>	<u> </u>	· ·	Yes 20	016 <b>No</b>	_	201 <b>Yes</b>	16 No	Yes 20	016 <b>No</b>	_	Yes	2017	No		
-	Were the bonds issued as pa	eart of a current refunding			165	X		165	X	165	X		165		X		
14						+		<del></del>			· ·	+					
15						X	-+	<del></del>	X	X		+		+	X		
16	Has the final allocation of proceeds been made?			X		$\rightarrow$	X		Х	<del></del>	$\rightarrow$	X					
17	<ul> <li>Does the organization maintenance</li> <li>proceeds?</li> </ul>				X			X	<u> </u>	X			Χ				
P	art III Private Business																
						A	$\Box$	В	·		Ç	=		D			
1	Was the organization a partr			·high award property	Yes	No	<u>&gt;</u>	Yes	No	Yes	No	-	Yes	<u></u>	No		
	financed by tax-exempt bone				'	X	·		X	!	X				×		
4 = -	Aug #1			so of bond financed				,		'							

Are there any lease arrangements that may result in private business use of bond-financed

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Schedule K (Form 990) 2018

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Part IV

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Arbitrage

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No

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Page 2

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Are there any research agreements that may result in private business use of bond-financed

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

counsel to review any research agreements relating to the financed property?

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Rebate not due yet? . . . . . .

Exception to rebate? . . . . . . . . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Return Reference

Schedule K (Form 990) 2018

(GIC)?

period?

Part V

Part VI

	4
Yes	No

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Yes

Α

Nο

Explanation

Yes

Χ

Χ

No

Χ

Yes

В

No

Yes

Χ

No

Yes

Х

Page 3

No

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Nο

Yes

Yes

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Schedule K (Form 990) 2018

No

DLN: 93493318083859 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K **Supplemental Information on Tax-Exempt Bonds** (Form 990) ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. Department of the Treasury Internal Revenue Service ▶Go to www.irs.gov/Form990 for the latest information. Inspection Name of the organization Employer identification number BJC HEALTH SYSTEM 43-1617558 Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (q) Defeased (h) On (i) Pool (a) Issuer name behalf of financing ıssuer Yes No Yes No Yes No **HEALTH & EDUC FACILITIES** 43-1178966 000000000 05-01-2018 75,000,682 REFUND PRIOR BONDS - SEE PART Х Х Χ AUTHORITY STATE OF **MISSOURI HEALTH & EDUC FACILITIES** 43-1178966 000000000 08-01-2018 43,000,000 REFUND PRIOR BONDS - SEE PART AUTHORITY STATE OF **MISSOURI** Part  ${f I}$ **Proceeds** C D Α В 3 75,000,682 43,000,000 4 5 6 7 682 8 9 10 11 75,000,000 43,000,000 12 13 2017 2017 Yes No Yes No Yes No Yes No Χ Х Were the bonds issued as part of a current refunding issue? . . . . 14 Were the bonds issued as part of an advance refunding issue? . . . . Χ Χ 15 Χ Χ 16 Does the organization maintain adequate books and records to support the final allocation of 17 Χ Х Part Ⅲ **Private Business Use** Yes No Yes No Yes Yes No No Was the organization a partner in a partnership, or a member of an LLC, which owned property Х Χ Are there any lease arrangements that may result in private business use of bond-financed Χ Χ Cat No 50193E Schedule K (Form 990) 2018 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

6

Part IV

b

C

Arbitrage

Page 2

No

D

Schedule K (Form 990) 2018

No

Yes

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В

Yes

Χ

Χ

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SEE BELOW

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Yes

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No

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Yes

If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside b counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed C Χ Χ If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside d

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet? . . . . . . .

Exception to rebate? . . . . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . .

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

counsel to review any research agreements relating to the financed property?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Return Reference

Yes

Α

Nο

Explanation

Yes

Χ

Х

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

No

Χ

Yes

В

No

Yes

Χ

No

Yes

No

Page 3

No

D

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Nο

Yes

Schedule K (Form 990) 2018

Yes

Schedule K (Form 990) 2018

(GIC)?

period?

Part VI

efile GRAPHI	C print - DO NOT PROCESS As Filed Data -	DLN:	93493318083859			
(Form 990 or 9 EZ)	Supplemental Information to Form 990 or 990-EZ  Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  Attach to Form 990 or 990-EZ.  Form 990 or 990-EZ.  Go to www.irs.gov/Form990 for the latest information.					
Varmel & የተከደነወት ga BJC HEALTH SYSTEM 990 Schedule		Employer ident 43-1617558	fication number			
Return Reference	Explanation					
PART VI, SECTION B, LINE 11B	THE ORGANIZATION PREPARES DRAFT COPIES OF FORM 990 AND ATTACHMENTS MANAGEMENT THESE DRAFT COPIES HAVE BEEN REVIEWED BY A INDEPENDENT RESOLVING ANY OPEN ITEMS, THE FINAL DRAFT RETURNS ARE MADE AVAILABITION BOARD COMMITTEES FOR THEIR REVIEW QUESTIONS AND COMMENTS THATES OF INDIVIDUAL BOARD MEMBER REVIEWS ARE ADDRESSED IN ADVANCE OF PRIATE TAXING AUTHORITIES	NT ACCOUNTING LE TO THE BOAR T ARISE FROM	G FIRM AFTE RD AND TO THE COMMITT			

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS COMPLIANCE WITH THE POLICY BY ISSUING ANNUALLY A CONFLICT OF INTEREST QUESTIONNAIRE REMINDING COVERED INDIVIDUALS OF THEIR OBLI GATIONS TO DISCLOSE POTENTIAL CONFLICTS AND REQUESTING THAT THEY COMPLETE A CONFLICTS OF I NTEREST QUESTIONNAIRE THE QUESTIONNAIRE REQUIRES THE DISCLOSURE OF CONFLICTS AND AN ATTES TATION TO THEIR CONTINUING OBLIGATION TO DISCLOSE SAID CONFLICTS SHOULD THE NEED ARISE THE RESULTS OF THE CONFLICT OF INTEREST QUESTIONNAIRE ARE REVIEWED BY A CENTRALIZED COMPLIAN CE DEPARTMENT AND APPROPRIATE ACTION TAKEN AS NECESSARY SHOULD THE ORGANIZATION BECOME AW ARE OF A CONFLICT NOT PREVIOUSLY REPORTED, ITS GENERAL COUNSEL WOULD INVESTIGATE THE ISSUE AND RESPOND IN ACCORDANCE WITH THE POLICY

Return

	Reference	=Apia(1810)1
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION AND BENEFIT AMOUNTS OF THE ORGANIZATION'S OFFICERS AND TOP MANAGEMENT OFF ICIALS ARE DETERMINED BY AN INDEPENDENT COMMITTEE OF THE BOARD OF DIRECTORS OF BJC HEALTH SYSTEM THIS COMMITTEE IS COMPRISED OF INDEPENDENT PERSONS AND USES COMPENSATION CONSULTIN G STUDIES AND BENCHMARKING DATA PROVIDED BY AN INDEPENDENT MANAGEMENT CONSULTANT TO ESTABL ISH COMPENSATION AMOUNTS AND GUIDELINES THE PROCESS INCLUDES A VALIDATION OF JOB DESCRIPT IONS AS WELL AS REPORTING ALL FORMS OF COMPENSATION THE CONSULTANT USES SURVEY DATA TO DE TERMINE MARKET RATES OF BASE SALARY AND OTHER SHORT AND LONG TERM INCENTIVES FOR THE BJC HEALTH SYSTEM CEO AND OTHER SENIOR EXECUTIVES THE COMMITTEE REVIEWS, APPROVES, AND SUBSEQ UENTLY RECONCILES EXECUTIVE COMPENSATION AS WELL AS DELIBERATES ON THE REASONABLENESS OF T
1		

HE DATA THIS REVIEW IS DOCUMENTED IN THE MINUTES OF THE BOARD COMMITTEE MEETINGS

Explanation

Return Explanation
Reference

FORM 990, PART VI, SECTION C, LINE 19

Return Explanation
Reference

FROM 990,	PURSUANT TO TREASURY REG SECTION 1 6033-2(D)(5), BJC HEALTH SYSTEM HAS ELECTED TO REPORT I
PART VII	NFORMATION ABOUT COMPENSATION & OTHER INFORMATION ABOUT OFFICERS, DIRECTORS, TRUSTEES, KEY
	EMPLOYEES, FORMER EMPLOYEES, CERTAIN OTHER HIGHLY PAID EMPLOYEES, CERTAIN PROFESSIONAL CO
	NTRACTORS & CERTAIN OTHER CONTRACTORS ON A CONSOLIDATED BASIS FOR ALL OF THE MEMBERS OF TH
	E GROUP, INCLUDING THE PARENT ORGANIZATION, ON THE BJC HEALTH SYSTEM GROUP RETURN EIN 75-3
	052953

Return

Reference	Едриний	
FORM 990,	PURCHASED SERVICES PROGRAM SERVICE EXPENSES 109,535,073 MANAGEMENT AND GENERAL EXPENSES	l
PART IX,	31,406,387 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 140,941,460 GENERAL CONSULTING FEES P	l
LINE 11G	ROGRAM SERVICE EXPENSES 4,204,853 MANAGEMENT AND GENERAL EXPENSES 5,645,173 FUNDRAISING	l
	EXPENSES 0 TOTAL EXPENSES 9,850,026 OTHER FEES PROGRAM SERVICE EXPENSES 1,690,470 MANA	l
i	GEMENT AND GENERAL EXPENSES 91,938 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,782,408	ı

Explanation

Return Explanation

FORM 990, PART XI, LINE 9

TRANSFERS TO/FROM BJC ENTITIES -125,563,858 INCREASE PENSION LIAB PER ACTURIAL REPORT 165

PART XI, LINE 9

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

(a)

Department of the Treasury

Internal Revenue Service Name of the organization

BJC HEALTH SYSTEM

Part I

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

(c)

OMB No 1545-0047

DLN: 93493318083859

Open to Public Inspection

(f)

**Employer identification number** 

43-1617558

(e)

(d)

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	or foreign country		End-of-year assets	Direct controlling entity	ng	
(1) PHYSICIAN GROUPS LC 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 43-1681957	PROFESSIONAL & BILLING SVC.	S MO	195,761,117	18,730,175	BJC HEALTH SYSTEM		_
(2) MYHEALTHFOLDERS LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108	HEALTH AWARENESS COMMUNICATIONS	МО	0	0	BJC HEALTH SYSTEM		
(3) BJC HEALTHCARE ACO LLC 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 45-4480491	HEALTH CARE SERVICES	МО	11,469,928	251,477	BJC HEALTH SYSTEM		
(4) BMCA PRIVATE EQUITY LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578054	INVESTMENT HOLDINGS	МО	0	0	BJC HEALTH SYSTEM		
(5) BMCA GROWTH LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4577941	INVESTMENT HOLDINGS	МО	0	0	BJC HEALTH SYSTEM		
(6) BMCA INCOME LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578306	INVESTMENT HOLDINGS	МО	0	0	BJC HEALTH SYSTEM		
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax year.	Complete if the organiz	ation answered	"Yes" on Form 990,	Part IV, line 34 be	cause it had one or	more	
See Additional Data Table	1 1		1 1		1		
(a) Name, address, and EIN of related organization		(c) gal domicile (state r foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co	
						Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 99	0.	Cat No 5013!	5Y		Schedule R (Form	990) 2	018

1001 I	dentification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990,	Part IV, line 34 because it had
	one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Dispropr allocat	tionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	al or ging	(k) Percentage ownership
				314)			Yes	No		Yes	No	
(1) THE HEART CARE INSTITUTE LLC  1020 NORTH MASON ROAD ST LOUIS, MO 63141 43-1870517	MEDICAL SERVICES	МО	N/A									
(2) GAMMA KNIFE CENTER AT BARNES JEWISH HOSP LLC  ONE BARNES-JEWISH HOSP PLZ ST LOUIS, MO 63110 43-1846941	OUTPATIENT CARE SERVICES	МО	N/A									
(3) THE REHABILITATION INSTITUE OF ST LOUIS LLC 3660 GRANDVIEW PKWY BIRMINGHAM, AL 35243 63-1254288	MEDICAL SERVICES	AL	N/A									
(4) CHILDREN'S DISCOVERY INSTITUTE LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108	SEARCH FOR CURES OF PEDIATRIC DISEASES	МО	N/A									
(5) Y-SIHVI LLC  4500 MEMORIAL DRIVE BELLEVILLE, IL 62226 37-1385862	PHYSICAL THERAPY & FITNESS	IL	N/A									
(6) SOUTHWEST ILLINOIS HEALTH SERVICES LLP  4500 MEMORIAL DRIVE BELLEVILLE, IL 62226 37-1312961	MEDICAL SERVICES	IL	N/A									
(7) SOUTHWEST ILLINOIS HEALTH SERVICES REAL ESTATE LLP 4500 MEMORIAL DRIVE BELLEVILLE, IL 62226 82-3633320	COMMERCIAL REAL ESTATE		N/A									
Part IV Identification of Related Organizations Taxable as a Corp					on answe	red "Yes	" on Fo	rm 99	90, Part IV	', line	34	

because it had one or more related organizations treated as a corporation or trust during the tax year.

		•	•						
See Additional Data Table								_	
(a) Name, address, and EIN of related organization	( <b>b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (13) coi enti	ıty?
		country)						Yes	No
	•	•	•	•		Sel	adula B / Form	0001 20	110

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		ĺ	
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	. 1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	<b>1</b> g	Yes	
h Purchase of assets from related organization(s)	1h	Yes	
i Exchange of assets with related organization(s)	11	Yes	
j Lease of facilities, equipment, or other assets to related organization(s)	1 <u>j</u>	Yes	

Page **3** 

Schedule R (Form 990) 2018

f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	<b>1</b> g	Yes	
h	Purchase of assets from related organization(s)	1h	Yes	
i	Exchange of assets with related organization(s)	1i	Yes	
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	

j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	•
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	5
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	ءَ ا
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	ءَ ا
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	\$
0	Sharing of paid employees with related organization(s)	10	Yes	ŝ
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p	Yes	ŝ
q	Reimbursement paid by related organization(s) for expenses	<b>1</b> q	Yes	•
r	Other transfer of cash or property to related organization(s)	1r	Yes	5
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			

<b>p</b> Reimbursement paid to related organization	i(s) for expenses			•			•		•			•	•	•		•	•	•	•	*	P	res	
<b>q</b> Reimbursement paid by related organization	n(s) for expenses								•				•			Ē	•	•		1	q `	Yes	
r Other transfer of cash or property to related	l organization(s)															•				1	.r `	Yes	
s Other transfer of cash or property from rela	ted organization(s)																			1	s `	Yes	
If the answer to any of the above is "Yes," s See Additional Data Table	ee the instructions for inform	nation o	n who r	nust d	comple	te this	line,	ıncludı	ng cov	/ered	relatı	onsh	ıps a	nd tra	ansa	ction	thre	shol	lds				
	(a) related organization								(b) nsactior be (a-s)		Ar	( nount	c) Invol	/ed		М	ethoc	d of d	<b>(d</b> letermınır		nt inv	olved	

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See mistractions regarding exclusion																					
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	sections 512-	organizations?		organizations?		organizations?		organizations?		organizations?		(f) Share of total Income	(g) Share of end-of-year assets		_	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		or ig ?	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No									
		· · · · · · · · · · · · · · · · · · ·								Schedul	e R (Forn	n 99	0) 2018								



### **Additional Data**

(2) BJC HEALTHCARE ACO LLC

(3) BMCA PRIVATE EOUITY LLC

670 MASON RIDGE CTR DR ST LOUIS, MO 63141 45-4480491

4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578054

(4) BMCA GROWTH LLC

4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4577941

(5) BMCA INCOME LLC

4901 FOREST PARK AVE ST LOUIS, MO 63108 45-4578306

**Software Version: EIN:** 43-1617558

Software ID:

Name: BJC HEALTH SYSTEM

PROFESSIONAL & BILLING

HEALTH AWARENESS

**HEALTH CARE SERVICES** 

INVESTMENT HOLDINGS

INVESTMENT HOLDINGS

INVESTMENT HOLDINGS

COMMUNICATIONS

SVCS

(c)

Legal Domicile

(State

or Foreign Country)

MO

МО

MO

МО

MO

MO

(d)

Total income

195,761,117

11,469,928

0

0

(e)

End-of-year assets

(f)

Direct Controlling

Entity

18,730,175 BJC HEALTH SYSTEM

0 BJC HEALTH SYSTEM

0 BJC HEALTH SYSTEM

0 BJC HEALTH SYSTEM

0 BJC HEALTH SYSTEM

251,477 BJC HEALTH SYSTEM

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a)	(b)
Name, address, and EIN (if applicable) of disregarded entity	Primary Activity

Name, address, a	and EIN (if applicable) of disregarded entit	:y

(1) PHYSICIAN GROUPS LC 670 MASON RIDGE CTR DR ST LOUIS, MO 63141 43-1681957

(1) MYHEALTHFOLDERS LLC 4901 FOREST PARK AVE ST LOUIS, MO 63108

Form 990, Schedule R, Part II - Identification of Related	Tax-Exempt Organiza	tions					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Section (b)(control entire	n 512 13) olled
	SUPPORT TO AMH	IL	501(C)(3)	LINE 12C, III-FI	ALTON MEMORIAL	Yes	NO
1109 N OXFORDSHIRE LANE EDWARDSVILLE, IL 62025 37-1177053					HOSPITAL		
PO BOX 0634	SUPPORT TO AMH	IL	501(C)(3)	LINE 12D, III-O	ALTON MEMORIAL HOSPITAL	Yes	
MILWAUKEE, WI 53201 37-6039185							
ONE BARNES JEWISH HOSP PLAZA ST LOUIS, MO 63110 23-7000410	SUPPORT TO BJH	МО	501(C)(3)	LINE 12C, III-FI	BARNES-JEWISH HOSPITAL	Yes	
10 HOSPITAL DRIVE ST PETERS, MO 63376	SUPPORT TO BJSPH & PROGRESS WEST	МО	501(C)(3)	LINE 7	BJSP HOSPITAL & PROGRESS WEST HEALTHCARE	Yes	
45-4471497  10 HOSPITAL DRIVE	SUPPORT TO BJSP HOSPITAL	МО	501(C)(3)	LINE 3	BARNES-JEWISH ST PETERS HOSPITAL	Yes	
ST PETERS, MO 63376 43-1232811							
11155 DUNN ROAD SUITE 300 N ST LOUIS, MO 63136 43-1947644	SUPPORT TO CHNE	МО	501(C)(3)	LINE 7	CHRISTIAN HOSPITAL NE-NW	Yes	
670 MASON RIDGE CENTER DR SUITE 300 ST LOUIS, MO 63141	HEALTHCARE SERVICES	IL	501(C)(3)	LINE 3	BJC HEALTH SYSTEM	Yes	
36-4147189	CURRORT TO RIV	Mo	E01(C)(2)	LINE 7	PARNEC JEWICH	V	
1001 HIGHLANDS PLAZA DR WEST SUITE ST LOUIS, MO 63110 43-1648435	SUPPORT TO BJH	МО	501(C)(3)	LINE 7	BARNES-JEWISH HOSPITAL	Yes	
4500 MEMORIAL DRIVE BELLEVILLE, IL 62226	SUPPORT TO PMMCI	IL	501(C)(3)	LINE 7	MEMORIAL REGIONAL HEALTH SVCS INC	Yes	
37-1186034  4500 MEMORIAL DRIVE BELLEVILLE, IL 62226	SUPPORT TO MFI & MRHSI	IL	501(C)(3)	LINE 12C, III-FI	N/A		No
37-1186035  4500 MEMORIAL DRIVE BELLEVILLE, IL 62226	PROVIDE MED MAL INSURANCE	IL	501(C)(3)	LINE 12C, III-FI	MEMORIAL REGIONAL HEALTH SVCS INC	Yes	
37-1064809	CURRENT TO MRMC		E01 (C)(2)	LINE 7	MICCOURT BARTICT		
3015 N BALLAS ROAD ST LOUIS, MO 63131 43-1472026	SUPPORT TO MBMC	МО	501(C)(3)	LINE 7	MISSOURI BAPTIST MEDICAL CENTER	Yes	
751 SAPPINGTON BRIDGE SULLIVAN, MO 63080 43-1349641	SUPPORT TO MBHS	МО	501(C)(3)	LINE 3	MISSOURI BAPTIST HOSPITAL OF SULLIVAN	Yes	
1101 WEST LIBERTY ST FARMINGTON, MO 63640	SUPPORT TO PHC	МО	501(C)(3)	LINE 12A, I	PARKLAND HEALTH CENTER	Yes	
90-0424964  4500 MEMORIAL DRIVE BELLEVILLE, IL 62226	SUPPORT TO PMMCI	IL	501(C)(3)	LINE 12A, I	MEMORIAL REGIONAL HEALTH SVCS INC		No
37-1413286  ONE CHILDRENS PLACE ST LOUIS, MO 63110 43-1626863	SUPPORT TO SLCH	МО	501(C)(3)	LINE 7	ST LOUIS CHILDREN'S HOSPITAL	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership (j) (c) (h) (e) General Legal (d) (f) (g) (k) (a) (b) Disproprtionate Predominant Domicile Direct Share of total Share of endallocations? Name, address, and EIN of Primary activity income(related. Code V-UBI amount in Percentage Managing (State Controlling ıncome of-year assets unrelated, Box 20 of Schedule K-1 ownership related organization Partner? Entity excluded from (Form 1065) Foreign tax under Country) sections 512-514) Yes No Yes No MEDICAL SERVICES N/A (1) MO THE HEART CARE INSTITUTE LLC 1020 NORTH MASON ROAD ST LOUIS, MO 63141 43-1870517 N/A (1) OUTPATIENT CARE MO GAMMA KNIFE CENTER AT SERVICES BARNES JEWISH HOSP LLC ONE BARNES-JEWISH HOSP PLZ ST LOUIS, MO 63110

43-1846941								<u> </u>
(2) THE REHABILITATION INSTITUE OF ST LOUIS LLC	MEDICAL SERVICES	AL	N/A					
3660 GRANDVIEW PKWY BIRMINGHAM, AL 35243 63-1254288								
	SEARCH FOR CURES OF PEDIATRIC DISEASES	МО	N/A					
4901 FOREST PARK AVE ST LOUIS, MO 63108								

PHYSICAL THERAPY &

MEDICAL SERVICES

COMMERCIAL REAL

ESTATE

FITNESS

In/a

N/A

N/A

ΙL

ΙL

(4) Y-SIHVI LLC

37-1385862

SERVICES LLP

37-1312961

(5)

(6)

4500 MEMORIAL DRIVE BELLEVILLE, IL 62226

4500 MEMORIAL DRIVE BELLEVILLE, IL 62226

SOUTHWEST ILLINOIS HEALTH

SOUTHWEST ILLINOIS HEALTH SERVICES REAL ESTATE LLP 4500 MEMORIAL DRIVE BELLEVILLE, IL 62226 82-3633320

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (a) (b) (c) (d) (e) (f) (q) (h) (i) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-year Percentage Section 512 related organization domicile (C corp, S corp, (b)(13)entity ıncome assets ownership (state or foreign controlled or trust) country) entity? Yes No CJ (1) ATG ASSURANCE COMPANY LTD INSURANCE BJC HEALTH 144,864 9,270,926 100 000 % No PO BOX 1109 GRAND CAYMAN ISYSTEM GEORGETOWN, GR CAYMAN KY1-1002 98-0599167 (1) INSURANCE CJ N/A No MEMORIAL CAPTIVE INSURANCE COMPANY 94 SOLARIS 2ND FLOOR CAMANA BAY, GR CAYMAN KY1-1102 CJ 98-1082415 (2) PF SERVICES INC MANAGEMENT МО N/A No 11155 DUNN ROAD SERVICES ST LOUIS, MO 63136 43-1237767 HEALTHCARE SERVICES (3) MB MEDICAL SERVICES INC MO N/A No 3015 N BALLAS ROAD ST LOUIS, MO 63131 43-1437404 (4) DMP MIDWEST INC INACTIVE МО N/A Νo ONE METROPOLITAN SO 2600 ST LOUIS, MO 63102 27-1943910 (5) WLA INVESTMENT LTD INVESTMENT HOLDINGS CA BMCA PRIVATE 1.373.760 4.447.177 100 000 % No PO BOX 178 **EQUITY LLC** OKOTOKS, ALBERTA T1S A15 CA (6) CAPSTONE GATEWAY FUND (B) LTD INVESTMENT HOLDINGS CJ BJC HEALTH -4.923.649 81,140,349 100 000 % No 27 HOSPITAL ROAD SYSTEM GEORGETOWN, GR CAYMAN KY1-9008 CJ (7) INVESTMENT HOLDINGS CJ BJC HEALTH 23,359,927 44 000 % 391,374,151 Nο SYSTEM BLACKSTONEGSO GLOB DYN CR FEED FD 190 ELGIN AVE GEORGETOWN, GR CAYMAN KY1-9005 CJ 98-1121163 INVESTMENT HOLDINGS CJ BJC HEALTH 87,112,983 48 210 % 6,113,352 Nο SYSTEM THEOREM PRIME YIELD FUND OFFSHORE LP 27 HOSPITAL ROAD GEORGETOWN, GR CAYMAN KY1-9008

C1

BJC HEALTH

SYSTEM

273,000

69,425,000

100 000 %

No

INVESTMENT HOLDINGS

(9) III EQUITY INDEX ALTERNATIVE FUND

777 YAMATO ROAD SUITE 300

BOCA RATON, FL 33431

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved type(a-s) Method of determining amount involved ALTON MEMORIAL HOSPITAL Α 99,918 (1) ALTON MEMORIAL HOSPITAL В (1) 1,328,614 (2) С ALTON MEMORIAL HOSPITAL 1,286,389 (3) ALTON MEMORIAL HOSPITAL Н 2,383,066 Ι (4) ALTON MEMORIAL HOSPITAL 393,226 J (5) ALTON MEMORIAL HOSPITAL 54,949 ALTON MEMORIAL HOSPITAL Κ 888,552 (6) ALTON MEMORIAL HOSPITAL L (7) 4,277,778 (8) ALTON MEMORIAL HOSPITAL Μ 2,069,691 ALTON MEMORIAL HOSPITAL 0 (9) 17,949,454 (10) Р ALTON MEMORIAL HOSPITAL 428,745,156 (11) ALTON MEMORIAL HOSPITAL Q 339,559,932 ALTON MEMORIAL HOSPITAL R (12) 177,787,099 S (13)ALTON MEMORIAL HOSPITAL 84,164,625 (14) BARNES-JEWISH HOSPITAL Α 21,276,482 (15)BARNES-JEWISH HOSPITAL В 11,067,473 С (16)BARNES-JEWISH HOSPITAL 13,405,549 (17) BARNES-JEWISH HOSPITAL G 366,936 (18)BARNES-JEWISH HOSPITAL Н 17,662,419 Ι (19)BARNES-JEWISH HOSPITAL 318,590 (20) BARNES-JEWISH HOSPITAL J 275,134 Κ (21) BARNES-JEWISH HOSPITAL 3,706,292 L (22)BARNES-JEWISH HOSPITAL 20,016,372 (23)BARNES-JEWISH HOSPITAL Μ 30,253,936 (24)BARNES-JEWISH HOSPITAL Ν 10,660,169

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) BARNES-JEWISH HOSPITAL (26) 0 254,052,128 BARNES-JEWISH HOSPITAL Ρ (1) 4,656,465,158 (2) BARNES-JEWISH HOSPITAL Q 3,346,375,234 (3) R **BARNES-JEWISH HOSPITAL** 2,367,895,074 (4) BARNES-JEWISH HOSPITAL S 1,019,666,612 (5) BJ ST PETERS AND PROGRESS WEST FOUNDATION В 74,279 BJ ST PETERS AND PROGRESS WEST FOUNDATION 0 (6) 118,769 BJ ST PETERS AND PROGRESS WEST FOUNDATION Р 802,825 (7) (8) BJ ST PETERS AND PROGRESS WEST FOUNDATION Q 552,885 BJ ST PETERS AND PROGRESS WEST FOUNDATION R (9) 520,107 (10) BJ ST PETERS AND PROGRESS WEST FOUNDATION S 65,237 (11) BJ ST PETERS HOSPITAL 777,596 Α (12) BJ ST PETERS HOSPITAL С 74,404 BJ ST PETERS HOSPITAL Н (13) 1,705,513 BJ ST PETERS HOSPITAL Κ (14) 480,551 L (15) BJ ST PETERS HOSPITAL 1,825,511 (16) BJ ST PETERS HOSPITAL М 625,623 BJ ST PETERS HOSPITAL 0 (17) 15,082,159 (18) BJ ST PETERS HOSPITAL Ρ 274,660,075 (19) BJ ST PETERS HOSPITAL Q 199,636,990 (20) BJ ST PETERS HOSPITAL R 147,415,123 (21) BJ ST PETERS HOSPITAL S 66,657,201 (22) BJ WEST COUNTY HOSPITAL Α 557,796 (23) BJ WEST COUNTY HOSPITAL Н 1,116,807 BJ WEST COUNTY HOSPITAL 1 1,840,149 (24)

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) BJ WEST COUNTY HOSPITAL Κ (51) 1,986,442 BJ WEST COUNTY HOSPITAL (1) L 9,211,904 (2) BJ WEST COUNTY HOSPITAL Μ 3,514,629 (3) 0 BJ WEST COUNTY HOSPITAL 16,270,367 (4) BJ WEST COUNTY HOSPITAL Ρ 391,277,564 (5) BJ WEST COUNTY HOSPITAL Q 258,017,855 R (6) BJ WEST COUNTY HOSPITAL 195,658,074 BJ WEST COUNTY HOSPITAL S (7) 49,604,292 (8) BJC BEHAVIORAL HEALTH Н 617,862 BJC BEHAVIORAL HEALTH J (9) 99,315 (10) BJC BEHAVIORAL HEALTH L 348,282 (11) М BJC BEHAVIORAL HEALTH 10,749,222 (12) BJC BEHAVIORAL HEALTH 0 9,582,500 BJC BEHAVIORAL HEALTH Р (13) 125,104,671 (14) BJC BEHAVIORAL HEALTH Q 90,431,895 R (15) BJC BEHAVIORAL HEALTH 58,407,058 S (16) BJC BEHAVIORAL HEALTH 32,346,275 (17) BJC CORPORATE HEALTH SERVICES Н 471,188 (18) BJC CORPORATE HEALTH SERVICES L 156,548 (19) BJC CORPORATE HEALTH SERVICES Μ 517,178 (20) BJC CORPORATE HEALTH SERVICES 0 1,814,410 (21) BJC CORPORATE HEALTH SERVICES Ρ 19,105,132 (22) BJC CORPORATE HEALTH SERVICES Q 15,648,191 (23) BJC CORPORATE HEALTH SERVICES R 10,195,128

(24)

BJC CORPORATE HEALTH SERVICES

S

6,231,435

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) BJC HOME CARE SERVICES В (76) 146,222 BJC HOME CARE SERVICES С (1) 235,372 (2) BJC HOME CARE SERVICES Н 928,460 (3) **BJC HOME CARE SERVICES** 2,268,964 (4) BJC HOME CARE SERVICES Μ 2,538,906 (5) BJC HOME CARE SERVICES Ν 87,766 BJC HOME CARE SERVICES (6) 0 13,031,031 BJC HOME CARE SERVICES Ρ 160,531,099 (7) (8) BJC HOME CARE SERVICES Q 119,131,960 BJC HOME CARE SERVICES R (9) 88,439,119 (10) BJC HOME CARE SERVICES S 43,943,863 (11) **BOONE HOSPITAL CENTER** J 468,413 (12) BOONE HOSPITAL CENTER Κ 1,180,722 **BOONE HOSPITAL CENTER** L (13) 24,070,926 (14)BOONE HOSPITAL CENTER Μ 596,773 Ν (15) **BOONE HOSPITAL CENTER** 352,361 0 (16) **BOONE HOSPITAL CENTER** 38,059,030 (17) **BOONE HOSPITAL CENTER** Р 623,110,415 (18) BOONE HOSPITAL CENTER Q 569,638,889 (19) R BOONE HOSPITAL CENTER 270,509,898 (20) **BOONE HOSPITAL CENTER** S 186,409,551 (21) BOONE HOSPITAL HOME HEATH CARE J 90,027 L (22) BOONE HOSPITAL HOME HEATH CARE 176,029 (23) BOONE HOSPITAL HOME HEATH CARE Μ 70,998 BOONE HOSPITAL HOME HEATH CARE 0 (24)562,456

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) BOONE HOSPITAL HOME HEATH CARE Ρ (101) 19,615,833 BOONE HOSPITAL HOME HEATH CARE (1) Q 19,966,061 (2) BOONE HOSPITAL HOME HEATH CARE R 12,145,687 (3) S BOONE HOSPITAL HOME HEATH CARE 12,155,515 (4) CH ALLIED SERVICES Н 3,034,030 (5) CH ALLIED SERVICES Μ 23,025,776 CH ALLIED SERVICES Ρ (6) 117,730,093 CH ALLIED SERVICES Q 98,499,216 (7) (8) CH ALLIED SERVICES R 21,903,841 CH ALLIED SERVICES S (9) 22,665,512 (10) CHRISTIAN HEALTHCARE DEVELOPMENT CORP Κ 519,940 (11) CHRISTIAN HEALTHCARE DEVELOPMENT CORP 0 325,626 (12) CHRISTIAN HEALTHCARE DEVELOPMENT CORP Ρ 4,355,472 CHRISTIAN HEALTHCARE DEVELOPMENT CORP Q (13) 4,337,259 R (14) CHRISTIAN HEALTHCARE DEVELOPMENT CORP 676,437 S (15) CHRISTIAN HEALTHCARE DEVELOPMENT CORP 1,166,189 (16) CHRISTIAN HOSPITAL Α 677,654 (17) CHRISTIAN HOSPITAL C 242,272 (18) CHRISTIAN HOSPITAL G 574,817 (19) Н CHRISTIAN HOSPITAL 3,651,841 (20) CHRISTIAN HOSPITAL Ι 388,083 (21) CHRISTIAN HOSPITAL J 500,719 Κ (22) CHRISTIAN HOSPITAL 933,106 (23) CHRISTIAN HOSPITAL L 81,401,562 CHRISTIAN HOSPITAL Μ (24) 2,701,558

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) CHRISTIAN HOSPITAL (126)Ν 51,440 CHRISTIAN HOSPITAL 0 (1) 47,536,668 CHRISTIAN HOSPITAL Ρ 756,102,554 (2) (3) CHRISTIAN HOSPITAL Q 572,170,389 (4) CHRISTIAN HOSPITAL R 438,903,009 (5) CHRISTIAN HOSPITAL S 165,871,121 В (6) CHRISTIAN HOSPITAL FOUNDATION 243,037 CHRISTIAN HOSPITAL FOUNDATION L (7) 64,287 (8) CHRISTIAN HOSPITAL FOUNDATION 0 142,563 CHRISTIAN HOSPITAL FOUNDATION Ρ (9) 1,788,786 (10) CHRISTIAN HOSPITAL FOUNDATION Q 1,279,143 (11) R CHRISTIAN HOSPITAL FOUNDATION 1,285,540 (12) CHRISTIAN HOSPITAL FOUNDATION S 333,016 Н (13) FAIRVIEW HEIGHTS MEDICAL GROUP SC 1,756,457 Ι (14)FAIRVIEW HEIGHTS MEDICAL GROUP SC 956,316 J (15) FAIRVIEW HEIGHTS MEDICAL GROUP SC 3,495,761 Κ (16) FAIRVIEW HEIGHTS MEDICAL GROUP SC 56,327 FAIRVIEW HEIGHTS MEDICAL GROUP SC (17) 17,572,502 FAIRVIEW HEIGHTS MEDICAL GROUP SC Μ (18)19,674,656 (19) FAIRVIEW HEIGHTS MEDICAL GROUP SC 0 26,298,781 (20) FAIRVIEW HEIGHTS MEDICAL GROUP SC Ρ 327,569,377 (21) FAIRVIEW HEIGHTS MEDICAL GROUP SC Q 334,569,983 (22) FAIRVIEW HEIGHTS MEDICAL GROUP SC R 166,125,427 (23) FAIRVIEW HEIGHTS MEDICAL GROUP SC S 170,045,472

(24)

MEMORIAL CAPTIVE INSURANCE COMPANY

Ρ

25,050,371

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved (151) MEMORIAL CAPTIVE INSURANCE COMPANY Q 23,499,627 R (1) MEMORIAL CAPTIVE INSURANCE COMPANY 1,708,792 (2) MEMORIAL CAPTIVE INSURANCE COMPANY S 158,048 (3) С MEMORIAL FOUNDATION INC 255,322 (4) MEMORIAL FOUNDATION INC 0 223.934 (5) MEMORIAL FOUNDATION INC Р 108,948,384 (6) MEMORIAL FOUNDATION INC Q 107,923,012 MEMORIAL FOUNDATION INC R 123,553,662 (7) (8) MEMORIAL FOUNDATION INC S 122,640,074 MEMORIAL MEDICAL GROUP LLC Н (9) 804,153 (10) MEMORIAL MEDICAL GROUP LLC Ι 1,614,663 (11) MEMORIAL MEDICAL GROUP LLC L 102,856 (12) MEMORIAL MEDICAL GROUP LLC 0 947,292 MEMORIAL MEDICAL GROUP LLC Р (13) 25,720,902 (14)MEMORIAL MEDICAL GROUP LLC Q 32,508,117 R (15) MEMORIAL MEDICAL GROUP LLC 13,670,049 S (16) MEMORIAL MEDICAL GROUP LLC 20,667,574 MEMORIAL REGIONAL HEALTH SERVICES INC Н (17) 147,208 MEMORIAL REGIONAL HEALTH SERVICES INC J (18)1,151,613 (19) Κ MEMORIAL REGIONAL HEALTH SERVICES INC 3,379,259 (20) MEMORIAL REGIONAL HEALTH SERVICES INC Ν 704,760 (21) MEMORIAL REGIONAL HEALTH SERVICES INC 0 203,594 Р (22) MEMORIAL REGIONAL HEALTH SERVICES INC 8,423,939 MEMORIAL REGIONAL HEALTH SERVICES INC 6,564,257 (23) Q R (24)MEMORIAL REGIONAL HEALTH SERVICES INC 3,104,323

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved S (176) MEMORIAL REGIONAL HEALTH SERVICES INC 2,609,595 METRO-EAST SERVICES INC (1) Α 3,575,835 METRO-EAST SERVICES INC G (2) 184,475 Н (3) METRO-EAST SERVICES INC 317,006 (4) METRO-EAST SERVICES INC Ι 50,387 (5) METRO-EAST SERVICES INC J 431,921 Κ (6) METRO-EAST SERVICES INC 973,967 METRO-EAST SERVICES INC L (7) 361,571,307 (8) METRO-EAST SERVICES INC Μ 355,508,197 METRO-EAST SERVICES INC Ν (9) 237,114 (10) METRO-EAST SERVICES INC 0 17,884,654 (11) Ρ METRO-EAST SERVICES INC 231,766,664 (12) METRO-EAST SERVICES INC Q 250,827,304 R (13) METRO-EAST SERVICES INC 148,849,394 S (14)METRO-EAST SERVICES INC 163,584,950 В (15) MISSOURI BAPTIST HEALTHCARE FOUNDATION 2,225,233 С (16) MISSOURI BAPTIST HEALTHCARE FOUNDATION 101,295 MISSOURI BAPTIST HEALTHCARE FOUNDATION (17) 317,411 MISSOURI BAPTIST HEALTHCARE FOUNDATION 0 (18)403.476 (19) Р MISSOURI BAPTIST HEALTHCARE FOUNDATION 6,656,849 (20) MISSOURI BAPTIST HEALTHCARE FOUNDATION Q 6,508,282 (21) MISSOURI BAPTIST HEALTHCARE FOUNDATION R 5,268,678 S (22) MISSOURI BAPTIST HEALTHCARE FOUNDATION 2,309,114 MISSOURI BAPTIST HOSPITAL SULLIVAN (23)Α 355,082

(24)

MISSOURI BAPTIST HOSPITAL SULLIVAN

Н

627,635

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) (201)MISSOURI BAPTIST HOSPITAL SULLIVAN 1,017,772 MISSOURI BAPTIST HOSPITAL SULLIVAN (1) М 220,565 MISSOURI BAPTIST HOSPITAL SULLIVAN Ν 92,112 (2) (3) 0 MISSOURI BAPTIST HOSPITAL SULLIVAN 10,267,348 (4) MISSOURI BAPTIST HOSPITAL SULLIVAN Ρ 118,498,415 (5) MISSOURI BAPTIST HOSPITAL SULLIVAN Q 89,860,985 R (6) MISSOURI BAPTIST HOSPITAL SULLIVAN 66,145,071 MISSOURI BAPTIST HOSPITAL SULLIVAN S 33,982,036 (7) (8) MISSOURI BAPTIST MEDICAL CENTER Α 2,852,072 MISSOURI BAPTIST MEDICAL CENTER В (9) 96,822 (10) MISSOURI BAPTIST MEDICAL CENTER С 2,228,259 (11) G MISSOURI BAPTIST MEDICAL CENTER 89,311 (12) MISSOURI BAPTIST MEDICAL CENTER Н 5,107,662 Ι (13) MISSOURI BAPTIST MEDICAL CENTER 480,993 J (14)MISSOURI BAPTIST MEDICAL CENTER 229,019 Κ (15) MISSOURI BAPTIST MEDICAL CENTER 2,917,831 (16) MISSOURI BAPTIST MEDICAL CENTER L 9,647,139 MISSOURI BAPTIST MEDICAL CENTER М (17) 16,483,809 MISSOURI BAPTIST MEDICAL CENTER Ν (18)221,336 (19) MISSOURI BAPTIST MEDICAL CENTER 0 70,797,579 MISSOURI BAPTIST MEDICAL CENTER (20) Ρ 1,283,573,749 (21) MISSOURI BAPTIST MEDICAL CENTER Q 905,356,271 R (22) MISSOURI BAPTIST MEDICAL CENTER 636,838,357 MISSOURI BAPTIST MEDICAL CENTER S 251,771,951 (23) В (24)PARKLAND HEALTH CARE FOUNDATION 56,613

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) 0 (226) PARKLAND HEALTH CARE FOUNDATION 56,289 PARKLAND HEALTH CARE FOUNDATION Ρ (1) 671,615 (2) PARKLAND HEALTH CARE FOUNDATION Q 523,614 (3) R PARKLAND HEALTH CARE FOUNDATION 518,726 (4) PARKLAND HEALTH CARE FOUNDATION S 256,869 (5) PARKLAND HEALTH CENTER Α 8,495 Н (6) PARKLAND HEALTH CENTER 9,678,391 PARKLAND HEALTH CENTER Ι (7) 7,658,552 (8) PARKLAND HEALTH CENTER Κ 580,252 PARKLAND HEALTH CENTER L (9) 13,381,631 (10) PARKLAND HEALTH CENTER Μ 492,946 (11) Ν PARKLAND HEALTH CENTER 168,703 (12) PARKLAND HEALTH CENTER 0 11,181,874 PARKLAND HEALTH CENTER Р 223,443,291 (13) (14)PARKLAND HEALTH CENTER Q 171,224,502 R (15) PARKLAND HEALTH CENTER 113,750,591 S (16) PARKLAND HEALTH CENTER 46,590,918 (17) PARKLAND HEALTH CENTER - WEBER RD Н 151,111 PARKLAND HEALTH CENTER - WEBER RD Ι (18)1,156,111 (19) PARKLAND HEALTH CENTER - WEBER RD Μ 9,495,602 (20) PARKLAND HEALTH CENTER - WEBER RD Ρ 15,789,151 (21) PARKLAND HEALTH CENTER - WEBER RD Q 14,329,534 (22) PARKLAND HEALTH CENTER - WEBER RD R 772,373 (23) PARKLAND HEALTH CENTER - WEBER RD S 9,820,067 (24)PROGRESS EAST HEALTHCARE CENTER Q 6,292,066

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) S (251)PROGRESS EAST HEALTHCARE CENTER 6,268,200 PROGRESS WEST HEALTHCARE CENTER (1) Α 106,205 PROGRESS WEST HEALTHCARE CENTER Н (2) 1,068,083 J (3) PROGRESS WEST HEALTHCARE CENTER 103,359 (4) PROGRESS WEST HEALTHCARE CENTER Κ 571,838 (5) PROGRESS WEST HEALTHCARE CENTER L 834,153 М (6) PROGRESS WEST HEALTHCARE CENTER 202,373 PROGRESS WEST HEALTHCARE CENTER 0 (7) 11,118,370 (8) PROGRESS WEST HEALTHCARE CENTER Ρ 161,086,710 PROGRESS WEST HEALTHCARE CENTER Q (9) 118,438,046 (10) PROGRESS WEST HEALTHCARE CENTER R 80,133,021 S (11) PROGRESS WEST HEALTHCARE CENTER 34,763,700 (12) PROTESTANT MEMORIAL MEDICAL CENTER INC Α 893,959 В (13) PROTESTANT MEMORIAL MEDICAL CENTER INC 248,133 G (14)PROTESTANT MEMORIAL MEDICAL CENTER INC 132,652 Н (15) PROTESTANT MEMORIAL MEDICAL CENTER INC 326,748 Ι (16) PROTESTANT MEMORIAL MEDICAL CENTER INC 378,042 J (17) PROTESTANT MEMORIAL MEDICAL CENTER INC 1,789,651 PROTESTANT MEMORIAL MEDICAL CENTER INC Κ (18)1,152,471 (19) PROTESTANT MEMORIAL MEDICAL CENTER INC L 1,121,160,781 (20) PROTESTANT MEMORIAL MEDICAL CENTER INC М 1,120,397,486 (21) PROTESTANT MEMORIAL MEDICAL CENTER INC Ν 871,388 (22) PROTESTANT MEMORIAL MEDICAL CENTER INC 0 38,379,083 Ρ 637,794,111 (23)PROTESTANT MEMORIAL MEDICAL CENTER INC 429,809,174 (24)PROTESTANT MEMORIAL MEDICAL CENTER INC Q

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved (276) PROTESTANT MEMORIAL MEDICAL CENTER INC R 482,326,147 S (1) PROTESTANT MEMORIAL MEDICAL CENTER INC 268,691,016 SOUTHWEST ILLINOIS HEALTH SERVICES LLP Ρ (2) 2,187,929 (3) SOUTHWEST ILLINOIS HEALTH SERVICES LLP Q 2,190,944 (4) SOUTHWEST ILLINOIS HEALTH VENTURES INC Ρ 1,566,226 (5) SOUTHWEST ILLINOIS HEALTH VENTURES INC R 3,623,413 SOUTHWEST ILLINOIS HEALTH VENTURES INC S (6) 2,057,187 ST LOUIS CHILDREN'S HOSPITAL Α (7) 4,610,659 (8) ST LOUIS CHILDREN'S HOSPITAL В 2,972,757 ST LOUIS CHILDREN'S HOSPITAL С (9) 9,178,787 (10) ST LOUIS CHILDREN'S HOSPITAL G 416,867 ST LOUIS CHILDREN'S HOSPITAL Н (11) 5,279,162 (12) ST LOUIS CHILDREN'S HOSPITAL I 435,570 ST LOUIS CHILDREN'S HOSPITAL J (13) 293,363 (14)ST LOUIS CHILDREN'S HOSPITAL L 4,642,874 М (15) ST LOUIS CHILDREN'S HOSPITAL 6,372,648 (16) ST LOUIS CHILDREN'S HOSPITAL Ν 10,653,452 ST LOUIS CHILDREN'S HOSPITAL 0 (17) 95,870,530 ST LOUIS CHILDREN'S HOSPITAL Ρ (18)1,331,063,394 (19) ST LOUIS CHILDREN'S HOSPITAL Q 943,579,441 (20) ST LOUIS CHILDREN'S HOSPITAL R 784,831,987 (21) ST LOUIS CHILDREN'S HOSPITAL S 376,847,206 В (22) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION 6,866,345 ST LOUIS CHILDREN'S HOSPITAL FOUNDATION С (23) 126,765 1

233,026

(24)

ST LOUIS CHILDREN'S HOSPITAL FOUNDATION

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) (301) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION 700,304 ST LOUIS CHILDREN'S HOSPITAL FOUNDATION (1) М 69,303 (2) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION 0 4,203,616 (3) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION Ρ 82,540,598 (4) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION Q 65,063,497 (5) ST LOUIS CHILDREN'S HOSPITAL FOUNDATION R 150,209,372 ST LOUIS CHILDREN'S HOSPITAL FOUNDATION S 121,894,375 (6) THE FOUNDATION FOR BARNES JEWISH HOSPITAL В 4.652.503 (7) (8) THE FOUNDATION FOR BARNES JEWISH HOSPITAL С 109,928,786 THE FOUNDATION FOR BARNES JEWISH HOSPITAL 364,448 (9) THE FOUNDATION FOR BARNES JEWISH HOSPITAL Κ (10) 439.332 (11) THE FOUNDATION FOR BARNES JEWISH HOSPITAL 765,651 (12) THE FOUNDATION FOR BARNES JEWISH HOSPITAL 0 2.516.786 (13) THE FOUNDATION FOR BARNES JEWISH HOSPITAL Ρ 236,123,149 (14)THE FOUNDATION FOR BARNES JEWISH HOSPITAL Q 235,073,180 (15) THE FOUNDATION FOR BARNES JEWISH HOSPITAL R 151,513,968 THE FOUNDATION FOR BARNES JEWISH HOSPITAL S 252,756,499 (16)