

Form 990-PF

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990PF for instructions and the latest information.

2018

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For calendar year 2018 or tax year beginning

, 2018, and ending

, 20

Name of foundation

ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

Number and street (or P O box number if mail is not delivered to street address)

Room/suite

1 ECOLAB PLACE

City or town, state or province, country, and ZIP or foreign postal code

ST. PAUL, MN 55102

G Check all that apply

Initial return

Final return

Address change

Initial return of a former public charity

Amended return

Name change

H Check type of organization

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust☐ Other taxable private foundation

I Fair market value of all assets at

end of year (from Part II, col (c), line

16) \$ 25,914,305

J Accounting method: ☐ Cash ☒ Accrual☐ Other (specify)

(Part I, column (d) must be on cash basis)

A Employer identification number

41-1372157

B Telephone number (see instructions)

651-250-4589

C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐**Part I Analysis of Revenue and Expenses** (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

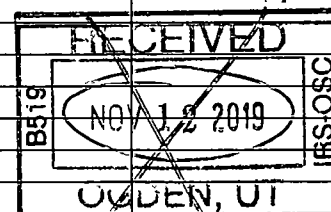
	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received (attach schedule)	25,673,497			
2 Check ☐ if the foundation is not required to attach Sch B.				
3 Interest on savings and temporary cash investments				
4 Dividends and interest from securities				
5a Gross rents				
b Net rental income or (loss)				
6a Net gain or (loss) from sale of assets not on line 10				
b Gross sales price for all assets on line 6a				
7 Capital gain net income (from Part IV, line 2)				
8 Net short-term capital gain				
9 Income modifications				
10a Gross sales less returns and allowances				
b Less Cost of goods sold				
c Gross profit or (loss) (attach schedule)				
11 Other income (attach schedule)				
12 Total. Add lines 1 through 11	25,673,497			
13 Compensation of officers, directors, trustees, etc.				
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16a Legal fees (attach schedule)				
b Accounting fees (attach schedule)				
c Other professional fees (attach schedule)				
17 Interest				
18 Taxes (attach schedule) (see instructions)				
19 Depreciation (attach schedule) and depletion				
20 Occupancy				
21 Travel, conferences, and meetings				
22 Printing and publications				
23 Other expenses (attach schedule)	524,694			524,694
24 Total operating and administrative expenses. Add lines 13 through 23.	524,694			524,694
25 Contributions, gifts, grants paid	12,926,070			12,926,070
26 Total expenses and disbursements. Add lines 24 and 25.	13,450,764			13,450,764
27 Subtract line 26 from line 12	12,222,733			
a Excess of revenue over expenses and disbursements	12,222,733			
b Net investment income (if negative, enter -0-)				
c Adjusted net income (if negative, enter -0-)				

SCANNED JUN 15 2020

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IRS - OSC - 13

JAN 10 2020

OGDEN, UTAH



939

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶			
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable ▶ 25,914,305			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments - U S and state government obligations (attach schedule)			
	b	Investments - corporate stock (attach schedule)			
	c	Investments - corporate bonds (attach schedule)			
	11	Investments - land, buildings, and equipment basis ▶			
		Less accumulated depreciation (attach schedule) ▶			
	12	Investments - mortgage loans			
	13	Investments - other (attach schedule)			
	14	Land, buildings, and equipment basis ▶			
		Less accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	Total assets (to be completed by all filers - see the instructions Also, see page 1, item I)	10,637,248	25,914,305	25,914,305
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable	1,358,291	4,411,981	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)	28,935	29,569	
	22	Other liabilities (describe ▶)			
	23	Total liabilities (add lines 17 through 22)	1,387,226	4,441,550	
Net Assets or Fund Balances		Foundations that follow SFAS 117, check here ☐ and complete lines 24 through 26, and lines 30 and 31.			
	24	Unrestricted	9,250,022	21,472,755	
	25	Temporarily restricted			
	26	Permanently restricted			
		Foundations that do not follow SFAS 117, check here ▶ ☐ and complete lines 27 through 31.			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg, and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	Total net assets or fund balances (see instructions)	9,250,022	21,472,755	
	31	Total liabilities and net assets/fund balances (see instructions)	10,637,248	25,914,305	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	9,250,022
2	Enter amount from Part I, line 27a	2	12,222,733
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	21,472,755
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	21,472,755

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day , yr)	(d) Date sold (mo , day , yr)
1 a					
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a					
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))		
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any			
a					
b					
c					
d					
e					
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		2		
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) See instructions If (loss), enter -0- in Part I, line 8			3		

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2017			
2016			
2015			
2014			
2013			
2 Total of line 1, column (d)			2
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5 0, or by the number of years the foundation has been in existence if less than 5 years			3
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5			4
5 Multiply line 4 by line 3.			5
6 Enter 1% of net investment income (1% of Part I, line 27b).			6
7 Add lines 5 and 6.			7
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions			8 13,450,764

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b		1
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)		2
3 Add lines 1 and 2		3
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)		4
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5
6 Credits/Payments		
a 2018 estimated tax payments and 2017 overpayment credited to 2018	6a	
b Exempt foreign organizations - tax withheld at source	6b	
c Tax paid with application for extension of time to file (Form 8868)	6c	
d Backup withholding erroneously withheld	6d	
7 Total credits and payments. Add lines 6a through 6d	7	
8 Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	
11 Enter the amount of line 10 to be Credited to 2019 estimated tax ☐ Refunded ☐	11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ☐ \$ _____ (2) On foundation managers ☐ \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ☐ \$ _____		X
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		X
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i>		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions ☐		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► NOT APPLICABLE	X	
14 The books are in care of ► MILES GREGOIRE Telephone no ► 651-250-2669 Located at ► 1 ECOLAB PLACE, ST. PAUL, MN ZIP+4 ► 55102-2233		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year		15
16 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of the foreign country ►		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b	
Organizations relying on a current notice regarding disaster assistance, check here ► ☐		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? ☐ Yes ☒ No If "Yes," list the years ►		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	2b	X
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No		
b If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018)	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?	4b	X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a	During the year, did the foundation pay or incur any amount to		
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No	
(2)	Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No	
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No	
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	☐ Yes ☒ No	
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No	
b	If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.		5b
	Organizations relying on a current notice regarding disaster assistance, check here	☐	
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	☐ Yes ☐ No	
	If "Yes," attach the statement required by Regulations section 53.4945-5(d)		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No	
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b
	If "Yes" to 6b, file Form 8870		X
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☒ No	
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?		7b
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	☐ Yes ☒ No	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE ATTACHED	1 HOUR AVG	NONE	N/A	N/A

2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NOT APPLICABLE				

Total number of other employees paid over \$50,000.

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NOT APPLICABLE		

Total number of others receiving over \$50,000 for professional services ▶

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 YOUTH & EDUCATION BASED PROGRAMS IN COMMUNITY ORGANIZATIONS YOUTH & EDUCATION GRANTS	4,444,719
2 CIVIC & COMMUNITY DEVELOPMENT GRANTS GRANTS USED FOR BRICK & MORTAR PROJECTS TO REFLECT THE COMPANY'S COMMITMENT TO NON-PROFIT PROGRAMMING	3,213,998
3 COMMUNITY BASED GRANTS COMMUNITY GRANTS IN MAJOR PLANT LOCATIONS AROUND THE UNITED STATES	1,238,360
4 ARTS & CULTURE GRANTS TO ARTS & CULTURE ORGANIZATIONS TO SUPPORT THEIR PROGRAM OFFERINGS TO THE PUBLIC & SCHOOLS	734,705

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	
2	
All other program-related investments. See instructions	
3	
Total. Add lines 1 through 3 ▶	

Form **990-PF** (2018)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	0
b	Average of monthly cash balances	1b	0
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c)	1d	0
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	0
4	Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see instructions).	4	0
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	0
6	Minimum investment return. Enter 5% of line 5	6	0

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	0
2a	Tax on investment income for 2018 from Part VI, line 5	2a	0
b	Income tax for 2018 (This does not include the tax from Part VI.)	2b	0
c	Add lines 2a and 2b.	2c	0
3	Distributable amount before adjustments Subtract line 2c from line 1.	3	0
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4	5	0
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	0

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26.	1a	13,450,764
b	Program-related investments - total from Part IX-B.	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the.		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	13,450,764
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b See instructions.	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	13,450,764

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only.				
b Total for prior years 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2018				
a From 2013				
b From 2014				
c From 2015				
d From 2016				
e From 2017				
f Total of lines 3a through e				
4 Qualifying distributions for 2018 from Part XII, line 4 ▶ \$ <u>13,450,764</u>				
a Applied to 2017, but not more than line 2a . . .				
b Applied to undistributed income of prior years (Election required - see instructions).				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2018 distributable amount.				
e Remaining amount distributed out of corpus. . .	13,450,764			
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:	13,450,764			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b.				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount - see instructions				
e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount - see instructions				
f Undistributed income for 2018 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2019.				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions) . . .				
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a	13,450,764			
10 Analysis of line 9				
a Excess from 2014 . . .				
b Excess from 2015 . . .				
c Excess from 2016 . . .				
d Excess from 2017 . . .				
e Excess from 2018 . . .				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation; and the ruling is effective for 2018, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2018	(b) 2017	(c) 2016	(d) 2015	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.

a The name, address, and telephone number or email address of the person to whom applications should be addressed

KRIS TAYLOR, 1 ECOLAB PLACE, ST. PAUL, MN 55102, (651) 250-2259

b The form in which applications should be submitted and information and materials they should include.

SEE ATTACHED GRANT APPLICATION

c Any submission deadlines

DECEMBER 1, 2018

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors.

PAYMENTS MUST BE RELATED TO AND SUPPORT THE FOUNDATION ACTIVITIES

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year SEE ATTACHED	NONE		COMMUNITY RELATIONS	6,783,577
Total			3a	6,783,577
b Approved for future payment GRANTS UNCONDITIONALLY PLEDGED	NONE		COMMUNITY RELATIONS	6,142,493
Total			3b	6,142,493

Enter gross amounts unless otherwise indicated

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

NOT APPLICABLE

Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | Yes | No |
|----------|--|--------------|----|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of | | |
| | (1) Cash | 1a(1) | X |
| | (2) Other assets | 1a(2) | X |
| b | Other transactions | | |
| | (1) Sales of assets to a noncharitable exempt organization | 1b(1) | X |
| | (2) Purchases of assets from a noncharitable exempt organization | 1b(2) | X |
| | (3) Rental of facilities, equipment, or other assets | 1b(3) | X |
| | (4) Reimbursement arrangements | 1b(4) | X |
| | (5) Loans or loan guarantees | 1b(5) | X |
| | (6) Performance of services or membership or fundraising solicitations | 1b(6) | X |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | X |
| d | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

- b If "Yes," complete the following schedule**

(a) Name of organization	(b) Type of organization	(c) Description of relationship

**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee Mitchell Morale Date 10/24/19

► SENIOR VP
Title

May the IRS discuss this return with the preparer shown below?

See instructions ☐ Yes ☐ No

**Paid
Preparer
Use Only**

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
Firm's name ▶			Firm's EIN ▶	
Firm's address ▶			Phone no	

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

OMB No 1545-0047

2018▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

Name of the organization

Employer identification number

ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

41-1372157

Organization type (check one)**Filers of:****Section:**

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒
- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000, or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)	Employer identification number 41-1372157
--	--

Part I Contributors (see instructions) Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	ECOLAB INC. 1 ECOLAB PLACE ST. PAUL, MN 55102	\$ 25,673,497.00	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)

Name of organization

ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

Employer identification number

41-1372157

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization

Employer identification number

ECOLAB FOUNDATION (A/K/A ECOLAB INDUSTRY FOUNDATION)

41-1372157

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

NPO Grants

Request for \$0.00

ID: 92673783

Status: Draft

NPO Grants

Applicant Information

LisaTestOrg Maloney

maloneyvinz+O1@gmail.com

US

Organization Information



You do not have any organizations selected.

Meals on Wheels and More

237202594

3227 E 5th St, , Austin, TX 78702

Collaborators

Contacts

Fiscal Sponsor Information

Collaborators

Contacts

Organization Information

Organization Information

GUIDELINES: To qualify for a community grant from the Ecolab Foundation, a 501 (c) 3 organization must fall within one of our four strategic areas and deliver services in one of Ecolab U.S. regional communities where we have operations.

FOCUS AREAS OF GIVING *Youth and Education: programs that promote youth development, particularly for youth at-risk *Civic & Community Development: affordable housing, work readiness, crisis assistance and hunger relief *Environment & Conservation: hands-on environmental learning programs *Arts & Culture: arts education for children and youth as well as support for museums and the performing arts

RESTRICTIONS: Contributions will not be made to or in support of:
*Individuals *Sectarian/denominational religious organizations, except where funds are to be used in direct interest of the entire community
*Loans or investments *Political/lobbying organizations *Industry, trade or

professional association memberships *Disease-specific or health related organizations *Sports/athletic programs and facilities *Fundraising events/sponsorships

Name of Executive Director/President/CEO*

  Response is required



Organization Website*

  Response is required



Did you receive a grant award from the Ecolab Foundation last year?*

  Response is required



Brief summary of the organization's history, mission, and goals.*

  Response is required



Number of board members?*

  Response is required



Percentage of board members that are independent*



Response is required



(Independent board members are NOT staff members.)

Number of full-time paid staff*



Response is required



Number of part-time paid staff*



Response is required



Number of volunteers*



Response is required



Describe current programs, activities, service statistics, and accomplishments.*



Response is required



Financials

Financials

Please enter numbers with no symbols, no commas, no decimals. Round if needed.

Amount Requested



No Response

\$0.00



What is the purpose of this grant?*

General Operating



Organization Annual Budget*



Response is required



What percent of your organization's annual budget does this request represent? If less than 1%, just enter 1%. (This field only accepts whole numbers. No decimals, please.)*



Response is required



Supporting Documents

If your most recent annual report is online, please provide a link:

No Response



If your most recent annual report is NOT available online, please upload it. 80MB file size limit.

No Response



Please upload your most recent/completed financials. (If your organization's annual budget is more than \$750,000, please upload your most recent audited financials). 80MB file size limit.*



Response is required



Are you seeking funding from other sources for this request/project? If yes, please provide source, status and amount.*

Yes



If yes, please provide summary of status (pledges, commitments, secured, etc.)



No Response



If you are applying for a grant to a boy scout council/group, in order to comply with Ecolab's Code of Conduct (<http://investor.ecolab.com/corporate-governance/code-of-conduct>), you must upload a resolution statement that proves the council is non-discriminatory. File max size is 80MB.



No Response



Grant Information

Project Title*



Response is required



Project Description: This should be a SHORT summary of 1-5 sentences about the request.

Project Description*

 **Response is required**



Please choose your Focus Area:*

 **Response is required**



Please specify a Sub-Focus area.*

 **Response is required**



Choose the geographic location of the grant end recipient.*

 **Response is required**



Please enter the country.*

 **Response is required**



If in the US, please enter the State.

No Response



Age Group Served*



Ethnicity of clients served (may pick more than one):*



Purpose of Grant

Purpose of Grant

Briefly explain the opportunity, issue, need and the community that your proposal addresses. How was this focus determined?*



Response is required



List specific activities, your overall goals, and objectives to meet these goals.*



Response is required



How many people are impacted/will benefit from these activities?*



Response is required



Briefly describe how you will accomplish your goals and objectives, who will implement activities and the timeframe for implementation.*



Response is required



Please describe long-term strategies (if applicable) for sustaining this effort. Include a description of partnerships with other organizations you may have to help meet your goals.



No Response



Evaluation

**What criteria will you use to measure the effectiveness of your activities?
Please note results expected by the end of the funding period.***



Response is required



Who will be involved in the evaluation process?*



Response is required



Volunteerism

Please indicate and describe if your organization has volunteer opportunities for our employee involvement, either individual or team.*



Response is required



Attestation

Attestation

Please read the statements below carefully. You must agree/comply with each statement in order to proceed to the Summary page to review and SUBMIT your application.

I am aware of and abide by Ecolab's program compliance which states: In accordance with Ecolab's Code of Conduct, contributions will not be made to organizations that discriminate on the basis of gender, race, ethnic origin, nationality, sexual orientation, gender identity, religion, age, disability, marital status, veteran status, other personal characteristics or conditions protected by national, state or local law. To review the Ecolab Code of Conduct visit <http://www.ecolab.com/document-library/code-of-conduct/>.*

 **Response is required**


Code of Conduct link <http://investor.ecolab.com/corporate-governance/code-of-conduct/> (<http://investor.ecolab.com/corporate-governance/code-of-conduct/>)

By checking this box, I acknowledge that the information provided in this grant application is true and correct. Should I be awarded a grant I agree to carry out the terms of the grant as presented in the application. Should anything change that influences the original grant request, I will contact the Ecolab Foundation office at 651.250.3427.*

 **Response is required**


By checking this box, I attest that I have reviewed this submission with the executive director or most senior executive officer of the organization and obtained his/her approval to submit this grant request.*



Response is required



Ecolab Foundation 2018 Contribution Detail
41-1372157

Date	Payee	Amount
3/2/2018	CHILDRENS HOSPITAL CORPORATION	50,000 00
3/2/2018	CAHTOLIC CHARITIES OF THE ARCHDIOCESE OF ST PAUL & MPLS	50,000 00
3/2/2018	MINNESOTA MEDAL OF HONOR MEMORIAL	2,500 00
3/2/2018	MINNESOTA ORCHESTRAL ASSOCIATION	9,850 00
3/19/2018	Good Done Great	283,575 00
4/20/2018	Good Done Great	1,325,575 00
4/23/2018	Boy Scouts of America	24,110 00
4/30/2018	Students Today Leaders Forever	10,000 00
5/7/2018	Minnesota Orchestra Association	50,000 00
5/7/2018	Children's Heartlink	9,250 00
5/7/2018	Foundation for the Global Impact	20,000 00
5/7/2018	Saint Paul Police Foundation	10,000 00
5/7/2018	National Restaurant Association Educational Foundation	10,000 00
5/8/2018	KURT B SEYDOW DYSTONIA FOUNDATION	6,000 00
5/8/2018	ST PAUL CHAMBER OF COMMERCE FOUNDATION INC	40,000.00
5/9/2018	YourCause	48,814 86
5/17/2018	DonateWell	281,515 00
5/17/2018	COUNCIL FOR A STRONG AMERICA	25,000 00
5/31/2018	The Saint Paul Foundation	18,000 00
6/5/2018	Twin Cities Rise	24,250 00
6/14/2018	Committee to Encourage Corporate Philanthropy	15,000 00
6/14/2018	Youth Improved Incorporated	47,550 00
6/15/2018	Good Done Great	1,012,191 32
6/21/2018	Neighborhood House	300 00
6/28/2018	Saint Paul Festival and Heritage Foundation	20,000 00
6/28/2018	Project WET Foundation	58,500 00
7/6/2018	Neighborhood House	10,000 00
7/17/2018	Citizens League	4,300 00
7/20/2018	ABBOTT NORTHWESTERN HOSPITAL FOUNDATION	23,700 00
8/6/2018	Stop Foodborne Illness Inc	1,000 00
8/17/2018	DonateWell	444,385 00
8/24/2018	NET IMPACT	25,000 00
8/24/2018	Minnesota Computers for Schools	35,000 00
8/28/2018	Camp Cambria Foundation	50,000 00
8/28/2018	St Paul Area Chamber of Commerce Foundation	50,000.00
9/4/2018	YourCause	27,999 00
9/10/2018	Trustees of Columbia University in the city of New York	95,200 00
9/14/2018	DonateWell	608,000.00
10/10/2018	Humboldt Secondary School	10,000 00
10/10/2018	Cherokee Heights Magnet Elementary	5,000 00
10/16/2018	YourCause	21,660 50
10/18/2018	YourCause	27,999 00
10/22/2018	DonateWell	236,000 00
10/24/2018	Youth Frontiers Inc	9,550 00
11/2/2018	YourCause	4,459 50
11/2/2018	Huntington County 4H Robotics Team 1501	5,000 00
11/8/2018	YourCause	46,125 00
11/19/2018	YourCause	1,718,402 00
11/30/2018	Second Harvest Food Bank of Tennessee	1,000 00
11/30/2018	Shelter the Homeless International Projects	1,000 00
11/30/2018	Washington STEM Center	1,000 00
11/30/2018	Wounded Warrior Project Inc	1,000 00
11/30/2018	Riverview Magnet Elementary	5,000 00
11/30/2018	Wreaths Across America	6,000 00
12/7/2018	Univeristy of Minnesota Foundation	2,000,000 00
12/7/2018	YourCause	300 00
12/7/2018	YourCause	2,877 04
12/7/2018	YourCause	309 00
12/13/2018	DonateWell	642,000 00

Date	Payee	Amount
12/28/2018	YourCause	75,370 95
12/28/2018	YourCause	49,325 00
12/28/2018	YourCause	4,873 50
12/28/2018	ALZHEIMERS DISEASE AND RELATED DISORDERS ASSOCIATION INC	1,000 00
12/28/2018	CLAREMONT MCKENNA COLLEGE	1,000 00
12/28/2018	COLORADO CONSORTIUM FOR EARTH AND SPACE SCIENCE CENTER	1,000 00
12/28/2018	GLACIER NATIONAL PARK CONSERVANCY	1,000 00
12/28/2018	GOAL USA FUND	1,000 00
12/28/2018	SANTA CATALINA ISLAND CONSERVANCY	1,000 00
12/28/2018	SECOND HARVEST HEARTLAND	1,000 00
12/28/2018	SMILE TRAIN INC	1,000 00
12/28/2018	THIS OLD HORSE INC	1,000 00
12/28/2018	VIRGINIA MASON HEALTH SYSTEM	1,000 00
12/28/2018	WALLIN EDUCATION PARTNERS	1,000 00
12/28/2018	WORLD WILDLIFE FUND INC	1,000 00
12/31/2018	ELLWOOD CITY COMMUNITY ENRICHMENT INC	5,000 00
12/31/2018	LAWRENCE COUNTY PARTNERS FOR PRESERVATION	5,000 00
Less Capital Grant Checks Cleared in 2018 - Foundation		(2,840,000 00)
Less Capital Grant Checks Cleared in 2018 - Multi-Year		(100,000 00)
Miscellaneous - Other		760 00
Total Grants & Contributions Paid in the Current Year		6,783,576.67
Charitable Grants Unconditionally Pledged - Foundation		6,150,000 00
Pledge Discount - Foundation		(156,310 00)
Charitable Grants Unconditionally Pledged - Industry		148,803 00
Charitable Grants Unconditionally Pledged - Multi-Year		-
Total Grants Unconditionally Pledged		6,142,493.00
Grand Total		12,926,069 67