DLN: 93493317067099 OMB No 1545-0047 Return of Organization Exempt From Income Tax 2018 Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ► Go to <a href="mailto:www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information. Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 **C** Name of organization D Employer identification number B Check if applicable The Franklin Institute ☐ Address change 23-1370501 ☐ Name change % K SIOBHAN KEEFE Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite 222 North 20th Street ☐ Application pending (215) 448-1200 City or town, state or province, country, and ZIP or foreign postal code Philadelphia, PA  $\,$  19103 G Gross receipts \$ 43,219,165 F Name and address of principal officer H(a) Is this a group return for Larry Dubinski □Yes ☑No subordinates? 222 North 20th Street H(b) Are all subordinates Philadelphia, PA 19103 ☐ Yes ☐No included? Tax-exempt status **✓** 501(c)(3) ☐ 501(c)( ) **◄** (insert no ) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ **Website:** ▶ www fi edu L Year of formation 1824 M State of legal domicile PA K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities IN THE SPIRIT OF INQUIRY AND DISCOVERY EMBODIED BY BENJAMIN FRANKLIN, THE MISSION OF THE FRANKLIN INSTITUTE IS TO INSPIRE A PASSION FOR LEARNING ABOUT SCIENCE AND TECHNOLOGY Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 4 Number of independent voting members of the governing body (Part VI, line 1b) 5 480 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 1,595 Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 236,901 b Net unrelated business taxable income from Form 990-T, line 34 7b 79.887 **Prior Year Current Year** 9,502,443 13,109,742 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . 27,269,974 24,924,802 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 1,289,446 1,474,442 976,472 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 666,665 39,038,335 40,175,651 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 310,000 310,000 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 17,427,812 17,606,350 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . 111,582 211,229 b Total fundraising expenses (Part IX, column (D), line 25) ▶2,082,628 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 21,932,369 20,832,376 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 39,781,763 38,959,955 19 Revenue less expenses Subtract line 18 from line 12 . -743,428 1,215,696 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 158,974,120 152,099,662 16,620,782 21 Total liabilities (Part X, line 26) . 18,467,615 140,506,505 135,478,880 22 Net assets or fund balances Subtract line 21 from line 20 . Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-08 Signature of officer Sign Here ARRY DUBINSKI PRESIDENT & CEO Type or print name and title Date Print/Type preparer's name Preparer's signature PTIN Check | If P00532355 Paid self-employed Firm's name FRANT THORNTON LLP Firm's EIN ▶ Preparer Use Only Firm's address ► 2001 MARKET STREET SUITE 700 Phone no (215) 561-4200 PHILADELPHIA, PA 19103 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

Form	990 (2018)					Page <b>2</b>
Pa	rt III Statement	of Program Sei	vice Accomplis	hments		
	Check If Sche	dule O contains a re	esponse or note to	any line in this Part III		🗹
1	Briefly describe the o	organization's missi	on	·		
				AMIN FRANKLIN, THE I	MISSION OF THE FRANKLIN INS	TITUTE IS TO INSPIRE A
PASS	ION FOR LEARNING A	BOUT SCIENCE ANI	O TECHNOLOGY			
2	Did the organization	undertake any sign	ıfıcant program ser	vices during the year w	which were not listed on	
	the prior Form 990 o	r 990-EZ?				☐ Yes ☑ No
	If "Yes," describe the					
3	Did the organization	cease conducting,	or make significant	changes in how it cond	lucts, any program	
	services?					☐ Yes ☑ No
	If "Yes," describe the	ese changes on Sch	edule O			
4		d 501(c)(4) organiz	zations are required	to report the amount	e largest program services, as m of grants and allocations to othe	
4a	(Code	) (Expenses \$	6,403,542	including grants of \$	0 ) (Revenue \$	5,499,704 )
	See Additional Data					
4b	(Code	) (Expenses \$	20,183,749	ıncludıng grants of \$	0 ) (Revenue \$	18,211,185 )
	See Additional Data					
4c	(Code	) (Expenses \$	1,131,066	ıncludıng grants of \$	310,000 ) (Revenue \$	1,128,058 )
	See Additional Data					
	See Additional Data	Table				
4d	Other program servi	•	,			
	(Expenses \$	5,398,824	including grants of	\$	) (Revenue \$	85,855 )
	Total program serv		33,117,1			

Form	990 (2018)			Page <b>3</b>
Pa	tIV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No 
	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🕏	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section $170(b)(1)(A)(II)$ ? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20Ь		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,	22	Vec	

column (A), line 27 If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

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Par	Checklist of Required Schedules (continued)			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	<b>Yes</b> Yes	No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
Ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?  If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
9	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
0	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
1	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
2	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
3	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		No
4	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
5a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
6	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
7	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
8	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	• ;		Ш
1-	Enter the number reported in Pay 2 of Form 1006 Enter Out that analysis like 1 4-1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 142			
U	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable   1b   0	1 1		

1c

d If "Yes," indicate the number of Forms 8282 filed during the year . . . .

Sponsoring organizations maintaining donor advised funds.

a Initiation fees and capital contributions included on Part VIII, line 12 . . .

b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

**b** Gross income from other sources (Do not net amounts due or paid to other sources 

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year

a Is the organization licensed to issue qualified health plans in more than one state?

which the organization is licensed to issue qualified health plans . . . . c Enter the amount of reserves on hand . . . . . . . . . . . . . . .

Enter the amount of reserves the organization is required to maintain by the states in

Section 501(c)(29) qualified nonprofit health insurance issuers.

Section 501(c)(7) organizations. Enter

11 Section 501(c)(12) organizations. Enter a Gross income from members or shareholders .

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

9a Did the sponsoring organization make any taxable distributions under section 4966? . . .

**b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .

If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as

If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during

7с 

7d |

10a

10b

11a

11b

12b

13b

13c

Nο

No

No

7e

7f

7g

7h

8

9a

9h

12a

13a

14a

14b

15

No

No

Form **990** (2018)

Yes

OHIII	990 (2016)			Page <b>o</b>
Pa	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "Na 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	o" respo	onse to i	lınes 🗹
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 47			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 46			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	$\overline{}$		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
Ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	1
Ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			1
_		16b	Yes	
	List the States with which a copy of this Form 990 is required to be filed			
17	CA , CT , FL , MD , MA , NJ , NY , PA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
4.5	Own website 🗹 Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)			
19				
20	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year  State the name, address, and telephone number of the person who possesses the organization's books and records			

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Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (	Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), ( if the organization's <b>current</b> key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five <b>current</b> high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's <b>former</b> office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's <b>former dir</b> e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo oth a direct	ox, un off tor/t	t cho unles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MI3C)	(W- 2/1099- MISC)	related organizations
See Additiona	al Data Table										

510 Walnut Street 19th Floor PHILADELPHIA, PA 19106 Smith Group JJR Inc, 1700 New York Ave NW Suite 100 WASHINGTON, DC 20006

compensation from the organization ▶ 24

(A)

(B)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Page 8

	Name and Title	Average hours per week (list any hours for related	than o	one b	ox, t in of tor/t	t ch unle ficei rust	eck moss pers r and a tee)	son I	Reportable compensation from the organization (	on W-	Reportable compensation from related organizations (	W-	Estima amount of compen from	ated of other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC	-)	2/1099-MISC		organizat relat organiz	ed
See	Addıtıonal Data Table											$\top$		
												$\dashv$		
												+		
												+		
												+		
												$\Box$		
												丄		
c T	Sub-Total	art VII <b>, Section</b>	Α.				<b>*</b>		2,453,334			0		262,599
2	Total number of individuals (including of reportable compensation from the	but not limited	to thos				e) who	rece	eived more thar	n \$10	0,000			
													Yes	No
3	Did the organization list any <b>former</b> line 1a? <i>If "Yes," complete Schedule</i> 2											3		No
4	For any individual listed on line 1a, is organization and related organization										the			
	ındıvıdual		• •	•	•	•	•					4	Yes	
5	Did any person listed on line 1a recenservices rendered to the organization											5		No
Se	ection B. Independent Contract													
1	Complete this table for your five high from the organization Report compe											mpen	sation	
	Name a	(A) and business addre	ess							Descri	(B) ption of services		(C Comper	
222 N	Commissary Catering, Iorth 20th Street NDELPHIA, PA 19103								Catering	g/Foo	d Serv			758,279
ABM I PO Bo	Industry Groups LLC, ox 419860								Janitoria	al				686,118
Unive	ON, MA 02241 rsal Protection Svc LP, x 828854								Security	y Serv	rices			663,579
PHILA	ADELPHIA, PA 19182 Sixty Over Ninety LLC,								Media C	onsul	t/Place			466,951
E 1 0 1	(Linear Charles 4 Orle Flance								1				1	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

(C)

(D)

(E)

438,164

Architect & Engineer

Part	VIII	Statement of	Revenue										
		Check if Schedul	e O contains a	a respo	onse or note to any						<u> </u>	<u></u>	. 🗆
							( <b>A)</b> revenue	Re	(B) elated or	ι	(C) Jnrelated		( <b>D)</b> Revenue
									exempt unction		business revenue		cluded from inder sections
	1.			_					evenue				512 - 514
হ হ		Federated campaig		1a	<u> </u>								
ran		Membership dues		<b>1</b> b	1,750								
وَ وَ		Fundraising events		1c	799,343								
ar J		Related organizatio		1d									
". ⊒		Government grants (co	·	1e									
ig is	f	All other contributions, and similar amounts n		1f	12,308,649								
Contributions, Gifts, Grants and Other Similar Amounts		above											
جَ جَ	y	Noncash contribution in lines 1a - 1f \$	ons included	48	6,65 <u>1</u>								
ē C	h	Total. Add lines 1a	-1f		•		13,109,742						
					Business								
R.	2a	MUSEUM ADMISSIONS				900099	10,8	315,826	10,81	5,826		0	0
4	b	ANCILLARY ACTIVITIES				900099	4,:	363,532	4,126	5,631	236,9	01	0
'n. R	С	GRANTS				900099	3,:	150,329	3,150	0,329		0	0
er vi C	d	MEMBERSHIPS				900099	3,:	117,682	3,117	7,682		0	0
Š	e	EDUCATIONAL PROGRA	MS & SERVICES			611710	2,:	349,375	2,349	9,375		0	0
Program Service Revenue		All 11				022720		128,058	1,128	3,058			0
Æ		All other program se			24,9	924,802							
		Fotal. Add lines 2a-2			<u> </u>	_		1					
		nvestment income (ii milar amounts) .	ncluding divid		interest, and other •	.	1,176,08	12					1,176,082
	<b>4</b> I	ncome from investm	ent of tax-exe	mpt b	ond proceeds	•		0					
	<b>5</b> R	toyaltıes		•	•	•	286,54	7					286,547
	6-	Gross rents	(ı) Real		(II) Personal								
	va	GIOSS TEIRS	5	32,289									
	b	Less rental expenses											
	С	Rental income or	5	32,289		0							
		(loss)											
	d	Net rental income o			• • • •		532,28	19					532,289
	7a	Gross amount	(ı) Securit	ies	(II) Other								
		from sales of assets other	2,8	20,502									
		than inventory											
	b	Less cost or other basis and	2.5	22,142									
	_	sales expenses		98,360									
		Gain or (loss)  Net gain or (loss)				-	298,36	.0					298,360
		Gross income from fi			<u> </u>								<u> </u>
ne		(not including \$ contributions reporte	799,343	of									
Ve.		See Part IV, line 18	• • • •	а	341,717	,							
Re	b	Less direct expense	s	b	521,372	!							
Other Revenue		Net income or (loss)			ents		-179,65	5					-179,655
Ott	9a	Gross income from g See Part IV, line 19	jaming activiti	es									
				а	0								
		Less direct expense		b	0	)							
		Net income or (loss)		activit	ies <b>&gt;</b>	_		0					
		Gross sales of invent returns and allowand											
				а		_							
		Less cost of goods s		b				0					
	С	Net income or (loss) Miscellaneous		ınvent	Business Code			0					
	118	MISCELLANEOUS RE			90009	9	27,48	4	C	,	0		27,484
			<b></b>										•
	b					+							
	С					+							
	d	All other revenue .				1							
	e	<b>Total.</b> Add lines 11a	-11d		•		27,48	34					
	12	<b>Total revenue.</b> See	Instructions				·		24,687,901		226.001		2 4 4 4 4 6 7
							40,175,65	π	24,007,901	·I	236,901	For	2,141,107 m <b>990</b> (2018)

Part IV, line 22

key employees .

4 Benefits paid to or for members

section 4958(c)(3)(B) .

**9** Other employee benefits .

a Management . . . .

**d** Lobbying . . . . . .

f Investment management fees .

12 Advertising and promotion .

13 Office expenses . .

14 Information technology

**20** Interest . . . .

15 Royalties .

**17** Travel .

16 Occupancy .

23 Insurance .

e Professional fundraising services See Part IV, line 17

(A) amount, list line 11g expenses on Schedule O)

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

federal, state, or local public officials .

22 Depreciation, depletion, and amortization .

19 Conferences, conventions, and meetings

21 Payments to affiliates . . .

expenses on Schedule O ) a PROGRAM AND EXHIBIT SUPPLIES

c EVENT EXPENSES

e All other expenses

**b** GRANT SUBCONTRACT EXPENSES

d CULTIVATION AND FULFILLMENT

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

g Other (If line 11g amount exceeds 10% of line 25, column

**10** Payroll taxes . . . . 11 Fees for services (non-employees)

7 Other salaries and wages

and 16

**b** Legal .

c Accounting .

510,985

610,362

51,307

109,139

78,702

6.150

0

211,229

19,396

138,917

2,675

10,501

25,174

6,876

0

0

Ω

124,074

177,141

2,082,628

Form 990 (2018)

113,516

1,646,456

83,409

557,199

127,945

214,850

72,643

442,416

5,543

1,803

64.065

8,974

40,638

0

0

12,473

7,916

251,520

3,760,146

108,780

Part IX Statement of Functional Expenses

2 Grants and other assistance to domestic individuals. See

3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15

Compensation of current officers, directors, trustees, and

6 Compensation not included above, to disqualified persons (as

defined under section 4958(f)(1)) and persons described in

8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . . .

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all c	olumns All other org	anızatıons must com	plete column (A)	
Check if Schedule O contains a response or note to any	y line in this Part IX			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and	0			

50,000

260,000

0 1,940,518

0

11,904,493

651,288

2,111,013

999,038

214,850

72,643

6.150

0

211,229

3,278,505

1,383,153

912,521

330,775

269,298

2,342,889

739.981

62,441

449,688

4,949,136

3,188,620

293,938

375,867

167,322

1,336,646

38,959,955

457,953

0

0

0

50,000

260,000

1,316,017

9,647,675

1,444,675

2,836,089

1,358,214

664,824

326,297

269,298

2,332,388

650,742

46,591

449,688

4,949,136

3,188,620

293.938

363,395

35,331

907,985

33,117,181

417,315

792,391

516,572

Check if Schedule O contains a response or note to any	y line in this Part IX $$ .			
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraisingexp
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			

Form 990 (2018)

	one of the contract of the con			
		(A) Beginning of year		(B) End of year
1	Cash-non-interest-bearing	0	1	0
2	Savings and temporary cash investments	8,375,541	2	5,872,426
3	Pledges and grants receivable, net	3,423,946	3	8,297,437
4	Accounts receivable, net	1,704,498	4	1,505,482
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5	0
6		0	6	0

		Part II of Schedule L			0	5	
	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations. Part II of Schedule L	n 4958 ations o (see in:	(c)(3)(B), and of section 501(c)(9) structions) Complete	0	6	
ete	7	Notes and loans receivable, net			0	7	
ssets	8	Inventories for sale or use			16,578	8	
٧	9	Prepaid expenses and deferred charges			1,871,831	9	1,0
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	165,742,799			
	b	Less accumulated depreciation	10b	89,392,393	79,934,732	10c	76,3
	11	Investments—publicly traded securities .			47,661,667	11	44,8
	12	Investments—other securities See Part IV, line	11 .		15,877,808	12	14,
	13	Investments—program-related See Part IV, line	11 .		107,519	13	
	14	Intangible assets			0	14	
	15	Other assets See Part IV, line 11		0	15		
- 1	l			=			

S	8	Inventories for sale or use		-	16,578	8	0
A	9	Prepaid expenses and deferred charges			1,871,831	9	1,084,898
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	165,742,799			
	Ь	Less accumulated depreciation	<b>10</b> b	89,392,393	79,934,732	<b>10</b> c	76,350,406
	11	Investments—publicly traded securities .		47,661,667	11	44,816,481	
	12	Investments—other securities See Part IV, line		15,877,808	12	14,141,988	
	13	Investments—program-related See Part IV, line	107,519	13	30,544		
	14	Intangible assets	0	14	0		
	15	Other assets See Part IV, line 11	0	15	0		
	16	Total assets.Add lines 1 through 15 (must equ	158,974,120	16	152,099,662		
	17	Accounts payable and accrued expenses			6,603,533	17	5,736,315
	18	Grants payable			0	18	0
	19	Deferred revenue			1,425,287	19	1,420,430
	20	Tax-exempt bond liabilities			10,438,795	20	9,464,037
Š	21	Escrow or custodial account liability Complete F	0	21	0		
ties	22	Loans and other payables to current and former	•				

	104	basis Complete Part VI of Schedule D	10a	165,742,799			
	b	Less accumulated depreciation	<b>10</b> b	89,392,393	79,934,732	<b>10</b> c	76,350,406
	11	Investments—publicly traded securities .	47,661,667	11	44,816,481		
	12	Investments—other securities See Part IV, line	15,877,808	12	14,141,988		
	13	Investments—program-related See Part IV, line	107,519	13	30,544		
	14	Intangible assets	0	14	0		
	15	Other assets See Part IV, line 11	0	15	0		
	16	Total assets.Add lines 1 through 15 (must equ	158,974,120	16	152,099,662		
	17	Accounts payable and accrued expenses	6,603,533	17	5,736,315		
	18	Grants payable			0	18	0
	19	Deferred revenue		1,425,287	19	1,420,430	
	20	Tax-exempt bond liabilities			10,438,795	20	9,464,037
ý	21	Escrow or custodial account liability Complete F	art IV	of Schedule D	0	21	0
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
ap E		persons Complete Part II of Schedule L	0	22	0		
Ī	23	Secured mortgages and notes payable to unrela	ted th	0	23	0	
	24	Unsecured notes and loans payable to unrelated	0	24	0		

25

26

27

28

29

30

31

32

33

34

16.620.782

76.822.288

34,399,544 24,257,048

135,478,880

152,099,662

Form **990** (2018)

18.467.615

81,084,087

34,762,850

24,659,568

140,506,505

158,974,120

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

and other liabilities not included on lines 17 - 24)

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

26

27 28

29

30

31

32

33

34

Net Assets or Fund Balances

3a

3b

Yes

Yes (2018)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Audit Act and OMB Circular A-133?

## Additional Data

Software ID:

Software Version:

**EIN:** 23-1370501

Name: The Franklin Institute

Form 990 (2018)

## Form 990, Part III, Line 4a:

EDUCATIONAL PROGRAMS, SERVICES & GRANTS COMPLETING ITS 26TH YEAR IN 2018, THE PARTNERS FOR ACHIEVING CAREERS IN TECHNOLOGY AND SCIENCE (PACTS)

PROGRAM IS ONE OF THE REGION'S OLDEST AND MOST COMPREHENSIVE SCIENCE IMMERSION PROGRAMS FOR DIVERSE URBAN HIGH SCHOOL STUDENTS. PACTS SERVED 181 STUDENTS FROM AREA PUBLIC SCHOOLS DURING THE 2017-2018 SCHOOL YEAR IN ITS EIGHTH YEAR, THE INSTITUTE'S STEM SCHOLARS PROGRAM, A CONCENTRATED PROGRAM OF HIGH SCHOOL STUDENTS WHO SHOW HIGH INTEREST IN AND APTITUDE FOR STEM FIELDS, SERVED 46 STUDENTS PACTS AND STEM SCHOLARS PROVIDE STUDENTS WITH ACCESS TO STEM PROFESSIONALS, AS WELL AS COLLEGE EDUCATIONAL PROGRAMS AND SERVICES, APPLICATION AND FINANCIAL

AID COUNSELING, EXPOSURE TO STEM CAREERS, AND ANNUAL ROBOTICS PROGRAMS. THESE TWO PROGRAMS DELIVER UNIQUE STEM PROGRAMMING TO A DIVERSE AUDIENCE AS THE ORGANIZER OF THE PHILADELPHIA SCIENCE FESTIVAL. THE FRANKLIN INSTITUTE HELPED 200 PARTNERS TO REACH 50,000 PEOPLE IN NEIGHBORHOODS ACROSS THE CITY WITH HANDS-ON WORKSHOPS AND DEMONSTRATIONS IN ITS EIGHTH YEAR IN 2018. FEATURING THE SCIENCE CARNIVAL ON THE PARKWAY THAT WAS ATTENDED BY MORE THAN 35,000 PEOPLE, THE FESTIVAL ALSO HELD DOZENS OF STARGAZING EVENTS IN CITY NEIGHBORHOODS AND OFFERED A DIVERSE RANGE OF PUBLIC PROGRAMMING ABOUT SCIENCE AND TECHNOLOGY FOR BOTH ADULTS AND CHILD AUDIENCES. ONE PARTICULAR SUCCESS WAS A DOZEN DISCOVERY DAYS, GATHERINGS OF NONPROFIT, CORPORATE, AND ACADEMIC PARTNERS IN NEIGHBORHOODS ACROSS THE CITY AND THE SURROUNDING SUBURBS. WHO WORKED TOGETHER TO EDUCATE AND INSPIRE RESIDENTS ABOUT VARIOUS ASPECTS OF SCIENCE AND DISCOVERY THE FRANKLIN INSTITUTE ALSO DEVELOPS

MODEL PROGRAMS IN SCIENCE LEARNING FOR THE K-12 EDUCATION COMMUNITY THAT ARE DELIVERED BOTH INSIDE AND OUTSIDE THE MUSEUM WALLS, INCLUDING THE LEAP INTO SCIENCE PROGRAM THAT COMBINED ALPHABETICAL LITERACY WITH SCIENTIFIC LITERACY FOR 480 EDUCATORS WHO ENGAGED MORE THAN 17.500 CHILDREN AND CAREGIVERS IN 22 STATES IN 2018

#### Form 990, Part III, Line 4b:

INSTITUTE WELCOMED 733,324 VISITORS TO THE MUSEUM, INCLUDING 35,000 CHILDREN WHO CAME FOR FREE AND 135,000 MORE AT A DEEPLY REDUCED COST VIA OUR ACCESS PROGRAM. THE FRANKLIN INSTITUTE'S LONGSTANDING REPUTATION HELPS TO ELEVATE THE COMMONWEALTH AND THE CITY OF PHILADELPHIA AS MODELS. FOR CULTURAL AND INFORMAL EDUCATION EXCELLENCE. THE INSTITUTE WELCOMES VISITORS OF ALL AGES TO EXPLORE SCIENCE IN INTERACTIVE EXHIBITS AND PUBLIC PROGRAMS. THE INSTITUTE REMAINS FULLY COMMITTED TO PROVIDING AN EXCEPTIONAL EXPERIENCE FOR ITS MANY VISITORS AND INCREASING SERVICE TO ITS AUDIENCE, EXTENDING THE INSTITUTE'S MISSION- TO INSPIRE A PASSION FOR LEARNING ABOUT SCIENCE AND TECHNOLOGY-TO CHILDREN AND FAMILIES

THROUGHOUT GREATER PHILADELPHIA, REGARDLESS OF MEANS, REMAINS, AS ALWAYS, AT THE HEART OF ITS PRIORITIES IT DOES SO THROUGH OUTSTANDING EXHIBITS AND MANY EDUCATION AND OUTREACH PROGRAMS, ESPECIALLY THOSE FOR UNDER-RESOURCED YOUTH AND FAMILIES SUCH AS COMMUNITY NIGHT AND THE

MUSEUM ADMISSIONS & OPERATIONS AS THE MOST VISITED MUSEUM IN THE COMMONWEALTH AND A TOP-FIVE TOURIST DESTINATION IN THE CITY OF PHILADELPHIA, THE FRANKLIN INSTITUTE SERVES AS BOTH A PROMINENT EDUCATION AND CULTURAL RESOURCE, AND AS AN ANCHOR OF THE LOCAL ECONOMY IN 2018, THE

PHILADELPHIA SCIENCE FESTIVAL THE INSTITUTE REGULARLY HOSTS TRAVELING EXHIBITIONS COVERING DIFFERENT TOPICS AND ERAS WE BEGAN 2018 WITH TERRACOTTA WARRIORS OF THE FIRST EMPEROR. IN WHICH VISITORS TRAVELED BACK MORE THAN 2.000 YEARS TO DISCOVER THE SECRETS OF ANCIENT CHINA. INCLUDING 10 LIFE-SIZE CLAY STATUES AND 160 OTHER ARTIFACTS THEN, GAME MASTERS INVITED GUESTS TO ENJOY 100+ VIDEO GAMES SPANNING FOUR DECADES, WITH ADDITIONAL ACTIVITIES DIVING INTO THE SCIENCE OF PROGRAMMING AND DIGITAL CREATION. WE FINISHED THE YEAR WITH VIKINGS. BEYOND THE LEGEND. WHICH IMMERSED VISITORS IN THE WORLD OF THESE ANCIENT EXPLORERS. FEATURING MORE THAN 600 ARTIFACTS AND A RECONSTRUCTED 122-FOOT VIKING SHIP THE THREE INSTITUTE THEATERS THE FELS PLANETARIUM, THE FRANKLIN 3D THEATER, AND THE TUTTLEMAN IMAX, OPENED NEW WORLDS TO HUNDREDS OF THOUSANDS OF VISITORS THE FREQUENTLY UPDATED SCHEDULE OF CINEMATIC PROGRAMMING IN 2018 INCLUDED A BEAUTIFUL PLANET, MYSTERIES OF CHINA, DREAM BIG. AND EXTREME WEATHER WHILE THE INSTITUTE'S HISTORIC FELS PLANETARIUM CONTINUED TO OFFER OUT-OF-THIS-WORLD SHOWS INCLUDING THE FIRST

FRANKLIN INSTITUTE -PRODUCED FULL DOME PLANETARIUM SHOW TO SPACE AND BACK, ALONG WITH THE SKY TONIGHT, WILDEST WEATHER IN THE SOLAR SYSTEM. AND ASTEROID MISSION EXTREME DURING THE 2018 CALENDAR YEAR, NEARLY 1,600 PEOPLE VOLUNTEERED 74,000 HOURS OF THEIR TIME AT THE INSTITUTE - THE EQUIVALENT OF 38 FULL-TIME POSITIONS AND \$1 8 MILLION FROM WORKING AT THE BRAIN BAR ON THE FLOOR TO STAFFING THE PHILADELPHIA SCIENCE FESTIVAL TO WORKING BEHIND THE SCENES TO CATALOG ITEMS IN THE ARCHIVES. THE INSTITUTE'S VOLUNTEERS PROVIDE VALUABLE ASSISTANCE THE FRANKLIN INSTITUTE

WELCOMED 54 COLLEGE INTERNS FROM SCHOOLS ACROSS THE STATE IN 2018, WHO CONTRIBUTED OVER 10,824 HOURS OUT OF THEIR BUSY SCHEDULES IN ADDITION TO LENDING THE INSTITUTE THEIR SKILLS, THEY LEARNED ON-THE-JOB LESSONS THAT WILL HELP THEM IN THE JOB MARKET, AND GAINED EXPERIENCE AS MUSEUM EDUCATORS ANOTHER GROUP OF VOLUNTEERS ARE THE RETIRED SCIENTISTS. ENGINEERS. AND INVENTORS WHO WORK ON THE FLOOR EXPLAINING THE EXHIBITS

AND DEMONSTRATIONS TO VISITORS. STILL OTHER VOLUNTEERS WORK WITH STUDENTS IN THE PARTNERSHIPS FOR ACHIEVING CAREERS IN SCIENCE AND

COMMUNITY WHO SERVE ON BOARDS SUCH AS THE FRIENDS COMMITTEE, THE AWARDS COMMITTEE, AND THE BOARD OF TRUSTEES

TECHNOLOGY (PACTS) PROGRAM, TEACHING THEM HOW TO BUILD ROBOTS, DESIGN BUILDINGS, AND BECOME WHO THEY WANT TO BE OTHER VOLUNTEERS INCLUDE

THE MEMBERS OF THE COMMITTEE ON SCIENCE AND THE ARTS, WHO HELP SELECT THE FRANKLIN AWARDS LAUREATES EACH YEAR, AND THE MANY MEMBERS OF THE

### Form 990, Part III, Line 4c:

NATIONALLY MANDATED STANDARDS AND WITH INOUIRY-BASED LEARNING ACTIVITIES

ACADEMIC, SCIENTIFIC, AND BUSINESS COMMUNITIES ON APRIL 19, THE SOLD-OUT FRANKLIN INSTITUTE AWARDS CEREMONY AND DINNER WAS THE CULMINATION OF A FULL WEEK OF INSPIRING EVENTS AWARDS WEEK, WHICH BEGAN THE MONDAY BEFORE THE AWARDS CEREMONY AND DINNER, INCLUDED A SERIES OF PUBLIC SYMPOSIA AND LECTURES THAT PROVIDED OPPORTUNITIES FOR THE INTERNATIONALLY DISTINGUISHED LAUREATES TO SHARE THEIR DISCOVERIES, EXPERIENCES, AND VIEWS WITH PUBLIC AUDIENCES OTHER AWARDS WEEK ACTIVITIES INCLUDED LAUREATES' LABORATORY, A SESSION AT THE INSTITUTE IN WHICH THE LAUREATES PARTICIPATED IN INTERACTIVE DEMONSTRATIONS OF THEIR WORK GEARED TOWARD VISITING STUDENTS, AND THE MEET THE SCIENTISTS PROGRAM, WHICH WAS MODERATED BY STUDENTS FROM THE PACTS PROGRAM. ONE HIGHLIGHT OF THE 2018 AWARDS CEREMONY AND DINNER WAS THE CONFERRING OF THE BOWER AWARD. FOR BUSINESS LEADERSHIP TO ANNE MULCAHY FOR HER TRANSFORMATIONAL LEADERSHIP OF THE ICONIC XEROX CORPORATION, WHERE HER FOCUS ON VALUES,

FRANKLIN INSTITUTE AWARDS & OTHER PROJECTS FOR NEARLY TWO CENTURIES THE FRANKLIN INSTITUTE AWARDS PROGRAM HAS RECOGNIZED OUTSTANDING ACHIEVEMENTS IN SCIENCE AND TECHNOLOGY, CELEBRATED THE PURSUIT OF EXCELLENCE, AND PROVIDED DYNAMIC CONNECTIONS BETWEEN THE INSTITUTE AND THE

MICROBIAL SYSTEM OF ADAPTIVE IMMUNITY THAT HAS BEEN DEVELOPED AS A POWERFUL TOOL FOR PRECISE EDITING OF DIVERSE GENOMES. SEVEN OTHER SCIENTISTS, EACH OF WHOM REPRESENTS THE PINNACLE OF REVOLUTIONARY ACHIEVEMENT IN THEIR RESPECTIVE FIELDS, RECEIVED AWARDS, INCLUDING DR. JOHN GOODENOUGH (CHEMISTRY), DR VINTON GRAY CERF AND DR ROBERT KAHN (COMPUTER AND COGNITIVE SCIENCE). DR SUSAN TRUMBORE (EARTH AND ENVIRONMENTAL SCIENCE), DR MANIJEH RAZEGHI (ELECTRICAL ENGINEERING), DR ADRIAN BEJAN (MECHANICAL ENGINEERING), AND DR HELEN RHODA QUINN (PHYSICS) THE JOURNAL OF THE FRANKLIN INSTITUTE, THE SECOND OLDEST SCHOLARLY JOURNAL IN CONTINUOUS PUBLICATION IN THE UNITED STATES, HAS INCREASED THE VOLUME OF ARTICLES PER ISSUE. AS WELL AS THE READERSHIP, ALL 193 YEARS OF THE JOURNAL ARE AVAILABLE ONLINE THROUGH LIBRARIES AND

CUSTOMERS, EMPLOYEES, AND INNOVATION LED TO ONE OF THE BIGGEST CULTURAL AND FINANCIAL TURNAROUNDS IN THE HISTORY OF THE FORTUNE 500 THE 2018 BOWER AWARD FOR ACHIEVEMENT IN SCIENCE WAS CONFERRED TO DR PHILIPPE HORVATH FOR THE FOUNDATIONAL DISCOVERY OF THE ROLE OF CRISPR-CAS AS A

RESEARCH INSTITUTIONS. THE INSTITUTE'S ONLINE PRESENCE CONTINUED TO SERVE AS A POPULAR SOURCE OF COMPLEMENTARY INFORMATION FOR EDUCATORS AND

THE GENERAL PUBLIC ALIKE IN 2018, WITH 3 9 MILLION PEOPLE VISITING OUR WEBSITE, 600,000 FOLLOWING US ON FACEBOOK, 65,000 ON TWITTER, AND 43,000 ON INSTAGRAM. THE INSTITUTE HAS LONG BEEN A LEADER IN PROVIDING PROFESSIONAL DEVELOPMENT OFFERINGS FOR TEACHERS THROUGHOUT THE REGION AND IN 2018 SERVED 3.470 EDUCATORS WHILE TEACHERS MAY ONLY HAVE ONE OPPORTUNITY TO BRING THEIR STUDENTS TO THE MUSEUM EACH YEAR. THE FRANKLIN

INSTITUTE'S WEALTH OF EDUCATOR RESOURCES AND WORKSHOPS ENABLES TEACHERS TO BRING THE SPARK FOR HANDS-ON SCIENCE INTERACTION INTO THEIR DAILY LESSONS THE INSTITUTE'S PROFESSIONAL DEVELOPMENT PROGRAMS BUILD TEACHERS' CONFIDENCE, AND HELP THEM TO ALIGN CLASSROOM EDUCATION WITH

-orm 990, Faith - 4 Frogram Service Accomplishments (See the Instructions)
Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to

others, the total	expenses, and revenue, if any	y, for each pro	gram service reported.		
(Code	) (Expenses \$	449,688	including grants of \$	) (Revenue \$	<u> </u>

(Code	) (Expenses \$	449,688	including grants of \$	) (Revenue \$	)
nterest					

terest					
(Code	) (Expenses #	449,000	including grants or \$	) (Nevenue	Ψ ,

nterest				
(Code	\ (Eypenses ¢	4 949 136 uncluding grants of \$	) /Pevenue ¢	,

Depreciation

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)
Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to
others, the total expenses, and revenue, if any, for each program service reported.

Theater UBI

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ 85,855 )

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation from the

	any hours	and a director/trustee)						organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Larry Dubinski President & CEO	37 5	×		х				519,412	0	48,169
Donald E Morel Jr PhD	0 0			X				0	0	0
Chair	0 0			^				Ĭ	0	Ĭ
Sandra K Baldıno	1 0	×						0	0	0
Trustee	0 0							Ĭ	J	
Michael F Barry	1 0									

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Chair
Sandra K Baldino
Trustee
Michael F Barry
Trustee

Nick Bayer

Joel Bernstein

Suzanne Boda

Renee B Booth PhD

Trustee (end 12/3/18)

Wade H Berrettini MD PhD

Trustee

Trustee

Trustee

Trustee

Trustee

Yvette Bright

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

and Independent Contractors

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

John T Fries

Chris Fralic

Toni Garrison

Chris Franklin

Michael C Forman

	any hours	and	a dır	recto	or/tr	ustee)	1	organization	organizations	from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Pierre Brondeau Trustee	10	×						o	0	0
Donald E Callaghan Trustee	10	×						o	0	0
Hallee Adelman Trustee	1 0	×						0	0	0
Peter K Classen	1 0	×						0	0	0

Trustee	0 0	_ ^			0	
Hallee Adelman	1 0	х			0	
Trustee	0 0	1				
Peter K Classen	1 0	v			0	
Trustee	0 0	_ ^				
Annie Duke	1 0					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Ira M Lubert

Elaine Levitt

Charisse R Lillie Esq.

Stephen E Kelly

Frances E Jensen MD FACP

	fan' aalabaal							1 11 2 14 000	/M 2/1000	organization and	
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations	
Elizabeth H Gemmill Trustee	1 0	×						0	0	0	
Richard J Green Trustee	1 0	х						0	0	0	
Grete Greenacre Trustee	1 0	Х						0	0	0	

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Trustee	0 0	.,				
Grete Greenacre	1 0	\ \			0	
Trustee	0 0	^			0	
Richard A Greenawalt	1 0	×			0	
Trustee	0 0	^				
Richard Henriques	1 0					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

Sandra G Marshall

Christopher McIsaac

Robert S McMenamin

Trustee (end 12/3/18)

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Trustee

Trustee

Trustee

Denis P O'Brien

Paul Offit MD

Quentin Roach

Marvin Samson

Trustee

Trustee

Trustee

	for related organizations below dotted line)		Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Thomas Lynch Trustee	1 0	×						0	0	0
Julia Gustadt Trustee	10	×						0	0	0
Mırıam G Mandell Trustee	1 0	Х						0	0	0

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	any hours							organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Michael Innocenzo	1 0	X						0	0	0
Trustee	0 0									
Joan N Stern Esq Trustee	10	×						0	0	0
Andrea Anania Stewart Trustee	1 0	×						0	0	0
Richard W Vague	1 0							0	0	0

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Andrea Anania Stewart
Trustee
Richard W Vague
Trustee
Luiz Vieira

Trustee

Trustee

Trustee

Trustee

Trustee

Sue Webb

Tina Wells

Paul H Woodruff PE

Harold L Yoh III

Karen Zimmer MD

Trustee (end 12/3/18)

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally liburs	i and	a un	ecto	717 (11	usice	, ,	Organization	/ivi 2/4 000	I nom the .
	for related organizations below dotted line)		Institutional Trustee		key employee	Highest compensated employee	Former	- (W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
The Honorable Darrell L Clarke Trustee, Ex Officio	1 0	×						0	o	0
William R Hite Trustee, Ex Officio	1 0	x						0	0	0
The Honorable James F Kenney Trustee, Ex Officio	1 0	x						0	0	0
The Honorable Tom Wolf Trustee, Ex Officio	1 0	x						0	0	0
Gerard F Jones Trustee, Ex Officio	1 0	x						0	0	0

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Dan Abramowicz

Trustee, Ex Officio

Tom Caramanico

Trustee, Ex Officio

Trustee, Ex Officio

Trustee, Ex Officio

Marsha R Perelman

Trustee, Emeritus

Otis Hackney

CJ Taylor

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and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the compensation from related any hours and a director/trustee) from the

organization

262,119

226,774

176,673

151,858

138,314

organizations

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20,819

20,585

20,256

35,310

6,708

25,885

6,751

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

VP of External Affairs

Chief Digital Off (end 9/18)

SVP of Science & Education

AVP -I/T Services (end 8/18)

VP of Strategic Initiatives

Susan Poulton

Richard Rabena

Darryl Williams

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SVP of Operations

Kathryn Giorgianni

Julie Appolloni

	1 4117 110413	"""	u un		J., C.	uscec,	′	(11) 2 (1000	(14, 2,4,000	1 110111 1110
	for related organizations below dotted line)		Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
William J Avery	1 0	x						0	0	0
Trustee, Emeritus	0 0	l '''						Ĭ	3	
James A Unruh	1 0	×							0	0
Trustee, Emeritus	0 0							Ĭ	0	
Michelle Singer Trustee, Rep of Tom Wolf	1 0	×						0	0	0
K Sıobhan Keefe	37 5									

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Trustee, Emeritus	0 0					
Michelle Singer	1 0					
Twisten Don of Tom Wolf	•••••	×			0	
Trustee, Rep of Tom Wolf	0 0					
K Sıobhan Keefe	37 5					
	•••••		X		219,362	
VP of Finance & Treasurer	0 0				,	
Mark Mills	37 5					
	•••••		_X		206,610	

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0 0 37 5

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and Independent Contractors (C) (A) (B) (D) (E) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation

(F)

20,601

	week (list any hours					office ustee		from the organization	from related organizations	compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Lois Switken Director of Sales and Catering	37 5 0 0					х		139,538	0	13,636
Karen Elinich Dir Sci Cont&Learn (end 10/18)	37 5					х		145,388	0	14,821
Chris Rizzo AVP of Business Operations	37 5					х		134,029	0	29,058

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133,257

37 5

0 0

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Inez Lankenau

VP of Human Resources

efile	e GR/	APHIC pri	t - DO NOT PROCES:	S As Filed Data -			DLN: 9	3493317067099
SCI	HED	ULE A	Dublic	Charity Statu	e and Dul	hlic Sunn	ort	OMB No 1545-0047
	m 99		Complete if the	organization is a sect 4947(a)(1) nonexe ► Attach to Form	tion 501(c)(3) o empt charitable 990 or Form 99	organization of trust. 00-EZ.	r a section	2018
•		the Treasury	► Go t	o <u>www.irs.gov/Form</u>	<u>990</u> for the late	est information	•	Open to Public Inspection
Name	e of th	ne organiza Institute	tion				Employer identific	cation number
							23-1370501	
Par The o			for Public Charity Sta a private foundation becau				see instructions.	
1			onvention of churches, or	`	•		(A)(i).	
2		•	scribed in section 170(b					
3			or a cooperative hospital s		,	• • •		
4		·	esearch organization oper	-			•	inter the hospital's
	Ш	name, city,						
5			ation operated for the bend ( <b>iv).</b> (Complete Part II)	efit of a college or unive	rsity owned or op	perated by a gov	ernmental unit descr	bed in section 170
6		A federal, s	tate, or local government	or governmental unit de	escribed in <b>sectio</b>	on 170(b)(1)(A	A)(v).	
7	<b>✓</b>		ation that normally receive (O(b)(1)(A)(vi). (Comple		s support from a	governmental ι	unit or from the gener	al public described in
8		A communi	ty trust described in <b>secti</b>	on 170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organization rant college of agriculture					lege or university or a
10		from activit	ation that normally receive ties related to its exempt f income and unrelated bus see section 509(a)(2).	unctions—subject to cer siness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its s	upport from gross
11		An organiza	ation organized and operat	ed exclusively to test fo	r public safety S	See <b>section 509</b>	(a)(4).	
12		more public	ation organized and operat ly supported organization through 12d that describe	s described in <b>section 5</b>	<b>09(a)(1)</b> or sec	ction 509(a)(2	). See <b>section 509</b> (	
a		Type I. A s organizatio	supporting organization op n(s) the power to regularly Part IV, Sections A and	erated, supervised, or c appoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by	
b		manageme	supporting organization s nt of the supporting organ plete Part IV, Sections A	ization vested in the sar			- ' ' '	~
c		Type III f	unctionally integrated. Appropriate in the property of the company	A supporting organizatio				ated with, its
d		Type III n	on-functionally integration integrated The organizates  integrated The organizates  i) You must complete P	ted. A supporting organ ion generally must satis	ızatıon operated fy a dıstrıbutıon	in connection wi requirement and	th its supported orga	1.1
e		Check this	box if the organization rec or Type III non-functional	eived a written determir	nation from the I		/pe I, Type II, Type II	I functionally
f	Enter	-	of supported organization		, 5			
g			ing information about the		T'			_
	(i) N	lame of supp organization		(iii) Type of organization (described on lines 1- 10 above (see instructions))		anization listed ling document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
T . * . '	1							
Total		work Doduc	tion Act Notice, see the	Instructions for	Cat No 11285	<u> </u>	Schodulo A / Forms C	90 or 990-EZ) 2018

instructions

	,						
P	(b)(1)(A)(ix)	_					
		(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)  Ion A. Public Support  Calendar year  fiscal year beginning in					
s	(b)(1)(A)(A)(ix) (Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)  Section A. Public Support  Calendar year (Griscal year beginning in) ► (Griscal year) (Griscal						
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Par III. If the organization failed to qualify under the tests listed below, please complete Part III.)  Section A. Public Support  Calendar year (or fiscal year beginning in ) ►  Grifs, grants, contributions, and membership flees received (10 not membership flees)  Tax revenues levied for the organization she hert and either paid to or expended on its behalf at the flees organization she hert and either paid to or expended on to behalf a flees organization of total contributions by each person (other than a governmental unt or publicly supported organization) included on interest the amount shown on line 11, column (f) 15,264, interest organization of total contributions by each person (other than a governmental unt or publicly supports. Subtract line 5 from line 4  Fortial Flees and the flees of the flees organization in line 1 that exceeds 2% of the amount shown on line 11, column (f) 12,200,535 5,912,180 5,846,290 9,502,443 13,109,742 56,178 14,034,180 11,034,180				(f) Total			
1	Gifts, grants, contributions, and	,		, ,			
2	Tax revenues levied for the						
	to or expended on its behalf						0
3	furnished by a governmental unit to						0
4	<b>Total.</b> Add lines 1 through 3	17,807,535	5,912,180	9,846,290	9,502,443	13,109,742	56,178,190
5	each person (other than a governmental unit or publicly supported organization) included on						15,264,045
	from line 4						40,914,145
		(a)2014	<b>(b)</b> 2015	(c)2016	<b>(d)</b> 2017	(e)2018	<b>(f)</b> ⊤otal
7		17,807,535	5,912,180	9,846,290	9,502,443	13,109,742	56,178,190
8	dividends, payments received on securities loans, rents, royalties and	1,749,189	1,805,324	1,884,987	2,085,005	1,994,918	9,519,423
9	Net income from unrelated business activities, whether or not the	98,780	151,090	163,645	59,797	79,887	553,199
10	or loss from the sale of capital	133,682	177,368	315,024	441,213	369,201	1,436,488
11	<b>Total support.</b> Add lines 7 through 10						67,687,300
12	Gross receipts from related activities,	etc (see instructio	ns)			12	123,777,117
13	•	-		, ,	,	( )( )	nızatıon,
				<del></del>		<u></u>	
		• •	_				
				olumn (f))			
16a	<b>33 1/3% support test—2018.</b> If the	e organization did n	ot check the box o	on line 13, and line	e 14 is 33 1/3% or	more, check this b	
b	· · ·	· · · · · · · · · · · · · · · · · · ·			nd line 15 is 33 1/	3% or more, check	this
17a	10%-facts-and-circumstances test is 10% or more, and if the organization	t—2018. If the orgon meets the "facts	anization did not o -and-circumstance	theck a box on line s" test, check this	box and stop her	r <b>e.</b> Explain	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organiz	zation meets the "f	acts-and-circumsta	ances" test, check	this box and stop	here.	▶ □
18	supported organization  Private foundation. If the organizati	on did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box	and see	▶ □

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.	)	
30	Calendar year		43.554.5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6 )						
36	ection B. Total Support  Calendar year			I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI )						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and <b>stop here</b>	,	, ,	, ,	,	( ), ( )	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
<u> </u>	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•		,	• •	18	
	331/3% support tests—2018. If the		·	on line 14 and lin	ne 15 is more than		ne 17 is not
							_
	more than 33 1/3%, check this box and s						
b	33 1/3% support tests—2017. If the	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

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answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	<b>11</b> c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
_	<u> </u>			
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	-140
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction)	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Answer (a) and (b) below.	į	Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI.</b>	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3h		

Sched	ule A (Form 990 or 990-EZ) 2018			Page <b>6</b>
Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)			

Schedule A (Form 990 or 990-EZ) (2018)

c Remainder Subtract lines 4a and 4b from 4

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2

If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

**a** Excess from 2014. . . . . **b** Excess from 2015. . . . . **c** Excess from 2016. . . . .

See instructions

d Excess from 2017.e Excess from 2018.

3<sub>j</sub> and 4c

8 Breakdown of line 7

# **Additional Data**

## Software ID: Software Version:

**EIN:** 23-1370501

Name: The Franklin Institute

Page 8

Schedule A (Form 990 or 990-EZ) 2018 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V

Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions) Facts And Circumstances Test

# Political Campaign and Lobbying Activities

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493317067099

Open to Public Inspection

Department of the Treasury Internal Revenue Service

SCHEDULE C (Form 990 or 990-

EZ)

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** The Franklin Institute 23-1370501 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2 5 For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2018 Cat No 50084S

Calendar year (or fiscal year (a) 2015 **(b)** 2016 (c) 2017 (d) 2018 (e) Total beginning in) 1,000,000 1,000,000 1,000,000 1,000,000 4,000,000 2a Lobbying nontaxable amount Lobbying ceiling amount 6,000,000 (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount 250,000 250,000 250,000 250,000 1,000,000

 d
 Grassroots nontaxable amount
 250,000
 250,000
 250,000
 250,000
 1,000,000

 e
 Grassroots ceiling amount (150% of line 2d, column (e))
 1,500,000

Schedule C (Form 990 or 990-EZ) 2018

activity

Part IV

Return Reference

Supplemental Information

instructions), and Part II-B, line 1 Also, complete this part for any additional information

1

(b)

Amount

(a)

No

Yes

#### Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b Carryover from last year C Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Explanation

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D** 

(Form 990)

Department of the Treasury

Internal Revenue Service

#### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

DLN: 93493317067099

Open to Public **Inspection** 

	me of the organization Franklın Institute				Emp	oloyer identificatio	n numb	er
HIE	Frankiii Insulate				23-1	1370501		
Pa	rt I Organizations Maintaining Donor Adv				or Acc	counts.		
	Complete if the organization answered "Ye					41.55		
	Tatal acceptance and afficient	(a) Dono	r advis	ea runas		(b)Funds and othe	r account	S
•	Total number at end of year							
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisor organization's property, subject to the organization's ex			ts held in donor ac	dvised		☐ Yes [	□ No
•	Did the organization inform all grantees, donors, and d charitable purposes and not for the benefit of the donor private benefit?					ring impermissible	☐ Yes [	□ No
Pa	rt III Conservation Easements. Complete if t	he organization a	nswer	ed "Yes" on Fori	n 990			
	Purpose(s) of conservation easements held by the orga					,		
	Preservation of land for public use (e.g., recreation	·		, ,	histor	cally important land	d area	
	Protection of natural habitat		$\Box$			d historic structure		
			ш	Preservation of a	certine	a nistoric structure		
	☐ Preservation of open space							
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservat	ion cor	tribution in the fo	rm of a	a conservation  Held at the End	of the Y	/ear
а	Total number of conservation easements				2a			
b	Total acreage restricted by conservation easements				2b			
С	Number of conservation easements on a certified histor	ıc structure ınclude	d ın (a)		2c			
d	Number of conservation easements included in (c) acquistructure listed in the National Register	ured after 7/25/06,	and no	t on a historic	2d			
3	Number of conservation easements modified, transferred tax year ▶	ed, released, exting	uished,	or terminated by	the or	ganızatıon durıng th	e	
ļ	Number of states where property subject to conservation	on easement is loca	ted ▶_			_		
5	Does the organization have a written policy regarding t and enforcement of the conservation easements it hold		ıng, ıns	pection, handling	of viola	ations,	□ N	o
,	Staff and volunteer hours devoted to monitoring, inspe	ecting, handling of v	olation	s, and enforcing c	onserv	ation easements du	ring the y	ear ear
,	Amount of expenses incurred in monitoring, inspecting,	, handling of violation	ons, an	d enforcing conser	vation	easements during t	he year	
	Does each conservation easement reported on line 2(d	) above satisfy the	eaure.	ments of section 1	70(h)(	4)(B)(ı)		
	and section $170(h)(4)(B)(II)$ ?	) above satisfy the	equire	ments of section 1	, 0(11)(	Yes	Пм	0
)	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements							
aı	<b>Organizations Maintaining Collections</b> Complete of the organization answered "Ye				er Si	milar Assets.		
.a	If the organization elected, as permitted under SFAS 1: art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its final	16 (ASC 958), not t r public exhibition, e	o repor	t in its revenue st				f
b	7511							
(	i) Revenue included on Form 990, Part VIII, line 1					<b>▶</b> \$		
(	i)Assets included in Form 990, Part X					<b>▶</b> \$		_
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS				incial g	ain, provide the		
a Revenue included on Form 990, Part VIII, line 1						<b>▶</b> \$		

**b** Assets included in Form 990, Part X

Par	t III	Organizations Ma	aintaining Coll	lections of	Art, Histor	ical T	reası	ıres, oı	Other	Similar As	sets (cont	nued)	
3		g the organization's acqu s (check all that apply)	uisition, accessior	n, and other re	cords, check	any of	the fo	llowing t	hat are a	significant u	se of its col	ection	
а	$\checkmark$	Public exhibition			d		Loan	or excha	ange prog	ırams			
b	☐ Scholarly research e ☐ Other												
c	✓ Preservation for future generations												
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII												
5	During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No												
Pa	rt IV	Escrow and Custon Complete of the org X, line 21.			on Form 996	O, Part	IV, lı	ine 9, o	r reporte	ed an amou	nt on Forn	າ 990,	Part
1a		e organization an agent ded on Form 990, Part )		an or other int	ermediary fo	r contri	bution	s or othe	er assets	not	Yes	□ N	o
b	If "Y	es," explain the arrange	ement in Part XIII	and complete	the following	ı table				Ar	nount		_
c		nning balance				,			1c				_
d	_	tions during the year							1d				_
е		ributions during the year	-						1e				_
f		ng balance							1f				_
2a	Did t	the organization include	an amount on Fo	rm 990. Part )	C. line 21. for	escrov	v or cu	' Istodial a	ccount lia	ability?	□ ves		_
		es," explain the arrange									_		•
	rt V	Endowment Fund											
				(a)Current y		Prior yea			ears back	(d)Three year		our yea	rs back
<b>1</b> a	Beginn	ning of year balance .			1,667	37,759	-		36,991,412		.56,270		104,799
b	Contri	butions		1,74	7,767	4,430	0,760		159,537	1	.45,456		
С	Net in	vestment earnings, gain	ns, and losses	-2,93	4,362	6,96	5,415		2,649,040	2	69,566	1,	565,619
d	Grants	s or scholarships		50	0,000								
e		expenditures for facilitie	es	1,15	58,591	1,493	3,911		2,040,586	1,5	579,880	1,	514,148
f	Admın	istrative expenses .											
g	End of	f year balance		44,81	.6,481	47,66	1,667	3	37,759,403	36,9	91,412	38,	156,270
2	Provi	ide the estimated percer	ntage of the curre	ent year end b	alance (line 1	.g, colu	mn (a	)) held a	s				
а	Boar	d designated or quasi-ei	ndowment 🟲	22 810 %									
b	Perm	nanent endowment 🟲	57 740 %										
c	Temp	porarily restricted endov	wment ▶ 19 4	·50 %									
3а	Are t	percentages on lines 2a, here endowment funds		· · ·		at are h	eld an	ıd admını	stered fo	r the			
	_	nization by Inrelated organizations									3a(i)	Yes Yes	No
	• •	-									3a(ii)	162	No
Ь		related organizations . es" on 3a(ii), are the rel		s listed as red	uıred on Sch	 edule R	. ?				3b		
4		ribe in Part XIII the inte	-										
Pa	rt VI	Land, Buildings, Complete of the org			on Form 990	), Part	IV, lı	ne 11a.	. See Fo	rm 990, Par	t X, line 1	0.	
	Descr	ription of property	(a) Cost or oth (investme	er basis (I	<b>b)</b> Cost or othe					depreciation		ook valu	e
1a	Land					12,0	00,000					12	2,000,000
	Buildir	ŀ				91,1	44,977			38,219,953		52	2,925,024
		hold improvements											
		ment				7,1	75,098			5,722,285		1	1,452,813

45,450,155

55,422,724

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

9,972,569

76,350,406

Part VIII	<b>Investments—Other Securities.</b> Complete if th See Form 990, Part X, line 12.			
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of Cost or end-of-yea	
	l derivatives			
3) Other		14,067,479	F	
	Γ IN CHAR GIFT ANNUIT	74,509	F	
;)		1 1,2 2 2		
))				
≣)				
-)				
5)				
٦)				
	n (b) must equal Form 990, Part X, col (B) line 12 )	14,141,988		
art VIII	Investments—Program Related.  Complete if the organization answered 'Yes' on F			
	(a) Description of investment	(b) Book value	(c) Method of Cost or end-of-yea	
1)				
2)				
3)				
4)				
5)				
5)				
7)				
8)				
9)				
1) 2)	Other Assets. Complete if the organization answered  (a) Description			(b) Book value
3)				
1)				
5)				
5)				
7)				
3)				
9)				
	mn (b) must equal Form 990, Part X, col (B) line 15 )			<b>•</b>
Part X	<b>Other Liabilities.</b> Complete if the organization as See Form 990, Part X, line 25.	nswered 'Yes' on Form	990, Part IV, line 11e c	or 11f.
1) Federal in	(a) Description of liability	(b) Book		
r cacrar n	TROTTE CAXES		0	
2)				
3)				
1)				
5)				
5)				
5) 6)				
5) 6) 7) 8)				
4) 5) 6) 7) 8)				

Part XI

2

5

1

2

d

3

5

Part XIII

See Additional Data Table

Part XII

Schedule D (Form 990) 2018

Page 4

-5,145,309 40,175,651

40,175,651

39,543,617

572,492

-11,170

38.959.955

Schedule D (Form 990) 2018

38,971,125

	Recoveries of prior year grants
d	Other (Describe in Part XIII )
е	Add lines 2a through 2d
3	Subtract line <b>2e</b> from line <b>1</b>
4	Amounts included on Form 990, Part VIII, li
_	T

Add lines 4a and 4b .

b	Donated services and use of facilities
С	Recoveries of prior year grants
d	Other (Describe in Part XIII )
e	Add lines 2a through 2d
3	Subtract line <b>2e</b> from line <b>1</b>
4	Amounts included on Form 990, Part VIII, line 12, but not on lin
а	Investment expenses not included on Form 990, Part VIII, line 7
b	Other (Describe in Part XIII )

Amounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains (losses) on investments . . . .

											2c	
											2d	_
												_
Part	: VII	I, lu	ne 1	.2, b	out r	not c	n li	ne :	1			
ed o	n Fo	rm	990	, Pa	rt V	III, I	line	7b			4a	

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . .

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . .

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Total expenses and losses per audited financial statements . . . . . . . .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Add lines **4a** and **4b** . . . . . . . . . . . .

Supplemental Information

Donated services and use of facilities . . .

Other (Describe in Part XIII ) . .

Add lines 2a through 2d .

Return Reference

Subtract line 2e from line 1 .

Prior year adjustments . . . . .

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2a

2b

2a

2b

2c

2d

4a 4b

Explanation

s <b>2a</b> through <b>2d</b>	2e	
t line <b>2e</b> from line <b>1</b>	3	
s included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
nent expenses not included on Form 990, Part VIII, line 7b . 4a		
Describe in Part XIII)........... 4b		
s <b>4a</b> and <b>4b</b>	4c	
venue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12 )	5	
Reconciliation of Expenses per Audited Financial Statements With Expenses per R	eturi	n.

1

2e

3

4c

5

51,120

521,372

-11.170

-6,075,231

51.120

878.802

Schedule D (Form 990) 2018		
Part XIII Supplemental Info	mation (continued)	
Return Reference	Explanation	

Schedule D (Form 990) 2018

#### **Additional Data**

Software ID:

Software Version: EIN: 23-1370501

Name: The Franklin Institute

Supplemental Information

Return Reference	Explanation
COLLECTION OF ART, HISTORICAL TREASURES OR SIMILAR OTHER ASSETS	SCHEDULE D, PART III, LINE 1A COLLECTION ASSETS OF THE INSTITUTE HAVE NOT BEEN CAPITALIZED  NOR RECOGNIZED COLLECTION ITEMS ARE HELD AS HISTORICAL TREASURES AND ARE UNDER THE STEWA  RDSHIP OF THE INSTITUTE ACTING THROUGH ITS PRESIDENT AND CURATORIAL STAFF

Supplemental Information					
Return Reference	Explanation				
SCHEDULE D, PART III, LINE 4	THE HISTORICAL AND INTERPRETIVE COLLECTIONS OF THE FRANKLIN INSTITUTE ARE ORGANIZED INTO T HREE TYPES OF HOLDINGS MUSEUM, ARCHIVES AND LIBRARY THEY EACH PLAY AN INSTRUMENTAL ROLE IN EDUCATIONAL AND PUBLIC PROGRAMMING THROUGH PERMANENT AND TEMPORARY GALLERY EXHIBITIONS, DEVELOPMENT INITIATIVES, OUTREACH, MARKETING, AND PROMOTIONAL ACTIVITIES, AND INTERNET-BA SED PRESENTATIONS				

Supplemental Information	
Return Reference	Explanation
ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4 THE ENDOWMENT FUNDS SUPPORT A VARIETY OF THE FRANKLIN INSTITUTE 'S ACTIVITIES BASED UPON ORIGINAL DONOR INTENT ACTIVITIES SUPPORTED INCLUDE THE FOLLOWING AWARDS PROGRAM, LIBRARY, CURATORIAL AND COLLECTIONS, MUSEUM PROGRAMS, SUBSIDIZED ADMISSI ON TO THE SCIENCE MUSEUM AND GENERAL OPERATIONS

Supplemental Information	
Return Reference	Explanation
FIN 48 (ASC 740) FOOTNOTE	SCHEDULE D, PART X, LINE 2 THE INSTITUTE HAS BEEN GRANTED EXEMPTION FROM FEDERAL INCOME TA X UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE "CODE"), AND HAS BEEN CLASSIFI ED AS AN ORGANIZATION, WHICH IS NOT A PRIVATE FOUNDATION UNDER SECTION 509(A) OF THE CODE CERTAIN UNRELATED BUSINESS INCOME IS SUBJECT TO FEDERAL INCOME TAXES MANAGEMENT HAS REVI EWED THE TAX POSITIONS FOR EACH OF THE OPEN TAX YEARS (2015 - 2017) OR THOSE EXPECTED TO B E TAKEN IN THE INSTITUTES 2018 TAX RETURN AND HAS CONCLUDED THAT THERE ARE NO SIGNIFICANT UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE RECOGNITION IN THE FINANCIAL STATEMENTS

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Supplemental Information	
Return Reference	Explanation
RECONCILIATION OF REVENUE WITH AFS	SCHEDULE D, PART XI, LINE 2D FUNDRAISING EVENT DIRECT EXPENSES TOTALING \$ 521,372 NET UNRE

RECONCILIATION OF REVENUE	SCHEDULE D, PART XI, LINE 2D FUNDRAISING EVENT DIRECT EXPENSES TOTALING \$ 521,372 NET UNRE
WITH AFS	ALIZED GAIN ON INTEREST RATE SWAP 298,077 NET ACTUARIAL GAIN ON DEFINED BENEFIT RETIREMENT
	PLAN 59,353 TOTAL \$878,802 =========

Supplemental Information

Supplemental Information	
Return Reference	Explanation
RECONCILIATION OF EXPENSES WITH AFS	SCHEDULE D, PART XII, LINE 2D FUNDRAISING EVENT DIRECT EXPENSES \$ 521,372 SCHEDULE D, PART XII, LINE 4B ITEM POSTED FROM EXPENSE TO BALANCE SHEET IN 2019 \$ 11,170

\_ \_ \_

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317067099 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. **Open to Public** ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** The Franklin Institute 23-1370501 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and 1 other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed ) (a) Region (b) Number of (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures offices in the employees, agents, region (by type) (e.g., program service, describe for and investments and independent fundraising, program specific type of in region region contractors in services, investments, grants service(s) in region region to recipients located in the region) See Add'l Data 260,000 3a Sub-total **b** Total from continuation sheets to Part I c Totals (add lines 3a and 3b) 260,000

				<b>ed States.</b> Complete If	f the organization ans	swered "Yes" to Form (	990, Part IV, line 16.
Part III can be	e duplicated if addition						
(a) Type of grant or assistance		(c) Number of recipients	cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
to Laureate	Iceland and Greenland)	) 1			0		
Bower Laureate Honorarium	Europe (Including Iceland and Greenland)	1	10,000	WIRE	0		
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Page **3** 

Sche	dule F (Form 990) 2018		Page <b>4</b>
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	<b>☑</b> No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)		
	Instructions for Forms 3320 and 3320 A, don't me with Form 330)	☐ Yes	<b>☑</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Corporations (see Instructions for Form 54/1)	$\square$ Yes	<b>✓</b> No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	<b>✓</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		
		☐ Yes	<b>✓</b> No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)	□Yes	<b>☑</b> No
	3713, don't me with Form 330)	∟ Yes	<b>™</b> 1/10

Schedule F (Form 990) 2	D18 Page <b>5</b>							
Provide the amounts of method);	Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).							
990 Schedule F, Su <sub>l</sub>	plemental Information							
Return Reference	Explanation							
PROCEDURES FOR								

NOMINATION AND DELIBERATION PERIOD. THE HONORARIUM PAYMENTS AWARDED ARE NOT GRANTS, SO MONITORING OF USE OF FUNDS IS NOT REQUIRED OR APPROPRIATE

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
exceeding \$5,000	THE FRANKLIN INSTITUTE MAKES DE MINIMIS SCHOLARSHIP AND PARTICIPANT SUPPORT/HONORARIA PAYMENTS TO INDIVIDUALS THROUGHOUT ITS NORMAL COURSE OF BUSINESS NONE OF THESE PAYMENTS EXCEED \$5,000 PAYMENTS FOR SCHOLARSHIPS ARE MADE TO THE STUDENT'S SCHOOLS DIRECTLY RATHER THAN TO THE INDIVIDUAL, THEREBY ENSURING PROPER USE OF SCHOLARSHIP FUNDS THE FRANKLIN INSTITUTE DOES NOT ISSUE GRANTS TO INDIVIDUALS OR ORGANIZATIONS

#### **Additional Data**

Europe (Including Iceland and

Greenland)

### Software ID: Software Version:

**EIN:** 23-1370501

Name: The Franklin Institute

Bower Laureate Honorar

10,000

Form 990	Schedule F	Dart T	- Activities	Outside	The United S	States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Grantmaking	Cash Prize Bower Award	250,000

Grantmaking

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE G

**Supplemental Information Regarding Fundraising or Gaming Activities** 

organization entered more than \$15,000 on Form 990-EZ, line 6a

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

✓ Special fundraising events

**Employer identification number** 

DLN: 93493317067099 OMB No 1545-0047

> **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

The Franklin Institute

(Form 990 or 990-EZ)

► Attach to Form 990 or Form 990-EZ. Go to www irs gov/Form990 for instructions and the latest information

23-1370501 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply ✓ Mail solicitations Solicitation of non-government grants ✓ Internet and email solicitations ✓ Solicitation of government grants

✓ Phone solicitations ✓ In-person solicitations

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☑ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(iii) Did

(i) Name and address of individual (ii) Activity (iv) Gross receipts (v) Amount paid to (vi) Amount paid to fundraiser have or entity (fundraiser) from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No Mae Daniller Co Mailings 3724 Jefferson Suite 302 780,496 404,378 Nο 376,118 Austin, TX 78731

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

AZ, CA, CT, FL, MD, MA, NJ, NY, PA, WA

Total

licensing

780,496

376,118

404,378

che	dule G (Form 990 or 990-EZ) 2018					F	Page <b>3</b>		
.1	Does the organization conduct gaming	activities with nonmember	5?		☐ Yes	□Ne			
.2	Is the organization a grantor, beneficia formed to administer charitable gaming		member of a partnership or other entity		□Yes				
3	Indicate the percentage of gaming activ	vity conducted in							
а	The organization's facility			13a			%		
b	An outside facility			13b			%		
4	Enter the name and address of the pers	son who prepares the orga	nization's gaming/special events books and ri	ecords					
	Name ►								
	Address ►								
5a	Does the organization have a contract virevenue?	with a third party from who	om the organization receives gaming		□Yes	□No			
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$								
С	If "Yes," enter name and address of the	e third party							
	Name ►								
	Address ►								
6	Gaming manager information								
	Name ►								
	Gaming manager compensation ▶ \$								
	Description of services provided ▶								
	☐ Director/officer	☐ Employee	☐ Independent contractor						
7	Mandatory distributions								
а	Is the organization required under state retain the state gaming license?	e law to make charitable di	stributions from the gaming proceeds to		Yes	□No			
b	Enter the amount of distributions requirements in the organization's own exempt activities.		ated to other exempt organizations or spent		53				
Pai	t IV Supplemental Informatio	n. Provide the explanat	rions required by Part I, line 2b, column licable. Also provide any additional info				 S.		
_	Return Reference		Explanation						

Schedule G (Form 990 or 990-EZ) 2018

DLN: 93493317067099 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number The Franklin Institute 23-1370501 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete If the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization cash (book, FMV, appraisal, noncash assistance or assistance grant or government assistance other) (2)(4)(5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(6) (7) Part IV Return Reference **Explanation** 

SCHEDULE I. PART I. LINE 2 THE INSTITUTE PROVIDES HONORARIUM PAYMENTS TO THE OTHER BENJAMIN FRANKLIN MEDALISTS, WITH THE EXCEPTION OF THE PROCEDURE FOR MONITORING THE USE OF GRANT FUNDS IN THE BOWER AWARD FOR BUSINESS LEADERSHIP. THE AWARD WINNERS ARE CHOSEN BY THE COMMITTEE ON SCIENCE AND THE ARTS FOLLOWING A FORMAL

U S NOMINATION AND DELIBERATION PERIOD THE HONORARIUM PAYMENTS AWARDED ARE NOT GRANTS, SO MONITORING OF USE OF FUNDS IS NOT REQUIRED OR APPROPRIATE

THE FRANKLIN INSTITUTE MAKES DE MINIMIS SCHOLARSHIP AND PARTICIPANT SUPPORT/HONORARIA PAYMENTS TO INDIVIDUALS THROUGHOUT ITS NORMAL COURSE OF BUSINESS NONE OF THESE PAYMENTS EXCEED \$5.000 PAYMENTS FOR SCHOLARSHIPS ARE MADE TO THE STUDENT'S SCHOOLS DIRECTLY RATHER

Grants not exceeding \$5,000 THAN TO THE INDIVIDUAL, THEREBY ENSURING PROPER USE OF SCHOLARSHIP FUNDS THE FRANKLIN INSTITUTE DOES NOT ISSUE GRANTS TO INDIVIDUALS OR

efil	e GRAPHIC pr	int - DO NOT PROCESS As F	iled Dat	a -	DLN: 934	19331	17067	099
Sch	edule J	Comp	ensat	ion Information	OM	1B No	1545-0	0047
(For	n 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest						
		Compensated Employees  ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.						3
Б			▶ Attach	to Form 990. instructions and the latest inforn			to Pul	
•	tment of the Treasury al Revenue Service	Go to www.irs.gov/roi	111990 101	mistructions and the latest miori		Insp	ectio	n
	ne of the organiza Franklin Institute	ation			Employer identificat	ion nu	ımber	
me	Trankiii Institute				23-1370501			
Pa	rt I Questi	ons Regarding Compensation						
							Yes	No
1a		piate box(es) if the organization provi ection A, line 1a Complete Part III to						
		or charter travel		Housing allowance or residence for	•			
	_	companions		Payments for business use of persoi				
		nification and gross-up payments	<b>✓</b>	Health or social club dues or initiation Personal services (e.g., maid, chauf				
	Discretion	ary spending account		reisonal services (e.g., maid, chaul	reur, cher)			
b		kes in line 1a are checked, did the orgall of the expenses described above? If			ent or reimbursement	1b	Yes	
2		tion require substantiation prior to rei es, officers, including the CEO/Executi			. 152	2	Yes	
	directors, truste	es, officers, including the CEO/Executi	ve Directo	r, regarding the items checked in line	: La'			
3		f any, of the following the filing organ EO/Executive Director Check all that a			ne			
	_	d organization to establish compensat		•	n Part III			
	<b>✓</b> Compensa	ation committee		Written employment contract				
	_ '	ent compensation consultant	<b>\overline{\sigma}</b>	Compensation survey or study				
		of other organizations	<b>✓</b>	Approval by the board or compensa	tion committee			
4	During the year related organiza	did any person listed on Form 990, P	art VII, Se	ction A, line 1a, with respect to the fi	ling organization or a			
	_						,	
a		ance payment or change-of-control pa		ified retirement plan?		4a 4b	Yes	No.
b c	•	receive payment from, a supplement receive payment from, an equity-bas	•	'		4c		No No
·	•	f lines 4a-c, list the persons and provi		<del>-</del>	: III			110
_		), 501(c)(4), and 501(c)(29) orga		-				
5		d on Form 990, Part VII, Section A, lir ontingent on the revenues of	ie la, did	the organization pay or accrue any				
а	The organization	٦٦				5a		No
b	Any related orga					5b		No
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section A, lin ontingent on the net earnings of	ne 1a, did	the organization pay or accrue any				
a	The organization					6a		No
b	Any related orga					6b		No
7	•	6a or 6b, describe in Part III	الدال عالم	the average was also as a second	4			
7		ed on Form 990, Part VII, Section A, ling escribed in lines 5 and 67 If "Yes," des			1	7	Yes	
8		nts reported on Form 990, Part VII, pa Itial contract exception described in Re			escribe	8		No
9	If "Yes" on line 3 53 4958-6(c)?	3, did the organization also follow the	rebuttable	presumption procedure described in	Regulations section	9		
For I	Danarwark Badu	ction Act Notice, see the Instruction	one for Ec	orm 990 Cat No 5	0053T Schedule 1	/Eorn	990)	2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Part II Officers, Directors, Trustees, Rey Employees, and Ting							
For each individual whose compensation must be reported on Schedule J, report of instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the tot	<u>al amount of Fo</u> r	<u>rm 990, Part VII, Se</u>	≥ction A, line 1a, a	pplicable column (ر	<u>ン) and (E) amour</u>	nts for that indi	vidual
(A) Name and Title	(B) Breal	kdown of W-2 and/o compensation	or 1099-MISC	and other	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(I)-(D)	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation			column (B) reported as deferred on prior Form 990
See Additional Data Table						•	
	1	1	1		1	I	1
							!
				+			
	+			+			
				+			
1-		-		+			
1							

rage 3							
Part III Supplemental Information							
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Return Reference	Explanation						
HEALTH & SOCIAL CLUB DUES	SCHEDULE J, PART I, LINE 1A DURING 2018, THE FRANKLIN INSTITUTE PROVIDED MEMBERSHIP IN THE UNION LEAGUE OF PHILADELPHIA FOR THE PRESIDENT						

AND CEO THE MEMBERSHIP IS PRINCIPALLY FOR BUSINESS PURPOSES

Dage 3

Schedule 1 (Form 990) 2018

Return Reference	Explanation
	SCHEDULE J, PART I, LINE 4 THE FRANKLIN INSTITUTE PAID SEVERANCE IN THE AMOUNT OF \$53,271 TO THE CHIEF DIGITAL OFFICER, \$35,992 TO THE AVP OF INFORMATION TECHNOLOGY, AND \$17,090 TO THE DIRECTOR OF SCIENCE CONTENT& LEARNING IN 2018

Return Reference	Explanation
	SCHEDULE J, PART I, LINE 7 REFER TO SCHEDULE O, DISCLOSURE FOR FORM 990, PART VI, SECTION B, LINE 15A AND 15B, PROCESS USED TO DETERMINE EXECUTIVE COMPENSATION

#### **Additional Data**

(1)

(1)

(1)

# (A) Name and Title

Larry Dubinski

President & CEO

K Siobhan Keefe

Mark Mills

Susan Poulton

Richard Rabena

Darryl Williams

Kathrvn Giorgianni

8/18) Lois Switken

Catering Karen Elinich

10/18) Chris Rizzo

Inez Lankenau

AVP -I/T Services (end

Director of Sales and

Dir Sci Cont&Learn (end

AVP of Business Operations

VP of Human Resources

SVP of Operations

VP of Finance & Treasurer

Chief Digital Off (end 9/18)

SVP of Science & Education

VP of External Affairs

**Software Version:** 

(i) Base Compensation

EIN:	23-13/050.
Name:	The Franklır

EIN:	23-1370501
Name:	The Franklin

380,911

182,956

178,430

179,031

181,098

157,866

110,117

112,834

122,260

131,259

133,119

- - ın Institute

(iii)

Other reportable

compensation

11,772

1,056

180

54,125

3,037

8,807

36,241

1,882

17,478

270

138

(C) Retirement and

other deferred

compensation

19,521

10,985

10,751

10,742

12,368

7,018

6,942

7,497

8,195

(D) Nontaxable

benefits

28,648

9,834

9,834

9,514

22,942

6,708

18,867

6,694

7,324

20,863

20,601

(E) Total of columns

(B)(i)-(D)

567,581

240,181

227,195

282,375

262,084

183,381

177,743

153,174

160,209

163,087

153,858

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

990	, Schedule J	, Part II	- Officers,	Directors,	Trustees,	Key	Employ	ees,	and Hig	hest Com	ensated	Employees

000 Cabaa	Jula 1 Dawl II	Off:	Divoctors	Tweetees	Var. Emplanasa	and History	C

(B) Breakdown of W-2 and/or 1099-MISC compensation

(ii)

Bonus & incentive

compensation

126,729

35,350

28,000

28,963

42,639

10,000

5,500

24,822

5,650

2,500

Software ID:

efi	ile GRAPHIC print - DO NO	T PROCESS As	Filed Data -									DLN: 93	493317	067099	
	te: To capture the full cont	ent of this docum	ent, please selec	ct landscape mode	(11" x 8.	5") wh	ien p	orinting.							
	hedule K	Sui	onlemental I	nformation o	n Tay <sub>-</sub> F	vem	nt F	Ronds					1545-00		
(Form 990)  Supplemental Information on Tax-Exempt Bonds  Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,								2.0	)18						
		·	explanations,	, and any additional	information				•						
	artment of the Treasury rnal Revenue Service			► Attach to Form 990 irs.gov/Form990 for		nformat	tion.						to Publi pection	С	
Nam	e of the organization									Employ	er iden	tification n			
ine	Franklin Institute									23-13	70501				
Pa	art I Bond Issues									•					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	,	(f) Descripti	on of purpose	( <b>g</b> ) De	feased			(i) Pool	
												behalf of issuer		financing	
										Yes	No	Yes	No Ye	s No	
Α	Philadelphia Authority for Industrial Development	23-2237287	717818QG8	03-22-2006	14,0	95,000	Refin	anced debt,	funding for prior		Χ		×	X	
	industrial Development														
Pa	rt II Proceeds														
						4		E	B	С			D		
_1_	Amount of bonds retired					4,555	,000								
	Amount of bonds legally defea						0								
3	Total proceeds of issue				14,265,843										
4_	Gross proceeds in reserve fund						0								
	Capitalized interest from proce						0								
6	Proceeds in refunding escrows				0										
7	Issuance costs from proceeds				206,552										
8	Credit enhancement from proc				5,358										
9	Working capital expenditures f	·			0										
10	Capital expenditures from production of their spent proceeds				0										
11							0								
12	Other unspent proceeds					14,058	,055								
13	Year of substantial completion	<u> </u>	<u> </u>	• •	Yes	90 <b>No</b>	$\rightarrow$	Yes	No '	res	No		es	No	
	Were the bonds issued as part	of a current refunding	LICCUA?		162	X	-	res	IAO	res	NO	<u>_</u>	es	NO	
14	Were the bonds issued as part					^									
15					X		-								
16	Has the final allocation of proc				X										
17	Does the organization maintail proceeds?				X										
Pa	art Ⅲ Private Business U								•						
						4		E		C			D		
	Man the agenciation and				Yes	No		Yes	No '	/es	No	Y	es	No	
1	Was the organization a partne financed by tax-exempt bonds					Х									
2	Are there any lease arrangeme	ents that may result in	private business use			Х									
E	Paperwork Peduction Act Not				C-	. No 50	1025						<u> </u>	200\ 2018	

d

6

Part IV

b

C

Arbitrage

Page 2

D

Schedule K (Form 990) 2018

No

Yes

0 %

Х

Χ

Х

Yes

В

No

C

No

Yes

Χ

20 %

Χ

Χ

No

Α

Yes

Х

Х

Х

Bank of America

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

hedge with respect to the bond issue?

Was the hedge superintegrated? . . . . . .

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

В

No

Explanation

No

Yes

Х

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

TOTAL PROCEEDS OF ISSUE ISSUE PRICE PLUS INVESTMENT FARNINGS.

Yes

Χ

C

No

Yes

No

Yes

R

No

Yes

Page 3

No

D

D

No

Yes

Yes

Schedule K (Form 990) 2018

(GIC)?

period?

Part VI

Arbitrage (Continued)

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

if self-remediation is not available under applicable regulations?

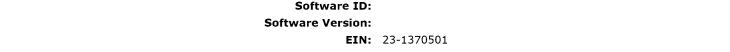
requirements of section 148? . . .

Return Reference

PART II LINE 3 COLUMN A

#### Additional Data

PART II LINE 3 COLUMN A



## Name: The Franklin Institute

Explanation

# Return Reference

TOTAL PROCEEDS OF ISSUE ISSUE PRICE PLUS INVESTMENT EARNINGS

Schedule L	e printe Do Ne	T PROCES	5 AS	Filed Data -					υL	.N: 93	4933	TVU	37033
Form 990 or 990	-EZ) ► Complet	te if the org	anizatio	ONS With Ir n answered "Yes 28c, or Form 99	on Form 9	90, Part IV, li	nes 2	5a, 2	25b, 26	5,	MB No		
			<b>▶</b> At	tach to Form 990	0 or Form 99	O-EZ.					2(		8
epartment of the Trea ternal Revenue Servi	<b>I</b>	<b>⊳</b> Go t	o <u>www.i</u>	rs.gov/Form990	of or the late	st information	1.				pen		ıblic
Name of the org							En	nploy	er ide	ntifica			
The Franklın Institu	ıte						23	-137	0501				
Part I Exce	ss Benefit Trar	nsactions (	section 5	01(c)(3), section 5	501(c)(4), and	501(c)(29) or							
	lete if the organiza										1	١	
1 (a	) Name of disquali	fied person	(	<b>b)</b> Relationship be	etween disqua organization	lified person ar	id	٠,	escript ansacti		_	) Cori	ected?
											+ '	<del>C</del> 3	NO
							+				+		
												<u> </u>	
												•	
Con repo (a) Name of	ans to and/or I nplete if the organ orted an amount o (b) Relationship with organization	ization answe n Form 990, (c) Purpose	Part X, III  (d) Loa	on Form 990-EZ, ne 5, 6, or 22 an to or from the ganization?	(e)Original principal amount	8a, or Form 99 (f)Balance due	(g) defa	rt IV, line 26, or if the line in the line		(i)Written agreement?			
			То	From			Yes	No	Yes				No
									103	No	Yes		
			l						103	NO	Yes		
										NO	Yes		
										No	Yes		
										No	Yes		
otal					<b>\$</b>					No	Yes		
	nte or Assistan	vco Ronofit	ing Int		·					NO	Yes		
Part IIII Gra	ints or Assistar		_	erested Perso	ns.	line 27.				NO	Yes		
Part III Gra Com	nplete of the organisms		swered between on and th	erested Person "Yes" on Form 9 n (c) Amount 0	<b>ns.</b> 990, Part IV,	line 27. (d) Type o				(e) Pu			stance
Part III Gra Com	nplete of the organisms	anization an ) Relationship erested perso	swered between on and th	erested Person "Yes" on Form 9 n (c) Amount 0	<b>ns.</b> 990, Part IV,	1							stance
Part III Gra Com	nplete of the organisms	anization an ) Relationship erested perso	swered between on and th	erested Person "Yes" on Form 9 n (c) Amount 0	<b>ns.</b> 990, Part IV,	1							stance
	nplete of the organisms	anization an ) Relationship erested perso	swered between on and th	erested Person "Yes" on Form 9 n (c) Amount 0	<b>ns.</b> 990, Part IV,	1							stance

,	between interested person and the organization	transaction		organiz rever	of zation's nues?
				Yes	No
(1) Lisa Wells	Family Member of Tina Wells, Trustee	27,197	Employment		No

Part V Supplemental Information

Explanation

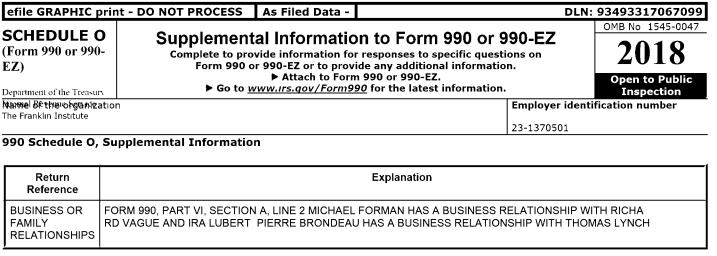
Schedule I (Form 990 or 990-F7) 2018

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493317067099 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number The Franklin Institute 23-1370501 Part I Types of Property (b) (a) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art-Works of art . . Art—Historical treasures 3 Art—Fractional interests 4 Books and publications Clothing and household goods . . . . . Cars and other vehicles Χ 0 Collections item **7** Boats and planes . . 8 Intellectual property . . . Securities—Publicly traded . Χ 486,651 Market Value 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . . 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . 14 Qualified conservation contribution—Other . Real estate—Residential . Real estate—Commercial . Real estate—Other . . 18 Collectibles . . . . 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy . . . . . 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ ( \_\_\_\_\_ Other ▶ ( \_\_\_\_\_\_) 26 27 Other ▶ ( \_\_\_\_\_\_) Number of Forms 8283 received by the organization during the tax year for contributions 1 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a Nο b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Yes b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Form 990) (2018)	Page 2
I, column (b), th	Information.  mation required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part e number of contributions, the number of items received, or a combination of both. Also complete additional information.
Return Reference	Explanation
THIRD PARTY ASSISTANCE OF NONCASH CONTRIBUTIONS	SCHEDULE M, PART I, LINE 32B THE FRANKLIN INSTITUTE UTILIZES A BROKER TO IMMEDIATELY SELL ANY GIFTS OF SECURITIES UPON RECEIPT OF THE GIFT
	Schedule M (Form 990) (2018)



Return Explanation
Reference

990 Schedule O, Supplemental Information

FORM 990 FORM 990, PART VI, SECTION B, LINE 11 IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNT ING FIRM OF GRANT THORNTON A DRAFT IS THEN SENT TO THE INSTITUTE TO REVIEW AND ASK ANY QUESTIONS, AS WELL AS ANSWER ANY COMMENTS OR QUESTIONS THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES THEN REVIEWS THE DRAFT OF THE 990 AND APPROVES THE FORM 990 PRIOR TO THE FORM BEING FILED WITH THE IRS A COMPLETE COPY OF THE FORM 990 IS PROVIDED TO THE BOARD PRIOR TO FILING WITH THE IRS

#### 990 Schedule O, Supplemental Information

RY FOR REVIEW BY THE AUDIT COMMITTEE

Return

Reference	·
CONFLICT OF	FORM 990, PART VI, SECTION B, LINE 12C THE FRANKLIN INSTITUTE BOARD MEMBERS AND SENIOR MAN
INTEREST	AGEMENT STAFF COMPLETE AN ANNUAL CONFLICT OF INTEREST QUESTIONNAIRE AND DISCLOSURE FORM, W
POLICY	HICH INCLUDES ACKNOWLEDGING RECEIPT OF, AND FAMILIARITY WITH, THE INSTITUTE'S CODE OF COND
MONITORING	UCT AND ETHICS POLICY IN ADDITION, ALL EMPLOYEES RECEIVE THE CODE OF CONDUCT AND ETHICS P
AND	OLICY APPROVED BY THE BOARD OF TRUSTEES THE SENIOR VICE PRESIDENT AND CHIEF FINANCIAL OFF
ENFORCEMENT	LICER REVIEWS THE COMPLETED ANNUAL CONFLICT OF INTEREST QUESTIONNAIRES AND PROVIDES A SUMMA

Explanation

#### 990 Schedule O, Supplemental Information

Return

Reference	·
PROCESS USED TO DETERMINE EXECUTIVE COMPENSATION	FORM 990, PART VI, SECTION B, LINES 15A AND 15B THE PROCESS THE FRANKLIN INSTITUTE USES TO ESTABLISH COMPENSATION FOR OFFICERS AND KEY EMPLOYEES INCLUDES A COMPLETE REVIEW OF EXECU TIVE COMPENSATION LEVELS BY THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES OF THE FRA NKLIN INSTITUTE THE REVIEW IS BASED ON A MARKET ANALYSIS PREPARED BY A COMPENSATION CONSU LTING FIRM USING PUBLISHED COMPENSATION SURVEYS FOR BOTH NOT-FOR-PROFIT AND FOR-PROFIT ORG ANIZATIONS COMPARABLE IN SIZE TO THE FRANKLIN INSTITUTE THE COMPENSATION COMMITTEE DEVELO PS RECOMMENDATIONS FOR THE PRESIDENT AND CEOS COMPENSATION AND REFERS ITS RECOMMENDATIONS
	TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES FOR APPROVAL RECOMMENDATIONS ARE MADE BY THE PRESIDENT AND CEO TO THE COMPENSATION COMMITTEE FOR APPROVAL OF ACTIONS REGARDING THE COMPENSATION OF SENIOR VICE PRESIDENTS AND VICE PRESIDENTS

Explanation

# Return Explanation Reference

990 Schedule O, Supplemental Information

HOW DOCUMENTS ON GUIDESTAR ORG THE FRANKLIN INSTITUTE'S FORM 990 IS POSTED ANNUALLY ON GUIDESTAR ORG THE FRANKLIN INSTITUTE PUBLISHES AN ANNUAL REPORT, WHICH INCLUDES THE A UDITED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS AND THE AUDITED STATEMENT OF FINA NCIAL POSITION THE FRANKLIN INSTITUTE'S GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST

Return Reference Explanation

Prior Period FORM 990, PART XI, LINE 8 For the years ended December 31, 2018, the Institute recorded \$5

990 Schedule O, Supplemental Information

Adjustment	14,350, of deferred membership revenues that would have been recorded as membership revenu
_	es prior to the adoption of ASU 2014-09, Revenue from Contracts with Customers (Topic 606)
	Implementation of the revenue from contracts with customers standard for memberships res
	ulted in a balance of \$514,350 in membership deferred revenue as of December 31, 2017 as a
	result of members purchasing memberships at a point in time, while membership goods or se
	rvices are provided by the Institute over a period of time. Prior to implementation of the
	new standard, all membership revenue was recognized at the time of membership purchase

Return Explanation

990 Schedule O, Supplemental Information

OTHER	FORM 990, PART XI, LINE 9 NET UNREALIZED GAIN ON INTEREST RATE SWAP \$ 298,077 NET ACTUARIA
CHANGES	LGAIN ON DEFINED BENEFIT RETIREMENT PLAN \$ 59,353 ITEM POSTED FROM EXPENSE TO BALANCE SHE
IN NET	ET IN 2019 \$ (11,169) TOTAL \$346,261 ========
ASSETS	
AND FUND	
BALANCES	