DLN: 93493312033619 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018 C Name of organization D Employer identification number B Check if applicable MARY WASHINGTON HEALTHCARE GROUP RETURN ☐ Address change 20-1106426 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number Number and street (or P O box if mail is not delivered to street address) 2300 FALL HILL AVENUE NO 418 ☐ Amended return ☐ Application pending (540) 741-2513 City or town, state or province, country, and ZIP or foreign postal code FREDERICKSBURG, VA $\,$ 22401 $\,$ G Gross receipts \$ 675,214,004 Name and address of principal officer H(a) Is this a group return for MICHAEL P MCDERMOTT MD **✓**Yes □No subordinates? 2300 FALL HILL AVENUE NO 418 H(b) Are all subordinates FRE<u>DERICKSBURG, VA 22401</u> ✓ Yes □No included? Tax-exempt status **☑** 501(c)(3) □ 501(c)() **◄** (insert no) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW MARYWASHINGTONHEALTHCARE COM L Year of formation 1983 M State of legal domicile VA K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities OUR MISSION IS TO IMPROVE THE HEALTH OF PEOPLE IN THE COMMUNITIES WE SERVE THROUGH OUR SUBSIDIARIES WE PROVIDE INPATIENT AND OUTPATIENT HOSPITAL SERVICES AND OTHER MEDICAL SERVICES Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 4 50 Number of independent voting members of the governing body (Part VI, line 1b) 5 3,831 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 737 Total number of volunteers (estimate if necessary) . . . 2,350,131 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, line 34 7b **Prior Year Current Year** 6,228,872 8,887,330 8 Contributions and grants (Part VIII, line 1h) . . 9 Program service revenue (Part VIII, line 2g) . 649,732,088 644,203,591 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 2,800,781 2,351,596 173,876 260,503 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 658,935,617 655,703,020 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 4,157,519 3,950,059 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 207,898,156 218,239,509 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶896,449 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 433,623,448 411,391,390 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 645,679,123 633,580,958 22,122,062 19 Revenue less expenses Subtract line 18 from line 12 . 13,256,494 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 427,497,037 428,834,599 275,539,535 21 Total liabilities (Part X, line 26) . 278,529,966 22 Net assets or fund balances Subtract line 21 from line 20 . 153,295,064 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-11-06 Signature of officer Sign Here SEAN T BARDEN EXECUTIVE VICE PRESIDENT Type or print name and title Print/Type preparer's name Preparer's signature Date Check 🗹 ıf 2019-10-09 P00659678 Paid self-employed Firm's name ► PBMARES LLP Firm's EIN ▶ 54-0737372 **Preparer** Use Only Firm's address ▶ 725 JACKSON STREET SUITE 210 Phone no (540) 371-3566 FREDERICKSBURG, VA 22401 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

Form	990 (2018)					Page 2
Pa	rt III Statem	ent of Program Service	e Accomplis	hments		
	Check ıf	Schedule O contains a respo	onse or note to a	any line in this Part III .		🗆
1	Briefly describe	the organization's mission		·		
		MPROVE THE HEALTH OF PE SPITAL SERVICES AND OTHI			THROUGH OUR SUBSIDIARIES \	VE PROVIDE INPATIENT
2	Did the organiza	ation undertake any significa	ant program ser	vices during the year wh	ıch were not listed on	
	the prior Form 9	990 or 990-EZ?				☐ Yes ☑ No
	If "Yes," describ	e these new services on Sch	nedule O			
3	Did the organiza	ation cease conducting, or m	nake significant	changes in how it conduc	cts, any program	
						☐ Yes ☑ No
4	Describe the org Section 501(c)(ganızatıon's program service	accomplishmer	to report the amount of	argest program services, as meas grants and allocations to others,	sured by expenses the total
4a	(Code) (Expenses \$	612,859,751	including grants of \$	3,950,059) (Revenue \$	641,991,074)
	See Addıtıonal Dat					, , ,
	-					
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d		services (Describe in Schedi				
	(Expenses \$		uding grants of	*) (Revenue \$)
4e	Total program	service expenses >	612,859,7	51		

	990 (2018)			Page 3
Par	Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes Yes	No
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2	Yes	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$?	5		No
6	If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?			
	If "Yes," complete Schedule D, Part I 💆	6		No
	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏	10	Yes	
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥞	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	11d		No
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🥦	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
Ь	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	. (221=)
Ī		F	orm 99	0 (2018)

orm	990 (2018)			Page 4
Pai	Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and	24-	Yes	
b	complete Schedule K If "No," go to line 25a	24a 24b		No No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.			
	Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			_
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28 c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🛸	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
Pa	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	· ;	Vos	∐ Ne
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 324		Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Yes	

Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file 7с Nο d If "Yes," indicate the number of Forms 8282 filed during the year 7d |

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 7h Sponsoring organizations maintaining donor advised funds.

No

No

14a

14b

15

No

No

Form **990** (2018)

Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during 8 9a Did the sponsoring organization make any taxable distributions under section 4966? . . . 9a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . 9h Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 . . . 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter

a Gross income from members or shareholders . 11a **b** Gross income from other sources (Do not net amounts due or paid to other sources 11b 12a

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

Section 501(c)(29) qualified nonprofit health insurance issuers. 13a

a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in 13b which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

orm	990 (2018)			Page 6
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions Check if Schedule O contains a response or note to any line in this Part VI	" respo	onse to	lines
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 55			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 50			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
So	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu		- \	NO
30	ction b. Poncies (This Section & requests information about policies not required by the Internal Revenu	1	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the		V	
L	form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12-	V	
	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	Yes	
	conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			

policy, and financial statements available to the public during the tax year

20

State the name, address, and telephone number of the person who possesses the organization's books and records >JENNINGS D DAWSON III 2300 FALL HILL AVENUE NO 418 FREDERICKSBURG, VA 22401 (540) 741-2513

101111 330 (2	010)										Page /
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	nploy	ees	, Highest Comp	ensated Employ	ees,
	Check if Schedule O contains a	response or no	te to an	y line	≘ ın t	hıs	Part VI	١.			🗆
Section	A. Officers, Directors, Tru	ıstees, Key E	mploy	ees	, an	d F	lighe	st (Compensated En	nployees	
year .	this table for all persons requir of the organization's current of		·						, ,		•
of compensa	tion Enter -0- in columns (D), (if the organization's current key	E), and (F) if no	compe	nsatı	on w	vas į	paid		- ,,		
• List the who received	organization's five current high direportable compensation (Box and any related organizations	est compensate	d emplo	yees	(oth	ner t	than a	n off	icer, director, truste	e or key employee)	1
• List all o	of the organization's former office compensation from the organization						pensat	ed e	employees who rece	ived more than \$10	0,000
	f the organization's former dir e , more than \$10,000 of reportat										e
compensated	in the following order individual demployees, and former such p	ersons									
☐ Check tl	nis box if neither the organization	n nor any relate	ed organ	nizatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	Т
	(A) Name and Title	(B) Average hours per week (list any hours for related	than o	one bo oth a direct	ox, un off tor/t	t cho unles ficer rust	and a	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MI3C)	(W- 2/1099- MISC)	related organizations
See Additiona	al Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

GREVIII GEORGE 7 II GEORGE 7 I	T T T T T T T T T T T T T T T T T T T	-, . , .		,.	,	u u		icot compensati		1	,,,,,,	
(A) Name and Title	(B) Average hours per week (list any hours		one b	ox, ι n of	t che inles ficer	ss pers	son	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (N-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensatemployee	Former	2/1099-MISC)	2/1099-MISC) (organizati relati organiza	ed
		1. 1.	แรโษษ์			insated						
See Additional Data Table												
1b Sub-Total	•				•	>		5,010,302	7,512,26	8		771,367
Total number of individuals (including of reportable compensation from the		to thos			bove	e) who	rec	. ,		<u> </u>		771,307
3 Did the organization list any former of	officer, director	or trust	ee, k	ey e	mple	oyee,	or hi	ghest compensated	employee on		Yes	No
Inne 1a? If "Yes," complete Schedule 3 For any individual listed on line 1a, is organization and related organization individual	the sum of repo	ortable (comp	ensa	ition	and o	other	compensation fron	the	3	Yes	
5 Did any person listed on line 1a receive services rendered to the organization									vidual for	5	Yes	 No
Section B. Independent Contract	ors											
Complete this table for your five high from the organization Report comper	est compensate nsation for the c								n's tax year	npens		
Name a	(A) and business addre	ess						Desc	(B) ription of services		(C Compen	
AMN HEALTHCARE INC 2735 COLLECTION CENTER DRIVE CHICAGO, IL 60693								CONTRACT	PERSONNEL		15,	,515,742
MORRISON MANAGEMENT 5801 PEACHTREE DUNWOODY RD								FOOD SERV	ICES		9,	,919,149
ATLANTA, GA 30342 CROTHALL SERVICES GROUP 955 CHESTERBROOK BLVD SUITE 300								ENVIRONME ENGINEERII			5,	,452,792
WAYNE, PA 19087 SOUND PHYSICIANS OF VA II								CONTRACT	PERSONNEL		4,	,410,242
1498 PACIFIC AVENUE STE 400 TACOMA, WA 98402 ECHO LOCUM TENENS INC								PHYSICIAN	SERVICES		4,	,008,568
1498 PACIFIC AVENUE STE 400 TACOMA, WA 98402 Total number of independent contractor	s (including but	: not lim	iited t	o th	ose	listed	abov	ve) who received m	ore than \$100,00	0 of		
compensation from the organization 🕨	77										Form 99 6	n (2018)

Contributions, Gifts, Grants **b** Membership dues . . **1**b 247,268 c Fundraising events . 795,998 d Related organizations 1d e Government grants (contributions) 182,759 1e All other contributions, gifts, grants, and similar amounts not included 7,661,305 1f g Noncash contributions included in lines 1a - 1f \$ _ 6,375 h Total. Add lines 1a-1f 8,887,330 **Business Code** Program Service Revenue 618,036,615 618,036,615 2a NET PATIENT SERVICES REVENUE 623000

9,062,586 9,062,586 **b** PROGRAM RENTAL INCOME 531120 8,932,343 8,932,343 c OTHER OPERATING REVENUE 623000 5,176,889 5,176,889 d MANAGEMENT SERVICES 623000 2,330,733 2,330,733 e LAB FEES 621500 664,425 664,425

f All other program service revenue 644,203,591 **gTotal.** Add lines 2a-2f .

 ${\bf 3}$ Investment income (including dividends, interest, and other 1,914,163 sımılar amounts) .

4 Income from investment of tax-exempt bond proceeds

5 Royalties . (ı) Real (II) Personal 6a Gross rents **b** Less rental expenses Rental income or (loss) d Net rental income or (loss) . (ı) Securities (II) Other 7a Gross amount 19,821,539 17,861 from sales of assets other **b** Less cost or other basis and 19,381,786 20,181 sales expenses -2,320 C Gain or (loss) \boldsymbol{d} Net gain or (loss) 437,433 437,433 \blacktriangleright 8a Gross income from fundraising events (not including \$ 247,268 **of** Other Revenue contributions reported on line 1c) See Part IV, line 18 . 231,906 109,017 **b** Less direct expenses . . . b 122,889 122,889 c Net income or (loss) from fundraising events . 9a Gross income from gaming activities See Part IV, line 19 . . **b** Less direct expenses . b \boldsymbol{c} Net income or (loss) from gaming activities **10a**Gross sales of inventory, less returns and allowances ${f b}$ Less cost of goods sold . . \boldsymbol{c} Net income or (loss) from sales of inventory $% \boldsymbol{c}$. Miscellaneous Revenue Business Code 900099 137,614 118,216 19,398

1,914,163

11aINCOME FROM PARTNERSHIPS/LLCS d All other revenue . e Total. Add lines 11a-11d 137,614 12 Total revenue. See Instructions . . • 655,703,020 641.991.074 2,350,131 2.474.485 Form **990** (2018)

Form 990 (2018)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nızatıons must comp	lete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX .	<u> </u>		🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	3,917,845	3,917,845		
2 Grants and other assistance to domestic individuals See Part IV, line 22	32,214	32,214		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,483,668	1,461,493	22,175	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	182,061,423	179,340,266	2,721,157	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,910,021	2,866,527	43,494	
9 Other employee benefits	18,392,999	18,118,090	274,909	
10 Payroll taxes	13,391,398	13,191,245	200,153	
11 Fees for services (non-employees)				
a Management	81,623,347	79,699,415	1,124,312	799,620
b Legal	6.350	2.275		2.075
c Accounting	6,250	2,275		3,975
d Lobbying				
e Professional fundraising services See Part IV, line 17	207,073	200,240	6,419	414
f Investment management fees	95,684,845	92,904,059	2,778,597	2,189
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	444,367	429,703	13,775	889
12 Advertising and promotion	3,047,010	2,946,459	94,457	6,094
13 Office expenses	1,110,459	1,073,814	34,424	2,221
15 Royalties	1,110,433	1,075,014	34,424	
16 Occupancy	18,022,747	17,427,997	558,705	36,045
17 Travel	1,727,831	1,670,812	53,563	3,456
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	, ,		,	<u>, </u>
19 Conferences, conventions, and meetings	391,533	378,612	12,138	783
20 Interest	1,108,414	1,072,145	36,269	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	27,955,859	17,155,182	10,800,677	
23 Insurance	2,019,385	1,952,745	62,601	4,039
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a MEDICAL AND HOSPITAL SU	103,985,732	103,142,102	817,138	26,492
b UNRELATED BUSINESS TAX	3,259		3,259	
c BAD DEBT EXPENSE	63,065,091	63,065,091		
d REPAIRS AND MAINTENANCE	4,692,813	4,539,256	143,870	9,687
e All other expenses	6,295,375	6,272,164	22,666	545
25 Total functional expenses. Add lines 1 through 24e	633,580,958	612,859,751	19,824,758	896,449
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Page **11**

1.503.440

428.834.599

44,738,158

123.851

227,167,907

3.509.619

275.539.535

135.930.398

11,354,228

6.010.438

153,295,064

428,834,599

Form **990** (2018)

		Check if Schedule O contains a response or not	e to an	y line in this Part IX			<u> </u>		
					(A) Beginning of year		(B) End of year		
	1	Cash-non-interest-bearing			1,743,478	1	648,941		
	2	Savings and temporary cash investments .			14,754	2	14,953		
	3	Pledges and grants receivable, net	13,763,640	3	17,370,470				
	4	Accounts receivable, net			69,546,498	4	80,361,665		
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L			5				
ş	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	E1 407	6	40.047				
ssets	7	Notes and loans receivable, net			54,137	7	-18,817		
S	8	Inventories for sale or use			12,065,299	8	13,158,885		
_	9	Prepaid expenses and deferred charges			3,642,168	9	3,252,990		
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	674,830,747					
	b	Less accumulated depreciation	10b	410,313,268	272,436,076	10c	264,517,479		
	11	Investments—publicly traded securities .	Investments—publicly traded securities .						
	12	Investments—other securities See Part IV, line	11 .		2,223,021	12	1,554,856		
	12	Investments program-related See Part IV line	. 11			12			

1.647.081

427.497.037

39,135,905

235,518,990

3.872.673

278.529.966

135.855.984

11,852,877

1.258.210

148,967,071

427,497,037

2.398

14

15

16

17

18

19

20

21

22 23

24

25

26

27

28

29

30

31 32

33

34

As
⋖
-

14

15

16

17 18

19

20

21

23

24

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

Intangible assets

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Total liabilities. Add lines 17 through 25 .

Grants payable . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Unrestricted net assets

Other assets See Part IV, line 11 . . .

Total assets. Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Form 990 (2018)

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a

No

Form 990 (2018)

3b

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Additional Data

Software ID:

Software Version:

EIN: 20-1106426

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Form 990 (2018)

Form 990, Part III, Line 4a:

30,304 PATIENT DISCHARGES

PROVISION OF INPATIENT AND OUTPATIENT GENERAL ACUTE CARE HOSPITAL. PSYCHIATRIC HOSPITAL SERVICES, HOME HEALTH AND HOSPICE SERVICES, IMAGING AND

AMBULATORY SURGERY SERVICES AND PHYSICIAN SERVICES PRIMARY SERVICE AREAS ARE FREDERICKSBURG, PRINCE WILLIAM, STAFFORD, SPOTSYLVANIA, CAROLINE, KING GEORGE, AND WESTMORELAND COUNTIES IN VIRGINIA AND SECONDARY SERVICE AREAS INCLUDE MANASSAS, FAUQUIER, CULPEPER, ORANGE, LOUISA, HANOVER, ESSEX AND RICHMOND COUNTIES IN VIRGINIA WE SERVED 114.827 PATIENTS IN OUR EMERGENCY ROOMS, 306.650 OUTPATIENTS, 19.681 SURGICAL CASES AND

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

and Independent Contractors

......

......

BOARD TRUSTEE

BOARD TRUSTEE

BOARD TRUSTEE

BOARD TRUSTEE

BOARD TRUSTEE

DAVID M GARTH MD

PRESIDENT AND CEO

JOHN C MCKEOWN MA MPA

JEFFREY A FRAZIER MD

REV ALLEN H FISHER JR BA MDIV

MICHAEL P MCDERMOTT MD MBA

	for related		_	_		_	_	(W- 2/1099-	(W- 2/1099-	organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations
WILLIAM M BOLDON MBA	2 00									
		l x		Ιx				0	0	0
CHAIR	2 00									
RONALD W BRANSCOME MS	2 00									
		×						0	0	0
BOARD TRUSTEE	2 00									
BRUCE L DAVIS BA	2 00									
5.10 CE 2 5.11 13 5.1		×						0	0	0

RONALD W BRANSCOME MS	2 00	×			0	
BOARD TRUSTEE	2 00	l ''				
BRUCE L DAVIS BA	2 00	l			0	
BOARD TRUSTEE	2 00	_ ^			0	
JANAMITRA DEVAN	2 00					
BOARD TRUSTEE	2 00	^				
MATTHEW D DUMONT MD	2 00					

2 00

2 00

2 00

2 00

40 00 2 00

2 00

......

......

......

Х

Х

Х

Х

Х

Х

Χ

0

1,285,921

0

41,692

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	t compensat	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
						5				
SUDEEP J MENACHERY MD	2 00									
BOARD TRUSTEE	2 00	×						0	0	0
FRED M MESSING MBA LFACHE	2 00									
BOARD TRUSTEE	2 00	Х						0	0	0
CLARENCE A ROBINSON BS	2 00									
SECRETARY/TREASURER	2 00	Х		X				0	0	0
JOHN F ROWLEY BS JD	2 00	×						0	0	0

Χ

Χ

0

34,565

655,837

0

2 00 4 00

2 00 2 00

3 00 2 00

2 00 2 00

40 00 2 00

0 00

......

......

Х

Х

Х

Х

Х

Х

CLARENCE A ROBINSON BS
SECRETARY/TREASURER
JOHN F ROWLEY BS JD
BOARD TRUSTEE

ALDA L WHITE BA JD

BOARD TRUSTEE

LINDA D WORRELL

......... **BOARD TRUSTEE**

EXEC VP AND CFO

DANIEL W CLENDENIN

EDWARD V ALLISON JR

SEAN T BARDEN BSBA MBA

MWH FOUNDATION BOARD TRUST

MWH FOUNDATION BOARD TRUST

......

IMMEDIATE PAST CHAIR

MARTIN A WILDER JR EDD

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

face and to be all	and a uncestor, tradice,					<i>'</i>	(14/ 2/4000	(14/ 2/1000	erganization and	
	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations	
2 00	×						0	0	0	
0 00								-		
	l								_	
	l ''						0	0	0	
	l									
	l						0	0	0	
0 00	×						0	0	0	
2 00	x						0	0	0	
	for related organizations below dotted line) 2 00 0 00 2 00 2 00 2 00 0 00 2 00 2	The second content of the second content o	for related organizations below dotted line) 2 00 2 00 2 00 X 0 00 2 00 X	for related organizations below dotted line) 2 00 2 00 2 00 2 00 2 00 2 00 2 00 2	for related organizations below dotted line) Individual trustee 2 00 2 00 2 00 2 00 2 00 X 0 00 2 00 X	for related organizations below dotted line) Individual trustee X X X X X X X X X	for related organizations below dotted line) Individual trustee 2 00 2 00 2 00 2 00 2 00 2 00 2 00 2	Total control of the control of th	The form of the following content of the fol	

0 00 2 00

0 00 2 00

0 00 2 00

0 00

......

......

Х

Х

Х

Х

Х

0

0

0

MWH FOUNDATION BOARD TRUST	0 00
R LEIGH FRACKELTON JR JD MLT CP	2 00
MWH FOUNDATION BOARD TRUST	0 00
ADAM M FRIED	2 00

MWH FOUNDATION BOARD TRUST

....... MWH FOUNDATION BOARD TRUST

MWH FOUNDATION BOARD TRUST

MWH FOUNDATION BOARD TRUST

MWH FOUNDATION BOARD TRUST

CHRISTOPHER T HUESGEN MD

MARY KATHERINE GREENLAW

ROCHELLE H GRAY

CLAY S HUBER

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

and Independent Contractors

JON VAN ZANDT

JODIE M VAUGHN

CATHERINE M WACK

JOSEPH R WILSON PMP

MWH FOUNDATION CHAIR

MARGARET A ALEXANDER

MWH FOUNDATION BOARD TRUST

...... MWH FOUNDATION BOARD TRUST

MWH FOUNDATION VICE CHAIR

SH FOUNDATION BOARD TRUSTE

		l					•	(11) 2 (4 0 0 0	(11) 3 (4 000)		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
REGIS L KEDDIE II MWH FOUNDATION SECRETARY/TREASURER	2 00	×		х				0	0	0	
PATRICIA J LYNCH MWH FOUNDATION BOARD TRUST	2 00	×						0	0	0	
EDWARD O MINNIEAR MWH FOUNDATION BOARD TRUST	2 00	×						0	0	0	
DDADLEY A DEDD MDA	2 00										

EDWARD O MINNIEAR	2 00	×					0	0	
MWH FOUNDATION BOARD TRUST	0 00						9	ŭ	
BRADLEY A REPP MBA	2 00								
MWH FOUNDATION BOARD TRUST	0 00	X					U	U	
XAVIER RICHARDSON BA MBA	2 00		,						
		X	X				0	334,726	1

Х

Х

Х

Х

Х

Χ

Χ

0

0

40 00 2 00

> 0.00 2 00

> 0 00 2 00

0 00 2 00

0 00

......

......

......

MWH FOUNDATION BOARD TRUST	0 00						
BRADLEY A REPP MBA	2 00						
		X			0	0	
MWH FOUNDATION BOARD TRUST	0 00						
XAVIER RICHARDSON BA MBA	2 00						
		X	X		0	334,726	
MWHF AND SHF PRESIDENT / E	40.00					,	

29,216

0

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) from the organization organizations

and Independent Contractors

SH FOUNDATION BOARD TRUSTE

SH FOUNDATION BOARD TRUSTE

....... SH FOUNDATION BOARD TRUSTE

SH FOUNDATION BOARD TRUSTE

SH FOUNDATION BOARD TRUSTE

SH FOUNDATION BOARD TRUSTE

DOUGLAS R JOHNSON MD

C RAYMOND JOHNSON

CHARLES W MCDANIEL

DONALD H NEWLIN BA MA

JO D KNIGHT

<u> </u>	any hours	1		ecto	r/trد	rustee))	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
KEVIN M BREEN SH FOUNDATION CHAIR	2 00	×		×				0	0	0
LT GEN G RONALD CHRISTMAS SH FOUNDATION BOARD TRUSTE	2 00	×						0	0	0
ELAINE F FARMER SH FOUNDATION VICE CHAIR	2 00	x		х				0	0	0
MELISSA GALLARO	2 00	×						0	0	0

	X						0	
0 00								
2 00								
	X		X				0	
0 00								
2 00								
•••••	X						0	
0 00								
2 00								
	×						0	
	0 00 2 00 0 00 2 00 0 00 2 00	0 00 2 00 X 0 00 2 00 2 00 X 0 00 2 00	0 00 2 00 X 0 00 2 00 2 00 X 0 00 2 00	0 00 X X X 0 00 X X X 0 00 0 X X 0 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 00	0 00 2 00 X X 0 00 2 00 X 0 00 2 00 2 00	0 00	0 00

0 00 2 00

0.00 2 00

0 00 2 00

0 00 2 00

0 00

Х

Х

Х

Х

Х

0

0

0

0

......

......

......

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

343,796

347,628

311,159

13,566

39,685

35,702

0

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

SVP & CNO

SVP

SVP

ERIC FLETCHER MBA APR

TRAVIS TURNER BS MBA

	,					/	·	(1)	(1)		
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	≌	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
HOWARD C OWEN BA SH FOUNDATION BOARD SECRETARY/TREASURER	2 00	×						0	0	0	
W MALONE SCHOOLER SH FOUNDATION BOARD TRUSTE	2 00	×						0	0	0	
EUGENE J ZEISZLER	2 00										

W MALONE SCHOOLER	2 00								
SH FOUNDATION BOARD TRUSTE	0 00	×					0	U	
EUGENE J ZEISZLER	2 00	v					0	0	
SH FOUNDATION BOARD TRUSTE	0 00	^					Ū	O	
KATHRYN WALL BA MA	2 00							420.200	
		X	l	X			0	420,200	

SH FOUNDATION BOARD TRUSTE	0 00	X			0	0	
KATHRYN WALL BA MA	2 00		_		0	420,200	20,78
EVP	40 00	^			,	420,200	20,78
MARIE FREDRICK RT R CRA MJ	2 00						

SITTOONDATION BOARD TROSTE	0 00						
KATHRYN WALL BA MA	2 00	_	V		0	420,200	20,780
EVP	40 00	^	^		0	420,200	20,780
MARIE FREDRICK RT R CRA MJ	2 00	×	х		0	245,590	21,718
VICE PRESIDENT	40 00	^	^			243,330	21,710

		X	хΙ		0	420,200	20,780
EVP	40 00					,	
MARIE FREDRICK RT R CRA MJ	2 00	×	×		0	245,590	21,718
VICE PRESIDENT	40 00	^				2-13,330	21,710
JUSTIN BOX MBA	2 00		$\neg \top$				

EVP	40 00								
MARIE FREDRICK RT R CRA MJ	2 00	×		v			0	245,590	21,718
VICE PRESIDENT	40 00		^				2-13,330		
JUSTIN BOX MBA	2 00			x			0	365,836	43,241

		X	X			0	245,590	21,718
VICE PRESIDENT	40 00							
JUSTIN BOX MBA	2 00							
			x			0	365,836	43,241
SVP & CIO	40 00						·	
	2 00							

			ΧI		0	365,836	43,241
SVP & CIO	40 00					·	, , , , , , , , , , , , , , , , , , ,
REBECCA M BIGONEY MDBSMA	2 00		Ţ			600 700	20.422
EVP & CMO	40.00		×		0	699,703	29,123

Χ

Χ

REBECCA M BIGONEY MDBSMA	2 00						
			Х		0	699,703	29
EVP & CMO	40 00						
EILEEN DOHMANN RN BSN MBA NEA-BC	2 00						

40 00 2 00

40 00 2 00

40 00

......

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

VICE PRESIDENT

VICE PRESIDENT

VICE PRESIDENT

VICE PRESIDENT

VICE PRESIDENT

STEPHEN MANDELL MD

DOUGLAS SCHULTE MD

CATHLEEN YABLONSKI BS MS

TINA ERVIN

	for related		_	_	_		_	(W- 2/1099-	(W- 2/1099-	9- organization and	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations	
ELIESE K BERNARD	40 00										
VICE PRESIDENT	2 00			X				379,917	0	4,965	
LAUREN BLALOCK VICE PRESIDENT	2 00			х				0	201,618	38,127	
CODY BLANKENSHIP VICE PRESIDENT	2 00			х				0	211,088	30,481	
KATH EEN BOURCALL T MC CDAM	2 00										

Х

Χ

Χ

Χ

27,514

29,053

38,166

27,644

33,738

10,661

25,031

217,385

240,162

386,607

0

0

403,921

268,444

VICE PRESIDENT	40 00							
CODY BLANKENSHIP	2 00							
VICE PRESIDENT	40 00		Х		0	211,088		
KATHLEEN BOURGAULT MS CPAM	2 00		Х		0	243,132		
VICE PRESIDENT	40 00		^		0	243,132		
SANDRA BROWN CPA	2 00		<		0	266,911		
VICE PRESIDENT	40 00		Х		U	200,911		
ALAN FOWARDS	2 00							

......

......

......

40 00 2 00

40 00 40 00

2 00

40 00 40 00

2 00

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation compensation week (list person is both an officer from the from related

and Independent Contractors

PHYSICIAN

PHYSICIAN

PHYSICIAN

JOHN CARDONE

JAMES R DANIEL

FORMER EVP & COO

FORMER SENIOR MEDICAL DIRECTOR

......

THOMAS G GETTINGER MHA

THERESA CONOLOGUE

	any hours					ustee		organization	organizations	from the	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
DAVID YI MD VICE PRESIDENT	2 00			x				0	356,883	10,491	
SANG HO NA PHYSICIAN	40 00					х		885,410	0	21,355	
AGOSTINO VISIONI PHYSICIAN	40 00					х		840,501	0	41,953	

45,584

25,201

37,437

14,678

	10 00	l	1		I				
SANG HO NA	40 00				v		885,410	0	
PHYSICIAN	0 00						005,410	0	
AGOSTINO VISIONI	40 00				v		840,501	0	
PHYSICIAN	0 00						840,301	0	
J T SHERWOOD	40 00				V		801,492	0	
		l	1			l .	001,492	U	

Х

Χ

Х

Х

536,666

540,978

352,973

378,086

0.00 40 00

0 00 40 00

> 0 00 0.00

0 00 0 00

0 00

......

...............

......

...............

efil	e GR	APHIC prii	1t - DO NO	T PROCESS	As Filed Data -			DLN: 9	3493312033619			
	m 99	OULE A	Com	plete if the o	rganization is a sect 4947(a)(1) nonexe ▶ Attach to Form	us and Public Support ction 501(c)(3) organization or a section tempt charitable trust. 990 or Form 990-EZ.						
		f the Treasury		► Go to	www.irs.gov/Form	<u>990</u> for the late	st information		Open to Public Inspection			
lam	e of tl	he organiza	tion HCARE GROUP F	RETURN			Employer identification number					
		Bassas	for Dublic (The with Ctat	(All oversteen		20-1106426 ust complete this part.) See instructions.					
	rt I rganiz				us (All organization e it is (For lines 1 thro			see instructions.				
1			•		ssociation of churches	•		(A)(i).				
2		A school de	scribed in se c	ction 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ))					
3	▽	A hospital o	or a cooperati	ve hospital ser	vice organization desc	ribed in section	170(b)(1)(A)(iii).				
4		A medical r	esearch organ	·	ed in conjunction with			•	inter the hospital's			
5		-	ation operated		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descr	bed in section 170			
6	П		(iv). (Comple state, or local	•	governmental unit de	escribed in sectio	on 170(b)(1)(A	۱)(v).				
7					a substantial part of it	s support from a	governmental u	ınıt or from the gener	al public described in			
8				vi). (Complete ibed in sectio i	170(b)(1)(A)(vi)	(Complete Part I	I)					
9		An agrıcult	ural research	organization de	escribed in 170(b)(1) ee instructions Enter	(A)(ix) operate	d in conjunction		lege or university or a			
0		from activit	ies related to income and i	ıts exempt fur ınrelated busır	(1) more than 331/39 actions—subject to cer less taxable income (le amplete Part III)	taın exceptions,	and (2) no more	than 331/3% of its s	upport from gross			
1	П				d exclusively to test fo	r public safety S	See section 509	(a)(4).				
2		more public	ly supported	organizations	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(a				
a		Type I. A so	supporting org n(s) the powe	janization oper	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by				
b		manageme	nt of the supp		pervised or controlled in ation vested in the sare and C.							
С					supporting organizatio ions) You must com				ated with, its			
d		Type III n	on-function	ally integrate he organizatio	 d. A supporting organ n generally must satis rt IV, Sections A and 	ization operated fy a distribution	in connection wi requirement and	th its supported orga				
e		Check this	<i>,</i> box if the org	anızatıon recei	ved a written determir integrated supporting	nation from the I		pe I, Type II, Type II	I functionally			
f	Enter			organizations	g. acca Jappor (ing							
g	Provi	de the follow	ing information	on about the su	pported organization(
	(i) ¹	Name of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	in your governing doc nes ee		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
						Yes	No					
ota	1											
		work Reduc	tion Act Noti	ice, see the I	nstructions for	Cat No 11285	5F :	Schedule A (Form 9	90 or 990-EZ) 2018			

instructions

rage	_
170	

oport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170
(1)(A)(ix)
mplete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part
If the organization fails to qualify under the tests listed below, please complete Part III.)

	III. If the organization fai						iy under Part
_	Section A. Public Support	iis to quality ut	ider the tests his	ted below, pied.	se complete rai	C 111.)	
	Calendar year		I	T	T		
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
5	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
S	Section B. Total Support						
	Calendar year	(a)2014	(b) 2015	(c)2016	(d)2017	(e)2018	(f)Total
	(or fiscal year beginning in) ▶	(-,	(=,====	(3,2323	(-)	(0)2020	(1).010.
7							
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the business is regularly carried on						
10							
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	Total support. Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)			12	
13	First five years. If the Form 990 is for	the organization	s first, second, th	urd, fourth, or fifth	n tax vear as a sec	tion 501(c)(3) org	anization.
	check this box and stop here	=				· · · · · · <u>-</u>	_
_	section C. Computation of Public						_
	Public support percentage for 2018 (line			column (f))			
				column (1))		14	
	Public support percentage for 2017 Sch					15	
16 a	33 1/3% support test—2018. If the				ne 14 is 33 1/3% o	r more, check this	box
	and stop here. The organization qualif						··►□
b	33 1/3% support test—2017. If the	organization did	not check a box o	on line 13 or 16a,	and line 15 is 33 i	1/3% or more, chec	k this
	box and stop here. The organization	qualifies as a pub	olicly supported or	ganızatıon			▶□
17 a	10%-facts-and-circumstances test-	–2018. If the or	ganization did not	check a box on lir	ne 13, 16a, or 16b	, and line 14	
	is 10% or more, and if the organization						
	in Part VI how the organization meets t						
	organization						▶ □
L	10%-facts-and-circumstances test	-2017. If the o	rganization did no	ticheck a box on li	ine 13, 16a, 16b	or 17a, and line	
0	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	· -					F	▶□
	supported organization Private foundation If the organization	n did not chack :	hov on line 12 1	63 16h 17a 6-1	7h check this has	and see	
TΩ	Private foundation. If the organization	ii ala not check a	a DOV OH HHE TO, T	oa, iou, i/a, oi i	. / D, CHECK CHS DO)	v alla see	

Р	Support Schedule for						
	(Complete only if you c						ler Part II. If
- C	the organization fails to ection A. Public Support	quality under t	ne tests listed	pelow, please co	omplete Part II.)	
30	Calendar year		43.50/5		413.004-		(0) =
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
_	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
36	ection B. Total Support Calendar year		I	I	1		1
	(or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
b	income from similar sources Unrelated business taxable income						
D	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
C	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12							
	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	r the organization	ı 's fırst, second, tl	nird, fourth, or fift	:h tax vear as a se	ction 501(c)(3) c	rganization.
	check this box and stop here	,	, ,	, ,	,	(), ()	• □
Se	ection C. Computation of Public	Support Perce	ntage				<u> </u>
15	Public support percentage for 2018 (lin			column (f))		15	
16	Public support percentage from 2017 S					16	
	ection D. Computation of Investi					1 1	
17	Investment income percentage for 201			line 13, column (f	·))	17	
18	Investment income percentage from 2	•			••	18	
	331/3% support tests—2018. If the		•	on line 14, and lin	ne 15 is more than		ne 17 is not
							► □
	more than 33 1/3%, check this box and s 33 1/3% support tests—2017. If the						
b	· · · · · · · · · · · · · · · · · · ·	-			•		_
	not more than 33 1/3%, check this box	and stop here.	The organization	qualifies as a publ	icly supported org	anization	▶⊔_
20	Private foundation. If the organization	on did not check a	box on line 14, 1	.9a, or 19b, check	this box and see	instructions	▶ □

Schedule A (Form 990 or 990-EZ) 2018 Page 4 Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If "No," describe in Part VI how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509

(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)2 Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below

3а Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the

determination 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you

checked 12a or 12b in Part I, answer (b) and (c) below 4a Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or 4b supervised by or in connection with its supported organizations

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported

organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by 5a

amendment to the organizing document) Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

organization's organizing document? Substitutions only. Was the substitution the result of an event beyond the organization's control?

5b 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

than (1) its supported organizations. (ii) individuals that are part of the charitable class benefited by one or more of its

6

7

8

answer line 10b below

the organization had excess business holdings)

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in

section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

complete Part I of Schedule L (Form 990 or 990-EZ)

8 Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

provide detail in Part VI.

9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

organization had an interest? If "Yes," provide detail in Part VI.

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

9b which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

9с

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

10a certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

>cn	edule A (Form 990 or 990-E2) 2018		F	Page 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
C	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11 c		
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting	2		
	organization	-		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of			
	each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		103	
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations		l	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)		
	The organization satisfied the Activities Test Complete line 2 below	•		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	mstru	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement			
,		2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	2~		
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	36		

Page 6

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E					
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8				
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1				
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1 b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors (explain in detail in Part VI)					
2	Acquisition indebtedness applicable to non-exempt use assets	2				
3	Subtract line 2 from line 1d	з				
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 035	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
	Section C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
				1		

4

Schedule A (Form 990 or 990-F7) 2018

Enter greater of line 2 or line 3

Schedule A (Form 990 or 990-EZ) (2018)

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

a Excess from 2014. **b** Excess from 2015. **c** Excess from 2016.

See instructions

d Excess from 2017.e Excess from 2018.

3_j and 4c

8 Breakdown of line 7

Additional Data

Software ID: Software Version:

EIN: 20-1106426

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Schedule A (Form 990 or 990-EZ) 2018 Page 8 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

DLN: 93493312033619 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

2

5

8

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Cat No 52283D

Par	t III	Organizations Ma	aintaining Coll	ections of A	Art, Histor	ical T	reas	ures, or	Other	Similar Asso	e ts (cont	inued)	
3		the organization's acq (check all that apply)	uisition, accession	, and other re	cords, check	any of	the fo	ollowing the	at are a	sıgnıfıcant use	of its col	lection	
а		Public exhibition			d		Loar	or exchan	ige prog	ırams			
b		Scholarly research			e		Othe	er					
С		Preservation for future	e generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII												
5	During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No												
Pa	rt IV	Escrow and Cust Complete if the ord X, line 21.			n Form 990), Part	: IV,	ine 9, or	reporte	ed an amount	: on Forr	n 990,	Part
1a		e organization an agent led on Form 990, Part I		an or other inte	ermediary fo	r contri	bution	ns or other	assets I	_	Yes	□ N	o
b	If "Ye	es," explain the arrange	ement in Part XIII	and complete	the following	j table		Г		Ame	ount		_
c	Begin	nıng balance							1c				_
d	Addıtı	ons during the year							1d				
е	Distri	butions during the year	r						1e				
f	Endın	g balance							1 f				_
2a	Did th	ne organization include	an amount on Fo	rm 990, Part X	, line 21, for	escrov	v or cu	ustodial acc	count lia	ability?	Yes	□ N	0
b	If "Ye	s," explain the arrange	ment in Part XIII	Check here if	the explanat	tion has	s beer	n provided	ın Part)	кии			
Pa	rt V	Endowment Fund	ds. Complete ıf			red "Y	es" o	n Form 9	90, Par				
	D			(a)Current ye		Prior yea	$\overline{}$	(c)Two yea		(d)Three years		Four year	
	-	ing of year balance .		•	9,839	1,258	5,210	1,	,258,210	1,230	3,210		258,210
		outions			2,228 0,521	51	2,539		44,259				11,433
		estment earnings, gair	•		9,757		0,909		44,259				11,433
	Other e	or scholarships expenditures for facilitions ograms		4:	9,737		3,909		44,239				11,433
f	Admini	strative expenses .											•
g	End of	year balance		6,012	2,831	1,269	9,840	1	,258,210	1,258	3,210	1,2	258,210
2	Provid	de the estimated perce	ntage of the curre	nt year end ba	alance (line 1	.g, colu	mn (a	i)) held as					
а	Board	l designated or quasi-e	ndowment 🟲										
b	Perma	anent endowment 🟲	100 000 %										
С	Temp	orarily restricted endov	wment ▶ 0	%									
		ercentages on lines 2a											
3а		nere endowment funds lization by	not in the possess	sion of the org	anızatıon tha	at are h	eld ar	nd administ	tered for	r the		Yes	No
	(i) ur	nrelated organizations									3a(i)		No
	(ii) re	elated organizations .									3a(ii)		No
b		s" on 3a(11), are the re	-	·			?.				3b		
4	Descr	ibe in Part XIII the inte			endowment	funds							
Pa	rt VI	Land, Buildings,			n Earm 000) Davi	TV 1	ıno 115 (Ena Far	-m 000 Da+	V lina 1	Λ	
	Descri	Complete If the orderty	(a) Cost or oth (investme	er basıs (b	o) Cost or othe					lepreciation		.O. Book value	e
1 ~	Land					24 7	85,862						1,785,862
							45,905	-		157,552,568			3,393,337
	Building	_					79,590	<u> </u>					<u> </u>
	Leasen	old improvements				· ·	/9,590 05 117			13,764,875			775 878

19,047,687

264,517,479

19,066,586

38,114,273

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

Part VII Investments—Other Securities. Complete if the or	rganızat	ion answ	ered res on rorm ss.	5, 1 die 17, inie 115.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)		(b) Book value		d of valuation year market value
Financial derivatives				
Other				
Int VIIII Investments—Program Related. Complete if the organization answered 'Yes' on Form	• 990. P	art IV. lın	e 11c. See Form 990,	Part X, line 13.
(a) Description of investment		ook value	(c) Metho	d of valuation year market value
			COSC OF EIR OF	y see training raise
)				
)				
)				
)				
)				
tal. (Column (b) must equal Form 990, Part X, col (B) line 13)	<u> </u>			
Other Assets. Complete if the organization answered 'Yes (a) Description	on Forr	n 990, Par	t IV, line 11d See Form 9	(b) Book value
)				
)				
tal. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization answ	ered 'Ye	es' on For	m 990, Part IV, line 11	e or 11f.
See Form 990, Part X, line 25. (a) Description of liability		(b) Bo	ok value	
Federal Income taxes				
CRUED LOSS - PROFESSIONAL LIABILIES			3,509,619	
	- 1			
			<u>_</u>	
	•		3,509,619	

Schedule D (Form 990) 2018

Pa		venue per Audited Financial Statements With Reve zation answered 'Yes' on Form 990, Part IV, line 12a.	nue per Return	
1		upport per audited financial statements	. 1	
2		ot on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on i	nvestments 2a		
b	Donated services and use of facil	ties		
С	Recoveries of prior year grants			
d				
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1 .		3	
4	Amounts included on Form 990, I	Part VIII, line 12, but not on line 1		
а	Investment expenses not include	d on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) .	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4	c. (This must equal Form 990, Part I, line 12)	. 5	
Par		penses per Audited Financial Statements With Expe zation answered 'Yes' on Form 990, Part IV, line 12a.	enses per Return	
1	Total expenses and losses per au	dited financial statements	. 1	
2	Amounts included on line 1 but n	ot on Form 990, Part IX, line 25		_
а	Donated services and use of facil	ties		
b	Prior year adjustments			
С	Other losses	2c		
d	Other (Describe in Part XIII) $\ \ .$	2d		
е	Add lines 2a through 2d		. 2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.		. 3	
4	Amounts included on Form 990, I	Part IX, line 25, but not on line 1:		_
а	Investment expenses not include	d on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII) $\ .$	4b		
С	Add lines 4a and 4b		. 4с	
5	Total expenses Add lines 3 and 4	lc. (This must equal Form 990, Part I, line 18)	5	
Pai	t XIII Supplemental Info	ormation		
		art II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b 2d and 4b Also complete this part to provide any additional info		4, Part X, line 2, Part
	Return Reference	Explanation		
See /	Addıtıonal Data Table			

Page **4**

Schedule D (Form 990) 2018	Page 5
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

Additional Data

Software Version: **EIN:** 20-1106426

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Supplemental Information

Software ID:

Return Reference Explanation PART V, LINE 4 THE INTEREST EARNED FROM THE ENDOWMENT FUNDS IS USED TO FUND SCHOLARSHIPS AND GRANTS IN

FUTHERANCE OF OUR MISSION

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	MWHC WAS RECOGNIZED AS A PUBLIC CHARITY GENERALLY EXEMPT FROM FEDERAL INCOME TAXATION UNDE R 501(C)(3) OF THE INTERNAL REVENUE CODE PURSUANT TO A DETERMINATION LETTER ISSUED BY THE IRS IN MARCH 1992 MWHC IS ENTITLED TO RELY ON THIS DETERMINATION AS LONG AS THERE ARE NO SUBSTANTIAL CHANGES IN ITS CHARACTER, PURPOSES, OR METHODS OF OPERATION MANAGEMENT HAS CO NCLUDED THAT THERE HAVE BEEN NO SUCH CHANGES AND, THEREFORE, MWHC'S STATUS AS A PUBLIC CHA RITY EXEMPT FROM FEDERAL INCOME TAXATION REMAINS IN EFFECT THE STATE IN WHICH MWHC OPERAT ES ALSO PROVIDES GENERAL EXEMPTION FROM STATE INCOME TAXATION FOR ORGANIZATIONS THAT ARE E XEMPT FROM FEDERAL INCOME TAXATION HOWEVER, MWHC IS SUBJECT TO BOTH FEDERAL AND STATE INC OME TAXATION AT CORPORATE TAX RATES ON ITS UNRELATED BUSINESS INCOME EXEMPTION FROM OTHER STATE TAXES, SUCH AS REAL AND PERSONAL PROPERTY TAXES, IS SEPARATELY DETERMINED CERTAIN ENTITIES UNDER MWHC ARE TAXABLE ENTITIES MWHC HAD NO UNRECOGNIZED TAX BENEFITS OR LIABILI TIES, OR SUCH AMOUNTS WERE IMMATERIAL DURING THE PERIODS PRESENTED FOR TAX PERIODS WITH R ESPECT TO WHICH NO UNRELATED BUSINESS INCOME WAS RECOGNIZED, NO TAX RETURN WAS REQUIRED T AX PERIODS FOR WHICH NO RETURN IS FILED REMAIN OPEN FOR EXAMINATION INDEFINITELY GENERALL Y, TAX RETURNS FOR THE YEARS ENDED DECEMBER 31, 2015, AND THEREAFTER REMAIN SUBJECT TO EXA MINATION BY FEDERAL AND STATE TAX AUTHORITIES ALL REQUIRED TAX FILINGS HAVE BEEN FILED ON A TIMELY BASIS

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

► Attach to Form 990 or Form 990-EZ.

organization entered more than \$15,000 on Form 990-EZ, line 6a

Open to Public Inspection

2018

DLN: 93493312033619 OMB No 1545-0047

Internal Revenue Service

Department of the Treasury

Go to www irs gov/Form990 for instructions and the latest information

ame of the organization	TUDNI				Employer ide	entification number
ARY WASHINGTON HEALTHCARE GROUP RI	ETURN				20-1106426	
Part I Fundraising Activities.Cor Form 990-EZ filers are not r				orm 990,	Part IV, line 1	.7.
Indicate whether the organization raise	ed funds through a	ny of the fo	ollowing activities Check	all that a	pply	
a Mail solicitations		e	Solicitation of nor	n-governm	ent grants	
b Internet and email solicitations		f	Solicitation of gov	ernment g	grants	
c Phone solicitations		g	Special fundraisin	g events		
d In-person solicitations						
Did the organization have a written or or key employees listed in Form 990, P h If "Yes," list the ten highest paid individe	art VII) or entity i	n connectio	on with professional fund	raising ser	vices?	es 🗆 No
to be compensated at least \$5,000 by		andraisers,	pursuant to agreement	s under wi	nen die fandrais	ici 13
i) Name and address of individual or entity (fundraiser)	fundra cus coi	ii) Did aiser have tody or atrol of abutions?	(iv) Gross receipts from activity	(or re fundra	nount paid to etained by) iser listed in col (i)	(vi) Amount paid to (or retained by) organization
	Yes	No				
						
otal		•				
List all states in which the organization is licensing	registered or licei	nsed to soli	cit contributions or has l	been notifi	ed it is exempt i	rom registration or

che	dule G (Form 990 or 990-EZ) 2018					F	Page 3
.1	Does the organization conduct gaming	activities with nonmember	5?		☐ Yes	□Ne	
.2	Is the organization a grantor, beneficia formed to administer charitable gaming		member of a partnership or other entity		□Yes		
3	Indicate the percentage of gaming activ	vity conducted in					
а	The organization's facility			13a			%
b	An outside facility			13b			%
4	Enter the name and address of the pers	son who prepares the orga	nization's gaming/special events books and ri	ecords			
	Name ►						
	Address ►						
5a	Does the organization have a contract virevenue?	with a third party from who	om the organization receives gaming		□Yes	□No	
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by		anization ▶ \$ and th	ne			
С	If "Yes," enter name and address of the	e third party					
	Name ►						
	Address ▶						
6	Gaming manager information						
	Name ►						
	Gaming manager compensation ▶ \$						
	Description of services provided ▶						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
7	Mandatory distributions						
а	Is the organization required under state retain the state gaming license?	e law to make charitable di	stributions from the gaming proceeds to		Yes	□No	
b	Enter the amount of distributions requirements in the organization's own exempt activities.		ated to other exempt organizations or spent		53		
Pai	t IV Supplemental Informatio	n. Provide the explanat	rions required by Part I, line 2b, column licable. Also provide any additional info				 S.
_	Return Reference		Explanation				

Schedule G (Form 990 or 990-EZ) 2018

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312033619 OMB No 1545-0047 SCHEDULE H **Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Go to www.irs.gov/Form990EZ for instructions and the latest information. Inspection Name of the organization **Employer identification number** MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? **1**b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes 3а ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% ☑ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 18,379,134 18,379,134 2 900 % Medicaid (from Worksheet 3, column a) 50,914,427 36,380,245 14,534,182 2 290 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 69,293,561 36,380,245 32,913,316 5 190 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 1,708,132 10,300 1,697,832 0 270 % Health professions education (from Worksheet 5) 1,690,432 1,690,432 0 270 % Subsidized health services (from 39,227,539 Worksheet 6) 60,811,845 21.584.306 3 410 % Research (from Worksheet 7) 474,400 63,036 411,364 0 060 % Cash and in-kind contributions for community benefit (from Worksheet 8) 1,707,950 1,707,950 0 270 % j Total. Other Benefits 66,392,759 39,300,875 27,091,884 4 280 % k Total. Add lines 7d and 7j 75,681,120 9 470 % 135,686,320 60,005,200

Cat No 50192T

Schedule H (Form 990) 2018

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2018 Page 2 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs (optional) building expense building expense revenue total expense (optional) 1 Physical improvements and housing 2 Economic development 3 Community support 4 Environmental improvements Leadership development and training for community members 6 Coalition building 7 Community health improvement advocacy 8 Workforce development 49,775 49,775 0 010 % 9 Other 796,484 796,484 0 130 % 846,259 846,259 10 Total 0 140 % Part III **Bad Debt, Medicare, & Collection Practices** Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement 1 Yes 2 Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 19,009,026 2 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit 3 4,752,257 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 192,641,010 6 Enter Medicare allowable costs of care relating to payments on line 5. 6 232,468,660 -39,827,650 Subtract line 6 from line 5 This is the surplus (or shortfall) . Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ✓ Cost accounting system Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Describe in Part VI . . . Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physician see instructions) **(b)** Description of primary activity of entity (c) Organization's profit % or stock (e) Physicians' profit % or stock (a) Name of entity (d) Officers, directors, trustees, or key employees' profit % or stock ownership % ownership % ownership % 1 1 MEDICAL IMAGING OF FREDERICKSBURG OUTPATIENT IMAGING 51 000 % 49 000 % AMBULATORY SERGICAL SERVICES 53 370 % 46 630 % 2 FREDERICKSBURG AMBULATORY SURGERY 3 3 COWAN INVESTMENT PARTNERS MEDICAL OFFICE BUILDING 12 500 % 37 500 % 4 4 MEDICAL PLAZA AT COSNER CORNER MEDICAL OFFICE BUILDING 39 500 % 47 400 % 5 6 8 9 10 11 12 13

b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-

a ☑ Hospital facility's website (list url) DOCUMENTS ASPX Other website (list url) c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** ✓ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . 10 No If "Yes" (list url) **10b** Yes b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2018

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 14 Explained the basis for calculating amounts charged to patients? **15** Explained the method for applying for financial assistance? 16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX **b** Lagrange The FAP application form was widely available on a website (list url) HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX c ☑ A plain language summary of the FAP was widely available on a website (list url) HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗌 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) $\mathsf{f} \ igsqcup$ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🔲 Notified members of the community who are most likely to require financial assistance about availability of the FAP

spoken by LEP populations j ✓ Other (describe in Section C)

i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

d Made presumptive eligibility determinations

e ☐ Other (describe in Section C)
f ☐ None of these efforts were made

Other (describe in Section C)

6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORYa ☑ Hospital facility's website (list url) DOCUMENTS ASPX

Other website (list url)

d ✓ Other (describe in Section C)

 ${f c}$ f ec V Made a paper copy available for public inspection without charge at the hospital facility

Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . . .

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

identified through its most recently conducted CHNA? If "No," skip to line 11

If "Yes" (list url) **10b** Yes b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2018

8 Yes

10

No

13	-	lained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? Yes," indicate the eligibility criteria explained in the FAP
		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 000000000000
	and	FPG family income limit for eligibility for discounted care of 300 00000000000000000000000000000000
		Income level other than FPG (describe in Section C)
	с 🗸	Asset level
	d 🗸	Medical indigency
	e 🗸	Insurance status
	f 🗸	Underinsurance discount
	g 🗌	Residency
		Other (describe in Section C)
	-	lained the basis for calculating amounts charged to patients?
15		lained the method for applying for financial assistance?
		Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the chod for applying for financial assistance (check all that apply)
	a 🗸	Described the information the hospital facility may require an individual to provide as part of his or her application
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or
		her application
		Provided the contact information of hospital facility staff who can provide an individual with information about the
		FAP and FAP application process Provided the contact information of nonprofit organizations or government agencies that may be sources of
	ч 🗀	assistance with FAP applications
	е 🔲	Other (describe in Section C)
		s widely publicized within the community served by the hospital facility?
	If"	Yes," indicate how the hospital facility publicized the policy (check all that apply)
	a✓	The FAP was widely available on a website (list url)
		HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX
		The FAP application form was widely available on a website (list url)
		HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX
	с 🗹	A plain language summary of the FAP was widely available on a website (list url)
		HTTPS //WWW MARYWASHINGTONHEALTHCARE COM/ABOUT-US/REGULATORY-DOCUMENTS ASPX
	d 🛂	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
	e 📙	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
	f 🗌	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
	g 🗸	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by
		receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
		Notified members of the community who are most likely to require financial assistance about availability of the FAP
	: /	

i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

spoken by LEP populations j ☑ Other (describe in Section C) 16 Yes

Schedule H (Form 990) 2018

a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs

b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their 21 Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Other (describe in Section C) Schedule H (Form 990) 2018

Schedule H (Form 990) 2018	Page 8
Part V Facility Information (con	tinued)
5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e nospital facility in a facility reporting gr	on for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each roup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2018

Sche	edule H (Form 990) 2018	Page 9
Pa	rt V Facility Information (continued)	
	tion D. Other Health Care Facilities That Are Not License in order of size, from largest to smallest)	ed, Registered, or Similarly Recognized as a Hospital Facility
How	many non-hospital health care facilities did the organization	operate during the tax year?3
Nan	ne and address	Type of Facility (describe)
1	1 - MEDICAL IMAGING OF FREDERICKSBURG 1201 SAM PERRY BLVD SUITE 102 ASC BUILD FREDERICKSBURG, VA 224014490	IMAGING SERVICES
2	2 - FREDERICKSBURG AMBULATORY SURGERY CENTER 1201 SAM PERRY BLVD SUITE 101 FREDERICKSBURG, VA 224014490	AMBULATORY SURGERY CENTER
3	3 - REGIONAL CANCER CENTER AT MONTROSS 15394 KINGS HIGHWAY MONTROSS, VA 22520	RADIATION THERAPY
4		
5		
6		
7		
8		
9		
10		
		Schedule H (Form 990) 2018

Schedule H (Form 990) 2018 Page **10** Part VI **Supplemental Information** Provide the following information Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b 1 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V. Section B Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be 3 billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other 5 health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc) 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

community benefit report

990 Schedule H, Supplemental Information Form and Line Reference Explanation PART I, LN 7 COL(F) MWHC UTILIZED THE SERVICES OF SEARCHAMERICA TO IDENTIFYPEAP ELIGIBLE PATIENTS WHOSE ACCOUNTS HAD FALLEN INTO BAD DEBT SEARCHAMERICA PROVIDED A LIST UTILIZING VARIOUS MARKET RESEARCH TOAPPROXIMATE THE FEDERAL POVERTY LEVEL OF EACH ACCOUNT HOLDER WITH THISINFORMATION WE WERE ABLE TO DETERMINE ACCOUNTS THAT MAY HAVE BEEN ELIGIBLEFOR FREE

CARE OR DISCOUNTED CARE UNDER OUR FINANCIAL ASSISTANCE POLICY PART II, COMMUNITY BUILDING IN FURTHERANCE OF ITS MISSION TO IMPROVE THE HEALTH OF THE COMMUNITY IT SERVES THE **ACTIVITIES** ORGANIZATION PROMOTES WORKFORCE DEVELOPMENT FOR THE RECRUITMENT OF PHYSICIANS AND OTHER HEALTH PROFESSIONALS IN AREAS IDENTIFIED AS SHORTAGE AREAS THROUGH ITS COMMUNITY NEEDS ASSESSMENTS AND MEDICAL STAFF DEVELOPMENT PLANS RECRUITMENT OF PHYSICIANS TO PRACTICE IN MWHC'S SERVICE AREA IMPROVES ACCESS TO CARE RESULTING IN GREATER AVAILABILITY OF PHYSICIAN SPECIALISTS, LESS TRAVEL TO OBTAIN CARE, AND SHORTER WAIT TIMES FOR APPOINTMENTS ADDITIONALLY MWHC. PROVIDES FACILITIES FREE OF CHARGE TO RAPPAHANNOCK EMERGENCY MEDICAL SERVICES WHICH IS VALUED AT APPROXIMATELY \$100,000

Form and Line Reference	Explanation
PART III, LINE 4	MWHC PROVIDES SERVICES TO UNINSURED PATIENTS AND OFFERS THOSE UNINSURED PATIENTS A DISCOUNT FROM STANDARD CHARGES PATIENTS WHO ARE COVERED BY THIRD-PARTY PAYORS ARE RESPONSIBLE FOR RELATED DEDUCTIBLES AND COINSURANCE MWHC ESTIMATES THE TRANSACTION PRICE FOR PATIENTS WITH DEDUCTIBLES AND COINSURANCE AND FROM THOSE WHO ARE UNINSURED BASED ON HISTORICAL EXPERIENCE AND CURRENT MARKET CONDITIONS SUBSEQUENT CHANGES THAT ARE DETERMINED TO BE THE RESULT OF AN ADVERSE CHANGE IN THE PATIENT'S ABILITY TO PAY ARE RECORDED AS BAD DEBT EXPENSE BAD DEBT EXPENSE FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017, WERE NOT CONSIDERED MATERIAL PATIENTS WHO MEET MWHC'S CRITERIA FOR CHARITY CARE ARE PROVIDED CARE WITHOUT CHARGE OR AT AMOUNTS LESS THAN ESTABLISHED RATES SUCH AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE ARE NOT REPORTED AS REVENUE
PART III, LINE 8	AS A NOT-FOR-PROFIT HOSPITAL IT IS OUR MISSION TO IMPROVE THE HEALTH STATUS OF ALL PEOPLE WITHIN OUR COMMUNITY AND TO PROVIDE HEALTHCARE TO ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY OR THEIR INSURANCE STATUS MWHC ACCEPTS MEDICARE AND MEDICAID AND IT IS A WELL ESTABLISHED FACT THAT NOT-FOR-PROFIT FACILITIES DO NOT RECOUP THE COST OF CARING FOR THOSE PATIENTS UTILIZING THESE PROGRAMS UNDER IRS GUIDELINES MEDICARE AND MEDICAID

990 Schedule H, Supplemental Information

ABILITY TO PAY OR THEIR INSURANCE STATUS MWHC ACCEPTS MEDICARE AND MEDICAID AND IT IS A WELL ESTABLISHED FACT THAT NOT-FOR-PROFIT FACILITIES DO NOT RECOUP THE COST OF CARING FOR THOSE PATIENTS UTILIZING THESE PROGRAMS UNDER IRS GUIDELINES MEDICARE AND MEDICAID BENEFICIARIES ARE CONSIDERED TO BE MEMBERS OF A CHARITABLE CLASS, THEREFORE BY ASSISTING THESE PATIENTS AND ACCEPTING THE SHORTFALLS IN REPAYMENT, THE ORGANIZATION IS IN FACT RELIEVING GOVERNMENT BURDEN AND PROVIDING A SIGNIFICANT COMMUNITY BENEFIT TO OUR SERVICE AREA

Form and Line Reference	Explanation
PART III, LINE 9B	PATIENTS MAY APPLY FOR FINANCIAL ASSISTANCE AT ANY POINT IN THE COLLECTION CYCLE AND MODIFICATIONS OF ABILITY TO PAY MAY BE ADJUSTED SHOULD FINANCIAL OR INSURANCE STATUS CHANGE SINCE THE FIRST DAY OF CARE MWHC DOES NOT ENGAGE IN EXTRAORDINARY COLLECTION ACTIONS BEFORE THEY HAVE MADE REASONABLE EFFORTS TO DETERMINE WHETHER THE INDIVIDUAL IS ELIGIBLE FOR ASSISTANCE UNDER THIS FINANCIAL ASSISTANCE POLICY REASONABLE EFFORTS CONSTITUTE NOTIFICATION BY MWHC OF ITS FINANCIAL ASSISTANCE POLICY BY WRITTEN AND/OR ORAL COMMUNICATIONS TO ALL UNINSURED/UNDERINSURED PATIENTS AS WELL AS CONSIDERATION OF ELIGIBILITY BASED UPON THE PRESUMPTIVE ELIGIBILITY GUIDELINES DESCRIBED IN THE FINANCIAL ASSISTANCE POLICY
PART VI, LINE 2	MARY WASHINGTON HEALTHCARE AND ITS AFFILIATES (MARY WASHINGTON HOSPTIAL, MARY WASHINGTON HOSPITAL FOUNDATION, STAFFORD HOSPITAL, LLC, STAFFORD HOSPITAL FOUNDATION, MEDICORP PROPERTIES, INC , MEDICORP HEALTH SERVICES, AND MARY WASHINGTON HEALTHCARE

990 Schedule H, Supplemental Information

CLINICAL SERVICES, INC) HAS AS ITS MISSION TO IMPROVE THE HEALTH OF MEMBERS OF THE COMMUNITIES IT SERVES FREDERICKSBURG, VA AND THE SURROUNDING SIX (6) COUNTIES THE ORGANIZATION ASSESSES THE HEALTH CARE NEEDS OF THESE COMMUNITIES IN NUMEROUS WAYS

INCLUDING 1) SOLICITING INPUT FROM MWHC'S CITIZEN ADVISORY COUNCIL THAT ENCOMPASS INDIVIDUAL MEMBERS AND SUBCOMMITTEES REPRESENTING EACH OF THE COUNTIES IN MWHC'S

SERVICE AREA, AND 2) PERFORMING PERIODIC COMMUNITY NEEDS ASSESSMENTS FOR EACH COUNTY

IN COLLABORATION WITH GOVERNMENT AGENCIES AND OTHER COMMUNITY ORGANIZATIONS

Form and Line Reference	Explanation
PART VI, LINE 3	MARY WASHINGTON HEALTHCARE AFFILIATES PROVIDE INFORMATION TO PATIENTS ABOUT ITS FINANCIAL ASSISTANCE PROGRAMS THROUGH SIGNAGE AT INTAKE AREAS, FLYERS AT ADMISSIONS, NOTICES ON BILLS AND COLLECTION STATEMENTS FINANCIAL COUNSELORS ARE ALSO AVAILABLE TO ASSIST PATIENTS IN OBTAINING FINANCIAL ASSISTANCE
PART VI, LINE 4	MARY WASHINGTON HEALTHCARE PROVIDES EXCEPTIONAL MEDICAL SERVICES TO THE CITY OF FREDERICKSBURG AND THE SURROUNDING "COMMUNITY" THAT CONSIST OF THE PRIMARY SERVICE AREA COUNTIES OF STAFFORD, KING GEORGE, SPOTSYLVANIA, WESTMORELAND, ORANGE, PRINCE WILLIAM, AND SECONDARY SERVICE AREA COUNTIES OF MANASSAS, FAUQUIER, CULPEPER, LOUISA, ESSEX, AND RICHMOND ESTABLISHED IN 1899, MARY WASHINGTON HOSPITAL (MWH), A 451 BED ACUTE CARE FACILITY, OFFERS COMPREHENSIVE HEALTHCARE AND MULTIPLE CENTERS OF EXCELLENCE INCLUDING CARDIOLOGY AND CARDIOVASCULAR SURGERY, PSYCHIATRY, AND WOMEN AND INFANT HEALTH STAFFORD HOSPITAL, LLC, A 100 BED ACUTE CARE FACILITY, ALSO OFFERS COMPREHENSIVE HEALTHCARE SERVICES BOTH MWH AND SH ARE ACCREDITED BY THE JOINT COMMISSION AND LICENSED BY THE COMMONWEALTH OF VIRGINIA DEPARTMENT OF HEALTH AND THE DEPARTMENT OF MENTAL HEALTH, MENTAL RETARDATION AND SUBSTANCE ABUSE SERVICES MWH ALSO PROVIDES ADVANCE RADIATION THERAPY THROUGH THE CANCER CENTER OF VIRGINIA AND HOME HEALTH SERVICES THROUGH MARY WASHINGTON HOME HEALTH AS OF THE MOST RECENT CENSUS WITHIN THE RESPECTIVE COUNTIES THE MAJORITY OF THE GEOGRAPHIC SERVICE AREAS IN WHICH BOTH HOSPITALS SERVE ARE MADE UP OF ABOUT 4,164 5 SQUARE MILES OF SUBURBAN AND RURAL LAND COMMUNITY RESIDENTS IN THE PRIMARY SERVICE AREAS EARN A MEDIAN INCOME PER HOUSEHOLD OF

990 Schedule H, Supplemental Information

\$57,088/YEAR, WITH A COLLECTIVE AVERAGE OF 7 2% OF THE ENTIRE PRIMARY SERVICE AREA LIVING BELOW THE FEDERAL POVERTY GUIDELINES THE PRIMARY SERVICE AREA HAS AN ESTIMATED

POPULATION OF 657,718 INDIVIDUALS AND 187,202 HOUSEHOLDS

Form and Line Reference	Explanation
PART VI, LINE 5	MARY WASHINGTON HOSPITAL, INC AND STAFFORD HOSPITAL, LLC EACH OPERATE AN EMERGENCY ROOM THAT IS OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY, HAVE OPEN MEDICAL STAFFS WITH PRIVILEGES TO ALL QUALIFIED PHYSICIANS WHO APPLY, HAVE A GOVERNING BODY WITH A MAJORITY OF INDEPENDENT TRUSTEES, AND PARTICIPATE IN MEDICAID, MEDICARE AND OTHER GOVERNMENT SPONSORED HEALTH CARE PROGRAMS MARY WASHINGTON HEALTHCARE CLINICAL SERVICES, INC THROUGH ITS SUBSIDIARIES, PROVIDES ANCILLARY HEALTH SERVICES INCLUDING PHYSICIAN PRACTICES, OUTPATIENT AND AMBULATORY SURGERY, AND HOME HEALTH/HOSPICE SERVICES THE ORGANIZATION UTILIZES SURPLUS FUNDS TO EXPAND SERVICES PROVIDED TO THE COMMUNITY (IN RESPONSE TO THE COMMUNITY NEEDS ASSESSMENTS), UPGRADE FACILITIES AND EQUIPMENT TO ENHANCE CLINICAL CARE AND PHYSICIAN CONNECTIVITY TO PATIENT ELECTRONIC HEALTH RECORDS, AND HEALTH EDUCATION PROGRAMS
PART VI, LINE 6	MARY WASHINGTON HEALTHCARE AFFILIATES INCLUDE TWO (2) HOSPITALS, OTHER CLINICAL SERVICES THAT INCLUDE AN AMBULATORY SURGERY CENTER, HOSPICE/HOME HEALTH, INDEPENDENT DIAGNOSTIC TESTING FACILITIES, AND PHYSICIAN PRACTICES, TWO (2) FOUNDATIONS AND A PROPERTY DIVISION ALL ACTIVITIES OF THIS GROUP ARE COORDINATED AND OVERSEEN BY THE PARENT'S (MARY WASHINGTON HEALTHCARE) BOARD OF TRUSTEES THE AFFILIATED GROUP'S ACTIVITIES ARE CLOSELY PLANNED/INTEGRATED THROUGH INTERLOCKING BOARDS TO ENSURE THE MOST EFFECTIVE DELIVERY OF CARE EACH MEMBER OF THE AFFILIATED GROUP FOCUSES EFFORTS IN ITS PARTICULAR AREA OF RESPONSIBILITY AND IS ACCOUNTABLE TO THE PARENT'S BOARD FOR ACHIEVING ITS MISSION AND GOALS FOR THE PROVISION OF HEALTH CARE THE DIVISION OF SERVICES ABOVE ALLOWS PATIENTS TO ACCESS CARE IN THE MOST APPROPRIATE SETTING THE GOVERNANCE OVERSIGHT PROVIDED BY THE PARENT GUARANTEES OPTIMAL COORDINATION OF THE

VARIOUS SEGMENTS OF CARE AND ENSURES HIGH QUALITY SERVICE AS ECONOMICALLY AS POSSIBLE

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental :	Information
Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	VA

Additional Data

Software ID:

Software Version:

EIN: 20-1106426

20 1100 120

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Form 99	0 Schedule H, Part V Section A. Hos	pital	Facil	ities							
(list in o smallest How ma organiza 2 Name, a	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the ition operate during the tax year? ddress, primary website address, and ense number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	MARY WASHINGTON HOSPITAL INC 1101 SAM PERRY BLVD FREDERICKSBURG, VA 22401	X	×					X		451 BED ACUTE CARE HOSPITAL LEVEL 2 TRAUMA	. 33 .
2	STAFFORD HOSPITAL LLC 101 HOSPITAL CENTER BLVD STAFFORD, VA 22554	x	X					X		100 BED HOSPITAL	

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. Junes 11, 3, 4

Form and Line Reference	Explanation
MARY WASHINGTON HOSPITAL, INC	PART V, SECTION B, LINE 5 MARY WASHINGTON HEALTHCARE (INCLUDING MARY WASHINGTON HOSPITAL AND STAFFORD HOSPITAL) AND THE RAPPAHANNOCK AREA HEALTH DISTRICT LAUNCHED THE "HEALTHY COMMUNITIES STEERING COMMITTEE" (HCSC) TO PERFORM THE COMMUNITY HEALTH NEEDS ASSESSMENT OTHER FOUNDING MEMBERS OF THIS GROUP INCLUDED THE RAPPAHANNOCK UNITED WAY, KAISER PERMANENTE OF THE MID-ATLANTIC STATES, INC, AND THE RAPPAHANNOCK AREA COMMUNITY SERVICES BOARD THESE INITIAL SPONSORS OF THE HCP AGREED THAT THE SUCCESS OF THIS EFFORT WOULD BE DEPENDENT ON GATHERING A DIVERSE GROUP OF INDIVIDUALS WHO COULD PROVIDE A BROAD PERSPECTIVE ON THE REGION'S HEALTH NEEDS THE GROUP BROUGHT TOGETHER AREA HOSPITALS, HEALTH DEPARTMENTS, INSURERS, PRIVATE BUSINESSES, COMMUNITY-BASED ORGANIZATIONS, AND HEALTH CARE AND MENTAL HEALTH PROVIDERS TO SERVE ON THE HCP'S ADVISORY COMMITTEE IN ALL THE HCP INCLUDED OVER 40 REPRESENTATIVES FROM COMMUNITY STAKEHOLDER ORGANIZATIONS TO GUIDE THE COMMUNITY NEEDS ASSESSMENT PROCESS AND TO PROVIDE APPROPRIATE INPUT
STAFFORD HOSPITAL, LLC	PART V, SECTION B, LINE 5 MARY WASHINGTON HEALTHCARE (INCLUDING MARY WASHINGTON HOSPITAL AND STAFFORD HOSPITAL) AND THE RAPPAHANNOCK AREA HEALTH DISTRICT LAUNCHED THE "HEALTHY COMMUNITIES STEERING COMMITTEE" (HCSC) TO PERFORM THE COMMUNITY HEALTH NEEDS ASSESSMENT OTHER FOUNDING MEMBERS OF THIS GROUP INCLUDED THE RAPPAHANNOCK UNITED WAY, KAISER PERMANENTE OF THE MID-ATLANTIC STATES, INC., AND THE

AGREED THAT THE SUCCESS OF THIS EFFORT WOULD BE DEPENDENT ON GATHERING A DIVERSE

GROUP OF INDIVIDUALS WHO COULD PROVIDE A BROAD PERSPECTIVE ON THE REGION'S HEALTH

NEEDS THE GROUP BROUGHT TOGETHER AREA HOSPITALS, HEALTH DEPARTMENTS, INSURERS,

PRIVATE BUSINESSES, COMMUNITY-BASED ORGANIZATIONS, AND HEALTH CARE AND MENTAL

HEALTH PROVIDERS TO SERVE ON THE HCP'S ADVISORY COMMITTEE IN ALL THE HCP INCLUDED

OVER 40 REPRESENTATIVES FROM COMMUNITY STAKEHOLDER ORGANIZATIONS TO GUIDE THE

COMMUNITY NEEDS ASSESSMENT PROCESS AND TO PROVIDE APPROPRIATE INPUT

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

MARY WASHINGTON HOSPITAL, INC

PART V, SECTION B, LINE 6A STAFFORD HOSPITAL AND SPOTSYLVANIA REGIONAL MEDICAL
CENTER

STAFFORD HOSPITAL, LLC

PART V, SECTION B, LINE 6A MARY WASHINGTON HOSPITAL AND SPOTSYLVANIA REGIONAL
MEDICAL CENTER

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation				
MARY WASHINGTON HOSPITAL, INC	PART V, SECTION B, LINE 7D PRESENTED AT NUMEROUS COMMUNITY MEETINGS, SUCH AS THE ROTARY MEETINGS, CHAMBER OF COMMERCE, AND THE MARY WASHINGTON HEALTHCARE				
	CITIZEN ADVISORY COMMITTEE MEETINGS				

STAFFORD HOSPITAL, LLC

PART V, SECTION B, LINE 7D PRESENTED AT NUMEROUS COMMUNITY MEETINGS, SUCH AS THE ROTARY MEETINGS, CHAMBER OF COMMERCE, AND THE MARY WASHINGTON HEALTHCARE CITIZEN ADVISORY COMMITTEE MEETINGS

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

In a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation

PART V, SECTION B, LINE 11 SEE IMPLEMENTATION STRATEGY ATTACHED TO THE RETURN

STAFFORD HOSPITAL, LLC

MARY WASHINGTON HOSPITAL, INC.

PART V, SECTION B, LINE 11 SEE IMPLEMENTATION STRATEGY ATTACHED TO THE RETURN

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
MARY WASHINGTON HOSPITAL, INC	PART V, SECTION B, LINE 16J THE FINANCIAL ASSISTANCE POLICY IS MADE AVAILABLE ON THE ORGANIZATION'S WEBSITE SIGNS ARE POSTED IN ALL PATIENT REGISTRATION AREAS AND NOTES INCLUDED ON ALL PATIENT STATEMENTS INFORMING PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE AND WHO TO CONTACT FOR MORE INFORMATION BILLING OFFICE

PERSONNEL EXPLAIN THE MATERIALS TO ALL PATIENTS REQUESTING ADDITIONAL INFORMATION STAFFORD HOSPITAL, LLC PART V. SECTION B. LINE 16] THE FINANCIAL ASSISTANCE POLICY IS MADE AVAILABLE ON THE ORGANIZATION'S WEBSITE SIGNS ARE POSTED IN ALL PATIENT REGISTRATION AREAS AND NOTES INCLUDED ON ALL PATIENT STATEMENTS INFORMING PATIENTS OF THE AVAILABILITY OF

FINANCIAL ASSISTANCE AND WHO TO CONTACT FOR MORE INFORMATION BILLING OFFICE PERSONNEL EXPLAIN THE MATERIALS TO ALL PATIENTS REQUESTING ADDITIONAL INFORMATION

DLN: 93493312033619 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations**, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. **Open to Public** ▶ Attach to Form 990. Department of the Inspection ▶ Go to www.irs.gov/Form990 for the latest information. Treasury Internal Revenue Service Name of the organization Employer identification number MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 1 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) organization (book, FMV, appraisal, noncash assistance or assistance grant cash or government assistance other) (1) See Additional Data (5)(6)(7)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2018

Schedule I (Form 990) 2018					Page 2
Part III Grants and Other Assistance Part III can be duplicated if add		als. Complete if the org	ganization answered "Yes	" on Form 990, Part IV, line 22	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
See Additional Data Table		-			
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
Part IV Supplemental Informa	ation. Provide the inf	ormation required in	Part I, line 2; Part III	, column (b); and any other add	litional information.
Return Reference Explan	ation				

Additional Data

LLOYD F MOSS FREE CLINIC

FREDERICKSBURG, VA 22402

1301 SAM PERRY BLVD FREDERICKSBURG, VA 22401 MICAH ECUMENICAL MINISTRY

PO BOX 3277

Software ID: **Software Version:**

54-1677934

20-4044884

EIN: 20-1106426

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Form 990, Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domest	ic Governments.
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation

501(C)(3)

501(C)(3)

organization	ıf applicable	grant	cash	(book, FMV, appraisal,	
or government			assistance	other)	

(d) Amount of cash (e) Amount of non- (f) Method of valuation (

(g) Description of

(h) Purpose of grant or assistance

FREE CLINIC

RESIDENTIAL

RECOVERY PROGRAM

non-cash assistance

850,000

130,000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance FREDERICKSBURG CHRISTIAN 54-2061482 501(C)(3) 100 000 HEALTH CENTER

HIGH RISK MATERNITY

CARE

FREDERICKSBURG, VA 2240		400.000		
1129 HEATHERSTONE DR	7			
HEALTH CENTER				

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

608 JACKSON ST

FREDERICKSBURG, VA 22401

RAPPAHANNOCK AREA HEALTHI 54-6001775 100,000 ICOMPLICATED DISTRICT OBSTETRICAL AND

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 54-1137931 501(C)(3) 47.594 ENROLL VA LEGAL SERVICES OF NO VA 10700 PAGE AVENUE

10700 PAGE AVENUE
FAIRFAX, VA 22030

CENTRAL VIRGINIA HEALTH 54-0887287 501(C)(3) 45,000

CHC RAPPAHANNOCK
SERVICES INC

REGION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1506 PALMYRA AVE RICHMOND, VA 23227

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

FREDERICKSBURG REGIONAL	54-6001293	40,000		FRED TRANSPORTATIO
TRANSIT				PROGRAM
1400 JEFFERSON DAVIS				
HIGHWAY				
FREDERICKSBURG, VA 22401				

501(C)(3) GUADALUPE FREE CLINIC 51-0635977 40,000 (GREGORY DILICK)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 275

COLONIAL BEACH, VA 22443

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance

STAFFORD COUNTY PUBLIC SCHOOLS HEAD START 610 GAYLE ST FREDERICKSBURG, VA 22405	54-6001628	35,000		CHILDREN'S INSURANCE OUTREACH AND ELIGIBILITY PROJECT

OBESITY WITH THE

HEAL TOOL

THE DOCTOR YUM PROJECT 45-5245719 501(C)(3) 35.000 THE DOCTOR YUM 10482 GEORGETOWN DRIVE PROJECT BATTLES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUITE B

SPOTSYLVANIA, VA 22553

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 501(C)(3) 27.000 FREDERICKSBURG 54-0844464 FREDERICKSBURG

COUNSELING SERVICES ICOUNSELING SERVICES 305 HANSON AVE 140 FREDERICKSBURG, VA 22401

STAFFORD JUNCTION INC. 20-3036072 501(C)(3) 20.000 HEALTHY LIVING PAYS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

791 TRUSLOW ROAD FREDERICKSBURG, VA 22406

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 54-1027651 501(C)(3) 19.450 CARE OPTIONS MAKE RAPPAHANNOCK AREA ON

HEALTH

AGING FOR PREFERRED 460 I ENDALL LANE FREDERICKSBURG, VA 22405

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

406 PRINCESS ANNE STREET

FREDERICKSBURG, VA 22401

ISOLUTIONS (COMPASS) VIRGINIA COMMUNITY FOOD 54-0715969 501(C)(3) 16.161 FRESH FOOD ACCESS CONNECTIONS FOR COMMUNITY

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance **GWYNETH'S GIFT** 47-4428397 501(C)(3) 15.000 LIFE-SAVING CPR EDUCATION AND AED

FOUNDATION PO BOX 690 ACESS GARRISONVILLE, VA 22463

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

300

RICHMOND, VA 23221

RX PARTNERSHIP 57-1186937 501(C)(3) 15.000 PRESCRIPTION 2924 EMERYWOOD PARKWAY MEDICATION PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 54-6001293 10.500 FREDERICKSBURG COMMUNITY BASED DEPARTMENT OF SOCIAL **IELIGIBILITY WORKER** SERVICES

OUTREACH PROJECT

608 JACKSON STREET SUITE
100
FREDERICKSBURG, VA 22401

ACTION IN COMMUNITY 54-0897679 501(C)(3) 10,000

THROUGH SERVICE (ACTS)

ACTS HELPLINE
ASSISTANCE AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

PO BOX 74

DUMFRIES, VA 22026

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 54-6001626 10.000 STAFFORD COUNTY ISTAFFORD'S HEALTH

DEPARTMENT OF SOCIAL INSURANCE SERVICES ENROLLMENT PROGRAM PO BOX 7 STAFFORD, VA 22555

7,500 HAZEL HILL HEALTHCARE 27-1744104 501(C)(3) HAZEL HILL PROJECT HEALTHCARE PROJECT 225 BUTLER RD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FREDERICKSBURG, VA 22405

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 54-1566468 501(C)(3) 5.000 EMPLOYMENT RESOURCES SUMMER INTERNSHIP PO BOX 801 PROGRAM FREDERICKSBURG, VA 22401

PO BOX 801
FREDERICKSBURG, VA 22401

FREDERICKSBURG CITY
PUBLIC SCHOOLS

PUBLIC SCHOOLS

PROGRAM

PROGRAM

SUMMER FOOD
SERVICE PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

2300 WASHINGTON AVENUE FREDERICKSBURG, VA 22401

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

SUMMER INTERN

PROGRAM (GRAD)

LOWLINC PO BOX 518	47-3273588	501(C)(3)	5,000		LIVING INDEPENDENTLY IN OUR COMMUNITY

5,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

LOCUST GROVE, VA 22508

200 PRINCE EDWARD STREET

FREDERICKSBURG, VA 22401

36-4564097

OPEN HAND

recipients cash grant non-cash assistance FMV, appraisal, other) ANNE GRAZIANI BROADDUS NURSING 750 SCHOLARSHIP

(d)Amount of

(e)Method of valuation (book,

(f)Description of non-cash assistance

SCHOLARSHIP	1	1,000		
BARBARA KANE NURSING SCHOLARSHIP	1	1,000		

SCHOLARSHIP				
BARBARA KANE NURSING SCHOLARSHIP	1	1,000		

(c)Amount of

BARBARA KANE NURSING SCHOLARSHIP	1	1,000		
CHARLES AND VIOLA JONES NURSING	1	1,000		

CHARLES AND VIOLA JONES NURSING	1	1,000		
SCHOLARSHIP		·		

C. I. (1, 1, 1, 2, 2, 1,	_	_,		
SCHOLARSHIP				

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(b) Number of

(a)Type of grant or assistance

(a)Type of grant or assistance (b)Number of recipients (c)Amount of cash grant (d)Amount of non-cash assistance (e)Method of valuation (book, FMV, appraisal, other) (f)Description of non-cash assistance (s)Method of valuation (book, FMV, appraisal, other) (f)Description of non-cash assistance cash grant (f)Description of non-cash assistance (f)Description of non-cash assistance cash grant (f)Description of non-cash assistance (f)Description of non-cash assistance cash grant (f)Description of non-cash assistance (f

750

750

1,000

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

SCHOLARSHIP

SCHOLARSHIP

RYAN LEGATH SCHOLARSHIP

ALLIANCE SCHOLARSHIP

ELIZABETH BRUNELLE RYAN AND CATHERINE

FREDERICKSBURG EMERGENCY MEDICAL

HAROLD AND FRANCES SCHILZ NURSING

(a)Type of grant or assistance (b)Number of recipients (c)Amount of cash grant (d)Amount of non-cash assistance (e)Method of valuation (book, FMV, appraisal, other)

HEWETSON NURSING SCHOLARSHIP 1 750

IDA RICHARDSON JENKINS MEMORIAL 1 750

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

JEANE BULLOCK NURSING SCHOLARSHIP

JENNIE MAE BENSON NURSING

SCHOLARSHIP

SCHOLARSHIP	1	/50		
JEAN C WILLIAMS MEMORIAL NURSING SCHOLARSHIP	1	750		

1,000

750

(a)Type of grant or assistance (b)Number of (c)Amount of (d)Amount of (e)Method of valuation (book, (f)Description of non-cash assistance FMV, appraisal, other) recipients cash grant non-cash assistance JOHN PAINTER SCHOLARSHIP 750

SOURT PARTIES SOURCE TROUBLE	_	, 30		
LIBBY PEARSON ENDOWED NURSING SCHOLARSHIP	1	750		
LINDA WITMED NUDGING COUGLADOUID	1	750		

SCHOLARSHIF				
LINDA WITMER NURSING SCHOLARSHIP	1	750		
MARY FRANCES WILLIS & JAMES G. WILLIS	1	1 000		

750

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

NANCY HAZARD MEMORIAL SCHOLARSHIP

LINDA WITMER NURSING SCHOLARSHIP	1	750		
MARY FRANCES WILLIS & JAMES G WILLIS	1	1,000		

MARY FRANCES WILLIS & JAMES G WILLIS	1	1,000		
MEMORIAL SCHOLARSHIP				

(a)Type of grant or assistance (b)Number of recipients (c)Amount of cash grant (d)Amount of non-cash assistance (e)Method of valuation (book, FMV, appraisal, other) (f)Description of non-cash assistance (f)Description of n

STAFFORD HOSPITAL AUXILIARY SCHOLARSHIP	1	1,000		
STAFFORD HOSPITAL AUXILIARY	1	1,000		

STAFFORD HOSPITAL AUXILIARY SCHOLARSHIP	1	1,000		
STEPHANIE FRANCINE BROWN NURSING	1	750		

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

SCHOLARSHIP

SUE HALL NURSING SCHOLARSHIP

(a)Type of grant or assistance (b)Number of (c)Amount of (d)Amount of (e)Method of valuation (book, (f)Description of non-cash assistance FMV, appraisal, other) recipients cash grant non-cash assistance

THE FRED M RANKIN, III LEADERSHIP SCHOLARSHIP	1	1,500		
THE VICKIE GRAVES PITTMAN GERMANNA	1	1,000		

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

NURSING SCHOLARSHIP	1	1,000		
WILLIAM F JACOBS, JR SCHOLARSHIP IN	1	2,000		

NURSING SCHOLARSHIP					
WILLIAM F JACOBS, JR SCHOLARSHIP IN	1	2,000			
LIEALTHICADE ADAMAINTEETDATION	1		I	II	l .

HEALTHCARE ADMINISTRATION				
WILLIAM F JACOBS, JR SCHOLARSHIP IN	1	2,000		

VIRGINIA MEDICAL IMAGING 6,214

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	19331	L 20 33	619
Sch	edule J	Co	mpensati	on Information	00	1B No	1545-0	0047
(For	n 990)	For certain Office		rustees, Key Employees, and Hig	hest			
		Complete if the organic	Compensa anization answ	ited Employees ered "Yes" on Form 990, Part IV	, line 23.	20	18	}
Б			▶ Attach	to Form 990. instructions and the latest inform			o Pul	
•	tment of the Treasury al Revenue Service	P Go to <u>www.ns.gov</u>	7 <u>71 01111990</u> 101	mistructions and the latest infor		Insp	ectio	n
	ne of the organiza	ation ALTHCARE GROUP RETURN			Employer identificat	ion nu	ımber	
- INAI	CT WASHINGTON HE	ALTICARE GROOT RETORIN			20-1106426			
Pa	rt I Questi	ons Regarding Compensat	ion					
							Yes	No
1a				the following to or for a person liste y relevant information regarding the				
		s or charter travel		Housing allowance or residence for	•			
	_	companions	님	Payments for business use of perso				
		nification and gross-up payments lary spending account	H	Health or social club dues or initiative. Personal services (e.g., maid, chauf				
	Discretion	iary spending account		reisonal services (e.g., maid, chadi	reur, cher)			
b		xes in line 1a are checked, did th all of the expenses described abo		ollow a written policy regarding payn plete Part III to explain	nent or reimbursement	1b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked in line	. 1.2	2	Yes	
	directors, truste	es, officers, including the CEO/E	Recutive Director	, regarding the items checked in line	e lar			
3				d to establish the compensation of the third to the check any boxes for methods	ne			
	_	•		CEO/Executive Director, but explain	n Part III			
	✓ Compensa	ation committee	✓	Written employment contract				
		ent compensation consultant	\overline{\sigma}	Compensation survey or study				
		of other organizations	\checkmark	Approval by the board or compensa	tion committee			
4	During the year related organiza		90, Part VII, Sed	ction A, line 1a, with respect to the f	ılıng organızatıon or a			
а	_	ance payment or change-of-cont	rol payment?			4a	Yes	
b		r receive payment from, a supple		fied retirement plan?		4b	Yes	
С	•	r receive payment from, an equit	•	· ·		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	provide the app	licable amounts for each item in Par	t III			
	Only E01(a)(2), 501(c)(4), and 501(c)(29)	organizations	must complete lines F-9				
5			_	the organization pay or accrue any				
		ontingent on the revenues of						
а	The organization	1 [?]				5a		No
b	Any related orga					5b		No
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Sectior ontingent on the net earnings of	ı A, line 1a, did t	the organization pay or accrue any				
a	The organization					6a		No
Ь	Any related orga					6b		No_
7	-	6a or 6b, describe in Part III	A lunc to did a	the organization provide any newforce	d			
7	payments not d	escribed in lines 5 and 6? If "Yes	," describe in Pai		u	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe	8		No
9	If "Yes" on line 5 53 4958-6(c)?	8, did the organization also follov	v the rebuttable	presumption procedure described in	Regulations section	9		
For F	Paperwork Redu	ction Act Notice, see the Inst	ructions for Fo	rm 990. Cat No 5	50053T Schedule J	(Form	990)	2018

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (C) Retirement (E) Total of (F) and other benefits columns Compensation in compensation deferred (B)(i)-(D) column (B) (i) Base (ii) (iii) Other compensation reported as compensation Bonus & incentive reportable deferred on prior compensation compensation Form 990 See Additional Data Table

			 Schedule J (F	orm 990) 2018

3chedule 3 (Forth 990) 2010	Page 3							
Part III Supplemental Inform	nation							
Provide the information, explanation, or	rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Return Reference	Explanation							
PART I, LINE 1A	PART I, LINE 1A - TRUSTEES WHO ARE UNCOMPENSATED VOLUNTEERS TRAVELING FOR BUSINESS RELATED REASONS ON BEHALF OF THE ORGANIZATION ARE							

ICOST OF SPOUSAL MEALS PROVIDED AND THE AMOUNT IS REPORTED AS INCOME ON THE EXECUTIVE'S W-2

1099 IN THE YEAR PAID. EXECUTIVES WHO ARE TRAVELING FOR BUSINESS RELATED REASONS ON BEHALF OF THE ORGANIZATION ARE REIMBURSED FOR THE

Schodula 1 (Form 990) 2018

Return Reference	Explanation
·	SEAN BARDEN RECEIVED A 457(F) DISTRIBUTION OF \$47,990 KATHRYN WALL RECEIVED A 457(F) DISTRIBUTION OF \$44,647 MICHAEL MCDERMOTT RECEIVED A 457(F) DISTRIBUTION OF \$130,612 XAVIER RICHARDSON RECEIVED A 457(F) DISTRIBUTION OF \$14,800 JOYCE HANSCOME RECEIVED SEVERANCE PAY OF \$84,568 AND 457(F) DISTRIBUTION OF \$38,557 WHICH WAS INCLUDED IN HER 2017 W-2

Return Reference	Explanation
· · · · · · · · · · · · · · · · · · ·	PART I, LINE 7 - ALL EXECUTIVES HAVE AS A PART OF THEIR COMPENSATION A VARIABLE COMPONENT SUCH THAT THEY ARE ELIGIBLE TO RECEIVE A PERCENTAGE OF THEIR BASE PAY AS AN INCENTIVE FOR THE ACHIEVEMENT OF INDIVIDUAL AND CORPORATE GOALS AND OBJECTIVES

Return Reference	Explanation
SCHEDULE J	NDEPENDENT BOARD TRUSTEES RECEIVE NO COMPENSATION

Software ID:

Software Version: EIN: 20-1106426

Name: MARY WASHINGTON HEALTHCARE GROUP RETURN

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

•	е J,	Part II - Officers, Di	irectors, Trustees, K	ey Employees, and	Highest Compensate	d Employees	1	
(A) Name and Title			of W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive	(iii) Other reportable	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
MICHAEL P MCDERMOTT	17.3		compensation	compensation				prior rottiti 990
MD MBA	(1)		0	0	<u> </u>	0	0	0
PRESIDENT AND CEO	(11)	815,940	250,871	219,110	8,250	33,442	1,327,613	0
SEAN T BARDEN BSBA MBA EXEC VP AND CFO	(1)	0	0	0	o	0	0	o
EALE II THIS ELE	(11)	438,222	126,484	91,131	8,250	26,315	690,402	0
XAVIER RICHARDSON BA	(1)	0	, 0	,	O	0	0	0
MBA MWHF AND SHF PRESIDENT / E	(11)	231,587	51,659	51,480	7,041	22,175	363,942	0
KATHRYN WALL BA MA	(1)	0	0	0	o	0	0	0
EVP	l _{an}	272,262	61 300	06 540	0.250	12.520	440.000	
MARIE FREDRICK RT R CRA	(1)	2,2,202	61,390	86,548	8,250	12,530	440,980	0
MJ VICE PRESIDENT								
	(11)	194,223	41,072	10,295	0	21,718	267,308	0
JUSTIN BOX MBA SVP & CIO	(1)	0	0	0	이	0	0	0
	(11)	284,799	69,405	11,632	8,250	34,991	409,077	0
REBECCA M BIGONEY MDBSMA	(1)	0	0	0	0	0	0	0
EVP & CMO	(11)	430,990	122,431	146,282	8,250	20,873	728,826	0
EILEEN DOHMANN RN BSN	(1)	0	0	0	0,230	0	0	0
MBA NEA-BC SVP & CNO	(1)	262,267						<u>-</u>
ERIC FLETCHER MBA APR	(1)	202,207	63,608	17,921	8,250	5,316	357,362	0
SVP				0		0	0	
	(11)	274,276	61,401	11,951	8,250	31,435	387,313	0
TRAVIS TURNER BS MBA SVP	(1)	0	0	0	0	0	0	0
	(11)	243,034	56,568	11,557	6,970	28,732	346,861	0
ELIESE K BERNARD VICE PRESIDENT	(1)	311,870	59,798	8,249	0	4,965	384,882	0
VICE PRESIDENT	(11)	0	0	0	0	0		0
LAUREN BLALOCK	(1)	0	0	0	0	0	0	0
VICE PRESIDENT	/\	159,926						
CODY BLANKENSHIP	(11)	139,926	33,833	7,859	5,340	32,787	239,745	0
VICE PRESIDENT				0		0	0	
	(11)	172,168	31,093	7,827	2,591	27,890	241,569	0
KATHLEEN BOURGAULT MS CPAM	(1)	0	0	0	0	0	0	0
VICE PRESIDENT	(11)	192,607	40,209	10,316	5,572	21,942	270,646	0
SANDRA BROWN CPA VICE PRESIDENT	(1)	0	0	0	О	0	0	0
VICETRESIDENT	(11)	216,132	42,141	8,638	6,929	22,124	295,964	0
ALAN EDWARDS	(1)	0	12,141	0,000	0,525	0	233,304	0
VICE PRESIDENT	(11)	170,421				20.45		
TINA ERVIN	(1)	170,421	37,001	9,963	5,699	32,467	255,551	0
VICE PRESIDENT	١, ا		0	0	0			
CTEDUEN MANDELL MO	(11)	191,675	40,320	8,167	6,107	21,537	267,806	0
STEPHEN MANDELL MD VICE PRESIDENT	(1)	326,714	64,751	12,456	8,250	25,488	437,659	0
	(11)	0	0	0	0	0	0	0
DOUGLAS SCHULTE MD VICE PRESIDENT	(1)	0	0	0	0	0	0	0
	(11)	313,144	64,371	9,092	8,250	2,411	397,268	ი
CATHLEEN YABLONSKI BS	(1)	216,078		8,209		22,733	293,475	0
							,	i
MS VICE PRESIDENT	(11)				0			

(B) Breakdown of W-2 and/or 1099-MISC compensation (A) Name and Title (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation compensation reported as deferred on Other reportable Bonus & incentive prior Form 990 compensation compensation DAVID YI MD VICE PRESIDENT 291,093 57,641 8,149 8,250 2,241 367,374 SANG HO NA 751,355 8,250 125,000 9,055 13,105 906,765 **PHYSICIAN** (11) **PHYSICIAN** (11) THERESA CONOLOGUE 536,166 500 3,534 21,667 561,867 **PHYSICIAN** JOHN CARDONE 509,688 30,000 1,290 8,250 29,187 578,415 **PHYSICIAN**

3,575

11,103

367,651

378,086

AGOSTINO VISIONI PHYSICIAN	(1)	742,051	75,000	•	8,250	33,703	·	
	(11)	0	0	0	0	0	0	0
J T SHERWOOD	(1)	740,780	60,000	712	8,250	37,334	847,076	0

195,562

378,086

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

47,837

109,574

JAMES R DANIEL

DIRECTOR

MHA

FORMER SENIOR MEDICAL

THOMAS G GETTINGER

FORMER EVP & COO

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312033619 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. OMB No 1545-0047 Schedule K Supplemental Information on Tax-Exempt Bonds (Form 990) 2018 ▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ➤ Attach to Form 990. Open to Public Department of the Treasury ▶Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Inspection Name of the organization Employer identification number MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Part I **Bond Issues** (b) Issuer EIN (c) CUSIP # (d) Date issued (h) On (i) Pool (a) Issuer name (e) Issue price (f) Description of purpose (q) Defeased behalf of financing ıssuer Yes No Yes No Yes No ECONOMIC DEVELOPMENT 52-1303430 355849AS9 05-10-2007 86,868,312 REFUNDING OF 1996 MWH BONDS Х Х Х **AUTHORITY** ECONOMIC DEVELOPMENT 52-1303430 355849BC3 05-28-2014 59,254,492 REFUNDING OF 2002 BONDS Χ Χ Х **AUTHORITY** ECONOMIC DEVELOPMENT 54-1244413 852431BM6 05-02-2016 128,486,132 REFUNDING OF 2006 BONDS Χ Χ Х **AUTHORITY** ECONOMIC DEVELOPMENT 52-1303430 11-22-2016 30,405,000 REFUNDING OF 2013 BONDS Х Χ Х **AUTHORITY** Part ${f II}$ **Proceeds** С D 47,535,000 965,000 1,955,000 Total proceeds of issue . . 86,868,312 59,254,492 128.486.132 30,405,000

4 5 6

583,010 630,794 2,100,667

7 8 86,285,302 58,623,698 126,385,465

9 10 11 30,405,000 12 13 2007 2014 2016 2016 Yes Yes No Yes No Yes No No Were the bonds issued as part of a current refunding issue? Х Х Х Х 14 Were the bonds issued as part of an advance refunding issue? Χ Χ Χ Χ 15 Has the final allocation of proceeds been made? Χ Х Χ Χ 16

Does the organization maintain adequate books and records to support the final allocation of 17 Χ Χ Χ Χ **Private Business Use** Part 🏻 Α В C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned property Х Χ Χ Χ

Х

Are there any lease arrangements that may result in private business use of bond-financed Χ Х Χ Cat No 50193E Schedule K (Form 990) 2018 For Paperwork Reduction Act Notice, see the Instructions for Form 990.

b

C

d

6

8a

Part IV

b

C

Arbitrage

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?...

Rebate not due yet?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

hedge with respect to the bond issue?

the issue are remediated in accordance with the requirements under

Page 2

Х

Χ

Χ

No

Х

Χ

Χ

Х

Yes

Χ

Χ

Χ

Schedule K (Form 990) 2018

D

If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside Х Χ Χ Χ counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed Χ Χ Χ

Χ

No

Χ

Χ

Χ

Χ

X

В

Yes

Χ

Χ

Х

Yes

Х

Х

Х

Х

Χ

No

Χ

Χ

Χ

Х

C

Χ

Χ

Х

No

Χ

Χ

Χ

Χ

Χ

Α

Yes

Х

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2018

Arbitrage (Continued)

Were gross proceeds invested in a guaranteed investment contract

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Term of GIC

the GIC satisfied?

requirements of section 148? . . .

Return Reference

Part IV

(GIC)?

period?

Part VI

Yes No

Х

Yes

Α

Nο

Explanation

Yes

Χ

No

Χ

Yes

В

No

Yes

Χ

No

Yes

Х

Page 3

No

D

D

Nο

Yes

Yes

Х

Schedule K (Form 990) 2018

No

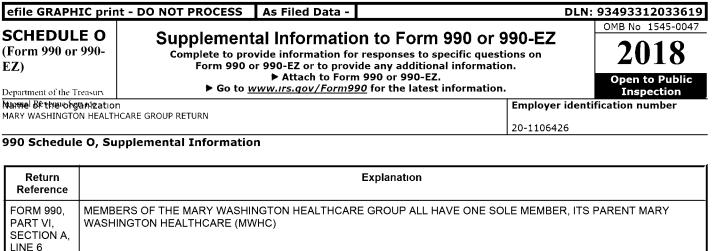
Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312033619 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Go to www.irs.gov/Form990 for the latest information. Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Part I Types of Property (b) (a) (c) (d) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 400 FMV 1 Art-Works of art . . Х Art—Historical treasures Art—Fractional interests Χ 3,245 FMV 4 Books and publications Clothing and household goods Cars and other vehicles **7** Boats and planes . . 8 Intellectual property . . . Securities-Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures . . . Qualified conservation contribution—Other . Real estate—Residential . Real estate—Commercial . Real estate—Other . . 18 Collectibles 19 Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ▶ See Additional Data 26 Other ▶ (______) Other ▶ (______) 27 Other ▶ (______) 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a Nο b If "Yes," describe the arrangement in Part II Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 Nο 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a No b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, Schedule M (Form 990) (2018) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Form 990) (2018)	Page 2					
	Supplemental Information.					
Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.						
Return Reference	Explanation					
	Schedule M (Form 990) (2018)					

Additional Data

			Software ID:						
			Software Version:						
			EIN: 2	0-1106426					
Name: MARY WASHINGTON HEALTHCARE GROUP RETURN									
Part I, Lines 25-28									
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts				
Other ▶ (EVENT PRIZES)		Х	5	8,060	FMV				
Other ▶ (FOOD AND BEVERAGES)		Х	8	3,216	FMV				
Other ▶ (EVENT FACILITIES)		Х	3	2,970	FMV				
Other ▶ (GIFT CARDS)		Х	4	1,175	FMV				
Other ▶ (CEMETERY PLOT)		Х	1	500	FMV				
Other ▶ (PAID FOR ENTERTAINMENT AT EVENT	.)	Х	1	253	FMV				



Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

Return Explanation

Reference

FORM 990, MEMBERS OF THE MARY WASHINGTON HEALTHCARE GROUP ALL HAVE ONE SOLE MEMBER, ITS PARENT MARY PART VI, WASHINGTON HEALTHCARE (MWHC) MWHC HAS RESERVED CERTAIN POWERS TO ITSELF WITHIN EACH OF IT SECTION A, S SUBSIDIARIES ORGANIZING DOCUMENTS THESE RESTRICTIONS INCLUDE AMENDING THE GOVERNING DOCUMENTS BUDGETING, EXPENDITURES OVER CERTAIN THRESHOLDS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	MANAGEMENT COMPLETES A DRAFT OF THE INTERNAL REVENUE SERVICE (IRS) FORM 990 INFORMATION RE TURN FOR MARY WASHINGTON HEALTHCARE AND ITS SUBSIDIARIES. THIS DRAFT IS SUBMITTED TO THE A UDIT & COMPLIANCE COMMITTEE OF THE ORGANIZATION'S BOARD OF TRUSTEES. THE FORM 990 AND UNDE RLYING INFORMATION ARE PRESENTED TO AND REVIEWED BY THIS COMMITTEE. IF THE CONTENTS OF THE 990 RETURN ARE DEEMED ACCURATE AND ACCEPTABLE BY THE COMMITTEE, THIS BODY RECOMMENDS ACCE PTANCE OF THE RETURN BY THE FULL BOARD OF TRUSTEES. THE FORM 990 RETURN IS SUBSEQUENTLY PR ESENTED TO AND REVIEWED BY THE ORGANIZATION'S BOARD OF TRUSTEES. IF DEEMED ACCURATE AND ACCEPTABLE THE BOARD ACCEPTS THE RETURN THROUGH A FORMAL MOTION. AS PART OF THIS PROCESS, THE DRAFT RETURN IS POSTED ON THE BOARD'S WEBSITE WHERE IT REMAINS AVAILABLE FOR REVIEW EVEN AFTER FORMAL ACCEPTANCE BY THE BOARD. THE FORM 990 RETURN IS ALSO AVAILABLE TO MEMBERS OF THE BOARD OF TRUSTEES AS WELL AS THE GENERAL PUBLIC ON MARY WASHINGTON HEALTHCARE'S WEBSITE (WWW MARYWASHINGTONHEALTHCARE COM)

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EVERY TRUSTEE, AND EXECUTIVE MEMBER OF MANAGEMENT IS REQUIRED TO DISCLOSE ANY AND ALL POSSIBLE CONFLICTS OF INTERESTS THE DISCLOSURES ARE MADE ANNUALLY AND SUBMITTED TO THE MWHC CHIEF AUDIT EXECUTIVE (CAE) THE CAE THEN PRESENTS ALL CONFLICTS TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES THE CHAIRMAN OF THE AUDIT AND COMPLIANCE COMMITTEE REPORTS ALL CONFLICTS TO THE FULL BOARD CONFLICTS ARE CONTINUALLY AND ACTIVELY MANAGED AT EACH MEETING, THE CHAIR ASKS IF ANYONE AT THE MEETING HAS A CONFLICT TO DISCLOSE INDIVIDUALS WITH CONFLICTS DISCLOSE THEIR CONFLICTS AND THE RELATED TOPIC THE INDIVIDUAL THEN RECUSES HIM/HERSELF FROM ANY DECISION RELATED TO THAT TOPIC THE CONFLICT OF INTERESTS POLICY IS REVIEWED ANNUALLY BY THE BOARD OF TRUSTEES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	MARY WASHINGTON HEALTHCARE UTILIZES AN EXECUTIVE COMPENSATION COMMITTEE WITH THE PURPOSE A ND AUTHORITY TO ESTABLISH PROCESSES TO ENSURE FAIR AND COMMERCIALLY REASONABLE COMPENSATIO N FOR THE CEO AND EXECUTIVE LEADERSHIP IN ORDER TO ENSURE COMPENSATION PAID IS SET AT FAIR MARKET VALUE, THE EXECUTIVE COMPENSATION COMMITTEE UTILIZES COMPENSATION SURVEY DATA, FORM 990 INFORMATION FROM COMPARABLE HEALTH SYSTEMS, AND THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT SUCH INDEPENDENT THIRD PARTY DATA POINTS PROVIDE ASSURANCE THAT EXECUTIVE COMPENSATION IS COMMERCIALLY REASONABLE AND AT A FAIR MARKET VALUE

Return Explanation
Reference

LINE 19

FORM 990, THE AUDITED FINANCIALS STATEMENTS ARE POSTED ON THE MARY WASHINGTON HEALTHCARE WEBSITE FOR PART VI, PUBLIC VIEW SECTION C.

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	CONTRACT PERSONNEL PROGRAM SERVICE EXPENSES 18,547,164 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 18,547,164 ASP PROGRAM SERVICE EXPENSES 353,211 MANAGEMENT AND GENERAL EXPENSES 7,208 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 360,419 B ILLNG AND COLLECTION SERVICES PROGRAM SERVICE EXPENSES 3,403,075 MANAGEMENT AND GENERAL EXPENSES 69,451 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,472,526 CONSULTING SERVIES PROGRAM SERVICE EXPENSES 30,716,712 MANAGEMENT AND GENERAL EXPENSES 1,887,981 FUNDRAISING E XPENSES 2,189 TOTAL EXPENSES 32,606,882 MANAGEMENT CONTRACTS PROGRAM SERVICE EXPENSES 2 6,6376,382 MANAGEMENT AND GENERAL EXPENSES 538,293 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 26,914,675 MAINTENANCE SERVICES PROGRAM SERVICE EXPENSES 6,540,016 MANAGEMENT AND GENE RAL EXPENSES 133,470 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,673,486 STORAGE SERVICES PROGRAM SERVICE EXPENSES 66,446 MANAGEMENT AND GENERAL EXPENSES 1,356 FUNDRAISING EXPENS ES 0 TOTAL EXPENSES 67,802 TENAN COVERAGE PROGRAM SERVICE EXPENSES 5,886,110 MANAGEMEN T AND GENERAL EXPENSES 120,125 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,006,235 WASTE DI SPOSAL PROGRAM SERVICE EXPENSES 1,014,943 MANAGEMENT AND GENERAL EXPENSES 20,713 FUNDRA ISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 20,713 FUNDRA

Return Explanation

LINE 9

Reference	
FORM 990,	RELIEF FROM AFFILIATE LOANS -21,589,646 UNCOLLECTED PLEDGES -238,706 ELIMINATION OF EQUITY FOR
PART XI	CONSOLIDATED ENTITIES 9 338 598

Explanation Return

Reference	
FORM 990,	THE COMPANIES IN THE GROUP RETURN ARE INCLUDED IN THE CONSOLIDATED AUDITED FINANCIAL STATE
PART XII.	MENTS OF MWHC CONSISTENT WITH PRIOR YEARS RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT AND S

LINE 2C ELECTION OF AUDITORS RESTS WITH THE AUDIT & COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES

Return Explanation

Reference	·
FORM 990, PART V,	NO ENTITY WITHIN THE GROUP FILES W-2S WITH THE IRS ALL PAYROLL IS PAID THROUGH AN AGENCY AGREEMENT WITH MARY WASHINGTON HEALTHCARE

Return Explanation Pafaranca

INCICICIOC	
FORM 990,	ABBREVIATIONS MWHC - MARY WASHINGTON HEALTHCARE MPI - MEDICORP PROPERTIES, INC. MWHC CLIN
SCHEDULE	CAL - MARY WASHINGTON HEALTHCARE CLINICAL SERVICES, INC MEDIDOCTORS H C - MEDIDOCTORS H

OLDING COMPANY

990 Schedule O, Supplemental Information

Return Explanation
Reference

FORM 990, PART V, Q3A AND Q3B

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE R** (Form 990)

Name of the organization MARY WASHINGTON HEALTHCARE GROUP RETURN

Department of the Treasury

Internal Revenue Service

As Filed Data -

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

DLN: 93493312033619

Open to Public Inspection

Employer identification number

Part I Identification of Disregarded Entities Complet					1		
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) MEDIDOCTORS LLC 2300 FALL HILL AVE STE 418 FREDERICKSBURG, VA 22401 54-1990805	MEDICAL	VA	-473,592	48,594	MARY WASHINGTON HEALTH CLINICAL SERVICES INC	CARE	_
							_
							_
Part II Identification of Related Tax-Exempt Organiza related tax-exempt organizations during the tax years.		anization answered "	Yes" on Form 99	0, Part IV, line 34	4 because it had one or	more	_
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity stati (if section 501(c)(3		Section (13) co ent	ontrolle tity?
(1)STAFFORD HOSPITAL AUXILIARY 2300 FALL HILL AVE SUITE 418	MEDICAL SERVICES	VA	501(C)(3)	LINE 12D, III-O		Yes	No
FREDERICKSBURG, VA 22401 26-2704632							
(2)MARY WASHINGTON HOSPITAL AUXILIARY 2300 FALL HILL AVE SUITE 418 FREDERICKSBURG, VA 22401	MEDICAL SERVICES	VA	501(C)(3)	LINE 12D, III-O			No
75-2985923 (3)MARY WASHINGTON HEALTHCARE 2300 FALL HILL AVE SUITE 418	MEDICAL SERVICES	VA	501(C)(3)	LINE 12C, III-FI	MWHC		No
FREDERICKSBURG, VA 22401 54-1240646							
For Panerwork Reduction Act Notice, see the Instructions for For	000	Cat No. 50135	V	<u> </u>	Schedule P (Form	0001.2	010

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

Primary activity	domicile (state or foreign country)	Direct e controlling entity	controlling ii entity	Predominant income(related, unrelated, excluded from tax under sections 512-	Predominant Share income(related, unrelated, excluded from tax under	(f) Share of total Income	Share of total	(g) Share of end- of-year assets	(h) Disproprtionate allocations?		amount in box 20 of Schedule K-1	managing partner?		General or managing partner?		General or managing partner?		General or managing partner?		(k) Percentage ownership
			,			Yes	No		Yes	No										
SURGERY CTR	VA	MWHC CLINICAL SERVICES INC	RELATED	3,125,595	1,581,746		No		Yes		53 870 %									
IMAGING	VA	MWHC CLINICAL SERVICES INC	RELATED	6,548,092	1,939,268		No		Yes		51 000 %									
OPTOMETRY	VA	MWHC CLINICAL SERVICES INC	RELATED	-337,063	-2,416,383		No		Yes		99 000 %									
REAL ESTATE	VA	MEDICORP PROPERTIES INC	RELATED	15,094	51,332		No			No	12 500 %									
REAL ESTATE	VA	MEDICORP PROPERTIES INC	RELATED	151,433	-656,921		No			No	39 500 %									
REAL ESTATE	VA	MEDICORP PROPERTIES INC	RELATED	-10,626	914,545		No			No	39 500 %									
	SURGERY CTR IMAGING OPTOMETRY REAL ESTATE	SURGERY CTR VA IMAGING VA OPTOMETRY VA REAL ESTATE VA	SURGERY CTR SURGERY CTR VA MWHC CLINICAL SERVICES INC IMAGING VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MEDICORP PROPERTIES INC REAL ESTATE VA MEDICORP PROPERTIES INC REAL ESTATE VA MEDICORP PROPERTIES INC	domicile (state or foreign country) SURGERY CTR VA MWHC CLINICAL SERVICES INC IMAGING VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED REAL ESTATE VA MEDICORP PROPERTIES INC RELATED REALESTATE VA MEDICORP PROPERTIES INC RELATED RELATED	domicile (state or foreign country) SURGERY CTR VA MWHC CLINICAL SERVICES INC IMAGING VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED 6,548,092 CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED -337,063 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 15,094 151,433 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 151,433	domicile (state or foreign country) SURGERY CTR VA MWHC CLINICAL SERVICES INC IMAGING VA WHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED -337,063 -2,416,383 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 15,094 51,332 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 151,433 -656,921 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 151,433 -656,921 REAL ESTATE VA MEDICORP PROPERTIES INC RELATED 151,433 -656,921	domicile (state or foreign country) SURGERY CTR VA MWHC CLINICAL SERVICES INC OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED OPTOMETRY VA MWHC CLINICAL SERVICES INC RELATED -337,063 -2,416,383 RELATED RELATED FINC RELATED 15,094 51,332 RELATED RELATED RELATED RELATED 151,433 -656,921 RELATED RELATED RELATED RELATED 151,433 -656,921 RELATED RE	domicole (state or foreign country) long method with the country or foreign country long method with the country or foreign country			domicule (state or foreign country) controlling entity or foreign country) country count									

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(b)(contr	n 512 [13]
CAPTIVE INSURANCE	VA	MARY WASHINGTON HEALTHCARE	С	-240,573	19,051,426	100 000 %		No
RETAIL MEDICAL	VA	MWHC CLINICAL SERVICES INC	С	126,886	1,374,151	100 000 %		No
HEALTH MAINTENANCE	VA	MARY WASHINGTON HEALTHCARE	С		598,901	100 000 %		No
	Primary activity CAPTIVE INSURANCE RETAIL MEDICAL	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA RETAIL MEDICAL VA	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTHCARE RETAIL MEDICAL VA MWHC CLINICAL SERVICES INC HEALTH MAINTENANCE VA MARY WASHINGTON	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTHCARE RETAIL MEDICAL VA MARY CLINICAL SERVICES INC MARY WASHINGTON C MWHC CLINICAL SERVICES INC MARY WASHINGTON C MARY WASHINGTON C MARY WASHINGTON C MARY WASHINGTON C	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTHCARE RETAIL MEDICAL VA MARY SERVICES INC WASHINGTON COUNTRY WASHINGTON COUNTRY MWHC CLINICAL SERVICES INC MARY COUNTRY WASHINGTON COUNTRY MARY COUNTRY WASHINGTON COUNTRY MARY COUNTRY WASHINGTON COUNTRY WASHI	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTHCARE RETAIL MEDICAL VA MARY WASHINGTON HEALTH MAINTENANCE VA MARY WASHINGTON HEALTHCARE C SERVICES INC SERVICES INC C SERVICES INC C SERVICES INC SERVICES INC SERVICES INC C SERVICES INC SERVICES INC C SERVICES INC SERVIC	Primary activity Legal domicile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTHCARE RETAIL MEDICAL VA MARY WASHINGTON HEALTHCARE VA MARY WASHINGTON HEALTHCARE C 126,886 1,374,151 100 000 % MARY WASHINGTON HEALTHCARE C 126,886 1,374,151 100 000 % C TO TO TO TO TO TO TO TO TO	Primary activity Legal domincile (state or foreign country) CAPTIVE INSURANCE VA MARY WASHINGTON HEALTH MAINTENANCE VA MARY WASHINGTON MARY WASHINGTON

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d	T T	No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
	<u> </u>	1.,	$\overline{}$

				1
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	

i Exchange of assets with related organization(s)	 1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	 1j Yes	5
It I are a fift solution and some source from value of overselve to a source from value of overselve to a source from the sour	1k Yes	
k Lease of facilities, equipment, or other assets from related organization(s)		
l Performance of services or membership or fundraising solicitations for related organization(s)	 11	No
m Performance of services or membership or fundraising solicitations by related organization(s)	 1m Yes	ŝ
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	 1n Yes	ŝ
o Sharing of paid employees with related organization(s)	 1o Yes	•
p Reimbursement paid to related organization(s) for expenses	 1p	No
q Reimbursement paid by related organization(s) for expenses	 1q	No
r Other transfer of cash or property to related organization(s)	 1r	No
s Other transfer of cash or property from related organization(s)	1s	No

			ı	1
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
О	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q		No
r	Other transfer of cash or property to related organization(s)	1r		No
5	Other transfer of cash or property from related organization(s)	1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a)(b)(c)(d)Name of related organizationTransactionAmount involvedMethod of determining among type (a-s)	ount i	involve	d

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	01	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(1) General o managin partner	g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_
													_
	•								•	Schedul	e R (Forn	1 99	0) 2018

