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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No 1545-0047

2018

Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 01-01-2018 , and ending 12-31-2018

B Check if applicable
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
EAST-WEST MANAGEMENT INSTITUTE INC

Doing business as

Number and street (or P O box if mail is not delivered to street address) 575 MADISON AVENUE 25TH FL | Room/suite

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10022

D Employer identification number
13-3586432

E Telephone number
(212) 843-7660

G Gross receipts $ 15,811,408

F Name and address of principal officer
ADRIAN B HEWRYK
575 MADISON AVENUE 25TH FL
NEW YORK, NY 10022

H(a) Is this a group return for subordinates? ☐ Yes ☑ No
H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW EWMI ORG

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1988 | **M** State of legal domicile NY

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
SEE SCHEDULE O

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	4
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	4
5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	28
6	Total number of volunteers (estimate if necessary)	6	10
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	14,999,061	15,588,806
	9	Program service revenue (Part VIII, line 2g)	171,664	216,701
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,458	4,906
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	920	995
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	15,173,103	15,811,408
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	4,774,303	5,295,529
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	5,913,156	5,849,121
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶0		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	4,383,100	4,591,585
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	15,070,559	15,736,235
	19	Revenue less expenses Subtract line 18 from line 12	102,544	75,173
Net Assets or Fund Balances			Beginning of Current Year	End of Year
	20	Total assets (Part X, line 16)	3,010,699	2,866,001
	21	Total liabilities (Part X, line 26)	1,541,856	1,321,985
	22	Net assets or fund balances Subtract line 21 from line 20	1,468,843	1,544,016

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

****** | 2019-11-14
Signature of officer | Date

ADRIAN B HEWRYK PRESIDENT
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN P00446023
Firm's name ▶ MITCHELL & TITUS LLP			Firm's EIN ▶ 13-2781641	
Firm's address ▶ 80 PINE STREET 32 FL NEW YORK, NY 10005			Phone no (212) 709-4500	

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III . . . . ☑

1 Briefly describe the organization's mission

THE EAST-WEST MANAGEMENT INSTITUTE, INC (EWMI) PROMOTES AND FOSTERS DEMOCRACY AND ECONOMIC DEVELOPMENT THROUGHOUT THE WORLD BY VARIOUS MEANS, INCLUDING, BUT NOT LIMITED TO, COOPERATIVE AND OTHER PROJECTS AND ACTIVITIES WITH GOVERNMENTS AND NON-GOVERNMENTAL ORGANIZATIONS ("NGOS"), GRANTS, AND SEMINARS, CONFERENCES, WORKSHOPS AND OTHER EDUCATIONAL PROGRAMS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 3,523,427 including grants of $ 1,608,666) (Revenue $ 0)

See Additional Data

4b (Code) (Expenses $ 1,809,492 including grants of $ 266,919) (Revenue $ 0)

See Additional Data

4c (Code) (Expenses $ 1,785,357 including grants of $ 766,881) (Revenue $ 0)

See Additional Data

(Code) (Expenses $ 6,462,434 including grants of $ 2,653,063) (Revenue $ 217,696)

CAMBODIA CIVIL SOCIETY STRENGTHENING PROJECT EXPENSE $1,585,522 01, INCLUDING GRANTS OF $578,800 19SEDA AZERBAIJAN EXPENSE $1,327,220 76, INCLUDING GRANTS OF $477,189 08ACCESS - GEORGIA (USAID) EXPENSE $1,187,761 98, INCLUDING GRANTS OF $821,402 79KYRGYZSTAN CGP EXPENSE $1,153,897 46, INCLUDING GRANTS OF $219,359 25PRORIGHTS IN VIETNAM (DOS - DRL) EXPENSE $160,093 2, INCLUDING GRANTS OF $99,160LANDESA MYANMAR LAND TENURE EXPENSE $159,045 18, REVENUE 205,295 51ODC - FUNDED BY OSF (9/2017-8/2019) EXPENSE $146,618 75, INCLUDING GRANTS OF $103,250 60SRI LANKA ANTI CORRUPTION - DRL EXPENSE $89,259 64PARTNER LEGACY SUPPORT PROGRAM (PLSP) EXPENSE $89,229, INCLUDING GRANTS OF $89,229PREVENTING EXTREMISM IN KYRGYZTAN US EMBASSY EXPENSE $78,006 85ODC - FUNDED BY SPIDER (YEAR 2016) EXPENSE $63,419 19, INCLUDING GRANTS OF $61,175 97ODI - FUNDED BY SPIDER (YEAR 2017) EXPENSE $61,950 15, INCLUDING GRANTS OF $37,825 62PAKISTAN BIOETHICS STATE DEPT EXPENSE $48,063 23, INCLUDING GRANTS OF $3,370ODI - MRLG GRANT (YEAR 2015) EXPENSE $39,780 88, INCLUDING GRANTS OF $37,178 32ALBANIA BRITISH EMBASSY MEDIA PROGRAM INTO MIP EXPENSE $35,000, INCLUDING GRANTS OF $29,000OSI HUNGARY - WORKSHOP FOR UZBEK OFFICIALS 2018 PT EXPENSE $23,599 33, INCLUDING GRANTS OF $10,000ODI - MACARTHUR (YEAR 2015) EXPENSE $23,274 98, INCLUDING GRANTS OF $19,772 98MCKNIGHT FOUNDATION (ODM IP PROJECT) EXPENSE $22,498 87, INCLUDING GRANTS OF $15,541 39MOTT FOUNDATION (PTP) EXPENSE $21,121 28, INCLUDING GRANTS OF $15,000CAMB ICT CAPACITY BLDG PROJ - COUNTERPART/USAID EXPENSE $20,475 83ODN MTG - FUNDED BY SPIDER EXPENSE $20,010 43, INCLUDING GRANTS OF $4,591 88COURT ADMIN STUDY (USAID) FIXED PRICE EXPENSE $16,256 97INTL UNION FOR CONS OF NATURE & NATURAL RESOURCES EXPENSE $15,453CAMBODIA ICT CAMP EXPENSE $15,000, INCLUDING GRANTS OF $15,000EU NSA RECOFT EXPENSE $14,482 85, INCLUDING GRANTS OF $7,177 5PROMOTING RELIGIOUS FREEDOM IN VIETNAM (DRL) EXPENSE $10,085 81ODI - SPIDER RESULTS FOLLOW UP EXPENSE $8,725 05, INCLUDING GRANTS OF $8,725 05CSO STRENGTHENING IN KYRGYZTAN II (STATE) EXPENSE $8,453 03PTP - FUNDED BY FORD (YEAR 2015) EXPENSE $6,257 62PARLIAMENTARY INSTITUTE OF CAMBODIA EXPENSE $5,784 37, REVENUE $7,466 46OPEN DATA FOR DEVELOPMENT ASIA HUB IDRC EXPENSE $2,900GENERAL & ADMINISTRATIVE - DC EXPENSE $2,865 88, REVENUE $3,939 27MCKNIGHT CLV ODM MIN STRENGTHENING 18-388 EXPENSE $362 25, INCLUDING GRANTS OF $312 25ODI - FUNDED BY LAND PORTAL (YEAR 2015) EXPENSE $-41 58

4d Other program services (Describe in Schedule O)

(Expenses $ 6,462,434 including grants of $ 2,653,063) (Revenue $ 217,696)

4e **Total program service expenses ▶** 13,580,710

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?*If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16	Yes	
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*(see instructions)	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		No

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☑

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	37			
b	Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a** 28			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		**2b**	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		**3a**		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*		**3b**		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		**4a**	Yes	
b	If "Yes," enter the name of the foreign country ▶AL , CB , MK , GG , AJ , KG See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		**5a**		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		**5b**		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		**5c**		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		**6a**		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		**6b**		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		**7a**		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		**7b**		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		**7c**		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		**7e**		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		**7f**		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		**7g**		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		**7h**		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		**8**		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		**9a**		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		**9b**		
10	**Section 501(c)(7) organizations.** Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		**12a**		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O		**13a**		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		**14a**		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*		**14b**		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N		**15**		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O		**16**		No

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions*

Check if Schedule O contains a response or note to any line in this Part VI . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	4		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
b	Enter the number of voting members included in line 1a, above, who are independent	1b	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		No
6	Did the organization have members or stockholders?		6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		9		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed▶ NY

18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☐ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records
▶ADRIAN B HEWRYK 575 MADISON AVENUE 25TH FLOOR NEW YORK, NY 10022 (212) 843-7660

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) SCOTT MICHELLE DIRECTOR	1 00 0 00	X						0	0	0
(2) THAMI ROBERTA DIRECTOR	1 00 0 00	X						0	0	0
(3) MCGILL EUGENIA DIRECTOR	1 00 0 00	X						0	0	0
(4) VICKERS GEORGE DIRECTOR	1 00 0 00	X						0	0	0
(5) HEWRYK ADRIAN PRESIDENT	47 00 0 00			X				214,492	0	18,625
(6) TRITT RACHEL EXECUTIVE VICE PRESIDENT	50 00 0 00			X				198,292	0	25,457
(7) DIETRICH MARK VICE PRESIDENT	44 00 0 00			X				180,181	0	29,264
(8) TRICE ANNE CHIEF OF PARTY	51 00 0 00				X			203,309	0	7,652
(9) CECIL CATHERINE CHIEF OF PARTY	46 00 0 00				X			183,140	0	12,791
(10) LEDBETTER GARRY D CHIEF OF PARTY	40 00 0 00				X			175,219	0	29,561
(11) ERICKSEN CHARLES A SENIOR LEGAL ADVISOR	40 00 0 00					X		223,495	0	18,221
(12) WEINSTEIN NEIL DEPUTY CHIEF OF PARTY	41 00 0 00					X		216,455	0	22,153
(13) MANSFIELD NICOLAS DIRECTOR OF LEGAL PROGRAMS	41 00 0 00					X		174,500	0	29,996
(14) HEWRYK ROMAN DIRECTOR OF OPERATIONS	42 00 0 00					X		164,824	0	35,564
(15) FICO DELINA DIRECTOR OF CIVIL SOCIETY PROGRAMS	40 00 0 00					X		140,650	0	13,385

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position: Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
1b Sub-Total . . . . ▶										
c Total from continuation sheets to Part VII, **Section A** . . . . ▶										
d Total (add lines 1b and 1c) . . . . ▶								2,074,557	0	242,669

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 12

		Yes	No
3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
VBNK 23 STREET 554 SANGKAT BOEUNG KOK1 KHAN TOUL KORK, PHNOM PEHN CB	SEE SCHEDULE O	317,251
FOUNDATION OPEN SOCIETY - MACEDONIA BLVD JANE SANDANSKI 111 SKOPJE 10000 MK	SEE SCHEDULE O	255,295
INTERNATIONAL RESEARCH & EXCHANGE BOARD 1275 K STREET NW SUITE 600 WASHINGTON, DC 20005	SEE SCHEDULE O	179,789

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 3

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a				
	b Membership dues	1b				
	c Fundraising events	1c				
	d Related organizations	1d				
	e Government grants (contributions)	1e 14,950,791				
	f All other contributions, gifts, grants, and similar amounts not included above	1f 638,015				
	g Noncash contributions included in lines 1a - 1f $					
	h **Total.** Add lines 1a-1f ▶		15,588,806			
Program Service Revenue		Business Code				
	2a OTHER CONTRACTS	900099	216,701	216,701		
	b					
	c					
	d					
	e					
	f All other program service revenue					
	g **Total.** Add lines 2a–2f ▶		216,701			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶		4,906			4,906
	4 Income from investment of tax-exempt bond proceeds ▶					
	5 Royalties ▶					
		(i) Real / (ii) Personal				
	6a Gross rents					
	b Less rental expenses					
	c Rental income or (loss)					
	d Net rental income or (loss) ▶					
		(i) Securities / (ii) Other				
	7a Gross amount from sales of assets other than inventory					
	b Less cost or other basis and sales expenses					
	c Gain or (loss)					
	d Net gain or (loss) ▶					
	8a Gross income from fundraising events (not including $ ____ of contributions reported on line 1c) See Part IV, line 18	a				
	b Less direct expenses	b				
	c Net income or (loss) from fundraising events ▶					
	9a Gross income from gaming activities See Part IV, line 19	a				
	b Less direct expenses	b				
	c Net income or (loss) from gaming activities ▶					
	10a Gross sales of inventory, less returns and allowances	a				
	b Less cost of goods sold	b				
	c Net income or (loss) from sales of inventory ▶					
	Miscellaneous Revenue	Business Code				
	11a CURRENCY EXCHANGE GAIN/(LOSS)	900099	748	748		
	b OTHER INCOME	900099	247	247		
	c					
	d All other revenue					
	e **Total.** Add lines 11a–11d ▶		995			
	12 **Total revenue.** See Instructions ▶		15,811,408	217,696	0	4,906

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	93,081	93,081		
2 Grants and other assistance to domestic individuals See Part IV, line 22	1,500	1,500		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	5,200,948	5,200,948		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	583,500	122,102	461,398	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	4,354,369	3,665,197	689,172	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	170,491	94,874	75,617	
9 Other employee benefits	565,973	420,315	145,658	
10 Payroll taxes	174,788	97,329	77,459	
11 Fees for services (non-employees)				
a Management				
b Legal	36,022	6,230	29,792	
c Accounting	74,037	1,941	72,096	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,011,459	909,313	102,146	
12 Advertising and promotion				
13 Office expenses	314,699	252,946	61,753	
14 Information technology				
15 Royalties . .				
16 Occupancy	518,426	283,444	234,982	
17 Travel	235,370	171,633	63,737	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings	630,153	622,084	8,069	
20 Interest	19,780		19,780	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization . .				
23 Insurance . . .	80,717	28,974	51,743	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a SUBCONTRACTS	1,168,646	1,168,646		
b OVERSEAS ALLOWANCE	150,947	150,947		
c NONCAPITALIZED EQUIPMEN	53,313	40,155	13,158	
d DRIVERS' SERVICES EXP	40,949	40,949		
e All other expenses	257,067	208,102	48,965	
25 **Total functional expenses.** Add lines 1 through 24e	15,736,235	13,580,710	2,155,525	0
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash-non-interest-bearing		665,675	1	1,090,305
	2	Savings and temporary cash investments		19,711	2	23,187
	3	Pledges and grants receivable, net		2,081,480	3	1,537,107
	4	Accounts receivable, net			4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		167,572	9	143,184
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 7,819			
	b	Less accumulated depreciation	10b 7,819	0	10c	0
	11	Investments—publicly traded securities			11	
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		76,261	15	72,218
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		3,010,699	16	2,866,001
Liabilities	17	Accounts payable and accrued expenses		569,216	17	601,948
	18	Grants payable			18	
	19	Deferred revenue		272,640	19	220,037
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties		700,000	24	500,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24) Complete Part X of Schedule D			25	
	26	**Total liabilities.** Add lines 17 through 25		1,541,856	26	1,321,985
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		1,049,057	27	1,097,529
	28	Temporarily restricted net assets		419,786	28	446,487
	29	Permanently restricted net assets			29	
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		1,468,843	33	1,544,016
	34	Total liabilities and net assets/fund balances		3,010,699	34	2,866,001

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	15,811,408
2	Total expenses (must equal Part IX, column (A), line 25)	2	15,736,235
3	Revenue less expenses Subtract line 2 from line 1	3	75,173
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,468,843
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,544,016

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ____________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Additional Data

Software ID:

Software Version:

EIN: 13-3586432

Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990 (2018)

Form 990, Part III, Line 4a:

PROMOTING RULE OF LAW IN GEORGIA (PROLOG) , FUNDED BY USAID, IS ORGANIZED AROUND THE FOLLOWING FOUR SETS OF OBJECTIVES 1) STRENGTHENING LEGAL FRAMEWORK, 2) IMPROVING MANAGEMENT OF JUSTICE SYSTEM INSTITUTIONS, 3) ENHANCING SKILLS AND KNOWLEDGE OF LEGAL PROFESSIONALS, AND 4) IMPROVING ACCESS TO JUSTICE FOR MARGINALIZED GROUPS DURING FY2018, PROLOG PROVIDED TRAININGS FOR 992 STUDENTS, LAWYERS, JUDGES, AND COURT PERSONNEL PROLOG ALSO SUPPORTED EIGHT NGOS THROUGH GRANTS TO HELP THEM DELIVER STRATEGIC LEGAL AID TO THE COUNTRY'S MOST MARGINALIZED CITIZENS DURING FY2018, 18667 INDIVIDUALS RECEIVED LEGAL ADVICE OR REPRESENTATION FROM THESE NGOS THROUGH PROLOG FUNDING, AND UP TO 2797 CASES WERE LITIGATED THROUGH THE GEORGIAN JUSTICE SYSTEM, THE EUROPEAN COURT OF HUMAN RIGHTS AND OTHER INTERNATIONAL BODIES PROLOG HELPED ENHANCE THE KNOWLEDGE AND SKILLS OF GEORGIAN LEGAL PROFESSIONALS IN THE AREA OF HUMAN RIGHTS AND RIGHTS OF MARGINALIZED GROUPS, TRAINING TOTAL OF 50 LAWYERS, JUDGES AND COURT PERSONNEL DURING FY2018 PROLOG IS ALSO SUPPORTING IMPROVED TEACHING AND KNOWLEDGE OF HUMAN RIGHTS AT GEORGIAN LAW SCHOOLS, AND IS FUNDING ONE "GENDER AND THE LAW CHAIR," TWO "HUMAN RIGHTS CHAIRS, AND ONE "LEGAL ETHICS CHAIR" AT FOUR GEORGIAN LAW SCHOOLS THE CHAIRS WILL DEVELOP MASTER'S AND BACHELOR'S-LEVEL MODEL COURSES IN HUMAN RIGHTS AND LEGAL ETHICS, AND CONDUCT WORKSHOPS TO SHARE THEIR EXPERIENCE WITH OTHER GEORGIAN PROFESSORS AND IMPROVE THE QUALITY OF HUMAN RIGHTS AND LEGAL ETHICS TEACHING AND WRITING AT LAW SCHOOLS IN GEORGIA PROLOG SUPPORTED IMPLEMENTATION OF SIX GRANTS AND CAMPAIGNS BY LOCAL NGOS AND THE COALITION FOR INDEPENDENT AND TRANSPARENT JUDICIARY TO PROMOTE GREATER INDEPENDENCE OF THE JUDICIARY, AND GREATER FAIRNESS AND TRANSPARENCY OF THE COURTS THE COALITION EMBARKED ON A DIVERSE SET OF ACTIVITIES TO ADVOCATE IN SUPPORT OF REFORMS RELATED TO THE KEY PROBLEMATIC AREAS OF THE COURT SYSTEM, SUCH AS JUDICIAL SELECTION AND APPOINTMENT, CASE ASSIGNMENT, PROFESSIONAL EDUCATION OF JUDGES AND THE JUDICIAL DISCIPLINARY PROCESS IN ADDITION, PROLOG SUPPORT NUMBER OF NGO PROJECTS DIRECTED TOWARDS THE WIDER HUMAN RIGHTS ISSUES, SUCH AS IMPROVING DATA COLLECTION AND ANALYSIS OF VIOLENCE AGAINST WOMEN, ENHANCING EXECUTION OF THE ECTHR JUDGMENTS AND DECISIONS OF THE UN TREATY BODIES RELATED TO CRIMINAL JUSTICE AND JUDICIARY THROUGH RESEARCH AND ADVOCACY, REFORMING THE CRIMINAL INVESTIGATION FOR CREATING A FAIR AND EFFECTIVE CRIMINAL JUSTICE SYSTEM

Form 990, Part III, Line 4b:

JUSTICE FOR ALL (JFA) PROJECT IN ALBANIA - UNDER JFA PROJECT, EWMI IS WORKING TO (I) IMPROVE COURT ADMINISTRATION IN ALBANIA'S COURTS AND (II) SUPPORT ACTIVITIES THAT PROMOTE INVESTIGATIVE JOURNALISM KEY PROGRAM ACCOMPLISHMENTS FOR 2018 INCLUDED THE FOLLOWING EWMI CONTINUED THE IMPLEMENTATION OF JUSTICE WITHOUT DELAY SUCCESSFULLY COMPLETING THE IMPLEMENTATION OF THE INITIATIVE IN ALL 22 DISTRICT COURTS USING JWD AS A BACKDROP EWMI CONVENED 8 DISTRICT COURT JUDGES MEETING AS A MECHANISM TO IDENTIFY EMERGING ISSUES AND DEVELOP CONSISTENT AND UNIFORM SOLUTIONS EWMI PROVIDED LEADERSHIP TRAINING AND MATERIAL SUPPORT FOR JUDGES AND COURT CHAIRPERSONS TO APPROXIMATELY 175 JUDGES COVERING TOPICS SUCH AS ACTIVE CASE MANAGEMENT, RESILIENCY FOR JUDGES, EFFECTIVE TEAM LEADERSHIP AND TRIAL COURT MANAGEMENT EWMI ALSO CONTINUED IT SUPPORT FOR THE DAR CENTRAL SERVER INITIATIVE BY INSTALLING NEW SOFTWARE IN ALL 38 COURTS TO ENSURE DAILY BACKUPS TO THE SERVER OCCUR WITH REGULARITY AND CERTAINTY EWMI PROVIDED CAPACITY BUILDING TO THE HIGH JUDICIAL COUNCIL'S 5 LAY MEMBERS-ELECT AND IN DECEMBER 2018 EWMI PROVIDED DIRECT TECHNICAL ASSISTANCE TO THE GENERAL MEETING OF JUDGES WHICH SUCCESSFULLY ELECTED 6 MEMBERS TO THE HIGH JUDICIAL COUNCIL THUS ALLOWING THE COUNCIL FOR OFFICIALLY FORM AND TAKE UP ITS DUTIES REGARDING INVESTIGATIVE JOURNALISM, EWMI CONTINUED ITS GRANT SUPPORT TO THE BALKAN INVESTIGATIVE REPORTING NETWORK (BIRN) WHICH RESULTED A SIGNIFICANT BODY OF INVESTIGATIVE REPORTING AND REGIONAL COURT AND CRIME REPORTING INCLUDING MORE THAN 330 STORIES FROM UNDER REPORTED AREAS OF ALBANIA AND THE PUBLICATION OF 60 VIDEO PRODUCTION STORIES EWMI ORGANIZED DELIVERY OF THE DEVELOPING THE INVESTIGATIVE MINDSET TRAINING TO SOME 63 YOUNG JOURNALISTS INCREASING THE CAPACITY FOR BOTH INVESTIGATIVE AND FEATURE REPORTING EWMI CONTINUED SUPPORT TO LOCAL NGO "GADC" PROVIDED BOTH THE FINANCIAL AND TECHNICAL ASSISTANCE TO ESTABLISH THE FIRST EVER FACT-CHECKING SERVICE WHICH WAS ABLE TO PUBLICLY LAUNCH IN MAY OF 2018 BY YEARS END THE SERVICE HAD FACT-CHECKED MORE THAN 120 PUBLIC STATEMENTS AND PRODUCED NEARLY 40 VIDEO STORIES

Form 990, Part III, Line 4c:

CIVIC ENGAGEMENT PROJECT (CEP) IN NORTH MACEDONIA, FUNDED BY USAID, IS ORGANIZED AROUND THE FOLLOWING FOUR COMPONENTS 1) STRENGTHEN CIVIL SOCIETY ORGANIZATION ALLIANCES, 2) STRENGTHEN CIVIL SOCIETY ORGANIZATIONS (CSOS), 3) STRENGTHEN YOUTH ENGAGEMENT, AND 4) STRENGTHEN YOUTH ACTIVISM DURING FY2018, CEP CONTINUED TO SUPPORT THREE CIVIL SOCIETY ALLIANCES IN IMPLEMENTING THEIR COUNTRY-WIDE ADVOCACY INITIATIVES FOCUSED ON GOOD GOVERNANCE, RULE OF LAW, ANTI-CORRUPTION, AND PUBLIC SERVICE IMPROVEMENT IN PARTICULAR, WITH CEP'S SUPPORT, THE LEADING ANTI-CORRUPTION NETWORK IN NORTH MACEDONIA, ANTI-CORRUPTION PLATFORM (ACP) WAS ABLE TO SUCCESSFULLY ADVOCATE FOR PROFESSIONAL SELECTION PROCESS OF THE NEW MEMBERS OF THE STATE COMMISSION FOR PREVENTING CORRUPTION (SCPS) AND INCORPORATE THOSE PROVISIONS IN THE NEW LAW ON PREVENTION OF CORRUPTION AND CONFLICT OF INTEREST CEP ALSO PROVIDED TAILORED CAPACITY BUILDING ASSISTANCE TO ALL THREE CSO ALLIANCES AND DEVELOPED THEIR STRATEGIC PLANS, CAPACITY DEVELOPMENT PLANS AND ANNUAL WORK PLANS UNDER COMPONENT 2, CEP CONTINUED TO PROVIDE TECHNICAL, FINANCIAL AND PROGRAMMATIC SUPPORT TO 14 CSOS IN IMPLEMENTING THEIR COUNTRY-WIDE ADVOCACY INITIATIVES FOCUSED ON GOOD GOVERNANCE, PUBLIC SERVICE IMPROVEMENT, HUMAN RIGHTS, ECONOMIC GROWTH, RULE OF LAW, MONITORING AND OVERSIGHT OF PUBLIC INSTITUTIONS, EMPLOYMENT OF MARGINALIZED GROUPS, AND COMMUNITY DEVELOPMENT AND LOCAL ECONOMIC DEVELOPMENT IN PARTICULAR, THE CENTER FOR CIVIL COMMUNICATIONS (CCC) LAUNCHED THE DATABASE ON LOCAL GOVERNMENT PUBLIC PROCUREMENTS THAT, IN TURN, PROVIDED DATA TO FOUR JOURNALISTS WHO FURTHER INVESTIGATED POTENTIAL MISUSE OF PUBLIC FUNDS IN 2018, CEP ORGANIZED ITS 2ND ANNUAL CSO WEEK THAT INCLUDED 21 EVENTS AND ACTIVITIES THROUGHOUT MACEDONIA, CREATED AND ORGANIZED BY 19 CSOS, WITH OVER 1,600 PARTICIPANTS ALSO, CEP ORGANIZED THE FIRST CSO BUS TOUR, WHICH ENABLED CEP SUPPORTED CSO ALLIANCES AND CSOS TO HAVE DIRECT CONTACT WITH THE CITIZENS OF DIFFERENT REGIONS AND LISTEN TO CITIZENS' PROBLEMS AND CONCERNS THAT CEP GRANTEES COULD POTENTIALLY TACKLE AND RESOLVE UNDER COMPONENT 3, CEP SUPPORTED 33 SMALL-SCALE CIVIC ENGAGEMENT INITIATIVES IMPLEMENTED BY 39 CEP YOUNG FELLOWS CEP FELLOWS IMPLEMENTED MORE THAN 100 ACTIVITIES WITH 1314 YOUNG PEOPLE ACTIVELY INVOLVED DURING 2018 THROUGH THESE ACTIVITIES FELLOWS MANAGED TO RAISE AWARENESS AMONG TEENAGERS ABOUT THE IMPORTANCE OF INVOLVING MEN AND BOYS IN DISCUSSIONS ABOUT GENDER EQUALITY, EDUCATED YOUNG PEOPLE ABOUT THE RIGHTS OF REFUGEES, INCREASED KNOWLEDGE OF LABOR RIGHTS AMONG YOUTH, EDUCATED YOUNG PEOPLE ABOUT THE IMPORTANCE OF ENVIRONMENTAL PROTECTION, IMPROVED YOUTH EMPLOYABILITY SKILLS, EDUCATED YOUNG PEOPLE ABOUT THE IMPORTANCE OF MULTICULTURALISM, INCREASED YOUTH AWARENESS AND KNOWLEDGE ABOUT MENTAL HEALTH, AND INFORMED YOUTH ABOUT THE IMPORTANCE OF MACEDONIA'S EURO ATLANTIC INTEGRATION CEP ALSO ORGANIZED ITS 2ND ANNUAL YOUTH CIVIC ENGAGEMENT AWARD AND RECOGNIZED THE OUTSTANDING CONTRIBUTION OF THREE WINNERS (TWO INDIVIDUALS AND ONE YOUTH CSO) IN IMPROVING THE LIFE OF THEIR COMMUNITIES THROUGH THEIR WORK AND ACTIVISM UNDER COMPONENT 4, CEP PROVIDED CONTINUED AND NEW FINANCIAL, TECHNICAL, AND PROGRAMMATIC SUPPORT TO SIX CSOS TO IMPLEMENT YOUTH ENGAGEMENT SUPPORT (YES) GRANT ACTIVITIES IN 2018, THREE ROUND-ONE YES GRANTEES COMPLETED THEIR PROJECTS THAT FOCUSED ON YOUTH PARTICIPATION AND ENGAGEMENT WITH THE LOCAL COMMUNITIES BY DEVELOPING YOUTH'S ADVOCACY AND LEADERSHIP SKILLS IN ADDITION, TWO OF THE ROUND-TWO YES GRANTEES COMPLETED THEIR PROJECTS THAT FOCUSED ON YOUTH PARTICIPATION IN DECISION-MAKING PROCESS, MONITORING OF YOUTH POLICIES, AND DEVELOPING YOUTH'S IT COMPETENCES DURING 2018, YES GRANTEES INVOLVED 6,582 YOUNG PEOPLE IN THEIR ACTIVITIES, AND REGISTERED A 48% INCREASE OF THEIR YOUTH MEMBERSHIP

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170 (b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university

10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170 (b)(1)(A)(ix)**
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

	Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ")	18,123,432	11,292,983	12,222,520	14,999,061	15,588,806	72,226,802
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	**Total.** Add lines 1 through 3	18,123,432	11,292,983	12,222,520	14,999,061	15,588,806	72,226,802
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	**Public support.** Subtract line 5 from line 4						72,226,802

Section B. Total Support

	Calendar year (or fiscal year beginning in) ▶	(a)2014	(b)2015	(c)2016	(d)2017	(e)2018	(f)Total
7	Amounts from line 4	18,123,432	11,292,983	12,222,520	14,999,061	15,588,806	72,226,802
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	244	147	222	1,458	4,906	6,977
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	-1,956	18	-573	920	995	-596
11	**Total support.** Add lines 7 through 10						72,233,183

12	Gross receipts from related activities, etc (see instructions)	12	398,365

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	99 990 %
15	Public support percentage for 2017 Schedule A, Part II, line 14	15	99 990 %

16a **33 1/3% support test—2018.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☑

b **33 1/3% support test—2017.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10%-facts-and-circumstances test—2018.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

b **10%-facts-and-circumstances test—2017.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2017 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2018** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2017** Schedule A, Part III, line 17	18	

19a **331/3% support tests—2018.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests—2017.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2)*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in* ***Part VI,*** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	**11a**		
b	A family member of a person described in (a) above?	**11b**		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in Part VI*	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s)*	**2**		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard*	**3**		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**

- **a** ☐ The organization satisfied the Activities Test Complete **line 2** below
- **b** ☐ The organization is the parent of each of its supported organizations Complete **line 3** below
- **c** ☐ The organization supported a governmental entity Describe in **Part VI** how you supported a government entity (see instructions)

			Yes	No
2	Activities Test **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities*	**2a**		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement*	**2b**		
3	Parent of Supported Organizations **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in* ***Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard*	**3b**		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in **Part VI**) See instructions	
7 **Total annual distributions.** Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in **Part VI**) See instructions	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required-- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2018			
a From 2013.			
b From 2014.			
c From 2015.			
d From 2016.			
e From 2017.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2018 from Section D, line 7 $			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
7 **Excess distributions carryover to 2019.** Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2014.			
b Excess from 2015.			
c Excess from 2016.			
d Excess from 2017.			
e Excess from 2018.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	CURRENCY EXCHANGE GAIN/LOSS - 2014 AMOUNT $ -2,100 2015 AMOUNT $ 18 2016 AMOUNT $ -57 3 2018 AMOUNT $ 748 OTHER MISC REVENUE - 2014 AMOUNT $ 144 2017 AMOUNT $ 920 2018 A MOUNT $ 247

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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ ______

4 Number of states where property subject to conservation easement is located ▶ ______

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ ______

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ ______

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ ______

(ii) Assets included in Form 990, Part X ▶ $ ______

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1 ▶ $ ______

b Assets included in Form 990, Part X ▶ $ ______

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

			Amount
b	If "Yes," explain the arrangement in Part XIII and complete the following table		
c	Beginning balance	1c	
d	Additions during the year	1d	
e	Distributions during the year	1e	
f	Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶

c Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)		
(ii) related organizations	3a(ii)		
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		7,819	7,819	0
e Other				
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c))* ▶				0

Part VII **Investments—Other Securities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII **Investments—Program Related.**
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX **Other Assets.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 15)* ▶	

Part X **Other Liabilities.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☑

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	16,091,519
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b	280,111		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	280,111
3	Subtract line **2e** from line **1**			3	15,811,408
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	0
5	Total revenue Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	15,811,408

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	16,016,346
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a	280,111		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	280,111
3	Subtract line **2e** from line **1**			3	15,736,235
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	0
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18)			5	15,736,235

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 13-3586432

Name: EAST-WEST MANAGEMENT INSTITUTE INC

Supplemental Information

Return Reference	Explanation
PART X, LINE 2	MANAGEMENT EVALUATED THE INSTITUTE'S TAX POSITIONS AND CONCLUDED THAT, AS OF DECEMBER 31, 2018, THERE WERE NO UNCERTAIN TAX POSITIONS TAKEN OR ARE EXPECTED TO BE TAKEN ACCORDINGLY , NO INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS HAVE BEEN ACCRUED IN THE ACC OMPANYING FINANCIAL STATEMENTS

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☑ **Yes** ☐ **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees, agents, and independent contractors in region	**(d)** Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in region	**(f)** Total expenditures for and investments in region
See Add'l Data					
3a Sub-total	7	136			12,557,915
b Total from continuation sheets to Part I					0
c **Totals** (add lines 3a and 3b)	7	136			12,557,915

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
See Add'l Data								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . ▶ 0

3 Enter total number of other organizations or entities . . . . ▶ 136

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
See Add'l Data							

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*	☐ Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, don't file with Form 990)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)*	☐ Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)*	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)*	☐ Yes	☑ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2	EAST-WEST MANAGEMENT INSTITUTE, INC HAS A COMPREHENSIVE SET OF POLICIES AND PROCEDURES IN PLACE TO MONITOR THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES UNDER EWMI'S LARGER PROGRAMS, EWMI MAINTAINS FIELD OFFICES THAT OVERSEE PROGRAM IMPLEMENTATION AND MONITOR THE USE OF GRANT FUNDS ALL GRANTEES ARE REQUIRED TO SUBMIT PERIODIC NARRATIVE AND FINANCIAL REPORTS THE FIELD OFFICE AND HEADQUARTERS' STAFF REVIEW THESE REPORTS IN ADDITION, THE FIELD OFFICE GRANTS ADMINISTRATION STAFF PERIODICALLY CONDUCT SITE VISITS AND FINANCIAL REVIEWS OF GRANTEES FOR LARGER GRANTS, EWMI FIELD OFFICE AND HEADQUARTERS STAFF ALSO REVIEW GRANTEE AUDIT REPORTS

Additional Data

Software ID:
Software Version:
EIN: 13-3586432
Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,			GRANTMAKING		1,106,659
EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	1	13	PROGRAM SERVICES		1,267,616

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIUM			GRANTMAKING		1,085,259
EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIUM	2	29	PROGRAM SERVICES		2,238,493

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
RUSSIA AND NEIGHBORING STATES - ARMENIA, AZERBIJAN, BELARUS,			GRANTMAKING		3,398,500
RUSSIA AND NEIGHBORING STATES - ARMENIA, AZERBIJAN, BELARUS,	4	94	PROGRAM SERVICES		3,391,032

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH ASIA - AFGHANISTAN, BANGLADESH, BHUTAN, INDIA, MALDIVES, NEPAL,			GRANTMAKING		3,370
SOUTH ASIA - AFGHANISTAN, BANGLADESH, BHUTAN, INDIA, MALDIVES, NEPAL,			PROGRAM SERVICES		66,986

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	19,524	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW			21,030	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW	6,939	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW	22,418	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			10,793	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			18,433	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	10,238	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			20,575	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	36,106	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	56,722	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	75,750	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	29,110	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	40,595	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	13,201	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	6,500	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	22,357	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	11,456	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	33,278	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	27,370	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	37,911	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	22,903	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			21,273	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW	88,797	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	18,164	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	14,131	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	10,869	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	41,340	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW AND CIVIL SOCIETY DEVELOPMENT	55,770	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	14,996	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW	11,890	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	10,933	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW	45,991	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	45,645	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	10,557	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			155,206	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW	9,349	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	28,292	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	14,990	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	96,864	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	24,132	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	29,611	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	5,840	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	21,325	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	127,224	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	10,488	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	14,133	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW	16,103	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	24,328	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			21,368	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	20,395	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	34,077	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			10,846	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			21,368	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			25,894	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			12,868	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			12,748	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			10,231	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW AND CIVIL SOCIETY DEVELOPMENT	106,934	WIRE OR CHECK	987	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	10,735	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	29,148	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	115,328	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW AND CIVIL SOCIETY DEVELOPMENT	47,022	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW AND CIVIL SOCIETY DEVELOPMENT	395,913	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	34,054	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			10,589	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			13,745	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			36,898	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	22,688	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	57,569	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	85,807	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			15,480	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	25,224	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	6,800	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	7,356	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	10,985	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	30,537	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			10,746	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			12,618	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	14,999	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT			18,810	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	105,688	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	5,800	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	38,318	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY DEVELOPMENT	5,137	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	CIVIL SOCIETY DEVELOPMENT	14,445	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	69,496	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	80,894	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	48,442	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CIVIL SOCIETY DEVELOPMENT	43,397	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW AND CIVIL SOCIETY DEVELOPMENT	274,105	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW	18,009	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			21,443	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	112,674	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			170,936	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	14,414	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	10,630	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	94,238	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	37,769	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	40,445	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			8,578	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	39,579	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			8,526	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			21,381	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	3,249	WIRE OR CHECK	2,958	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			10,734	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			12,865	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	12,000	WIRE OR CHECK	729	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	15,001	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	49,148	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	12,560	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			11,081	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			12,897	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			10,689	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	13,403	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	10,293	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	75,900	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	326,416	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			11,453	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	46,772	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	6,500	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	7,000	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			6,734	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			19,760	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	26,150	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	15,129	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	35,391	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	85,000	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	9,511	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	29,572	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			12,618	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	11,897	WIRE OR CHECK			
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	44,752	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	14,350	WIRE OR CHECK			
		EUROPE (INCLUDING ICELAND AND GREENLAND)	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	8,162	WIRE OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT	15,762	WIRE OR CHECK			
		RUSSIA AND THE NEWLY INDEPENDENT STATES	RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT			10,908	MATERIALS, SUPPORT COSTS	ACQUISITION VALUE

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
GRANT	EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	5	1,100	CASH, CHECK OR WIRE			
TRAINING/ TUITION/ STIPENDS FOR PARTICIPANTS	EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	5	4,200	CASH, CHECK OR WIRE			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
PARTICIPANT/TRAINEE COSTS AND PARTICIPANT AIR TRAVEL	EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	223	11,512	CASH, CHECK OR WIRE	24,685	TRAVEL COSTS	ACQUISITION VALUE
PARTICIPANT/TRAINEE COSTS AND PARTICIPANT AIR TRAVEL	EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIU	129	1,721	CASH, CHECK OR WIRE	17,008	TRAVEL COSTS	ACQUISITION VALUE

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
PARTICIPANT/TRAINEE COSTS AND PARTICIPANT AIR TRAVEL	RUSSIA AND NEIGHBORING STATES - ARMENIA, AZERBIJAN, BELARUS,	1,223	30,474	CASH, CHECK OR WIRE	303,240	TRAVEL COSTS	ACQUISITION VALUE

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Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☑ **Yes** ☐ **No**

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000 Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section (if applicable)	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of noncash assistance	**(h)** Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . ▶ 4

3 Enter total number of other organizations listed in the line 1 table . . . . ▶ 4

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of noncash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	**Explanation**
PART I, LINE 2	EAST-WEST MANAGEMENT INSTITUTE, INC (EWMI) REQUIRES PERIODIC TECHNICAL AND FINANCIAL REPORTS ON THE USE OF GRANT FUNDS FROM ALL GRANTEES IN THE US EWMI STAFF REVIEW THESE REPORTS AND FOLLOW UP WITH ANY QUESTIONS IN ADDITION, US GRANTEES PROVIDE EWMI WITH COPIES OF THEIR AUDITED FINANCIAL STATEMENTS SUPPORTING THE FINANCIAL REPORTS SUBMITTED FOR SPECIFIC PROGRAM GRANTS

Additional Data

Software ID:
Software Version:
EIN: 13-3586432
Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance
JOHNS HOPKINS UNIVERSITY CENTER FOR CIVIL SOCIETY STUDIES 615 N WOLFE STREET BALTIMORE, MD 21205	52-0595110	501(C)(3)	25,000				CIVIL SOCIETY DEVELOPMENT
NORTHWESTERN UNIVERSITY SCHOOL OF LAW 375 EAST CHICAGO AVENUE CHICAGO, IL 60611	36-2167817	501(C)(3)	39,869				RULE OF LAW

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WASHBURN UNIVERSITY SCHOOL OF LAW 1700 SW COLLEGE AVE TOPEKA, KS 66621	48-6030115	501(C)(3)	21,961				RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT
WORLD WIDE WEB FOUNDATION 1110 VERMONT AVE NW SUITE 500 WASHINGTON, DC 20005	26-2852431	501(C)(3)	6,250				RULE OF LAW, CIVIL SOCIETY AND ECONOMIC DEVELOPMENT

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Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☑ Housing allowance or residence for personal use ☑ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☑ Compensation survey or study ☑ Form 990 of other organizations ☑ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	**4c**		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization? If "Yes," on line 5a or 5b, describe in Part III	**5b**		No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization? If "Yes," on line 6a or 6b, describe in Part III	**6b**		No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		**(B)** Breakdown of W-2 and/or 1099-MISC compensation			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
See Additional Data Table								

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Additional Data

Software ID:
Software Version:
EIN: 13-3586432
Name: EAST-WEST MANAGEMENT INSTITUTE INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
HEWRYK ADRIAN PRESIDENT	(i)	205,750	0	8,742	6,172	12,453	233,117	0
	(ii)	0	0	0	0	0	0	0
TRITT RACHEL EXECUTIVE VICE PRESIDENT	(i)	197,750	0	542	5,933	19,524	223,749	0
	(ii)	0	0	0	0	0	0	0
DIETRICH MARK VICE PRESIDENT	(i)	180,000	0	181	5,400	23,864	209,445	0
	(ii)	0	0	0	0	0	0	0
TRICE ANNE CHIEF OF PARTY	(i)	159,688	0	43,621	0	7,652	210,961	0
	(ii)	0	0	0	0	0	0	0
CECIL CATHERINE CHIEF OF PARTY	(i)	159,705	0	23,435	3,555	9,236	195,931	0
	(ii)	0	0	0	0	0	0	0
LEDBETTER GARRY D CHIEF OF PARTY	(i)	131,443	0	43,776	4,800	24,761	204,780	0
	(ii)	0	0	0	0	0	0	0
ERICKSEN CHARLES A SENIOR LEGAL ADVISOR	(i)	173,750	0	49,745	0	18,221	241,716	0
	(ii)	0	0	0	0	0	0	0
WEINSTEIN NEIL DEPUTY CHIEF OF PARTY	(i)	171,339	0	45,116	3,932	18,221	238,608	0
	(ii)	0	0	0	0	0	0	0
MANSFIELD NICOLAS DIRECTOR OF LEGAL PROGRAMS	(i)	174,500	0	0	5,235	24,761	204,496	0
	(ii)	0	0	0	0	0	0	0
HEWRYK ROMAN DIRECTOR OF OPERATIONS	(i)	165,250	0	-426	4,957	30,607	200,388	0
	(ii)	0	0	0	0	0	0	0
FICO DELINA DIRECTOR OF CIVIL SOCIETY PROGRAMS	(i)	140,650	0	0	4,219	9,166	154,035	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ.
▶Go to *www.irs.gov/Form990* for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	No	(h) Approved by board or committee? Yes	No	(i) Written agreement? Yes	No
Total				▶ $								

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV **Business Transactions Involving Interested Persons.**
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues? Yes	No
(1) ROMAN HEWRYK	BROTHER OF ADRIAN HEWRYK	164,824	EMPLOYEE COMPENSATION		No

Part V **Supplemental Information**
Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493318098299

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No 1545-0047

2018

Open to Public Inspection

Name of the organization
EAST-WEST MANAGEMENT INSTITUTE INC

Employer identification number
13-3586432

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART I, LINE 1 - THE ORGANIZATION'S MISSION	WORKING IN PARTNERSHIP WITH GRASS ROOTS GROUPS, LOCAL GOVERNMENTS, INTERNATIONAL ORGANIZAT IONS, EWMI COMBINES LEGAL, CIVIC AND ECONOMIC INITIATIVES TO BUILD JUST, PROSPEROUS AND DE MOCRATIC SOCIETIES

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE PROCESS USED BY MANAGEMENT &/OR GOVERNING BODY TO REVIEW 990 THE FORM 990 IS FIRST REVIEWED IN DETAIL BY THE CONTROLLER AND OFFICERS OF THE ORGANIZATION, INCLUDING THE PRESIDENT AND EXECUTIVE VICE PRESIDENT ONCE THIS REVIEW IS COMPLETED, THE FORM 990 IS CIRCULATED TO THE BOARD AUDIT COMMITTEE AND ALL MEMBERS OF THE BOARD OF DIRECTORS FOR FINAL REVIEW

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST AS PART OF ITS OVERALL COMPLIANCE PROGRAM, EWMI HAS A CONFLICT OF INTEREST POLICY IN PLACE ALL EWMI DIRECTORS AND OFFICERS COMPLETED A CONFLICT OF INTEREST POLICY AFFIRMATION FOR 2018 WHICH REQUIRED DISCLOSURE OF ANY POSSIBLE CONFLICTS OF INTEREST AT THE END OF EACH YEAR, ALL OFFICERS AND EMPLOYEES ARE ASKED TO RESPOND TO A DETAILED COMPLIANCE QUESTIONNAIRE AND IDENTIFY ANY POTENTIAL CONFLICTS OF INTEREST AT THE END OF YEAR, EWMI'S OFFICERS PREPARE A COMPLIANCE REPORT FOR THE BOARD AND A DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST IN ADDITION, EWMI HAS OTHER POLICIES AND PROCEDURES IN PLACE WHICH ENABLES EWMI TO ENFORCE AND MONITOR COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY, INCLUDING A CODE OF CONDUCT WHICH ALL EMPLOYEES AND CONSULTANTS ARE REQUIRED TO SIGN AND A VETTING PROCESS FOR ALL AGREEMENTS WHICH REQUIRES DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST PRIOR TO ENTERING INTO AN AGREEMENT EWMI'S EFFORTS TO ENFORCE AND MONITOR COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY WERE FURTHER STRENGTHENED IN 2009 WITH THE ESTABLISHMENT OF AN AUDIT COMMITTEE IN 2014, EWMI'S CONFLICT OF INTEREST AND GIFT POLICY WAS REVIEWED AND REVISED BY THE BOARD OF DIRECTORS, AND AN UPDATED POLICY WAS APPROVED AS OF JULY 1, 2014

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS WAS BEGUN EWMI PARTICIPATED IN THE U S HEADQUARTERS SALARY, BENEFITS AND HUMAN RESOURCES POLICIES REPORT UNDERTAKEN BY INSIDE NGO, AN ANNUAL SURVEY FOR U S HEADQUARTERS STAFF OF NGOS THAT PROVIDES COMPENSA TION AND BENEFITS DATA OF OVER 100 NGO ORGANIZATIONS SIMILAR TO EWMI EWMI'S BOARD REVIEWE D THIS SURVEY TO ENSURE THAT EWMI'S SALARIES ARE WITHIN COMPARABLE RANGES WITH THOSE OF OT HER NOT-FOR-PROFITS BASED UPON THE REVIEW THEY FOUND THAT OVERALL EWMI'S SALARIES WERE WI THIN THE PARAMETERS IDENTIFIED IN THE SURVEYS, BUT THAT EWMI OFFICER SALARIES WERE LOWER T HAN THE AVERAGE SALARIES FOR COMPARABLE ORGANIZATIONS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	AVAILABILITY OF GOVERNMENT DOCS, CONFLICT OF INTEREST POLICY, & FINANCIAL STATEMENTS TO GE NERAL PUBLIC EWMI'S AUDITED FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY, DONATIONS P OLICY, WHISTLEBLOWER POLICY AND LETTER OF NON PROFIT STATUS ARE MADE PUBLICLY AVAILABLE ON EWMI'S WEBSITE AND CAN BE FOUND IN THE ABOUT US SECTION AT HTTP //WWW EWMI ORG/NONPROFITF INSTMTS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VII, SEC B - INDEPENDENT CONTRACTORS DESCRIPTION OF SERVICE	1 VBNK PROVIDES CAPACITY BUILDING TO CIVIL SOCIETY ORGANIZATIONS UNDER THE CAMBODIA CIVIL SOCIETY STRENGTHENING PROJECT 2 FOUNDATION OPEN SOCIETY ("FOSM") IS RESPONSIBLE FOR GRA NTEE CAPACITY BUILDING UNDER THE CIVIC ENGAGEMENT PROJECT THEY COORDINATE CAPACITY ASSESS MENTS AND TRAINING ON MANAGEMENT, ADVOCACY, AND PARTNERSHIPS, AMONG OTHER TOPICS 3 INTER NATIONAL RESEARCH & EXCHANGE BOARD ("IREX") IS HELPING TO IMPLEMENT COMPONENT 3 OF THE JUS TICE FOR ALL PROJECT IN ALBANIA, IN PARTICULAR BY PROVIDING AN INTERNATIONAL MEDIA ADVISOR (IMA) TO THE PROJECT AND OTHER SHORT TERM CONSULTANTS WHO ARE ASSISTING LOCAL COUNTERPART S IN IMPROVING THEIR SKILLS IN THE AREA OF INVESTIGATIVE REPORTING THE IMA, WHO IS A FULL TIME MEMBER OF OUR STAFF IN ALBANIA, IS ALSO ADVISING ON THE ESTABLISHMENT OF A FACT-CHEC KING SERVICE FOR JOURNALISTS IN ALBANIA