

Amended Return

Form **990-PF**

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

2018

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Do not enter social security numbers on this form as it may be made public
▶ Go to www.irs.gov/Form990PF for instructions and the latest information

For calendar year 2018 or tax year beginning , and ending

Name of foundation The Charles A. Dana Foundation, Incorporated			A Employer identification number 06-6036761	
Number and street (or P.O. box number if mail is not delivered to street address) 505 Fifth Avenue		Room/suite 6th Fl	B Telephone number (see instructions) 212-223-4040	
City or town, state or province, country, and ZIP or foreign postal code New York NY 10017				
Foreign country name		Foreign province/state/country		C If exemption application is pending, check here ☐
Foreign postal code				
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change				
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation				
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 211,263,884		J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____		
F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐				

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received (attach schedule)				
2	Check ☒ if the foundation is not required to attach Sch. B				
3	Interest on savings and temporary cash investments				
4	Dividends and interest from securities	967,090	967,090		
5a	Gross rents				
b	Net rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10				
b	Gross sales price for all assets on line 6a				
7	Capital gain net income (from Part IV, line 2)				
8	Net short-term capital gain				
9	Income modifications				
10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold				
c	Gross profit or (loss) (attach schedule)				
11	Other income (attach schedule) <i>See Statement 1</i>	19,594,638	17,897,519		
12	Total. Add lines 1 through 11	20,561,728	18,864,609	0	
13	Compensation of officers, directors, trustees, etc.	1,082,088	103,382		962,466
14	Other employee salaries and wages	1,360,271	27,011		1,333,260
15	Pension plans, employee benefits	830,886	22,345		892,874
16a	Legal fees (attach schedule) <i>See Statement 1</i>	2,651			3,889
b	Accounting fees (attach schedule) <i>See Statement 1</i>	58,552	27,294		31,258
c	Other professional fees (attach schedule) <i>See Statement 2</i>	1,157,074	672,428		479,991
17	Interest <i>See Statement 2</i>				
18	Taxes (attach schedule) (see instructions) <i>See Statement 3</i>	484,143			
19	Depreciation (attach schedule) and depletion	39,874			
20	Occupancy	833,079	83,308		812,880
21	Travel, conferences, and meetings	110,831			114,790
22	Printing and publications <i>See Statement 4</i>	246,868			261,360
23	Other expenses (attach schedule)	384,169	38,137		343,575
24	Total operating and administrative expenses. Add lines 13 through 23	6,590,486	973,905	0	5,236,343
25	Contributions, gifts, grants paid	7,888,081			8,740,706
26	Total expenses and disbursements. Add lines 24 and 25	14,478,567	973,905	0	13,977,049
27	Subtract line 26 from line 12				
a	Excess of revenue over expenses and disbursements	6,083,161			
b	Net investment income (if negative, enter -0-)		17,890,704		
c	Adjusted net income (if negative, enter -0-)			0	

Operating and Administrative Expenses ANNED APR 30 2021 Revenue

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions.)	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	18,023,719	9,532,917	9,532,917
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶ 5,692			
		Less allowance for doubtful accounts ▶	8,172	5,692	5,692
	4	Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule) <i>Statement 5</i>	33,207,641	38,099,205	38,099,205
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment basis ▶			
Liabilities		Less accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule) <i>Statement 6</i>	187,039,890	163,269,622	163,269,622
	14	Land, buildings, and equipment basis ▶ <i>Statement 7</i> 410,438			
		Less accumulated depreciation (attach schedule) ▶ 313,986	136,326	96,452	96,452
	15	Other assets (describe ▶ See Attached Statement 8)	446,130	259,996	259,996
	16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	238,861,878	211,263,884	211,263,884
	17	Accounts payable and accrued expenses	348,195	335,398	
Net Assets or Fund Balances	18	Grants payable	4,977,625	4,125,000	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶ See Attached Statement 9)	5,375,438	4,796,264	
	23	Total liabilities (add lines 17 through 22)	10,701,258	9,256,662	
		Foundations that follow SFAS 117, check here and complete lines 24 through 26, and lines 30 and 31. ☒			
	24	Unrestricted	228,160,620	202,007,222	
	25	Temporarily restricted			
	26	Permanently restricted			
		Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ☐			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg, and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	Total net assets or fund balances (see instructions)	228,160,620	202,007,222	
	31	Total liabilities and net assets/fund balances (see instructions)	238,861,878	211,263,884	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	228,160,620
2	Enter amount from Part I, line 27a	2	6,083,161
3	Other increases not included in line 2 (itemize) ▶ Change in Deferred Excise Taxes	3	700,000
4	Add lines 1, 2, and 3	4	234,943,781
5	Decreases not included in line 2 (itemize) ▶ Change in Net Unrealized Appreciation in Investment Assets	5	32,936,557
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	202,007,224

Part IV Capital Gains and Losses for Tax on Investment Income

a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FM V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			
b			
c			
d			
e			

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	0
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8 }	3	0

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2017	13,063,347	226,120,434	0.057772
2016	13,029,603	216,565,306	0.060165
2015	13,912,556	228,202,799	0.060966
2014	13,521,619	238,840,561	0.056614
2013	14,403,590	232,737,644	0.061888

2	Total of line 1, column (d)	2	0.297405
3	Average distribution ratio for the 5-year base period—divide the total on line 2 by 5 0, or by the number of years the foundation has been in existence if less than 5 years	3	0.059481
4	Enter the net value of noncharitable-use assets for 2018 from Part X, line 5	4	226,480,820
5	Multiply line 4 by line 3	5	13,471,306
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	178,907
7	Add lines 5 and 6	7	13,650,213
8	Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	13,977,049

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b	1	178,907
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0
3	Add lines 1 and 2	3	178,907
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	178,907
6	Credits/Payments:		
a	2018 estimated tax payments and 2017 overpayment credited to 2018	6a	206,080
b	Exempt foreign organizations—tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	300,000
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d	7	506,080
8	Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	0
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	327,173
11	Enter the amount of line 10 to be: Credited to 2019 estimated tax 327,173 Refunded	11	0

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation ► \$ (2) On foundation managers. ► \$		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ► \$		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes <i>statement 1b</i>	X	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions CT, MD, NY		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV.		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule See instructions <i>Statement 11</i>	X	
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>www.dana.org</u>	X	
14 The books are in care of ▶ <u>Burton M Mirsky</u> Telephone no ▶ <u>212 223 4040</u> Located at ▶ <u>505 Fifth Avenue, 6th Floor New York NY</u> ZIP+4 ▶ <u>10017</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—check here and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u>		
16 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☒ Yes ☐ No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☒ Yes ☐ No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions. Organizations relying on a current notice regarding disaster assistance, check here ▶ ☐	1b	X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? ☐ Yes ☒ No If "Yes," list the years ▶ <u>20</u> , <u>20</u> , <u>20</u> , <u>20</u>		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions)	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ▶ <u>20</u> , <u>20</u> , <u>20</u> , <u>20</u>		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No		
b If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018)	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?	4b	X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

		Yes	No
5a	During the year, did the foundation pay or incur any amount to:		
(1)	Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No	
(2)	Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No	
(3)	Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No	
(4)	Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions.	☒ Yes ☐ No	
(5)	Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No	
b	If any answer is "Yes" to 5a(1)–(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions.		5b
	Organizations relying on a current notice regarding disaster assistance, check here ☐		X
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? <i>statement 12412.9</i>	☒ Yes ☐ No	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).		
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No	
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b
	If "Yes" to 6b, file Form 8870.		X
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☒ No	
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?		7b
			N/A
8	Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	☐ Yes ☒ No	

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Statement 13		1,082,088	147,440	

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Statement 14		678,075	252,192	
	.00	0		
	.00	0		
	.00	0		
	.00	0		
	.00	0		

Total number of other employees paid over \$50,000

7

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Cambridge Assoc 125 High Street, Boston, MA 02110-2112	Investment Advice	220,568
Guy McKhann, M D 3400 North Charles St, Baltimore, MD 21228	Health Program Consultant	225,000
Eagle Management Advisors 700 Commodore Court, Unit 2728, Philadelphia, PA 19146	Investment Management	157,408
Wellington Trust Company 280 Congress Street, Boston, MA 02210	Investment Management	75,282
Silchester Intl Investors, Inc 780 Third Avenue, NY, NY 10017	Investment Management	140,830
Total number of others receiving over \$50,000 for professional services		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 Statement 15- Total Expenses -5,236,343	
Grants	2,029,844
2	
Outreach- Websites	1,346,712
3	
Outreach- Publications	1,258,672
4	
Outreach- Communications	601,115

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 None	
2	
All other program-related investments See instructions	
3	
Total. Add lines 1 through 3	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	37,120,145
b	Average of monthly cash balances	1b	13,097,951
c	Fair market value of all other assets (see instructions)	1c	179,711,671
d	Total (add lines 1a, b, and c)	1d	229,929,767
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	229,929,767
4	Cash deemed held for charitable activities. Enter 1½ % of line 3 (for greater amount, see instructions)	4	3,448,947
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	226,480,820
6	Minimum investment return. Enter 5% of line 5	6	11,324,041

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	11,324,041
2a	Tax on investment income for 2018 from Part VI, line 5	2a	178,907
b	Income tax for 2018 (This does not include the tax from Part VI.)	2b	91,136
c	Add lines 2a and 2b	2c	270,043
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	11,053,998
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	11,053,998
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	11,053,998

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	13,977,049
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	13,977,049
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	178,907
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	13,798,142

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				11,053,998
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only			0	
b Total for prior years 20____, 20____, 20____				
3 Excess distributions carryover, if any, to 2018				
a From 2013	3,065,586			
b From 2014	1,921,247			
c From 2014	2,809,543			
d From 2016	2,405,195			
e From 2017	1,937,388			
f Total of lines 3a through e	12,138,959			
4 Qualifying distributions for 2018 from Part XII, line 4 ▶ \$ 13,977,049				
a Applied to 2017, but not more than line 2a				
b Applied to undistributed income of prior years (Election required—see instructions)				
c Treated as distributions out of corpus (Election required—see instructions)				
d Applied to 2018 distributable amount				11,053,998
e Remaining amount distributed out of corpus	2,923,051			
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	15,062,010			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount—see instructions				
e Undistributed income for 2017 Subtract line 4a from line 2a Taxable amount—see instructions			0	
f Undistributed income for 2018 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required—see instructions)				
8 Excess distributions carryover from 2013 not applied on line 5 or line 7 (see instructions)	3,065,586			
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a	11,996,424			
10 Analysis of line 9				
a Excess from 2014	1,921,247			
b Excess from 2014	2,809,543			
c Excess from 2016	2,405,195			
d Excess from 2017	1,937,388			
e Excess from 2018	2,923,051			

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year Attached Statement 18- Accrued Per Financial				7,888,081
Total			3a	7,888,081
b Approved for future payment Attached Statement 18-Unpaid Current Year Grants				1,995,000
Total			3b	1,995,000

1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?	
a	Transfers from the reporting foundation to a noncharitable exempt organization of	
	(1) Cash	1
	(2) Other assets	1
b	Other transactions	
	(1) Sales of assets to a noncharitable exempt organization	1
	(2) Purchases of assets from a noncharitable exempt organization	1
	(3) Rental of facilities, equipment, or other assets	1
	(4) Reimbursement arrangements	1
	(5) Loans or loan guarantees	1
	(6) Performance of services or membership or fundraising solicitations	1
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.	

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527?

☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee

10/24/

President
Title

May the IRS discuss this return with the preparer shown below?
See instructions ☐ Yes ☐

**Paid
Preparer
Use Only**

Print/Type preparer's name

Preparer's signature

Date

Check ☐ if self-employed

PTIN

Firm's name ▶

Firm's EIN ▶

Firm's address ►

Phone no

	City	State	Unpaid Beginning of the Year		Appropriated During Year	All Adjustments	Refunds	Paid During Year		Current Year
			Payments Scheduled	Grant Amount				Amount	Unpaid at the End of the Year	
Land Program Clinical Neuroscience Research Sub Total			1,475,000.00	\$1,100,000.00				\$1,325,000.00	1,950,000.00	
Brigham and Women's Hospital, Inc.	Boston	MA	150,000.00						150,000.00	
Brigham and Women's Hospital, Inc.	New York	NY	100,000.00						100,000.00	
Johns Hopkins University	Baltimore	MD	100,000.00							0.00
Johns Hopkins University	Santa Monica	CA		\$100,000.00				\$100,000.00		150,000.00
Johns Hopkins University	New York	NY	150,000.00							
New York Presbyterian Hospital	New York	NY	100,000.00							
Semmelweis Institute for Neuroscience & Human Behavior	Los Angeles	CA	150,000.00							200,000.00
Shriners Hospitals for Children	Tampa	FL	100,000.00							
Sunlight Research Institute*	Toronto	Can	200,000.00							250,000.00
University College London*	London, WC1E 6BT	UK	125,000.00							
University of California, San Diego School of Medicine	San Diego	CA	100,000.00							
University of Delaware	Newark	DE								
West Virginia University	Morgantown	WV	200,000.00							
Land Program Director Grant Sub Total				\$2,117,000.00				\$2,117,000.00		
American Academy of Arts & Sciences	Cambridge	MA		\$10,000.00				\$10,000.00		0.00
American Association for the Advancement of Science	Washington	D.C.		\$5,000.00				\$5,000.00		0.00
American Red Cross (RL)	West Palm Beach	FL		\$10,000.00				\$10,000.00		0.00
American Repertory Theater	Cambridge	MA		\$50,000.00				\$50,000.00		0.00
Art Base	Basel	CO		\$5,000.00				\$5,000.00		0.00
Aspen Music Festival and School	Aspen	CO		\$25,000.00				\$25,000.00		0.00
Association for Frontotemporal Degeneration	Redner	PA		\$5,000.00				\$5,000.00		0.00
Barnard College	New York	NY		\$10,000.00				\$10,000.00		0.00
Basileus of the National Shrine of the Immaculate Conception	Washington	D.C.		\$5,000.00				\$5,000.00		0.00
Bay Street Theater	Sag Harbor	NY		\$5,000.00				\$5,000.00		0.00
Bishop John T. Walker School for Boys	Washington	D.C.		\$5,000.00				\$5,000.00		0.00
Blair House Restoration Fund	Washington	D.C.		\$5,000.00				\$5,000.00		0.00
Boys & Girls Club of New York	Millard	CT		\$10,000.00				\$10,000.00		0.00
Boys & Girls Club of Palm Beach County	Pine Hill	MA		\$15,000.00				\$15,000.00		0.00
Boys & Girls Club of Greater Washington	Pine Hill	MA		\$5,000.00				\$5,000.00		0.00
Breast Cancer Research Foundation, Inc.	New York	NY		\$115,000.00				\$115,000.00		0.00
Bridgeton Chamber Music Association, Inc. (formerly Bridgeton Chamber Music Festival)	NY	NY		\$5,000.00				\$5,000.00		0.00
Brunswick School	Greenwich	CT		\$25,000.00				\$25,000.00		0.00
Cambridge in America	New York	NY		\$25,000.00				\$25,000.00		0.00
Carl Schurz Park Conservancy	New York	NY		\$5,000.00				\$5,000.00		0.00
Cold Spring Harbor Laboratory	Cold Spring Harbor	NY		\$80,000.00				\$80,000.00		0.00
College of Physicians & Surgeons of Columbia University	New York	NY		\$5,000.00				\$5,000.00		0.00
Columbia Business School	New York	NY		\$10,000.00				\$10,000.00		0.00
Critico River Network	Chicago	IL		\$10,000.00				\$10,000.00		0.00
Dana-Farber Cancer Institute	Palm Beach	FL		\$10,000.00				\$10,000.00		0.00
Dartmouth College	West Palm Beach	FL		\$10,000.00				\$10,000.00		0.00
Dartmouth College	Hanover	NH		\$10,000.00				\$10,000.00		0.00
East Hampton Healthcare Foundation	East Hampton	NY		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	Hampton	VA		\$2,500.00				\$2,500.00		0.00
EdStar Performing Arts Society, Inc.	New York	NY		\$4,000.00				\$4,000.00		0.00
EdStar Performing Arts Society, Inc.	New York	NY		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	Columbia	MD		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	1007 Louisiana	SUI		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	New York	NY		\$100,000.00				\$100,000.00		0.00
EdStar Performing Arts Society, Inc.	Leicester Valley	NY		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	Baltimore	MD		\$25,000.00				\$25,000.00		0.00
EdStar Performing Arts Society, Inc.	Baltimore	MD		\$20,000.00				\$20,000.00		0.00
EdStar Performing Arts Society, Inc.	Greenwich	CT		\$25,000.00				\$25,000.00		0.00
EdStar Performing Arts Society, Inc.	East Hampton	NY		\$10,000.00				\$10,000.00		0.00
EdStar Performing Arts Society, Inc.	New York	NY		\$35,000.00				\$35,000.00		0.00
EdStar Performing Arts Society, Inc.	Cambridge	MA		\$50,000.00				\$50,000.00		0.00
EdStar Performing Arts Society, Inc.	Cambridge	MA		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	Boston	MA		\$15,000.00				\$15,000.00		0.00
EdStar Performing Arts Society, Inc.	Cambridge	MA		\$25,000.00				\$25,000.00		0.00
EdStar Performing Arts Society, Inc.	Schenectady	NY		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	Pittsburgh	PA		\$10,000.00				\$10,000.00		0.00
EdStar Performing Arts Society, Inc.	Palm Beach	FL		\$5,000.00				\$5,000.00		0.00
EdStar Performing Arts Society, Inc.	New York	NY		\$5,000.00				\$5,000.00		0.00

[illegible]

[illegible]

The Charles A. Dana Foundation, Incorporated Statement 12
ID No. 06-6036761

Year 2018

PART VII-B
Question 5c

FORM 990-PF

STATEMENT on EXPENDITURE RESPONSIBILITY

1. Grantee's name and address:

Dana Alliance for Brain Initiatives, Inc.
505 Fifth Avenue, 6th Fl
New York, New York 10017

2. Date and amount of grant.

Grants totaling \$2, 810,931 were paid to Dana Alliance during 2018

3. Purpose of grant:

The purpose of the grants was to provide for the general support of Dana Alliance to enable it to carry out its charitable purposes.

4. As of December 31, 2018 the entire grant had been expended by Dana Alliance.

5. To the knowledge of the taxpayer, no portion of the funds contributed by Dana Foundation have been diverted by Dana Alliance from the purposes of the grant.

6. Dana Alliance provided Dana Foundation with a 2018 Annual Report in June 2019

The purpose of this statement is to satisfy the report-making requirements of Section 4945 (h) (3) of the Internal Revenue Code of 1986, as amended, regarding taxpayer expenditure responsibility.

Statement 7

Part II, Line 14 (990-PF) - Land, Buildings, and Equipment

		410,438	274,112	313,986	136,326	96,452	96,452
Asset Description		Cost or Other Basis	Accumulated Depreciation Beg. of Year	Accumulated Depreciation End of Year	Book Value Beg. of Year	Book Value End of Year	FMV End of Year
1	Leasehold Improvements	410,438	274,112	313,986	136,326	96,452	96,452

Statement B

Part II, Line 15 (990-PF) - Other Assets

		446,130	259,996	259,996
		Book Value	Book Value	FMV End
		Beg of Year	End of Year	of Year
1	Prepaid Expenses	130,113	129,591	129,591
2	Security Deposits	130,405	130,405	130,405
3	Prepaid Taxes	185,612		

Part II, Line 22 (990-PF) - Other Liabilities

		5,375,438	4,796,264
Description		Beginning Balance	Ending Balance *
1	Deferred Taxes	1,100,000	400,000
2	Deferred Rent	235,868	166,446
3	Postretirement Benefit Obligation	4,039,570	3,945,818
4	UBIT Payable		60,000
5	NYS Inc Tax Payable		24,000
6	Federal Excise Tax Payable		200,000

Statement 1

Part I, Line 11 (990-PF) - Other Income

		19,594,638	17,897,519	0
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income
1	Partnership Income-ordinary <i>see statement 1a</i>	2,181,488	1,545,385	
2	Partnership Income-capital gain <i>see statement 1a</i>	15,230,713	14,675,629	
3	Capital Gains (Losses)-other <i>see statement 1a</i>	1,854,079	1,689,971	
4	P/Y True-up to Income to 2017 K-1's	328,358	0	
5	Divd Reported 2017 Tax Return		-13,466	
6	Divd Reported 2018 Tax Return		0	
7				
8				
9				

Part I, Line 16a (990-PF) - Legal Fees

		2,651	0	0	3,889
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Epstein Becker, Green	1,547			1,547
2	CT Corp	1,104			1,104
3	Robinson Cole	0			1,238

Part I, Line 16b (990-PF) - Accounting Fees

		58,552	27,294	0	31,258
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	O'Connor Davies et al	54,587	27,294		27,294
2	Preferred Pension	3,965			3,965

The Charles A Dana Foundation, Incorporated
Form 990PF
06-6036761
2018 Partnership/Trust Income
Part 1 Line 11

Statement 1a

	Ein #	Column (a) Income Per Books	Column (b) Net Investment Income Net of UBTI			Taxable Income Per K-1
			Per Actual K-1	UBTI		
Knightsbridge Venture Capital	20-1463725	217,445	\$243,296	-\$3		\$243,293
Abbott Capital Fund IV	36-7045759	185,896	140,408	18,927		\$159,335
Abbott Capital Fund V	20-2896577	243,314	130,967	39,148		\$170,115
Abbott Capital Fund VI	26-2293853	678,809	642,011	8,072		\$650,083
Adamas Opportunities L.P. (1 Yr)	04-3514360	136,785	56,886	33,707		\$90,593
Adamas Opportunities L.P. (3 Yr)	04-3514360		66,575	35,359		\$101,934
Adamas Partners L.P.	04-3514358	351,136	418,502	49,891		\$468,393
Davidson Kempner	13-3597020	1,143,757	1,144,943	-1,186		\$1,143,757
TIFF Partners III L.P.	58-2426874	-24,734	-21,900	-63		-\$21,963
TIFF Partners IV L.P.	54-2007544	62,826	63,640	0		\$63,640
Oak Hill Capital Partners Bermuda	52-2265365	-107	0	0		\$0
Oak Hill Capital Partners	22-3624482	0	-107	0		-\$107
Silchester	36-7045759	1,097,534	1,097,534	0		\$1,097,534
TIFF Secondary Partners (TSP) TIFF I	56-2384583	-32,186	-32,186	0		-32,186
Commonfund Private Equity-VI	16-1720029	284,763	248,679	36,084		284,763
Commonfund Private Equity- VII	20-8306306	724,327	683,546	40,781		724,327
Commonfund International Private Equity VI	20-8306365	948,906	940,337	8,569		948,906
Commonfund Capital Venture Partners VIII	11-3814030	594,720	594,784	-64		594,720
Brandywine Global Opportunistic Absolute Return	46-1858165	243,522	243,522			243,522
Adage Capital	04-3574590	8,629,060	8,629,660			8,629,660
Forester Capital-B	13-4079780	497,075	360,816	133,314		494,130
1607 Capital Partners	26-1761983	576,486	-309,984			-309,984
Aberdeen Real Assets (Flag Real Assets)	20-8736989	-4,940	107,364	17,893		125,257
Newport Asia	06-6036761	546,569	546,569			546,569
Commonfund Capital Natl Resources Partners IX	37-1656529	21,250	58,012	-36,762		21,250
Harvest MLP Inc Fund LLC	27-2968896	-47,822	-271,179	223,357		-47,822
Wellington CTFT Emerging Mkt Opp	44-1454454	497,896	497,896			497,896
TrueBridge	82-2022561	-26,215	-38,644	-286		-38,930
Encap Flatrock Midstream V	82-2890021	-118,871	-4,773	-114,098		-118,871
Kline Hill Ptrs	82-4035378	-15,000	-16,160	-9		-16,169
Partnership Income		\$17,412,201	\$16,221,014	\$492,631		\$16,713,645
Ordinary Income		\$2,181,488	\$1,545,385			
Capital Gain		15,230,713	14,675,629			
Total		\$17,412,201	\$16,221,014			

Part I, Line 16c (990-PF) - Other Professional Fees

		1,157,074	672,428	0	479,991
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes (Cash Basis Only)
1	Dr Mckhann	225,000			225,000
2	Dr Blakemore	50,000			50,000
3	Dr Magistetti	35,000			35,000
4	Freelance Writers	18,716			18,716
5	Misc	11,230			11,230
6	Honoraria and Reviews- Less Than \$5,000	89,700			89,700
7	Dr Treisman	12,500			12,500
8	Dr Albert	25,000			25,000
9	Cambridge Assoc	220,588	220,588		0
10	Silchester	140,830	140,830		0
11	Wellington	75,282	75,282		0
12	Eagle Management Advisors	157,408	157,408		0
13	BrandyWine Fund	42,896	42,896		0
14	JP Morgan Chase	13,211	13,211		0
15	Dr Boatman	17,500			17,500
16	First Republic	22,213	22,213		0
17	Cash to Accrual Adj	0			-4,655

Part I, Line 18 (990-PF) - Taxes

		484,143	0	0	0
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	US Excise Tax	386,143			
2	US UBT	28,000			
3	NYS Tax	70,000			

Statement 3

Part I, Line 19 (990-PF) - Depreciation and Depletion

								39,874		0	
Description		Date Acquired	Method of Computation	Asset Life	Cost or Other Basis	Beginning Accumulated Depreciation	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income		
1	Leasehold Improvements NYO	various	various	various	410,438	274,112	39,874				

Statement 4

Part I, Line 23 (990-PF) - Other Expenses

		384,169	38,137	0	343,575
Description		Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
1	Insurance	73,677	7,368		65,179
2	Computers	232,081	23,208		210,316
3	Dues/Subsorption	8,060	806		7,254
4	Filing Fees	2,803	0		2,803
5	Prof Devel	15,456	1,546		13,910
6	Office Expense	28,446	2,845		22,831
7	Miscellaneous	6,396	640		5,756
8	Telephone-Fax-Copier	17,252	1,725		15,527
9	Rounding	-2	-1		-1

Charles A Dana Foundation
Form 990 PF-Part II
06-6036761
Year 2018

Statement 5

	Line	column a	column b	column c
		Book Value	Book Value	Fair Value
Corporate Stock	10b			
Equities- See Attached 5a- 2018		\$18,223,420	\$17,816,363	\$17,816,363
Sub-total		<u>18,223,420</u>	<u>17,816,363</u>	<u>17,816,363</u>
Mutual Funds :				
Osterweis Strategic Income Fund		4,073,719	2,068,475	2,068,475
Vanguard Global Strategies		4,769,739	0	0
Vanguard Emerging Markets		0	4,289,753	4,289,753
Vanguard Short Term Treasury		6,140,763	13,924,614	13,924,614
Sub-total		<u>14,984,221</u>	<u>20,282,842</u>	<u>20,282,842</u>
Total Corporate and Mutual Funds Stock	10b	<u>\$33,207,641</u>	<u>\$38,099,205</u>	<u>\$38,099,205</u>

The Charles A. Dana Foundation, Incorporated**Statement 14**

06-6036761

Year 2018

Form 990-PF

Part VIII, Line 2

List of Highest Paid Employees

Name and Address	Title/ Average Hours	Compensation	Employee Benefits	Expense Account
Carolyn Asbury 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Snr Consultant 35 Hours	\$215,250	\$43,941	\$0
James Rutt 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Director, IT 24 Hours	175,525	72,521	0
Mary Lucas 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Grants Manager 35 Hours	113,900	42,632	0
Patricia Mangini 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Dir Human Resources 32 Hours	87,600	52,835	0
Brigida Gay 505 Fifth Avenue 6th Floor New York, N.Y. 10017	Controller 32 Hours	85,800	40,263	0
		<u>\$678,075</u>	<u>\$252,192</u>	<u>\$0</u>

The Charles A. Dana Foundation, Incorporated
06-6036761
2018

Statement 15

Form 990-PF, Part IX-A

Summary of Four Largest Direct Charitable Activities: **Total Expenses: \$5,236,343**

GRANTS: The Foundation administers the various programs that support research in science and health, through the specifically designed objectives established by the Foundation's Board of Directors. The Foundation's principal interest is in neuroscience, but also supports qualified civic and cultural organizations and maintains a matching charitable gifts program for its employees. The 2018 charitable gifts awarded and paid by the Foundation are listed in Statement 18.

Expenses: \$2,029,844

OUTREACH--WEBSITE: The Dana Foundation website features weekly stories on brain science; blog posts; a user-friendly search engine; grants information; subscription features; links to social media; and all Foundation publications. The website includes regularly edited resource sections, including audience pages for kids, seniors, educators, and patients and caregivers, as well as a section on neuroethics. The European Dana Alliance for the Brain website provides access to publications in multiple languages and links to international neuroscience research organizations. The Brain Awareness Week website offers partners and the public access to the international calendar; free downloadable materials; educational resources; and information about the annual campaign.

Expenses: \$1,346,712

The Charles A. Dana Foundation, Incorporated
06-6036761
2018

OUTREACH--PUBLICATIONS: Each month, the Foundation publishes *Brain in the News* (BITN) and *Cerebrum*. BITN is published in print, and *Cerebrum* is an online journal. Also online, are The Foundation's various on journals, articles and other current information on neuroscience.

Expenses: \$1,258,672

OUTREACH—COMMUNICATIONS DEPARTMENT: The Foundation identifies media opportunities and facilitates news coverage of areas of interest to the Foundation. It also acts as an in-house resource for journalists for neuroscience information, providing background on topics and access to experts in the field. In 2018, the Foundation: (1) published three briefing papers and six grantee Q&A's, and recorded eleven *Cerebrum* author interview podcasts; (2) sent tailored Brain Awareness Week pitches to science, health, and education reporters; (3) wrote and distributed media advisories for the Successful Aging & Your Brain program; (4) maintained the online Expert Directory of Dana Alliance members, specifically for the media. The Foundation coordinated the second annual Brain Awareness Week sticker design contest, open to people of all ages and around the globe. Prizes awarded to the top three winners were valued at less than \$600 total.

Expenses: \$601,115

Form 990PF
2018
Part VII-A
Question 3

I hereby certify that the attached documents
are complete and accurate copies of the
original documents.

A handwritten signature in black ink, appearing to read "Burton M. Mirsky", is written over a horizontal line.

Burton M. Mirsky
President