

Form **990-PF**Department of the Treasury
Internal Revenue Service

EXTENDED TO NOVEMBER 15, 2019

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No 1545-0052

2018

Open to Public Inspection

For calendar year 2018 or tax year beginning

, and ending

Name of foundation

THE GEORGE I. ALDEN TRUST**C/O FLETCHER, TILTON & WHIPPLE, P.C.**

A Employer identification number

04-6023784

Number and street (or P.O. box number if mail is not delivered to street address)

Room/suite

370 MAIN STREET - 11TH FLOOR

B Telephone number

508-459-8005

City or town, state or province, country, and ZIP or foreign postal code

WORCESTER, MA 01608-1714C If exemption application is pending, check here ☐ **6**

G Check all that apply:

☐ Initial return☐ Initial return of a former public charity☐ Final return☐ Amended return☐ Address change☐ Name changeD 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test, check here and attach computation ☐

H Check type of organization:

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust☐ Other taxable private foundation **04**E If private foundation status was terminated under section 507(b)(1)(A), check here ☐

I Fair market value of all assets at end of year (from Part II, col. (c), line 16)

J Accounting method: ☒ Cash ☐ Accrual☐ Other (specify) _____F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐**\$ 188,702,952.** (Part I, column (d) must be on cash basis.)**Part I Analysis of Revenue and Expenses**
(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)

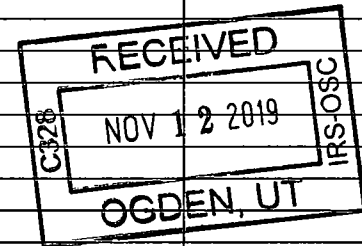
(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

Revenue	1 Contributions, gifts, grants, etc., received			N/A	
	2 Check ☒ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	163,908.	163,908.		STATEMENT 1
	4 Dividends and interest from securities	3,846,790.	3,846,790.		STATEMENT 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	15,219,451.			
	b Gross sales price for all assets on line 6a	54,189,831.			
	7 Capital gain net income (from Part IV, line 2)		15,219,451.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income	-25,195.	-25,195.		STATEMENT 3	
12 Total. Add lines 1 through 11	19,204,954.	19,204,954.			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc	600,000.	300,000.		300,000.
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees				
	b Accounting fees STMT 4	17,327.	17,327.		0.
	c Other professional fees STMT 5	903,039.	889,239.		13,800.
	17 Interest	31,757.	31,757.		0.
	18 Taxes STMT 6	444,254.	219,254.		0.
	19 Depreciation and depletion				
	20 Occupancy	8,302.	4,151.		4,151.
	21 Travel, conferences, and meetings	7,747.	7,747.		0.
	22 Printing and publications				
23 Other expenses STMT 7	284,239.	284,239.		0.	
24 Total operating and administrative expenses. Add lines 13 through 23	2,296,665.	1,753,714.		317,951.	
25 Contributions, gifts, grants paid	8,862,000.			8,862,000.	
26 Total expenses and disbursements. Add lines 24 and 25	11,158,665.	1,753,714.		9,179,951.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	8,046,289.				
b Net investment income (if negative, enter -0-)		17,451,240.			
c Adjusted net income (if negative, enter -0-)			N/A		



THE GEORGE I. ALDEN TRUST

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C/O FLETCHER, TILTON & WHIPPLE, P.C.

04-6023784

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Part II Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	10,688,933.	14,408,577.	14,408,577.
	2 Savings and temporary cash investments			
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 10	109,735,649.	110,052,085.	122,406,600.
	c Investments - corporate bonds			
	11 Investments - land, buildings, and equipment basis ▶			
Liabilities	Less accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other STMT 11	54,137,829.	57,191,691.	51,887,775.
	14 Land, buildings, and equipment: basis ▶			
	Less accumulated depreciation ▶			
	15 Other assets (describe ▶)			
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	174,562,411.	181,652,353.	188,702,952.
	17 Accounts payable and accrued expenses			
	18 Grants payable	4,820,000.	5,690,000.	
	19 Deferred revenue			
Net Assets or Fund Balances	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶)			
	23 Total liabilities (add lines 17 through 22)	4,820,000.	5,690,000.	
	Foundations that follow SFAS 117, check here ▶ ☒ and complete lines 24 through 26, and lines 30 and 31.			
	24 Unrestricted	167,742,411.	173,962,353.	
	25 Temporarily restricted			
	26 Permanently restricted	2,000,000.	2,000,000.	
	Foundations that do not follow SFAS 117, check here ▶ ☐ and complete lines 27 through 31.			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances	169,742,411.	175,962,353.	
	31 Total liabilities and net assets/fund balances	174,562,411.	181,652,353.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	169,742,411.
2 Enter amount from Part I, line 27a	2	8,046,289.
3 Other increases not included in line 2 (itemize) ▶ SEE STATEMENT 8	3	466,694.
4 Add lines 1, 2, and 3	4	178,255,394.
5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 9	5	2,293,041.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	175,962,353.

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Part IV

Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b SEE ATTACHED STATEMENTS				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a			
b			
c			
d			
e 54,189,831.		38,970,380.	15,219,451.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			
b			
c			
d			
e			15,219,451.

2 Capital gain net income or (net capital loss)	If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	15,219,451.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		3	N/A

Part V

Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2017	10,363,764.	199,599,117.	.051923
2016	8,528,303.	176,887,534.	.048213
2015	9,588,305.	188,119,171.	.050969
2014	9,579,891.	193,550,629.	.049496
2013	9,146,342.	179,791,762.	.050872

2 Total of line 1, column (d)	2	.251473
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	.050295
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5	4	211,309,096.
5 Multiply line 4 by line 3	5	10,627,791.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	174,512.
7 Add lines 5 and 6	7	10,802,303.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	9,179,951.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	FIDELITY	P	VARIOUS	12/31/18
b	MONDRIAN INTL SMALL CAP EQUITY	P	VARIOUS	12/31/18
c	MONDRIAN INTL SMALL CAP EQUITY	P	VARIOUS	12/31/18
d	MONDRIAN EMERGING MARKETS SMALL CAP EQUITY FUND	P	VARIOUS	12/31/18
e	MONDRIAN EMERGING MARKETS SMALL CAP EQUITY FUND	P	VARIOUS	12/31/18
f	KILTEARN GLOBAL EQUITY FUND	P	VARIOUS	12/31/18
g	KILTEARN GLOBAL EQUITY FUND	P	VARIOUS	12/31/18
h	STATE STREET B&T CO. - WESTFIELD	P	VARIOUS	12/31/18
i	STATE STREET B&T CO. - WESTFIELD	P	VARIOUS	12/31/18
j	STATE STREET B&T CO. - WESTFIELD	P	VARIOUS	12/31/18
k	HIGHCLERE INTL INVESTORS	P	VARIOUS	12/31/18
l	HIGHCLERE INTL INVESTORS	P	VARIOUS	12/31/18
m	MERCANTILE CAPITAL LLC	P	VARIOUS	12/31/18
n	CAPITAL GAINS DIVIDENDS			
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 15,832,118.		11,589,854.	4,242,264.
b 839,615.			839,615.
c		12,756.	-12,756.
d		85,216.	-85,216.
e		217,398.	-217,398.
f 57,164.			57,164.
g 394,334.			394,334.
h 15,651,794.		16,069,266.	-417,472.
i 15,950,153.		10,958,368.	4,991,785.
j 242,655.		37,522.	205,133.
k 61,527.			61,527.
l 886,713.			886,713.
m 229,806.			229,806.
n 4,043,952.			4,043,952.
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			4,242,264.
b			839,615.
c			-12,756.
d			-85,216.
e			-217,398.
f			57,164.
g			394,334.
h			-417,472.
i			4,991,785.
j			205,133.
k			61,527.
l			886,713.
m			229,806.
n			4,043,952.
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	15,219,451.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 }	3	N/A

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b		1	349,025.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3 Add lines 1 and 2		3	349,025.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	349,025.
6 Credits/Payments:			
a 2018 estimated tax payments and 2017 overpayment credited to 2018	6a	502,838.	
b Exempt foreign organizations - tax withheld at source	6b	0.	
c Tax paid with application for extension of time to file (Form 8868)	6c	0.	
d Backup withholding erroneously withheld	6d	0.	
7 Total credits and payments. Add lines 6a through 6d	7	502,838.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8	2,935.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	150,878.	
11 Enter the amount of line 10 to be: Credited to 2019 estimated tax ☐ Refunded ☒	11	0.	

Part VII-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	Yes	No
1a		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1b		
c Did the foundation file Form 1120-POL for this year?		X
1c		
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
2		
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
3		
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
4a		
b If "Yes," has it filed a tax return on Form 990-T for this year?		
4b		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
5		
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
6		
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
7		
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <u>MA</u>		
8a		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
8b		
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV		X
9		
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X
10		

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Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► WWW.ALDESTRUST.ORG	X	
14 The books are in care of ► JAMES E. COLLINS, TRUSTEE Telephone no. ► 508-459-8005 Located at ► 370 MAIN STREET, WORCESTER, MA ZIP+4 ► 01608-1714		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year	15	N/A
16 At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☒ Yes ☐ No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☒ Yes ☐ No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2018?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2018? If "Yes," list the years ►	☐ Yes ☒ No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No	
b If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2018.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2018?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

N/A

Organizations relying on a current notice regarding disaster assistance, check here

☒

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

☐ Yes ☒ No

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?

☐ Yes ☒ No**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
WARNER S. FLETCHER	TRUSTEE			
370 MAIN STREET				
WORCESTER, MA 01608	25.00	150,000.	0.	0.
JAMES E. COLLINS	TRUSTEE			
370 MAIN STREET				
WORCESTER, MA 01608	20.00	150,000.	0.	0.
GAIL T. RANDALL	TRUSTEE			
370 MAIN STREET				
WORCESTER, MA 01608	20.00	150,000.	0.	0.
DOUGLAS MEYSTRE	TRUSTEE			
370 MAIN STREET				
WORCESTER, MA 01608	20.00	150,000.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
WESTFIELD		
1 FINANCIAL CENTER, BOSTON, MA 02111	INVESTMENT MANGEMENT	385,635.
HIGHCLERE INTL INVESTORS - 8 WRIGHT STREET, SUITE 107, WESTPORT, CT 06880	INVESTMENT MANGEMENT	179,259.
KILTEARN PARTNERS INC		
733 WASHINGTON ROAD, PITTSBURGH, PA 15228	INVESTMENT MANGEMENT	131,758.
MONDRIAN EMERGING MARKETS - 1105 N MARKET STREET, SUITE 1300, WILMINGTON, DE 19801	INVESTMENT MANGEMENT	103,141.
MONDRIAN INTERNATIONAL SMALL CAP - 1105 N MARKET STREET, SUITE 1300, WILMINGTON, DE	INVESTMENT MANGEMENT	89,446.
Total number of others receiving over \$50,000 for professional services		0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
3 All other program-related investments. See instructions.	
Total. Add lines 1 through 3	0.

Form 990-PF (2018)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	200,978,680.
b	Average of monthly cash balances	1b	13,548,321.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	214,527,001.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	214,527,001.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	3,217,905.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	211,309,096.
6	Minimum investment return. Enter 5% of line 5	6	10,565,455.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	10,565,455.
2a	Tax on investment income for 2018 from Part VI, line 5	2a	349,025.
b	Income tax for 2018. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	349,025.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	10,216,430.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	10,216,430.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	10,216,430.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	9,179,951.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	9,179,951.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	9,179,951.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

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Part XIII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2017	(c) 2017	(d) 2018
1 Distributable amount for 2018 from Part XI, line 7				10,216,430.
2 Undistributed income, if any, as of the end of 2018				
a Enter amount for 2017 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2018:				
a From 2013	537,074.			
b From 2014	372,016.			
c From 2015	953,122.			
d From 2016				
e From 2017	619,326.			
f Total of lines 3a through e	2,481,538.			
4 Qualifying distributions for 2018 from Part XII, line 4: ► \$ 9,179,951.				
a Applied to 2017, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2018 distributable amount				9,179,951.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a))	1,036,479.			1,036,479.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,445,059.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2017. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2018. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2019				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2013 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2019. Subtract lines 7 and 8 from line 6a	1,445,059.			
10 Analysis of line 9:				
a Excess from 2014				
b Excess from 2015	825,733.			
c Excess from 2016				
d Excess from 2017	619,326.			
e Excess from 2018				

Part XV **Supplementary Information** (continued)

3 **Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i>				
SEE ATTACHED LIST	N/A	EXEMPT	TO FURTHER EDUCATION	8,862,000.
Total			3a	8,862,000.
b <i>Approved for future payment</i>				
SEE ATTACHED LIST	N/A	EXEMPT	TO FURTHER EDUCATION	5,690,000.
Total			3b	5,690,000.

Form **990-PF** (2018)

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount		
1 Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments			14	163,908.		
4 Dividends and interest from securities			14	3,846,790.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income			14	-25,195.		
8 Gain or (loss) from sales of assets other than inventory			18	15,219,451.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e)		0.		19,204,954.		0.
13 Total. Add line 12, columns (b), (d), and (e)					13	19,204,954.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
TD BANK	163,908.	163,908.	
TOTAL TO PART I, LINE 3	163,908.	163,908.	

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
FIDELITY	5,862,558.	4,043,410.	1,819,148.	1,819,148.	
HIGHCLERE INC	394,710.	0.	394,710.	394,710.	
KILTEARN	509,768.	0.	509,768.	509,768.	
MERCANTILE CAPITAL	217,826.	0.	217,826.	217,826.	
MERCANTILE CAPITAL K-1	15.	0.	15.	15.	
MONDRIAN EMERGING MARKETS	175,614.	0.	175,614.	175,614.	
MONDRIAN INTERNATIONAL	275,648.	0.	275,648.	275,648.	
STATE STREET BANK & TRUST CO -					
WESTFIELD	272,638.	542.	272,096.	272,096.	
WATER ASSET MANAGEMENT	181,965.	0.	181,965.	181,965.	
TO PART I, LINE 4	7,890,742.	4,043,952.	3,846,790.	3,846,790.	

FORM 990-PF OTHER INCOME STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER INCOME - MONDRIAN INT	20,386.	20,386.	
OTHER INCOME - HIGHCLERE	-10,038.	-10,038.	
OTHER INCOME - MONDRIAN EM	-8,234.	-8,234.	
OTHER INCOME - KILTEARN	-33,612.	-33,612.	
OTHER INCOME - MERCANTILE CAPITAL	-37,654.	-37,654.	
OTHER INCOME - WATER PROPERTY	38,177.	38,177.	

OTHER INCOME - MERCANTILE CAPITAL

TWO -2,752. -2,752.

OTHER INCOME - CHURCHSIDE LLC 8,532. 8,532.

TOTAL TO FORM 990-PF, PART I, LINE 11 -25,195. -25,195.

FORM 990-PF ACCOUNTING FEES STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
STOWE & DEGON	17,327.	17,327.		0.
TO FORM 990-PF, PG 1, LN 16B	17,327.	17,327.		0.

FORM 990-PF OTHER PROFESSIONAL FEES STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT - HIGHCLERE	179,259.	179,259.		0.
INVESTMENT MANAGEMENT - MONDRIAN INT	89,446.	89,446.		0.
INVESTMENT MANAGEMENT - WESTFIELD	385,635.	385,635.		0.
INVESTMENT MANAGEMENT - MONDRIAN EM	103,141.	103,141.		0.
INVESTMENT MANAGEMENT - KILTEARN	131,758.	131,758.		0.
CONSULTING	13,800.	0.		13,800.
TO FORM 990-PF, PG 1, LN 16C	903,039.	889,239.		13,800.

FORM 990-PF	TAXES		STATEMENT	6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL EXCISE TAX ON INVESTMENT INCOME	225,000.	0.		0.
FOREIGN TAXES W/H ON DIVIDENDS	218,754.	218,754.		0.
STATE TAXES	500.	500.		0.
TO FORM 990-PF, PG 1, LN 18	444,254.	219,254.		0.

FORM 990-PF	OTHER EXPENSES		STATEMENT	7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
DUES AND SUBSCRIPTIONS	234.	234.		0.
MONDRIAN INTERNATIONAL - K-1 - OTHER DEDUCTIONS	3,572.	3,572.		0.
WATER ASSET MANAGEMENT K-1 - OTHER DEDUCTIONS	102,300.	102,300.		0.
MONDRIAN EM - K-1 - OTHER DEDUCTIONS	11,617.	11,617.		0.
HIGHCLERE K-1 - OTHER DEDUCTIONS	30.	30.		0.
SUPPLIES	6,722.	6,722.		0.
BANK FEES	172.	172.		0.
WATER PROPERTY K-1 - OTHER DEDUCTIONS	158,074.	158,074.		0.
MERCANTILE CAPITAL TWO K-1 - OTHER DEDUCTIONS	682.	682.		0.
MERCANTILE CAPITAL LLC K-1 - OTHER DEDUCTIONS	836.	836.		0.
TO FORM 990-PF, PG 1, LN 23	284,239.	284,239.		0.

FORM 990-PF	OTHER INCREASES IN NET ASSETS OR FUND BALANCES	STATEMENT	8
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DESCRIPTION	AMOUNT
DIFFERENCE - BOOK/TAX MONDRIAN INTERNATIONAL K-1	102,586.
DIFFERENCE - BOOK/TAX FOREIGN TAXES PAID	215,493.
DIFFERENCE - BOOK/TAX MONDRIAN EM K-1	101,364.
DIFFERENCE - BOOK/TAX MERCANTILE K-1	41,169.
DIFFERENCE - BOOK/TAX WATER PROPERTY K-1	2,648.
DIFFERENCE - BOOK/TAX MERCANTILE TWO K-1	3,434.
TOTAL TO FORM 990-PF, PART III, LINE 3	466,694.

FORM 990-PF	OTHER DECREASES IN NET ASSETS OR FUND BALANCES	STATEMENT	9
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DESCRIPTION	AMOUNT
INCREASE IN GRANTS PAYABLE	870,000.
DIFFERENCE - BOOK/TAX INVESTMENT INCOME	38,407.
DIFFERENCE - BOOK/TAX HIGHCLERE K-1	60,348.
DIFFERENCE - BOOK/TAX WATER ASSET MANAGEMENT K-1	1,290,396.
DIFFERENCE - BOOK/TAX KILTEARN K-1	25,358.
DIFFERENCE - BOOK/TAX CHURCHSIDE K-1	8,532.
TOTAL TO FORM 990-PF, PART III, LINE 5	2,293,041.

FORM 990-PF	CORPORATE STOCK	STATEMENT	10
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DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
INVESTMENTS - CORPORATE STOCK	110,052,085.	122,406,600.
TOTAL TO FORM 990-PF, PART II, LINE 10B	110,052,085.	122,406,600.

FORM 990-PF	OTHER INVESTMENTS	STATEMENT 11
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DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
INVESTMENTS - MONEY MARKET FUNDS	COST	85,749.	85,749.
ALTERNATIVE INVESTMENTS - EQUITY	COST	57,105,942.	51,802,026.
TOTAL TO FORM 990-PF, PART II, LINE 13		57,191,691.	51,887,775.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION
PART XV, LINES 2A THROUGH 2D

STATEMENT 12

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

TRUSTEES OF THE GEORGE I. ALDEN TRUST
C/O FLETCHER, TILTON & WHIPPLE - 370 MAIN STREET
WORCESTER, MA 01608

TELEPHONE NUMBER

NAME OF GRANT PROGRAM

508-459-8005

N/A

EMAIL ADDRESS

TRUSTEES@ALDENTRUST.ORG

FORM AND CONTENT OF APPLICATIONS

ANY LETTER FORM

ANY SUBMISSION DEADLINES

PROPOSALS ARE DUE THE 15TH OF THE MONTH PRECEDING QUARTERLY DISTRIBUTION
MEETINGS.

RESTRICTIONS AND LIMITATIONS ON AWARDS

N/A