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Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493219000619 OMB No 1545-0047

foundations)

Do not enter social security numbers on this form as it may be made public Open to Public Department of the Treasury ▶ Information about Form 990 and its instructions is at www IRS gov/form990 Internal Revenue Service Inspection For the 2017 calendar year, or tax year beginning 10-01-2017 , and ending 09-30-2018 C Name of organization Grossmont Hospital Foundation D Employer identification number B Check if applicable ☐ Address change 33-0124488 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) ☐ Amended return ☐ Application pending (858) 499-5150 City or town, state or province, country, and ZIP or foreign postal code San Diego, CA 921231489 G Gross receipts \$ 12,060,951 Name and address of principal officer **H(a)** Is this a group return for KATE WAYNE ☐Yes ☑No subordinates? 8695 Spectrum Center Blvd H(b) Are all subordinates San Diego, CA 921231489 ☐Yes ☐No included? Tax-exempt status 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► HTTPS //GIVE SHARP COM/GROSSMONT-FOUNDATION L Year of formation 1985 M State of legal domicile CA Summary 1 Briefly describe the organization's mission or most significant activities See Schedule O Activities & Governance Check this box ▶ 🔲 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 3 16 Number of independent voting members of the governing body (Part VI, line 1b) Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 9 209 Total number of volunteers (estimate if necessary) . . . 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 0 **b** Net unrelated business taxable income from Form 990-T, line 34 **7**b **Current Year** 2,725,489 8 Contributions and grants (Part VIII, line 1h) . . . 8,121,421 **9** Program service revenue (Part VIII, line 2g) 1,179,300 1,400,463 518,490 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 1,127,612 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 54,101 93,539 5,086,502 10,133,913 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . 3,917,559 3,446,982 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 1,125,539 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 984,717 16a Professional fundraising fees (Part IX, column (A), line 11e) . **b** Total fundraising expenses (Part IX, column (D), line 25) ▶871,458 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 167,771 215,347 5,070,047 4,787,868 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 5,346,045 19 Revenue less expenses Subtract line 18 from line 12 . 16,455 Net Assets or Fund Balances **Beginning of Current Year End of Year** 30,758,410 20 Total assets (Part X, line 16) . 24,921,973 779,547 **21** Total liabilities (Part X, line 26) 718.325 29,978,863 ${f 22}$ Net assets or fund balances Subtract line 21 from line 20 . 24,203,648 Part III Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has <u>any knowle</u>dge 2019-08-07 Signature of officer Sign Here KATE WAYNE DIR OF DEVELOPMENT Type or print name and title

Paid **Preparer** Use Only

Print/Type preparer's name Preparer's signature Date PTIN Check | If P00634378 self-employed Firm's name ► ERNST & YOUNG US LLP Firm's EIN ► 34-6565596 Firm's address ► 4365 Executive Drive Suite 1600 Phone no (858) 535-7200 SAN DIEGO, CA 921212101 May the IRS discuss this return with the preparer shown above? (see instructions) . ☐ Yes ☑ No

Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	Form	990 (2017)						Page 2
Briefly describe the organization's mission SEE SCHEDULE O Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	Par	t IIII Statement of Pro	gram Service	Accomplis	hments			
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?		Check if Schedule O	contains a respons	e or note to a	any line in this Part III			. \square
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?	1	Briefly describe the organiza	tion's mission					
the prior Form 990 or 990-E2?	SEE :	SCHEDULE O						
the prior Form 990 or 990-E2?								
the prior Form 990 or 990-E2?								
If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	2	Did the organization underta	ike any significant	program ser	vices during the year whi	ch were not listed on		_
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?		the prior Form 990 or 990-E	Z?				☐ Yes	∠ No
services?		If "Yes," describe these new	services on Sched	ule O				
If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 3,486,373 including grants of \$ 3,446,982) (Revenue \$ 1,400,463) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$)	3	Did the organization cease c	onducting, or mak	e significant	changes in how it conduc	ts, any program	_	_
Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 3,486,373 including grants of \$ 3,446,982) (Revenue \$ 1,400,463) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$ } Including grants of \$) (Revenue \$)		services?					∐ Yes	✓ No
Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 3,486,373 including grants of \$ 3,446,982) (Revenue \$ 1,400,463) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$)		If "Yes," describe these char	nges on Schedule ()				
See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$)	4	Section 501(c)(3) and 501(c	:)(4) organizations	are required	to report the amount of			es
4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$)	4a	(Code) (Expenses \$	3,486,373	including grants of \$	3,446,982) (Revenue \$	1,400,463)	
4c (Code) (Expenses \$ including grants of \$) (Revenue \$)		See Additional Data						
4c (Code) (Expenses \$ including grants of \$) (Revenue \$)		-						
	4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
	46	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4d Other program services (Describe in Schedule O)		(,p +		9 9 +	, (4	,	
4d Other program services (Describe in Schedule O)								
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+u Outlet program services (Describe in Schedule O)		Other program convices (De-	sembo in Cabadilla	0)				
(Expenses \$ including grants of \$) (Revenue \$)	40	· -			\$) (Revenue \$)	
4e Total program service expenses ► 3,486,373	40	• •				, (e.e.iiae #	,	

Checklist of Required Schedules

Section 501(c)(3) organizations.

or X as applicable

Page 3

No

Nο

Nο

No

Nο

No

Nο

No

Nο

Nο

Νo

Νo

Nο

Nο

Nο

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space.

Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Yes

Yes

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12a

12b

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Yes

Yes

Form 990 (2017)

Yes

Yes

Yes

Yes

Yes

Yes

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Ш	Cnecklist of	Requirea	Scheaules	(continuea)

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic	21	Yes	

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic
government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 🥦
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,
column (A), line 2? If "Yes," complete Schedule I, Parts I and III

23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

22 Yes 23

24a

24b

24c

24d

25a

25b

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28a

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35a

35b

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Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

orm	990 (2017)			Page !
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		1	<u> </u>
	Enterthe growth and are Barria 2 of Ferma 1000 Februar 0 of make analyzable	40	Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	48		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gamin (gambling) winnings to prize winners?	10	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	9		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
٦-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			N-
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3t	<u> </u>	
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	1	No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
_		<u> </u>		<u> </u>
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
D	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	50	.	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	e 6 b	,	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv provided to the payor?	ces 7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7t	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to fill Form 8282?	e 70	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	0		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7.		No.
	Did the everywhere divine the year may promy me divertly as individually, an a neground honefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	-	-	No
y	required?	79	.	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Forn			
	1098-C ²	7h	Yes	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	-		
_		8	-	
	Did the sponsoring organization make any taxable distributions under section 4966?	9a	_	
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	91	<u> </u>	
	Section 501(c)(7) organizations. Enter Institution foca and control c			
	Initiation fees and capital contributions included on Part VIII, line 12			
		_		
	Section 501(c)(12) organizations. Enter Gross income from members or shareholders			
	Gross income from members or snareholders	_		
ט	against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12	a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13	a	
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the assessment on second and assessment for indeed to an indeed to assess distinct the task years?	14	- I	No
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14	a	

orm	990 (2017)			Page 6
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No" 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	·	nse to lı	nes 🗸
Se	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>	• •	
_			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 16			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	_
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	P.)	
	·	\longrightarrow	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No_
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	166		
Ç.	ction C. Disclosure	16b		
<u>5e</u> 17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records ▶Jennifer Gardyne 8695 Spectrum Center Blvd San Diego, CA 92123 (858) 499-5150			

Part VII

(17) Sue Wing

DIRECTOR

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the realization, more than \$10,000 of reportable compensation from the organization and any related expensations

List persons in the following order individual compensated employees, and former such p	trustees or dire									
Check this box if neither the organization	n nor any relate	d organ	ızatıo	n co	mpe	ensate	ed ar	ny current officer, di	rector, or trustee	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	Positio than o	n (do ne bo	(C) not ix, u n off or/ti	che inles icer ruste	eck mo	ore son	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) Lew Silverberg	2 0									
CHAIR	1.0	×		Х				0	0	0
(2) Dee Ammon	3 0									
VICE CHAIR	0	×		х				0	0	0
(3) Alex Matuk	2 0									
TREASURER	0	Х		Х				0	0	0
(4) Kristy Gregg	2 0									
SECRETARY	0	Х		Х				0	0	0
(5) Philip Szold MD	2 0									
DIRECTOR	0	×						0	0	0
(6) Noori Barka PhD	1 0									
DIRECTOR	0	X						0	0	0
(7) Connie Connard	2 0									
DIRECTOR	0	X						0	0	0
(8) John Fonseca	2 0								_	_
DIRECTOR	0	X						0	0	0
(9) Freddy Garmo JD	2 0	.,								
DIRECTOR	0	×						0	0	0
(10) Ann Goldberg	2 0							0	0	
DIRECTOR	0	×						0	0	0
(11) Al Johnstone	1 0							0	0	
DIRECTOR	0	X						U	0	0
(12) Howard Levenson	0 5							0	0	
DIRECTOR	0	×						0	0	0
(13) Scott Musicant MD	0 5	×						750	0	0
DIRECTOR	0	^						730	0	0
(14) Huda Salem	2 0	x						0	0	0
DIRECTOR	0									0
(15) Peter Shusterman	2 0	x						0	o	0
DIRECTOR	0							0		0
(16) Sherrı Summers	2 0	×						o	0	0
DIRECTOR	1 0	^								

1 0

0

0

0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Form **990** (2017)

Page 8

طلتكا	CVIII Occasion Air Officers/ Birect	10.10, 11.401000	/, -	<u></u>			<u></u> -			11,511111						
	(A) Name and Title	(B) Average hours per week (list any hours	than o	one bo	oox, u an off ctor/tr	ot che unles fficer truste		rson a	Repo compo froi organiz	(D) cortable censation om the zation (W	V- or	(E) Reportable compensation from related organizations (\) 2/1099-MISC		Estima amount o compens from t	ated of other sation the	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/109	99-MISC)		2/1099-1911	SC)	organizati relate organiza	ed	
(18)	Kate Wayne	40 0			1 x 1						0		67,965	1	15,415	
	DEVELOPMENT-GHF	0.0	_	<u> </u>	<u>'</u>	⊥'							67,903	L	13,713	
(19) F	Elizabeth Morgante	4 0			['	['	x				0		318,387	1	41,619	
	AJOR GIFTS	36 0		l'	<u>_</u> '	'							10,50,	ı	41,012	
(20) ١	Norman Timmins	25 0			Γ'		х				0			i	14 268	
PLANI	NED GIVING/MAJOR GIFTS OFFICER	20 0		'	'	'		'					154,644	ı	14,268	
(21) V	William Navrides	50 0											. 20. 450	1	20.021	
MGR	DEVELOPMENT GHF	3 0		'	1_'	[_'	Х				0		128,460	i	20,031	
ı—											\top			1		
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i		'		'	1 '	1 '		'						í		
1b !	Sub-Total					_				$\overline{}$			$\overline{}$			
	Total from continuation sheets to Pa		nΑ.	•			•			-			\top			
	Total (add lines 1b and 1c)						▶			750		669	9,456		91,333	
2	Total number of individuals (including of reportable compensation from the	g but not limited	to those				∍) who) rec	eived mo	re than s	\$100,0	000				
1														Yes	No	
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule J</i>										ed em	ployee on	- 1			
4											•	•	3	\perp	No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual								4	1 Yes						
5	Did any person listed on line 1a receiv							ated	organiza	ation or it	ndıvıd	ual for		+	ſ	
<u> </u>	services rendered to the organization												5	,	No	
St	ection B. Independent Contract	fore			—											
1	Complete this table for your five higher from the organization Report comper	est compensated										,	comper	nsation		
i	· · · · · · · · · · · · · · · · · · ·	(A)		уса	ena.	IIIy .	MILIT S.	[VVIC	MIII uie o	Ι		(B)		(C)		
i —	Name a	and business addre	±SS							De	scriptic	on of service	3S	Compensation		

Name and business address

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0

Part		I Statement of	Revenue									
		Check if Schedul	e O contains	a respo	onse or note to						<u> </u>	. 🗆
							(A) revenue	Rela ex- fur	B) ted or empt ction enue	(C) Unrelated business revenue	excl tax un	(D) devenue uded from oder sections i12-514
(6	1 a	Federated campaig	ns	1a	8,7	48		160	enue			12-314
unts	ı	b Membership dues		1 b								
Gra		c Fundraising events		1c	1,319,3	04						
ffs. ⊑A		d Related organizatio	ns	1d	90,7	00						
nia Gi	•	e Government grants (co	ontributions)	1e	91,0	03						
Sir	1	F All other contributions, and similar amounts n	, gıfts, grants, ot ıncluded									
ributions, Gifts, Grants Other Similar Amounts		above		1f	6,611,6	66						
<u> </u>	9	9 Noncash contribution in lines 1a-1f \$		1,15	56,613							
Contributions, Gifts, Grants and Other Similar Amounts	h	Total.Add lines 1a-1					8,121,421					
					Busir	ness Code						
Ven	2a	FUNDRAISING ACTIVITI	ES			900099	1,3	331,068	1,33	1,068		
Program Service Revenue	b	HEALTHCARE EDUCATION	N			900099		69,395	ϵ	9,395		
MCE	c											
₹.	d											
Iran	e f	All other program se						0		0	0	0
δoŁ		Total. Add lines 2a-2f			•	1,400,463	3					
		Investment income (ii			nterest, and otl	her						
	s	similar amounts) .		•		<u> </u>	368,26	6				368,266
		Income from investme Royalties			•	▶						
		ixoyanies i i i	(ı) Rea		(II) Persona							
	6a	Gross rents										
	ь	Less rental expenses				-						
	С	: Rental income or (loss)		0		0						
	d	Net rental income o	r (loss)			>						
	_	Cross amount	(ı) Securit	ies	(II) Other							
	/a	Gross amount from sales of assets other	1,5	81,956	22	2,100						
		than inventory										
	b	Less cost or other basis and	1.4	24,832	20	9,000						
	_	sales expenses		.57,124		5,900						
		Gain or (loss) Net gain or (loss)		. 37,124		>	150,22	4				150,224
		Gross income from fi	undraising ev									
ıne		(not including \$ contributions reporte	1,319,793 ed on line 1c)	of								
€		See Part IV, line 18		а		,545						
, R		Less direct expense		b		,003	79,54					79,542
Other Revenue		: Net income or (loss) : Gross income from g			ents _j	<u> </u>	79,54	2				79,342
Ö		See Part IV, line 19										
	h	Less direct expense	•	a b		,625						
		: Net income or (loss)				<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	10,42	2				10,422
		Gross sales of invent	ory, less									
		returns and allowand	ces	a								
	b	Less cost of goods s	sold	b								
	c	Net income or (loss)		ınvent	ory i	<u></u>						
	11	Miscellaneous			Business Coo	de 10099	3,57					3,575
	11	amiscellaneous re	EVENUE		90	10099	3,37	3				3,373
	ь	•						+				
	_											
	c	:						+				
	d	All other revenue .						0		0	0	0
	е	Total. Add lines 11a	-11d		1	-	3,57	5				
	12	Total revenue. See	Instructions			·	10,133,91		1,400,46	3	0	612.020
							10,133,91	ગ	1,400,46	<u> </u>	Forn	612,029 n 990 (2017)

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Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nizations must comp	lete column (A)	_
Check if Schedule O contains a response or note to any	line in this Part IX			🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	3,371,763	3,371,763		
2 Grants and other assistance to domestic individuals See Part IV, line 22	75,219	75,219		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	206,302	6,189	63,954	136,159
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	725,799	21,774	224,998	479,027
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	38,271	1,148	11,864	25,259
9 Other employee benefits	92,410	2,772	28,647	60,991
10 Payroll taxes	62,757	1,883	19,455	41,419
11 Fees for services (non-employees)				
a Management				
b Legal	7,340		2,496	4,844
c Accounting				
d Lobbying	9		3	6
e Professional fundraising services See Part IV, line 17				
f Investment management fees	20,494		20,494	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	21,060	632	6,529	13,899
12 Advertising and promotion	1,500	45	465	990
13 Office expenses	79,729	2,392	24,716	52,621
14 Information technology	19,866	596	6,158	13,112
15 Royalties				
16 Occupancy				
17 Travel	11,227	337	3,480	7,410
18 Payments of travel or entertainment expenses for any federal, state, or local public officials •				
19 Conferences, conventions, and meetings	880	26	273	581
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a FOOD, DUES & MISC	53,242	1,597	16,505	35,140
b				
c				
d				
e All other expenses	0	0	0	0
25 Total functional expenses. Add lines 1 through 24e	4,787,868	3,486,373	430,037	871,458
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Form **990** (2017)

(B)

End of year

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10c

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27

28

29

30

31

32

33

34

4.615

0

14.198.041

3.387.366

24,921,973

75,456

587,222

55.647

718.325

6.647.874

16,437,371

1.118.403

24,203,648

24.921.973

Page **11**

5.286

760,000

14.960.543

4.436.434

30,758,410

95,085

630,117

n

54.345

779,547

9.020.739

19,838,721

1.119.403

29,978,863

30.758.410

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Check if Schedule O contains a response or note to any line in this Part IX .

Part II of Schedule L

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Notes and loans receivable, net . Inventories for sale or use .

Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other

basis Complete Part VI of Schedule D

Intangible assets

Accounts payable and accrued expenses

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11

Other assets See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Total assets. Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

voluntary employees' beneficiary organizations (see instructions) Complete

10a

10b

	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	3,447,521	2	4,789,310
	3	Pledges and grants receivable, net	3,884,430	3	5,806,837
	4	Accounts receivable, net		4	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	0	5	(
- 1	6	Loans and other receivables from other disqualified persons (as defined under	l	l	1

760,000

0

(A)

Beginning of year

Assets

11

12

13

14

15

16

17

18

19

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21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

Page **12**

Νo

2a

2b

2c

3b

Yes

Yes

Form 990 (2017)

5 6

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Form 990 (2017)

Schedule O

☐ Separate basis

consolidated basis, or both

Separate basis

separate basis, consolidated basis, or both

5 429.507 7

8 Other changes in net assets or fund balances (explain in Schedule O) 9

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 **Financial Statements and Reporting**

-337 29,978,863 Part XII Check if Schedule O contains a response or note to any line in this Part XII Yes No

☐ Cash ☑ Accrual ☐ Other 1 Accounting method used to prepare the Form 990 If the organization changed its method of accounting from a prior year or checked "Other," explain in

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? 3a No

Additional Data

Software ID: 17005876
Software Version: 2017v2.2

EIN: 33-0124488

Name: Grossmont Hospital Foundation

F----- 000 (2017)

Form 990 (2017)

Form 990, Part III, Line 4a:

PROVIDED SUPPORT AND ASSISTANCE TO GROSSMONT HOSPITAL CORPORATION SEE SCHEDULE O FOR COMMUNITY BENEFITS REPORT

efil	e GR	APHIC pri	nt - DO NO	T PROCESS	As Filed Data -		DLN: 93493219000619					
SC	H ED m 99	ULE A		Public (Charity Staturganization is a sect	ion 501(c)(3) o empt charitable	organization or trust.	ort	2017			
		f the Treasury	▶ Inf	ormation abou	Attach to Form at Schedule A (Form www.irs.g			ictions is at	Open to Public Inspection			
Nam	e of th	he organiza ospital Foundat						Employer identific	ation number			
		,						33-0124488				
	rt I				us (All organization : it is (For lines 1 thro			See instructions.				
1	n garnz		•		sociation of churches	3 ,	,	(A)(i)				
2		•		·								
					1)(A)(ii). (Attach Scl	•	• •					
3		·	•	•	vice organization desc			•				
4			esearch orga and state _	nization operat	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's			
5			ation operate (iv). (Comple		t of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	ped in section 170			
6		A federal, s	tate, or local	government or	governmental unit de	escribed in sectio	on 170(b)(1)(A	\)(v).				
7	\checkmark	_		mally receives (vi). (Complete	a substantıal part of ıt : Part II)	s support from a	governmental u	init or from the genera	al public described in			
8		A communi	ty trust desc	rıbed ın sectior	170(b)(1)(A)(vi)	(Complete Part I	Ι)					
9					escribed in 170(b)(1) ee instructions Enter				ege or university or a			
10		from activit	ies related to income and	o its exempt fur unrelated busin	(1) more than 331/39 octions—subject to cer ess taxable income (learn)	taın exceptions, a	and (2) no more	than 331/3% of its su	pport from gross			
11		An organiza	ition organize	ed and operated	d exclusively to test fo	r public safety S	ee section 509	(a)(4).				
12		more public	ly supported:	organizations of	d exclusively for the be described in section 5 the type of supporting	i09(a)(1) or se d	ction 509(a)(2). See section 509(a				
а		organizatio	n(s) the pow		ated, supervised, or cappoint or elect a majo							
b		Type II. A manageme	supporting on t of the sup	rganization sup	ervised or controlled i ation vested in the sar							
С		Type III f	unctionally	integrated. A s	supporting organizatio ions) You must com				ted with, its			
d		Type III n functionally	on-function integrated	nally integrate The organizatio	d. A supporting organ n generally must satis t IV, Sections A and	ization operated fy a distribution i	ın connection wi requirement and	th its supported orgar				
e		Check this	box if the org	anızatıon recei	ved a written determing integrated supporting	nation from the II		pe I, Type II, Type II	functionally			
f	Enter			on-runctionally dorganizations	miegrated supporting	organization						
g	Provi	de the follow	ıng ınformatı	on about the su	ipported organization(s)						
	(i) N	Name of supp organization		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the orgain your govern		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)			
						Yes	No					
				<u> </u>								
Tota	l					I			I			

Other income Do not include gain

Gross receipts from related activities, etc. (see instructions)

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 Schedule A, Part II, line 14

Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))

box and stop here. The organization qualifies as a publicly supported organization

and stop here. The organization qualifies as a publicly supported organization

or loss from the sale of capital

assets (Explain in Part VI) Total support. Add lines 7 through

10

11

12

organization

instructions

supported organization

Page 2

III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support

	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	(or fiscal year beginning in) 🕨	(a) 2013	(6) 2014	(0) 2013	(u) 2010	(0) 2017	(1) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")	4,498,084	4,288,336	5,446,433	2,725,489	8,121,421	25,079,763
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	4,498,084	4,288,336	5,446,433	2,725,489	8,121,421	25,079,763
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						7,167,046
6	Public support. Subtract line 5 from line 4						17,912,717
	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d) 2016	(e) 2017	(f)Total
7	Amounts from line 4	4,498,084	4,288,336	5,446,433	2,725,489	8,121,421	25,079,763
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	342,420	385,382	300,739	333,472	368,266	1,730,279

6	Public support. Subtract line 5 from line 4						17,912,717
9	Section B. Total Support			•			
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f)Total
7	Amounts from line 4	4,498,084	4,288,336	5,446,433	2,725,489	8,121,421	25,079,763
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	342,420	385,382	300,739	333,472	368,266	1,730,279
9	Net income from unrelated business activities, whether or not the						0

6	Public support. Subtract line 5 from line 4						17,912,717
	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d) 2016	(e) 2017	(f)Total
7	Amounts from line 4	4,498,084	4,288,336	5,446,433	2,725,489	8,121,421	25,079,763
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	342,420	385,382	300,739	333,472	368,266	1,730,279
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0

80,571

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

17a 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

h 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization gualifies as a publicly

52,050

54,101

93,539

Schedule A (Form 990 or 990-EZ) 2017

12

14

293,606

27,103,648

5,732,173

66 09 %

72 04 %

▶ ☑

▶□

13,345

Р	art III Support Schedule fo					_	_
	(Complete only if you o						er Part II. If
	the organization fails to ection A. Public Support	o quality under	the tests listed	pelow, please co	ompiete Part II.)	
	Calendar year						(0
	(or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
2	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b Public support. (Subtract line 7c						
8	from line 6)						
Se	ection B. Total Support		l	L		l	
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(0) 2013	(d) 2010	(e) 2017	(I) Iotai
9							
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI)						
13							
14	11, and 12) First five years. If the Form 990 is for	r the organization	ı n's fırst. second. tl	ı nırd. fourth, or fift	h tax vear as a se	ction 501(c)(3) o	rganization.
	check this box and stop here		, , ,	,,,	,		▶ □
Se	ection C. Computation of Public	Support Perce	entage				
15	Public support percentage for 2017 (li			column (f))		15	
16	Public support percentage from 2016	Schedule A, Part I	II, line 15			16	
	ection D. Computation of Invest	ment Income	Percentage			<u> </u>	
17	Investment income percentage for 20			line 13, column (f	f))	17	
18	Investment income percentage from 2	2016 Schedule A,	Part III, line 17			18	
	331/3% support tests—2017. If the			on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶□
	33 1/3% support tests—2016. If the	•					· —
,	not more than 33 1/3%, check this bo	-			*		▶□
20	Private foundation. If the organizati	-	-		· · · · · -		▶□
							. —

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	III Section 303(a)(1) or (2)			
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a	İ	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·			
	determination				
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked 12a or 12b in Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				

c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you					
	checked 12a or 12b in Part I, answer (b) and (c) below	4a				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported					
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b				
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support					
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes					
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the					
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)					

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone othe than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in Part VI.	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"			
	complete Part I of Schedule L (Form 990 or 990-EZ)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as			i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

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9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization			
5	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
s	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct The organization satisfied the Activities Test. Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

Page 6

Schedule A (Form 990 or 990-F7) 2017

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross 6 income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 2 Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 8

Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year 6

2 4 5 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Qualified set-aside amounts (prior IRS approval require			
Other distributions (describe in Part VI) See instructio	ns		
Total annual distributions. Add lines 1 through 6			
Distributions to attentive supported organizations to wh details in Part VI) See instructions	sive (provide		
Distributable amount for 2017 from Section C, line 6			
Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
	Other distributions (describe in Part VI) See instruction Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to whole details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see	Other distributions (describe in Part VI) See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is respondetails in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i))	Other distributions (describe in Part VI) See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see instructions) Fycess Distributions Underdistributions

details in Part VI) See instructions	Terraine organization is respons	sive (provide	
9 Distributable amount for 2017 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
а			
b From 2013			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2017	Distributable Amount for 2017
Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			
d From 2015			
e From 2016			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			

Schedule A (Form 990 or 990-EZ) (2017)

i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

a Excess from 2013. **b** Excess from 2014. c Excess from 2015. **d** Excess from 2016. e Excess from 2017.

instructions)

See instructions

3j and 4c 8 Breakdown of line 7

Schedule A	Page 8				
Part VI	Section A, lines 1, 2, Part IV, Section D, lir	mation. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See			
		Facts And Circumstances Test			
<u></u>					
990 Sche	dule A, Supplemen	Ital Information			
Ret	Return Reference Explanation				
Schedule A	Part II Line 10	DESCRIPTION - MISCELLANFOLIS FUNDRAISING EVENTS GAMING ACTIVITIES COLUMN A - 13345 0 CO			

Schedule A, Part II, Line 10 DESCRIPTION - MISCELLANEOUS, FUNDRAISING EVENTS, GAMING ACTIVITIES, COLUMN A - 13345 0, CO Other Income LUMN B - 80571 0, COLUMN C - 52050 0, COLUMN D - 54101 0, COLUMN E - 93539 0, COLUMN F - 2

93606 0,

SCHEDULE C

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

DLN: 93493219000619 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Inspection

f the	Section 501(c)(3) organizations that Section 501(c)(3) organizations that	n Form 990, Part IV, Line 4, or Form 9 thave filed Form 5768 (election under s thave NOT filed Form 5768 (election ur n Form 990, Part IV, Line 5 (Proxy Tax s), then	ection 501(h)) Conder section 501(h)	mplete Part II-A Do not on the Do not on the Do not on the Do not returned by the Do not returned by the Do not returned by the Do not returned by the Do not returned by the Do not returned by the Do not returned by the Do	complete Part II-B o not complete Part II-A 0-EZ, Part V, line 35c
	me of the organization ssmont Hospital Foundation			Employer ide	entification number
GIU	ssmont nospital roundation			33-0124488	
Par	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section 527 organ	ization.
1	Provide a description of the organ "political campaign activities")	ization's direct and indirect political can	npaign activities in	Part IV (see instructions	for definition of
2	Political campaign activity expend	litures (see instructions)		>	\$
3	Volunteer hours for political camp	aign activities (see instructions)			
Par	t I-B Complete if the orga	nization is exempt under sectio	n 501(c)(3).		
1	Enter the amount of any excise ta	ex incurred by the organization under se	ection 4955	>	\$
2	Enter the amount of any excise ta	ix incurred by organization managers u	nder section 4955	>	\$
3	If the organization incurred a sect	tion 4955 tax, did it file Form 4720 for t	:his year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
	If "Yes," describe in Part IV				
Par	<u> </u>	nization is exempt under section			5).
1	· ·	ed by the filing organization for section	•		\$
2	Enter the amount of the filing org function activities	anızatıon's funds contributed to other o	rganizations for se	ction 527 exempt	\$
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and or	n Form 1120-POL,	line 17b ►	\$
4	Did the filing organization file For	m 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly deliver se (PAC) If additional space is needed,	ount paid from the ed to a separate p	filing organization's fund olitical organization, such	s Also enter the amount
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1					
2					
3					
4					
5					
5					

Calendar year (or fiscal year (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) Total beginning in) 2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2017 Page 3 Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? No Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Nο Media advertisements? No Mailings to members, legislators, or the public? No Publications, or published or broadcast statements? No No f Grants to other organizations for lobbying purposes? No Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? No Other activities? Yes Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year С 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4

Supplemental Information

Schedule C, Part II-B, Line 1 DETAILED

DESCRIPTION OF THE LOBBYING

ACTIVITY

Taxable amount of lobbying and political expenditures (see instructions)

PURPOSES

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference Explanation

Schedule C, Part II-B, Line 1 DETAILED GROSSMONT HOSPITAL FOUNDATION (GHF) PAYS ANNUAL DUES TO THE ASSOCIATION FOR HEALTHCARE

DESCRIPTION OF THE LOBBYING PHILANTHROPY (AHP) AHP HAS DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING **PURPOSES** ACTIVITY

GROSSMONT HOSPITAL FOUNDATION (GHF) PAYS ANNUAL DUES TO THE ASSOCIATION FOR HEALTHCARE

PHILANTHROPY (AHP) AHP HAS DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING

5

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

DLN: 93493219000619 OMB No 1545-0047

> Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** Grossmont Hospital Foundation 33-0124488 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2017

i al	41111	Organizations M	aintaining Coi	lections of	AFT, HIST	огісаі і	reas	ures, or	Otner	Similar A	issets (c	ontinuea)	
3		the organization's acq (check all that apply)	uisition, accessio	n, and other re	·	·	f the fo	ollowing t	hat are a	significant	use of its	collection	ı
а		Public exhibition			ı	d 🗌	Loar	n or excha	nge prog	grams			
b		Scholarly research			1	e 🗌	Othe	er					
c		Preservation for future	e generations										
4	Provi Part :	de a description of the	organızatıon's col	llections and ex	xplaın how	they fur	her th	ne organız	ation's e	xempt purp	ose in		
5		ig the year, did the org is to be sold to raise fui								nılar	☐ Ye	s 🗆	No
Pa	rt IV	Escrow and Cust Complete if the or X, line 21.			on Form 9	90, Par	t IV, I	ine 9, or	reporte	ed an amo	unt on F	orm 990	, Part
1a	Is the	e organization an agent ded on Form 990, Part	t, trustee, custodi X?	an or other int	ermediary	for contr	bution	ns or othe	r assets	not	☐ Ye	s 🗆	No
ь	If "Ye	es," explain the arrange	ement in Part XIII	[and complete	the follow	ına table		[Amount		_
С		nning balance		,		,			1c				
d	_	ions during the year							1d				
е		butions during the yea	r					İ	1e				
f	Endır	ng balance						İ	1f				_
2a	Dıd tl	- he organization include	an amount on Fo	orm 990, Part >	X, line 21, i	for escro	w or c	ustodial a	ccount li	ability?	☐ Ye	s 🗆	— No
b	TE 1137 -	- !!	D NIII	Charletan (C +l l				Dt	VIII			110
	rt V	es," explain the arrange Endowment Fun						•				. ⊔	-
Гα	ILV	Elidowillelit Full	us. Complete ii	(a)Current y		b) Prior ye			ears back	- ·		(e)Four ye	ars back
1a	Beginn	ing of year balance .			21,833		4,772		4,759,731	 	1,948,052		3,952,926
	=	outions			1,000		1,000		21,000		25,917		695,673
		/estment earnings, gair	ns, and losses	28	37,576	50	0,089		367,800)	-87,824		307,715
		or scholarships											
		expenditures for faciliti											
Ĭ		ograms		23	31,089	32	4,028		3,759)	126,414		8,262
f	Admın	strative expenses .											
g	End of	year balance		5,37	79,320	5,32	1,833		5,144,772	2	4,759,731	4	4,948,052
2	Provi	de the estimated perce	ntage of the curre	ent year end b	alance (line	≘ 1g, col	ımn (a	a)) held a	s	•			
а	Board	d designated or quasi-e	ndowment >	68 %									
Ь	Perm	anent endowment 🕨	32 %										
С	Temp	orarily restricted endo	wment ► 0) %									
		percentages on lines 2a		ıld equal 100%)								
За	Are t	here endowment funds	not in the posses	ssion of the org	ganization i	hat are	neld ar	nd admını	stered fo	r the			
	-	nization by									_	Yes	
		nrelated organizations					٠.					(i) (ii)	No
b		elated organizations .es" on 3a(ii), are the re			uured on S	· ·						Bb B	No
4		ribe in Part XIII the inte	_	·			` •	•					
Pai	rt VI	Land, Buildings,											
		Complete if the or			on Form 9	90, Par	t IV, I	ıne 11a.	See Fo	rm 990, P	art X, lın	e 10.	
	Descr	iption of property	(a) Cost or oth (investme		b) Cost or of	her basis	(other)	(c) Acci	umulated (depreciation	(-	d) Book val	ue
1a	Land					-	60,000						760,000
b	Buildin	gs											
		old improvements									1		
		nent									†		
											1		
		lines 1a through 1e (C	· olumn (d) must e	qual Form 990	, Part X, co	olumn (B), line	10(c))	•	>	1		760,000

Schedule D	(Form 990) 2017				Page 3
Part VII	Investments—Other Securities. Complete if the See Form 990, Part X, line 12.	ne organiza	ition ansv	vered "Yes" on Form 9	90, Part IV, line 11b.
	(a) Description of security or category (including name of security)		(b) Book value		nod of valuation of-year market value
	al derivatives				
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	nn (b) must equal Form 990, Part X, col (B) line 12)	ı	•		
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on F	orm 990,	Part IV, lı	ne 11c. See Form 990), Part X, line 13.
	(a) Description of investment		Book value	(c) Meth	nod of valuation of-year market value
(1)				COSE OF CHA	or year market value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	nn (b) must equal Form 990, Part X, col (B) line 13)	•			
Part IX	Other Assets. Complete if the organization answered (a) Description	l 'Yes' on Fo	rm 990, Pa	irt IV, line 11d See Form	(b) Book value
(2) LONG-TI (3) BENEFIC	ED PLANNED GIFTS ERM RECEIVABLE FROM SHARP HEALTHCARE FOUNDATIO CIARY TO LIFE INSURANCE POLICY	DN			3,164,132 1,244,709 4,935
(4) INTERCO (5)	OMPANY RECEIVABLE				22,658
(6)					
(7)					
(8)					
(9)					
Total. (Colu	•	· · ·			▶ 4,436,434 11e or 11f.
1.	See Form 990, Part X, line 25. (a) Description of liability		(b) B	ook value	
	income taxes				
DEFERRED I	PLANNED GIFT LIABILITIES			54,345	
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)	4 1 1 1 1 1 1 1 1 1 1				
	on (b) must equal Form 990, Part X, col (B) line 25) or uncertain tax positions In Part XIII, provide the text of	f the footnot	e to the o	54,345 ganization's financial sta	tements that reports the
	n's liability for uncertain tax positions under FIN 48 (ASC 7				

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2h h 179.840 2c c

d 2d 472.869

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

3 Amounts included on Form 990, Part VIII, line 12, but not on line 1 4

Schedule D (Form 990) 2017

Part XI

1

2

3

4

c 5

Part XIII

See Additional Data Table

а

Investment expenses not included on Form 990, Part VIII, line 7b. b

5 Part XII

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Other (Describe in Part XIII)

Supplemental Information

Add lines 4a and 4b . .

Return Reference

Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

4b

2a

2b

2c 2d

4a

4b

Explanation

6.845.155

20,494

179.840

473,206

20,494

3,442,806

2e

4c

2e

3

4c

Page 4

4,350,479

1,082,215

3,268,264

6,865,649

10,133,913

1,977,614

653,046

1,324,568

3,463,300

4,787,868

Schedule D (Form 990) 2017

Page 5	Schedule D (Form 990) 2017	
	ormation (continued)	Part XIII Supplemental Info
	Explanation	Return Reference

Schedule D (Form 990) 2017

Additional Data

Software ID: 17005876 Software Version: 2017v2.2

EIN: 33-0124488

Name: Grossmont Hospital Foundation

Grossmont Hospital Foundation holds 23 board designated and permanent endowments for Gross

mont Hospital Corporation that are restricted for a variety of purposes, such as hospice a

nd hospice homes, diabetes, nursing education, cancer treatment, hospital equipment and te

Schedule D. Part V. Line 4

funds

Intended uses of endowment

Return Reference

Explanation

Supplemental Information

chnology, and more

Cappionici Line Indian	
Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	SHARP RECOGNIZES TAX BENEFITS FROM ANY UNCERTAIN TAX POSITIONS ONLY IF IT IS MORE LIKELY T HAN NOT THE TAX POSITION WILL BE SUSTAINED, BASED SOLELY ON ITS TECHNICAL MERITS, WITH THE TAXING AUTHORITY HAVING FULL KNOWLEDGE OF ALL RELEVANT INFORMATION SHARP RECORDS A LIABI LITY FOR UNRECOGNIZED TAX BENEFITS FROM UNCERTAIN TAX POSITIONS AS DISCRETE TAX ADJUSTMENT S IN THE FIRST INTERIM PERIOD THAT THE MORE LIKELY THAN NOT THRESHOLD IS NOT MET SHARP RE COGNIZES DEFERRED TAX ASSETS AND LIABILITIES FOR TEMPORARY DIFFERENCES BETWEEN THE FINANCI AL REPORTING BASIS AND THE TAX BASIS OF ITS ASSETS AND LIABILITIES ALONG WITH NET OPERATIN G LOSS AND TAX CREDIT CARRYOVERS ONLY FOR TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION CRITERIA AT SEPTEMBER 30, 2018 AND 2017, NO SUCH ASSETS OR LIABILITIES WERE

Supplemental Information

RECORDED

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XI, Line 2(d) Other revenues in audited financial statements not in form	Direct expenses on Fundraising Events & Gaming - 473206 Uncollectible Pledges and Return of Contributions 337

Supplemental Information		
Return Reference	Explanation	
Schedule D, Part XI, Line 4(b) Other revenues in form 990 not	Temporarily Restricted Revenue - 6851055 Permanently Restricted Revenue - 1000 Loss on Sale of Assets 6900	

Cupplemental Information

in audited financial statements

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XII, Line 2(d) Other expenses in audited financial statements not in form 990	Direct expenses on Fundraising Events & Gaming - 473206

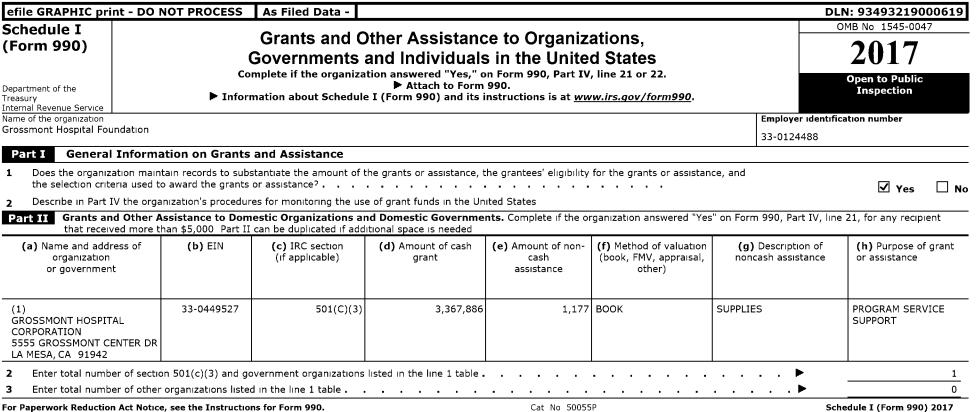
upplemental Information	
Return Reference	Explanation
Schedule D, Part XII, Line 4(b) Other expenses in form 990 not n audited financial statements	Temporarily Restricted Expenses - 3449706 Loss on Sale of Assets6900

Su

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493219000619 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. Name of the organization **Employer identification number** Grossmont Hospital Foundation 33-0124488 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No 1 8 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2017

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b) Event #2 (c)Other events (d) Total events **GOLF GALA** (add col (a) through (total number) (event type) (event type) col (c)) Revenue 1 Gross receipts. 625,084 655,552 586,213 1,866,849 2 Less Contributions. 445,085 468,123 406,096 1,319,304 3 Gross income (line 1 minus 179,999 187,429 180,117 547,545 line 2) 4 Cash prizes 5 Noncash prizes 81,340 79,756 24,140 185,236 Direct Expenses Rent/facility costs 24,503 4,008 28,511 7 Food and beverages 41,079 100,465 87,517 229,061 8 Entertainment 14,575 4,450 19,025 Other direct expenses 150 6,020 6,170 10 Direct expense summary Add lines 4 through 9 in column (d) 468,003 11 Net income summary Subtract line 10 from line 3, column (d) . 79,542 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . 15,625 15,625 Expenses | 2 Cash prizes 5,203 Noncash prizes 5,203 Direct 4 Rent/facility costs 5 Other direct expenses Yes % Yes % Yes 90 % 6 Volunteer labor No No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities CA ☑ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☑ No If "Yes," explain _

Sche	dule G (Form 9	990 or 990-EZ) 2017						Page 3
11	Does the org	janization conduct gami	ng activities with nonmeml	bers?		✓ Yes	□No	
12	Is the organi formed to ad	ization a grantor, benefi Iminister charitable gam	clary or trustee of a trust oning?	or a member of a partnership or other entity		□Yes		
13	Indicate the	percentage of gaming a	ctivity conducted in					
а	The organiza	ition's facility			13a			20 %
b	An outside fa	acility			13b			80 %
14	Enter the na	me and address of the p	person who prepares the o	rganization's gaming/special events books and	l records			
	Name 🕨	SUSAN STEWART						
	Address ►	5555 GROSSMONT C LA MESA, CA 91942	3019					
15a	Does the org revenue [?]	janization have a contra		whom the organization receives gaming		□Yes	✓ No	
b	If "Yes," ente	er the amount of gamın	g revenue received by the	organization 🕨 \$ and	the			
	amount of ga	amıng revenue retained	by the third party ► \$					
С	If "Yes," ente	er name and address of	the third party					
	Name 🟲							
	Address ►							
16	Gaming man	ager information						
	Name 🟲							
	Gaming man	ager compensation 🕨 \$	1	1,200				
	Description o	of services provided >	RECORD KEEPING, REPOR	RTING, OVERSEEING GAMING EVENT, ETC				
	☐ Director	/officer	☑ Employee	☐ Independent contractor				
17	Mandatory d	ıstrıbutıons						
а	_	•	tate law to make charitable	e distributions from the gaming proceeds to				
		ate gaming license?				🗹 Yes	□No	
b			•	ributed to other exempt organizations or spen	t			
Day			tivities during the tax year	\$ 15,625 nations required by Part I, line 2b, colum	ne (m) a	and (v): a	nd Part	
-61				pplicable. Also provide any additional inf				
	Retui	rn Reference		Explanation			· · · · · ·	
	dule G, Part II	I, Line 17 Distributions	STATE=CALIFORNIA,M/	ANDATORY DISTRIBUTION AMOUNT=15625,				



Schedule I (Form 990) 2017 Part III Grants and Other As	ssistance to	Domestic Individu	uals. Complete if the orga	anızatıon answered "Yes	on Form 990, Part IV, line 22	Page 2
Part III can be duplica (a) Type of grant or assist:		(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) UNFUNDED PATIENT CARE	<u> </u>	6	75,219			
(2)						
(3)						
(4)	1		1			
(5)	1		· · · · · · · · · · · · · · · · · · ·			
(6)	1		1			
(7)						
Part IV Supplemental	Informati	on. Provide the inf	formation required in	Part I, line 2; Part III	I, column (b); and any other a	additional information.
Return Reference	Explanation	on				
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds	THE ORGANIZATION RAISES FUNDS ON BEHALF OF AND PROVIDES ASSISTANCE TO GROSSMONT HOSPITAL CORPORATION AND THE SHARP HEALTHCARE HOSPICE PROGRAM THE FUNDS RAISED MAY BE RESTRICTED BY THE DONOR FOR A SPECIFIC PURPOSE OR MAY BE UNRESTRICTED GROSSMONT HOSPITAL CORPORATION AND THE SHARP HEALTHCARE HOSPICE PROGRAM SUBMIT REQUESTS FOR SUPPORT BASED ON THE AVAILABILITY OF THESE SPECIFICALLY DESIGNATED FUNDS THE ORGANIZATION MAY ALSO UTILIZE UNRESTRICTED FUNDS TO PROVIDE ADDITIONAL SUPPORT IN THESE INSTANCES, A COMMITTEE COMPRISED OF					

ORGANIZATION MANAGEMENT AND BOARD MEMBERS REVIEWS PROPOSALS AND REQUESTS FOR FUNDING AND DETERMINES WHICH PROJECTS TO FUND IN ALL CASES, THE HOSPITAL AND HOSPICE PROGRAM SUBMIT DOCUMENTATION VERIFYING COMPLETION AND PAYMENT OF THE PROJECT AND ARE SUBSEQUENTLY REIMBURSED BY THE ORGANIZATION ADDITIONALLY, THE MANAGEMENT TEAM EVALUATES REQUESTS FOR CONTRIBUTIONS FROM OUTSIDE ORGANIZATIONS TAKING INTO ACCOUNT HOW THEY ALIGN WITH THE ORGANIZATION'S MISSION GROSSMONT HOSPITAL FOUNDATION PROVIDES ASSISTANCE TO INDIVIDUALS THROUGH THE HOSPICE PROGRAM WITH INADEQUATE COVERAGE SOCIAL WORKERS EVALUATE A PATIENTS NEED FOR FINANCIAL ASSISTANCE, AND AFTER ALL POTENTIAL FUNDING HAS BEEN EXHUASTED, THE SOCIAL WORKER WILL SUBMIT A REQUEST FOR FUNDING FROM THE FOUNDATION ON A PER PATIENT BASIS

efil	e GRAPHIC pr	rint - DO NOT PROCESS As Filed Data -	DLN: 934	9321	9000	619
Sch	edule J	Compensation Information	ОМЕ	3 No	1545-0)047
(For	n 990)	For certain Officers, Directors, Trustees, Key Employees, and High	est			
		Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV,	line 23.	2(1	17	7
_		▶ Attach to Form 990.			o Pul	
•	tment of the Treasury al Revenue Service	▶ Information about Schedule J (Form 990) and its instructions is <u>www.irs.gov/form990</u> .			ectio	
	me of the organiza		Employer identificati	on nu	mber	
Gro	ssmont Hospital Foui		33-0124488			
Pa	rt I Questi	ons Regarding Compensation				
					Yes	No
1a		opiate box(es) if the organization provided any of the following to or for a person listed Section A, line 1a Complete Part III to provide any relevant information regarding these				
		s or charter travel Housing allowance or residence for p				
	_	r companions \square Payments for business use of person				
		nification and gross-up payments				
	☐ Discretion	nary spending account LJ Personal services (e g , maid, chauff	eur, cner)			
b		ixes in line 1a are checked, did the organization follow a written policy regarding payme all of the expenses described above? If "No," complete Part III to explain	ent or reimbursement	1 b		
2		ation require substantiation prior to reimbursing or allowing expenses incurred by all	1-3	2		
	directors, truste	ees, officers, including the CEO/Executive Director, regarding the items checked in line	ıar			
3		If any, of the following the filing organization used to establish the compensation of the	e			
	_	CEO/Executive Director Check all that apply Do not check any boxes for methods ed organization to establish compensation of the CEO/Executive Director, but explain in	Part III			
	П с	- Western consultation of the contract				
		eation committee				
		of other organizations Dof other organizations Dof other organizations Dof other organizations	ion committee			
4		r, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the fili				
	related orgániza					
а	Receive a sever	rance payment or change-of-control payment?		4a		No
b	Participate in, o	or receive payment from, a supplemental nonqualified retirement plan?		4b		No
С		or receive payment from, an equity-based compensation arrangement?		4c		No_
	If "Yes" to any o	of lines 4a-c, list the persons and provide the applicable amounts for each item in Part	111			
	Only 501(c)(3	3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons liste	ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any contingent on the revenues of				
а	The organization	n?		5a		No
b	Any related orga			5b		No
	If "Yes," on line	5a or 5b, describe in Part III				
6		ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any contingent on the net earnings of				
а	The organization	n ²		6a		No
b	Any related orga		_	6b		No
	•	e 6a or 6b, describe in Part III				
7		ed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed lescribed in lines 5 and 6? If "Yes," describe in Part III		7		No
8		ints reported on Form 990, Part VII, paid or accured pursuant to a contract that was nitial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," des	scribe	8		No
9	If "Yes" on line 5 53 4958-6(c)?	8, did the organization also follow the rebuttable presumption procedure described in F	Regulations section	9		
Ear I	Danarwark Badı	uction Act Notice, see the Instructions for Form 990. Cat. No. 50	0053T S chedule 1 (Form	990)	2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

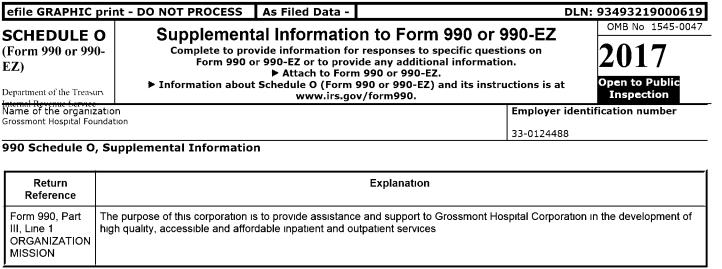
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (B) Breakdown of W-2 and/or 1099-MISC compensation (A) Name and Title (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred column (B) reported benefits (B)(i)-(D)(i) Base (ii) Bonus & incentive (iii) Other compensation as deferred on prior reportable compensation compensation Form 990 compensation 1 Elizabeth Morgante (i) 0 0 0 0 0 0 VP MAJOR GIFTS 264,528 (ii) 48.413 5.446 21,783 19,836 360,006 2 Norman Timmins 0 (i) 0 0 0 0 0 PLANNED GIVING/MAJOR 152,144 0 2,500 93 14,175 168,912 (ii) GIFTS OFFICER

Schedule J (Form 990) 2017 Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation Schedule J, Part I, Line 3 Arrangement THE COMPENSATION AND BENEFITS DEPARTMENT OF SHARP HEALTHCARE, THE PARENT ORGANIZATION, ESTABLISHES THE COMPENSATION RANGES FOR THE

Schedule J (Form 990) 2017

DLN: 93493219000619 SCHEDULE M OMB No 1545-0047 Noncash Contributions (Form 990) 2017 ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990 Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number Grossmont Hospital Foundation 33-0124488 Part I Types of Property (a) (b) (c) (d) Check If Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1<u>g</u> Х 4,100 Market value Art—Works of art . . Art-Historical treasures Art—Fractional interests Books and publications **5** Clothing and household 48,178 Market value Χ goods Х Cars and other vehicles 11 29,000 Selling cost 7 Boats and planes . . Intellectual property . . 9 Securities-Publicly traded . 10 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . 12 Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other . . 15 Real estate—Residential . Real estate—Commercial . Χ 760,000 Market value 17 Real estate-Other . . 1,959 Market value 18 Collectibles . . . Food inventory . . . Χ 11,463 Cost 19 20 Drugs and medical supplies . Χ 100 Market value **21** Taxidermy 22 Historical artifacts . 23 Scientific specimens . 24 Archeological artifacts . . 38,507 Cost 25 Other ▶ (Χ 20 **FUEL AND OTHER** CONSUMABLES Χ 42 10,128 Cost 26 Other ► (GIFT CERTIFICATES) 429 Cost Χ 27 Other ► (Office Equipment) Χ 252,749 Other - Present Value 28 Other ▶ (Remainder Interest in Residence Number of Forms 8283 received by the organization during the tax year for contributions 29 3 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt 30a Νo b If "Yes," describe the arrangement in Part II 31 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Yes b If "Yes," describe in Part II 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J Schedule M (Form 990) (2017)

Schedule M (Form 990) (2017)	Page 2
Part II Supplemental Info	
Provide the informat	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
, , , , , , , , , , , , , , , , , , , ,	umber of contributions, the number of items received, or a combination of both. Also complete
this part for any add	itional information.
Return Reference	Explanation
Schedule M, Part I PART I, COL B	THE NUMBER OF CONTRIBUTIONS IS BASED ON THE NUMBER OF DONATED GIFTS OR GIFT PACKAGES
Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions	VEHICLES (EXCEPT THOSE DONATED FOR ORGANIZATIONAL USE) ARE SOLD AT AUCTION
	Schedule M (Form 990) (2017)



Return Explanation

Form 990, Part V, Line 2a PART V, LINE 2A

GROSSMONT HOSPITAL FOUNDATION EMPLOYEES' SALARIES AND WAGES ARE PAID UNDER GROSSMONT HOSPITAL CORPORATION'S TAX ID NUMBER (EIN 33-0449527), AND AS SUCH ARE ALSO REPORTED ON GROSSMONT HOSPITAL CORPORATION'S FORM 990

Return Reference	Explanation
Form 990, Part VI, Line 15 PART VI, LINE 15	THE PERSONNEL COMMITTEE OF SHARP HEALTHCARE RETAINS AN INDEPENDENT COMPENSATION CONSULTING FIRM TO REVIEW THE TOTAL COMPENSATION PAID TO EXECUTIVE MANAGEMENT (CEO/PRESIDENT, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS) AND COMPARES IT TO THE TOTAL COMPENSATION PAID TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS PRESENTED TO THE PERSONNEL COMMITTEE OF THE BOARD OF DIRECTORS BY THE INDEPENDENT CONSULTANT THE PERSONNEL COMMITTEE IS COMPRISED OF BOARD MEMBERS WHO ARE NOT PHYSICIANS AND WHO ARE NOT COMPENSATED IN ANY WAY BY THE ORGANIZATION THE PERSONNEL COMMITTEE APPROVES THE TOTAL COMPENSATION FOR THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND REVIEWS AND APPROVES THE COMPENSATION AND COMPENSATION SALARY RANGES FOR THE REMAINDER OF THE EXECUTIVE TEAM THE PERSONNEL COMMITTEE PRESENTS ITS DECISION TO THE BOARD OF DIRECTORS THE PERSONNEL COMMITTEE RETAINS MINUTES OF ITS MEETINGS THE COMPENSATION AND BENEFITS DEPARTMENT ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO CONDUCT A COMPENSATION STUDY COVERING OFFICERS AND KEY EMPLOYEES THE INDEPENDENT THIRD PARTY COMPARES BASE SALARIES TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS REVIEWED BY THE COMPENSATION AND BENEFITS DEPARTMENT AND IS PRESENTED TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER, THE EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS AND THE APPROPRIATE SENIOR VICE PRESIDENT FOR REVIEW AND APPROVAL THE COMPENSATION STUDY WAS LAST CONDUCTED IN NOVEMBER/DECEMBER 2017

990 Schedule O, Supplemental Information

Return Explanation

Reference

Form 990, Part VI, Line 7a Members	GROSSMONT HOSPITAL CORPORATION (FEIN 33-0449527) HAS THE RIGHT TO ELECT DIRECTORS TO GROSSMONT HOSPITAL FOUNDATION'S GOVERNING BODY
or stockholders	
electing	
members of	
governing	
body	

990 Schedule O, Supplemental Information

Return Explanation

Reference

stockholders

Form 990, Part VI, Line 7b Decisions requiring approval by members or

Return Reference	Explanation
Form 990,	THE FINAL FORM 990 IS PLACED ON THE ORGANIZATION'S INTRANET, PRIOR TO THE FILING DATE, WHERE IT IS
Part VI, Line	VIEWABLE FOR COMMENT FROM ALL MEMBERS OF THE GOVERNING BODY THE REVIEW PROCESS INCLUDES
11b Review	MULTIPLE LEVELS OF REVIEW INCLUDING KEY CORPORATE AND ENTITY FINANCE DEPARTMENT PERSONNEL
of form 990	COMPRISED OF THE DIRECTOR OF TAX & ACCOUNTING, VICE PRESIDENT OF FINANCE, SENIOR VICE PRESIDENT
by governing	AND CHIEF FINANCIAL OFFICER, AND ENTITY EXECUTIVE DIRECTOR ADDITIONALLY, THE ORGANIZATION
body	CONTRACTS WITH ERNST & YOUNG AN INDEPENDENT ACCOUNTING FIRM FOR REVIEW OF THE FORM 990

	· · · · · · · · · · · · · · · · · · ·
Return Reference	Explanation
Reference	
Form 990, Part VI, Line 12c Conflict of interest policy	GROSSMONT HOSPITAL FOUNDATION HAS A WRITTEN CONFLICT OF INTEREST POLICY WHICH HAS BEEN REVIEWED AND APPROVED BY THE GROSSMONT HOSPITAL FOUNDATION GOVERNING BOARD GROSSMONT HOSPITAL FOUNDATION IS COMMITTED TO PREVENTING ANY PARTICIPANT OF THE CORPORATION FROM GAINING ANY PERSONAL BENEFIT FROM INFORMATION RECEIVED OR FROM ANY TRANSACTION OF SHARP ONE COMPONENT OF THE WRITTEN CONFLICT OF INTEREST POLICY REQUIRES THAT BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS AND CHIEF EXECUTIVE OFFICER(S) SUBMIT A CONFLICT OF INTEREST STATEMENT ANNUALLY TO LEGAL SERVICES/SENIOR VICE PRESIDENT OF LEGAL SERVICES WHO WILL REVIEW ALL STATEMENTS IN ADDITION, ALL VICE PRESIDENTS AND ANY EMPLOYEES IN THE PURCHASING/SUPPLY CHAIN, AUDIT AND COMPLIANCE, AND CASE MANAGEMENT/DISCHARGE PLANNING DEPARTMENTS ARE REQUIRED TO COMPLETE AN ONLINE CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY THAT IS REVIEWED BY THE CONFLICT REVIEW COMMITTEE COMPRISED OF
	EMPLOYEES FROM SHARP'S LEGAL, COMPLIANCE, AND INTERNAL AUDIT DEPARTMENTS IN CONNECTION WITH ANY TRANSACTION OR ARRANGEMENT, WHICH MAY CREATE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE PERSON SHALL DISCLOSE IN WRITING THE EXISTENCE AND NATURE OF HIS/HER FINANCIAL INTEREST AND ALL MATERIAL FACTS BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS, AND THE CHIEF EXECUTIVE OFFICER(S) SHALL MAKE SUCH DISCLOSURES DIRECTLY TO THE CHAIRMAN OF THE BOARD, AND TO THE MEMBERS OF THE COMMITTEE WITH THE BOARD DESIGNATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT UPON DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, THE BOARD MEMBER, CORPORATE OFFICER, SENIOR VICE PRESIDENT OR THE CHIEF EXECUTIVE OFFICER(S) MAKING SUCH DISCLOSURES SHALL LEAVE THE BOARD OR THE COMMITTEE MEETING WHILE THE FINANCIAL INTEREST IS DISCUSSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS IN CERTAIN INSTANCES, SUCH AS IF SOMEONE TAKES A BOARD SEAT ON A COMPETITOR'S BOARD OF DIRECTORS OR HAS A ROLE WITH AN ORGANIZATION WHEREBY THE INFORMATION THAT THEY MAY OBTAIN FROM SHARP WOULD PUT THEM IN A CONSISTENT CONFLICT WITH THEIR TWO ROLES, THE CONFLICT COULD CALL FOR THE INDIVIDUAL'S REMOVAL FROM THE BOARD THE BYLAWS FOR THE ORGANIZATION PROVIDE FOR THE ABILITY TO REMOVE DIRECTORS IN ACCORDANCE WITH SECTION 5222 OF THE CALIFORNIA CORPORATIONS CODE THIS CAN GENERALLY BE DONE ON A "FOR CAUSE" OR A "NO CAUSE" BASIS BY THE ACTION OF THE MEMBER

Return Reference

Form 990,	The organization does not make its governing documents available to the general public POLICIES ARE CONSIDERED
Part VI, Line	PROPRIETARY INFORMATION, HOWEVER IN SHARP HEALTHCARE'S PUBLICLY AVAILABLE CODE OF CONDUCT,
19 Required	SHARP OUTLINES ITS CONFLICT OF INTEREST POLICIES IN A USER FRIENDLY MANNER THE ANNUAL AUDITED
documents	FINANCIAL STATEMENTS OF THE CONSOLIDATED GROUP ARE PUBLISHED ON THE DACBOND COM WEBSITE
available to	(WWW DACBOND COM), ARE ATTACHED TO THE FORM 990 FILED FOR EACH OF THE SHARP HOSPITALS, AND ARE
the public	AVAILABLE UPON REQUEST THE ANNUAL AUDITED FINANCIAL STATEMENTS INCLUDE COMBINING SCHEDULES
· .	WHICH DISCLOSE THE FINANCIAL RESULTS (BALANCE SHEET, STATEMENT OF OPERATIONS, STATEMENT OF

OF SHARP'S OBLIGATED GROUP ARE PUBLISHED ON THE DACBOND COM WEBSITE (WWW DACBOND COM)

Explanation

CHANGES IN NET ASSETS) FOR EACH ENTITY OF THE CONSOLIDATED GROUP QUARTERLY FINANCIAL STATEMENTS

Return Explanation
Reference

Form 990, Part XI, Line 9 Other changes in net assets or fund balances

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp HealthCare Community Benefit Plan and Report Fiscal Year 2018 Section 1 An Overview of Sharp HealthCare For more than 60 years, Sharp HealthCare has made a difference in the lives of San Diegans. As a not-for-profit organization, Sharp places great value on the he alth and wellness of our expanding community. In everything we do, we are committed to mak ing health care better for those we serve. Michael Murphy, President and Chief Executive Officer, Sharp HealthCare Sharp HealthCare (Sharp) is an integrated, regional health care delivery system based in San Diego, California. The Sharp system includes four acute care hospitals, three specialty hospitals, three affiliated medical groups, 29 medical centers, six urgent care centers, three skilled nursing facilities, two inpatient rehabilitation centers, home health, hospice, and home infusion programs, numerous outpatient facilities and programs, and a variety of other community health education programs and related services. Sharp also offers individual and group Health Maintenance Organization coverage through Sharp Health Plan (SHP). Serving a population of approximately 3.3 million in San Diego County (SDC), as of September 30, 2018, Sharp is licensed to operate 2,084 beds and has more than 2,700 Sharp-affiliated physicians and 18,000 employees FOUR ACUTE CARE HOSPITALS. Sharp Chula Vista Medical Center (343 licensed beds) The largest provider of health care services in SDC's fast-growing South Bay, Sharp Chula Vista Medical Center (SCVMC) operates the region's busiest emergency department (ED) and is the closest hospital to the busiest international border in the world. SCVMC is home to the region's most comprehensive hear it program, services for orthopedic care, cancer treatment, women's and infant's services, and the only bloodless medicine and surgery center in SDC. Sharp Coronado Hospital and Healthcare Center (SCHHC) provides services that include acute, subacute and long-term care, liver care, rehabilitation therapies, orthopedics, and hospice a

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	neonatal intensive care, Sharp Mary Birch Hospital for Women & Newborns (SMBHWN) delivers more babies than any other hospital in California Sharp Mesa Vista Hospital (158 licensed beds) As the most comprehensive mental health hospital in San Diego, Sharp Mesa Vista Hos pital (SMV) provides behavioral health services to treat anxiety, depression, substance ab use, eating disorders, bipolar disorder and more for patients of all ages. Sharp McDonald Center (16 licensed beds) Sharp McDonald Center (SMC) is the only medically supervised sub stance abuse recovery center in SDC. Offering the most comprehensive hospital-based treatm ent program in San Diego, SMC provides services such as addiction treatment, medically supervised detoxification and rehabilitation, day treatment, outpatient and inpatient program s, and aftercare. Collectively, the operations of SMH, SMBHWN, SMV and SMC are reported un der the not-for-profit public benefit corporation of SMH and are referred to herein as the Sharp Metropolitan Medical Campus (SMMC). The operations of Sharp Rees-Stealy Medical Cen ters (SRSMC) are included under the not-for-profit public benefit corporation of Sharp, the parent organization. The operations of SGH are reported under the not-for-profit public benefit corporation of Grossmont Hospital Corporation. The operations of Sharp HospiceCare are reported under SGH. Mission Statement It is Sharp's mission to improve the health of those it serves with a commitment to excellence in all that it does. Sharp's goal is to of fer quality care and services that set community standards, exceed patients' expectations and are provided in a caring, convenient, cost-effective and accessible manner. Vision Sha rp's vision is to become the best health system in the universe. Sharp will be recognized by employees, physician s, patients and families, volunteers and the community as the best place to work, the best place to practice medicine and the best place to receive care. Sharp will be known as an excellent community citizen embody

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	s been on a journey to transform the health care experience for patients and their familie s, physicians and staff. Through a sweeping organization-wide performance-and-experience-i improvement initiative called The Sharp Experience, the entire Sharp team has recommitted to purposeful, worthwhile work and creating the kind of health care people want and deserve. This work has added discipline and focus to every part of the organization, helping to make Sharp one of the nation's top-ranked health care systems. Sharp is San Diego's health care leader because it remains focused on the most important element of the health care equation the people. Supported by its extraordinary culture, Sharp is transforming the health care experience in San Diego by striving to be. * The best place to work. Attracting an diretaining highly skilled and passionate staff members who are focused on providing quality health care and building a culture of teamwork, recognition, celebration, and profession had personal growth. This commitment to serving patients and supporting one another will make Sharp. "the best health system in the universe." * The best place to practice medic ine. Creating an environment in which physicians enjoy positive, collaborative relationshi ps with nurses and other caregivers, experience unsurpassed service as valued customers, have access to state-of-the-art equipment and cutting-edge technology, and enjoy the camara derie of the highest-caliber medical staff at San Diego's health care leader. * The best place to receive care. Providing a new standard of service in the health care industry, much like that of a five-star hotel, employing service-oriented individuals who see it as the ir privilege to exceed the expectations of every patient-treating them with the utmost care, compassion and respect, and creating healing environments that are pleasant, soothing, safe, immaculate, and easy to access and navigate. Through this transformation, Sharp cont inues to live its mission to care for all people, with spec

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Sensitivity to operations * A reluctance to simplify * Preoccupation with failure * Defe rence to expertise * Resilience Applying high-reliability concepts in an organization begi ns when leaders at all levels start thinking about how the care they provide could improve. It begins with a culture of safety. With this learning, Sharp is a seven-pillar organization - Quality, Safety, Service, People, Finance, Growth and Community. The foundational e lements of Sharp's strategic plan have been enhanced to emphasize. Sharp's desire to do no harm. This strategic plan continues Sharp's transformation of the health care experience, focusing on safe, high-quality and efficient care provided in a caring, convenient, cost-e ffective and accessible manner. The seven pillars listed below are a visible testament to Sharp's commitment to become the best health care system in the universe by achieving excellence in these areas. Quality. Demonstrate and improve clinical excellence and exceed cus tomer expectations. Safety Keep patients, employees and physicians safe and free from har m. Service. Create exceptional experiences at every touch point for patients and families, enrollees, physicians, partners and team members. People. Create a values-driven culture that attracts, retains and promotes the best people who are committed to Sharp's mission and vision. Finance. Achieve financial results to ensure. Sharp's ability to deliver on its mission and vision. Growth. Achieve net revenue growth to enhance market position, sustain infrastructure improvements and support innovative development. Community. Be an exemplar y public citizen by improving the health of our community and environment. Awards Below please find a selection of recognitions. Sharp has received in recent years. In 2013, 2014, 2.016 and 2017, Sharp was recognized as one of the "World's Most Ethical (WME) Companies" by the Ethisphere Institute, the leading business ethics think tank. WME companies are those that truly embrace ethical business practices and demons

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	g, retention, career development, average salary increases, employee surveys, workplace mo rale and more. In 2015, 2017 and 2018, Sharp ranked first for "San Diego's Best Hospital G roup" in the annual San Diego Union-Tribune Readers Poll. In 2017, SMH was ranked "San Die go's Best Hospital" and, in 2018, Sharp's Weight Management Programs ranked first for "Best Weight Loss Clinic/Counseling" Sharp Community Medical Group (SCMG) was ranked "San Die go's Best Medical Group" from 2015 to 2018 Sharp Rees-Stealy Medical Group (SRSMG) was ranked "Best Hearing Aid Store" in 2018 for the second year in a row, as well as first for "Best Audiologist," second for "Best Laser Eye Center" and third for "Best Pharmacy." In 20 16 and 2017, SMBHWN was named to The Leapfrog Group's Top Hospitals list, which recognizes facilities that meet the highest standards of patient safety, care quality and efficiency. In 2016, SMH was also recognized as a Top Hospital SGH, SMH and SMBHWN received MAGNET recognition by the American Nurses Credentialing Center (ANCC). The MAGNET Recognition Pro gram is the highest level of honor bestowed by the ANCC and is recognized nationally as the gold standard in nursing excellence. SGH first received the designation in 2006, and was most recently re-designated in 2017. SMBHWN received its current designation in 2015 SMH was first designated in 2008, and received its most recent re-designation in 2018. Sharp was named one of the nation's "Most Wired" health care systems from 2012 to 2018 by Hospit als & Health Networks magazine's annual Most Wired Survey and Benchmark Study. "Most Wired" hospitals are committed to using technology to enhance quality of care for both patients and staff. Planetree is a coalition of more than 80 hospitals worldwide that are committed to improving medical care from the patient's perspective. SCHHC became a Designated Plan etree Person-Centered Hospital in 2007, and was re-designated in 2017 for the fourth conse cutive time. Additionally, in 2014, SCHHC achieved Planetree

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	as & Electric (SDG&E) named Sharp the 2017 Grand Energy Champion at its annual Energy Show case Awards Sharp was recognized for making tremendous strides in reducing its consumption of electricity and natural gas, and in promoting energy-saving techniques to the community. Sharp received the Environmental Stewardship Award in the large business category from the Better Business Bureau (BBB), serving San Diego, Orange and Imperial counties, as part of BBB's 2017 Torch Awards. The award recognizes businesses that increase efforts toward a more sustainable footprint and green initiatives. Sharp was named the 2017 Outstanding Recycling Program by California Resource Recovery Association (CRRA) - California's statew ide recycling association - for its innovative waste-minimization initiatives. As the olde st and one of the largest nonprofit recycling organizations in the country, CRRA is dedicated to achieving environmental sustainability in and beyond California through zero waste strategies, including product stewardship, waste prevention, reuse, recycling and composting. Sharp was one of nine awardees in San Diego to receive a 2018 EMIES UnWasted Food Awar d by the San Diego Food System Alliance for its collaboration as an innovator and early ad opter with upstream "unusual but usable" procurement, soup stock program, organic gardens, animal feed and composting. Sharp was also recognized in 2016, for developing best practices in waste prevention, composting, recycling, food donation and source reduction efforts in partnership with the Sodexo Food and Nutrition team. In 2016, Sharp ranked third on San Diego Business Journal's list of Healthiest Companies. The Healthiest Companies list hon ors those organizations that have created a supportive environment for their employees and fostered a work/life balance for their families. In 2016, Sharp Best Health received the American Heart Association (AHA) Fit-Friendly Worksites Honor Roll award (Gold Category) for the fourth consecutive year, which recognizes employers th

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	From 2013 to 2018, the Press Ganey organization recognized multiple Sharp entities with Gu ardian of Excellence Awards Based on one year of data, this designation recognizes recipi ents that reach the 95th percentile for patient satisfaction, employee engagement, physici an engagement surveys or clinical quality. Awarded Sharp entities in the employee engagement category included SCVMC, SCHHC, SGH, SMBHWN, SMH, SMH Outpatient Pavilion (OPP), SMV, Sharp HospiceCare, SRSMG, SCMG and Sharp Home Health, while SMH, SMH OPP and SMBHWN have be en awarded for Patient Experience and SCHHC, SMBHWN and SMV have received awards for Physician Engagement. Press Ganey also recognized multiple Sharp entities with the Pinnacle of Excellence Award (formerly named the Beacon of Excellence Award). This award recognizes the ctop three performing health care organizations that have maintained consistently high levels of excellence over three years in the categories of Patient Experience, Employee Engagement, Physician Engagement and Clinical Quality Performance. In 2013 as well as 2015 through 2017, Press Ganey recognized SMH for patient experience. From 2013 to 2015, Sharp was recognized for Employee Engagement in 2013, SCHHC and SMV were recognized for Physician Engagement. SHP has maintained a National Committee for Quality Assurance's (NCQA) Private Health Insurance Plan Rating of 4.5 out of 5 each year since 2016, making it one of the highest-rated health plans in the nation. SHP has also maintained the NCQA's highest level. "Excellent" Accreditation status for service and clinical quality each year from 2013 to 2.018. The NCQA awards accreditation status based on compliance with rigorous requirements and performance on Healthcare Effectiveness Data and Information Set and Consumer Assessmen to Healthcare Providers and Systems measures. Covered California's Collifornia's official health insurance marketplace, offering individuals and small businesses the ability to purchase health coverage at federally subsidized rates. SHP ear

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	g America's Best Breast and Stroke Centers SCVMC was also recognized as one of America's Best Breast Centers in 2018 In addition, SCHHC has maintained its ranking as one of America's Best 100 Hospitals for Patient Experience from 2012 to 2018 Powered by the San Diego Association of Governments (SANDAG) in cooperation with the 511 transportation information in service, icommute is the Transportation Demand Management program for the San Diego region and encourages use of transportation alternatives to help reduce traffic congestion and greenhouse gas emissions. Sharp received iCommute Diamond Awards - which recognize employers in the San Diego region who have made strides to promote alternative commute choices - in the platinum tier in 2016 and the gold tier in 2017 and 2018. For the fourth year in a row, and the fifth time in six years, Sharp won the top spot in the Mega Employer category in SANDAG's 2016 iCommute Rideshare Corporate Challenge. The annual monthlong challenge encourages the replacement of solo drivers with sustainable carpool, vanpool, bike, walk or transit commutes. Global Healthcare Exchange (GHX) recognized Sharp as one of the 2016 GHX "Best 50" Supply Chains in North America. Organizations receiving this distinction are recognized for their work in improving operational performance and driving down costs through supply chain automation. Patient Access to Care Programs Sharp provides financial assi stance and a variety of support services to improve access to care for uninsured, underins ured and high-risk patients without the ability to pay and insured patients with inadequate e coverage. Sharp does not refuse any patient requiring emergency medical care. Sharp provides services to help every uninsured patient receiving care in the ED find opportunities for health coverage through PointCare - a quick, web-based screening, enrollment and reporting technology designed by a team of health coverage experts to provide community members with health coverage and financial assistance options. At Sha

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	elors in order to better assist both patients and the general community with navigating the Covered California website and plan enrollment. In collaboration with San Diego-based CS I Financial Services, Sharp assists patients who struggle to resolve their hospital bills through ClearBalance - a specialized loan program for patients with high medical bills. Th rough the program, both insured and uninsured patients can secure small bank loans to help pay off their medical bills in low monthly installments, and prevent unpaid accounts from going to collections. In FY 2018, hearly 2,700 Sharp patients received assistance through ClearBalance. In addition, three Sharp hospitals - SCVMC, SGH and SMH - qualify as covere dentities for the 340B Drug Pricing Program administered by the U.S. Department of Health and Human Services Health Resources and Services Administration. Hospitals participating in the 340B Drug Pricing Program are permitted to purchase outpatient drugs at reduced prices. The savings from this program are used to offset patient care costs for Sharp's most vulnerable patient populations, as well as to assist with patient access to medications th rough Sharp's Patient Assistance Program. The Patient Assistance Program at Sharp helps those in need of assistance gain access to free or low-cost medications. Patients are referred for medication assistance through population health teams, physicians, pharmacists, case emanagers, social workers, nurses or even other patients, as well as identified through u sage reports. Eligible patients receive assistance that may help reduce readmissions and the need for frequent medical services resulting from the lack of access to medication. Tea m members research all available options, including programs offered by drug manufacturers, grant-based programs offered by foundations, co-pay assistance and other low-cost altern atives. In FY 2018, the Patient Assistance Program helped uninsured and underinsured patients access prescriptions worth a total of more than \$4 mill

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In addition, Public Resource Specialists from Sharp's Patient Financial Services (PFS) team offered support to uninsured and underinsured patients at all Sharp hospitals in need of extra guidance on available funding options. These team members performed field calls (ho me visits) to patients who required assistance with completing the coverage application process after leaving the hospital SGH's PFS team worked closely with the hospital's Care T ransitions Intervention program to evaluate patients for CalFresh - California's Supplemental Nutrition Assistance Program - prior to hospital discharge, which dramatically increase of the likelihood that patients will complete CalFresh applications and receive benefits. In February 2017, Sharp's PFS team expanded CalFresh consults to the remainder of Sharp's acute care hospitals. Since 2016, more than 600 Sharp patients have been granted CalFresh benefits. In summer 2015, a pilot program was launched to evaluate eligibility for financial assistance among both insured and unfunded families with babies in the Neonatal Intensi ve Care Unit (NICU) at SMBHWN. This process included helping families whose newborn had be en diagnosed with a devastating medical condition or extremely low birth weight apply for Supplemental Security Income (SSI) to help with the cost of care for their baby both within and outside of the hospital. The program was expanded to SCVMC and SGH in 2017, and since its inception, Public Resource Specialists have assisted more than 260 families through the SSI application process. In addition, Sharp provides post-acute care facilitation for high-risk patients, including the homeless and patients who lack a safe home environment. Patients may receive services such as assistance with transportation and placement, connec tons to community resources, and financial support for medical equipment and medications. Sharp social workers provide referrals for permanent housing and collaborate with St. Vin cent de Paul Village to assist with the SSI application proc

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ess individuals who require a stable living environment for their continued recovery. Shar p also continued to collaborate with Father Joe's Villages in support of the County of San Diego Aging and Independence Services' Project SOAR (Senior Options, Advocacy and Referra Is). This program provides care management services to frail and disabled adults ages 60 y ears and older who are at risk for nursing home placement, and do not have access to nor qualify for supportive services through other programs. Sharp determines Project SOAR eligi bility during its standard eligibility review process for all patients and refers qualified individuals directly to the program. Health Professions Training Internships Students and recent health care graduates are a valuable asset to the community. Sharp demonstrates a deep investment in these potential and newest members of the health care workforce through internships and career pipeline programs. In FY 2018, more than 3,700 student interns de dicated over 585,700 hours within the Sharp system. Sharp provided education and training for students in a variety of disciplines, including multiple areas of nursing (e.g., critical care, medical/surgical, behavioral health, women's services, cardiac services and hospice) and allied health professions such as rehabilitation therapies (speech, physical and occupational therapy), lactation care, pharmacy, respiratory therapy, imaging, cardiovascular, dietetics, laboratory, surgical technology, paramedic, social work, psychology, busin ess, health information management and public health. Students came from local community colleges, such as Grossmont College, San Diego City College, San Diego Mesa College and Sou thwestern College (SWC), local and national universities such as California State University san Marcos (CSUSM), Point Loma Nazarene University (PLNU), San Diego State University of San Diego, and University of San Diego (USD), and vo cational schools such as Concorde Career College. Table 1 presents the total number of stu den

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	dents - 179 Total Hours - 19,544 Sharp Memorial Hospital Nursing Students - 395 Nursing G roup Hours - 25,820 Nursing Precepted Hours - 17,391 Ancillary Students - 275 Ancillary Ho urs - 72,891 Total Students - 670 Total Hours - 116,102 Sharp Mesa Vista Hospital Nursing Students - 317 Nursing Group Hours - 24,605 Nursing Precepted Hours - 1,766 Ancillary Students - 60 Ancillary Hours - 46,554 Total Students - 377 Total Hours - 72,925 Sharp Hours - 240 Total Students - 3 Nursing Group Hours - 285 Ancillar y Students - 1 Ancillary Hours - 240 Total Students - 4 Total Hours - 525 Sharp HealthCare Nursing Students - 398 Nursing Group Hours - 0 Nursing Precepted Hours - 56,187 Ancillar y Students - 237 Ancillary Hours - 244,382 Total Students - 635 Total Hours - 100,569 Total Nursing Students - 2,737 Nursing Group Hours - 183,988 Nursing Precepted Hours - 119,493 Ancillary Students - 1,005 Ancillary Hours - 282,231 Total Students - 3,742 Total Hours - 585,712 In addition, Sharp offers a graduate level Clinical Pastoral Education program, which teaches students clinical theories and skills to provide spiritual care to patients and their families in FY 2018, the program supervised six chaplain residents and nine chap lain interns on the campuses of SGH, SMBHWN, SMH, SMV and Sharp Home Health services Shar p also provides specialized classes to prepare future preceptors for their mentoring role Through the Precepting With Pride Class, nurses and respiratory care practitioners who are new to the role of precepting learn about the essential components of role modeling and educating Sharp's Advanced Preceptor Class for Nursing supports the continued development of more experienced nurse preceptors. In addition, new nurse mentors and mentees attend a n orientation program designed to describe their unique roles and promote a successful pre cepting experience. Health Sciences High and Middle College Health Sciences High and Middle College (HSHMC) - a partnership between Sharp, a group of SDSU professors and the Grossm ont-C

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The high school curriculum provides students with a variety of service-learning projects a nd internships focused on careers in health care. Students earn high school diplomas, comp lete college entrance requirements and have opportunities to earn community college credit s, degrees or vocational certificates. The HSHMC program began in 2007 with students on the campuses of SGH and SMH, and expanded to include SMV and SMBHWN in 2009, SCHHC in 2010, and SCVMC in 2011. Students also devote time to various SRSMG sites. Students begin their internship experience with a systemwide orientation to Sharp and their upcoming job-shadow ing activities, which consist of two levels of training. Level I of the HSHMC program is the entry level for all students and is conducted over an eight-week period. Through Level I, ninth-grade students shadow primarily non-nursing areas of the hospital as well as comp lete additional coursework in Infection Control, Medical Ethics, and Introduction to Health Professions. Level II is designed for students in grades 10 through 12 and includes enhanced patient interaction, college-level clinical rotations, and hands-on experience. Level II students are placed in a new assignment each semester for a variety of patient care ex periences, and take additional health-related coursework at a community college, including Health 101, Public Health, Psychology and Abnormal Psychology, Realities of Nutrition, In tro to Health Professions and Organizations, and Health and Social Injustice, among other courses. In FY 2018, 342 HSHMC students - including 100 Level I students and 242 Level II students - were supervised for more than 61,500 hours on Sharp campuses. Students rotated through instructional pods in specialty areas, including but not limited to nursing, emer gency services, obstetrics and gynecology, occupational therapy, physical therapy, behavior ral health, pediatrics, medical/surgical, rehabilitation, laboratory services, pharmacy, p athology, radiation oncology, radiology, respiratory car

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	n 2018, 91 percent of the HSHMC graduating class went on to attend two- or four-year colle ges, while 83 percent of students said they wanted to pursue a career in health care. In a ddition, HSHMC has a 98 7 percent graduation rate, which is higher than the state of Calif ornia's average of 82 7 percent. HSHMC has received numerous awards for its innovation, vi sion and impact. In 2017, HSHMC received the Schools of Opportunity Gold Recognition - the highest level that can be awarded - by Schools of Opportunity, a project of the National Education Policy Center at the University of Colorado Boulder. This project recognizes public high schools around the nation that engage in research-based practices focused on closing opportunity gaps for student learning. Previously, HSHMC received the 2016 Impact Awar d from the Classroom for the Future Foundation as the most innovative education program in SDC. HSHMC was also recognized as a U.S. News & World Report Best High Schools bronze award winner in 2014, 2016 and 2017. In addition, the California Department of Education recognized HSHMC as a 2015. California Gold Ribbon School for its outstanding education program and practices, and as a Title I Academic Achieving school for demonstrating success in significantly reducing the gap between high- and low-performing students. Further, HSHMC was recognized with a 2015 Model Professional Learning Community at Work Award by Solution T ree for its sustained success in raising student achievement. In addition, HSHMC was a 2014 National School Safety Advocacy Council award winner. Sharp HealthCare is honored to have partnered with HSHMC for more than a decade, and looks forward to continuing this partner ship, supporting HSHMC students and providing them with opportunities to flourish in heal th care. Lectures and Continuing Education Sharp contributes to the academic development of students at colleges and universities throughout San Diego. In FY 2018, Sharp staff provided hundreds of hours in guest lectures and presentations

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	s accredited by the Accreditation Council for Continuing Medical Education to provide continuing medical education for physicians, as well as by the Accreditation Council for Pharm acy Education to provide continuing pharmacy education Sharp's CME Department provides evidence-based and clinically relevant professional development opportunities to help practicing physicians and pharmacists improve patient safety and enhance clinical outcomes. In F.Y. 2018, Sharp's CME Department invested more than 1,200 hours in live and online CME activities for San Diego health care providers. This included conferences on innovations in advianced heart care, oncology, diabetes, goals of care conversations, urgent care and patient safety as well as presentations on HROs, food insecurity, physician leadership, dermatology, sepsis, infection prevention and opioid usage. New in FY 2018, Sharp's CME Department collaborated with Sharp's Community Benefit team to conduct a systemwide educational campa ign focused on the impact of food insecurity on health. The initiative also engaged Sharp physicians, pharmacists and employees to assess patients for food insecurity and refer the m to community resources. Through this collaboration, seven CME lectures and two exhibits reached over 400 physicians and providers and led to countless additional non-CME educational meetings, strategy meetings and conversations regarding the implementation of food insecurity screening and referral processes for Sharp patients. In addition, the initiative provided education to health care students and professionals in the community.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Results from post-evaluation surveys collected from these CME-accredited events showed mar kedly improved confidence and increased the likelihood that providers would engage with pa tients around food insecurity. Participants also stated an intent to change their professi onal behavior around recognizing and referring food insecurity. Participants also stated an intent to change their professi onal behavior around recognizing and referring food insecurity. Participants also stated an intent to change their professi onal behavior around recognizing and referring food insecurity. Additionally, a longitudinal survey of providers who participated in a CME activity showed that 60 percent we re interested in learning more about food insecurity and, since the education, 56 percent have followed through to employ food insecurity screening questions for their patients. Providers using food insecurity screening questions are most likely to refer to case management (43 percent) or directly to food resources in the community such as 2-1-1 San Diego, the San Diego Food Bank (Food Bank) or Feeding San Diego (FSD) (33 percent). Further, 38 percent of survey respondents believed this education has positively impacted their patients. Inspired by the CME/Community Benefit initiative, two Sharp medical groups, SCMG and SRS MG, have embarked on a group-wide approach to address food insecurity. SCMG integrated the two validated food insecurity screening questions as part of their electronic health record, and is currently exploring community partnerships to help patients address food insecurity and other social determinants of health (SDOH). In March 2018, SRSMG implemented a text push notification, including validated food insecurity screening questions, and provide d case management and community resources to patients identified as food insecurity screening questions, and provide d case management and community resources to patients identified as food insecurity screening questions, and provide d case management and community res	

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	components of the HRPP, the IRB seeks to promote a culture of safety and respect for those participating in research for the greater good of the community. All proposed entity rese arch studies with human participants must be reviewed by the IRB in order to protect participant safety and maintain responsible research conduct. In FY 2018, a dedicated IRB committee of 18 - including physicians, nurses, pharmacists and non-scientists - devoted hundre ds of hours to the review and analysis of both new and ongoing research studies. Research at Sharp is conducted on all clinical phases of drug and device development, and the popul ations studied span the life cycle - from newborns to older adults. These clinical trials increase scientific knowledge and enable health care providers to assess the safety and effectiveness of new treatments. At any given time, Sharp participates in approximately 250 clinical trials covering many therapeutic areas, including behavioral health, emergency care, infectious disease, neonatal, heart and vascular, kidney, liver, neurology, orthopedic s and oncology - the latter of which comprises the largest share of Sharp's clinical trials. The HRPP educates and supports researchers across Sharp as well as the broader San Dieg o health and research communities regarding the protection of human research participants. As part of its mission, the Center for Research hosts quarterly meetings on relevant educ ational topics for community physicians, psychologists, research nurses, study coordinator s and students throughout San Diego. The FY 2018 quarterly meetings included the following presentations. Research Community Outreach, Completing Subject Enrollment Logs and Attest ation Reports, Reporting Deviations in Research Protocol, Clinical Trials Coverage Analysi's, Compliance and Education Requirements, Creating Research Study Budgets, Who is a Sub-In vestigator, and Utilizing IRB Software. Education was also provided on the Stark Law, Medi care Secondary Payer Rule, Common Rule, and AAHRPP guid

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	the ORI presented research studies to community health and research professionals. This in cluded a study titled Routine Cardiac Implantable Device Interrogation at the Point of Carl el Implications for Stroke Prevention and Management, delivered at the AHA Scientific Sess ions in Anaheim, as well as a study titled Can Behavioral Health Data Improve Risk Predict ion for Conditions Subject to Penalties Under the Hospital Readmissions Reduction Program?, provided at the American Psychiatric Association Annual Meeting in New York City. Since September 2016, the ORI has expanded its contributions to research, education and clinical service through SMH's Integrated Behavioral Health/Cardiac program - a pilot initiative t hat integrates psychological services for patients of SMH's Heart Transplant and Mechanica I Circulatory Support units, including pre-surgical psychological candidacy assessments as well as psychological testing, consultation, and ongoing treatment. The program provides opportunities for ongoing outcomes research, including the contribution of publications and presentations to support the broader health and research communities in the psychosocial management of heart failure patients. These research opportunities are extended to advance digraduate students in clinical psychology through yearlong practicum training experiences. In FY 2018, this innovative program fostered the design and implementation of three ong onig heart failure studies. Evidence-Based Practice Institute Sharp participates in the Evidence-Based Practice Institute (EBPI), which prepares teams of staff fellows and mentors to change and improve clinical practice and patient care through identifying a care proble m, developing a plan to solve it and incorporating this new knowledge into practice. The EBPI is part of the Consortium for Nursing Excellence, San Diego, which promotes evidence-b ased practices in the nursing community. The consortium is a partnership between Sharp, Ra dy Children's Hospital - San Diego, UC San Diego Healt

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2018, the nine-month program culminated with a community conference and graduation c eremony in November, during which the EBPI fellows and mentors shared project results. Twe nty-seven project teams, comprised of mentors and fellows, graduated from the program. Pro jects addressed issues in clinical practice and patient care including bladder management in laboring patients, patient handover between caregivers, exclusive breastfeeding, healing touch in the NICU relaxation room for caregivers, prevention of pressure injuries, skin -to-skin care in the NICU, reduction of post-operative delirium, and decrease in discharge time. Volunteer Service Sharp Lends a Hand in FY 2018, Sharp continued its systemwide community service program, Sharp Lends a Hand (SLAH). Sharp team members suggested project id eas that would improve the health and well-being of San Diego in a broad, positive way, re ly solely on Sharp for volunteer labor, and support existing nonprofit initiatives, community activities or other programs that serve SDC. SLAH selected 23 volunteer projects for FY 2018. Food Bank, FSD, Mama's Kitchen, San Diego Wreaths Across America, USS Midway Forei gn Object Damage (FOD) Walk-down, American Diabetes Association (ADA) Tour de Cure, Promis es2Kids, Partnerships with Industry, Ssubi is Hope Greening for Good Project, Special Olym pics Regional Fall Games, Bowling Tournament and Annual Spring Games, Habitat for Humanity ReStore, Stand Down for Homeless Veterans, Life Rolls On - They Will Surf Again, I Love a Clean San Diego's Beautify Chula Vista Day, Creek to Bay Cleanup, Clean Cites Initiative Cleanup and Coastal Habitat Restoration, and River Kids Disc overy Days - a joint effort between I Love a Clean San Diego and the San Diego River Park Foundation More than 3,000 Sharp employees, family members and friends volunteered over 6,700 hours in support of these projects. The Food Bank feeds San Diegans in need, advocate s for the hungry, and educates the public about hunger-related issues. Each month, the

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	very week FSD relies on the generous support of individuals, corporations, foundations and community groups to sustain critical hunger-relief and nutrition programs throughout the region. Ninety SLAH volunteers helped sort food, prepare bags for distribution, and clean produce for FSD at more than 10 events during FY 2018. Established in 1990, Mama's Kitchen is a community-driven organization that enlists volunteers to help prepare and deliver in utritious meals to community members affected by acquired immunodeficiency syndrome (AIDS) or cancer who are unable to shop or cook for themselves. Mama's Kitchen strives to help its clients stay healthy, preserve their dignity, and keep their families together by provi ding free culturally appropriate home-delivered meals, pantry services and nutrition education. In December and February, 25 SLAH volunteers helped Mama's Kitchen serve meals to the e-community by preparing and packaging snack and vegetable items for delivery. In December 2017, SLAH participated in Wreaths Across America, a national event dedicated to honoring veterans, remembering fallen heroes, and teaching children about the sacrifices made by veterans and their families. At three local cemeteries. Fort Rosecrans National Cemetery, Miramar National Cemetery and Greenwood Memorial Park - 205 SLAH volunteers honored vetera is by placing donated wreaths on their gravesites. The USS Midway is a retired aircraft carrier that serves as a museum and memorial to the 225,000 Navy sailors who served on board between 1943 and 1992. To help keep the deck of the Midway museum clean, SLAH volunteers participated in an FOD walk-down, a routine activity on active aircraft carriers that help is prevent debris from damaging aircraft engines. At four events in March, July, August and September, 55 SLAH volunteers mimicked a real FOD walk-down, using hand tools and vacuums to clear the decks of debris. SLAH volunteers participated in the ADA Tour de Cure 2018 to support the one million (or one in three) San Diegans with

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	SLAH participated in Stand Down for Homeless Veterans, an event sponsored by the Veterans Village of San Diego, to provide community-based social services to veterans without a per manent residence. Over 10 days in May, June and July, approximately 90 volunteers sorted and organized clothing donations as well as set up and worked in the event's clothing tent. In addition, approximately 30 clinical volunteers - including Sharp-affiliated physicians and Sharp nurses, podiatry technicians, pharmacists and licensed pharmacy technicians - p rovided medical and pharmaceutical services. More than 700 veterans were served through the 2018 Stand Down for Homeless Veterans events. The Life Rolls On Foundation is dedicated to improving the quality of life for young people affected by SCI. Through the organization's award-winning program, They Will Surf Again, paraplegic and quadriplegic community mem bers can experience mobility through surfing with support from adaptive equipment and volunteers in September, 80 SLAH volunteers assisted They Will Surf Again with event set-up and breakdown, registration, equipment distribution, lunch service and helping surfers on I and and in shallow water. In October 2017, 10 SLAH volunteers joined I Love a Clean San Die go and the City of Chula Vista for the 15th annual Beautify Chula Vista Day. Volunteers met at Rice Canyon in Discovery Park and assisted with watering and care of recent planting s, litter removal and additional projects to make the canyon shine. SLAH also partnered with I Love a Clean San Diego for the 16th annual Creek to Bay Cleanup in April, in celebration of Earth Day. Approximately 20 SLAH volunteers participated in this countywide effort to beautify San Diego's beaches, bays, trails, canyons and parks. In August, seven volunte ers participated in I Love a Clean San Diego's Clean Cities Initiative Cleanup by sweeping streets along sidewalks in an Imperial Beach neighborhood. In September, 12 volunteers upported I Love a Clean San Diego's California Coastal Cleanup

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Habitat Restoration event in Ocean Beach. The team worked to save and restore one of the Last remaining coastal dune and wetland habitats in San Diego by removing invasive plants a nd litter, watering and caring for recent plantings and native plants, and providing trail maintenance. In March, I Love a Clean San Diego and the San Diego River Park Foundation p artnered to provide the fourth annual River Kids Discovery Days. Five SLAH volunteers part icipated in the free event, which provides river education and service events to teach more than 600 children and families about protecting the Earth's natural resources. In addition to these projects, Sharp expanded the SLAH program to include the coordination and promotion of a year-round blood donation effort to provide needed blood to local organizations serving the community. In FY 2018, Sharp committed to collecting at least 1,000 units of blood from Sharp employees, family and friends. Throughout the year, Sharp hosted 42 blood drives at 11 locations systemwide to benefit the San Diego Blood Bank. In addition, SLAH encouraged Sharp employees to donate blood at local Red Cross locations. Through these eff orts, SLAH helped Sharp collect 1,288 units of blood, surpassing its goal by nearly 300 units. Sharp Humanitarian Service Program The Sharp Humanitarian Service Program provides paid leave time for Sharp employees to volunteer for programs that provide health care or other supportive services to underserved or adversely affected populations. In FY 2018, the program funded nearly 50 employees on humanitarian trips to Mexico, Fiji, the Philippines, Tanzania, Kenya and other locations throughout the world. Poured Out is a nonprofit organ ization that connects people and resources to those in need following a natural disaster t brough its U.S. Disaster Response team. World Hope International works with vulnerable and exploited communities to alleviate poverty, suffering, and injustice. In October, two Sharp team members joined these organizations to help respond t

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	al of extra toes or fingers. Since 1934, Liga International - The Flying Doctors of Mercy has provided free health care and education to the people of the Mexican state of Sinaloa. In November and April, a Sharp nurse traveled to the city of El Fuerte, Sinaloa, to assis t with admitting, sedating, operating, and medical service recovery in the areas of surger y, dentistry, ophthalmology, pediatrics and more for approximately 35 patient surgeries. I nterFACE is a volunteer group of plastic and other reconstructive surgeons, anesthesiologists, nurses, pediatricians, psychosocial workers and other volunteers who devote their time and expertise to offer reconstructive surgery to underprivileged children in Mexico. In February, May and October, a Sharp team member joined the InterFACE team in Mexicali where they provided 144 surgical procedures, including cleft lip and palate repair, burn recons truction, and correction of the hand, ear, and other congenital or acquired deformities. Since 2009, Experience Camps has provided one-week camps for youth throughout the U.S. who have experienced the death of a parent, sibling or primary caregiver. The program helps build confidence, encourages laughter, provides emotional support and allows youth to naviga te their grief through friendship, teamwork, athletics and the common bond of loss. In FY 2018, a Sharp team member served Experience Camps as a nurse along with other nurses, volu niteers and licensed social workers. The team worked to inspire hope, and provide support and mentorship to youth in order to strengthen their resiliency. The Jacinto-Gaudiosa Alega do Foundation, Inc. (Alegado Foundation) is a San Diego-based medical mission organization determined to help children, the sick and the aged through the provision of medical services, as well as donations of medical supplies, children's books, toys and sports equipment. In April, two Sharp team members joined the Alegado Foundation on a medical mission to the remote area of Sapa-Sapa in Tawi-Tawi, Philippines Over

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	For 10 days in May and June, a Sharp employee traveled to Fiji through MED 4 OUR WORLD, an organization committed to leaving a lasting impact on the communities it serves through he alth care, renovation and education. The 2018 MED 4 OUR WORLD team consisted of 17 volunt eers, including a trauma surgeon, an anesthesiologist, Fijian anesthesiology residents, obstetrician-gynecologists (OB-GYN), a Fijian OB-GYN attending physician, medical students, registered nurses, and other health professionals. Together, the team evaluated over 100 p atients and provided more than 30 procedures, including surgery for cervical, uterine and bladder cancer as well as hysterectomies and other gynecological procedures. In addition, the team assisted with the resuscitation and stabilization of premature twins post-deliver y. Our One Community/Olmoti Clinic is a nonprofit organization dedicated to providing comp rehensive medical care and education to the indigenous Maasai community located in a remotie region of northern Tanzania. For three weeks in June, two Sharp team members and a physician treated approximately 300 men, women and children for infected bug bites, broken bone s, fire-related falls, and other injuries or illnesses. The team also supported teachers at the organization's primary school, which serves 240 Maasai tibal children. In addition, Sharp and Ssubi is Hope donated more than \$150,000 worth of equipment and supplies to sup port the work of the Olmati Clinic. For three weeks in July and August, a Sharp team member in helped lead a team of six PLNU students on a mission trip to Azores, Portugal, with Love Works, a short-term mission program committed to sending well-trained, culturally sensitive and flexible teams of student missionaries to serve in challenging and remote areas of the world. The team provided numerous services to the Azorean community, including renovating a local church's thrift store that provides free clothing and supplies to those in need, assisting at health fairs, performing blood pressure

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	reers in health care, including clinical and ancillary support services. The junior volunt eers enhance patient-centered care through hospitality, such as greeting and escorting pat ients and families, answering questions, and creating a welcoming and relaxing environment for guests. Through volunteering in the gift shops and thrift store, they learn about mer chandising, fundraising and retail sales. On the inpatient units, they are exposed to clin ical experiences that provide a glimpse into future careers. Junior volunteers also have the opportunity to help raise funds for hospital programs and provide clerical support to hispital departments. In FY 2018, nearly 530 high school students contributed more than 54, 800 hours to the Junior Volunteer Program. This included 80 junior volunteers who provided more than 5,500 hours of service at SMH and SMBHWN, 152 junior volunteers who dedicated more than 16,550 hours of service at SCVMC, and 297 junior volunteers who contributed more than 32,780 hours of service at SGH. In addition, Sharp's various entity boards include volunteers who provide program oversight, administration and decision-making regarding the organization's financial resources. In FY 2018, more than 130 volunteers contributed time to Sharp's boards. Sharp employees also donate time as volunteers for the Sharp organization, including service on the Board of Directors of San Diego Imaging - Chula Vista, Sharp and Children's MRI, Grossmont Imaging LLC Board, and Sharp and UC San Diego Health's Joint Venture, which oversees the operations of their joint Liver Transplantation and Bone Marro w Transplant Programs. Lastly, SGH both sponsored and moderated a presentation on volunteer compliance, human resources and legal issues to more than 70 attendees - including volun teer program managers and leaders, community partners and hospital interprofessional peer s - at CHA's California Hospital Volunteer Leadership Conference in February. Held at the Hyatt Regency in Newport Beach, the conference theme was Ou

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The following section describes the achievements of various Sharp volunteer programs in FY 2018. Sharp HospiceCare Volunteer Programs Sharp HospiceCare provides a variety of volunt eer training opportunities that offer valuable knowledge and experience to volunteers who are often working towards a career in the medical field. Volunteers contribute to Sharp HospiceCare and those it serves by providing companionship to those near the end of life, su pport for families and caregivers, and assistance with community outreach. Sharp HospiceCare trained approximately 50 new volunteers in FY 2018. Volunteers completed an extensive 2.4-hour training program to confirm their understanding of and commitment to hospice care prior to beginning their volunteer activities. In addition, five teenagers participated in Sharp HospiceCare's Teen Volunteer program. Through this program, teens completed special projects in Sharp HospiceCare administration, as well as assisted with patients at Sharp HospiceCare's LakeView, ParkView and BonitaView hospice homes. Tasks included grooming and hygiene activities, and simple acts of kindness such as sitting with patients, listening to their stories and holding their hand. Further, nine premedical students from SDSU, UC San Diego and CSUSM volunteered their time by supporting family caregivers in private homes. In September, Sharp Hospice shared information with 20 premedical students at SDSU regarding its volunteer opportunities to enhance the educational experience and ensure ongoing is upport for hospice patients and their loved ones. Sharp HospiceCare continued to provide the 11th Hour program to ensure that no patient died alone. Through the program, volunteers accompanied patients who were in their final moments of life but did not have family memb ers present. This included holding the patient's hand, reading softly to them and simply remaining by their side. Families who were present with their dying loved one could also re ceive comfort from a volunteer while their loved one passed

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	d to provide education and training that qualifies their volunteers to identify and support veteran patients and their caregivers. This includes the Vet-to-Vet Volunteer program, which pairs volunteers who have military experience with veteran patients. The program also honors veteran patients through special pinning ceremonies during which volunteers present them with a WHV pin and a certificate of appreciation for their service. In FY 2018, Sha rp HospiceCare held pinning ceremonies for more than 90 Sharp HospiceCare veteran patients as well as pinned nearly 80 veteran community members during community events. Sharp HospiceCare continued to offer the Memory Bear program to support community members who have I ost a loved one. Volunteers created teddy bears out of the garments of those who have pass ed on, which served as special keepsakes and permanent reminders of the grieving individua. I's loved one. In FY 2018, volunteers dedicated approximately 3,400 hours to sewing more than 850 bears for over 240 families. Sharp HospiceCare recognizes the valuable impact that volunteers have on the experience of its patients, family and caregivers. In light of this recognition, Sharp HospiceCare offered a monthly continuing education support group to e nhance volunteers' skills. In addition, Sharp HospiceCare honored its volunteers during National Volunteer Week in April and National Hospice and Palliative Care Month in November. Sharp Metropolitan Medical Campus (SMH, SMBHWN, SMC, SMC) Volunteer Programs Through the Community Care Partner (CCP) program at SMH, hospital volunteers are hand-selected and trained to serve and comfort patients without family or friends present during their hospital stay. Activities may include reading, writing letters, taking walks, playing games, or simply comforting patients through conversation. In addition, CCP volunteers help keep patie into safe by notifying medical staff when needs arise - a task that is usually performed by a family member or friend but often overlooked for patien

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Ambassadors Patients and family members are also given access to an online database of re liable health information as well as the opportunity to keep in touch with the library to ensure they continue to receive quality health information at home. Throughout the year, it has been been touch with the library to ensure they continue to receive quality health information at home. Throughout the year, it has been to the vast number of Americans demonstrating basic or below health literacy, in FY 2018 the consumer health librarian created a pamphlet titled Health Literacy 101 to support the Health Information Ambassadors as they communicate with patients about their diagnosis. The pamphlet emphasizes the importance of verbally expla ining a patient's diagnosis to them and describes a protocol to help patients better under stand medical information. Established in 2007, the Arts for Healing program at SMMC uses art and music to reduce feelings of fear, stress, pain and isolation among patients facing significant medical challenges as well as their loved ones. The program brings a variety of activities to patients at their bedside - including painting, beading, creative writing, card-making, seasonal crafts, scrapbooking, quilting, music and drumming - to improve em otional and spiritual health, and promote a faster recovery. The program also engages visi tors and members of the community during hospital and community events. Funded completely by donations, Arts for Healing is led by Sharp's Spiritual Care Department and is implemented with help from licensed music and art therapists as well as a team of trained voluntee is At SMH, Arts for Healing typically serves patients who are receiving cancer treatment, recovering from surgery or stroke, awaiting organ transplantation, receiving palliative care, or facing life with newly acquired disabilities following catastrophic events. At SMB HWN, Arts for Healing supports mothers with high-risk pregnancies who are susceptible to s tress and loneliness during extended hospit

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Throughout the year, Arts for Healing led art and music activities for hundreds of patient's and community members in recognition of various holidays and Sharp events, including Sat urday with Santa, a public event hosted each December by the SMH Auxiliary, Valentine's Day, National Hospital Week in May, Cancer Awareness activities in October and June, two Sharp blood drives, and Sharp's annual Disaster Preparedness Expo. Arts for Healing celebrate dits 10th anniversary in FY 2018. Throughout the year, more than 50 volunteers and four's taff members facilitated art and music activities for approximately 35,000 patients, guest's and staff. Since its inception, more than 140,000 patients and their families have benefited from the time and talent provided by the program's dedicated volunteers, licensed the rapists and staff. Other Sharp Community Efforts in FY 2018, Sharp engaged in a variety of community service projects to improve the well-being of community members throughout San Diego. Below are just a few examples of these efforts. According to the January 2018 WeAll Count Annual Report, there are nearly 8,600 individuals experiencing homelessness in SDC, nearly 5,000 of whom are unsheltered. This represents a decrease of six percent region-wide from 2017. Since 2011, Sharp has sponsored the Downtown San Diego Partnership's Family R eunification Program, which serves to reduce the number of homeless individuals on the streets of downtown San Diego. Through the program, homeless outreach coordinators from the Downtown San Diego Partnership's Clean & Safe Program identify homeless individuals who will be best served by traveling back home to loved ones. Family and friends are contacted to ensure that the individuals have a place to stay and the support they need to get back on their feet. Once confirmed, the outreach team provides the transportation needed to recon nect with their support system. With Sharp's help, the Family Reunification Program has re united nearly 2,200 homeless individuals in Downtown San

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ms as well as offers single-stem roses in a small bud vase to passers-by. In FY 2018, the team delivered two to four vases of flowers with an inspirational quote each week, with as many as six vases or more during peak flower season and upon additional requests. In addition, nearly 40 vases of flowers were delivered to new mothers staying in the hospital on Mother's Day. This Bud's for You also supports the SGH Senior Resource Center and Meals on Wheels partnership by providing floral centerpieces for fundraising events benefitting. Ea st. County seniors, as well as offers roses for SGH's annual patient remembrance service. Now in its eighth year, the program has become a natural part of the landscape team's day - an act that is simply part of what they do to enhance the experience of hospital visitors and community members. The SGH Engineering Department further extends the spirit of carin g through the creation of Cheers Bouquets for patients or visitors who appear to need enco uragement, cheer or get well wishes, as well as to recognize patient birthdays, anniversar ies and other special moments. The engineers quickly assemble a bouquet of balloons, ribboin, a Sodexo care bear or football, and a chocolate pastry created by SGH and Sodexo chefs, and deliver it to the individual. In FY 2018, the team assembled up to eight Cheers Bouque ts per month, including bouquets for more than 40 new fathers on Father's Day weekend. For the past eight years, the SGH Engineering Department, landscape team and Auxiliary have collaborated with local businesses to bring. The Shirt Off Our Backs Program to community members in need during the holidays. Through the program, volunteers collect and donate a variety of items to help meet the basic needs of homeless or low-income children and adults. In FY 2018, volunteers filled two trucks with donated food and other essential items, in cluding 50 hygiene kits (shampoo, soap, wipes, toothbrushes, etc.), 250 handmade sandwiche s and 100 water bottles as well as clothing, socks, sho

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rofit organization that supports women, children and families affected by human immunodefi ciency virus or AIDS - to prepare children and teens for academic success. Team members fr om a variety of departments help provide a backpack with school supplies and personal note s wishing the students all the best for the coming school year. Each year, the team distributes more than 260 backpacks to youth during a back-to-school party in Balboa Park. For m ore than 30 years, SGH has held its annual Santa's Korner giving event to provide for those e in need during the holidays. Through this effort, various hospital departments adopt a family that has been vetted and referred by local service agencies, and dedicate personal time to making the holidays the best they can be for them. Special holiday gifts, including grocery gift cards, clothing, tolletries, household items, movie tickets, bicycles, child ren's toys and a holiday meal, are purchased for the families by hospital staff using prim arily their personal resources and through occasional fundraisers. During the 2017 holiday season, Santa's Korner served more than 120 individuals from 36 families. For the past fo ur years, SCVMC has supported Operation Gobble, an event started by Assemblywoman Lorena. G onzalez Fletcher that provides a turkey and fresh produce to those in need during the Than ksgiving holiday. In 2017, Operation Gobble served 40 patients from the Barnhart Cancer Ce nter's Medical and Radiation Oncology departments. In addition, in December, SCVMC partner ed with a Chula Vista chapter of Optimist International for a holiday bike giveaway. Optim ist International is a worldwide volunteer organization that helps children develop to the ir fullest potential. In FY 2018, the holiday bike giveaway provided bicycles as holiday g ifts to ten children of SCVMC cancer patients. Lastly, for the past two years, Sharp emplo yees have supported students in need from elementary schools within the San Diego Unified School District. During their school supply driv

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	All Ways Green Initiative Sharp is dedicated to minimizing adverse environmental impacts by creating healthy green practices for employees, physicians and patients. Sharp promotes a culture of environmental responsibility through education, outreach, and collaboration with San Diego's earth-friendly businesses to help identify best practices, reduce the cost s of green practices, and facilitate the implementation of sustainable initiatives. Sharp's Environmental Policy serves to guide the organization in identifying and implementing green practices within the health care system. Through the All Ways Green initiative, Sharp maintains an environmentally conscious footprint and communicates sustainability throughou tithe organization and the San Diego community. Sharp's systemwide All Ways Green Committee is responsible for spearheading the organization's sustainability efforts. Sharp's envir ommental initiatives are concentrated in five domains. (1) energy efficiency. (2) water conservation, (3) waste minimization, (4) sustainable food practices, and (5) commuter solutions. Specialized committees are responsible for each of these domains (see Table 3), while established Green Teams at each Sharp entity are responsible for developing new programs at the local level to educate and motivate Sharp employees to conserve natural resources and reduce, reuse and recycle. Table 3. All Ways Green Committees/Subcommittees and Domain's Natural Resource Subcommittee Energy efficiency and water conservation Waste Minimization in Committee Waste minimization Food and Nutrition Best Health Committee Sustainable food practices Commuter Solutions Subcommittee Commuter solutions. To monitor progress and measure tangible results, All Ways Green utilizes a Sharp-developed report card, which trends each domain's annual performance against a baseline. The report card shows where the desired results have been achieved as well as identifies opportunities for improvement. These opp ortunities for improvement are used to strategically plan

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	mprovement, implement initiatives in the most cost-effective manner, and track progress. A World Health Organization report published in 2017 encouraged hospitals to proactively ad dress the environmental footprint of the health care sector by reducing power consumption, utilizing alternative energy generation, recycling and conserving resources. Sharp's Natural Resource Subcommittee is addressing this call by implementing numerous energy and water conservation initiatives, including infrastructure changes and adopting best practices to ensure its facilities are optimally operated while monitoring and measuring energy and water consumption. The Natural Resource Subcommittee is responsible for communications to employees about the energy-conscious behaviors that can be practiced in the workplace and at home to promote continuous energy and water savings. Sharp was one of the first health care organizations in the county to commit to environmental best practices in information t echnology in 2013, Sharp became the first health care system in San Diego to implement a computer management program that places computers and monitors into a low-power sleep mode after a one-hour period of inactivity. Since its implementation, the program has been ins talled on all computers at the organization and has resulted in annual energy savings in excess of 1.6 million kilowatt-hours (kWh). The initiative earned Sharp a Certificate of Re cognition from the EPA, which recognizes organizations' achievements in energy conservation in a efficiency. Since April 2016, the SGH campus has been essentially off the electrical grid due to the completion of a new state-of-the-art Central Energy Plant (CEP), named the Brady Family Cogen. The CEP includes a 52-ton, 4.4-megawatt combustion turbine generator that generates enough electricity to meet up to 95 percent of the hospital's needs while reducing greenhouse gases by up to 90 percent in addition to providing electrical power, the CEP converts heat to steam to operate medical equipment, sp

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	wisely In alignment with this commitment, Sharp partners with Emerald Textiles for its la undry and linen services. The company operates a state-of-the-art plant that is efficiently designed to reduce utility consumption and preserve natural resources. Each year, Emeral d Textiles saves an estimated 40 million gallons of water (50 percent of total usage) through its water filtration system, more than 71,000 kWh of electricity through the use of energy-efficient lighting, and over 700,000 therms of gas due to the use of energy-efficient laundry equipment. In May 2018, Sharp opened the new Copley building, which houses admini strative space for SRSMG along with the high-complexity, consolidated Sharp HealthCare Lab oratory that services the entire Sharp system. Sharp is in the process of implementing a fluel-cell energy project at Copley, the first in the Sharp system. A fuel cell uses the che mical energy of hydrogen or another fuel to produce electricity cleanly and efficiently. U sing these fuel cells could lead to a reduction of more than 90 percent in the plants' car bon dioxide emissions, while also producing large amounts of useful hydrogen. The Copley building will also be the first in the Sharp system to implement the Aircuity system, which continuously monitors environmental parameters and adjusts air supply and exhaust deliver y based upon indoor contaminant levels and thermal load. This automated system samples and analyzes packets of air remotely, which are routed to a centralized suite of sensors. The system provides input to the building ventilation systems to optimize indoor environmental quality and energy efficiency. All Sharp hospitals engage in the EPA's ES database and monitor their ES scores on a monthly basis, thus following an international standard for energy efficiency created by the EPA. Buildings that are certified by ES must earn a 75 or higher on the EPA's energy performance scale, indicating that the building performs better than at least 75 percent of similar buildings nationwide w

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp partners with the Center for Sustainable Energy (CSE) to promote and strengthen its work with the ES From July to August 2017, a CSE benchmarking coach worked with Sharp fac ility managers to identify and correct data quality issues in the measurement of Sharp's e nergy and water consumption. As the result of this endeavor, in December 2017, the CSE fea tured Sharp in a case study highlighting the organization's dedication to improving the we lifare of the environment and the communities it serves. In addition, Sharp's SRSMG Downtow in medical office building meets Leadership in Energy and Environmental Design (LEED) silver certification specifications, one of the first medical office buildings of its kind in S an Diego. In 2017, Sharp received the Environmental Stewardship Award in the large business category from the BBB, serving San Diego, Orange and Imperial counties. The award recogn izes businesses that increase efforts toward a more sustainable footprint and green initia tives. In May 2017, Sharp was named San Diego's Grand Energy Champion by SDG&E in recognition of its continuous commitment to implementing energy efficiency measures. The award spe cifically noted the particular challenges faced by health care organizations trying to con serve energy, given the need to maintain comfortable, clean and safe environments for patients, visitors and staff, 24 hours a day, seven days a week. Table 4 outlines Sharp's nume rous natural resource conservation initiatives. Table 4 Natural Resource Projects by Shar p HealthCare Entity Establish Energy and Water Use Baseline SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Energy Star Participation SCHHC, SCVMC, SGH, SMHG Energy Star Participation SCHHC, SCVMC, SGH, SMHG MBHWN, SMV/SMC, SRSMG Electronic/Low-flow Faucets SCHHC, SCVMC, SGH, SMHG MBHWN, SMV/SMC, SRSMG Electronic/Low-flow Faucets SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electronic/Low-flow Faucets SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SM

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Stealy Medical Group Recycled Waste Per Year (pounds)- 400,598 Recycled Waste Per Year (pounds)- 2,070,810 Percent Recycled - 19% System Offices Recycled Waste Per Year (pounds)- 594,826 Total Waste Per Year (pounds)- 1,481,007 Percent Recycled - 40% Total Sharp Healt hCare Recycled Waste Per Year (pounds)- 9,158,808 Total Waste Per Year (pounds)- 24,632,6 44 Percent Recycled - 37% Table 6 Waste Minimization Efforts by Sharp HealthCare Entity S CHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Establish Waste Diversi on Baseline SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Single-str eam Recycling SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recycle d Paper SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recycle d Paper SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Blue Wrap Rec ycling SCHHC, SCVMC, SGH, SMH/SMBHWN Composting SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC Construction- Debris Recycling SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC Electronic Patient Bills and Paperless Payroll SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electronic and Pharmaceutical Waste Recycling Events SCHHC, SCV MC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Organic Waste Recycling Geren W aste) SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Repurposing of Unused Medical Supplies and Equipment SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Repurposing of Unused Medical Supplies and Equipment SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC Replacement of Bottled Water with Spa Water SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC Replacement of Bottled Water with Spa Water SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC Replacement of Bottled Water with Spa Water SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC Replacement of Bottled Water with Spa Water SCHHC, SCVMC, SGH, System Offices SHP, SMH/SMBHWN, SMV/S

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The goal of Sharp's Food and Nutrition Best Health Committee is to promote food sustainability efforts throughout the health care system and within the greater San Diego community. This includes a focus on Sharp's sustainable Mindful Food program to provide education and healthy food options designed to improve the health of Sharp's patients, staff, community and environment. Sharp's Mindful Food program includes the promotion of Meatless Mondays to reduce meat consumption, increased purchases of beef and poulitry raised without the rolutine use of antibiotics, menus that highlight wellness options, participation in Community. Supported Agriculture (CSA), a community of individuals who pledge support to a farm operation in order for it to become, either legally or spiritually, the community's farm, increased use of locally sourced fresh, organic and sustainable food, food composting, increased recycling activities, the promotion of sugarless beverages, and the use of post-consum er recycled packaging solutions. Up to 40 percent of food in the U.S. is never eaten and instead goes to waste. In FY 2018, Sodexo teams at SCVMC and SMH were invited by the San Dilego Food System Alliance and Smart Kitchens San Dilego to participate in LeanPath - a pilot program funded by a City of San Dilego grant to combat food waste and facilitate compliance e with new composting and recycling laws. LeanPath provides an advanced food waste tracking software system to help kitchen teams measure food prior to discarding or donating in or der to prevent pre-consumer food waste (waste generated in the kitchen) as well as post-consumer food waste (food the consumer throws away) from entering the landfill. Since August 2016, SMH, SMV, and SGH have collaborated with the SDRM and the Food Bank in an innovative food recovery program that donates food items that can no longer be used in Sharp's kitchens but are perfectly healthy and nutritious to more than 45 hunger-relief organizations in SDC. In addition, SCVMC's partnership with FSD and SC

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	was created to encourage food donation to nonprofit organizations. Sharp previously earned this award in 2016. Sharp and Sodexo remain committed to increasing healthy food offering s in an effort to improve sustainability and ultimately change the eating habits of patien ts, staff and community members for the better. Sharp's sustainable food initiatives are o utlined in Table 7. Table 7. Sustainable Food Projects by Sharp HealthCare Entity Report C and and Indicators Tracking. SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC. SRSMG. Food Recovery. SCHHC, SGH, SMH/SMBHWN, SMV/SMC. Imperfect Produce. SCVMC, SMV/SMC. Composting. SCVMC, SGH, SMH/SMBHWN, SMV/SMC. Oil Recycling. SCVMC, SGH. Fryers Eliminated. SCHHC, SMH/SMBHWN, SMV/SMC. Commuter. Solutions. Sharp supports ride sharing, public transit programs and other transportation efforts to reduce carbon emissions generated by its facilities and employees. Sharp's Commuter. Solutions. Subcommittee works to develop innovative and accessible programs and marketing campaigns to educate employees about the benefits of ride sharing and other alternative modes of transportation. Sharp's ongoing efforts to promote alternative commuter choices in the workplace have led to recognition as a SANDAG i Commute Diamond Award recipient consistently between 2001 and 2010, and again from 2013 th rough 2018. Sharp replaced higher fuel-consuming cargo vans with economy. Ford transit vehicles, which save approximately five miles per gallon. In addition, Sharp's employee parking lots offer carpool and motorcycle parking spaces. Sharp was the first health care system in San Diego to offer electric vehicle chargers (EVCs), supporting the creation of a national infrastructure required for the promotion of EVCs to reduce carbon emissions and dependence on petroleum. As part of the nationwide Electric Vehicle Project, Sharp installed E.VCs at its corporate office location, SCVMC, SMMC and some SRSMG sites. Twenty-five EVCs were added at the new Copley building in 2018. Sharp w

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp offers bike racks as well as a Bicycle Commuter Benefit, which gives employees who bike to work up to \$20 per month to use toward qualified costs associated with bicycle purc hase, improvement, repair and storage. Furthermore, Sharp participates in SANDAG's annual Bike to Work Day event each May. In 2018, Sharp employees were once again among almost 10,000 San Diegans who opted to ride their bike to work. Sharp hosted several pit stops, providing food and beverages, at various sites throughout SDC. Sharp also encourages employees to participate in alternate commuting, including SANDAG's iCommute program that can match commuters in an area based on their work schedule, departure location and destination. Employees can monitor their cost and carbon savings resulting from their alternate commuting methods - such as using public transit, carpooling, vanpooling, biking, walking, or telec ommuting - and log their miles in an internal tracking tool on Sharp's intranet site, which has replaced SANDAG's discontinued TripTracker. In addition, Sharp is enrolled in SANDAG is Guaranteed Ride Home program which provides commuters who carpool, vanpool, take an exp ress bus, ride the Coaster, or bike to work three or more times a week with a taxi or a reintal car in case of an emergency or being stranded at work. Further, Sharp employees can a iso purchase discounted monthly bus passes. In recognition of Rideshare Month every Octobeir, Sharp participates in SANDAG's iCommute Rideshare. Corporate Challenge, where employees earn points for replacing their solo drive with a greener commute choice, such as biking, walking, carpooling, vanpooling, and public transit. The annual challenge is instrumental in helping reduce traffic congestion and greenhouse gas emissions throughout the region. Fourthering the commitmental in helping reduce traffic congestion and greenhouse gas emissions throughout the region. Fourthering the commitmental hineling reduce traffic congestion and server and supports the hardware and software for alm

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	crease water, energy and resource consumption, divert waste through recycling, and reduce their carbon footprint by using alternative transportation at work and home. Many of Sharp's key vendors participated in these fairs to help raise awareness of green initiatives and how Sharp is involved in those programs. *Sharp held a community recycling event that i included free e-waste recycling and confidential document destruction. The event also inclu ded the U.S. Drug Enforcement Agency's Drug Take Back Program, which provides a safe, convenient, and responsible method of drug disposal and educates the general public about the potential for prescription medication abuse. *Sharp participates in San Diego County's Ha zmat Stakeholder meetings to discuss best practices for medical waste management with othe r. hospital leaders in SDC. Additional community environmental education and outreach initi atives at Sharp are highlighted in Table 8. Table 8. Environmental Community Education and Outreach America Recycles Day. SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Earth Week Activities. SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Environmental Policy. SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Green Team SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Organic Farmer's Market SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Organic Farmer's Market SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Ride Share Promotion. SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Renegency and Disaster Preparedness Sharp contributes to the health and safety of the San Diego community through essential emergency and Disaster Preparedness Sharp contributes to the health and safety of the San Diego community through essential emergency and disaster planning activities and services. In FY 2018, Sharp provided disaster preparedness education to staff, community members and community health professiona

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	mber, Sharp hosted its seventh annual Disaster Preparedness Expo to educate San Diego comm unity members about effective disaster preparedness and response in the event of an earthq uake, fire, power outage or other emergency. Held at Balboa Park, the free event provided more than 800 community members with a variety of disaster exhibitors, demonstrations and displays, as well as education on personal and family disaster planning. In addition, in F.Y. 2018, the team provided education on personal disaster preparedness to the Rotary Club of Chula Vista as well as during the County of San Diego's Aging Summit 2018. Age Well in A ction. In FY 2018, Sharp's disaster leadership donated their time to state and local organ izations and committees, including County of San Diego Emergency Medical Care Committee, C. alifornia Hospital Association Emergency Management Advisory Committee, California Departm ent of Public Health Joint Advisory Committee, Ronald McDonald House Operations. Committee and San Diego County Civilian/Military Liaison Work Group. In addition, Sharp's disaster Leadership participates in the County of San Diego Healthcare Disaster Coalition. Healthcar e disaster coalitions are multi-agency groups of representatives who play a critical role in public safety during emergencies and disasters by assisting counties in improving mitig ation, preparedness, response and recovery activities. As part of this coalition, in FY 20.18, Sharp's disaster leadership led a subcommittee to review hospital evacuation planning and identify tools and best practices for dissemination to community health care professionals. Sharp's disaster leadership also continued to participate in the Statewide Medical H ealth Exercise Program. This work group of representatives from local, regional and State agencies - including health departments, emergency medical services, environmental health departments, hospitals, law enforcement, fire services and more - is designed to guide loc al emergency planners in developing, planning and c

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Through participation in the U.S. Department of Health & Human Services Public Health Emer gency Hospital Preparedness Program (HPP) grant, Sharp created the Sharp HealthCare HPP Di saster Preparedness Partnership. The partnership includes Sharp and other SDC hospitals, health clinics and other health care services providers. The partnership seeks to continually identify and develop relationships with health care entities, nonprofit organizations, law enforcement, military installations and other organizations that serve SDC and are loc ated near partner health care facilities. Through networking, planning and sharing resources, trainings and information, the partners will be better prepared for a collaborative re sponse to an emergency or disaster affecting SDC. In FY 2018, the partnership assisted with training and education of non-hospital health care entities to better prepare them to develop emergency operations plans and responses. Sharp supports safety efforts of the State and the City of San Diego through maintenance and storage of a county decontamination trailer at SGH to be used in response to an event requiring mass decontamination. Additionally, all Sharp hospitals are prepared for an emergency with backup water supplies that last up to 96 hours in the event of an interruption to the system's normal water supply. In rec. ent years, global endemic events potentially impacted public health in the San Diego community. Sharp continues to collaborate with community agencies, County of San Diego Public Health. Services and first responders to develop protocols, provide joint trainings, and est ablish safe treatment methods and locations. This allows for the delivery of uninterrupted care to the community in the face of public health threats. Employee Wellness. Sharp Best Health Sharp recognizes that improving the health of its team members benefits the health of the broader community. Since 2010, the Sharp Best Health employee wellness program has created initiatives to improve the overall health, safety

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	enings for blood pressure, cholesterol, body mass index, blood sugar and tobacco use Post -screening resources and tools are available for Sharp employees and their family members, including free access to a health coach as well as classes on a variety of health topics, including smoking cessation, healthy food choices, physical activity, stress management a nd managing the challenges of living with a chronic condition, such as diabetes, high bloo d pressure, asthma or arthritis. The AHA recommends walking 10,000 steps a day to promote overall health. To align with this goal, Sharp Best Health encourages team members to use Fitbit wireless activity monitors to track their steps, distance, calories burned, sleep p atterns and more. By syncing statistics to computers or smartphones, these devices inspire team members to achieve their personal fitness goals one step at a time. Throughout the year, Sharp Best Health held both entity-specific and systemwide Fitbit Step Challenges to encourage team members to set personal goals and compete for prizes. During FY 2018, more than 1,500 participants across the Sharp system walked an average of 8,700 steps per day. Since the Fitbit program's inception in 2014, participating employees have increased their average total steps by 24 percent. In addition, Sharp's acceptable footwear policy permit is employees to wear walking shoes each day of the week at Sharp corporate offices to promo te safety along with increased physical activity. Sharp Best Health hosted a variety of wellness programs and events for employees and their family and friends. This included syste mwide walking and hiking clubs through which more than 90 participants completed six hikes during FY 2018. Sharp Best Health participated in community health events throughout the year, including the American Cancer Society Great American Smoke Out, American Heart Month. National Walking Month. Sharp Best Health and Fitness Month, National Fresh Fruts & Veg etables Month, Stress Management Month and National Walking

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e also offered on stress management techniques and the importance of taking micro-breaks. Fitness offerings included yoga, Zumba, weight training and aquatics classes. Sharp Best H ealth also offered recipe demonstrations to encourage healthy meal preparation at home. Sh arp Best Health offered employees a new wellness initiative in FY 2018 called the Better B alance. Project, which is intended to help attendees achieve a better sense of balance and well-being. Instead of making radical, time-consuming changes, participants were encouraged to make small but powerful health adjustments that are frequently overlooked. Each week throughout the four-week program, participants were provided tools and tasks to address a specific self-care subject, such as mindfulness, prioritizing sleep, organization and grat itude. Sharp Best Health also debuted a new podcast called "Coffee Break with Sharp Best H ealth," which features group discussions and interviews with health and wellness experts on a variety of topics to help listeners live in good health. In FY 2018, Sharp Best Health continued to go beyond nutrition and physical fitness to support the overall health and happiness of employees by offering a digital mindfulness and yoga training platform from the vendor Whil. Whil's program is designed to help employees manage stress and improve their well-being by offering more than 1,200 mindfulness and yoga sessions. Whil's sessions are of various lengths and skill levels, providing employees the flexibility to move at their own pace and set their own goals. Whil has also been used throughout the system as a too I during staff meetings, department huddles and shift changes. Since Whil's launch, more than 2,400 employees have become active users. Another mindfulness initiative involved a collaboration between Sharp Best Health and certified mindfulness facilitators to provide on -site mindfulness programming at six Sharp locations, including both series and drop-in classes.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Throughout FY 2018, Sharp Best Health continued to provide Wellness on Wheels, a monthly e ducational event offered to Sharp employees to address the challenge of accessing health r esources and programs during work hours. Wellness on Wheels involves "rounding" in staff I ounges, hospital units, and nursing stations to promote a new and relevant subject each month. Each session includes an educational component, an interactive activity and a call to action. Wellness on Wheels brings wellness education to employees where they work, accomm odating their unique schedules and dedication to patient care. Keeping the experience rele vant and quick improves access to wellness resources for busy staff with complex schedules. During FY 2018, Wellness on Wheels topics included holiday food myths, essential oils, m indful eating, yoga poses for relaxation, heart health and common safety hazards. Since 20.15, Sharp has provided a systemwide Mindful healthy food initiative in partnership with So dexo As part of the Mindful program, Sharp's cafeteria menus were redesigned to include su istainable, nutritious and enticing food options that foster a healthy lifestyle among pat ients, visitors and staff. In 2018, Sharp continued its partnership with Farm Fresh to You to make customizable boxes of organic, locally-grown produce available for purchase by employees. This CSA service offers a convenient method for employees and their families to i incorporate more fruits and vegetables into their diet while supporting local farmers. Weight Watchers offers weight-loss services and products founded on a scientifically-based approach to weight management that encourages healthy eating, increased physical activity and other healthy lifestyle behaviors. Sharp Best Health continued its partnership with Weigh it Watchers to offer employees a subsidized membership has offer red Sharp team members a variety of healthy eating and physical activity options that can be tailored to different lifestyles and schedules. At any given time during FY

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ach month, the Food Bank distributes food to approximately 370,000 children and families, active-duty military, and fixed-income seniors living in poverty. For more than a decade, Sharp has supported the Food Bank's tremendous efforts through a holiday food drive Durin g the 2017 holiday season, Sharp Best Health and Sharp Community Benefit continued to part ner with SuperFood Drive - a San Diego-based organization committed to educating the community about the health benefits of eating nutrient-dense superfoods and ensuring the access ibility of healthy food to all - to provide a "superfood drive," encouraging nonperishable food donations that are also nutritious, sustaining and essential for a healthy life. Thr ough the six-week holiday superfood drive, locations throughout the Sharp system collected more than 2,300 pounds of nutritious food. In addition, Sharp team members donated nearly \$1,000 through a Sharp Virtual Food Drive specifically benefiting the Food Bank Combined, these donations and funds provided nearly 7,000 healthy meals for San Diegans in need of assistance with putting food on the table during the holidays Section 2 Executive Summar y In addition to providing outstanding patient care, our Sharp community extends all acros s San Diego County. We are involved in helping others by offering free blood pressure scre enings and interactive presentations on a wide range of wellness topics and many other eff orts. We are proud to support the community - Stacey Hrountas, Chief Executive Officer, S harp Rees-Stealy Medical Centers This Executive Summary provides an overview of community benefit planning at Sharp HealthCare (Sharp), a listing of community needs addressed in this Community Benefit Plan and Report, and a summary of community benefit programs and services provided by Sharp in fiscal year (FY) 2018 (October 1, 2017, through September 30, 20 18). In addition, the summary reports the economic value of community benefit provided by Sharp, according to the framework specifically identified in

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ed patients * Education and screening programs on health conditions, such as heart and vas cular disease, stroke, cancer, diabetes, obesity, preterm delivery, unintentional injuries and behavioral health * Health education, support and screening activities for seniors * Welfare of seniors and disabled people * Special support services for hospice patients and their loved ones and for the community * Support of community nonprofit health organizations * Education and training for community health care professionals * Student and intern supervision and support * Collaboration with local schools to promote interest in health care careers * Cancer education, patient navigation services and participation in clinical trials * Women's and prenatal health services and education * Meeting the needs of new mot hers and their loved ones * Mental health and substance abuse education and support for the community Highlights of Community Benefit Provided by Sharp in FY 2018 The following are examples of community benefit programs and services provided by Sharp hospitals and entit ies in FY 2018 * Medical Care Services included uncompensated care for patients who are u nable to pay for services, and the unreimbursed costs of public programs such as Medi-Cal, Medicare, San Diego County Indigent Medical Services, Civilian Health and Medical Program of the United States of America Department of Veterans Affairs (CHAMPVA), and TRICARE - the regionally managed health care program for activeduty, National Guard and Reserve members, retirees, their loved ones and survivors, and unreimbursed costs of workers' compensa tion programs

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Other Benefits for Vulnerable Populations included van transportation for patients to an d from medical appointments, flu vaccinations, telephone reassurance calls and other servi ces for seniors, financial and other support to community clinics to assist in providing a nd improving access to health services, Project HELP, Meals on Wheels, contribution of time to Stand Down for Homeless Veterans, the San Diego Food Bank and Feeding San Diego, financial and other support to the Sharp Humanitarian Service Program, and other assistance for vulnerable and high-risk community members. *Other Benefits for the Broader Community i ncluded health education and information, and participation in community health fairs and events addressing the unique needs of the community as well as providing flu vaccinations, health screenings and support groups to the community Sharp collaborated with local scho ols to promote interest in health care careers and made its facilities available for use by community groups at no charge. Sharp executive leadership and staff also actively partic ipated in numerous community organizations, committees and coalitions to improve the health of the community. See Appendix A for a listing of Sharp's involvement in community organ izations. In addition, the category included costs associated with planning and operating community benefit programs, such as CHNA development and administration. *Health Research. Education and Training Programs included education and training programs for medical, nu rsing and other health care students and professionals, as well as supervision and support for students and interns. Time was also devoted to generalizable health-related research projects that were made available to the broader health care community. Economic Value of Community Benefit Provided in FY 2018 in FY 2018, Sharp provided a total of \$437,406,616 in community benefit programs and services that were unreimbursed. Table 9 displays a summar yof unreimbursed costs based on the categories specifically

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	st of fundraising for community events (see Note 4) - \$1,869,835 Health Research, Education and Training Programs Education and training programs for students, interns and health care professionals (see Note 4) - \$5,555,908 TOTAL - \$437,406,616 Table 9 Notes Note 1 - Economic value is based on unreimbursed costs Note 2 - Methodology for calculating shortf alls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received. Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population. Note 3 - Charity care and bad debt in effect the unreimbursed costs of providing services to patients without the ability to pay for services at the time the services were rendered. Note 4 - Unreimbursed costs may include an hourly rate for labor and benefits plus costs for supplies, materials and other pur chased services. Any offsetting revenue (such as fees, grants or external donations) is deducted from the costs of providing services. Unreimbursed costs were estimated by each deplatment responsible for providing the program or service. In FY 2018, the State of Califor nia and the Centers for Medicare and Medicaid Services approved a Medi-Cal Hospital Fee Program for the time period of January 1, 2017, through June 30, 2019. This resulted in recognition of supplemental revenues totaling \$248.5 million and quality assurance fees and pl edges totaling \$161.1 million in FY 2018. The net FY 2018 impact of the program totaling \$87.4 million reduced the amount of unreimbursed medical care services for the Medi-Cal population. This reimbursement helped offset prior years' unreimbursed medical care services, however, the additional funds recorded in FY 2018 understate the true unreimbursed medical care services in FY 2018. Table 10 illustrates the impact of the Medi-Cal Hospital Fee Program on Sharp's unreimbursed medical care services in FY 2018

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	9,761,499 Sharp Memorial Hospital - \$167,314,062 Sharp Mesa Vista Hospital and Sharp McDon ald Center - \$19,779,122 Sharp Health Plan - \$69,903 TOTAL FOR ALL ENTITIES - \$437,406,616 Table 12 includes a summary of unreimbursed costs for each Sharp hospital entity based on the categories specifically identified in SB 697. For a detailed summary of unreimbursed costs of community benefit provided by each Sharp entity in FY 2018, see tables presented in individual entity sections. Table 12. Detailed Economic Value of SB 697. Categories - Es timated FY 2018. Unreimbursed Costs Sharp Chula Vista Medical Center. Medical Care Services - \$87,878,861. Other Benefits for Vulnerable Populations - \$571,854. Other Benefits for the Broader Community - \$364,393. Health Research, Education and Training Programs - \$1,483,57. 5. Total - \$90,298,683. Sharp Coronado Hospital and Healthcare Center. Medical Care Services - \$20,564,090. Other Benefits for Vulnerable Populations - \$84,351. Other Benefits for the Broader Community - \$89,574. Health Research, Education and Training Programs - \$520,416. To tal - 21,258,431. Sharp Grossmont Hospital. Medical Care Services - \$125,643,033. Other Bene fits for Vulnerable Populations - \$1,157,648. Other Benefits for the Broader Community - \$5.59,470. Health Research, Education and Training Programs - \$1,564,765. Total - \$128,924,916. Sharp Mary Birch Hospital for Women & Newborns. Medical Care Services - \$9,316,725. Other Benefits for Vulnerable Populations - \$87,059. Other Benefits for the Broader Community - \$1.19,237. Health Research, Education and Training Programs - \$238,478. Total - \$9,761,499.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp Memorial Hospital Medical Care Services - \$163,867,752 Other Benefits for Vulnerable Populations - \$1,323,591 Other Benefits for the Broader Community - \$561,771 Health Rese arch, Education and Training Programs - \$1,560,948 Total - \$167,314,062 Sharp Mesa Vista H ospital and Sharp McDonald Center Medical Care Services - \$19,025,271 Other Benefits for Vulnerable Populations - \$448,871 Other Benefits for the Broader Community - \$127,420 Heal th Research, Education and Training Programs - \$177,560 Total - \$19,779,122 Sharp Health P lan Medical Care Services - \$0 Other Benefits for Vulnerable Populations - \$11,767 Other Benefits for the Broader Community - \$47,970 Health Research, Education and Training Programs - \$10,166 Total - \$69,903 ALL ENTITIES Medical Care Services - \$426,295,732 Other Ben efits for Vulnerable Populations - \$3,685,141 Other Benefits for the Broader Community - \$1,869,835 Health Research, Education and Training Programs - \$5,555,908 Total - \$437,406,6 16 Section 3 Community Benefit Planning Process Navigating the maze of health care can be daunting to say the least, and Sharp is committed to assisting community members in this process Because it involves a loved one, the appreciation expressed is extremely meaningful - Sara Steinhoffer, Vice President of Government Relations, Sharp HealthCare For more 1 han 20 years, Sharp HealthCare (Sharp) has based the community benefit planning on finding s from its triennial Community Health Needs Assessment (CHNA) process CHNA findings are u sed in combination with the expertise in programs and services of each Sharp hospital, as well as knowledge of the populations and communities served by those hospitals, to provide a foundation for community benefit program planning and implementation Methodology to Co nduct the 2016 Sharp HealthCare Community Health Needs Assessments Sharp has been a longit me partner in the process of identifying and responding to the health needs of the San Die go community Since 1995, Sharp has participated in a countywid

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	tract with the Institute for Public Health (IPH) at San Diego State University. The process and findings of the collaborative HASD&IC 2016 CHNA significantly informed the process and findings of Sharp's individual hospital CHNAs. The complete HASD&IC 2016 CHNA is available for public viewing and download at http://www.hasdic.org. To develop its individual hospital CHNAs. Sharp analyzed hospital-specific data and contracted separately with IPH to conduct community engagement activities expressly for the patients and community members it serves. In accordance with federal regulations, the Sharp Memorial Hospital (SMH) 2016 C HNA also includes needs identified for communities served by Sharp Mary Birch Hospital for Women & Newborns, as the two hospitals share a license, and report all utilization and fi nancial data as a single entity to California's Office of Statewide Health Planning and De velopment (OSHPD). As such, the SMH 2016 CHNA summarizes the processes and findings for communities served by both hospital entities. The 2016 CHNAs for each Sharp hospital help in form current and future community benefit programs and services, especially for community members facing inequities. This section describes the general methodology employed for Shar p HealthCare's 2016 CHNAs CHNA Committee. The HASD&IC Board of Directors convened a CHNA Committee to plan and implement the collaborative 2016 CHNA process. The CHNA Committee in cludes representatives from all seven participating hospitals and health care systems. * K aiser Foundation Hospitals - San Diego * Palomar Health * Rady Children's Hospital - San Diego * Scripps Health (Chair) * Sharp HealthCare (Vice Chair) * Tir-City Medical Center * University of California (UC), San Diego Health CHNA Objectives In response to community of eedback on the 2013 CHNA process and findings, and in recognition of the challenges that health providers, community organizations and residents face in their efforts to prevent, diagnose and manage chronic conditions, the HASD&IC 2016 C

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	understanding of the most significant health needs impacting community members in SDC, par ticularly Sharp patients. * Connect the identified health needs with associated social det erminants of health (SDOH) to further understand the challenges that community members and Sharp patients particularly those in communities of high need face in their attempts to access health care and maintain health and well-being. * Identify currently available community resources that support identified health conditions and health challenges. * Provide a foundation of information to begin discussions of opportunities for programs, service es and collaborations that could further address the identified health needs and challenges for the community. Study Area Defined For the purposes of the collaborative HASD&IC 2016 CHNA, the study area is the entire County of San Diego due to a broad representation of hospitals in the area. With more than three million residents, SDC is socially and ethnically diverse. Information on key demographics, socioeconomic factors, access to care, health behaviors, and the physical environment can be found in the full HASD&IC 2016 CHNA report at http://hasdic.org. As the study area for both the collaborative HASD&IC 2016 and Sharp 2016 CHNAs cover SDC, the HASD&IC 2016 CHNA process and findings significantly informed S harp's CHNA process/findings, and
	as such, are described as applicable throughout Sharp's CHNAs. For complete details on the HASD&IC 2016 CHNA process, please visit the HASD&IC web site or contact Lindsey Wade, Vice President, Public Policy at HASD&IC at Iwade@hasdic org. For the collaborative HASD&IC 2016 CHNA process, the IPH employed a rigorous methodology using both community input and
	quantitative analysis to provide a deeper understanding of barriers to health improvement in SDC

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The 2016 CHNA process began with a comprehensive scan of recent community health statistic s in order to validate the regional significance of the top four health needs identified in the HASD&IC 2013 CHNA Quantitative data for both the HASD&IC 2016 CHNA and Sharp 2016 C HNAs included 2013 OSHPD demographic data for hospital inpatient, emergency department (ED), and ambulatory care encounters to understand the hospital patient population. Clinic da ta was also gathered from OSHPD and incorporated in order to provide a more holistic view of health care utilization in SDC. Additional variables analyzed in the 2016 CHNA processes are included in Table 13, variables were analyzed at the ZIP code level wherever possible. Table 13. Data Variables in the HASD&IC and Sharp 2016 CHNAs.* Hospital Utilization. In patient discharges, ED and ambulatory care encounters.* Community Clinic Visits.* Demograp hic Data (socioeconomic indicators).* Mortality and Morbidity Data.* Regional Program Data (childhood obesity trends and community resource referral patterns).* Social Determinants of Health and Health Behaviors (education, income, insurance, physical environment, physical activity, diet and substance abuse). Based on the results of the community health stati stics scan and feedback from community partners received during the 2016 CHNA planning process, a number of community engagement activities were conducted across SDC, as well as specific to Sharp patents, in order to provide a more comprehensive understanding of identified health needs, including their associated SDOH and potential system and policy changes that may positively impact them. In addition, a detailed analysis of how the top health needs impact the health of San Diego residents was conducted. The types of community engagement activities conducted as part of the collaborative HASD&IC 2016 CHNA included key infor mant interviews, facilitated discussions with care coordinators (community partner discuss ions), and community resident input through a Health Acces

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rities 4 Trends 5 Community Concern Using these criteria, IPH created a summary matrix f or review by the CHNA Committee As a result, the CHNA Committee identified behavioral health as the number one health need in SDC. In addition, cardiovascular disease, Type 2 diab etes and obesity were identified as having equal importance due to their interrelatedness. Health needs were further broken down into priority areas due to the overwhelming agreement among all data sources and in recognition of the complexities within each health need. As the HASD&IC 2016 CHNA process included robust representation from the communities served by Sharp, the findings of the prioritization process applied to the same four priority health needs identified for Sharp (behavioral health, cardiovascular, Type 2 diabetes and o besity) in addition, findings from Sharp's 2016 CHNAs continued to prioritize cancer, high-risk pregnancy and senior health among the top health needs for its community in addition, analysis of feedback from the 2016 CHNA community engagement activities identified SDO H to be a key theme among community health needs. Ten SDOH were consistently referenced ac ross the different community engagement activities conducted in both HASD&IC's and Sharp's CHNAs. The importance of these SDOH was also confirmed by quantitative data. Hospital pro grams and community collaborations have the potential to impact these SDOH, which are list ed below in order of priority 2016 CHNA Social Determinants of Health 1 Food Insecurity & Access to Healthy Food 2. Access to Care or Services 3. Homeless/Housing Issues 4. Phys ical Activity 5. Education/Knowledge 6. Cultural Competency 7. Transportation 8. Insurance Issues 9. Stigma 10 Poverty. The health needs and SDOH identified in the 2016 CHNA process will not be resolved with a quick fix. Rather, they will require time, persistence, colla boration and innovation. The entire Sharp's sical year (FY) 2019-FY 2022 implementation strategies, which are publicly available online at http://www.shar

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ervice area and expertise/services provided to the community * Verifies the necessity for an ongoing focus on identified community needs and/or adds newly identified community needs * Reports on activities conducted in the prior fiscal year - FY 2018 Report of Activities * Develops a plan for the upcoming fiscal year, including specific steps to be undertaken - FY 2019 Plan * Reports and categorizes the economic value of community benefit provided in FY 2018, according to the framework specifically identified in Senate Bill 697 * Reviews and approves a Community Benefit Plan * Distributes the Community Benefit Plan and Report to members of the Sharp Board of Directors and each of the Sharp hospital boards of directors, highlighting activities provided in the prior fiscal year as well as specific action steps to be undertaken in the upcoming fiscal year * Implement community benefit activities identified for the upcoming fiscal year Ongoing Commitment to Collaboration Underscoring Sharp's ongoing commitment to collaboration in order to address community health priorities and improve the health of San Diegans, Sharp executive leadership, operational experits and other staff are actively engaged in the national American Hospital Association, As sociation for Community Health Improvement, statewide California Hospital Association, HAS D&IC, and a variety of local collaboratives including but not limited to the San Diego Hun ger Coalition, the San Diego Regional Chamber of Commerce and 2-1-1 San Diego Section 4 S harp Grossmont Hospital We are here when our community needs us the most, in the rough moments in people's lives when things are not going well, they can look to us to help hold them up and connect them to the resources they need to care for themselves after they are di scharged - Scott Evans, Chief Executive Officer, Sharp Grossmont Hospital FY 2018 Community Benefit Program Highlights Sharp Grossmont Hospital (SGH) provided \$128,924,916 in community benefit in fiscal year (FY) 2018 See Table 26 for a summ

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Medical Care Services Shortfall in Medi-Cal, financial support for on-site workers to pro cess Medi-Cal eligibility forms (Note 1) - \$44,130,366 Shortfall in Medicare (Note 1) - \$7 0,831,019 Shortfall in San Diego County Indigent Medical Services (Note 1) - \$106,439 Short fall in CHAMPVA/TRICARE (Note 1) - \$1,496,367 Charity Care (Note 2) - \$8,367,684 Bad Debt (Note 2) - \$711,158 Other Benefits for Vulnerable Populations Patient transportation, Project HELP and other assistance for the needy (Note 3) - \$1,157,648 Other Benefits for the Broader Community Health education and information, health screenings, health fairs, flu vaccinations, support groups, meeting room space, donations of time to community organizations and cost of fundraising for community events (Note 3) - \$559,470 Health Research, Ed ucation and Training Programs Education and training programs for students, interns and hield care professionals (Note 3) - \$1,564,765 TOTAL - \$128,924,916 NOTES Note 1 - Method ology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received. Note 2 - Charity care and bad debt reflect the unreimbursed costs of providing services to patients without the ability to pay for services at the time the ser vices were rendered. Note 3 - Unreimbursed costs may include an hourly rate for labor and benefits plus costs for supplies, materials and other purchased services. Any offsetting rievenue (such as fees, grants or external donations) is deducted from the costs of providing services under a donations) is deducted from the costs of providing services under a for patients who were unable to pay for services and the unreimbursed costs were estimated by each department responsible for providing the program or service. Key highlights * Medical Care Services included uncompensated care for patients who were unable to pay for services and the unreimbursed costs of public programs such as Medi-Cal

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Feeding San Diego (FSD), Ssubi is Hope and the San Diego Food Bank (Food Bank), the Sharp Humanitarian Service Program, support for Meals on Wheels San Diego County, the provision of durable medical equipment (DME), support services for discharged homeless patients in p artinership with San Diego Rescue Mission (SDRM), the Care Transitions Intervention (CTI) program, and other assistance for vulnerable and high-risk community members. * Other Benef its for the Broader Community included health education and information on a variety of to pics, support groups, participation in community health fairs and events, health screening is for stroke, blood pressure, diabetes, fall prevention, hand mobility (arthritis, carpal tunnel, trigger finger, etc.), lung function and carotid artery disease, community educati on and resources provided by the SGH cancer patient navigator program, and specialized edu cation and flu vaccinations offered through the SGH Senior Resource Center. SGH also colla borated with local schools to promote interest in health care careers and donated meeting room space to community groups. SGH staff actively participated in community boards, committees and civic organizations, including but not limited to the County of San Diego Aging and Independence Services (AIS), Association of California Nurse Leaders (ACNL), Meals on Wheels Greater San Diego East County Advisory Board, Caregiver Coalition of San Diego (the Caregiver Education Committee), Partnership for Smoke-Free Families, San Diego County Bre astfeeding Coalition Advisory Board, the Beacon Council's Patient Safety Collaborative, Ea st County Action Network (ECAN), East County Senior Service Providers (ECSSP), Hospital As sociation of San Diego and Imperial Counties (HASD&IC), the local chapter of Association of Women's Health, Obstetric and Neonatal Nurses (AWHONN), California Association of Hospit als and Health Systems (CAHHS) Committee on Volunteer Services and Directors' Coordinating Council, San Diego Association of Directors of Volun

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Ith care professionals, student and intern supervision and time devoted to generalizable, health-related research projects that were made available to the broader health care community. Definition of Community SGH is located at 5555 Grossmont Center Drive in La Mesa, ZI P code 91942. The community served by SGH includes the entire east region of San Diego County (SDC), including the subregional areas of Jamul, Spring Valley, Lemon Grove, La Mesa, El Cajon, Santee, Lakeside, Harbison Canyon, Crest, Alpine, Laguna-Pine Valley and Mountain Empire Approximately five percent of the population lives in remote or rural areas of this region. For SGH's 2016 CHNA process, the Dignity Health/Truven Health Community Need Index (CNI) was utilized to identify vulnerable communities within the county. The CNI iden tifies the seventy of health disparity for every ZIP code in the United States of America (U.S.) based on specific barriers to health care access including education, income, cult ure/language, insurance and housing. As such, the CNI demonstrates the link between community need, access to care and preventable hospitalizations. According to the CNI, communities served by SGH with especially high need include, but are not limited to, Lemon Grove, S pring Valley and El Cajon. Description of Community Health in 2018, there were 85,028 resi dents ages 65 and older in SDC's east region, representing 16.2 percent of the total region nal population. Between 2018 and 2023, it is anticipated that the east region's senior pop ulation will grow by 20.41 percent of population. Between 2018 and 2023, it is anticipated living below 100 percent of the federal poverty level (FPL). The unemployment rate in SDC's east region was 9.2 percent, which was higher than the rate for SDC overall (7.5 percent). In addition, 7.1 percent of households received Supplemental Security Income (SS.), also higher than SDC overall (5 percent). According to data from the San Diegans were food secure but relied on supplemental nutrition assistance to sup

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Food Stamps/SNAP Benefits Households - 11 0% Families with Children - 10 5% Eligibility b y Federal Poverty Level Population below or at 130% FPL - 20 1% Population below or at 13 8% FPL - 21 7% Population 139% to 350% FPL - 34 1% Source County of San Diego HHSA, Publi c Health Services, Community Health Statistics Unit, 2018 Demographic Profiles, 2016, and U S Census Bureau, American Community Survey 2012-2016 In SDC's east region in 2016, 93 5 percent of children ages zero to 17, 81 6 percent of young adults ages 18 to 24, 82 2 p ercent of adults ages 25 to 44, 88 5 percent of adults ages 45 to 64, and 98 7 percent of seniors ages 65 and older had health insurance In SDC's east region in 2016, health insurance coverage for each age group was lower than the Healthy People 2020 (HP2020) national target of 100 percent health insurance coverage for all individuals under age 65 See Table 28 for details Table 28 Health Insurance Coverage in SDC's East Region, 2016 Children 0 to 17 years Current Rate - 93 5% HP2020 Target - 100% Young adults 18 to 24 years Current Rate - 81 6% HP2020 Target - 100% Adults 25 to 44 years Current Rate - 82 2% HP2020 Target - 100% Adults 45 to 64 years Current Rate - 88 5% HP2020 Target - 100% Source County of San Diego HHSA, Public Health Services, Community Health Statistics Unit, 2018 Demographic Profiles, 2016, and U S Census Bureau, American Community Survey 2012-2016 According to the California Health Interview Survey (CHIS), 34 4 percent of the east region population was covered by Medi-Cai See Table 29 for details Table 29 Medi-Cai (Medicaid) Coverage in SDC's East Region, 2016-2017 Covered by Medi-Cai - 34 4% Not covered by Medi-Cai - 65 6% Source 2016-2017 C HIS CHIS data also revealed that 15 3 percent of individuals in the east region did not ha ve a usual place to go when sick or in need of health advice (see Table 30) 9 Table 30 Re gular Source of Medical Care in SDC's East Region, 2016-2017 C HIS CHIS data also revealed that 15 3 percent of individuals in the east region

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	es Number of Deaths - 220 Percent of Total Deaths - 5 4% Alzheimer's Disease Number of Deaths - 207 Percent of Total Deaths - 5 1% Diabetes Mellitus Number of Deaths - 143 Perce nt of Total Deaths - 3 5% Chronic Liver Disease and Cirrhosis Number of Deaths - 95 Percent of Total Deaths - 2 3% Essential Hypertension and Hypertensive Renal Disease Number of Deaths - 83 Percent of Total Deaths - 2 0% Intentional Self-Harm (Suicide) Number of Dea ths - 74 Percent of Total Deaths - 100 0% Source County of San Diego Health and Human Services Agency (HHSA), Public Health Ser vices, Community Health Statistics Unit, 2018 Community Benefit Planning Process in addition to the steps outlined in Section 3 Community Benefit Planning Process regarding community benefit planning, SGH * Incorporates community priorities and community input into it is strategic plan and develops service line-specific goals * Estimates an annual budget for community programs and services based on community needs, previous years' experience and current funding levels * Prepares and distributes a monthly report of community activities to its board of directors, describing community benefit programs provided, such as education, screenings and flu vaccinations * Prepares and distributes information on community benefit programs and services through its foundation and community newsletters * Consults w ith representatives from a variety of departments to discuss, plan and implement community activities Priority Community Needs Addressed in Community Benefit Report - SGH 2016 CHNA SGH completed its most recent CHNA in September 2016 SGH's 2016 CHNA was significantly influenced by the collaborative HASD&IC 2016 CHNA process and findings, and details on those processes are available in Section 3 Community Benefit Planning Process of this report. In addition, this year SGH completed its most current implementation strategy - a description of SGH programs designed to address the priority health needs identified in the 2016 CHNA. The most recent CHNA and im

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ment (ED) and acute care as well as hospital-based outpatient programs that serve individuals dealing with a variety of behavioral health issues. Beyond these clinical services, SG H lacks the resources to comprehensively meet the need for community education and support in behavioral health. Consequently, the community education and support elements of behavioral health care are addressed through the programs and services provided through Sharp M esa Vista Hospital and Sharp McDonald Center, which are the major providers of behavioral health and chemical dependency services in SDC. Obesity is addressed through general nutri tion and exercise education and resources provided at SGH. There are also programs that address a healthy lifestyle as part of care for heart disease, diabetes and other health iss ues influenced by healthy weight and exercise. In addition, Sharp Rees-Stealy Medical Group clinics throughout SDC - including SDC's east region - provide structured weight management and health education programs to community members, such as smoking cessation and stress management, long-term support for weight management and fat loss, and personalized weight-loss programs. For additional details on SGH programs that specifically address the need is identified in the 2016 CHNA, please refer to SGH's implementation strategy available at http://www.sharp.com/about/community/health-needs-assessments.cfm. Through further analys is of SGH's community programs and in consultation with SGH service line leaders and community relations team members, this section also addresses the following priority health needs for community members served by SGH. * General community health education and wellness.* Women's and prenatal health services and education.* Prevention of unintentional injuries. * Support during the transition of care process for high-risk, underserved and underfund ed patients. * Collaboration with local schools to promote interest in health care careers. For each priority community need identified above, subs

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Identified Community Need Education, Support and Screening for Stroke Rationale reference s the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community he alth statistics unless otherwise indicated Rationale * The SGH 2016 CHNA continued to identify cardiovascular disease (including cerebrovascular disease) affecting members of the communities served by SGH * The HASD&IC 2016 CHNA continued to identify cardiovascular disease (including cerebrovascular disease/stroke) as one of the top four priority health issues for community members in SDC * According to data presented in the SGH 2016 CHNA, high blood pressure, high cholesterol and smoking are all risk factors that could lead to cardiovascular disease and stroke About half of all Americans (47 percent) have at least one of these three risk factors Additional risk factors include alcohol use, obesity, physical inactivity, poor diet, diabetes and genetic factors (CDC, 2015) * In 2016, cerebrovascular diseases including stroke were the third leading cause of death for SDC's east region * In 2016, there were 254 deaths due to stroke in SDC's east region. The region's age-adjusted death rate due to stroke was 44 3 per 1 00,000 population. This rate was the highest among all SDC regions and was higher than the HP2020 target of 34 8 deaths per 100,000 * In 2016, there were 1,272 hospitalizations due to stroke in SDC's east region. The region's age-adjusted rate of hospitalizations for s troke was 228 3 per 100,000 population - the highest among all SDC regions. * In 2016, there were 394 stroke-related ED discharges in SDC's east region, a 38 percent increase from 2015. The age-adjusted rate of discharge was 72 per 100,000 population. * According to 2016-2017 CHIS data, an estimated 33.7 percent of east region adults were obese, 12.4 percent smoked cigarettes, and 64.3 percent did not regularly walk for transportation, fun, or ex ercise. In 2016, 17.9 percent reported eating fast food four or more times in the past week. The rates for all of

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	2018 Report of Activities SGH is recognized with advanced certification by the Joint Comm ission as a Primary Stroke Center and was recertified in June 2016. The program is nationally recognized for its outreach, education and thorough screening procedures, as well as d ocumentation of its success rate. SGH is a recipient of the American Heart Association (AH A)/American Stroke Association's (ASA) Get With The Guidelines (GWTG) - Stroke Gold Plus Q uality Achievement Award for excellence in stroke care as well as the Target. Stroke Elite Honor Roll designation. The AHA/ASA's GWTG is a national effort focused on ensuring the u.se of evidence-based therapies to improve outcomes for stroke patients. The AHA/ASA's Target. Stroke Elite Honor Roll designation focuses on improving the limeliness of intravenous tissue plasminogen activator (IV t-PA) administration to eligible patients. In FY 2018, the SGH Stroke Center provided stroke education and screenings at 11 community events in SD C's east region. At these events, the team provided more than 600 community members with information about stroke risk factors, warning signs, and appropriate interventions, including arrival at the hospital within early onset of symptoms. The SGH Stroke Center also pro vided more than 80 attendees with blood pressure checks or stroke screenings, during which the team identified risk factors, provided education and advised behavior modification, including smoking cessation, weight loss and stress reduction Community events and location is included. SGH Burr Heart and Vascular Center Open House, the Senior Health Fair at the Lakeside Community Center, the Senior Transportation and Housing Expo at the La Mesa Community Center, the Spring into Healthy Living event at the McGrath Family YMCA, Health Fair and Flu Shot event at the Jewish Family Service of San Diego (JFS) College Avenue Center, Japanese Family Support Center, ECSSP's 19th annual East County Senior Health Fair at the La Mesa Community Center, Spring Valley Branch Library, the

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	h, Time) - an easy way to detect and enhance responsiveness to a stroke. Free giveaways we re provided throughout the evening, while stroke education was displayed on the JumboTron to the entire stadium of more than 34,600 community members. Also in April, the SGH Stroke Center provided stroke education and risk factor screenings with pulse checks to more than 180 attendees at the Sharp Women's Health Conference held at the Sheraton San Diego Hote I & Marina. Educational topics included different types of strokes, how to identify risk f actors for stroke, strategies for risk reduction and recognizing symptoms of stroke. The SGH Stroke Center also collaborated with the SGH Senior Resource Center to provide stroke e ducation and resources to seniors in the east region during FY 2018. Through this collabor ation, the SGH Stroke Center and a Sharp interventional neuroradiologist delivered a prese ntation on recent advances in stroke treatment as well as provided stroke resources to nearly 50 community members at San Diego Oasis in May. The SGH Stroke Center also conducted p ersonal health interviews and blood pressure and pulse checks, as well as provided education on emergency treatment for stroke, prevention and warning signs, and how to respond using FAST Also in partnership with the SGH Senior Resource Center, the SGH Stroke Center provided stroke screenings to approximately 10 community seniors at the Dr. William C. Herrick Community Health Care Library in June. In FY 2018, the SGH Outpatient Rehabilitation De partment offered a weekly Stroke Community Health Care Library in June. In FY 2018, the SGH Outpatient Rehabilitation De partment offered a weekly Stroke Community Health Care Library in June In FY 2018, the SGH Outpatient Rehabilitation De partment offered a weekly Stroke Community Health Care Library in June In FY 2018, the SGH Outpatient Rehabilitation De partment offered a weekly Stroke Community Health Care Library in June In FY 2018, the SGH Outpatient Rehabilitation De Jean Resource Center, the SG

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In addition, SGH actively participated in the quarterly San Diego County Stroke Consortium, a collaborative effort to improve stroke care and discuss issues impacting stroke care in SDC SGH also continued its 13-year collaboration with the County of San Diego Emergency Medical Services (EMS) to provide data for the SDC stroke registry FY 2019 Plan SGH Stroke Center will do the following. Participate in stroke screening and education events in the east region of SDC. Provide education for individuals with identified stroke risk factors. Offer a stroke support group in conjunction with the hospital's Outpatient Rehabil itation Department. Continue to participate in Strike Out Stroke Night at the Padres. Continue to participate in the San Diego County Stroke Consortium with other SDC hospitals. Continue to provide data to the SDC stroke registry. Provide at least one physician spea king event on stroke care and prevention. Provide stroke education and screenings at the Sharp Women's Health Conference. Participate in Sharp's partnership with the City of San Diego to provide stroke education and resources to employees and residents in the city's n line districts Identified Community Need. Heart and Vascular Disease Education and Screening. Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated. Rationale. The SGH 2016 CHNA continued to identify cardiovascular disease as one of six priority health issues affecting members of the communities served by SGH. The HASD&IC 2016 CHNA continued to identify cardiovascular disease as one of the top four priority health issues for community members in SDC. Data analysis in the 2016 CHNAs revealed a higher rate of hospital dischar ges due to cardiovascular disease in more vulnerable communities within SDC's east region, such as El Cajon and Jacumba (Dignity Health, SanGIS, Office of Statewide Health Planning and Development (OSHPD) & SpeedTrack Inc., 2015). A cardiovascular health ke

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ducation Addiction is of particular concern, as nearly all SGH cardiology patients under age 55 have substance use issues * According to the SGH 2016 CHNA, high blood pressure, h igh cholesterol and smoking are all risk factors that could lead to cardiovascular disease and stroke * In 2016, heart disease was the second leading cause of death for SDC's east region * In 2016, there were 568 deaths due to coronary heart disease (CHD) in SDC's east region. The region's age-adjusted death rate due to heart disease was 98 5 per 100,000 population. This was higher than the age-adjusted death rate for SDC overall (81 7 deaths per 100,000 population), but below the HP2020 target (103 4 deaths per 100,000 population). * In 2016, there were 1,100 hospitalizations due to CHD in SDC's east region. The age-adjusted rate of hospitalization for heart disease was 191 9 per 100,000 population, which is higher than the age-adjusted rate for SDC overall (171 2 per 100,000 population). * In 20 16, there were 244 ED discharges for CHD in SDC's east region. The age-adjusted rate of ED discharges was 44 2 per 100,000 population, which is the highest in the county, and higher than the age-adjusted rate for SDC overall (36 2 per 100,000 population). * According to CHIS data from 2016-2017, 6 2 percent of adults living in SDC's east region indicated that 11 they were ever diagnosed with heart disease, which is higher than SDC overall at 5 1 per cent. * Data from the 2016-2017 CHIS indicated that 31 4 percent of adults living in SDC's east region had ever been diagnosed with high blood pressure. This is higher than SDC overall (26 2 percent) and California (28 7 percent). * According to data presented in the HH SA 2014 Live Well Community Health Assessment, east region residents were more likely to be obess, smoke tobacco, regularly eat fast food, and binge drink than residents of other regions - all of which may increase the risk of developing CHD. * According to the CDC, hear t disease (including CHD, hypertension and stroke) kills appr

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	on adults, women and seniors * Share expertise in cardiovascular care with community heal th care professionals through participation in professional conferences and collaboratives * Participate in programs to improve the care and outcomes of individuals with heart and vascular disease FY 2018 Report of Activities In FY 2018, SGH's Cardiac Rehabilitation Dep artment provided education and support to patients and community members impacted by conge stive heart failure (CHF). A free, monthly CHF class and support group provided nearly 90 individuals with a supportive environment to discuss various topics about living well with CHF. A free Heart and Vascular Risk Factors Education class was offered twice a month to individuals who were hospitalized within the last six months due to select heart condition s, reaching more than 270 individuals. SGH's Cardiac Training Center and Cardiac Rehabilit ation Departments participated in a variety of community events throughout San Diego in FY 2018. Together, they offered community members free blood pressure screenings, cardiopulm onary resuscitation (CPR) demonstrations, and cardiac health education and resources, including prevention, symptom recognition, evaluation and treatment. Events included the Sharp Disaster Preparedness Expo, Celebrando Latinas, Live Well San Diego's (LWSD's) Love Your Heart event, SGH's Burr Heart & Vascular Community Open House, AHA Heart & Stroke Walk and annual Sharp Women's Health Conference. In addition, the Cardiac Rehabilitation team coll aborated with the SGH Senior Resource Center in February to educate more than 30 seniors at the Herrick Community Health Care Library about the importance of exercise and nutrition to maintain a healthy heart. Further, the Cardiac Rehabilitation team provided free flus hots to more than 15 community seniors during a flu clinic held at the hospital in October.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Throughout the year, SGH provided expert speakers on heart disease and heart failure at pr ofessional conferences and events This included SGH's ninth annual Heart and Vascular Con ference in October, a two-day event where more than 300 health care professionals - including physicians, nurses and allied health workers caring for patients with cardiovascular of isease - received education on advances in cardiovascular care at the Rancho Bernardo Inn. In November and May, SGH participated in the 13th and 14th semiannual meetings of Souther in California VOICe (Vascular Outcomes Improvement Collaborative), which included more than 30 regional vascular physicians, nurses, epidemiologists, scientists and research personn el working together to collect and analyze vascular data in an effort to improve patient c are SGH shared its expertise on the use of data processes to improve outcomes, compliance to standards, and care SGH continued to participate in programs to improve the care and outcomes of individuals with heart and vascular disease. To help improve care for acutely ill patients in SDC, SGH provided data on STEMI (ST-elevation myocardial infarction or acu te heart attack) to the County of San Diego EMS SGH participated in the quarterly County of San Diego EMS Advisory Council for STEMI hosted by Sharp at its corporate office location. Additionally, SGH provided its Peripheral Vascular Disease Rehabilitation Program to provide education and coaching on exercise, diet and medication to keep patients - particul arly low-income patients - at the highest functional level. The program is partially funde d by donations to the Grossmont Hospital Foundation to help defray the cost for patients with limited resources. Throughout FY 2018, SGH-affiliated cardiologists shared heart-related information with local news outlets, including KUSI News, Everyday Health, a consumer health website, and The East County Californian. Topics included aspirin and heart health, cannabis and heart heath, and sex after a heart attack. SGH

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	onal speakers to the professional community on topics such as performance improvements in CHF and acute myocardial infarction, and cardiovascular treatment options * Provide a conf erence on heart and vascular disease for community physicians and other health care profes sionals * Continue to provide student learning opportunities, including a new internship m odule for exercise physiology and kinesiology students * Continue to provide data on STEMI to the County of San Diego EMS * Continue to provide the Peripheral Vascular Disease Reha bilitation Program Identified Community Need Diabetes Education, Prevention and Support R ationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recen t SDC community health isatistics unless otherwise indicated Rationale * The SGH 2016 CHN A continued to identify Type 2 diabetes as one of six priority health issues affecting mem bers of the communities served by SGH * The HASD&IC 2016 CHNA continued to identify Type 2 diabetes as one of the top four priority health issues affecting community members in SD C * Data analysis in the 2016 CHNAs revealed a higher rate of hospital discharges due to diabetes in more vulnerable communities within SDC's east region, such as El Cajon and Jac umba (Dignity Health, SanGIS, OSHPD & SpeedTrack Inc., 2015) * Sharp diabetes educator discussions conducted as part of the SGH 2016 CHNA process identified several challenges to health improvement among their diabetes patients, including accessing a physician, finding support programs, meeting outpatient needs (i.e., appointments with psychologists or end ocrinologists), and a lack of diabetes education coverage under Medi-Cal * The Sharp diabetes educator discussions also identified the following barriers to adopting healthy behaviors among diabetes patients affordability of glucose testing strips, unmet behavioral he alth needs, food insecurity, and knowledge of benefits * According to data presented in the SGH 2016 CHNA, diabetes is a major cause of heart disease an

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ts diagnosed with diabetes in the U.S. has more than tripled in the last 20 years (CDC, 20 17). * In 2016, there were 143 deaths due to diabetes in SDC's east region. The region's a ge-adjusted death rate due to diabetes was 24.7 per 100,000 population, higher than the overall SDC age-adjusted rate (20.7 deaths per 100,000 population). * In 2016, there were 92.1 hospitalizations due to diabetes in SDC's east region. The age-adjusted rate of hospital izations for diabetes was 176.1 per 100,000 population. This rate was the second highest a mong all SDC regions and higher than the age-adjusted rate of hospitalization for SDC over all (120.9 per 100,000 population). * In 2016, there were 887 diabetes-related ED discharges in SDC's east region. The age-adjusted rate of diabetes-related ED discharges was 171.5 per 100,000 population. This was the third highest rate among all SDC regions and was higher than the age-adjusted rate for SDC overall (151.9 per 100,000 population). * According to 2015-2017 CHIS data, 10.7 percent of adults living in SDC's east region indicated that they had ever been diagnosed with diabetes, which was slightly higher than SDC overall (9.1 percent) and the state of California (9.8 percent). Diabetes rates among seniors were planticularly high, with 18 percent of east region adults over 65 reporting that they had ever been diagnosed with diabetes. * According to 2016-2017 CHIS data, 13.4 percent of residents in the east region had been told by their doctor that they have pre- or borderline di abetes, compared to 12.3 percent of residents in SDC overall. * According to the CDC's 201.7 National Diabetes Statistics Report, 2017). * A study by the University of Obese To prevent or delay the onset of diabetes, the CDC recommends lifest yie changes such as losing weight, eating healthier, and getting regular physical activity. * The CDC estimates that 30.3 million people in the U.S. have diabetes. Of those individuals, 1 in 4 is not aware they have the disease (CDC National Diabetes Statistics Rep

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*The CDC-approved Diabetes Prevention Program (DPP) is an evidence-based, cost-effective intervention to help people decrease their risk of developing diabetes by making healthy I ifestyle changes. According to the California Department of Public Health (CDPH), in 2018, California mandated the DPP be covered under Medi-Cal for all beneficiaries who have pred labetes or a high risk of developing Type 2 diabetes. By funding the DPP, California will help create partnerships between community-based organizations, private insurers, health c are providers, employers, academia and government agencies with the goal to reduce the inc idence of prediabetes and Type 2 diabetes statewide (CDPH, 2018). Objectives * Provide dia betes education, prevention and support in the east region of SDC.* Collaborate with community organizations and projects to provide diabetes education to SDC's vulnerable populations.* Participate in local and national professional conferences to share best practices in diabetes treatment and control with the broader health care community FY 2018 Report of Activities The SGH Diabetes Education Program is recognized by the American Diabetes Association (ADA) for meeting national standards for excellence and quality in diabetes education covering blood sugar monitoring, medication and nutritional counseling as well as insul in pump and other device training. The program provides individuals and their support syst ems with the skills needed to successfully self-manage various conditions, including predi abetes, gestational diabetes, and Type 1 and Type 2 diabetes. Small group and one-on-one e ducation options are offered in English and Spanish. In FY 2018, the Sharp Diabetes Education Program provided diabetes risk assessments using the ADA's Diabetes Risk Test questionnaire as well as resources on prediabetes, navigating the road to prevention, the signs, symptoms and complications of diabetes, and diabetes risk factors, symptoms and complications of diabetes, and diabetes risk factors, symptoms and co

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rick Community Health Care Library The Sharp Diabetes Education Program also participated in Sharp's partnership with the City of San Diego to provide diabetes resources and educa tion on nutrition, including how food groups and serving size affect blood sugar levels, it o nearly 20 community members at Skyline Hills Branch Library In January, the SGH Diabete s Education Program provided diabetes awareness education to approximately 25 community members at the Kiwanis Club of El Cajon Valley Additionally, in February, the SGH Diabetes Education Program educated approximately 25 community members on the basics of diabetes at New Life Church of the Nazarene in El Cajon. The Sharp Diabetes Education Program continued to collaborate with Family Health Centers of San Diego (FHCSD) to provide education to diabetic patients at multiple FHCSD sitesth el ything on SSI program?ilar to NICU navigato rs in next section o vulnerable populatiosn?, including those in the east region, through the organization's Diabetes Management Care Coordination Project (DMCCP). DMCCP provides FHCSD diabetes patients with weekly group health and nutrition education, healthy cooking demonstrations, physical activity classes, and one-on-one support from a nurse practitioner. In addition, project "graduates" offer peer support and education to current enrollees in both English and Spanish. The project monitors participants' physical activity as well as their A1C and blood glucose levels, which it has proven to successfully maintain and lo wer. At FHCSD's Lemon Grove site, Sharp diabetes educators provided four lectures to nearly 30 community members. Topics included creating an active lifestyle, nutrition (including the effect of food groups and serving sizes on blood sugar levels), and diabetes risk fac tors, symptoms, treatment, self-management and goal-setting. In 2018, participants with more severe cases of diabetes (i.e., higher blood glucose levels) experienced a 30 percent decrease in blood glucose levels compared to the group overall.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	lanning, exercise and weight management, monitoring fetal movement, and the risks and comp lications of uncontrolled diabetes Clinic patients also received logbooks to track and ma nage their blood sugar levels. In addition, the Sharp Diabetes Education Program evaluated patients' management of their blood sugar levels and collaborated with community clinics' obstetrician-gynecologists to prevent complications. At SGH, the Sharp Diabetes Education Program provided services and education to nearly 420 underserved pregnant women with diabetes. Throughout the year, the Sharp Diabetes Education Program continued to provide services and resources to meet the needs of culturally diverse populations within SDC. For the east region, this included particular attention to the newly immigrated Iraqi Chaldean po pulation. Educational resources included How to Live Healthy With Diabetes, What You Need to Know About Diabetes, All About Blood Glucose for People With Type 2 Diabetes, All About Carbohydrate Counting, Getting the Very Best Care for Your Diabetes, All About Insulin Re sistance, All About Physical Activity With Diabetes, Gestational Diabetes Mellitus Seven-D ay Menu Plan, Food Groups, and Arabic language materials about pregnancy. Resources were provided in Arabic, Somali, Tagalog, Vietnamese and Spanish, and food diaries and logbooks were distributed for community members to track blood sugar levels. Live interpreter services were available in more than 200 languages via the Stratus Video Interpreting iPad appl ication, and the program facilitated translation and other resources to specifically assist Chaldean cultural needs. Further, Sharp team members themselves received education regar ding the different cultural needs of diverse communities.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2018, the Sharp Diabetes Education Program supported the professional health care community through participation in various conferences and meetings. At the Liberty Station Conference Center in May, the Sharp Diabetes Education Program presented to more than 150 health professionals during Sharp's Obesity Crisis Conference titled Practical Approaches to the Care of the Obese Patient. The team's presentation covered insulin use in the obese patient, including the origin and purpose of insulin, the effects of different kinds of i nsulin, the significance of accurate timing of insulin administration, and treatment options. In June, the Sharp Diabetes Education Program attended the ADA's 78th Scientific Sessi ons conference in Orlando, Florida. The conference theme was Diabetes Breakthroughs Happen Here, which taught more than 14,000 international attendees about the most significant ad vances in diabetes care and research. Also in June, the Sharp Diabetes Education Program provided a poster presentation to approximately 75 attendees at Sharp's fourth annual Inter professional Research. Innovation Conference. The presentation, titled Designing and Impl ementing a Competency-Based Skills Fair to Improve Home Health Nurses' Knowledge, highligh ted a project aimed at improving patient care and diabetes knowledge among nurses. In addition, in August, the Sharp Diabetes Education Program presented on The Diabetes Injectable Pen Laboratory. A Novel Approach to Improve Home Health Nurses' Diabetes Knowledge to ap proximately 60 health professionals at the American Association of Diabetes Educators' 2018 Annual Conference in Baltimore, Maryland. The presentation described a study that demons trated statistically significant improvements in knowledge and confidence levels among reg istered nurses (RNs) and licensed vocational nurses using diabetes medication pens. In Nov ember, the Sharp Diabetes Education Program hosted a diabetes conference designed for phys icians, nurses, pharmacists, laboratorians, clinical and

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ill do the following * Provide community members with prediabetes and diabetes information at various community venues in SDC's east region * Explore additional collaborations to assist and educate food insecure community members * Participate in Sharp's partnership with the City of San Diego to provide diabetes education and resources to employees and resi dents in the city's nine districts * Continue to foster relationships and collaborate with FHCSD to provide education and resources to their diabetic patients * Continue to provide gestational services and resources to underserved pregnant women, both at the hospital and in collaboration with community clinics * Participate in Tour de Cure - the ADA's signat ure fundraising event to fight diabetes and its burdens * Maintain up-to-date resources to support community members with diabetes treatment and prevention, particularly foreign la nguage and culturally appropriate resources for diverse populations * Continue to particip ate in local and national professional conferences - including those held by the ADA, American Association of Diabetes Educators and the San Diego Association of Diabetes Educators - to share best practices in diabetes treatment and control with the broader health care community * Conduct educational outpatient and inpatient symposiums for health care professionals * Continue to host a diabetes conference for health care professionals Identified Community Need Health Education, Screening and Support for Seniors Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * The SGH 2016 CHNA continued to identify dementia and Alzheimer's disease among the top 15 priority health conditions seen in SDC hospitals * As part of the SGH 2016 CHN A, discussions held with nurses and social workers from Sharp's Senior Health Centers identified the following challenges to improving the health of seniors in SDC access to care issues due to aging, dec

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	nd substance abuse, particularly with prescription drugs * Seniors participating in the S GH 2016 CHNA Health Access and Navigation Survey prioritized the following barriers to acc essing health care understanding health insurance, including confusing terms, knowing whe re to go for care, especially understanding when to use the ED, urgent care and primary caire, using health insurance, including understanding health care costs/bills and knowing what services are covered, getting health insurance, and follow-up care, including understanding next steps and finding available appointments. In 2016, Alzheimer's disease was the sixth leading cause of death in SDC's east region. In 2016, the top 10 leading causes of death among adults ages 65 and older in SDC's east region were (in rank order) overall cancer, CHD, Alzheimer's disease and other dementias (ADOD), chronic obstructive pulmonary disease (COPD)/chronic lower respiratory diseases, stroke, overall hypertensive diseases, diabetes, unintentional injuries, Parkinson's disease and falls. In 2016, seniors in SDC's east region experienced higher rates of hospitalization for all major causes, including cancer, hypertensive diseases of the heart, asthma, arthritis, unintentional injuries, falls, stroke, diabetes and flu/pneumonia, when compared to the east region popul ation overall. The top three causes of ED utilization among SDC's east region residents ages 65 and older in 2016 were unintentional injuries, falls and arthritis/other rheumatic conditions. Seniors in SDC use the 911 emergency medical system at higher rates than an y other age group. The most common complaints include general medical, altered neurological state, respiratory distress, cardiac chest pain and trauma to the extremities (HHSA, 2015). A 2016 HHSA report titled identifying Health Disparities to Achieve Health Equity in San Diego County. Age found that seniors in SDC's east region have disproportionately high death rates for cancer, COPD, CHD and stroke when compared to other seniors in the

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	* In 2013, an estimated 62,000 San Diegans ages 55 and over were living with ADOD. One qualiter of these residents lived in the east region. Between 2013 and 2030, the number of east region residents living with ADOD is projected to increase by 39.7 percent. (Alzheimer's Disease and Other Dementias in San Diego County, HHSA, 2016). * In 2016, an estimated 54.9 percent of SDC's east region residents ages 65 and older reported that they were vaccinated for influenza in the past 12 months (CHIS, 2016). In 2016, 17 percent of the influenza hospitalizations and 6 of the 11 influenza deaths in the east region occurred among residents ages 65 and older. The age-adjusted rate of influenza death among this group was 8.5 p. er. 100,000, higher than the rate for SDC overall (6 per 100,000). (HHSA, 2016). * Research shows that caregiving can have serious physical and mental health consequences. According to findings from the Stress in America survey described in a report titled Valuing the Inv aluable, caregivers to older relatives report poorer health and higher stress levels than the general population. Fifty-five percent of surveyed caregivers reported feeling overwhe limed by the amount of care their family member needs (AARP Public Policy Institute, update d. July 2015). * According to AARP, more than 40 million people in the U.S. act as unpaid caregivers to people ages 65 and older. More than 10 million of these caregivers are Millen nials with separate full- or part-time jobs, and 1 in 3 employed Millennial caregivers ear is less than \$30,000 per year (AARP, 2018). * According to a report from the National Alli ance for Caregiving (NAC) and AARP titled Caregiving in the U.S. 2015, 60 percent of unpaid caregivers are female, and nearly 1 in 10 caregivers are ages 75 or older (AARP and NAC, 2015). * The UCLA Center for Health Policy Research conducted a study highlighting the pl ight of California's "hidden poor," finding 772,000 seniors who live in the gap between the FPL and the Elder Economic Security Standard. The

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	FY 2018 Report of Activities Sharp Senior Resource Centers meet the unique needs of seniors and their caregivers by connecting them to a variety of free and low-cost programs and services through email, phone and in-person consultations. The Sharp Senior Resource Center is compassionate staff and volunteers provide personalized support and clear, accurate in formation regarding health education and screenings, community referrals and caregiver res ources. In FY 2018, the SGH Senior Resource Center developed and mailed quarterly calendar in the programs and services to more than 6,600 households in SDC's east region. In addition, the SGH Senior Resource Center distributed approximately 4,000 Vials of Life, which are small vinyl sleeves that can be magnetically placed on a refrigerator to provide emergency personnel with critical medical information for seniors and disabled people. The SGH Senior Resource Center provides a telephone reassurance and safety check program for isola ted or homebound seniors and disabled community members living in SDC's east region. Through the program, SGH Senior Resource Center staff and volunteers place computerized phone call is to participants daily at regularly scheduled times. In the event that staff members do not connect with participants, a phone call is placed to family members or friends to en sure the individual's safety. In FY 2018, staff placed more than 4,900 phone calls to approximately 15 seniors and disabled community members, as well as nearly 20 follow-up phone calls to family and friends. In FY 2018, the SGH Senior Resource Center reached more than 600 community members through approximately 30 free health education programs provided at locations in SDC's east region including the SGH campus, the La Mesa Adult Enrichment Cent er and the Grossmont Healthcare District Conference Center Programs were presented by exp erts from community organizations as well as Sharp professionals with expertise in physical therapy and rehabilitation, diabetes, bereavement, finance

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	nt, restful sleep, vascular conditions, digital hearing aids, and advances in cancer preve ntion and treatment. The lectures were held at SGH, the Dr. William C. Herrick Community H ealth Care Library and San Diego Oasis - an organization that promotes healthy aging through lifelong learning, active lifestyles and volunteer engagement. In addition, the SGH Sen ior Resource Center collaborated with San Diego Oasis to provide education on topics inclu ding mindful eating, preventing fractures and ACP to more than 100 seniors. Further, the S.G. Senior Resource Center presented to more than 400 community members on senior services, Vials of Life, fitness and exercise, experiencing aging, balance and fall prevention, making the most of and improving the health care experience, resources and tools for caregive rs, seniors and socialization, stroke, and talking to a health care provider. Presentation is were held at various locations throughout SDC, including but not limited to El Cajon, La Mesa and the City of San Diego. Throughout the year, the SGH Senior Resource Center provided 11 health screening events at various sites in SDC's east region, reaching nearly 200 members of the senior community. Screenings included balance and fall prevention, hand, ca rotid artery, peripheral artery disease, stroke, and behavioral health. In addition, the S.G. Senior Resource Center reached nearly 800 community members through more than 50 free b lood pressure screenings. As a result of these screenings, two seniors were referred to physicians for follow-up care. Screenings were provided at the S.G. Center and McGraft Family YMCA, as well as at community health fairs, special events and to the Grossmont Mall Walkers. The S.G. Senior Resource Center continued to sponsor the Gross mont Mall Walkers, a free fitness program to increase physical activity, improve balance and strength, and encourage a healthy lifestyle among community adults and seniors. Every S. aturday, participants gathered at Grossmont Center to walk around the mall

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	At The San Diego Union-Tribune's CaregiverSD community expo in June, the SGH Senior Resour ce Center provided Vials of Life, senior resources and information about its services to a pproximately 300 community members. The SGH Senior Resource Center also offered Vials of Life, caregiver and community resources, and information about its services to more than 70 0 seniors at the AIS Aging Summit 2018 and the Burr Heart & Vascular Center community open house. In April, the SGH Senior Resource Center partnered with Sharp HospiceCare and the City of La Mesa to provide a conference titled Healthy and Safe Aging for community seniors and their families. Held at the La Mesa Community Center, the free conference provided a pproximately 100 attendees with educational presentations from a marriage and family thera pist, attorney, nurse practitioner, ACP specialist, and other experts on how to plan for a healthy, safe and mindful future. In September, the Sharp Senior Resource Centers collabo rated with the Caregiver Coalition of San Diego to provide the Caregiving for Someone With Dementia. Caregiver Conference at the La Mesa Community Center. Nearly 100 community memb ers attended the free conference, which included a resource fair and presentations from experts on a variety of topics to help care for loved ones. Throughout the year, the SGH Senior Resource Center both hosted and participated in health fairs and events throughout SDC's east region. This included the provision of blood pressure screenings and educational resources to more than 2,400 community seniors and caregivers at the Lakeside Community Center, Meadowbrook Mobile Home Estates in Santee, El Cajon Fire Department, George L. Steven's Senior Center, La Mesa Community Center, San Diego LGBT (Lesbian, Gay, Bisexual and Tran sgender) Community Center, JFS College Avenue Center, La Vida Real senior community, Gross mont Center, Cameron Family YMCA in Santee, Balboa Park, Liberty Station in Point Loma, To wn and Country San Diego and SGH. The SGH Senior Resour

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	u vaccine events through activity calendars, collaborative outreach conducted by the flu c linic site, Sharp com, and paper and electronic newspaper notices. Throughout the year, the SGH Senior Resource Center maintained active relationships with organizations that enhan ce professional networking and provide quality programming for seniors in SDC's east region. Organizations included the Caregiver Coalition of San Diego (the Caregiver Education Committee), ECSSP, ECAN, AIS Health Promotion Committee and Meals on Wheels Greater San Dieg o East County Advisory Board Further, in order to avoid unnecessary visits to the emergen cy room and the potential risks of hospitalization, SGH is a part of the Alzheimer's Response Team (ART) in East County, which links medical first-responders, social workers, Sheri ff's deputies and other professionals to individuals living with dementia, to ensure prope r assistance as well as the most appropriate services during an emergency Launched in Jul y by the County of San Diego, SGH works alongside the Grossmont Healthcare District, Alzhe imer's San Diego and LWSD. The team also collaborates to provide ongoing support to familie and help prevent future crises. The ART is an outgrowth of The Alzheimer's Project, the county-led initiative to find a cure for Alzheimer's and help families struggling with the disease FY 2019 Plan SGH Senior Resource Center will do the following. *Provide resour ces and support to address relevant concerns of community seniors and caregivers through in-person and phone consultations. *Provide community health information and resources through educational programs, monthly blood pressure clinics and health screening events. *Collaborate with Sharp experts and community partners to provide approximately 35 seminars that focus on issues of concern to seniors. *Participate in community health fairs and event s targeting seniors. *Collaborate with the East County YMCA, AIS and ECAN to provide a health living conference for seniors. *In collaboration with the

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ntified Community Need Cancer Education and Support, and Participation in Clinical Trials Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most rec ent SDC community health statistics unless otherwise indicated Rationale *The SGH 2016 C HNA identified cancer as one of six top priority health issues for community members serve d by SGH *The HASD&IC 2016 CHNA continued to identify various types of cancer among the top priority health conditions seen in SDC hospitals *Sharp cancer navigator discussions conducted as part of the SGH 2016 CHNA process identified the following chief concerns foir cancer patients in SDC (including patients in the east region) cultural differences and language barriers between patient and provider, health literacy, financial issues, knowing where to go for care, availability of reliable transportation, difficulty with end-of-life conversations, and lack of advance care directives. *The cancer key informant interview conducted as part of the SGH 2016 CHNA process identified access to insurance, access to appropriate care and language barriers for non-English speakers as major difficulties fac ing oncology patients. Additional challenges include financial, legal and survivorship issues, emotional, sexual and body image issues, lack of a social network leading to increase dineed for transportation, in-home support and other treatment-related resources, and end-of-life or palliative care issues. *The cancer key informant interview recommended the following strategies to address barriers of care for those with cancer: the provision of lay navigators, including integration of navigators into the care process, community coordina tors with knowledge of hospital needs and community resources, greater hospital and community partnerships, resources to educate providers on end-of-life and palliative care issues, personnel within the health care system to identify resources and answer questions, financial assistance for co-pays, prescriptions, child care and other bil

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to 2017 Sharp oncology data, 14 percent of the 274 SGH cancer patients who rec eived the cancer psychosocial distress screening scored at a range of moderate to severe d istress and were referred to internal or external resources, such as social workers or com munity cancer resources. *The most frequently observed cancers at SGH in 2017 were (in rank order) breast, lung, colorectal, prostate, gynecological and lymphoma. In total, there were 1,231 new cases of cancer at SGH in 2017. In 2016, cancer was the leading cause of death in SDC's east region and was responsible for 24.1 percent of all deaths. *There were 977 deaths due to cancer (all types) in SDC's east region in 2016. The region's age-adjusted death rate due to cancer was 173.1 deaths per 100,000 population, which is higher th an the overall SDC age-adjusted rate of 146.6 per 100,000 population and the HP2020 target of 161.4 deaths per 100,000 population. *In 2016, the east region's age-adjusted death rates were higher than the rates for SDC overall in 12 of the 15 most common cancers bladd er, brain, colorectal, female breast and reproductive, kidney, leukemia, liver, lung, mela noma of the skin, non-melanoma skin cancer, and prostate. *In 2016, 20.8 percent of all c ancer deaths in SDC's east region were due to lung cancer, 9.8 percent to colorectal cance r, 8.6 percent to female breast cancer, 7.3 percent to prostate cancer, 6.1 percent to pan creatic cancer, and 5.4 percent to female reproductive cancer. *In 2016, the age-adjusted mortality rate of female breast cancer in the east region was 26.6 per 100,000 women, which exceeds the rate for SDC overall (20 per 100,000 women), and the HP2020 target of 20.7 breast cancer deaths per 100,000 women. *According to the American Cancer Society (ACS) C ancer Statistics Center, in 2018 there will be an estimated 29,380 new cases of breast cancer and 4,500 breast cancer deaths for females in California. *According to the 2015 Susa n.G. Komen for the Cure San Diego Affiliate Community Profile also

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	2016 CHIS data, 85 7 percent of women in SDC's east region ages 50 to 74 reported having a mammogram in the past two years This exceeds the HP2020 target of 81 1 percent for breas t cancer screenings. Approximately 4 9 percent of SDC east region women in this age range reported that they have never had a mammogram. *According to findings from the ACS 2018 C ancer Facts & Figures report, screening offers the ability for secondary prevention by det ecting cancer early. For example, the 39 percent decrease in the female breast cancer deat h rate between 1989 and 2015 is attributed to improvements in early detection, namely screening and increased awareness. In addition, over the past three decades, five-year relative e survival rates for all cancers combined increased by 20 percent among whites and 24 perc ent among blacks, reflecting earlier diagnosis for some cancers as well as improvements in treatment (ACS, 2018). *Study findings from the 2015 Susan G. Komen for the Cure San Die go Affiliate Community Profile indicate a critical need for culturally competent outreach, especially for Hispanic, Middle Eastern and African American women (Susan G. Komen, 2015). *A recent study by the ACS found that 42 percent of newly diagnosed cancer cases in the U.S. are potentially avoidable. Many of the known causes of cancer - and other noncommunicable diseases - are attributable to behavioral factors including tobacco use as well as excess body weight due to poor dietary habits and lack of physical activity (ACS, 2018). *The American Society of Clinical Oncology (ASCO) emphasizes the importance of patient navigators as part of a multidisciplinary oncology team with the goal of reducing mortality am ong underserved patients. A patient navigator may assist with various tasks, including ps ychosocial support, assistance with treatment decisions, assistance with insurance issues, arrangement of transportation, coordination of additional services (i.e., fertility preservation), and tracking of interventions and outcomes. The navi

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	is accredited by the National Accreditation Program for Breast Centers, indicating the hi ghest standard of care for patients with diseases of the breast. Sharp (including Sharp Me morial Hospital (SMH), SGH, and Sharp Chula Vista Medical Center (SCVMC)) is also accredited by the American College of Surgeons Commission on Cancer as an Integrated Network Cancer. Program, demonstrating its commitment to meet rigorous standards and improve the quality of care for patients with cancer. In FY 2018, the SGH Cancer Center provided education on cancer, breast self-examination demonstrations, breast cancer awareness, and resources from the ACS and National Cancer Institute to approximately 400 individuals at community events, including ECAN's annual Spring Into Healthy Living senior health and wellness fair and San Diego East County Chamber of Commerce's Health Fair Saturday at Grossmont Center. At Sharp's annual Women's Health Conference in April, the SGH Cancer Center offered cancer e ducation, health screening recommendations for various age groups, breast self-exam demons trations and cards, information about skin checks and melanoma, and literature on cancer c are and prevention including risk reduction through lifestyle changes to approximately 1,0 00 community members. In honor of Lung Cancer Awareness Month in November, the SGH Cancer Center offered a free community event titled What Doctors Want You to Know About Lung Cancer to more than 20 community members. Experts and Sharp-affiliated physicians presented on early detection, new treatments and the personal risk factors for lung cancer. Additional ly, SGH Cancer Center staff walked alongside cancer patients and families in the ACS Makin g Strides Against Breast Cancer Walk in October.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2018, the SGH Cancer Center provided a variety of free support groups for approximat ely 90 community members impacted by cancer. Offered twice monthly, the breast cancer support group allowed women in all stages of breast cancer - from recent diagnosis, to treatment and survivorship - to share experiences and discover coping strategies. A general cancer is support group was offered monthly to meet the educational and emotional needs of people living with any kind of cancer. This group provided encouragement and hope in a safe envir onment as well as an opportunity to share experiences and coping strategies during any pha se of treatment. The weekly Art and Chat support group offered cancer patients, survivors and their loved ones a combination of conversation and relaxing drawing methods to increase e focus, creativity, self-confidence and personal well-being. The SGH Cancer Center also offered a monthly Man Cave support group for men with cancer, which provided a safe and comfortable setting to explore important issues that can arise when coping with any type of c ancer, including work, relationships, family and regaining control over life. Furthering its support for those with cancer, the SGH Cancer Center continued to provide the Wall of H ope and Inspiration - a special art installation created in 2015 for patients and visitors to write words of wisdom, advice and encouragement to those with cancer. In addition, in FY 2018, SGH Cancer patients participated in the Swallows project in which more than 30 pa tients and loved ones painted unique aluminum birds that represent what healing looks like to them. The birds were assembled into a flight of swallows over the entrance of the medical oncology and radiation oncology areas as a symbol of hope and a successful journey. The SGH Cancer Center continued to host educational classes at no cost for patients and comm unity members facing cancer. Through the monthly Lunch and Learn Cancer Education series, community members, patients and families were invited

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ear, the SGH Cancer Center offered free workshops for patients and community members. This included free monthly ACP workshops provided in collaboration with Sharp's ACP program. Led by a trained ACP facilitator, the workshops provided nearly 15 community members with a no overview of the ACP process, basic tools to help define their personal health care choic es, communication tips to begin the conversation with loved ones, and guidance on completing an advance health care directive. The SGH Cancer Center also offered three rotational monthly workshops including a Relaxation and Quieting the Mind workshop to help cancer patients and their loved ones manage the stress, anxiety and difficult emotions that may accompany a cancer diagnosis, a Chemo Brain Workshop Improving Memory and Concentration for platients experiencing memory problems related to chemotherapy and other cancer treatments, and a Scanxiety. Managing the Fear of Cancer Recurrence workshop to assist patients in understanding and managing anxiety related to tests and scans. The workshops assisted more than 50 community members in FY 2018. To help guide and support patients and their families before, during and after the course of treatment, the SGH Cancer Center team offered a lic ensed clinical social worker (LCSW), a certified dietitian, genetics counselors and cancer patient navigators for breast and various other cancers. The LCSW offers psychosocial ser vices (assessments, crisis intervention, counseling, bereavement, cognitive behavioral the rapy and stress management), support group leadership, and advocacy and resources for tran sportation, palliative care and hospice, food and financial assistance in FY 2018, this i ncluded improving patient and family connections to community services, such as the ACS, S an Diego Brain Tumor Foundation, Leukemia and Lymphoma Society, Lung Cancer Alliance, Mama 's Kitchen, 2-1-1 San Diego Brain Tumor Foundation, Leukemia and Lymphoma Society, Lung Cancer Alliance, Mama 's Kitchen, 2-1-1 San Diego (2-1-1), J

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	patients, while local clinics help facilitate the enrollment process. Patients needing ps ychosocial support are referred to the SGH Cancer Center Radiation Oncology Department's L CSW or various local or national resources including JFS's Breast Cancer. Case Management p rogram. The breast health navigator also plays an active role in community education at he alth fairs, providing educational literature about early detection of breast cancer and ma mmography guidelines, at no charge to the community. In FY 2018, the breast health navigat or provided navigation assistance to nearly 200 breast cancer patients in need, including many with late-stage cancer diagnoses. Since 2014, a cancer patient navigator has been des ignated for patients with cancers other than breast, including patients with head and neck cancers, lung cancer, anal and esophageal cancers as well as any cancer patient with compilex care needs. The cancer patient navigator supports patients and their family members through care coordination and connection to needed resources, including transportation, tran slation needs, financial assistance, speech therapy, nutritional support, feeding tube sup port, social work services and more. In addition, the cancer patient navigator offers psyc hosocial support and education about the side effects of radiation therapy. Since the inception of SGH's navigator program, the cancer patient navigator has assisted more than 500 patients and their families. Three genetic counselors assist patients and family members a t SGH and SMH through risk assessment, counseling, genetic testing for personal and family history of cancer, and referrals for high-risk patients. The SGH Cancer Center's certified dietitian assists patients receiving radiation therapy or combined radiation and chemoth erapy who are at high risk for malnutrition. This most often includes patients with head and neck, esophageal, lung, pancreatic and pelvic cancers - including some cervical and recital. The dietitian provided one-on-one nutrition ass

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Throughout FY 2018, SGH helped raise community awareness of cancer through television interviews on KPBS, FOX 5 San Diego, CBS 8/CW San Diego and KUSI News as well as through KPBS Public Radio 89 5 and live stream Through these outlets, information was shared by a medi cal social worker, SGH Cancer Center staff and hospital physicians from a variety of special atles, including oncology and gastroenterology. Topics included lung cancer in individual s who have never smoked, coffee and its possible cancer risk link to acrylamide, a chemical byproduct created when coffee beans are roasted, a groundbreaking new study that found t hat women with early-stage breast cancer may be able to avoid chemotherapy, and scanxiety. During a Facebook Live question-and-answer session in March, a gastroenterologist shared simple ways people can reduce their risk of colon cancer, including engaging in moderate a mounts of exercise and getting screened, as well as the preventive benefits of aspirin the rapy. Another Facebook Live question and answer session focused on reducing the risk of breast cancer and was held during breast cancer awareness month in October. The Sharp Cancer Centers (SCVMC, SGH, and SMH) conduct oncology clinical trials to support the discovery of new and improved treatments to help individuals overcome cancer and to enhance scientific knowledge for the larger health and research communities in FY 2018, the Sharp Cancer C enters approached and evaluated 3,680 patients for participation in oncology clinical trials. As a result, 207 patients were enrolled in cancer research studies. In FY 2018, clinical trials focused on multiple types of cancer, including but not limited to brain, breast, colon, head and neck, lung, lymphoma, melanoma, ovarian and prostate FY 2019 Plan The SG H Cancer Center will do the following. Provide cancer education, resources and breast self-exam demonstrations at community health fairs and events, as well as through social med is. *Continue to provide a free biweekly breast cancer suppor

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	to help them manage their illness * In collaboration with the Sharp ACP program, continue to provide an ACP workshop for patients and community members with cancer and their loved ones * Provide legacy planning workshops on various topics, including creating memory box es, scrapbooks, writing a life story and ethical wills * Screen and enroll cancer patients in clinical trials for research studies * Provide education on cancer and available treat ments through community residents and community physician lectures * Provide internships t o National University radiation therapy students * Provide a free seminar to educate community members about lifestyle choices for reducing breast cancer risk * Continue to partner with community clinics to share best practices in the care of cancer patients and to help patients establish medical services Identified Community Need Women's, Prenatal and Post partium Health Services and Education Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * The HASD&IC 2016 CHNA continued to identify high-risk pregnancy as o ne of the top 15 priority health conditions seen in SDC hospitals * In 2016, SDC's east region had 430 low birth weight (LBW) births, which accounted for 6 6 percent of total birth so for the region When compared to all other racial groups, the proportion of LBW births in the east region occurred among female infants (8 35 percent) Additionally, a significantly higher proportion of LBW births in the region occurred among female infants (8 35 percent) compared to male infants (4 86 percent) * In 2016, 24 infants in SDC's east region died before their first birthday The infant mortality rate was 3 7 infant deaths per 1,000 live births, the same as the rate for SDC overall * There were 1,210 hospitalizations due to maternal complications in SDC's east region in 2016, a 35 8 percent i increase from 2015. The region's age-adjusted rate was 515 5 per 100,000 populati

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	, group care approaches to reduce costs and enhance care, and transportation assistance (C hildren's Initiative, 2017) * According to the 2017 San Diego County Report Card on Child ren and Families, breastfeeding enhances immunity to disease and decreases the rate and se verity of infections in children, is associated with improved development and decreased ri sk of childhood obesity, and reduces lifelong risks for chronic health problems. Mothers with his breastfeed may reduce their risk of breast, ovarian, and uterine cancers, experience quicker postpartum recovery time, and miss less work due to child illness (Children's Initia tive, 2017). * Breastfeeding initiation rates vary by race/ethnicity, and are lowest among Native American, Pacific Islander and African American mothers (Children's Initiative, 2017). * In 2016, SDC ranked 18th out of 50 California counties for in-hospital exclusive brighted by percent (California WIC Association and UC Davis Human Lactation Center, A Policy Update on California Breastfeeding and Hospital Performance, 2017). * While most women plan to breastfeed, only half of working mothers receive the support they need in the workplace to continue doing so. Mothers with workplace support for breastfeeding are twice as likely to be exclusively breastfeeding at three months postpartum. Lower income mothers are less likely to have workplace support for breastfeeding compared to mothers with higher incomes (CDPH, 2018). * According to 2015-2017 CHIS data, 31.2 percent of women a ges 18 to 65 years in SDC's east region were obese (Body Mass Index (BMI) > 30), which is higher than SDC overall (22.6 percent). * According to the CDC, being overweight increases the risk of complications during pregnancy, and may lead to negative health outcomes for both mother and child after birth. Nearly half of women are overweight or obese when they become pregnant. Additionally, nearly half of women gain more weight than is recommended during pregnancy, which can lead to future obesity for both mother

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Findings from the CDPH's 2018 Maternal and Infant Health Assessment indicated that in 20 15, 20 5 percent of California mothers experienced depressive symptoms during pregnancy or postpartum. Black and Latina women, women with low socioeconomic status, and Medi-Cal ins ured women are all at higher risk for depressive symptoms during pregnancy and the postpar turn period (California Task Force on the Status of Maternal Mental Health Care, 2018). * M aternal depression is the most common pregnancy complication, occurring more frequently than gestational diabetes and preeclampsia combined. Untreated maternal mental health disord ers have serious consequences, including adverse birth outcomes, impaired bonding between mother and infant, childhood behavioral problems, and increased stress on families (California Task Force on Status of Maternal Mental Health Care, 2017). * Screening for maternal mental health disorders is currently not routine, and treatment for identified cases occur is less than 15 percent of the time. Untreated maternal depression costs California an esti mated \$2.25 billion each year in lost income and productivity and negative health outcomes for children (California Task Force on Status of Maternal Mental Health Care, 2017). * The American Psychological Association (APA) identifies several risk factors for developing postpartum depression, including a change in hormone levels after birth, prior experience with or family history of depression, anxiety or mental illness, stress related to caring for a newborn, having a baby who is difficult to comfort, or who has challenging sleep and hunger needs, having a baby with special needs, first-time, very young or older motherho od, emotional stressors such as the death of a loved one or family problems, financial or employment issues, and isolation or lack of social support (APA, 2016). * According to the CDC, maternal health conditions that are not addressed before pregnancy outcomes include uncontrolled diabetes around the time of conception, obesi

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Health Services Administration, 2017) Objectives * Conduct outreach and education activit ies for women on a variety of health topics, including prenatal care and parenting skills * Demonstrate best practices in breastfeeding and maternity care, and provide education and support to new mothers on the importance of breastfeeding * Collaborate with community organizations to help raise awareness of women's health issues and services, as well as to provide low-income and underserved women in the San Diego community with critical prenatal services * Participate in professional associations related to women's services and prena tal health and disseminate research FY 2018 Report of Activities In FY 2018, the SGH Women 's Health Center provided education, outreach and support to help meet the unique needs of women, mothers and newborns throughout the community Free support groups assisted women and families with the challenges and adaptations of having a newborn Offered twice per week, the breastfeeding support group provided a comfortable environment to discuss the joys and challenges of breastfeeding as well as tips to improve breastfeeding success at home Facilitated by RN lactation consultants, the group served nearly 20 attendees per session in FY 2018, including fathers who were welcome to attend The weekly postpartum support group, led by social workers, supported more than 30 mothers per session in FY 2018 Through the support group, mothers with babies up to 12 months of age who are experiencing sympt oms of the "baby blues," depression and/or anxiety can share their experiences, learn coping strategies and receive professional referrals. Educational classes covered a variety of parenting and newborn care topics. Through the breastfeeding class, moms-to-be learned about the advantages of breastfeeding and basic breastfeeding tips, such as positioning and the use of breast pumps. Designed for first-time parents, the Baby Care Basics class provi ded education on infant care, including car-seat safety, infant nut

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	riety of activities such as face painting, a photo booth (including framed pictures for the families), games, and arts and crafts. The SGH Women's Health Center has implemented several critical process improvements to increase breastfeeding rates among new mothers and continues to explore and participate in opportunities to share these best practices with the broader health care community. Following the implementation of the 10 Steps to Successful Breastfeeding initiative in 2012, the SGH Women's Health Center has pursued various quality strategies to promote exclusive breastfeeding and exclusive breast milk in the NICU. In addition, educational resources provided at community clinics and in the hospital's chill dbirth education classes have been updated to reflect best practices in breastfeeding for mothers and their families. NICU nurses also continued to encourage mothers to use a pump log to document and increase accountability of their 24-hour breastmilk volumes. Early intervention strategies were incorporated to promote the establishment of breastmilk in the first couple of weeks. The SGH Women's Health Center also continued to track mothers of pre-mature infants 28 to 34 weeks who had established breastmilk supply at two weeks. As a result of these comprehensive efforts, the SGH Women's Health Center increased the exclusive newborn breastfeeding rate at discharge from 49 percent in 2011 to 59 percent in 2018. In addition, in 2015, the SGH Prenatal Clinic joined the Breastfeeding-Friendly Community Health Centers project (BFCHC) - an initiative of LWSD and funded through a grant from the First 5 Commission of San Diego. Through the BFCHC collaboration, the SGH Prenatal Clinic was selected out of six participating clinics as the pilot clinic to help establish Baby-Friendly USA guidelines around breastfeeding during the prenatal period and after discharge, and support other prenatal clinics in achieving Baby-Friendly USA standards. Though the pilot program ended in 2016, SGH continues its collaboration in t

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The SGH Prenatal Clinic offers a variety of prenatal support for high-risk and underserved women in SDC. Throughout FY 2018, SGH Prenatal Clinic midwives provided in-kind help at N eighborhood. Health Centers in El Cajon to support the underserved population in SDC's east region. This included nearly 1,000 hours of care for pregnant women, with midwife coverage five days per week. The SGH Prenatal Clinic also continued to participate in the CDPH Co. mprehensive Perinatal Services Program to offer comprehensive prenatal clinical and social services to low-income, low-literacy women with Medi-Cal benefits. Services included heal the ducation, nutritional guidance, and psychological and social issue support as well as translation services for non-English-speaking women. Nutrition classes were offered to help reduce the number of women who meet the criteria for gestational diabetes. Women with a current diabetes diagnosis were referred to the SGH Diabetes Education Program, while those e with nutrition issues were referred to an SGH registered dietitian (RD) or the SGH Diabetes Education Program as appropriate. At-risk women with elevated BMIs received education and glucometers in order to measure their blood sugar and prevent the development of gestational diabetes. In addition, education on gestational diabetes was provided to pregnant members of the community. The SGH Women's Health Center continued its partnership with Vist a Hill ParentCare to assist chemically dependent (addicted) women with psychological and social issues during pregnancy. These approaches have been shown to reduce both LBW rates and health care costs for women and infants. The SGH Women's Health Center also provided women with referrals to a variety of community resources, including, but not limited to Cali fornia Teratogen Information Service (CTIS), WIC, and the County of San Diego Public Health Nursing. In FY 2018, the SGH Women's Health Center participated in and partnered with several community organizations and advisory boards for mat

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rough the SGH Prenatal Clinic * Provide a NICU graduate reunion for former NICU patients a nd their family members Identified Community Need Health Education and Wellness Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * The SGH 2016 CHNA Identified behavioral health, cardiovascular disease, Type 2 diabetes, obesity, cancer and senior in health as six priority health issues affecting members of the communities served by SGH * The HASD&IC 2016 CHNA process continued to identify the following among the top priority health conditions in SDC hospitals diabetes, obesity, cardiovascular disease and stroke, mental health and mental disorders, unintentional injury, high-risk pregnancy, asthma, cancer, back pain, infectious disease and respiratory diseases * The HASD&IC and SGH 2016 CHNA community engagement activities emphasized 10 social determinants of health (SDOH) as having a serious impact on the four priority health issues in SDC (cardiovascular disease, Type 2 diabetes, behavioral health and obesity) These 10 social determinants are food insecurity and access to healthy food, access to care or services, homeless/housing issues, physical activity, education/knowledge, cultural competency, transportation, insurance i ssues, stigma, and poverty * Key informant interviews conducted as part of the HASD&IC 20 16 CHNA suggested several health improvement strategies to address the four priority health issues identified for SDC. These strategies include behavioral health prevention and stigma reduction, education on disease management and food insecurity, integrating physical and mental health care, better coordination of care, greater cultural competence and diver sity, and engagement of patient navigators and case managers in the community * Data anal ysis in the 2016 CHNAs revealed a higher rate of hospital discharges due to cardiovascular disease and Type 2 diabetes in more vulnerable communities within S

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	se of death and diseases of the heart were the second leading cause of death for SDC's east region * According to 2017 CHIS data, the self-reported obesity rate for adults ages 18 and older in SDC's east region was 30 8 percent, which is a 15 8 percent decrease from 20 16, but still higher than the self-reported obesity rate for SDC overall (22 5 percent) * In 2016, 17 9 percent of adults ages 18 and older in SDC's east region self-reported eating at fast-food restaurants four or more times each week, which was higher than the rate fior SDC overall of 16 3 percent (CHIS, 2016) * According to the CDC, some of the leading clauses of preventable death include obesity-related conditions, such as heart disease, stroke, Type 2 diabetes and certain types of cancer in 2016, 39 8 percent of Americans were o bese (CDC, 2017) * Obesity has been linked to environmental factors, such as accessibility and affordability of fresh foods, park availability, social cohesion and neighborhood safety (UCLA Center for Health Policy Research, 2015) Objectives * Provide a variety of health and wellness education and services at events and sites throughout the community * Off er health and wellness education to the community through various media outlets FY 2018 Re port of Activities Throughout FY 2018, SGH participated in community events, offered prese ntations at neighborhood sites, and partnered with local media sources to educate community in members about a variety of health and wellness topics. In April, staff from a range of h ospital departments participated in Sharp's annual Women's Health Conference, where they offered wellness education and services to approximately 1,000 attendees. This included the provision of nutrition education, handouts, recipes and healthy food samples as well as a nswering nutrition-related questions. At the conference, SGH also provided nearly 210 comm unity members with osteoporosis heel screenings, education on calcium and vitamin D requir ements, and exercise tips for osteoporosis treatment and p

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2018, SGH RDs offered more than 100 community members nutrition handouts and healthy food samples, as well as answered nutrition-related questions at multiple community event s, including Sempira/San Diego Gas & Electric's employee health fair, SGH's Burr Heart & Va scular Center Community Open House and a National Nutrition Month table located at the SGH cafeteria. In January, an SGH RD presented on eating well in the new year to nearly 20 se niors at the Dr. William C. Herrick Community Health Care Library. In addition, an SGH RD presented on mindful eating to nearly 50 community members at the SGH Cancer Center and San Diego Oasis. SGH helped increase awareness about current news and trends impacting the health and safety of community members through television interviews on KUSI News, KPBS, FO X 5 San Diego and CBS 8/CW San Diego, printed articles in The San Diego Union-Tribune. The East County Californian and El Latino San Diego, websites including RT For Decision Make is in Respiratory Care, MyFitnessPal online blog, Bustle digital magazine and Everyday Health - a consumer health website, and various radio stations. Information was shared through these outlets by a bereavement counselor, RD and medical social worker, as well as hospi tal physicians from a variety of specialties, including emergency medicine, sleep medicine, neurology, psychiatry, general surgery, bariatric surgery, cardiology, gastroenterology and oncology. Topics included, but were not limited to aspirin and heart health, cannabis and heart health, sex after a heart attack, the Awake Video-Assisted Thoracic Surgery opt ion for patients deemed inoperable, skin cancer and the Hispanic community, lung cancer in nonsmokers, symptoms and prevention of heat-related illnesses, sleep patterns and mood changes during warm San Diego nights, strategies to cope with lack of sleep, first aid tips after encountering a wild animal, the health benefits of eating fish as a child, fecal transplants, unexpected differences between grieving and depres

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ndraising Professionals - San Diego Chapter, California Society for Clinical Social Work P rofessionals, National Association of Orthopedic Nurses, Emergency Nurses Association - Sa n Diego Chapter, County Service Area - 69 Advisory Board, Grossmont Healthcare District Co mmunity Grants and Sponsorships Committee, HASD&IC, Grossmont College Occupational Therapy Assistant Advisory Board, Angels Foster Family Network, La Mesa Parks and Recreation, and San Diego Freedom Ranch FY 2019 Plan SGH will do the following * Continue to provide he alth and wellness offerings to community members at a variety of community events and other sites * Continue to provide health and wellness education through local news sources Ide ntiffied Community Need Prevention of Unintentional Injuries Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * The HASD&IC 2016 CHNA continued to identify unintentional injury as one of the top priority health conditions seen in SDC hospitals * In 2016, accidents (unintentional injuries) were the fifth leading cause of death for SDC 's east region Unintentional injuries (i.e., motor vehicle accidents, falls, pedestrian-related, firearms, fire/burns, drowning, explosions, poisoning (including drugs and alcohol), gas, cleaners and caustic substances), choking/suffocation, cut/pierce, exposure to elec trical current/radiation/fire/smoke, natural disasters and workplace injuries) are one of the leading causes of death for SDC residents of all ages, regardless of gender, race or region * In 2016, there were 220 deaths due to unintentional injury in SDC's east region The region's age-adjusted death rate due to unintentional injury was 41.7 deaths per 100,000 population, which was above the county age-adjusted rate of 589.4 per 100,000 population, which was the second highest of all regions and above the SDC age-adjusted rate of 5,160.3 ED visits per 100,000 population, which was the second highes

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	h for those over age 65 (CDC, 2018) * According to data from NCHS, in 2016, over 130,000 deaths in the U S were attributed to three causes poisoning (26 percent), motor vehicle traffic accidents (16 9 percent), and falls (16 5 percent) * Unintentional injuries are the leading cause of death among children in the U S, while non-fatal unintentional injuries can result in children having long-term disabilities (LiveWell San Diego Report Card on Children, Families, and Community, 2017) * SDC has focused injury prevention efforts on the most vulnerable populations, including children of all ages (especially older children) as well as Native American and rural children. Successful interventions include safety c ampaigns, educational strategies and changes in parenting practices (LWSD Report Card on C hildren, Families, and Community, 2017) * Traumatic injury is the leading cause of death among children, with many survivors enduring the consequences of brain and spinal cord injuries. The physical, emotional, psychological and learning problems that affect injured children, along with the associated costs, make reducing traumatic injuries a high priority for health and safety advocates throughout the nation. Educational programs like ThinkFirst increase knowledge and awareness of the causes and risk factors of brain and spinal cord injury prevention measures, and the use of safety habits at an early age (w ww thinkfirst org/kids, 2015). * According to HP2020, most events resulting in injury, dis ability or death are predictable and preventable. There are many risk factors for unintent ional injury and violence, including individual behaviors and choices, such as alcohol use or risk-taking, physical environment both at home and in the community, access to health services and systems for injury-related care, and social environment, including individual social experiences (e.g., social norms, education and victimization history), social relationships (e.g., parental monitoring and supervision of youth, peer group associat

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Objectives * Offer an injury and violence prevention program for children, adolescents and young adults in SDC's east region * Offer talks and opportunities to Health and Science P ipeline Initiative (HASPI) high school students around injury and violence prevention and health care career readiness FY 2018 Report of Activities Sharp's ThinkFirst/Sharp on Surv ival program is a chapter of the ThinkFirst National Injury Prevention Foundation, a nonpro roft organization dedicated to preventing brain, spinal cord, and other traumatic injuries through education, research and advocacy. In FY 2018, ThinkFirst/Sharp on Survival provided injury prevention education in a variety of settings to approximately 3,000 East County residents. More than 1,400 of these residents were students in grades nine through 12 who are part of the HASPI program. HASPI is a collaborative network of educators, community organizations and health care industry representatives all working together to increase health and medical career awareness, improve science proficiency in schools and prepare stude nts for future health care careers. Through the partnership and financial support from HASPI, the ThinkFirst/Sharp on Survival program offered schools in SDC's east region a variety of services including classroom presentations, small assemblies and offsite learning exp os. HASPI school-site programs consisted of one- to two-hour classes on topics such as the modes of injury, disability awareness, and the anatomy and physiology of the brain and spinal cord. These programs were enhanced by powerful personal testimonies from individuals with traumatic brain injury (TBI) or SCI, known as Voices for Injury Prevention (VIPs). In FY 2018, ThinkFirst/Sharp on Survival expanded its delivery of HASPI education within East County through presentations to 65 students at Mountain Empire High School, located in the rural backcountry of southeastern SDC. Also through presentations to 65 students at Mountain Empire High School, located in the rural backcountry o

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	udents engaged in hands-on learning and disability education through exploration of wheelc hair accessible vans. This activity aimed to show students that individuals are more alike than different, regardless of physical ability. ThinkFirst/Sharp on Survival also present ed on injury prevention, TBI, SCI and disability awareness to approximately 900 college st udents in SDSU's Disability in Society course. The class is open to a variety of majors, e nabling ThinkFirst/Sharp on Survival to reach a broad audience of young adults. After the presentation, students had the opportunity to ask questions related to the challenges nonp rofit organizations face when conducting public health education and outreach. In July, ThinkFirst/Sharp on Survival presented to 20 members of the Casa De Oro, El Cajon and Sunris e Optimist Clubs. As longtime residents of these communities and ongoing supporters of ThinkFirst San Diego, these members request a special guest presentation every few years to Learn about the organization's current projects -especially those related to helping children in East County - and to ask questions regarding current child passenger safety information. In October, ThinkFirst/Sharp on Survival provided injury prevention education to approximately 550 youth and their parents at the annual GHD-sponsored Kids Care Fest at the La keside Rodeo Grounds. Education included proper helmet fitting and booster and car seat use, TBI and SCI, and state safety laws. FY 2018 Plan ThinkFirst/Sharp on Survival will do the following. With grant funding, provide educational programming and presentations for local schools and organizations. With grant funding, increase community awareness of Thin kFirst/Sharp on Survival through attendance and participation in community events and heal th fairs. As part of the HASPI partnership, continue to provide program curricula to meet the needs of health career pathway classes. Grow partnership with HASPI through participation in conferences, round table events and collaboration on

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Is to Promote Interest in Health Care Careers Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless of herwise indicated. Rationale * According to the 2017 San Diego Workforce Partnership (SDWP). Health Care Priority Sector report, the health care industry in SDC experienced a 44 per cent increase in employment growth between 2006 and 2016, higher than the 38 percent growth rate seen by the state of California (SDWP, 2017). * The same report indicated that the six fastest growing health care occupations in SDC between 2013 and 2016 were physician's assistants (22 percent), medical assistants (18 percent), health care social workers (15 percent), home health aides (13 percent), licensed vocational nurses (12 percent), and medi cal and clinical lab technicians (11 percent). RNs accounted for 1,366 added jobs during this period, which was the largest increase in total jobs among all health care occupations (SDWP, 2017). * The Health Care Priority Sector report also found that health care employ ers identified RNs, physicians and surgeons, and health technicians as the most difficult positions to fill. The most frequently cited reason for hiring difficulties were lack of experience, small applicant pools, and insufficient non-technical skills (SDWP, 2017). * Ac cording to SDWP, a major challenge faced by education and training programs in the health care sector is accommodating the number of clinical training hours required for students in California due to stricter requirements (SDWP, 20 17). * The 2017 SDWP Nonprofit Sector Employment Trends and Career Opportunities report re commends that nonprofit sector health care training and education programs in SDC emphasiz e soft skills such as teamwork, interpersonal and communication skills, problem solving, a daptability, and big-picture thinking with the ability to plan and forecast. It also recommends enhancing curriculum with more training on data management and technology to help graduat

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Total employment in California is projected to increase by 6.5 percent between 2014 and 2024, adding an additional 9.8 million people. The health care and social assistance sector is expected to be the fastest growing service industry, increasing its employment share from 12 percent in 2014 to 13.6 percent in 2024. Occupations and industries related to health care are projected to add the most new jobs, with an increase of 2.3 million jobs (BLS., 2015). *Half of the occupations projected to grow fastest in the U.S. from 2016 to 2026 are in the health care sector. Among the top 10 fastest growing occupations in all sectors, BLS projects a 37.3 percent increase in physician assistants, a 36.1 percent increase i.n. nurse practitioners, a 31 percent increase in physical therapist assistants, and a 47.3 percent increase in home health aides. The demand for home health aides will almost double by 2026, driven by an aging population that will require greater assistance with daily activities (BLS, 2018). *As of 2015, SDC was one of 26 counties in California designated as a Registered Nurse Shortage Area by the California Healthcare Workforce Policy Commission (OSHPD Healthcare Atlas, 2017). *The U.S. Department of Health and Human Services Bureau of Health Workforce (BHW) projects that California will face a shortage of 44,500 full-time nurses by 2030 if current levels of health care are maintained? the most severe shortage among all states (BHW, 2017). *The California Health Care Almanac reported that in 2015, 44 percent of the employed RN workforce was over the age of 50. As this age group appro aches retirement, it will be critical to train younger RNs to handle the turnover (California Health Care Foundation (CHCF), 2017). *The BLS projects employment of more than 400,0.00 RNs in California in 2026, which would be an increase of 15 percent from 2016. Compared to other health care practitioners and technical health care operators, RNs are projected to have the most opportunity for employment in 2020 (BLS, 2018). *A

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	creating mentorship, on-the-job shadowing, volunteer and internship opportunities for high school students will help prepare them for college and a career, build a strong and diver se health care workforce, and prevent future industry workforce shortages (Employer-Define d Value Improving the Connection Between Health Care Employers and Schools to Increase Wo Kr-Based Learning Opportunities for High School Students, CHA, 2015) Objectives * Collabo rate with local middle and high schools to provide opportunities for students to explore health care professions * Collaborate with local colleges and universities to provide profe ssional development lectures to students from local colleges and universities * Offer prof essional development opportunities for community health professionals FY 2018 Report of Ac tivities Throughout the academic year, SGH provided more than 840 students from colleges a nd universities throughout San Diego with various placement and professional development o poportunities Approximately 580 nursing students spent nearly 56,000 hours at SGH, including time spent both in clinical rotations and individual preceptor training, while more than n 260 ancillary students spent more than 65,300 hours on the SGH campus Academic partners included Alliant International University, APU, Bridgewater State University, California State University (CSU) Chico, CSU Dominguez Hills, CSU Fresno, CSU Northridge, California State University, Grossmont College, Chapman University, Concorde Career College, EMSTA College, Grand Canyon University, Grossmont College, Grossmont Health Occupations Center, Keck Graduate Institute, Lake Area Technical Institute, Lake Erie College of Oste opathic Medicine, Metropolitan State, Mount Saint Mary College, National University, North West College, Northern Arizona University, Pacific College of Oriental Medicine, Palomar College, Pima Medical Institute, Point Loma Nazarene University, Pluy, Samuel Merritt Uni versity, San Diego City College, San Diego Mesa College, SDSU, San J

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e- and post-operative surgery, the progressive care unit, radiology, pharmacy, supply chai n/distribution, nutrition, infection control, the surgical waiting area/concierge, occupat ional and physical therapy, and the catheterization and hyperbaric laboratories. At the coinclusion of the program, students presented their experiences as case studies to family members, educators and hospital staff. Those completing the program received high school cre dits for an elective course. SGH also continued its participation in the HSHMC program in FY 2018, providing early professional development for approximately 160 students in ninth through 12th grades. Students spent more than 28,440 hours shadowing staff in various area is throughout the hospital, including but not limited to progressive care units, ED, food and nutritional services, behavioral health, acute care medical-surgical nursing, sterile processing, engineering, occupational and physical rehabilitation, endoscopy, women's health, cardiology, pharmacy, medical intensive care unit, surgical intensive care unit, and the hand clinic. In addition, SGH staff provided students instruction on educational require ments, career ladder development and job requirements. At the end of the academic year, SG H staff provided the students, their family members, community leaders and hospital mentor is with a symposium that showcased the lessons learned throughout the program. SGH continued to provide HealthCare Towne in FY 2018, an early outreach program for middle and junior high school students designed to build the health care workforce of tomorrow through a field trip to the SGH campus. This unique event encouraged students to connect what they lear in the classroom to real-life career opportunities in health care. Healthcare Towne has four major components that include. World of Work, the Puzzle Room, Scenario Tour and In-the-Round Activity. The first component, World of Work, empowered students to develop self-awareness by exploring their strengths, interests and val

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2018, SGH sponsored Ethics in Business, a program of the San Diego East County Chamb er of Commerce and the GUHSD Career Technical Education Department. The program is designed to train high school students to become principled leaders through curriculum and case is tudies focusing on good ethical behavior and is the result of a cooperative effort by a group of business, education and community leaders. SGH staff were on-site to assist during the event, which was attended by approximately 200 high school students. With health care workforce shortages on the rise, SGH created the I Inspire program, a weeklong program that a encourages high school students from underrepresented backgrounds to consider careers in health care and learn about nursing directly from those in the field. To qualify for the program, students must be in good academic standing and enter their senior year within SDC 's east region. Applicants must also have permanent resident status or U.S. citizenship, a nd speak fluent English in addition to either Arabic, Farsi, Kurdish, Turkish or Dari. SGH partnered with License to Freedom, a local nonprofit that advocates for and empowers immit grants and refugees in SDC, to recruit participants. Students shadowed nurses in outpatient, acute and critical care, women's health and surgical services, and administrative settings. In addition, daily meet-and-greet luncheons with representatives from local colleges and universities including PLNU, National University, USD and others exposed students to a wide variety of nursing programs and degrees, as well as the processes for pursuing each educational track. Lastly, students created community-based education projects on topics c hosen from the CHNA In small groups, the students performed research and created poster presentations and handouts on obesity, mental health, diabetes and heart health and shared these projects at both SGH and a community health fair in El Cajon. SGH and SMH continued to provide one of only two mobile intensive care nurse (M

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	with local universities to provide professional development lectures for students * Contin ue to offer HealthCare Towne to middle and junior high school students Identified Communit y Need Support During the Transition of Care Process for High-Risk, Underserved and Under funded Patients Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * As part of the SGH 2016 CHNA process, discussions with Sharp's Community-based Care Transitions Program (CCTP)/CTI staff identified the following strategies for improving the health of SDC's vulnerable, high-risk, or medically underserved patients coaching, educating patients about their disease and the health care system, providing education tailored to specific cultural and linguistic groups, providing transportation, support, hope and love, and providing a personal health record with resources and information about their medications * A key informant interview conducted as part of the SGH 2016 CHNA process identified the home environment, transportation and medication management as challenges for vulnerable patients. Recommendations included connecting patients to community resources as part of their transition from hospital to home, expediting services for discharged patients with immediate needs, and developing methods to finance hospital/community partnerships for expedited services. * The HASD&IC 2016 CHNA identified 10 SDOH that impact the four priority health needs in SDC (behavioral health, cardiovascular disease, obesity and Type 2 diabet es) These social determinants are food insecurity and access to healthy food, access to care or services, homeless/housing issues, physical activity, education/knowledge, cultura I competency, transportation, insurance issues, stigma, and poverty. * Key informant inter views conducted as part of the HASD&IC 2016 CHNA suggested the following strategies for im proving health and removing barriers to care behavioral health pr

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	er 2018, the average unemployment rate in the east region cities of El Cajon, La Mesa, Lak eside, Lemon Grove, Santee and Spring Valley was 3 4 percent. This is slightly higher than the rate for SDC overall (3 2 percent), but lower than the state average (3 9 percent) (L abor Market Information, State of California Employment Development Department, 2018). *The Regional Taskforce on the Homeless' January 2018 WeAllCount campaign estimated that the re were 8,576 homeless individuals in SDC, roughly 58 percent of whom were unsheltered. The most commonly cited cause of homelessness among the unsheltered population was loss of a job (23 4 percent), followed by money issues (16 2 percent), "other" (12 7 percent), cost of housing (11 7 percent) and disability (8 percent). *In 2018, 12 7 percent of SDC's homeless population resided in the east region. *The same report found that 31 percent of c urrent SDC homeless are accessing health services, while 18 percent are not. *A 2016 report by the HHSA titled Identifying Health Disparities to Achieve Health Equity in San Diego County. Socioeconomic Status found that low-income communities in the county are dispropor itionately affected by numerous health issues, including injury, chronic and communities. El Cajon, La Mesa, Lemon Grove and Mountain Empire. are located in SDC's east region. *According to results from the Kaiser Family Foundation's Employ er Health Benefits Survey, the average annual premium for employer-sponsored health insurance in 2018 was \$6,896 for a single adult and \$19,616 for a family. On average, workers contributed 18 percent to single coverage premiums and 29 percent for family coverage premiums. An increase of 3 percent for singles and 5 percent for family coverage premiums and increase of 3 percent for singles and 5 percent for family coverage premiums has risen 65 percent since 2008. *According to a report from the CHCF titled Men tall Health in California. For Too Many, Care Not There, the prevalence of serious mental illness varies by income le

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to the same report, ED visits resulting in inpatient psychiatric admissions in creased 30 percent from 2010 to 2015 More robust community behavioral health services for low-income and uninsured patients may decrease unnecessary ED use (CHCF, 2018) Objective s * Connect high-risk, underfunded patients and community members to local resources and o riganizations for low-cost medical equipment, housing options and follow-up care * Assist e conomically disadvantaged individuals through transportation and financial assistance for pharmaceuticals * Collaborate with community organizations to provide services to chronical lly homeless individuals * Through the CTI program, provide high-risk, under- and unfunded patients with health coaching, support and resources that address SDOH to ensure a safe t ransition home and continued health and safety FY 2018 Report of Activities In FY 2018, SG H continued to provide post-acute care facilitation for high-risk patients, including individuals who were homeless or without a safe home environment. Individuals received referral is to and assistance from a variety of local resources and organizations. These groups pro vided support with transportation, placement, medical equipment, medications, outpatient dialysis and nursing home stays. SGH referred high-risk patients, families and community members to churches, shelters and other community resources for food, safe shelter and other resources. For unemployed, uninsured and underinsured patients, or for those who simply c annot afford the expense of DME, including a wheelchair, walker or cane due to a fixed income, SGH has committed to providing medically necessary equipment for high-risk patients upon discharge SGH case managers and social workers actively seek DME donations from the c ommunity and SGH Volunteer Services, providing nearly 300 DME items in 2018. In addition, SGH paid nearly \$46,000 for uninsured patients to receive continued short-term rehabilitative care in a skilled nursing facility (SNF) to improve

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	the SDRM's programs in order to help patients recuperate and get back on their feet. The SDRM assists patients with FSD and CalFresh applications, connects patients to community it esources, including St. Paul's PACE and JFS, assists with permanent housing, provides programs that support continued sobriety and residential treatment, and collaborates with St. Vincent de Paul Village to assist with the SSI application process through HOPE (Homeless Outreach Program for Entitlement) San Diego - an effort to increase access to SSI for peop le who are homeless or at risk of homelessness. Further, in collaboration with Sharp Globa I Patient Services, SGH transferred three homeless hospice patients to their native countries and reunited them with family and friends. Beginning in 2014, SGH piloted the CTI program for its high-risk, vulnerable populations, including Medi-Cal, Medi-Cal pending/presum prive, self-pay, no-pay, refugee populations, homeless and Medicare A or B only patients. Modeled after the countywide CCTP established by the Centers for Medicare & Medicard Services to serve the Medicare fee-for-service patient population at risk for readmission, the CTI program provides 30-day coaching by an RN or medical social worker at no cost to vulne rable patients who are identified through a comprehensive risk assessment tool. The assess ment tool evaluates patients for multiple factors including isolation, co-occurring health issues, food insecurity, behavioral health issues and other conditions that impact their health and safety. The project team is a collaborative effort between various team members across Sharp, including nurses, case managers, social workers and disease specialists as well as team members of Sharp community benefit, Patient Financial Services (PFS), SGH's S enior Resource Center and others. CTI health coaches include an RN and a medical social worker who devoted hundreds of hours directly to CTI patients. The team ensures that vulnera ble patients are connected with community organizations co

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	n, the CTI program worked closely with SGH's PFS to evaluate patients for CalFresh benefit s prior to hospital discharge, which dramatically increased the likelihood that patients c ompleted CalFresh applications and received benefits. In FY 2018, more than 80 SGH patient s were granted CalFresh benefits. Further, the CTI program provides medically-tailored eme rgency food bags for CTI patients without sufficient food in their homes. The food bags are supported by funding from the Grossmont Hospital Foundation and include nutritious items specifically designed with guidance from an SGH dietitian for the complex health conditions and nutritional needs of CTI patients, in order to sustain their health until they are connected to food assistance. The food bags provide CTI patients with nonperishable, nutri tionally dense foods during the first few days of discharge, when proper nutrition is critical. The coaches provide food bags during their home visit and combine this delivery with a review of the patient's hospitalization and a plan for self-management. Since inception, the CTI program has provided hundreds of food bags to CTI patients in SDC's east region. In addition, a significant number of CTI patients are diabetic and are challenged with ad herence to their care plan because they cannot afford diabetes equipment. To address this barrier, the CTI program works with Sharp Diabetes Educators who assemble and provide "dia betes kits" - including a three-month supply of strips, lancets, glucose monitors, etc. The sek kits help to keep CTI patients safe and managed until their insurance is activated. In addition, blood pressure cuffs and batteries, pill boxes and can openers were provided for CTI patients. The CTI pilot has demonstrated a powerful impact over the past few years. To date, the CTI team has approached more than 2,700 patients and succeeded in enrolling m ore than 2,100 individuals in the program. Since its inception in May 2014, the average readmission rate for CTI-enrolled patients is below 13 per

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The CTI program's partnership with 2-1-1's Health Navigation Program has proven to be one of the most innovative and impactful collaborations of the CTI program, and truly a best p ractice in delivering care to community members facing inequities 2-1-1's Health Navigation on Program provides in-depth care coordination to better connect, empower, educate and advocate for clients with health needs 2-1-1 Health Navigators work with community members experiencing issues in accessing care, managing chronic conditions, and those who are unins ured or underinsured. Health Navigators assess specific needs, which are unique to the individual's health condition and situation, refer and educate them about options and community resources, and advocate on their behalf when needed. Health Navigators ensure access an dutilization of the services that community members are referred to and then conduct foll ow-up communication with them over time. Through the partnership between SGH and 2-1-1, CT I patients are referred to the 2-1-1 Health Navigation Program to address health and social needs and leverage 2-1-1's enrollment services, housing coordination and advocacy. At in take and again at completion of care coordination, 2-1-1 uses a risk rating scale to measure and address changes in vulnerability related to SDOH (access to food, housing, transportation, etc.), hospital readmission risk, and patient satisfaction and patient self-effic acy to both demonstrate program impact and identify areas for improvement. Based on the rating scale, patients fall into one of six categories that allow the Health Navigators to tailor the services to the individual and connect patients with the appropriate community resources. CTI patients referred to 2-1-1 are assessed on a variety of measures such as hou sing, nutrition, primary care, health management, social support, activities of daily living, ambulance use, transportation, income and employment. The risk assessment tool has identified the top needs as housing, food assistance and prima

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	nit * Sleep Disorders Center * Spiritual care services * Stroke Center - recognized by the AHA * Surgical Intensive Care Unit * Surgical services, including robotic surgery * Thera py Pet program * Care Clinic (opening 2018) * Van transportation services * Women's Health Center, offering a full range of pregnancy, delivery, gynecologic and women's reproductive services * Wound Healing Center, including hyperbaric medicine Section 5 Sharp HospiceCa re We can impact the community by providing the information, tools and resources that help people take charge of their own health. You can change your community by being involved in groups and activities that truly make a difference in the lives of others - Suzi Johnson, Vice President of Hospice, Sharp HospiceCare is licensed under Sharp Grossmont Hospital (SGH) and as such, the financial value of its community benefit programs and services are included in Section 6 of this report. The following description highlights various programs and services provided by Sharp HospiceCare to San Diego County (SDC) in fiscal year (FY) 2018 in the following Senate Bill 697 community benefit categories. * Other Benefits for Vulnerable Populations included contribution of time to Stand Down for Homeless Veterans, Ssubi is Hope, Mama's Kitchen, Feeding San Diego and the San Diego Food Bank. * Other Benefits for the Broader Community included a variety of end-of-life support for seniors, families, caregivers and veterans in the San Diego o community, such as education, support groups and outreach at community health fairs and other events Sharp HospiceCare staff actively participated in community boards, committee is and civic organizations, including San Diego County Coalition for Improving End-of-Life Care (SDCCEOLC), Caregiver Coalition of San Diego, San Diego County Hospice-Veteran Partne rship (HVP), California Hospice and Palliative Care Association (CHAPCA), National Hospice and Palliative Nurses Association (HPNA), San Diego Regional Home Care Council (SDRHCC), South Bay Senio

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Health Research, Education and Training Programs included time devoted to education and training for health care professionals and student and intern supervision. Definition of C ommunity Sharp HospiceCare is located at 8881 Fletcher Parkway in La Mesa, ZIP code 91942. Sharp HospiceCare provides comprehensive end-of-life hospice care, specialized palliative care and compassionate support to patients and families throughout SDC. For Sharp's 2016 CHNA process, the Dignity Health/Truven Health Community Need Index (CNI) was utilized to identify vulnerable communities within the county. The CNI identifies the severity of heal th disparity for every ZIP code in the United States of America (U.S.) based on specific b arriers to health care access, including education, income, culture/language, insurance and housing As such, the CNI demonstrates the link between community need, access to care, and preventable hospitalizations. According to the CNI, communities served by Sharp Hospic eCare with especially high need include, but are not limited to, East San Diego. City Heights, North Park, the College Area, and Downtown San Diego. Description of Community Health in 2018, there were 485,911 residents ages 65 and older in SDC, representing 14 6 percent of the population. Between 2018 and 2023, it is anticipated that SDC's senior population will grow by 22 6 percent. In 2016, 14 percent of the SDC population reported living below 100 percent of the federal poverty level (FPL). The county's unemployment rate was 7.5 percent and 5 percent of households received Supplemental Security Income. According to data from the San Diego Hunger Coalition, one in seven, or 15 percent of the SDC population experienced food insecurity. An additional one in five San Diegans were food secure but reli ed on supplemental nutrition assistance to support their food budget. In 2016, 21 percent of households in SDC participated in Supplemental Nutrition Assistance Program (SNAP) bene fits, while 23.3 percent of those below 138 percent of the FPL

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	I target of 100 percent health insurance coverage for all individuals under age 65. See Ta ble 33 for health insurance coverage in SDC, in 2016. Table 33. Health Insurance Coverage in SDC, 2016. Children 0 to 17 years. Current Rate - 93.8%. HP2020 Target - 100%. Young adults 18 to 24 years. Current Rate - 80.3%. HP2020 Target - 100%. Adults 45 to 64 years. Current Rate - 87.4%. HP2020 Target - 100%. Seniors 65+ years. Current Rate - 98.5%. HP2020 Target - 100%. Source. County of San Diego HHSA, Public Health Services, Community Health Statistics. Unit, 2018. Demographic P rofiles, 2016, and U.S. Census Bureau, American Community Survey. 2012-2016. According to the California Health Interview Survey (CHIS), 25.8 percent of SDC's population was covered by Medi-Cal. See Table 34 for details. Table 34. Medi-Cal. (Medicaid) Coverage in SDC, 2016-2017. Covered by Medi-Cal 25.8%. Not covered by Medi-Cal 74.2%. Source. 2016-2017. CHIS data also revealed that 11.7 percent of individuals in SDC did not have a usual place to go when sick or in need of health advice (see Table 35). 6 Table 35. Regular Source of Medical Care in SDC, 2016-2017. Has a usual source of care. Current Rate - 88.3%. HP2020. Target - 100%. Has no usual source of care. Current Rate - 11.7%. HP2020 Target - 0%. Source. 20.16-2017. CHIS. Cancer and diseases of the heart were the top two leading causes of death in SDC. in 2016. See Table 36 for a summary of leading causes of death in SDC. For additional demographic and health data for communities served by Sharp HospiceCare. Please refer to the Sharp Memorial Hospital (SMH) 2016. CHNA at http://www.sharp.com/about/community/community-health-needs-assessments.cfm, which includes data for the primary communities served by Sharp HospiceCare. Table 36. Leading Causes of Death in SDC, 2016. Malignant Neoplasms. (Overall Cancer). Number of Deaths - 5,096. Percent of Total Deaths - 24.1%. Diseases of the Heart. Number of Deaths - 4,808. Percent of Total Deaths - 1,363. Percent of Total Deaths - 6.6%. Ce

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Statistics Unit, 2018 Community Benefit Planning Process in addition to the steps outline d in Section 3. Community Benefit Planning Process regarding community benefit planning, S harp HospiceCare. * Consults with representatives from a variety of internal departments and other community organizations to discuss, plan and implement community activities. * Participates in programs and workgroups to review and implement services that improve palliative and end-of-life care for the San Diego community. * Incorporates end-of-life community needs into its goal development Priority Community Needs Addressed by Sharp HospiceCare Sh arp HospiceCare provides hospice and palliative care services across the Sharp care continuum. Each Sharp acute care hospital, including Sharp Chula Vista Medical Center (SCVMC), S harp Coronado Hospital and Healthcare Center (SCHHC), SGH and SMH, completed their most recent CHNA in September 2016. Sharp's 2016 CHNAs were significantly influenced by the colla borative HASD&IC 2016 CHNA process and findings, and details on those processes are available in Section 3. Community Benefit Planning Process of this report. In addition, this year, each hospital completed its most current implementation strategy - a description of pro-grams designed to address the priority health needs identified in the 2016 CHNAs. The most recent CHNA and implementation strategies are available at http://www.sharp.com/about/community/health-needs-assessments cfm. Sharp's 2016 CHNAs continued to identify senior health has a priority health need for the community Sharp HospiceCare helps to address senior hield his issues through the following community programs and services. * End-of-life and advaince dillness management (AIM) education for community members. * Advance care planning (ACP.) education and outreach for community members, students and health care professionals. * Bereavement counseling and support For each priority community need identified above, subsequent pages include a summary of the rationale and i

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Identified Community Need End-of-Life and Advanced Illness Management Education for Commu nity Members Rationale references the findings of Sharp's 2016 CHNAs, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale *I n Sharp's 2016 CHNAs, senior health was identified as one of the priority health issues for community members served by Sharp * As part of Sharp's 2016 CHNAs, discussions with nur ses and social workers from Sharp's Senior Health Centers identified the following challen ges to improving the health of seniors in SDC access to care issues due to aging, decreas ed driving or loss of support system, difficulty purchasing medications due to financial i ssues, lack of transportation or lack of motivation, difficulty understanding medical inst ructions, inability to recognize a health problem exists, memory issues, and the perception that health issues and loneliness are a normal part of aging * In 2016, the top 10 lead ing causes of death among adults ages 65 and older in SDC were (in rank order) overall cancer, Alzheimer's disease and other dementias, coronary heart disease (CHD), stroke, chron ic obstructive pulmonary disease/chronic lower respiratory diseases, overall hypertensive diseases, diabetes, unintentional injuries, Parkinson's disease and falls * In 2016, hosp italization rates among seniors were higher than the general population due to CHD, stroke, chronic lower respiratory diseases, nonfatal unintentional injuries (including falls), o verall cancer and arthritis * According to 2017 CHIS data, 37 2 percent of SDC adults age s 18 to 64 living at 200 percent of the FPL reported that they were not able to afford eno ugh food * According to the World Health Organization, chronic diseases are responsible for 71 percent of all deaths globally Risk factors for chronic diseases include socioecono mic status, diet, tobacco use and physical activity level (World Health Organization, 2018). Nearly 60 percent of Americans now live with at least one ch

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	cessing culturally relevant and competent services, paying for supportive services, and at tending to their own health and wellbeing (California Task Force on Family Caregiving, 20.18). * According to AARP, more than 40 million people in the U.S. currently act as unpaid caregivers to people ages 65 and older. More than 10 million of these caregivers are mille nnials with separate part-or full-time jobs, and one in three employed millennial caregive ers earns less than \$30,000 per year (AARP, 2018). * According to a report from the Nation al Alliance for Caregiving (NAC) and AARP titled Caregiving in the U.S. 2015, 60 percent of unpaid caregivers are female, and nearly 1 in 10 caregivers are ages 75 or older (AARP and NAC, 2015). * About 6 in 10 caregivers assist with medical/nursing tasks for their love d. one, and 42 percent of these caregivers are performing those tasks without any formal training. According to Caregiving in the U.S. 2015, 84 percent of caregivers report that the y could use more information or help on caregiving topics. The top four topics of concern for caregivers are keeping their loved one safe at home, managing their own emotional or p hysical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or p hysical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or p hysical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or physical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or physical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or physical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or physical stress, making end-of-life decisions, and managing their loved ones afe at home, managing their own emotional or physical stre

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	hows that in 2014, just 25 to 50 percent of palliative care needs were being met statewide. By 2017, palliative care capacity across the state had increased for both inpatient pall lative care (43 to 66 percent of needs met) and community-based care (33 to 51 percent) (C HCF, 2018). In January 2018, California became the first state to provide community-base dipalliative care services as part of Medicaid coverage, expanding the availability of pal liative care into every county in the state. Despite this expansion, barriers to use of this new Medi-Cal benefit exist, including lack of education for patients and referring phy sicians, the absence of standardization in billing practices, care delivery models and quality assessment methods, and a need to understand and accommodate the variation in needs sie en across geographic areas and patient populations (CHCF, 2018). According to an article published in Palliative Care. Research and Treatment, many people living with a chronic life-threatening illness either do not receive any palliative care service or receive services only in the last phase of their illness. Research has shown that palliative care programs can improve outcomes for both patients and caregivers, and demonstrate cost effective ness by transferring care from acute settings to patients' preferred locations. Current ba rriers to effective end-of-life care include lack of professionals with specialized training, clinician ignorance and lack of awareness of resources, physician reluctance to refer patients, patient and family reluctance to accept referrals, and restrictive program eligibility requirements (Hawley, 2017). Objectives. Provide education and outreach to the San Diego community concerning AlM and end-of-life care. Collaborate with community organiza tions to provide education and outreach to community members, caregivers and loved ones. Support the unique AlM and end-of-life care needs of military veterans and their families. FY 2018. Report of Activities.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp HospiceCare supports the San Diego community in the areas of end-of-life care, aging and caregiving through participation in a variety of local organizations including SDCCEO LC, SDRHCC, San Diego County HVP, San Diego Chapter of the HPNA, San Diego POLST Coalition /SDCCC, Caregiver Coalition of San Diego, SoCAN, South Bay Senior Providers and ECSSP. In partnership with these and other community organizations, in FY 2018, Sharp HospiceCare re ached nearly 3,000 community members through free education and outreach on a variety of end-of-life and AlM topics, including hospice, palliative care and caregiving, at community health fairs, conferences and other events. Locations included churches, senior living centers, and community health agencies and organizations throughout SDC. In October, Sharp H ospiceCare helped plan and facilitate the San Diego Community Action Network (SanDi-CAN) 1 1th annual community conference at the Balboa Park Club titled Planning Ahead Ensuring Yo ur Decisions Will Be Honored. The free event helped approximately 100 seniors and family members identify their end-of-life values and goals of care, and learn the communitication skills necessary to make informed health care planning decisions. In April, Sharp HospiceCare partnered with the Sharp Senior Resource Centers to provide two aging conferences for community seniors, family members and caregivers, titled Healthy and Safe Aging. Held at the Point Loma Community Presbyterian Church and the La Mesa Community Center, the free conferences educated more than 200 attendees about planning for a healthy, safe and mindful fut ure. In August, Sharp HospiceCare and SCVMC hosted a similar conference at Fredericka Manor r Retirement Community in Chula Vista that reached approximately 100 community members. Sharp HospiceCare partnered with the Caregiver Coalition of San Diego to offer free conferences to approximately 200 community members who provide care for a friend or family member. Conferences included What Every Caregiver Should Know.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	I Senior Health Fair, SanDi-CAN and So-CAN Interactive Technology & Health Fair, Summer Se nior Resource Event at the Mira Mesa Senior Center, a health fair at Paradise Village reti rement community, County of San Diego Aging & Independence Services Aging Summit 2018, Bey ond the Sky Solutions' annual Female Care Providers Conference, and The San Diego Union Tr ibune's Successful Aging Expo and Caregiver SD Community Expo Outreach at additional comm unity events took place at the Sharp Women's Health Conference, La Maestra Community Health Centers' City Heights Health Fair, San Diego Gas & Electric's biannual employee health fair, SCVMC's Changing Minds, Minds Matter South County mental health fair, Parkinson's As sociation of San Diego 2018 Step by Step Walk, University of California, San Diego Women's Conference, and the open house at the SGH Burr Heart and Vascular Center. In addition, th roughout the year, Sharp HospiceCare provided end-of-life and AlM presentations and resour ces to nearly 300 community members at St. Luke Catholic Church, Our Lady of Perpetual Hel p Church, St. Spyridon Greek Orthodox Church, Oakmont of Escondido Hills retirement community, Jewish Family Service of San Diego, Point Loma/Hervey Branch Library and SGH's Club 6.5. Sharp HospiceCare supports the needs of military veterans and their families through collaboration with local and national organizations that advocate for quality end-of-life care for veterans as well as through participation in veteran-oriented community events. As a partner in We Honor Veterans (WHV) - a national program developed by the NHPCO in collab oration with the U.S. Department of Veterans Affairs (VA) to empower hospice professionals to meet the unique end-of-life needs of veterans and their families - hospice organizations can achieve up to five levels of commitment. Sharp HospiceCare has achieved WHV Partner Levels I, II and III Through Level I, Sharp HospiceCare is equipped to provide veteran-centric education to staff, volunteers and community profes

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e held special pinning ceremonies during which volunteers presented veterans with a WHV pin and a certificate of appreciation for their service. More than 90 Sharp HospiceCare veter an patients as well as nearly 80 veteran community members were pinned during FY 2018. In December, Sharp HospiceCare honored veterans through the annual Wreaths Across America we eath-laying ceremony at Fort Rosecrans National Cemetery, Greenwood Memorial Park and Mira mar National Cemetery. Sharp HospiceCare furthered its WHV commitment through the provision of veteran-specific community education and outreach. This included a presentation on the WHV program to approximately 150 attendees of the CSU Institute for Palliative Care at C alifornia State University San Marcos (CSUSM) and SDCCC's High Tech High Touch palliative care conference in June. The annual conference strives to educate community members as well as current and future health care professionals about palliative care options and ACP. S harp HospiceCare has been a member of the San Diego County HVP since 2010. Through the par thership, the VA San Diego Healthcare System (VASDHS) and San Diego's community hospice or ganizations collaborate to promote quality care for veterans with a life-limiting illness as well as serve as a voice and resource for veterans and their families. Sharp HospiceCare continued to provide a wig donation program in FY 2018. Through the program, Sharp HospiceCare receives new, unused wigs from manufacturers, which are cleaned and styled for dona tion to individuals experiencing hair loss as a result of cancer treatment or other illness ess. Team members provide private appointments for community members to select their wig and receive personalized fitting, styling and maintenance instructions. In FY 2018, Sharp HospiceCare donated approximately 30 wigs to community members, as well as approximately 20 surplus wigs to other departments throughout Sharp, including cancer patients at the Laur el Amtower Cancer Institute at SMH and the Douglas & Na

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Achieve WHV Partner Level IV to improve access to and quality of care for community vete rans * Continue to provide a wig donation program Identified Community Need Advance Care Planning Education and Outreach to Community Members and Health Care Professionals Rationale is references the findings of Sharp's 2016 CHNAs, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale * The Sharp 2016 CHNAs identify care at the end of life as a critical issue for the senior population. * Discussi ons held with Sharp cancer patient navigators as part of Sharp's 2016 CHNAs indicated the following major challenges to helping oncology patients difficulty having end-of-life con versations, which may be due to cultural variation, or lack of physician experience with p alliative care, and few individuals having an advance directive. * According to the CDC, A mericans have gained an average of 30 additional years in lifespan over the last century. Americans now experience mortality at a much later age and largely due to chronic disease. Planning for end-of-life care increases individual autonomy, ensures individuals feel the ir voice is heard, and relieves stress for those surrounding elderly individuals. In 2017, only 30 percent of Americans had advance care plans. With the largest generation of Americans now aging, education on end-of-life care is a public health issue (CDC, 2017). * A 20.17 systematic review published in Health Affairs found that 36.7 percent of Americans had completed an advance directive, and 29.3 percent had living wills. Factors contributing to low ACP completion include tedious legal formalities in executing an advance directive, initial lack of clinician support for advance care directives, which is perpetuated in pro vider culture today, and the lack of depth and tailoring of advance directives to fully re present patients' preferences (Kuldeep et al., 2017). * According to research published in the Public Library of Science's peer-reviewed journal PLOS

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	onversations around ACP - especially socially, culturally, religiously and language-tailor ed programs - may help offer resources and leadership to previously underserved population's (Gerontological Society of America, 2017). * While 92 percent of Americans say it's important to discuss their wishes for end-of-life care, only 32 percent have had such a conver sation. In addition, 95 percent of Americans say they would be willing to talk about their wishes, and 53 percent even say they'd be relieved to discuss it (The Conversation Projec't National Survey, 2018). * A Consumer Reports survey of 2,015 adults suggests that Americ ans would prefer to die at home. 86 percent said they would consider receiving end-of-life -care at home, but just 36 percent said the same about getting that care in a hospital. De spite this, about 60 percent of Americans die in acute care hospitals, 20 percent in nursing homes and only 20 percent at home (Stanford School of Medicine - Palliative Care, 2014). * Advance directives should be completed while people are healthy, which gives them time to think about the end-of-life care they would choose if they were unable to communicate their own wishes. It also allows time to discuss these wishes with loved ones (NHPCO, 2015.). * As the end of life approaches for people with serious, chronic or progressive illness es, it is important for health systems and health care workers to provide support and guid ance to patients and families on the role of ACP, palliative care and hospice. ACP is an important tool in the clinician-patient-family relationship for ensuring effective and sens itive support at the end of life. Open communication between patient and provider, as well as between the patients and loved ones, can help ensure that all parties are aware of the patient's preferences (The Five Trajectories. Supporting Patients During Serious Illness, CSU Institute for Palliative Care, 2018). * According to Health Affairs, creating and util izing a conversation guide for health care providers

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	harp offers a free and confidential ACP program to support community members as they consider their future health care options Facilitated by Sharp HospiceCare, the ACP program em powers adults of any age and health status to explore and document their beliefs, values a nd goals as they relate to health care. The program consists of three stages. Stage one, community engagement, focuses on bringing awareness to healthy community members about the importance of ACP. This stage includes basic education and resources, identification of an appropriate health care agent, and completion of an advance directive. Stage two, disease -specific outreach, focuses on education for community members with a progressive chronic illness, including decline in functional status, co-morbidities, potential for hospitalization and caregiver issues. With a goal of anticipating future needs as health declines, the is stage focuses on developing a written plan that identifies goals of care and involves the health care agent and loved ones. The third stage, late-life illness outreach, targets those with a disease prognosis of one year or less. Under these circumstances, individuals must make specific or urgent decisions, and these decisions require conversion to medical orders that will guide the health care provider's actions and remain consistent with goals of care. The focus of this stage is to assist the individual or appointed health care agent with navigating complex medical decisions related to immediate life-sustaining or prolonging measures. Such measures include completion of the POLST form, a medical order designed for individuals with advanced progressive or terminal illness that identifies the appropriate informed substitute decision maker as well as care and treatment preference when i mportant health care decisions must be made.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Since 2014, Sharp has offered its own Advance Health Care Directive to guide the public in outlining their health care decisions. The document is publicly available on Sharp's webs ite in both English and Spanish and uses easy-to-read language to describe what an advance directive is and how and why to complete one. The form allows individuals to put their he alth care wishes into writing and appropriately sign the advance directive. With this with essed signature, the advance directive becomes a legal document that identifies the appropriate informed substitute decision maker and serves as a tool for health care decision-making. Additional contact information is provided for community members who are interested in speaking with a Sharp ACP facilitator. Throughout FY 2018, the Sharp ACP team provided a pproximately 80 phone and in-person consultations to community members seeking guidance with identifying their personal goals of care and health care preferences, appointing an appropriate health care agent, and completing an advance directive. In FY 2018, the Sharp ACP team engaged more than 1,100 community members in education on ACP and POLST. Education was provided for a variety of senior and caregiver audiences, including SGH's Club 65, Silv ercrest Senior Residence, La Costa Glen retirement community, senior community members in collaboration with the SGH. Senior Resource Center, East County Senior Health & Information Fair at the La Mesa Community Center, County of San Diego Aging & Independence Services 2 018 Aging Summit, Sharp Senior Resource Centers' Senior Health & Information Fair, Caregiv er Coalition's Caregiving Conference at St. Paul's Plaza, and Sharp Aging Conferences at the La Mesa Community Center, Fredericka Manor Retirement Community and Point Loma Community Presbyterian Church. Education for additional community groups and sites included City of Chula Vista employees, including the public works and police departments, U.S. Customs and Border Protection employees and their family members, R

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	p Aging Conference at the La Mesa Community Center and Point Loma Community Presbyterian C hurch, Wellness Wednesdays at the Dr William C Herrick Community Health Care Library, Sh arp Women's Health Conference, and the San Diego Post-Acute Care Collaborative Sharp Hosp iceCare reached more than 600 community members through these NHDD presentations. Sharp's ACP team reached an additional 30 community members through free ACP workshops in FY 2018, including a monthly workshop at the David and Donna Long Center for Cancer Treatment at S GH as well as workshops at the Laurel Amtower Cancer Institute at SMH in February and June. During the workshops, individuals impacted by cancer received guidance on identifying their personal health care choices, communicating their wishes to loved ones and developing their advance directive. Gaps in ACP exist among underserved populations. In FY 2018, Shar p HospiceCare was one of 50 sites across the country selected to receive grant funding from the Hospice Foundation of America (HFA) to provide community outreach aimed at understanding the ACP needs of underserved populations. Using an interactive, end-of-life game call ed Hello, Sharp HospiceCare engaged individuals who face barriers to health care due to so cioeconomic, geographic, linguistic, cultural or educational circumstances. This included 12 transgender and heterosexual women at Christie's Place - a nonprofit organization dedic ated to providing education, support and advocacy for women, children, families and indivi duals affected by human immunodeficiency virus or acquired immunodeficiency syndrome - as well as five community members at the Valencia Park/Malcolm X Library. As a Hello game community outreach site, Sharp HospiceCare helped the HFA assess the game's effectiveness and the readiness of underserved groups to engage in further ACP. In addition, in FY 2018, Sh arp's ACP team partnered with the CSU Institute for Palliative Care at CSUSM to discuss po tential outreach strategies for bringing information about

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	, a community health care chaplain, staff at Villa Rancho Bernardo skilled nursing and mem ory care facility, palliative care leaders from John Muir Health, SDRHCC, Coalition for Co mpassionate Care of California (CCCC) Annual Palliative Care Summit, CSU Institute for Pal liative Care at CSUSM and SDCCC's High Tech High Touch palliative care conference, Tri-Cit y Medical Center professionals, San Diego County Medical Society, SDCCEOLC, and the Caregi ver Coalition. In addition, in January, the ACP team served as a speaker and facilitator of a workshop titled The Road Ahead for Serious Illiness Care, which engaged more than 50 community providers from nonprofit organizations and health care agencies in planning for better community engagement in ACP and palliative care. Further, in September, education on bioethics at the end of life was provided to 15 members of the Stephen Ministry at St. Pau I's Cathedral. Since FY 2016, Sharp's ACP team has partnered with San Diego Health Connect, County of San Diego Aging and Independence Services, Health Services Advisory Group, Cou inty of San Diego Emergency Medical Services, and various health care providers in SDC to ensure that community providers have access to POLST forms through the San Diego Healthcare Information Exchange, a countywide program that securely connects health care providers and patients to private health information exchanges. The Sharp HospiceCare ACP team partic ipates in this initiative - funded by the CHCF and supported by the CCCC and California Em ergency Medical Services Authority (EMSA) - to create an electronic POLST registry (POLST eRegistry). When a paper POLST form is not readily available during an emergency, the patient's care may be hindered or conflict with their wishes. The POLST eRegistry will improve access to critical information through a cloud-based registry for completed POLST forms to be securely submitted and retrieved. Sharp became the first health care system in SDC to begin electronic uploads of patient POL ST forms to th

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	FY 2019 Plan Sharp HospiceCare will do the following * Provide free ACP and POLST education and outreach to community members through phone and in-person consultations * Collabora te with community organizations to provide educational classes and events to raise community awareness of ACP * Both independently and in collaboration with SDCCC and SDCCEOLC, pro vide community events to promote the importance of ACP in honor of NHDD * Continue to provide ACP education and outreach to local, state and national health care professionals * Se rive as a community resource regarding the End of Life Option Act * Continue to collaborate with community partners to provide community members with access to advance directive and POLST forms through the San Diego Healthcare Information Exchange * Continue to participa te in the CHCF's POLST eRegistry initiative with CCCC and EMSA * As participants in Sharp's ACP Work Group, update Sharp's Advance Health Care Directive to include simplified langu age and new interactive and video-based components Identified Community Need Health Profe ssions and Student Education and Training Rationale references the findings of Sharp's 201 6 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherw is indicated Rationale * According to the 2017 San Diego Workforce Partnership (SDWP) He alth Care Priority Sector report, the health care industry in SDC experienced a 44 percent increase in employment growth between 2006 and 2016, higher than the 38 percent growth ra te seen by the state of California (SDWP, 2017) * In its Employment Projections - 2016-20 26 report, the U S Bureau of Labor Statistics (BLS) projects that health care support occ upations and health care practitioners/ technical occupations will contribute about one-fit fit of all new jobs and account for almost half of the 30 fastest growing occupations. Sev eral factors leading to the increased demand for these professions include projected population growth in the next decade, an aging U S population

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In nurse practitioners, a 31 percent increase in physical therapist assistants, and a 47 3 percent increase in home health aides. The demand for home health aides will almost double by 2026, driven by an aging population that will require greater assistance with daily a ctivities (BLS, 2018). *As of 2015, SDC was one of 26 counties in California designated a size a Registered Nurse Shortage Area by the California Healthcare Workforce Policy Commission in (OSHPD Healthcare Atlas, 2017). *The BLS projects employment of more than 400,000 RNs in California in 2026, which would be an increase of 15 percent from 2016. Compared to othe rivers health care practitioners and technical health care operators, RNs are projected to have the most opportunity for employment in 2020 (BLS, 2018). *An increased demand for a diverse and culturally and linguistically competent workforce is projected for the health care industry. Therefore, it is important for the industry to start creating a workforce pipel ine in collaboration with high schools and postsecondary educational sectors, as well as policy makers, educators, health care leaders and the local community. Long-term investment in creating mentorship, on-the-job shadowing, volunteer and internship opportunities for high school students will help prepare them for college and a career, build a strong and diverse health care workforce, and prevent future industry workforce shortages. *According to the HPNA, professional nurses play a leading role as members of the pallitative care and hospice teams, and across the continuum of care, as primary team members who assess, direct, evaluate and coordinate patient needs during the illness experience. Economic models project a significant shortage of between 725,000 and 1.1 million professional nurses in the U.S. by 2030, underscoring the importance of preparing nurses for the future (HPNA, 2015). *The number of people reaching retirement will double by 2030, accounting for an eight percent increase in the U.S. population needing a wid

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	dents include the preference for younger patients and acute somatic diseases that can be c ured, the complexity of the geriatric population, and the lack of status and financial aspects of the career (Why Medical Students Do Not Choose a Career in Geriatrics: A Systematic Review, BMC Medical Education, 2015). * The American Academy of Hospice and Palliative Medicine (AAHPM) states that high-quality palliative and hospice care improve quality of life as well as patient and family satisfaction, and may prolong survival at a lower cost than typical medical care (AAHPM, 2018). * AAHPM notes that lack of provider training and kn owledge of palliative care results in many patients with serious illness receiving painful or ineffective treatments that do not prolong or enhance their lives. Expanding hospice and palliative care training opportunities can help ensure clinicians across disciplines and specialties who care for people with serious illness are competent in "basic palliative care," including communication skills, interprofessional collaboration and symptom management (AAHPM, 2018). * According to AAHPM, in 2015, just 44 percent of hospital palliative c are programs met national staffing standards set by the Joint Commission. Current training capacity for hospice and palliative medicine physicians is insufficient to provide hospit al-based care and keep pace with growth in the population of adults over 65 years old. If the rate of physicians entering and leaving hospice and palliative medicine maintains, the re will be no more than 1 percent absolute growth in this physician workforce in 20 years, by which time the number of persons eligible for palliative care will grow by over 20 per cent. Projections show a ratio of one palliative medicine physician for every 26,000 serio usly ill patients by 2030 (AAHPM, 2018). * According to the American Hospital Association, caring for the seriously ill requires a well-coordinated interdisciplinary team that is p articularly adept in transitions of care - especially in t

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Objectives * Provide education and training opportunities around end-of-life care and ACP for students and interns * Through education, training and outreach, guide local, state an dinational health care organizations in the development and implementation of appropriate services for the needs of the aging population, including individuals in need of AIM * Mai ntain active relationships and leadership roles with local and national organizations FY 2 018 Report of Activities In FY 2018, Sharp HospiceCare provided training opportunities for students studying nursing, pharmacy and ancillary disciplines. Academic institution partners included CSUSM, Chapman University School of Pharmacy, Grand Canyon University, Keck G raduate Institute, Lake Eric College of Osteopathic Medicine, San Diego State University (SDSU), Touro University and Western Governors University Students shadowed nurses and pro viders during their work day, including at Sharp HospiceCare's hospice homes. Sharp Hospice eCare supports San Diego's future health care workforce through classroom-based lectures d esigned to enhance students' understanding of hospice and palliative care. In FY 2018, edu cation was provided to approximately 225 nursing students from Azusa Pacific University, U niversity of San Diego and CSUSM, as well as to more than 50 social work students from SDS U Topics included ACP, POLST, goals of care, hospice, palliative care, bioethics and bere avement. In addition, in November, the ACP team supported the professional development of a religious studies professor from SDSU through the provision of education on improving communication at the end of life. Sharp HospiceCare leadership provided education, training and outreach to more than 1,500 local, state and national health professionals throughout the year. These efforts sought to guide industry professionals in achieving person-centered, coordinated care through the advancement of innovative hospice and palliative care init latives. Audiences included the National Association of

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	on initiative to improve palliative care. Through Train-the-Trainer courses, the ELNEC for Veterans project trains a core of expert nursing educators on how to provide better palli ative care for veterans with life-threatening illness so that they can continue to teach this essential information to practicing nurses and other health care professionals. In Mar ch, Sharp HospiceCare partnered with the San Diego County HVP to provide a two-day ELNEC for Veterans Train-the-Trainer course for 50 health professionals, including end-of-life and palliative care staff from the VASDHS as well as individuals from local hospices and community organizations. In addition, as part of its WHV commitment to meet the unique end-of-life needs of veterans and their families, Sharp HospiceCare presented on the WHV program to approximately 150 attendees of the CSU Institute for Palliative Care at CSUSM and SDCC C's High Tech High Touch palliative care conference in June FY 2019 Plan Sharp HospiceCare will do the following. *Continue to provide education and training opportunities for nu rsing, pharmacy and other health care students and interns. *Provide students with an end-of-life learning environment in community-based hospice homes. *Continue to provide educat ion, training and outreach to local, state and national organizations to support the devel opment and implementation of specialized services to meet the needs of the aging population. *Maintain active relationships and leadership roles with local and national organization is *Collaborate with San Diego County HVP to provide ELNEC for Veterans training to community health care professionals Identified Community Need Bereavement Counseling and Support Rationale references the findings of Sharp's 2016 CHNAs, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated Rationale. *The IOM's 2.014 report titled Dying in America Improving Quality and Honoring Individual Preferences Near the End of Life indicates that clinical care is not a pers

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rvices can be a guide through some of the challenges of grieving as a person adjusts to hills or her loss (NHPCO, 2018).* According to the Clinical Journal of Oncology Nursing, risk factors for complicated grief - a state of prolonged grief, where individuals have difficuity accepting death and assimilating to life without the deceased - among bereaved caregivers include fewer years of education, younger age of the deceased and lower satisfaction with social support. Prompt recognition and referral to supportive services and mental health experts can help facilitate early and effective treatment (Tofthagen et al., 2017). * A coording to a study titled Missed Opportunity. Hospice Care and the Family, caregivers agried that hospice enabled them to be a caregiver and provide an in-home dying experience for their spouse. However, these caregivers also suggested that hospices could make addition all strides to identify and respond to their specific needs for support through the dying and bereavement process (Journal of Social Work in End-of-Life & Palliative Care, 2015). * A 2015 study published in the Journal of the American Medical Association (JAMA) surveyed 305 bereaved spouses of decedents who used hospice and 711 bereaved spouses of decedents who did not use hospice. Surviving spouses of individuals who used hospice for at least thrief edays were more likely to have some reduction in depressive symptoms one year after deat his when compared to those whose spouses did not use hospice at all (JAMA, 2015). * Unpaid caregivers contribute \$450 billion of health care labor each year, often in addition to full in or partitime employment. Over half (55 percent) of caregivers report feeling overwhelmed by the demands of caregiving, and many experience intense feelings of loneliness and social isolation. In the aftermath of a care recipient's death, many caregivers report feeling guilt, depression, lack of purpose and loneliness (Crossroads Hospice Charitable Foundation, 2016). * A 2016 study published in the Biomedica

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to a study published in the Journal of Pain and Symptom Management, caregivers who receive support and resources from health professionals prior to the death of their I oved one may report a more positive death experience for the care recipient, as well as greater satisfaction with the clinical care team. Pre-bereavement interventions may also affect caregivers' level of grief as well as physical and mental health following their loved one's death (Aoun et al., 2018). Objectives * Provide bereavement education, resources, co unseling and support to community members who have lost loved ones * Provide individuals and their families with referrals to community services FY 2018 Report of Activities Sharp HospiceCare offers a variety of bereavement services to help grieving community members cope with the loss of a loved one. Services include professional bereavement counseling for individuals and families as well as free community education, support groups and monthly in ewsletter mailings. In FY 2018, Sharp HospiceCare's licensed clinical therapists with spec ific training in grief and loss devoted more than 2,600 hours to home, office and phone be reavement counseling with people who have lost loved ones. Referrals to community counselors, mental health services, bereavement support services and other community resources were also provided as needed. Sharp HospiceCare continued to offer the Healing After Loss and the Widow's and Widower's bereavement support groups, which reached nearly 400 community members in FY 2018. Offered quarterly, the groups consisted of eight-week sessions facilit ated by skilled mental health care professionals with a specialization in the needs of the bereaved. The Healing After Loss support group focused on addressing the concerns of adults who were greiving the loss of a loved one. Weekly themes included Introduction to the G rief Process, Strategies for Coping with Grief, Communicating with Family and Friends, Exp eriencing Anger in Grief, Guilt, Regret and Forgiveness.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	s had on their lives. Nearly 30 community members attended these support groups. In addition, in July and August, Sharp HospiceCare provided 30 community members with education on coping skills during bereavement support groups hosted by the John D. Spreckels Center in Coronado. Sharp HospiceCare supported approximately 150 community members grieving the los s of a loved one during the 2017 holiday season. In November, Sharp HospiceCare held its a nnual Healing Through the Holidays event at Sharp's system office, which included presentations on understanding grief, improving coping skills, exploring the spiritual meaning of the holidays in the face of grief, and reviving hope. That same month, two similar events titled Coping with Grief During the Holiday Season were held at the Point Loma Community. Presbyterian Church and the Grossmont Healthcare District. These events provided practical suggestions for community members to manage the painful feelings of loss that often arise during the holidays. Additionally, Sharp HospiceCare provided a Support During the Holiday Season bereavement support group on two days in December, which focused on developing skills to promote healing, as well as remembering your loved ones, through the holidays. Shar p HospiceCare also continued to mail its monthly bereavement support newsletter, Healing T hrough Grief, to community members for 13 months following the loss of their loved one. More than 1,300 newsletters were mailed each month during FY 2018. FY 2019 Plan Sharp Hospice Care will do the following. *Continue to offer individual and family bereavement counsel ing for community members who have lost a loved one. *Continue to provide referrals to community services. *Continue to provide a variety of free bereavement support groups. *Continue to provide referrals to community services. *Continue to provide a variety of free bereavement support groups. *Continue to mail monthly bereavement support newsletters to loved ones of patients who have passed Sharp HospiceCare Program

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Itrusa International Club of San Diego * Alzheimer's Project Safety Workgroup * Alzheimer's San Diego * Alzheimer's San Diego Client Advisory Board * American Academy of Nursing * American Association of Colleges of Nursing * American Association of Critical-Care Nurses * American Cancer Society * American College of Healthcare Executives * American Congress of Obstetricians and Gynecologists * American Diabetes Association * American Foundation for Suicide Prevention * American Heart Association * American Hospital Association * American Policy Board * American Lung Association * American Nur ses Association * American Psychiatric Nurses Association * American Red Cross of San Diego * Angels Foster Family Network * The Arc of San Diego * Asian Business Association of San Diego * Association for Ambulatory Behavioral Healthcare * Association for Clinical Past oral Education * Association of California Nurse Leade rs * Association for Contextual Behavioral Science - Aging Special Interest Group * Association of California Nurse Leade rs * Association of Fundraising Professionals - San Diego Chapter * Association of Women's Health, Obstetric and Neonatal Nurses * Azusa Pacific University * Balboa Institute of Tr ansplantation * BAME Renaissance, Inc (BAME CDC) * Bayside Community Center * Beacon Coun cil's Patient Safety Collaborative * Behavioral Health Recognition Dinner Planning Team * Borrego Health * Boys and Girls Club of South County * Cabrillo Credit Union Sharp Division Board * Cabrillo Credit Union Supervisory Committee * California Academy of Nutrition and Dietetics - San Diego District * California Association of Health Plans * California Association of Hospitals and Health Systems Committee on Volunteer Services and Directors' Co ordinating Council * California Association of Marriage and Family Therapists San Diego Ch apter * California Association of Physician Groups * California Board of Behavioral Health Sciences * California College San Diego * California Department of Public Health (CDPH) * CDP

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*California Hospital Association (CHA) * CHA Board of Trustees * CHA Center for Behaviora I Health * CHA Emergency Management Advisory Committee * CHA Hospital Quality Institute Re gional Quality Leaders Network * CHA San Diego Association of Directors of Volunteer Servi ces * CHA Workforce Committee * California Institution California Maternal Quality Care Collaborative * California Perinatal Quality C are Collaborative * California Perinatal Quality C are Collaborative * California Perinatal Quality C are Collaborative * California Society for Clinical Social Work Professionals * California State University San Marcos * California Teratogen Information Service * Cameron Family Y MCA * CHIP Behavioral Health Work Team * Chula Vista Chamber of Commerce * Chula Vista Community Collaborative * Chula Vista Police Foundation * City of Chula Vista * City of San Diego * City of San Diego Park & Recreation * Clairemont Lutheran Church * Community Center for the Blind and Visually Impaired * Consortium for Nursing Excellence, San Diego * Coro nado Chamber of Commerce * Coronado Public Library * Coronado SAFE (Student and Family Enrichment) * Coronado Senior Center Planning Committee * Council of Women's and Infants' Spe cialty Hospitals * County Service Area - 69 Advisory Board * Doors of Change * Downtown San Diego Partnership * East County Action Network * East County Senior Service Providers * Emergency Nurses Association * San Diego Chapter * Employee Assistance Professionals Association * EMSTA College * Family Health Centers of San Diego * Father Joe's Villages * Feeding San Diego * Friends of Scott Foundation * Gary and Mary West Senior Wellness Center * George G Glenner Alzheimer's Family Centers, Inc * Girl Scouts San Diego * Grossmont College Occupational Therapy Assistant Advisory Board * Grossmont College Respiratory Advisor y Committee * Grossmont Healthcare District Independent Citizens' Bond Oversight Committee * Grossmont I maging LLC Board * Grossmont Union High School District * Hands United for Child

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Kiwanis Club of Bonita * La Maestra Community Health Centers * La Mesa Lion's Club * La Mesa Parks and Recreation * Lantern Crest Senior Living Advisory Board * Las Damas de San Diego International Nonprofit Organization * Las Patronas * Las Primeras * Life Rolls On * Live Well San Diego Check Your Mood Committee * Live Well San Diego - South Region * Ligh tbridge Hospice * Mama's Kitchen * March of Dimes * Meals on Wheels San Diego County * Mea Is on Wheels Greater San Diego East County Advisory Board * Mental Health America * Miracl e Babies * MRI Joint Venture Board * National Active and Retired Federal Employees Association of National Alliance on Mental Illiness * National Association of Hispanic Nurses, San Diego Chapter * National Association of Perinatal Social Workers * National Association of Neonatal Nurses * National Association of Orthopedic Nurses * National Hospice and Pallia tive Care Organization * National Institute for Children's Health Quality * National Unive risty * Neighborhood Healthcare * Neighborhood House Association * North San Diego Busines s Chamber * Pacific Arts Movement * Palomar Community College * Paradise Village * Partner ship for Smoke-Free Families * Partnerships with Industry * Peninsula Family YMCA * Penins ula Shepherd Senior Center * Perinatal Safety Collaborative * Perinatal Social Work Cluster r * Planetree Board of Directors * Point Loma/Hervey Library * Point Loma Nazarene Univers ity * Postpartum Health Alliance * Practice Greenhealth * Promises2Kids * Psychiatric Emer gency Response Team * Public Health Emergency Hospital Preparedness Program * Regional Per inatal System * Residential Care Committee * Ronald McDonald House Operations Committee * Rotary Club of Chula Vista * Rotary Club of Coronado * San Diego Association of Diabetes E ducators * San Diego East Cou nity Chamber of Commerce * San Diego Community Action Network * San Diego Community College District * San Diego County * San Diego Freedom Ranch * San Diego Housing Commission * San Diego Human Dignit

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Reference	
FORM 990,	Rescue Mission * San Diego River Park Foundation * San Diego Square * San Diego State Univ ersity * San Diego Unified School
PART III,	District * San Diego Workforce Partnership (SDWP) * Sant ee-Lakeside Rotary Club * SAY San Diego * Serving Seniors * Sharp
LINE 4A	and Children's MRI Board * Sharp and UC San Diego Health's Joint Venture * Smart Kitchens San Diego * South Bay Co mmunity
COMMUNITY	Services * South Bay Senior Providers * South County Action Network * South County Economic Development Council * Southern
BENEFITS	Caregiver Resource Center * Southwestern College * Special Needs Trust Foundation * Special Olympics * Ssubi is Hope * St
PLAN AND	Paul's PACE * St Paul's Retirement Home Foundation * Statewide Medical Health Exercise Program * SuperFoo d Drive * The
REPORT	Meeting Place * Transitional Age Youth Behavioral Health Services Council * Trauma Center Association of America * Union of
	Pan Asian Communities * University of Cali fornia, San Diego * University of San Diego * University of Southern California * USS
	Midw ay Museum * VA San Diego Healthcare System * VA San Diego Mental Health Council * Veterans Village of San Diego *
	Vista Hill ParentCare * We Honor Veterans * Westminster Tower * Wo men, Infants and Children Program * Wreaths Across
	America - San Diego * YMCA * YWCA Becky 's House * YWCA Board of Directors * YWCA In the Company of Women Event

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Reference

Form 5471 has been filed on behalf of Grossmont Hospital Foundation by Sharp HealthCare (FEIN 95-6077327)

990 Schedule O, Supplemental Information

Form 5471

SCHEDULE R
(Form 990)

As Filed Data Related

Department of the Treasury

Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

Related Organizations and Officiated Partitersin

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493219000619

Open to Public Inspection

Employer identification number

Grossmont Hospital Foundation							33-0	0124488				
Part I Identification of Disregarded Entities Comple	te If the organ	ızatıon answe	red "Yes"	on Form	990, Part	IV, line 3	33.					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary acti	ivity	(c Legal domi or foreign	cıle (state	(d Total ın) come	(e) End-of-year	assets	(1 Direct cc ent	ntrolling	
Part II Identification of Related Tax-Exempt Organiza		ete if the orgai	nization a	nswered	"Yes" on F	orm 990	, Part I	V, line 34 b	ecause	it had one or	more	
related tax-exempt organizations during the tax ye (a) Name, address, and EIN of related organization		r. (b) Primary activity		c) licile (state n country)	(d) Exempt Coo) le section	(e) Public charity status (if section 501(c)(3))					512(b ntrolle ity?
(1)SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD	HEALTHCARE	HEALTHCARE ORGANIZATION		CA 501(c)(3		NA			Yes	No No
SAN DIEGO, CA 921231489 95-6077327												
(2)GROSSMONT HOSPITAL CORPORATION (SGH) 8695 SPECTRUM CENTER BLVD	HOSPITAL	PITAL		CA 501		501(c)(3)		3		SHARP HEALTHCARE		
SAN DIEGO, CA 921231489 33-0449527												
(3)SHARP HEALTHCARE FOUNDATION 8695 SPECTRUM CENTER BLVD	HEALTHCARE	HEALTHCARE FOUNDATION		CA 501(c)(3)				SHAR		HEALTHCARE	Yes	
SAN DIEGO, CA 921231489 95-3492461												
(4)SHARP HEALTH PLAN 8695 SPECTRUM CENTER BLVD	COMPANY	HEALTH INSURANCE COMPANY		CA					SHARP HEALTHCARE		Yes	
SAN DIEGO, CA 921231489 33-0519730												
(5)SHARP MEMORIAL HOSPITAL (SMH) 8695 SPECTRUM CENTER BLVD	HOSPITAL			CA	501(c)(3)		3		SHARP	HEALTHCARE	Yes	
SAN DIEGO, CA 921231489 95-3782169												
(6)SHARP CHULA VISTA MEDICAL CENTER (SCVMC) 8695 SPECTRUM CENTER BLVD	HOSPITAL		CA		501(c)(3)	3		SHA		HEALTHCARE	Yes	
SAN DIEGO, CA 921231489 95-2367304												
(7)SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (SCHHC) 8695 SPECTRUM CENTER BLVD	HOSPITAL		(CA	501(c)(3)		3		SHARP	HEALTHCARE	Yes	
SAN DIEGO, CA 921231489 95-0651579												
For Paperwork Reduction Act Notice, see the Instructions for Fo	rm 990.		Cat	No 5013	5Y				Sch	edule R (Form	990) 20	17

(a) Name, address, and EII related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controllin entity	(e) Predom Income(r. unrela excludec tax ur sections	inant elated, ted, I from ider 512-	(f) Share of total income			rtionate tions?	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	aging ner?	(k Percen owner	ntag
SHARP HEALTHCARE ACO-II LLC		OFFICES OF PHYSICIANS	CA	NA	N/A										
95 SPECTRUM CENTER BLVD N DIEGO, CA 92123 2645189		ITTISICIANS													
Part IV Identification of Related Organization because it had one or more related to the second of t							ation ans	wered "Ye:	s" on I	Form 9	990, Part I'	/, lin	e 34		
(a) Name, address, and EIN of related organization	(b) Primary activity	(Le don (state d	c) egal nicile or foreign	<u>_</u>	(d) ect controlling entity	Type (C co	(e) e of entity rp, S corp, r trust)	(f) Share of tota Income	al Sha	(g) re of en year assets	id-of- Per ow	(h) centag nership		(i) Section (13) cor entil	512 ntrol ty?
.)CONTINUOUS QUALITY INSURANCE SPC	CAPTIVE INSURANCE COMPANY		ntry)	NA		C Corp	oration							Yes	No
P)CHARITABLE REMAINDER TRUST (3)	PROGRAM SUPPORT	C	.A	NA		Trust									No
				l							1				

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No

(b)

Transaction

type (a-s)

С

(c)

Amount involved

1,058,705

4,021,032

1,471,670

70.085

ACCRUAL

ACCRUAL

ACCRUAL

ACCRUAL

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

j Lease of facilities, equipment, or other assets to related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . .

Name of related organization

Reimbursement paid to related organization(s) for expenses . . .

Reimbursement paid by related organization(s) for expenses .

r Other transfer of cash or property to related organization(s) . . .

(1) GROSSMONT HOSPITAL CORPORATION

(2) GROSSMONT HOSPITAL CORPORATION

(3) GROSSMONT HOSPITAL CORPORATION

(4)GROSSMONT HOSPITAL CORPORATION

Page 3

No

No

No

No

No

1k

1 Yes

1m

1n Yes

10 Yes

1r

1s Yes

Schedule R (Form 990) 2017

(d)

Method of determining amount involved

1p Yes

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See mistractions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) e all partners section 501(c)(3) ganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Forn	1 99	0) 2017

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017

Additional Data

8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489

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Software ID: 17005876 **Software Version:** 2017v2.2

EIN: 33-0124488

HEALTHCARE

HOSPITAL

HEALTHCARE

FOUNDATION

COMPANY

HOSPITAL

HOSPITAL

HOSPITAL

HEALTH INSURANCE

ORGANIZATION

Name: Grossmont Hospital Foundation

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations												
(a)	(b)	(c)	(d)	(e)	(f)	(g)						
Name, address, and EIN of related organization	Primary activity	Legal domicile	Exempt Code	Public charity	Direct controlling	Section 512						
		(state	section	status	entity	(b)(13)						

or foreign country)

CA

CA

CA

CA

CA

CA

CA

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(4)

501(c)(3)

501(c)(3)

501(c)(3)

(if section 501(c)

(3))

lnα

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

controlled

entity? Yes

Yes

Yes

Yes

Yes

Yes

Yes

No

No