efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493225004179 OMB No 1545-0047

2017

Form 990

foundations)

Do not enter social security numbers on this form as it may be made public

In the contraction is at www IRS apv/form99

		f the Treasur nue Service	► Information about	Form 990 and its instructions is at we	vw IRS gov/	<u>'form990</u>	Open to Pi Inspecti			
A F	or the	e 2017 ca	 endar year, or tax year begins	ning 10-01-2017 , and ending 09-	30-2018					
		pplicable	C Name of organization YALE NEW HAVEN HOSPITAL	ing to or toll , and ending or		D Employer	identification numb	 per		
		change	TALE NEW HAVEN HOSPITAL			06-06466	52			
	ime cha itial ret	-	Doing business as							
		n/terminated				E Telephone r				
		l return	Number and street (or P O box if ma 20 YORK STREET	Il is not delivered to street address) Room/s	suite	· ·				
ш Ар	plicatio	on pending	City or town, state or province, count	rv. and ZIP or foreign postal code		(203) 688	-6088			
			NEW HAVEN, CT 06504	.,, and <u>an</u> or recognification		G Gross recei	pts \$ 3,511,670,706			
		ľ	F Name and address of principal	officer	H(a) Is	this a group retur				
			RICHARD D'AQUILA 20 YORK STREET		sı	ıbordınates?	□Yes	✓ No		
			NEW HAVEN, CT 06504			re all subordinates cluded?	Yes	□No		
I Ta	ıx-exen	npt status	☑ 501(c)(3) ☐ 501(c)() ◄ (1	nsert no) 4947(a)(1) or 527	1		(see instructions	.)		
J W	ebsit	e: ► WW	W YNHH ORG		H(c) G	roup exemption nu	ımber ▶			
					1. /					
K Fori	m of or	ganızatıon	Corporation Trust Associ	lation ☐ Other ►	L Year of f	formation 1826 M	State of legal domic	ile Ci		
Pa	rt I	Sumn	narv							
		_	cribe the organization's mission or	most significant activities						
e .	1	O PROVID	DE HEALTH CARE SERVICES							
anc	-									
E E	-									
Governance				ontinued its operations or disposed of						
	1			body (Part VI, line 1a)			3	27		
Š	1			the governing body (Part VI, line 1b)			5	24		
₹			ber of individuals employed in call ber of volunteers (estimate if nece	endar year 2017 (Part V, line 2a) .			6	14,497 2,048		
Activities &	1		·	VIII, column (C), line 12			- - - - - - - - - -	098,373		
	1			Form 990-T, line 34		• •		816,408		
	+-	Tite dilicie	acea basiness taxable income from	10/11/330 1, IIIIC 34		Prior Year	Current Ye			
	8	Contributi	ons and grants (Part VIII, line 1h)			81,391,135		,351,513		
Ravenua	1			/Ice revenue (Part VIII, line 2g)						
ōΛċ	1	_	nt income (Part VIII, column (A), l		,583,725 ,978,363					
Œ	1		enue (Part VIII, column (A), lines	•		22,378,975	5 17,	,081,056		
	12	Total reve	nue—add lines 8 through 11 (mus	t equal Part VIII, column (A), line 12)		2,796,475,74	3,119,	,994,657		
	13	Grants an	d sımılar amounts paıd (Part IX, co	olumn (A), lines 1–3)		4,706,912	2 5,	,727,426		
	14	Benefits p	aid to or for members (Part IX, co	lumn (A), line 4)		()	0		
8	15	Salaries, d	other compensation, employee ber	nefits (Part IX, column (A), lines 5–10)		1,036,509,65	1,071,	,562,790		
Expenses	16a	Profession	nal fundraising fees (Part IX, colun	nn (A), line 11e)		(0	0		
χbε	b	Total fundra	aising expenses (Part IX, column (D), lin	e 25) ▶ <u>8,181,051</u>						
ш	1	•	enses (Part IX, column (A), lines 1	·		1,591,894,209	3 1,690,	,303,912		
	1		enses Add lines 13–17 (must equa	* * * * * * * * * * * * * * * * * * * *		2,633,110,772	+	,594,128		
(5)	19	Revenue I	ess expenses Subtract line 18 fro	m line 12		163,364,969		,400,529		
Net Assets or Fund Balances					Beginn	ning of Current Yea	r End of Yea	ar		
Set	20	Total asse	ts (Part X, line 16)			3,562,454,01:	3,869.	,962,766		
¥ ₹	1		lities (Part X, line 26)			1,897,411,369		,675,471		
žĪ	22	Net assets	or fund balances Subtract line 2	1 from line 20		1,665,042,642	2 1,985,	,287,295		
Pa	rt II	Signa	ture Block		<u> </u>		,			
Unde	r pena	alties of pe	rjury, I declare that I have exami	ned this return, including accompanying	g schedules	and statements, a	and to the best of	my .		
	nowle		, it is true, correct, and complete	Declaration of preparer (other than of	ilcer) is basi	eu on an illioithach	on which prepar	ei iias		
		1x								
c:		Signatu	re of officer			2019-08-13 Date				
Sign Here		VINCEN	T TAMMADO EVECUTIVE VD 9 CEO							
			T TAMMARO EXECUTIVE VP & CFO print name and title							
			int/Type preparer's name	Preparer's signature	Date	cı . □ c PTI				
Paid	d	L PH	HILLIP E GROFF	PHILLIP E GROFF		Check L If P01 self-employed	1247783			
	- pare	ול וול	rm's name F KPMG LLP			Firm's EIN ► 13-55	65207			
	On	I C	rm's address ► 1601 MARKET STREET			Phone no (267) 256	5-1756			
			PHILADELPHIA, PA 191	03						
May t	the IR	S discuss t	this return with the preparer show	n above? (see instructions)	<u>.</u>	<u>.</u>	☐ Yes 🗹 No			
For F	aper	work Red	uction Act Notice, see the sepa	rate instructions.	Cat N	lo 11282Y	Form 99 0	0 (2017)		

Form	990 (2017)						Page 2
Par	t IIII Statement	of Program Serv	ice Accomplis	hments			
	Check if Sched	dule O contains a res	ponse or note to	any line in this Part III			. 🗹
1	Briefly describe the o	rganızatıon's mıssıon					
YNHI SERV		A SVITAVONNI SDIVC	AND EXCELLENT F	PATIENT CARE, TEACHING	G, RESEARCH, AND SERVICE TO	THE COMMUNITIES	S IT
2	Did the organization i	undertake any signifi	cant program ser	vices during the year wh	ich were not listed on		
	the prior Form 990 or	r 990-EZ?				🗌 Yes 🗸	No
	If "Yes," describe the	se new services on S	chedule O				
3	Did the organization of	cease conducting, or	make significant	changes in how it conduc	cts, any program		
	services? If "Yes," describe the					☐ Yes	∠ No
4		d 501(c)(4) organizat	ions are required	to report the amount of	argest program services, as mea grants and allocations to other		
4a	(Code) (Expenses \$	2,361,135,760	including grants of \$	5,727,426) (Revenue \$	2,824,070,197)	
	See Additional Data						
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4-		Management			VA		
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4d	Other program service	•	•				
	(Expenses \$		cluding grants of	*) (Revenue \$)	
4e	Total program serv	rice expenses ►	2,361,135,7	60			

Checklist of Required Schedules

Yes

1

2

Page 3

No

Nο

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

12a Did the organization obtain separate, independent audited financial statements for the tax year?

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🛸 . . .

11f Yes 12a 12b Yes 13 14a 14b

Nο

Nο

Nο

Nο

Nο

Nο

Νo

Nο

Form **990** (2017)

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Yes

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28c

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35a

35b

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Yes

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

Νo

Νo

Νo

No

Nο

Nο

Nο

No

Νo

Par	Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 📆

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 💆

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

instructions for applicable filing thresholds, conditions, and exceptions)

orm '	990 (2017)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 1,195			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
L	,	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)	-10		140
_				
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
D	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

OHIII	1 990 (2017)			Page c
Par	rt VI Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	"No" respo	nse to li	ines
	Check if Schedule O contains a response or note to any line in this Part VI			~
Se	ection A. Governing Body and Management		• •	
	ceton A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la	27		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	24		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any oth officer, director, trustee, or key employee?	er 2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct superv of officers, directors or trustees, or key employees to a management company or other person?	ision 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or members of the governing body?	ore 7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	- 7b	Yes	
8		by		
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Rev	enue Code	a.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliate and branches to ensure their operations are consistent with the organization's exempt purposes?	-		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing t	he 11a	Yes	
Ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise t			
	conflicts?	12b	Yes	
	Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	nt		
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	. 16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participal in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemple.			
6-	status with respect to such arrangements?	16b		
<u>Se</u> 17	List the States with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s or available for public inspection. Indicate how you made these available.	nly)		
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	:		
20	State the name, address, and telephone number of the person who possesses the organization's books and records DENIS DONEGAN 789 HOWARD AVE NEW HAVEN, CT 06519 (203) 688-6088			
	F BERTS BOREONN FOR HOWARD AVE HEW HAVEN, OF COSTS (203) COC-COCC			

orm 990 (2	017)										Page 7
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
ear	e this table for all persons require										-
of compensa	of the organization's current off tion Enter -0- in columns (D), (E), and (F) if no	compe	nsatı	on v	vas į	paid			-	
	of the organization's current key		•								
vho received organization	organization's five current high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the	
of reportable	of the organization's former office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-				
List all operation	of the organization's former dire , more than \$10,000 of reportab	ectors or trust le compensation	ees that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	9
	in the following order individua d employees, and former such p		ectors, i	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed orgar	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	(A) Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t che unles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
See Additiona	al Data Table										

ABM HEALTHCARE SUPPORT

14141 SOUTHWEST FREEWAY SUITE 400 SUGAR LAND, TX 77478

compensation from the organization ► 181

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Part	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)															
	(A) Name and Title	(B) Average hours per week (list any hours	than o	one b	ox, u an off tor/ti	t che inles ficer	r and a	son	(D Report compen from organizat 2/1099-	table sation the ion (W	/- o	(E) Report compens from re rganizatio 2/1099-l	able sation lated ons (W-	co	mpen: from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-	MISC)		2/1099-1	мізс)		relat rganiza	
See A	Additional Data Table															
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1h S	1b Sub-Total															
сТ	otal from continuation sheets to P	art VII, Sectio	nΑ.				•									
						<u> </u>	<u>▶</u>		19,02		±100		89,952		-	3,864,955
2	Total number of individuals (including of reportable compensation from the			e liste	ed at	DOVE	a) wno	гесе	eivea more	tnan	\$100 ,	,000				
															Yes	No
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule 3</i>			ee, k	ey er	mplo •	oyee, o	or hi	ghest comp	ensat	ed en	nployee c		3	Yes	
4	For any individual listed on line 1a, is organization and related organization individual											ne				
5	Did any person listed on line 1a received			tion f		• 	· ·	• •			•	ual for	. F	4	Yes	
5	services rendered to the organization									•				5		No
Se	ction B. Independent Contract	ors.														
1	Complete this table for your five high- from the organization Report comper	est compensate	d indepe	ender	nt co	ntra ling	actors	that r wit	received m	ore th	an \$1	L00,000 d	of comp	ensatı	ion	
		(A)		yeur	Cild	9	***************************************	77710				(B)		T.	(C	
NURSI	EFINDERSINC	and business addre	355						EN			ion of serv SERVICES	rices	+ '	Comper 20	,959,619
	AST LAMAR BLVD SUITE 300															
	IGTON, TX 76011 LEY BULFINCH RICHARDSON								AF	RCHITE	CTURA	L SERVICE	ES		9	,599,389
	PORT LANE															
	ON, MA 02210 EX TEXTILE RENTAL								LA	UNDER	RING S	ERVICE			6	,646,530
	OUTH MACQESTEN PARKWAY															
	IT VERNON, NY 10550 OGISTICS LLC								CC	OURIER	SERV	ICES			3	,538,563
	RAINTREE STREET SUITE 101															
	ON, MA 02134 HEALTHCARE SUPPORT								Н	AI THO	ARFS	UPPORT S	FRVICES	+	3	097 648

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

3,097,648

HEALTHCARE SUPPORT SERVICES

Part		II Statement of	Revenue									rage y
. aic				a respo	onse or note to any	line in thi	ıs Part VIII					\square
			<u> </u>	<u> </u>		(A Total re	·)	(I Relat exe fund	ed or mpt ction	Unrel busır reve	ated ness	(D) Revenue excluded from tax under sections
	1	a Federated campaigi	ne	1a	<u> </u>			reve	enue			512-514
ats uts		b Membership dues			<u> </u> 							
rar ou		·		1b	1 2 205 402							
ž. G Am		c Fundraising events		1c	2,985,182							
ifts lar		d Related organizatio		1d	61,133							
S, G		e Government grants (co	·	1e	9,023,908							
ig is		f All other contributions, and similar amounts no		1f	78,281,290							
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution in lines 1a-1f \$	ons included		· · ·							
Cont and		h Total Add lines 1a-1			<u> </u>	00.1	251 512					
	┵						351,513					
Program Service Revenue	22	INPATIENT SERVICES				621110	1,561,1	.66,895	1,561,166	5,895		+
	_	OUTPATIENT SERVICES				621400	1,173,1		1,173,154			
Se		SPECIALTY PHARMACY F	REVENUE			621990	77,1	.53,536	77,153	3,536		
er vi	d	LABORATORY SERVICES				621500	5,2	294,559			5,294,	559
Š	e	MANAGEMENT SERVICES	s			621500	8	314,082			814,	082
grar	f	All other program se	rvice revenue	<u> </u>								
Ψō	g	 Total. Add nes 2a-2f		_	2,817,	583,725						
		Investment income (in			r Interest and other	1						
		sımılar amounts) .			• • • • • • • • • • • • • • • • • • •	· <u> </u>	7,212,157	7			-10,268	7,222,425
		Income from investme		-	ond proceeds >	· <u> </u>						
	5	Royalties			>	·						
	٤.	Cross ronts	(ı) Rea	I	(II) Personal	-						
	O.	Gross rents										
	b Less rental expenses 3,428,656											
		c Rental income or	-1 (08,877		-						
	`	(loss)	1,0	,00,077								
	•	d Net rental income of	r (loss)			1	-1,008,877	,				-1,008,877
			(ı) Securi	ties	(II) Other							
	7 <i>a</i>	Gross amount from sales of assets other than inventory	575,0	39,284								
	ŀ	b Less cost or other basis and sales expenses										
	•	C Gain or (loss)	187,7	766,206								
	•	d Net gain or (loss) .			>]	187,766,206	5				187,766,206
Other Revenue	8a	a Gross income from fo (not including \$ contributions reporte See Part IV, line 18	2,985,182 d on line 1c)	of	340,708							
ev.	ŀ	b Less direct expenses		ь		4						
ar F		c Net income or (loss)		sing ev	ents	_	-633,607	,				-633,607
)th	9a	Gross income from g		ies								
U		See Part IV, line 19		а	}							
	ŀ	b Less direct expense:	c	ь		-						
		c Net income or (loss)			les	_						
		aGross sales of invent returns and allowand	ory, less	a								
		b Less cost of goods s		b								
		Miscellaneous		veiit	Business Code							
	11	1a PARKING			900099	9	8,409,109					8,409,109
	ŀ	OTHER ANCILIARY S	ERVICES		900099	9	6,486,472	2	6,486,472			
	•	CAFETERIA/VENDING	G		900099	9	3,827,959					3,827,959
	(d All other revenue .				1						
		e Total. Add lines 11a			•		10.75-					
	12	2 Total revenue. See	Instructions				18,723,540					
						3,	119,994,657	' 2,	817,961,556		6,098,373	205,583,215 Form 990 (2017)

22 Depreciation, depletion, and amortization

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e **26 Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

23 Insurance . . .

expenses on Schedule O)

c COMMUNITY ACTIVITIES

d LINEN & LAUDERING SERVI

b DIETARY SERVICES

e All other expenses

a MEDICAL & PHARMACY SUPP

Form 990 (2017)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all comple	_	·	lete column (A)	
Check if Schedule O contains a response or note to any	/ line in this Part IX			🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	4,450,728	4,450,728		
2 Grants and other assistance to domestic individuals See Part IV, line 22	1,276,698	1,276,698		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	19,489,633	1,948,963	17,540,670	
6 Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7 Other salaries and wages	885,868,092	725,876,964	158,087,912	1,903,216
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	69,308,316	55,882,535	13,286,413	139,368
9 Other employee benefits	30,087,348	26,288,490	3,732,102	66,756
10 Payroll taxes	66,809,401	53,867,687	12,807,371	134,343
11 Fees for services (non-employees)				
a Management				
b Legal	2,284,417	1,846,493	437,924	
c Accounting	12,094		12,094	
d Lobbying	494,151	494,151		
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	824,535,470	678,588,740	145,393,539	553,191
12 Advertising and promotion	32,837	26,542	6,295	
13 Office expenses	5,181,211	3,846,793	993,239	341,179
14 Information technology				
15 Royalties				
16 Occupancy	82,719,946	66,205,248	16,514,698	
17 Travel	3,661,876	2,916,743	701,982	43,151
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 Conferences, conventions, and meetings				
20 Interest	24,995,295	24,995,295		
21 Payments to affiliates	11,762,763	11,762,763		

111,215,865

32,536,869

549,465,182

10,806,393

8,652,716

6,853,162

15,093,665

2,767,594,128

89,895,769

32,169,162

549,465,182

8,733,114

3,098,309

5,539,410

11,959,981

2,361,135,760

21,320,096

367,707

2,071,587

728,606

1,313,752

2,961,330

398,277,317

1,692

4,825,801

172,354

8,181,051

Form 990 (2017)

Assets or 30

Net

31

32

33

34

399,733,779

30

31

32

33

34

1,985,287,295

3.869.962.766

Form **990** (2017)

1,665,042,642

3.562.454.011

Page **11**

852 525

	beginning or year		End of year
. Cash-non-interest-bearing	846,944	1	860
! Savings and temporary cash investments	182,880,577	2	440,646
Pledges and grants receivable, net		3	

344,759,295 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part 5

Check if Schedule O contains a response or note to any line in this Part IX

II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L

Assets Notes and loans receivable, net . . Inventories for sale or use . 36.252.531 8 41,280,000 57.824.380 55.704.006 9 Prepaid expenses and deferred charges .

10a Land, buildings, and equipment cost or other 2,127,782,334 10a basis Complete Part VI of Schedule D 1,009,946,765 1,061,864,699 10c 1,065,917,635 b Less accumulated depreciation 10b

807.357.950 837.850.214 11 Investments—publicly traded securities . 11 889.888.919 786.925.444 12 12 Investments—other securities See Part IV, line 11 . 13 Investments—program-related See Part IV, line 11 . 44,774,265 14 Intangible assets

13 14 44.774.265 187,922,385 196.270.046 15 15 Other assets See Part IV, line 11 . 3,562,454,011 3,869,962,766 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 17 Accounts payable and accrued expenses 399,937,709 17 407,700,845 18 Grants payable . . . 18 19 40,243,522 19 Deferred revenue . . .

Tax-exempt bond liabilities 20 93,642,761 20 21

21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

39,005,260 93,678,200 Liabilities persons Complete Part II of Schedule L . 22 180.304.180 180.396.983 23 23 Secured mortgages and notes payable to unrelated third parties . . .

24 24 Unsecured notes and loans payable to unrelated third parties . Other liabilities (including federal income tax, payables to related third parties, 1.183.283.197 25 1.163.894.183 25 and other liabilities not included on lines 17-24) Complete Part X of Schedule D

26 1,897,411,369 Total liabilities. Add lines 17 through 25 . 26

1,884,675,471 Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 1.556.314.720 27 1.869.724.324

Fund Balances 28 60.352.766 28 66,637,129 Temporarily restricted net assets 48.375.156 48.925.842 29 29 Permanently restricted net assets

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Page **12**

25,618,372

No

Νo

1,985,287,295

Yes

Yes

Yes

Yes

Yes Form 990 (2017)

2a

3a

3b

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,119,994,657
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,767,594,128
3	Revenue less expenses Subtract line 2 from line 1	3	352,400,529

1,665,042,642 -57.774.248

☐ Cash ☑ Accrual ☐ Other

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 5 Donated services and use of facilities

Form 990 (2017)

Schedule O

1 Accounting method used to prepare the Form 990

Audit Act and OMB Circular A-133?

Investment expenses . . 7

8 Prior period adjustments Other changes in net assets or fund balances (explain in Schedule O) 9 10

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) Part XII **Financial Statements and Reporting** Check if Schedule O contains a response or note to any line in this Part XII . . .

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? 2b

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

consolidated basis, or both Consolidated basis ☐ Both consolidated and separate basis Separate basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

of the audit, review, or compilation of its financial statements and selection of an independent accountant? 2c

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

Additional Data

Form 990 (2017)

SEE SCHEDULE O

Form 990, Part III, Line 4a:

Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

numer 17

Software ID:

TALL NEW HAVE

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

and Independent Contractors

TRUSTEE

TRUSTEE

VINCENT CALARCO

JOSEPH CRESPO

MARY FARRELL

MICHAEL FLYNN

TRUSTEE

TRUSTEE

SECRETARY/TRUSTEE

CHAIRMAN/TRUSTEE

WILLIAM GINSBERG

......

	any hours			ecto	r/tr	ustee)	1	organization	organizations	from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
BRUCE ALEXANDER TRUSTEE	1 00	×						0	0	0
ROBERT ALPERN TRUSTEE	1 00	x						0	0	0
THOMAS BALCEZAK SR VP & CMO/TRUSTEE	25 00 15 00	X		х				672,555	401,813	287,017
MARNA BORGSTROM	24 00	X		x				2,397,870	1,598,581	752,997

TRUSTEE	0 00							
THOMAS BALCEZAK	25 00							_
		X	x			672,555	401,813	
SR VP & CMO/TRUSTEE	15 00					,	·	
MARNA BORGSTROM	24 00							_
		X	l x l			2,397,870	1,598,581	
CEO/TRUSTEE	16 00					, ,	. ,	
BISHOP THEODORE BROOKS	1 00							_

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	any nours	and a director/trustee)						Organization	organizations	from the	
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
THOMAS HANSON	1 00	×						0	0	0	
TRUSTEE	0 00										
AARON HOLLANDER	1 00	×						0	0	0	
TRUSTEE	0 00	, ,							-	_	
THOMAS B KETCHUM TRUSTEE	1 00	х						0	0	0	
JOHN LAHEY TRUSTEE	1 00	×						0	0	0	
MARVIN LENDER	1 00										

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TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

LINDA MASCI

JULIA MCNAMARA

VICE CHAIR/TRUSTEE

THANASIS MOLOKOTOS

SISTER ROSEMARY MOYNIHAN

LINDA KOCH LORIMER

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
STEPHEN MURPHY TRUSTEE	1 00	×				_		0	0	0
PETER SALOVEY TRUSTEE	1 00	х						0	0	0
PETER SCHULAM TRUSTEE	1 00	х						0	0	0
MICHAEL SPROULE TRUSTEE	1 00	×						0	0	0
JAMES TORGERSON	1 00									

0

1,910,463

1,007,922

594,007

799,855

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477,616

251,980

486,006

0

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310,089

268,033

229,330

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8 00 32 00

8 00 22 00

18 00 40 00

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TRUSTEE

PRESIDENT/TRUSTEE (CURRENT YEAR COMP)

PRESIDENT/TRUSTEE (VESTED DEFERRED

JONI HANSSON - EFF 10117

RICHARD D'AQUILA

RICHARD D'AQUILA

WILLIAM ASELTYNE

KEITH CHURCHWELL

TRUSTEE

SR VP

SR VP

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

VINCENT TAMMARO

ENA WILLIAMS EFF 452018

SR VP (CURRENT YEAR COMP)

SR VP (VESTED DEFERRED

SR VP & CFO

KEVIN WALSH

KEVIN A MYATT

KEVIN A MYATT

VP

SR VP

	any nours	l	a air	ecto	or/tr	ustee)	organization	organizations	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
MICHEAL HOLMES	40 00			x				714,900	0	217,807	
SR VP	0 00			L^				714,300	3	217,007	
ABE LOPMAN	40 00							022.125	0	100 270	
SR VP	0 00			×				923,135	U	188,378	
VINCENT PETRINI	30 00			l							
SR VP	10 00			X				514,371	171,458	199,121	
	38 00			1							

VINCENT PETRINI	30 00		$_{x}$			514,371	171,458	199,121	
SR VP	10 00					314,371	171,430	199,121	
CYNTHIA SPARER	38 00		×			929,957	0	124,691	
SR VP	2 00		^			929,937	0	124,691	
LISA STUMP	20 00		x			384,457	384,457	238,724	
SR VP	20 00		^			364,437	364,437	238,724	
VINCENT TAMMADO	20 00								

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20 00 40 00

0 00 40 00

0 00 20 00

20 00 20 00

20 00

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631,124

553,059

456,432

454,417

1,035,950

631,124

454,417

1,035,950

301,094

157,887

97,694

150,954

0

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless hours per compensation compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	arry riours	. 1					,	Organization	Organizations	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
THOMAS DONOHUE VP	40 00					x		635,007	0	36,129	
RICHARD LISITANO VP	40 00					х		468,796	0	92,918	
SUSAN MAXWELL VP	40 00					х		472,958	0	59,254	
MARJORIE GUGLIN VP	40 00					x		448,963	0	82,607	
MARK RUSSI	40 00					х		411,388	0	61,626	

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133,027

754,535

649,751

435,291

78,071

40,644

1,677,835

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-	
MARJORIE GUGLIN	
VP	
MARK RUSSI	
MEDICAL DIRECTOR	

PETER HERBERT

FORMER OFFICER

......

FORMER OFFICER

FORMER OFFICER

FORMER OFFICER

FORMER OFFICER

JAMES STATEN

THOMAS LEARY

STEPHEN MERZ

PAUL PATTON

and Independent Contractors

and Independent Contractors (A)

Name and Title

hours per week (list any hours for related organizations below dotted line)
 0 00

(B)

Average

00 0 00 employee

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Institutio

Position (do not check more than one box, unless person is both an officer and a director/trustee)

Reportable compensation from the organization (W- 2/1099-MISC) 635,924

(D)

Reportable

compensation from related organizations (W- 2/1099-MISC)

(E)

amount of other compensation from the organization and related organizations

8,605

(F)

Estimated

SUE FITZSIMONS

FORMER OFFICER

efil	e GR/	APHIC pri	nt - DO NO	T PROCESS	As Filed Data -			DLN: 93	3493225004179		
SCI	HED	ULE A		Dublic 4	Charity Statu	e and Dul	olic Supp	ort	OMB No 1545-0047		
	m 990		Cor		Charity Statu				2017		
990I		• ••	Coi	iipiete ii tiie oi	4947(a)(1) nonexe	mpt charitable	trust.	a section	ZUI /		
Donart	mant af	the Treasury	▶ Inf	ormation abou	Nattach to Form • It Schedule A (Form			ctions is at	Open to Public		
Interna	ıl Reyen	nue Service			•	ov/form990.			Inspection		
		h e organiza AVEN HOSPITAI						Employer identific	ation number		
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	rt I				us (All organization it is (For lines 1 thro			see instructions.			
1	/ gam.		•		sociation of churches	•		(A)(i)			
2		•		•				(~)(-)			
					1)(A)(ii). (Attach Sch	•	• •	••••			
3	✓	·	•	•	vice organization desci			-			
4			esearch orga and state _	inization operat	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's		
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170 (b)(1)(A)(iv). (Complete Part II)										
6		A federal, s	tate, or loca	government or	governmental unit de	scribed in sectio	on 170(b)(1)(A)(v).			
7				rmally receives (vi). (Complete	a substantıal part of ıt Part II)	s support from a	governmental u	nit or from the genera	al public described in		
8		A communi	ty trust desc	rıbed ın sectior	170(b)(1)(A)(vi)	(Complete Part I	I)				
9		An agricultural research organization described in 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university.									
10		An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)									
11					exclusively to test fo	r public safety S	ee section 509	(a)(4).			
12		more public	ly supported	l organizations d	d exclusively for the be described in section 5 the type of supporting	09(a)(1) or sec	ction 509(a)(2). See <mark>section 509(a</mark>			
a		Type I. A so	upporting or n(s) the pow	ganızatıon oper	ated, supervised, or co appoint or elect a majo	ontrolled by its s	upported organiz	zation(s), typically by			
b		Type II. A manageme	supporting on t of the sup	organization sup porting organiza	ervised or controlled i						
С		Type III fo	ınctionally		supporting organizatio				ted with, its		
d		Type III n functionally	on-function	nally integrate The organizatio	ons) You must com d. A supporting organi n generally must satis	ization operated fy a distribution i	in connection wi requirement and	th its supported orgar	, ,		
e		Check this	oox if the or	ganization recei	t IV, Sections A and ved a written determin	nation from the II		pe I, Type II, Type II	I functionally		
f	Enter		• •	ion-functionally d organizations	integrated supporting	organization					
g				-	ipported organization(5)					
		Name of supp organization	orted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	, ' 	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
						Yes	No				
Tota					_						
		work Reduc	tion Act No	tice, see the I	structions for	Cat No 11285	5F \$	Schedule A (Form 9	90 or 990-EZ) 2017		

III. If the organization fails to qualify under the tests listed below, please complete Part III.)											
Section A. Public Support											
Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total					
Gifts, grants, contributions, and membership fees received (Do not											

1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d)2016	(e) 2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
9	income from similar sources Net income from unrelated business						
9	activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or						
			l	1			1

loss from the sale of capital assets (Explain in Part VI) **Total support.** Add lines 7 through 11 12 Gross receipts from related activities, etc. (see instructions) Section C. Computation of Public Support Percentage

Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) 14 15 ightharpoonupand stop here. The organization qualifies as a publicly supported organization

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, 15 Public support percentage for 2016 Schedule A, Part II, line 14 16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

▶□ organization b 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly ▶□ supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Р	Support Schedule for						
	(Complete only if you cl the organization fails to						er Part II. If
Se	ection A. Public Support	quality under t	ine tests listed i	below, please co	ompiete Part II.,)	
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(6) 2015	(4) 2016	(e) 2017	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6) ection B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
ь	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years. If the Form 990 is for	l r the organization	l 's first, second, th	L urd, fourth, or fift	l lax vear as a sec	ction 501(c)(3) o	l rganization.
	check this box and stop here			,,	,		▶ □
Se	ection C. Computation of Public S	Support Perce	ntage				
15	Public support percentage for 2017 (lin			column (f))		15	
16	Public support percentage from 2016 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr	nent Income	Percentage				
17	Investment income percentage for 201	7 (line 10c, colur	nn (f) divided by	lıne 13, column (f	·))	17	
18	Investment income percentage from 20	016 Schedule A, I	Part III, line 17			18	
	331/3% support tests—2017. If the	organization did n	ot check the box	on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and s						ightharpoons
	33 1/3% support tests—2016. If the						. —
_	not more than 33 1/3%, check this box	-			· ·		ightharpoons
20	Private foundation. If the organization	-	-				ightharpoons

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	in section 309(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a	İ	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·	
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or		$\overline{}$	
	supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes		$\overline{}$	
		4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below			
	cnecked 12a or 12b in Part I, answer (b) and (c) below	4a		
b	eorganization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c		
5a	the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported panizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in Part VI.	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

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9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization			
5	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
s	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct The organization satisfied the Activities Test. Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard	3b		

	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O)raani:	zatione	Pag
1	Check here if the organization satisfied the Integral Part Test as a qualifying true	_		Part VI) Soc
_	instructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) $\frac{1}{2}$	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in	ntegrate	d Type III supporting or	ganization (see

Qualified set-aside amounts (prior IRS approval require			
Other distributions (describe in Part VI) See instructio	ns		
Total annual distributions. Add lines 1 through 6			
Distributions to attentive supported organizations to wh details in Part VI) See instructions	ich the organization is respon	sive (provide	
Distributable amount for 2017 from Section C, line 6			
Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(iii) Distributable Amount for 2017		
	Other distributions (describe in Part VI) See instruction Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to whole details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see	Other distributions (describe in Part VI) See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is respondetails in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i))	Other distributions (describe in Part VI) See instructions Total annual distributions. Add lines 1 through 6 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i) Underdistributions

details in Part VI) See instructions	Terraine organization is respons	sive (provide	
9 Distributable amount for 2017 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
а			
b From 2013			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2017	Distributable Amount for 2017
Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			
d From 2015			
e From 2016			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			

Schedule A (Form 990 or 990-EZ) (2017)

i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

a Excess from 2013. **b** Excess from 2014. c Excess from 2015. **d** Excess from 2016. e Excess from 2017.

instructions)

See instructions

3j and 4c 8 Breakdown of line 7

Additional Data

Software ID: Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

OMB No 1545-0047

DLN: 93493225004179

Department of the Treasury

EZ)

(Form 990 or 990-

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

		www.irs.gov/10	<u> </u>					
	the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C							
• 5	• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B							
	Section 527 organizations Complete Part I-A only							
		Form 990, Part IV, Line 4, or Form 9						
• 5	 Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A 							
		ו nave אטו זוופט Form 1768 (פופכזוסח טו ה Form 990, Part IV, Line 5 (Proxy Ta						
	ky Tax) (see separate instruction		x) (see separate ii	iistructions) or Form 3	50-LZ, Fait V, illie 55C			
	Section 501(c)(4), (5), or (6) organiz							
	ne of the organization	•		Employer id	lentification number			
YAL	E NEW HAVEN HOSPITAL							
_			=047 >	06-0646652				
	· · · · · · · · · · · · · · · · · · ·	nization is exempt under section						
1	"political campaign activities")	iization's direct and indirect political cai	mpaign activities in	Part IV (see instruction	is for definition of			
2	Political campaign activity expend	itures (see instructions)		>	\$			
3	Volunteer hours for political camp	aign activities (see instructions)						
Part	t I-B Complete if the orga	nization is exempt under section	on 501(c)(3).					
1	Enter the amount of any excise ta	ex incurred by the organization under s	ection 4955	>	\$			
2	Enter the amount of any excise ta	ax incurred by organization managers u	inder section 4955	>	\$			
3	If the organization incurred a sect	tion 4955 tax, did it file Form 4720 for	this year?		☐ Yes ☐ No			
4a	Was a correction made?				☐ Yes ☐ No			
b	If "Yes," describe in Part IV							
Pari	t I-C Complete if the orga	nization is exempt under section	on 501(c), exce	ept section 501(c)(3).			
1	Enter the amount directly expend	ed by the filing organization for section	527 exempt funct	ion activities	\$			
2	Enter the amount of the filing org function activities	anization's funds contributed to other o	organizations for se	ection 527 exempt	\$			
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and o	n Form 1120-POL,	line 17b ►	\$			
4	Did the filing organization file For	m 1120-POL for this year?			☐ Yes ☐ No			
5	organization made payments For of political contributions received	employer identification number (EIN) or each organization listed, enter the am that were promptly and directly deliver ee (PAC) If additional space is needed,	ount paid from the ed to a separate p	filing organization's fun olitical organization, suc	nds Also enter the amount			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	contributions received			
1								
2								
3								
1								
					_			

2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures Schedule C (Form 990 or 990-EZ) 2017 Page 3 Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes Nο Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? No Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Yes Media advertisements? No C Mailings to members, legislators, or the public? Yes 500 Publications, or published or broadcast statements? No Grants to other organizations for lobbying purposes? No q Direct contact with legislators, their staffs, government officials, or a legislative body? Yes 280.250 Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? No Other activities? Yes 213,401 Total Add lines 1c through 1i 494.151 2a Nο Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No 1 Were substantially all (90% or more) dues received nondeductible by members? 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year b Carryover from last year 2b c Total 2c 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3

the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does

expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)

Part IV

Supplemental Information

Return Reference

Explanation THE AMOUNT REPORTED IN "OTHER ACTIVITIES" REPRESENTS A PORTION OF PROFESSIONAL DUES PART II-B, LINE 1

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

ATTRIBUTABLE TO LOBBYING DURING 2018 ALSO, THE HEALTH SYSTEM OFFICIALS HAD MEETINGS AND CONTACTS WITH STATE GOVERNMENT OFFICIALS, INCLUDING STATE LEGISLATORS AND THEIR STAFF TO DISCUSS VARIOUS HEALTH CARE REFORM PROPOSALS YALE NEW HAVEN HOSPITAL IS PART OF AN

AFFILIATED GROUP WITH THE FOLLOWING LOBBYING EXPENSES BRIDGEPORT HOSPITAL EIN 06-0646554 \$ 110,224 GREENWICH HOSPITAL EIN 06-0646659 \$ 83,870 LAWRENCE + MEMORIAL HOSPITAL EIN 06-

46-0543230 \$ 12,797

Schedule C (Form 990 or 990EZ) 2017

0646704 \$ 82,331 NORTHEAST MEDICAL GROUP EIN 06-1330992 \$ 42,848 LMW HEALTHCARE, INC EIN

4 5 efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D**

Supplemental Financial Statements

OMB No 1545-0047

DLN: 93493225004179

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

Inspection

	E NEW HAVEN HOSPITAL				p	loyer racinimization number
						646652
Pa	rt I Organizations Maintaining Donor Advi				r Acc	ounts.
	Complete if the organization answered "Ye					(h)Eundo and other accounts
1	Total number at end of year	(a) Dono	advi	sed funds		(b)Funds and other accounts
1	•					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor adviso organization's property, subject to the organization's ex			ets held in donor ad	lvised f	unds are the
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?					
Pa	rt III Conservation Easements. Complete if th	ne organization a	nswe	red "Yes" on Forr	n 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organ	-				
	Preservation of land for public use (e g , recreation	n or education)		Preservation of an	histori	cally important land area
	☐ Protection of natural habitat	,				historic structure
			_	i reservation or a t	.ci unet	i matoric addition
_	Preservation of open space	16.1			_	
2	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservat	ion co	ntribution in the for	m of a	conservation Held at the End of the Year
а	Total number of conservation easements				2a [Heid at the Lifd of the fedi
b	Total acreage restricted by conservation easements				2b	
c	Number of conservation easements on a certified histori	c structure included	d in (a)	2c	
d	Number of conservation easements included in (c) acqui		•	'	2d	
	structure listed in the National Register					an make an element the
3	Number of conservation easements modified, transferre tax year ▶	d, released, exting	uisned	i, or terminated by	the org	anization during the
4	Number of states where property subject to conservatio	n easement is loca	ted 🕨			
5	Does the organization have a written policy regarding the and enforcement of the conservation easements it holds		ing, in	spection, handling	of viola	tions,
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of vi	olatio	ns, and enforcing co	onserva	
7	Amount of expenses incurred in monitoring, inspecting, \$ \\$	handling of violation	ons, ai	nd enforcing conser	vation	easements during the year
8	Does each conservation easement reported on line 2(d) and section 170(h)(4)(B)(ii)?	above satisfy the i	equire	ements of section 1	70(h)(4	4)(B)(I) ☐ Yes ☐ No
9	In Part XIII, describe how the organization reports cons balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemen	footnote to the org				
Par	Organizations Maintaining Collections Complete if the organization answered "Ye				er Sir	nilar Assets.
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, e	ducat	on, or research in f		
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for pub following amounts relating to these items					
(i) Revenue included on Form 990, Part VIII, line 1					> \$
(i	i)Assets included in Form 990, Part X					▶ \$
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS:				ncıal ga	
а	Revenue included on Form 990, Part VIII, line 1	(, (, , , , , , , , , , , , , , , ,	y			▶ \$
b	Assets included in Form 990, Part X					> \$
For I	Paperwork Reduction Act Notice, see the Instruction	ns for Form 990.		Cat No.	52283	D Schedule D (Form 990) 201

Par	3111	Organizations Ma	aintaining Coll	ections o	f Art, His	stori	cal Tı	reası	ıres, o	r Other	Similar As	sets (conti	nued)	
3		g the organization's acq s (check all that apply)	uisition, accession	, and other	records, c	heck a	any of	the fo	llowing t	hat are a	sıgnıfıcant u	ise of its coll	ection	
а		Public exhibition				d		Loan	or exch	ange prog	rams			
b		Scholarly research				e		Othe	r					
С		Preservation for future	generations											
4	Provi Part	ide a description of the XIII	organization's colle	ections and	explain ho	w the	y furth	ner the	e organiz	zation's ex	empt purpo	se in		
5		ng the year, did the orga ts to be sold to raise fur									ular	☐ Yes	□ N	o
Par	t IV	Escrow and Cust Complete if the ord X, line 21.			' on Form	990	, Part	IV, lı	ne 9, o	r reporte	ed an amou	ınt on Form	990,	Part
1a		e organization an agent ded on Form 990, Part)		n or other I	ntermedia	ry for	contril	bution	s or oth	er assets	not	☐ Yes	☑ N	0
b	If "Y	es," explain the arrange	ement in Part XIII	and comple	te the follo	wing	table				Α	mount		_
c		nning balance		•						1c				_
d	Addıt	tions during the year								1d				_
e	Dıstr	ributions during the year	-							1e				_
f	Endır	ng balance								1f				_
2a	Dıd t	he organization include	an amount on For	m 990, Par	t X, line 21	., for	escrow	or cu	istodial a	ccount lia	bility?	Yes	N	_
b	TE "V	es," explain the arrange	mont in Part VIII	Chack hard	ouf the eve	lanatu	on has	hoon	provido	d in Bart \	/III			•
	rt V	Endowment Fund												
Гα		Liidowinentian	us. complete ii	(a)Current			or yea			ears back	(d)Three yea		our year	rs back
1a	Beginr	ning of year balance .			698,000	(-)	87,639			35,431,600		145,000		261,000
b	- Contri	butions			1,000		33	3,000		128,000	18,	630,331	3,	493,000
С	Net in	vestment earnings, gair	ns, and losses	6,	722,000		8,242	2,000		6,591,400	1,	271,318	11,	289,000
d	Grants	s or scholarships												
		expenditures for facilitie	es	4,	233,000		4,216	5,000		4,512,000	6,	615,049	5,	898,000
f	Admın	istrative expenses .												
g	End of	f year balance	[94,	188,000		91,698	3,000	8	37,639,000	85,	431,600	72,	145,000
2	Provi	ide the estimated percei	- ntage of the curre	nt year end	balance (l	ıne 1g	g, colu	mn (a)) held a	s				
а	Board	d designated or quasi-e	ndowment 🟲											
b	Perm	nanent endowment 🟲	51 940 %											
c	Temp	porarily restricted endov	wment ► 48 0	60 %										
		percentages on lines 2a												
3а		here endowment funds	not in the possess	sion of the c	organizatio	n that	are h	eld an	d admın	istered fo	r the		V	NI -
	_	nization by Inrelated organizations										3a(i)	Yes	No No
		related organizations .				• •						3a(ii)		No
b		es" on $3a(\pi)$, are the rel		s listed as r	equired on	Sche	dule R	· .	· · ·			3b		
4	Desc	ribe in Part XIII the inte	ended uses of the	organızatıor	n's endown	nent f	unds							
Par	t VI													
		Complete if the or												
	Descr	uption of property	(a) Cost or othe (Investmer		(b) Cost or	other	basis (d	other)	(c) Acc	umulated o	lepreciation	(d) Bo	ook valu	e
1a	Land						52,20	5,635					52	2,205,635
b	Buıldır	ngs					274,16	52,476			105,244,150		168	3,918,326
c	Leasel	hold improvements				1	,147,26	51,322			463,149,308		684	,112,014
d	Equipr	ment					569,64	10,380			493,471,241		76	5,169,139

84,512,521

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

84,512,521

1,065,917,635

Schedule D (Form 990) 2017			Page 3
Part VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12.	ne organization ansv	vered "Yes" on Form	990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b) Book value		ethod of valuation d-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(A) YALE U ENDOWMENT FUND	786,925,444		F
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	786,925,444		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' on F			
(a) Description of investment	(b) Book value		ethod of valuation d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization answered	d 'Yes' on Form 990, Pa	ı art IV, line 11d See For	m 990, Part X, line 15
(a) Description	·	·	(b) Book value
(1) INVESTMENT IN RELATED ORGS / OTHER			56,809,383
(2) PROFESSIONAL LIABILITIES INS RECOVERIES (3) DEFERRED EMPLOYEE BENEFITS			64,162,922 75,297,741
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)			▶ 196,270,046
Part X Other Liabilities. Complete if the organization a	answered 'Yes' on Fo	orm 990, Part IV, line	e 11e or 11f.
See Form 990, Part X, line 25. 1. (a) Description of liability	(b) B	ook value	
(1) Federal income taxes	(-7-		
ACCRUED POST RETIREMENT BENEFITS		169,355,270	
INSURANCE LIABILITY / OTHER		464,060,536	
CAPITAL LEASES		42,466,767	
DUE TO PARENT - T/E BOND LIABILITY		488,011,610	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	>	1,163,894,183	
2. Liability for uncertain tax positions. In Part XIII, provide the text o			
proaptzation's Hability for Uncertain tax positions under FIN 48 (ASC 7	/4UI I DECK DETE IT THE	TEXT OF The footbote ha	s been provided in Part XIII IVI

Schedule D (Form 990) 2017

Page 4

1	Total revenue, gains, and other s	upport per audited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on i	nvestments	2a			
b	Donated services and use of facili	ties	2b			
c	Recoveries of prior year grants		2 c			
d	Other (Describe in Part XIII) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line $\mathbf{2e}$ from line 1 .				3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line 1				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII) .		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 and 4d	c. (This must equal Form 990, Part I, line 12)			5	
Par		penses per Audited Financial Statem zation answered 'Yes' on Form 990, Part			Retur	n.
1	Total expenses and losses per au	dited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25				
а	Donated services and use of facili	ties	2a			
b	Prior year adjustments		2b			
С	Other losses		2c			
d	Other (Describe in Part XIII) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII) .		4b			
С					4c	
5		Ic. (This must equal Form 990, Part I, line 18) .		5	
Pai	t XIII Supplemental Info	ormation				
Pro XI,	vide the descriptions required for P lines 2d and 4b, and Part XII, lines	art II, lines 3, 5, and 9, Part III, lines 1a and 4 2d and 4b Also complete this part to provide	4, Part any a	IV, lines 1b and 2b, Part dditional information	V, line	e 4, Part X, line 2, Part
	Return Reference		Exp	planation		
See A	Addıtıonal Data Table					

Page 5		Schedule D (Form 990) 2017
	ormation (continued)	Part XIII Supplemental Info
	Explanation	Return Reference

Schedule D (Form 990) 2017

Additional Data

Software ID:

Software Version: **EIN:** 06-0646652

Name: YALE NEW HAVEN HOSPITAL

AL POOLED INVESTMENT POLICY, INCLUDING TO PROVIDE FREE CARE, ALL IN ACCORDANCE WITH DONORS

Supplemental Information

THE ENDOWED FUNDS' INTENDED USE IS TO GENERATE INCOME TO SUPPORT YALE NEW HAVEN HOSPITAL P. ROGRAM SERVICE FUNCTIONS AND OTHER OPERATIONS IN ACCORDANCE WITH THE YALE NEW HAVEN

PART V, LINE 4

WISHES

Return Reference Explanation HOSPIT

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	YALE NEW HAVEN HOSPITAL IS INCLUDED IN THE CONSOLIDATED YALE NEW HAVEN HEALTH SYSTEM AND S UBSIDIARIES AUDITED FINANCIAL STATEMENTS FOLLOWING IS THE FOOTNOTE FROM THE CONSOLIDATED FINANCIAL STATEMENTS MOST ENTITIES WITHIN THE SYSTEM ARE NOT FOR PROFIT CORPORATIONS AS D ESCRIBED IN SECTION 501(C)(3) OF THE CODE, AND ARE GENERALLY EXEMPT FROM FEDERAL INCOME TA XES PURSUANT TO SECTION 501(A) OF THE CODE PROVISIONS FOR INCOME TAXES AND DEFERRED TAXES , WHICH ARE NOT MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS, HAVE BEEN MADE FOR THE TAXABLE ENTITIES LISTED ABOVE UNDER THE DESCRIPTION OF THE SYSTEM U S GAAP REQUIRES THE SYSTEM TO EVALUATE TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN THE COURSE OF PREPARING THE SYSTEM'S TAX RETURNS TO DETERMINE WHETHER THE TAX POSITIONS ARE "MORE LIKELY THAN NOT" OF BEING SUSTAINED BY THE APPLICABLE TAX AUTHORITY BASED UPON THE TECHNICAL MERITS OF THE POSITION THE SYSTEM RECOGNIZES THE EFFECT OF TAX POSITIONS ONLY IF THEY ARE MORE LIKELY THAN NOT OF BEING SUSTAINED THIS EVALUATION HAD NO IMPACT ON THE OPERATIONS OF THE SYSTEM AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2018 AND 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493225004179 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. **Employer identification number** Name of the organization YALE NEW HAVEN HOSPITAL 06-0646652 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No 1 8 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2017

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b) Event #2 (c)Other events (d) Total events **CTF BIKE RIDE FRIENDS BALL** (add col (a) through (total number) (event type) (event type) col (c)) Revenue 1 Gross receipts. 2,848,567 227,339 249,984 3,325,890 2 Less Contributions. 2,658,715 146,099 180,368 2,985,182 3 Gross income (line 1 minus 189,852 81,240 69,616 340,708 line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses Rent/facility costs 2,000 35,759 37,759 7 Food and beverages 32,321 64,026 96,347 8 Entertainment 5,890 5,890 Other direct expenses 766,214 3,233 64,872 834,319 **10** Direct expense summary Add lines 4 through 9 in column (d) 974,315 11 Net income summary Subtract line 10 from line 3, column (d) -633,607 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes____ Yes % Yes % 6 Volunteer labor No No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities _ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain _

Sche	dule G (Form 990 or 990-EZ) 2017				F	Page 3		
11	Does the organization conduct gaming	activities with nonmembers?		Yes	□No			
12	Is the organization a grantor, beneficial formed to administer charitable gaming	ry or trustee of a trust or a member of a partnership or other entit	ΣY	□Yes	□No			
13	Indicate the percentage of gaming acti	vity conducted in						
а	The organization's facility		13	а		%		
b	An outside facility		13	ь		%		
14	Enter the name and address of the per	son who prepares the organization's gaming/special events books	and record	s				
	Name ►							
	Address •							
15a	Does the organization have a contract revenue?	with a third party from whom the organization receives gaming		□Yes	□No			
Ь		evenue received by the organization ► \$ a the third party ► \$	and the					
c	If "Yes," enter name and address of the	e third party						
	Name •							
	Address ►							
16	Gaming manager information							
	Name ▶							
	Gaming manager compensation ▶ \$							
	Description of services provided ►							
	☐ Director/officer	☐ Employee ☐ Independent contractor						
17	Mandatory distributions							
а	Is the organization required under state retain the state gaming license?	e law to make charitable distributions from the gaming proceeds to)	□Yes	Пио			
b	Enter the amount of distributions requi	red under state law distributed to other exempt organizations or spities during the tax year > \$	pent	63				
Pai		on. Provide the explanations required by Part I, line 2b, col 5c, 16, and 17b, as applicable. Also provide any additional				s).		
	Return Reference	Explanation						

Schedule G (Form 990 or 990-EZ) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493225004179 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** YALE NEW HAVEN HOSPITAL 06-0646652 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% ☐ 200% **☑** Other 25000 0000000000 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% □ 400% ☑ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 38,934 311,759,252 117,563,269 194,195,983 7 020 % Medicaid (from Worksheet 3, column a) 388,428 589,052,100 374,392,204 214,659,896 7 760 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 427,362 900,811,352 491,955,473 408,855,879 14 780 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 18 48,291 9,987,222 2,723,873 7,263,349 0 260 % Health professions education (from Worksheet 5) 5 2,325 96,660,316 27,500 96,632,816 3 490 % Subsidized health services (from 3,698,148 Worksheet 6) 23,336 11,002,225 7.304.077 0 260 % Research (from Worksheet 7) 0 0 0 Cash and in-kind contributions for community benefit (from Worksheet 8) 1,409,991 1,409,991 0 050 % 11 j Total. Other Benefits 35 73,994 119,059,754 6,449,521 112,610,233 4 060 % k Total. Add lines 7d and 7j 498,404,994 35 501,356 1,019,871,106 521,466,112 18 840 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2017

	Community Build during the tax year									activi	ties
	communities it ser		(b) Persons served	(c) Total communit			ffsetting	(e) Net commu		(f) Pero	ent of
		activities or programs (optional)	(optional)	building expense		reven	ue	building exper	ise	total ex	pense
1	Physical improvements and housing	1	0	140,00)		0	140	0,000	0	010 %
2	Economic development	1	0	657,40	3		0	657	7,403	0	020 %
3	Community support	2	0	122,52	5		0	122	2,526		0 %
	Environmental improvements	0	0)		0				
5	Leadership development and training for community members	1	1)		0				
6	Coalition building	1	0	25,00)		0	2!	5,000		0 %
7	Community health improvement advocacy	0	0				0				
В	Workforce development	3	56	471,89	1		0	47:	1,894	0	020 %
	Other	1	0	· ·			0		1,860		100 %
10	Total	10		4,128,68	3			4,128	3,683	0	150 %
	Bad Debt, Medica	are, & Collection	Practices								
	ction A. Bad Debt Expense									Yes	No
1	Did the organization report b	oad debt expense in a	accordance with Hea	athcare Financial Ma	nagem • •	ent A	ssociatio • •	n Statement	1	Yes	
2	Enter the amount of the organized methodology used by the organized by the					2		78,367,765			
3	Enter the estimated amount eligible under the organization	of the organization's	bad debt expense	attributable to patie	-			/6,36/,/63			
	methodology used by the organization including this portion of bad	ganization to estimat	te this amount and t			3					
4	Provide in Part VI the text of						nd debt e	expense or the			
e	page number on which this f ction B. Medicare	ootnote is contained	in the attached fina	inciai statements							
5	Enter total revenue received	from Medicare (inclu	uding DSH and IME)		L	5		875,573,891			
6	Enter Medicare allowable cos	sts of care relating to	payments on line 5	5		6		1,024,886,175			
7	Subtract line 6 from line 5 T					7		-149,312,284			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	costing methodology						t			
ie:	Cost accounting system	☐ Cost	t to charge ratio	☐ Oth	ner						
_	Did the organization have a	written debt collectio	on policy during the	tax year?					9a	Yes	
Ŀ	If "Yes," did the organization contain provisions on the col Describe in Part VI	i's collection policy the lection practices to b	nat applied to the la be followed for patie	rgest number of its nts who are known	to qual	ify for	financia		9b	Yes	
2	art IV Management Com								<u> </u>	1	
	(६४५) Rd Y B & A Luther physical point of the state of	icers, directors, trus tee	FOESE मिलिशिशिक्षणा मीर्जिप activity of entity	pro	tions) Irgainiza it % or vnership	stock	tr emp	Officers, directors, ustees, or key ployees' profit % ock ownership %	pr	e) Physic ofit % or ownershi	stock
1 1	NONE	NONE							+		
<u>.</u>							+		+		
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12											
13											
								Schedule	H (Fo	rm 990) 2017

Part V Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) YALE NEW HAVEN HOSPITAL

Page 4

Yes

No

12a

12b

Schedule H (Form 990) 2017

Name of hospital facility or letter of facility reporting group						
	ne number of hospital facility, or line numbers of hospital facilities in a facility porting group (from Part V, Section A):					
_			Yes	No		
_	mmunity Health Needs Assessment					
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No		
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No		
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes			
	If "Yes," indicate what the CHNA report describes (check all that apply)					
	a 🗹 A definition of the community served by the hospital facility					
	b ✓ Demographics of the community					
	c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community d 🗹 How data was obtained					
	e ☑ The significant health needs of the community					
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups					
	g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs					
	h 🗹 The process for consulting with persons representing the community's interests					
	i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)					
4	j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 <u>16</u>					
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes			
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes			

b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes Did the hospital facility make its CHNA report widely available to the public? . . . 7 Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply)

a 🗹 Hospital facility's website (list url) SEE PART V

✓ Other website (list url) SEE PART V

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C)

Did the hospital facility adopt an implementation strategy to meet the significant community health needs Я Yes

identified through its most recently conducted CHNA? If "No," skip to line 11

Indicate the tax year the hospital facility last adopted an implementation strategy 20 16

10

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .

If "Yes" (list url) SEE PART V

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . 10b

Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

Page 5

Name of hospital facility or letter of facility reporting group No

			_
		Yes	
ce during the tax year a written financial assistance policy that			Ī
ncial assistance, and whether such assistance included free or discounted care?	13	Yes	L
eria explained in the FAP			
$^{\circ}$ CG), with FPG family income limit for eligibility for free care of $250\ 00000000000000000000000000000000000$			
describe in Section C)			l
·			
			l
			l
			l
amounts charged to patients?	14	Yes	
for financial assistance?	15	Yes	Ĺ
facility's FAP or FAP application form (including accompanying instructions) explained the ssistance (check all that apply)			
hospital facility may require an individual to provide as part of his or her application			
umentation the hospital facility may require an individual to submit as part of his or			
on of hospital facility staff who can provide an individual with information about the			
on of nonprofit organizations or government agencies that may be sources of			

	meti	nod for applying for financial assistance (check all that apply)			
	a 🗹	Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
		Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	е	Other (describe in Section C)			
16	Was	widely publicized within the community served by the hospital facility?	16	Yes	
	If "Y	es," indicate how the hospital facility publicized the policy (check all that apply)			
		The FAP was widely available on a website (list url) SEE PART V			
		The FAP application form was widely available on a website (list url) SEE PART V			
	c 🗹	A plain language summary of the FAP was widely available on a website (list url) SEE PART V			
	d 🗸	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
		The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
			1		

hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C) Schedule H (Form 990) 2017

Page **6**

YALE NEW HAVEN HOSPITAL

Na	ame of hospital facility or letter of facility reporting group			
			Yes	No
17	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpayment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	a 🗹 Reporting to credit agency(ies)			
	b 🔲 Selling an individual's debt to another party			
	□ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous			

	□ Li Selling an individual's debt to another party		l
	C Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
	d Actions that require a legal or judicial process		
	e ☑ Other similar actions (describe in Section C)		
	f None of these actions or other similar actions were permitted		
L 9	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	N
	If "Yes," check all actions in which the hospital facility or a third party engaged		
	a Reporting to credit agency(ies)		
	b Selling an individual's debt to another party		
	© Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
	d 🗌 Actions that require a legal or judicial process		
	e Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)		
	a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the		

	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	C Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d 🗌 Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs			
	b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
	c 🗹 Processed incomplete and complete FAP applications			
	d ☑ Made presumptive eligibility determinations			
	e Other (describe in Section C)			
	f None of these efforts were made			
Po	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			

	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
	a 🔲 The hospital facility did not provide care for any emergency medical conditions			
	b ☐ The hospital facility's policy was not in writing			
	c 🗌 The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Other (describe in Section C)			

22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care	
	a 🔲 The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period	
	b 🗹 The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period	
4		1

C I The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period **d** The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance 23 No If "Yes," explain in Section C 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any 24 No

If "Yes," explain in Section C

Page 8 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.							
						Form and Line Reference	Explanation
						See Add'l Data	
	Schedule H (Form 990) 2017						

Schedule H (Form 990) 2017	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed (list in order of size, from largest to smallest)	, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization op	erate during the tax year?60
Name and address	Type of Facility (describe)
1 See Additional Data T	able
2	
3	
4	
5	
6	
7	
8	
9	
10	Schedule H (Form 990) 2017

ASSISTANCE APPLICATION

PART I, LINE 3C

THE FINANCIAL ASSISTANCE POLICY PROVIDES THAT THE PATIENT MUST SUBMIT A FINANCIAL

990 Schedule H, Supplemental 3	Information
Form and Line Reference	Explanation
IFANTI, LINE /	THE HOSPITAL USES A COST ACCOUNTING SYSTEM, STRATAJAZZ, TO CALCULATE THE AMOUNTS PRESENTED IN PART I, LINE 7 THE COST ACCOUNTING SYSTEM ADDRESSES ALL PATIENT SEGMENTS

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	YALE NEW HAVEN HOSPITAL, ALONG WITH MANY OTHER HOSPITALS ACROSS THE COUNTRY, UTILIZES THE COMMUNITY BENEFITS INVENTORY FOR SOCIAL ACCOUNTABILITY (CBISA) DATABASE DEVELOPED BY LYON SOFTWARE TO CATALOG ITS COMMUNITY BENEFIT AND COMMUNITY BUILDING ACTIVITIES AND THE GUIDEL LINES DEVELOPED BY THE CATHOLIC HOSPITAL ASSOCIATION (CHA) IN ORDER TO CATALOG THESE BENEFIT STHESE TWO ORGANIX THOUGH HOSPITAL ASSOCIATION (CHA) IN ORDER TO CATALOG THESE BENEFIT STHESE TWO ORGANIX THOUGH HOSPITAL ASSOCIATION (CHA) IN ORDER TO CATALOG THE CONTROLL OF TH

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	ORE NEW HAVEN STUDENTS THE PROGRAM IS ADMINISTERED BY THE COMMUNITY FOUNDATION OF GREATER NEW HAVEN THOUGH THE IMPACT OF THE NEW HAVEN PROMISE PROGRAM WILL NOT BE MEASURABLE FOR SEVERAL YEARS, HUNDREDS OF NEW HAVEN STUDENTS APPLY FOR AND ARE ACCEPTED EACH YEAR IN 2018, OVER 350 STUDENTS QUALIFIED FOR THE NEW HAVEN PROMISE PROGRAM THE YALE NEW HAVEN HOSPI TAL SCHOOL-TO-CAREER PROGRAM IS A MULTIFACETED INTERNSHIP AND MENTORING PROGRAM FOR NEW HA VEN PUBLIC HIGH SCHOOL STUDENTS COMPONENTS INCLUDE AN INTERNSHIP PROGRAM FOR NEW HA VEN PUBLIC HIGH SCHOOL STUDENTS COMPONENTS INCLUDE AN INTERNSHIP PROGRAM FOR NEW HA VEN PUBLIC HIGH SCHOOL STUDENTS COMPONENTS INCLUDE AN INTERNSHIP PROGRAM HOSPITAL AND ACES YOUTH EMPLOYABILITY PROGRAM OVER 50 STUD ENTS PARTICIPATED IN THE SCHOOL-TO-CAREER PROGRAM (CLINICAL CAREER PATHWAYS, BUSINESS AND NON-CLINICAL TECHNICAL AND GENERAL), DEVELOPING TOMORROW'S PROFESS IONALS PROGRAM, YALE NEW HAVEN HOSPITAL AND ACES YOUTH EMPLOYABILITY PROGRAM OVER 50 STUD ENTS PARTICIPATED IN THE SCHOOL-TO-CAREER PROGRAM (CLINICAL CAREER PROGRAM, THE HOSPITAL REGULARLY HOSTS SCHOOL TOURS OF THE LABORATORY, DIETARY, PHAMMA CY, ANDO OTHER AREAS TO PROVIDE INSIGHT INTO VARIOUS HEALTH CARE CAREER OPPORTUNITIES FOR S TUDENTS THE HOSPITAL HAS PARTINERSHIPS WITH THREE LOCAL SCHOOLS THE HILL REGIONAL CAREER HIGH SCHOOL PARTINERSHIP PROVIDES STUDENTS THE OPPORTUNITY TO EXPLORE MEDICAL AND OTHER HOS PITAL CAREERS, AS WELL AS OBTAIN A CERTIFICATION AS A NURSE ASSISTANT THE JOHN C DANIELS SCHOOL PARTINERSHIP INCLUDES AN ANNUAL "MOCK TRIAL" THROUGH THE HOSPITAL'S LECAL & RISK MA NAGEMENT DEPARTMENT, WHICH PROVIDES STUDENTS AN OPPORTUNITY TO PARTICIPATE IN AN ACTUAL TRIAL AT THE FEDERAL COURTHOUSE COMPLETE WITH A SUPERIOR COURT JUDGE THE WASHINGTON ELEMENT ANY SCHOOL PARTINERSHIP PROVIDES STUDENTS WITH ACADEMIC EXPERIENCES THAT DEMONSTRATE THE RE LEVANCE OF CLASSROOM CURRICULUM TO SKILLS NEEDED IN THE WORKPLACE AND EXPOSES THEM TO CARE ERS IN HEALTH CARE STUDENT WITH A SUPPORT THE FOOD AND NUTRITION PROGRAM AT ST MAR

Form and Line Reference	Explanation
PART III, LINE 2	IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF THE HOSPITAL, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED FOR PATIENTS WHO WERE DETERMINED BY THE HOSPITAL TO HAVE THE ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE THE HOSPITAL'S COST ACCOUNTING SYSTEM UTILIZES PATIENT-SPECIFIC DATA TO ACCUMULATE AND DERIVE COSTS RELATED TO THESE BAD DEBT ACCOUNTS

990 Schedule H, Supplemental	Information
Form and Line Reference	Explanation
FART III, LINE 3	THE ORGANIZATION DOES NOT CURRENTLY HAVE A METHODOLOGY TO ACCURATELY QUANTIFY OR ESTIMATE THE AMOUNT OF BAD DEBT EXPENSE THAT WOULD BE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY

PART III, LINE 4 WINH-IS COMMITMENT TO COMMUNITY SERVICE IS EVIDENCED BY SERVICES PROVIDED TO THE POOR AND BENEFITS PROVIDED TO PERSONS WHO CANNOT AFFORD HEALTHCARE BECAUSE OF INADEQUATE RESOURCES, AND/OR WHO ARE UNINSURED OR UNDERINSURED FOR THE POOR INCLUDE SERVICES PROVIDED TO PERSONS WHO CANNOT AFFORD HEALTHCARE BECAUSE OF INADEQUATE RESOURCES, AND/OR WHO ARE UNINSURED OR UNDERINSURED POLICIES OF YNHH, DURING THE REGISTRATION, BILLING, AND COLLECTION PROCESS, A PATIENT ELIGIBILITY FOR PREC CARE PROGRAMS FOR QUALIFYING PATIENTS IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF YNHH, DURING THE REGISTRATION, BILLING, AND COLLECTION PROCESS, A PATIENT ELIGIBILITY FOR PREC CARE PROVIDED NOT, THE UNCOLLECTED AMOUNTS ARE THE PROVISION FOR BETS FOR PATIENTS WHO DO NOT AVAIL THEMSELVES OF ANY FREE CARE PROGRAM, AND WHOSE ABILLITY TO PAY CANNOT BE DETERMINED BY YNHH, CARE GIVEN BUT NOT PAID FOR IS CLASSIFIED AS CHARITY CARE TOAD TOAY CANNOT BE DETERMINED BY YNHH, CARE GIVEN BUT NOT PAID FOR IS CLASSIFIED AS CHARITY CARE TOAD TOAY CANNOT BE DETERMINED BY YNHH, CARE GIVEN BUT NOT PAID FOR IS CLASSIFIED AS CHARITY CARE TOAD TO TOTAL UNCOMPENSATED CARE IS APPROXIMATELY \$1312 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, RESPECTIVELY THE ESTIMATED COST OF INCOMPENSATED CARE IS BASED ON THE RATIO OF COST TO CHARGES, AD ETERMINED BY CLAIMS ACTIVITY THE ESTIMATED COST OF CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES AND EXTENSIVE BASED ON THE RATIO OF COST TO CHARGES THE ALLOCATION BETWEEN BAD DEST AND CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES THE ALLOCATION BETWEEN BAD DEST AND CHARRITY CARE IS BASED ON MANAGEMENTS ANALYSIS ON THE PREVIOUS 12 MONTHS OF HOSPITAL DATA THIS ANALYSIS CALCULATES THE ACTUAL PERCENTAGE OF ACCOUNTS WHITEN OF OR DESIGNATED AS BAD DEBT VERSUS CHARGES, WAS SIZE? WILLION AND \$610 FOR BAD DEBTS AND CHARGES, WAS SIZE? WILLION AND \$610 FOR BAD DEBTS AND CHARGES, WAS SIZE? WILLION AND \$610 FOR BAD DEBTS AND CHARGES, WAS SIZE? WILLION AND SIZE? AND SUPPORT BROWNERS FOR PROVIDED	Form and Line Reference	Explanation
		YNHH'S COMMITMENT TO COMMUNITY SERVICE IS EVIDENCED BY SERVICES PROVIDED TO THE POOR AND BENEFITS PROVIDED TO THE BROADER COMMUNITY SERVICES PROVIDED TO THE POOR INCLUDE SERVICES PROVIDED TO PERSONS WHO CANNOT AFFORD HEALTHCARE BECAUSE OF INADEQUATE RESOURCES, AND/OR WHO ARE UNINSURED OR UNDERINSURED YNHH PROVIDES FREE CARE PROGRAMS FOR QUALIFYING PATIENTS IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF YNHA, DURING THE REGISTRATION, BILLING, AND COLLECTION PROCESS, A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED FOR PATIENTS WHO WERE DETERMINED BY YNHH TO HAVE THE ABILITY TO PAY USIT DID NOT, THE UNCOLLECTED AMOUNTS ARE THE PROVISION FOR BAD DEBTS FOR PATIENTS WHO DO NOT AVAIL THEMSELVES OF ANY FREE CARE PROGRAM, AND WHOSE ABILITY TO PAY CANNOT BE DETERMINED BY YNHH, CARE GIVEN BUT NOT PAID FOR IS CLASSIFIED AS CHARITY CARE TOGETHER, CHARITY CARE AND PROVISION FOR BAD DEBTS REPRESENT UNCOMPENSATED CARE THE ESTIMATED COST OF TOTAL UNCOMPENSATED CARE TOGETHER. CHARITY CARE AND PROVISION FOR BAD DEBTS REPRESENT UNCOMPENSATED CARE THE ESTIMATED COST OF TOTAL UNCOMPENSATED CARE IS APPROXIMATELY \$151 2 MILLION AND \$154 8 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, RESPECTIVELY THE ESTIMATED COST OF UNCOMPENSATED CARE IS BASED ON THE RATIO OF COST TO CHARGES, AS DETERMINED BY 1 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, RESPECTIVELY THE ESTIMATED COST OF CHARITY CARE PROVIDED WAS \$86 8 MILLION AND \$94 1 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, RESPECTIVELY THE ESTIMATED COST OF CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES, AS DETERMINED BY 1 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, RESPECTIVELY THE ESTIMATED COST OF CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGES THE ALLOCATION BETWEEN BAD DEBT AND CHARITY CARE IS BASED ON THE RATIO OF COST TO CHARGE STORE WHILE TAKING INTO ACCOUNT THE TOTAL COSTS INCURRED BY WHIH FOR EACH ACCOUNT ANALYZED FOR THE YEARS ENDED SEPTEMBER 30, 2018 AND 2017, PROVISION FOR BAD DEBT XENDED SEPTEMBER 30, 2018

RE LOSS PRESENTED SHOULD BE TREATED AS A COMMUNITY BENEFIT FOR THE
S THE IRS COMMUNITY BENEFIT STANDARD INCLUDES THE PROVISION OF CARE TO ARIES, IRS REVENUE RULING 69-545 INDICATES THAT HOSPITALS OPERATE FOR THE
TH IN THE COMMUNITY WHEN IT PROVIDES CARE TO PATIENTS WITH
LTH BENEFITS, THE ORGANIZATION PROVIDES CARE TO MEDICARE PATIENTS

GOVERNMENTAL HEALTH BENEFITS, THE ORGANIZATION PROVIDES CARE TO MEDICARE PATIENTS
REGARDLESS OF MEDICARE SHORTFALLS (REDUCING THE BURDEN ON THE GOVERNMENT), AND MANY OF
THE MEDICARE PARTICIPANTS WOULD HAVE QUALIFIED FOR THE CHARITY CARE OR OTHER MEANS
TESTED PROGRAMS ABSENT BEING ENROLLED IN THE MEDICARE PROGRAM. THE MEDICARE SHORTFALL

REPORTED IS DETERMINED BY THE HOSPITAL'S COST ACCOUNTING SYSTEM, STRATAJAZZ

Form and Line Reference	Explanation
FART III, LINE 95	IT IS THE HOSPITAL'S POLICY TO TREAT ALL PATIENTS EQUITABLY WITH RESPECT AND COMPASSION, FROM THE BEDSIDE TO THE BILLING OFFICE THE HOSPITAL WILL PURSUE PATIENT ACCOUNTS, DIRECTLY AND THROUGH ITS COLLECTION AGENTS, FAIRLY AND CONSISTENTLY TAKING INTO CONSIDERATION DEMONSTRATED FINANCIAL NEED AS PART OF ITS COLLECTION PROCESS, THE HOSPITAL WILL MAKE REASONABLE EFFORTS TO DETERMINE IF AN INDIVIDUAL IS ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER ITS FINANCIAL ASSISTANCE UNDER ITS FINANCIAL ASSISTANCE

ASSISTANCE, THE HOSPITAL WILL NOT ENGAGE IN ANY EXTRAORDINARY COLLECTION ACTION AS

DEFINED BY LAW AND HOSPITAL POLICY

Form and Line Reference	Explanation
PART VI, LINE 2	COMMUNITY NEEDS ARE ROUTINELY REVIEWED AND ADDRESSED AS PART OF THE OPERATIONS AND SERVICE LINE TEAMS AT YALE NEW HAVEN HOSPITAL THESE MULTI-DISCIPLINARY GROUPS PROVIDE ANALYSIS AND INSIGHT INTO PATIENT UTILIZATION TRENDS ACROSS OUR DELIVERY OF CARE AND ARE REVIEWED IN TANDEM WITH CARE MANAGEMENT AND PATIENT SATISFACTION RESULTS AND OTHER

REVIEWED IN TANDEM WITH CARE MANAGEMENT AND PATIENT SATISFACTION RESULTS AND OTHER COMMUNITY FEEDBACK COUPLED WITH THE RECENTLY COMPLETED COMMUNITY NEEDS ASSESSMENT, THIS INFORMATION ASSISTS WITH THE DEVELOPMENT OF NEW INITIATIVES, PARTNERSHIPS, PROGRAMS

AND SERVICES TO BENEFIT OUR COMMUNITY

Form and Line Reference	Explanation
FART VI, LINE 3	YALE NEW HAVEN HOSPITAL INFORMS INDIVIDUALS ABOUT ITS FINANCIAL ASSISTANCE PROGRAMS ON ITS WEBSITE, THROUGH VISIBLE POSTINGS AND COMMUNICATIONS AT POINTS OF REGISTRATION AND FRONT LINE ACCESS THE FINANCIAL ASSISTANCE POLICY, APPLICATION AND SUMMARY ARE AVAILABLE ON REQUEST WITHOUT CHARGE BY MAIL, INCLUDING AT ADMITTING DEPARTMENT FURTHER, PATIENTS RECEIVE A SUMMARY OF FINANCIAL ASSISTANCE PROGRAMS, INCLUDING ELIGIBILITY REQUIREMENTS THROUGH A FIRST STATEMENT MAILER AS PART OF THE BILLING PROCESS THESE COMMUNICATIONS INCLUDE TELEPHONE NUMBERS AND POINT OF CONTACT FOR INDIVIDUALS TO VISIT OR CALL THE HOSPITAL HAS RESOURCES TO ASSIST PATIENTS WITH STATE OF CONNECTICUT MEDICAID APPLICATIONS

90 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART VI, LINE 4	YALE NEW HAVEN HOSPITAL'S DEFINED COMMUNITY FOR COMMUNITY HEALTH NEEDS ASSESSMENT PURPOSES IS GREATER NEW HAVEN, WHICH USES A GEOGRAPHIC APPROACH FOCUSING ON 13 CONTIGUOUS TOWNS WITHIN NEW HAVEN COUNTY, CT NEW HAVEN, EAST HAVEN, HAMDEN, WEST HAVEN, BETHANY, BRANFORD, GUILFORD, MADISON, MILFORD, NORTH BRANFORD, NORTH HAVEN, ORANGE, AND WOODBRIDGE NUMEROUS FACTORS ARE ASSOCIATED WITH THE HEALTH OF A COMMUNITY INCLUDING WHAT RESOURCES AND SERVICES ARE AVAILABLE AS WHO LIVES IN THE COMMUNITY WHILE INDIVIDUAL CHARACTERISTICS SUCH AS AGE, GENDER, RACE, AND ETHNICITY HAVE AN IMPACT ON PEOPLE'S HEALTH, THE DISTRIBUTION OF THESE CHARACTERISTICS ACROSS A COMMUNITY IS ALSO CRITICALLY IMPORTANT AND CAN AFFECT THE NUMBER AND TYPE OF SERVICES AND RESOURCES AVAILABLE THE GREATER NEW HAVEN AREA HAS A TOTAL POPULATION OF 465,227 WITH AN AVERAGE AGE OF 39 2 ACCORDING TO ANALYSIS OF THE 2010-2014 AMERICAN COMMUNITY SURVEY THE RACIAL AND ETHNIC MAKEUP OF THE GREATER NEW HAVEN AREA IS 65% WHITE (NON-HISPANIC), 15% BLACK (NON-HISPANIC), 13% HISPANIC AND 7% OTHER (NON-HISPANIC) THE CITY OF NEW HAVEN, WHICH COMPRISES OVER A 1/4 OF THE GREATER NEW HAVEN POPULATION HAS AN AVERAGE AGE OF NEARLY 10 YEARS LESS AND A DEMOGRAPHIC MAKEUP THAT IS MORE ETHNICALLY AND RACIALLY DIVERSE INCOME AND POVERTY ARE CLOSELY CONNECTED TO HEALTH OUTCOMES A HIGHER INCOME MAKES IT EASIER TO LIVE IN A SAFE NEIGHBORHOOD WITH GOOD SCHOOLS AND MANY RECREATIONAL OPPORTUNITIES HIGHER WAGE EARNERS ARE BETTER ABLE TO BUY MEDICAL INSURANCE AND MEDICAL CARE, PURCHASE NUTRITIOUS FOODS, AND OBTAIN QUALITY CHILD CARE THAN THOSE EARNING LOWER WAGES COMMUNITIES WHERE RESIDENTS HAVE LOWER INCOME LEVELS HAVE BEEN SHOWN TO HAVE HIGHER RATES OF ASTHMA, DIABETES, AND HEART DISEASE, AND LOWER LIFE EXPECTANCIES NEARLY 40% OF INDIVIDUALS LIVING IN GREATER NEW HAVEN COMMUNITY HEALTH NEEDS ASSESSMENT USES A GEOGRAPHIC APPROACH FOCUSING ON 13 CONTINGENT TOWNS WITHIN NEW HAVEN COUNTY, CT NEW HAVEN, EAST HAVEN, HAMDEN, WEST HAVEN, BETHANY, BRANFORD, GUILFORD, MADISON, MILFORD, NORTH BR

Form and Line Reference	Explanation
PART VI, LINE 5	EXPIRATION EVERY YEAR, YALE NEW HAVEN HOSPITAL SPONSORS, DEVELOPS, PARTICIPATES IN AND FINANCIALLY SUPPORTS A WIDE VARIETY OF COMMUNITY-BASED PROGRAMS AND SERVICES DURING FISCAL YEAR 2018, YALE NEW HAVEN HOSPITAL MANAGED \$521 5 MILLION IN COMMUNITY BENEFITS THROUGH FINANCIAL AND IN-KIND CONTRIBUTIONS IN FIVE WIDE-RANGING PROGRAMS - GUARANTEEING ACCESS TO CARE, PROMOTING HEALTH AND WELLNESS, ADVANCING CAREERS IN HEALTH CARE, RESEARCH, AND CREATING HEALTHIER COMMUNITIES YALE NEW HAVEN HOSPITAL ALSO CONTRIBUTES TO THE COMMUNITY IN WAYS THAT ARE NOT QUANTIFIED AS PART OF THIS REPORT AND SERVES AS AN IMPORTANT COMMUNITY RESOURCE THIS INCLUDES HAVING A VOLUNTARY BOARD OF TRUSTEES WITH THE MAJORITY OF THE MEMBERS RESIDING IN NEW HAVEN, GUILFORD, HAMDEN AND WOODBRIDGE THE HOSPITAL ALSO EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY THE HOSPITAL'S MEDICAL STAFF TOTALS 3,898 MEMBERS INCLUDING RESIDENTS, FELLOWS AND HOSPITALISTS YALE NEW HAVEN HOSPITAL, FOUNDED IN 1826 AS THE FIRST HOSPITAL IN CONNECTICUT, IS A 1,541-BED ACUTE AND TERTIARY CARE HOSPITAL WITH TWO INPATIENT CAMPUSES
	IN NEW HAVEN, YALE NEW HAVEN IS THE PRIMARY TEACHING HOSPITAL FOR YALE SCHOOL OF MEDICINE AND IS A MAJOR TERTIARY CARE CENTER FOR ACUTELY ILL OR INJURED PATIENTS, RECEIVING REGIONAL,
	NATIONAL AND INTERNATIONAL REFERRALS YALE NEW HAVEN HOSPITAL DISCHARGED 74,307 INPATIENTS AND PROVIDED 1 43 MILLION OUTPATIENT ENCOUNTERS YALE NEW HAVEN HOSPITAL IS ONE OF THE LARGEST EMPLOYERS IN THE REGION AND THE SECOND LARGEST IN THE CITY OF NEW

HAVEN WITH 13,477 EMPLOYEES IN 2018

Form and Line Reference	Explanation
PART VI, LINE 6	THE YALE NEW HAVEN HEALTH SYSTEM'S FUNDAMENTAL MISSION IS TO ENSURE THAT THE DELIVERY NETWORKS SUCH AS YALE NEW HAVEN HOSPITAL ASSOCIATED WITH THE SYSTEM PROMOTE THE HEALTH OF THE COMMUNITIES THEY SERVE AND ENSURE THAT ALL PATIENTS HAVE ACCESS TO APPROPRIATE
	DE LIFE COMMUNITIES THE SERVE AND ENSURE THAT ALL FAITENTS HAVE ACCESS TO APPROPRIATE

HEALTHCARE SERVICES THE YALE NEW HAVEN HEALTH SYSTEM REQUIRES ITS HOSPITALS TO INCORPORATE PLANS TO PROMOTE HEALTHY COMMUNITIES WITHIN THE HOSPITAL'S EXISTING BUSINESS PLANS FOR WHICH THEY ARE HELD ACCOUNTABLE IN ADDITION, REGULAR REPORTING ON COMMUNITY BENEFITS IS REQUIRED ON A QUARTERLY BASIS

90 Schedule H, Supplemental Information						
Form and Line Reference	Explanation					
PART VI, LINE 7, REPORTS FILED WITH STATES	СТ					

Schedule H (Form 990) 2017

Additional Data

Software ID:

Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

Form 990 Schedule H, Part V Section A. Hospital Facilities										
Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1 YALE NEW HAVEN HOSPITAL 20 YORK STREET NEW HAVEN, CT 06504 WWW YNHH ORG 0044	X	X	X	X		X	X			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference

PART V, SECTION A	THIS STATE LICENSE FOR THE HOSPITAL LOCATION LISTED IN SCHEDULE H, PART V, SECTION A, ALSO COVERS VARIOUS SATELLITE LOCATIONS OPERATED UNDER THE SAME STATE HOSPITAL LICENSE
YALE NEW HAVEN HOSPITAL	PART V, SECTION B, LINE 5 COMMUNITY ENGAGEMENT AND FEEDBACK WERE AN INTEGRAL PART OF

Explanation

PART V, SECTION B, LINE 5 COMMUNITY ENGAGEMENT AND FEEDBACK WERE AN INTEGRAL PART OF
THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS YALE NEW HAVEN HOSPITAL AND ITS
COMMUNITY PARTNERS SOUGHT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF
THE COMMUNITY SERVED BY THE HOSPITAL THROUGH COMMUNITY MEETINGS AND INCLUSION OF
COMMUNITY PARTNERS IN THE PRIORITIZATION AND IMPLEMENTATION PLANNING PROCESS PUBLIC
HEALTH AND HEALTH CARE PROFESSIONALS SHARED KNOWLEDGE AND EXPERTISE ABOUT HEALTH
ISSUES, WHILE LEADERS AND REPRESENTATIVES OF NON-PROFIT AND COMMUNITY-BASED
ORGANIZATIONS PROVIDED INSIGHT ON THE COMMUNITY SERVED BY THE HOSPITAL, INCLUDING

MEDICALLY UNDERSERVED. LOW INCOME. AND MINORITY POPULATIONS

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility In a facility reporting group, designated by "Facility A." "Facility B." etc.

in a racine,	reporting group, designated by Tacinty A, Tacinty B, etc.
Form and Line Reference	Explanation
YALE NEW HAVEN	PART V, SECTION B, LINE 6A MILFORD HOSPITAL

HOSPITAL YALE PART V, SECTION B, LINE 6B UNDERSTANDING THE CURRENT HEALTH STATUS OF THE COMMUNITY IS IMPORTANT IN ORDER TO NEW IDENTIFY PRIORITIES FOR FUTURE PLANNING AND FUNDING, THE EXISTING STRENGTHS AND ASSETS ON WHICH TO BUILD UPON, HAVEN AND AREAS FOR FURTHER COLLABORATION AND COORDINATION ACROSS ORGANIZATIONS, INSTITUTIONS, AND COMMUNITY HOSPITAL GROUPS TO THIS END. YALE NEW HAVEN HOSPITAL, AS PART OF THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP - A COALITION INCLUDING BUT NOT LIMITED TO YALE NEW HAVEN HOSPITAL, MILFORD HOSPITAL, NEW HAVEN HEALTH DEPARTMENT, EAST SHORE DISTRICT HEALTH DEPARTMENT, OUINNIPIAK VALLEY HEALTH DISTRICT, MILFORD HEALTH DEPARTMENT, MADISON HEALTH

DEPARTMENT, FAIR HAVEN COMMUNITY HEALTH CENTER, CORNELL SCOTT-HILL HEALTH CENTER, PROJECT ACCESS-NEW HAVEN, DATAHAVEN AND THE YALE SCHOOL OF PUBLIC HEALTH / SOUTHERN CONNECTICUT STATE UNIVERSITY'S COMMUNITY ALLIANCE FOR RESEARCH AND ENGAGEMENT - IS LEADING A COMPREHENSIVE FEFORT TO ADDRESS HEALTH DISPARITIES IN GREATER NEW

HAVEN THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP MEMBERS BEGAN MEETING IN DECEMBER 2010 TO DEVELOP A SHARED VISION AND COORDINATED EFFORT TO LEVERAGE EXISTING WORK ALREADY IN PROGRESS AND TO COMPLETE A COMMUNITY HEALTH NEEDS ASSESSMENT. MEMBERS OF THE PARTNERSHIP INCLUDE RESPECTED PUBLIC HEALTH EXPERTS FROM AREA HEALTH DEPARTMENTS / DISTRICTS AND YALE SCHOOL OF PUBLIC HEALTH AS WELL AS THOSE WITH SPECIFIC KNOWLEDGE AND EXPERTISE

SERVING UNDERSERVED AND MINORITY POPULATIONS PART V, SECTION B, LINE 7A - HOSPITAL FACILITY'S

WEBSITE HTTPS://WWW.YNHH.ORG/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT ASPX PART V. SECTION B. LINE 7B - OTHER

WEBSITES

HTTPS //PORTAL CT GOV/-/MEDIA/OHS/OHCA/COMMUNITY NEEDS ASSESSMENT/CHNA/2016/2016YALENEWHAVENHOSPITALPDF PDF?

LA=EN HTTPS //DOCUMENTS CTHOSP ORG/9/COMMUNICATIONS/YALE%20NEW%20HAVEN%20HOSPITAL%202016%20CHNA PDFPART

V, SECTION B, LINE 10A HTTPS //WWW YNHH ORG/ABOUT/COMMUNITY/HEALTH-NEEDS-ASSESSMENT ASPX

Form 990 Part V Section C Supplemental Information for Part V, Section B.

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation YALE NEW HAVEN HOSPITAL PART V. SECTION B. LINE 11 IN JANUARY AND AGAIN IN MARCH 2016, HEALTHIER GREATER NEW HAVEN PARTNERSHIP MEMBERS AND THEIR COMMUNITY PARTNERS (INCLUDING THOSE WITH PUBLIC HEALTH DEPARTMENTS AND / OR KNOWLEDGE, INFORMATION, OR EXPERTISE RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY OR MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS) REVIEWED

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

THE PRIMARY AND SECONDARY CHNA DATA AND DETERMINED. BY GROUP CONSENSUS, THAT THE 2013 PRIORITIES WOULD BE MAINTAINED MOVING FORWARD FOR THE 2016 CHNA PARTICIPANTS INVOLVED IN THIS COMPREHENSIVE REVIEW ALSO IDENTIFIED MENTAL HEALTH AND SUBSTANCE ABUSE AS A THIRD PRIORITY FOR THE REGION AS PART OF THE 2016 COMMUNITY HEALTH IMPROVEMENT PLAN THE PARTNERSHIP, HEALTH DEPARTMENTS, AND HOSPITALS CONFIRMED THAT THERE WAS A NEED TO CONTINUE WORKING IN THE 2013 FOCUS AREAS AS THESE WERE STILL THE TOP HEALTH PRIORITY AREAS ALL PRIMARY AND SECONDARY DATA THAT WAS COLLECTED, ANALYZED AND REVIEWED SUPPORTED THE CONTINUATION OF THE 2013 PRIORITY AREAS (ACCESS TO CARE AND HEALTHY LIFESTYLES) WITH THE EXPANSION TO INCLUDE THE AREA OF MENTAL HEALTH AND SUBSTANCE ABUSE. TO LEARN MORE ABOUT HOW YALE NEW HAVEN HOSPITAL AND ITS COMMUNITY PARTNERS ARE MEETING THESE NEEDS PLEASE REVIEW THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP'S 2016 GREATER NEW HAVEN REGION YALE NEW HAVEN HOSPITAL AND MILFORD HOSPITAL COLLABORATIVE COMMUNITY HEALTH ASSESSMENT AND

IMPLEMENTATION STRATEGIES YALE NEW HAVEN HOSPITAL RECOGNIZES THAT PARTNERSHIPS WITH COMMUNITY AGENCIES HAVE THE BROADEST REACH TO IMPROVE COMMUNITY HEALTH ISSUES. AS SUCH. THE HOSPITAL IS PROVIDING FACILITATION SUPPORT FOR THE DEVELOPMENT OF A COMMUNITY-WIDE HEALTH IMPROVEMENT PLAN THAT WILL FOCUS ON ALL THREE AREAS IDENTIFIED IN THE COMMUNITY

HEALTH NEEDS ASSESSMENT DURING FISCAL YEAR 2018 THROUGH THE HEALTHIER GREATER NEW HAVEN PARTNERSHIP, YALE NEW HAVEN HOSPITAL AND ITS COMMUNITY PARTNERS CONTINUED TO FOCUS ON THE

PRIORITY AREAS OF ACCESS TO CARE, HEALTHY LIFESTYLES AND MENTAL HEALTH AND SUBSTANCE ABUSE

PART V, SECTION B, LINE 13H THESE PROGRAMS COVER EMERGENCY AND OTHER MEDICALLY NECESSARY

YALE NEW HAVEN HOSPITAL CARE ONLY PART V, SECTION B, LINE 16A, 16B AND 16C HTTPS //WWW YNHH ORG/PATIENTS-

VISITORS/BILLING-INSURANCE/FINANCIAL-ASSISTANCE ASPX

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility In a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
YALE NEW HAVEN HOSPITAL	PART V, SECTION B, LINE 18E PROPERTY LIENS

YALE NEW HAVEN HOSPITAL	PART V, SECTION B, LINE 18E PROPERTY LIENS
PART V, SECTION D	THE FACILITY LOCATIONS LISTED IN SCHEDULE H, PART V, SECTION D, INCLUDE OFF-CAMPUS
	OUTPATIENT HEALTH CARE FACILITIES THAT YALE NEW HAVEN HOSPITAL OPERATED DURING THE

TAX YEAR UNDER ITS STATE HOSPITAL LICENSE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

Form and Line Reference	Explanation
PART V, SECTION B, LINE 3E	IN JANUARY AND AGAIN IN MARCH 2016, HEALTHIER GREATER NEW HAVEN PARTNERSHIP MEMBERS AND THEIR COMMUNITY PARTNERS (INCLUDING THOSE WITH PUBLIC HEALTH DEPARTMENTS AND / OR KNOWLEDGE, INFORMATION, OR EXPERTISE RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY OR MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS) REVIEWED THE PRIMARY AND SECONDARY CHNA DATA AND DETERMINED, BY GROUP CONSENSUS, THAT THE 2013 PRIORITIES WOULD BE MAINTAINED MOVING FORWARD FOR THE 2016 CHNA PARTICIPANTS INVOLVED IN THIS COMPREHENSIVE REVIEW ALSO IDENTIFIED MENTAL HEALTH AND SUBSTANCE ABUSE AS A THIRD PRIORITY FOR THE REGION AS PART OF THE 2016 COMMUNITY HEALTH IMPROVEMENT PLAN (FIGURE 22) THE PARTNERSHIP, HEALTH DEPARTMENTS, AND HOSPITALS CONFIRMED THAT THERE WAS A NEED TO CONTINUE WORKING IN THE 2013 FOCUS AREAS AS THESE WERE STILL THE TOP HEALTH PRIORITY AREAS ALL PRIMARY AND SECONDARY DATA THAT WAS COLLECTED, ANALYZED AND REVIEWED SUPPORTED THE CONTINUATION OF THE 2013 PRIORITY AREAS (ACCESS TO CARE AND HEALTHY LIFESTYLES) WITH THE EXPANSION TO INCLUDE THE AREA O MENTAL HEALTH AND SUBSTANCE ABUSE SINCE 2013, THE PARTNERSHIP HAD BEEN COLLABORATING IN THIS IMPORTANT AREA THROUGH EFFORTS UNDERTAKEN BY CLIFFORD BEERS CLINIC AND THE SOUTH CENTRAL CT CONSORTIUM FOR INTEGRATED HEALTHCARE IN THE CITY OF NEW HAVEN THIS EFFORT BUILDS UPON THE NEW HAVEN PROMISE ZONE / CITY TRANSFORMATION PLAN WORK, WHICH INCLUDED EXTENSIVE COMMUNITY PRIORITIZATION IN JULY 2015 THE THREE HEALTH AREAS OF FOCUS WITHIN THE CITY TRANSFORMATION PLAN UNDER "IMPROVE COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH AND WELLBEING" ARE REFLECTED WITHIN THE PARTNERSHIP'S 2016 COMMUNITY HEALTH IMPROVEMENT PLAN

THE CITY TRANSFORMATION PLAN IS LED BY CO-CHAIRS REPRESENTING THE CITY OF NEW HAVEN

HEALTH DEPARTMENT, CLIFFORD BEERS CLINIC AND YALE NEW HAVEN HOSPITAL

Hospital
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CES
GENERAL
RADIATION

	orm 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as Hospital Facility										
	ction D. Other Health Care Facilities That Are cility	Not Licensed, Registered, or Similarly Recognized as a Hospital									
(lıst	t in order of size, from largest to smallest)										
How	w many non-hospital health care facilities did the c	organization operate during the tax year?									
	ne and address	Type of Facility (describe)									
	16 - YALE NEW HAVEN HOSPITAL 2200 WHITNEY AVENUE HAMDEN, CT 06518	UROLOGY									
	17 - YALE NEW HAVEN HOSPITAL 2560 DIXWELL AVENUE HAMDEN, CT 06518	DRAW STATION, DIAGNOSTIC RADIOLOGY									
2	18 - YALE NEW HAVEN HOSPITAL 1291 BOSTON POST ROAD MADISON, CT 06443	SLEEP MEDICINE, UROLOGY									
	19 - YALE NEW HAVEN HOSPITAL 300 SEASIDE AVENUE MILFORD, CT 06460	REHABILITATION									
4	20 - YALE NEW HAVEN HOSPITAL 48 WELLINGTON ROAD MILFORD, CT 06460	DIAGNOSTIC RADIOLOGY, REHABILITATION									
5	21 - YALE NEW HAVEN HOSPITAL 1 LONG WHARF DRIVE NEW HAVEN, CT 06511	DRAW STATION, BARIATRIC MEDICINE, CARDIOVASCULAR DISEASE, DIAGNOSTIC RADIOLO									
6	22 - YALE NEW HAVEN HOSPITAL 1 PARK STREET NEW HAVEN, CT 06519	PEDIATRIC SUBSPECIALTIES, GENETICS, PEDIATRIC DIAGNOSITIC RADIOLOGY									
7	23 - YALE NEW HAVEN HOSPITAL 1294 CHAPEL STREET NEW HAVEN, CT 06511	PSYCHIATRY									
8	24 - YALE NEW HAVEN HOSPITAL 140 LEGION AVENUE NEW HAVEN, CT 06519	SCHOOL BASED HEALTHCARE									
9	25 - YALE NEW HAVEN HOSPITAL 1475 WHALLEY AVE NEW HAVEN, CT 06515	DRAW STATION									
10	26 - YALE NEW HAVEN HOSPITAL 150 SARGENT DRIVE NEW HAVEN, CT 06511	DRAW STATION, ANESTHESIOLOGY, DIAGNOSTIC RADIOLOGY, NUTRITION									
11	27 - YALE NEW HAVEN HOSPITAL 170 DERBY AVENUE NEW HAVEN, CT 06519	SCHOOL BASED HEALTH CARE									
12	28 - YALE NEW HAVEN HOSPITAL 175 SHERMAN AVENUE NEW HAVEN, CT 06511	REHABILITATION, CARDIAC REHABILITATION, PULMONARY DISEASE									
13	29 - YALE NEW HAVEN HOSPITAL 184 LIBERTY STREET NEW HAVEN, CT 06510	PSYCHIATRY									
14	30 - YALE NEW HAVEN HOSPITAL 191 FOUNTAIN STREET NEW HAVEN, CT 06515	SCHOOL BASED HEALTH CARE									
$\overline{}$		<u> </u>									

n 990 Schedule H, Part V Section D. Other spital Facility	Facilities That Are Not Licensed, Registered, or Similarly Recognized as
tion D. Other Health Care Facilities That A ility	are Not Licensed, Registered, or Similarly Recognized as a Hospital
in order of size, from largest to smallest)	
many non-hospital health care facilities did th	ne organization operate during the tax year?
ne and address	Type of Facility (describe)
31 - YALE NEW HAVEN HOSPITAL 259 EDGEWOOD AVENUE NEW HAVEN, CT 06511	SCHOOL BASED HEALTH CARE
32 - YALE NEW HAVEN HOSPITAL 330 ORCHARD STREET NEW HAVEN, CT 06511	DRAW STATION, DIAGNOSTIC RADIOLOGY, GASTROENTEROLOGY, GENERAL SURGERY, NUTRI
33 - YALE NEW HAVEN HOSPITAL 35 PARK STREET NEW HAVEN, CT 06511	DRAW STATION, SURGICAL ONCOLOGY, DIAGNOSTIC RADIOLOGY, INFUSION THERAPY, MED
34 - YALE NEW HAVEN HOSPITAL 40 TEMPLE STREET NEW HAVEN, CT 06511	DRAW STATION, ENDOSCOPY, GASTROENTEROLOGY, PERIOPERATIVE, DIAGNOSTIC RADIOLO
35 - YALE NEW HAVEN HOSPITAL 425 GEORGE STREET NEW HAVEN, CT 06511	PSYCHIATRY
36 - YALE NEW HAVEN HOSPITAL 46 PRINCE STREET NEW HAVEN, CT 06519	DRAW STATION, DERMATOLOGY
37 - YALE NEW HAVEN HOSPITAL 480 SHERMAN PARKWAY NEW HAVEN, CT 06511	SCHOOL BASED HEALTHCARE
38 - YALE NEW HAVEN HOSPITAL 55 PARK STREET NEW HAVEN, CT 06511	LAB, INFUSION, MEDICAL ONCOLOGY
39 - YALE NEW HAVEN HOSPITAL 60 TEMPLE STREET NEW HAVEN, CT 06511	DIAGNOSTIC RADIOLOGY
40 - YALE NEW HAVEN HOSPITAL 646 GEORGE STREET NEW HAVEN, CT 06511	PSYCHIATRY
41 - YALE NEW HAVEN HOSPITAL 659 GEORGE STREE NEW HAVEN, CT 06511	DIAGNOSTIC RADIOLOGY
42 - YALE NEW HAVEN HOSPITAL 789 HOWARD AVENUE NEW HAVEN, CT 06519	ADOLESCENT MEDICINE, CARDIOVASCULAR DISEASE, DEMATOLOGY, ENOCRINE MEDICINE,
43 - YALE NEW HAVEN HOSPITAL 800 HOWARD AVENUE NEW HAVEN, CT 06519	DRAW STATION, CARDIOTHORACIC SURGERY, CARDIOVASCULAR DISEASE, DIAGNOSTIC RAD
44 - YALE NEW HAVEN HOSPITAL 801 HOWARD AVENUE NEW HAVEN, CT 06519	DIAGNOSTIC RADIOLOGY
45 - YALE NEW HAVEN HOSPITAL 874 HOWARD AVENUE NEW HAVEN, CT 06519	GERIATRICS
	tion D. Other Health Care Facilities That A dility In order of size, from largest to smallest) In many non-hospital health care facilities did the many non-hospital health care facil

n 990 Schedule H, Part V Section D. espital Facility	Other Facilities That Are No	t Licensed, Registered, or Similarly Recognized as
tion D. Other Health Care Facilities ility	That Are Not Licensed, Regi	stered, or Similarly Recognized as a Hospital
ın order of sıze, from largest to smalle	st)	
nany non-hospital health care facilitie	s did the organization operate	during the tax year?
ne and address	1	Type of Facility (describe)
46 - YALE NEW HAVEN HOSPITAL 2 DEVINE STREET NORTH HAVEN, CT 06473	1	DRAW STATION, CARDIOVASCULAR DISEASE
47 - YALE NEW HAVEN HOSPITAL 6 DEVINE STREET NORTH HAVEN, CT 06473		DRAW STATION, ALLERGY AND IMMUNOLOGY, DIAGNOSTIC RADIOLOGY, ENDOCRINE MEDICI
48 - YALE NEW HAVEN HOSPITAL 8 DEVINE STREET NORTH HAVEN, CT 06473	S	SLEEP MEDICINE
49 - YALE NEW HAVEN HOSPITAL 747 BELDEN AVENUE NORWALK, CT 06850		DRAW STATION, OBSTETRICS AND GYNECOLOGY, PEDIATRIC SUBSPECIALTIES, DIAGNOSTI
50 - YALE NEW HAVEN HOSPITAL 633 MIDDLESEX AVENUE OLD SAYBROOK, CT 06475		CARDIOVASCULAR DISEASE, DIAGNOSTIC RADIOLOGY, NFUSION THERAPY, DRAW STATION
51 - YALE NEW HAVEN HOSPITAL 236 BOSTON POST ROAD ORANGE, CT 06477	ſ	DRAW STATION
52 - YALE NEW HAVEN HOSPITAL 240 INDIAN RIVER ROAD ORANGE, CT 06477	Ī	DRAW STATION, MEDICAL ONCOLOGY, UROLOGY
53 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477		CARDIOVASCULAR DISEASE
54 - YALE NEW HAVEN HOSPITAL 200 KENNEDY DRIVE TORRINGTON, CT 06790	1	DRAW STATION, MEDICAL ONCOLOGY
55 - YALE NEW HAVEN HOSPITAL 5520 PARK AVENUE TRUMBULL, CT 06611		PEDIATRIC SUBSPECIALTIES, DRAW STATION, MEDICAL DNCOLOGY, PEDIATRICS
56 - YALE NEW HAVEN HOSPITAL 665 NORTH COLONY ROAD WALLINGFORD, CT 06492	1	DRAW STATION
57 - YALE NEW HAVEN HOSPITAL 1075 CHASE PARKWAY WATERBURY, CT 06708	1	DRAW STATION, MEDICAL ONCOLOGY
58 - YALE NEW HAVEN HOSPITAL 500 ELM STREET WEST HAVEN, CT 06516		DRAW STATION, DIAGNOSTIC RADIOLOGY
59 - YALE NEW HAVEN HOSPITAL 674 WASHINGTON AVENUE WEST HAVEN, CT 06516	C	DBSTETRICS AND GYNECOLOGY
60 - YALE NEW HAVEN HOSPITAL 5 PEQUOT PARK ROAD WESTBROOK, CT 06498	C	CARDIOVASCULAR DISEASE
	spital Facility tion D. Other Health Care Facilities ility In order of size, from largest to smalles and address 46 - YALE NEW HAVEN HOSPITAL 2 DEVINE STREET NORTH HAVEN, CT 06473 47 - YALE NEW HAVEN HOSPITAL 6 DEVINE STREET NORTH HAVEN, CT 06473 48 - YALE NEW HAVEN HOSPITAL 8 DEVINE STREET NORTH HAVEN, CT 06473 49 - YALE NEW HAVEN HOSPITAL 747 BELDEN AVENUE NORWALK, CT 06850 50 - YALE NEW HAVEN HOSPITAL 633 MIDDLESEX AVENUE OLD SAYBROOK, CT 06475 51 - YALE NEW HAVEN HOSPITAL 236 BOSTON POST ROAD ORANGE, CT 06477 52 - YALE NEW HAVEN HOSPITAL 236 BOSTON POST ROAD ORANGE, CT 06477 53 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 54 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 54 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 54 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 57 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 57 - YALE NEW HAVEN HOSPITAL 325 BOSTON POST ROAD ORANGE, CT 06477 54 - YALE NEW HAVEN HOSPITAL 350 PARK AVENUE TRUMBULL, CT 06611 56 - YALE NEW HAVEN HOSPITAL 357 CHASE PARKWAY WATERBURY, CT 06708 58 - YALE NEW HAVEN HOSPITAL 1075 CHASE PARKWAY WATERBURY, CT 06708 58 - YALE NEW HAVEN HOSPITAL 1075 CHASE PARKWAY WATERBURY, CT 06708 58 - YALE NEW HAVEN HOSPITAL 1075 CHASE PARKWAY WATERBURY, CT 06708 58 - YALE NEW HAVEN HOSPITAL 1075 CHASE PARKWAY WATERBURY, CT 06516 59 - YALE NEW HAVEN HOSPITAL 500 ELM STREET WEST HAVEN, CT 06516 50 - YALE NEW HAVEN HOSPITAL 57 PEQUOT PARK ROAD	ition D. Other Health Care Facilities That Are Not Licensed, Regilility In order of size, from largest to smallest) In order of size, from largest to smal

efile GRAPHIC print - DO NOT PROCESS As Filed Data DLN: 93493225004179 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization **Employer identification number** YALE NEW HAVEN HOSPITAL 06-0646652 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (c) IRC section (a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (q) Description of (h) Purpose of grant (if applicable) (book, FMV, appraisal, noncash assistance organization grant cash or assistance or government assistance other) (1) See Additional Data (3) (5) (6)(7) (8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . 21 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2017

Page **2**

(6)

(7)

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. Explanation Return Reference

YALE NEW HAVEN HOSPITAL ("YNHH") CARRIES OUT DUE DILIGENCE IN PROVIDING MONETARY ASSISTANCE ONLY TO QUALIFYING 501(C)(3) ORGANIZATIONS THAT COMPLEMENT ITS MISSION OR SUPPORT THE GREATER GOOD IN THE COMMUNITIES SERVED. NONE OF THE AMOUNTS REPORTED ON SCHEDULE I, PART II ARE GRANTS THESE AMOUNTS ARE DONATIONS AND SPONSORSHIPS GIVEN TO ORGANIZATIONS TO ASSIST IN THE FURTHERANCE OF THEIR CHARITABLE MISSION

PART I, LINE 2

Schedule I (Form 990) 2017

YNHH VERIFIES EACH ORGANIZATION'S EIN AS LISTED ON IRS FORM W-9 THAT HAS BEEN SUBMITTED TO YNHH. ASSISTANCE DONATED BY YNHH TO THESE QUALIFYING ORGANIZATIONS IS NOT OUTCOMES-BASED AND IS GIVEN IN SUPPORT OF AN INDIVIDUAL ORGANIZATION'S FUNDRAISING EVENTS OR IN SUPPORT OF DIRECT SERVICES YNHH MAINTAINS FULL AND COMPLETE RECORDS OF ALL MONETARY ASSISTANCE PROVIDED, HOWEVER DOES NOT MONITOR SPECIFIC FUNDS Schedule I (Form 990) 2017

Additional Data

7272 GREENVILLE AVENUE DALLAS.TX 75231

39 BROADWAY SUITE 2700 NEW YORK, NY 100063003

AMERICAN LIVER **FOUNDATION**

Software ID: Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

46,500

(q) Description of

non-cash assistance

(h) Purpose of grant

or assistance

SUPPORT MISSION

SUPPORT MISSION

(f) Method of valuation

or government				assistance	otner)	
AMERICAN HEART ASSOCIATION	13-5613797	501(C)(3)	22,500			

organization (book, FMV, appraisal,

501(C)(3)

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of nonıf applıcable grant cash

36-2883000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 06-1290930 501(C)(3) 16.000 BEULAH HEIGHTS CHURCH SUPPORT MISSION 782 ORCHARD STREET NEW HAVEN, CT 06511 22-2908698 501(C)(3) 59,448 SUPPORT MISSION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BRIDGEPORT HOSPITAL FOUNDATION 267 GRANT STREET

BRIDGEPORT, CT 06610

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 06-1489575 501(C)(3) 202.226 CENTER FOR CHILDREN SUPPORT MISSION ADVOCACY

65 FLIZABETH STREET HARTFORD, CT 06105

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW HAVEN, CT 06511

CITY OF NEW HAVEN GOVERNMENT 2.711.660 ICOMMUNTY BENEFIT 165 CHURCH STREET DEV

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 06-1240574 501(C)(3) 100.000 SUPPORT MISSION CONNECTICUT CANCER FOUNDATION INC

15 NORTH MAIN STREET OLD SAYBROOK, CT 06475 CONNECTICUT CENTER FOR 45-1257955 501(C)(3) 162.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW HAVEN, CT 06521

SUPPORT MISSION ARTS (CONNCAT) 70 AUDUBON STREET

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 95-3798792 501(C)(3) 15.000 SUPPORT MISSION ENVIRONMENTAL HEALTH COALITION

2727 HOOVER AVENUE NATIONAL CITY, CA 919506608

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

37 UNION STREET NEW HAVEN, CT 06511

HABITAT FOR HUMANITY 06-1178712 501(C)(3) 140,000 96,645 BOOK LAND SUPPORT MISSION

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance HAVEN 51-0642913 501(C)(3) 14.320 SUPPORT MISSION 1210 MILL STREET SUPPORT MISSION

EAST BERLIN, CT 06023

LEA'S FOUNDATION FOR 06-1520923 501(C)(3) 25,000

SUPP
LEUKEMIA
522 COTTAGE GROVE ROAD
BUILDING H

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BLOOMFIELD, CT 06002

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance LOVEMARK FOUNDATION INC 81-5274973 501(C)(3) 10,000 SUPPORT MISSION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

500 WINDING BROOK DRIVE

GLASTONBURY, CT 06033

STE 8

MARCH OF DIMES	13-1846366	501(C)(3)	15,000		SUPPORT MISSION
C/O MAI 1360 E 9TH STREET SUITE 1100 CLEVELAND, OH 44114					

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 06-1578847 501(C)(6) 275.000 SPONSORSHIP MARKET NEW HAVEN INC

MISSION

900 CHAPEL STREET NEW HAVEN, CT 06510		, , ,	,		
NATIONAL KIDNEY FOUNDATION	13-1673104	501(C)(3)	15,000		SUPPORT M

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

30 EAST 33RD STREET

NEW YORK, NY 10016

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 46-2662124 501(C)(3) 50.000 NEW HAVEN WORKS INC SUPPORT MISSION 205 WHITNEY AVENUE 106 NEW HAVEN, CT 06511

SICKLE CELL DISEASE 23-7175985 501(C)(3) 15,000 SUPPORT MISSION ASSOCIATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3700 KOPPERS STREET BALTIMORE, MD 21227

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 06-1287098 501(C)(3) 392,448 SPONSORSHIP TENNIS FOUNDATION OF CONNECTIONS INC

SUPPORT MISSION

NEW HAVEN, CT 06510				
622				
900 CHAPEL STREET SUITE				
CONNECTICOT INC				

16,981

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C)(3)

UNIVERSITY OF NEW HAVEN

300 BOSTON POST ROAD WEST HAVEN, CT 06516

06-0761704

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

YALE UNIVERSITY 06-0646973 501(C)(3) 42,500 SUPPORT MISSION PO BOX 208239

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

NEW HAVEN, CT 065208239

efil	e GRAPHIC pi	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9322	25004	179
Sch	nedule J	Co	ompensati	on Information	MO	lB No	1545-0	0047
`	m 990) tment of the Treasury	► Complete if the org	Compensa ganization answ ► Attach	rustees, Key Employees, and High ted Employees ered "Yes" on Form 990, Part IV, to Form 990. (Form 990) and its instructions i	line 23.)17	
•	al Revenue Service	7 Infiliation at		gov/form990.			ectio	
	me of the organization				Employer identificat	ion nu	ımber	
IAL	E NEW HAVEN HOSI	TINE			06-0646652			
Pa	rt I Questi	ons Regarding Compensa	tion					
1a				the following to or for a person listed y relevant information regarding thes			Yes	No
	☐ First-class	s or charter travel		Housing allowance or residence for j	personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence							
		nification and gross-up payment	s 📙	Health or social club dues or initiation				
	☐ Discretion	nary spending account	Ц	Personal services (e g , maid, chauf	feur, chef)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding paym plete Part III to explain	ent or reimbursement	1 b		
2				or allowing expenses incurred by all		2		
	directors, truste	es, officers, including the CEO/	Executive Director	r, regarding the items checked in line	! 1a?			
3	organization's C	EO/Executive Director Check a	ll that apply Don	d to establish the compensation of the transition of the contract of the contr				
	✓ Compens	ation committee	✓	Written employment contract				
	✓ Independ	ent compensation consultant	\checkmark	Compensation survey or study				
	☐ Form 990	of other organizations	✓	Approval by the board or compensation	tion committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the fi	ling organization or a			
а	Receive a sever	ance payment or change-of-con	trol payment?			4a		No
b		r receive payment from, a supp		fied retirement plan?		4b	Yes	
c	Participate in, o	r receive payment from, an equ	ity-based comper	sation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons an	d provide the app	licable amounts for each item in Part	: III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29	organizations	must complete lines 5-9.				
5	For persons liste		n A, line 1a, did t	the organization pay or accrue any				
а	The organization	n?				5a		No
b	Any related orga	anızatıon?				5b		No
	If "Yes," on line	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings o		the organization pay or accrue any				
а	The organization	n?				6 a		No
b	Any related orga					6b		No
	If "Yes," on line	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Section escribed in lines 5 and 67 If "Ye		the organization provide any nonfixed rt III	d	7	Yes	
8	Were any amou subject to the ir in Part III	escribe	8		No			
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follo	w the rebuttable	presumption procedure described in	Regulations section	9		140
For F	Panerwork Redu	iction Act Notice, see the Ins	tructions for Fo	rm 990. Cat No 5	0053T Schedule J	(Form	9901	2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

		compensation		deferred	benefici	(0)(1)(0)	Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
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		1	Schedule J (Fo	orm 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation PART I, LINE 4B LINE 4B, SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS THE INDIVIDUALS LISTED BELOW ARE PARTICIPANTS IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THESE ACCRUALS ARE INCLUDED IN THE AMOUNTS REPORTED IN PART II, COLUMN C (DEFERRED COMPENSATION) AND REPRESENTS BOTH THE REPORTING ENTITY'S AND RELATED ENTITY'S COMBINED AMOUNTS THAT HAVE NOT YET BEEN VESTED CONSISTENT WITH THE COMPENSATION REPORTING PER IRS SEVERANCE NONQUALIFIED EQUITY-BASED MARNA P BORGSTROM - \$ 359.055 - VINCENT TAMMARO - 133.362 - WILLIAM J ASELTYNE - 114.533 -THOMAS J BALCEZAK - 113,482 - ABE LOPMAN - 93,449 - KEITH CHURCHWELL - 89,685 - LISA STUMP - 84,562 - MICHAEL HOLMES - 79,772 - VINCENT PETRINI

Page 3

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Supplemental Information

Part III

- 74,202 - KEVIN F WALSH - 60,949 - THE INDIVIDUALS LISTED BELOW BECAME VESTED IN BENEFITS VALUED AT THE AMOUNT RESPECTIVELY REPORTED BELOW DURING THE REPORTING YEAR INCLUDED IN SECTION II. COLUMN B (III) ARE AMOUNTS VESTED DURING THE 2017 CALENDAR YEAR THAT WERE RECOGNIZED AS TAXABLE EVENTS AND REPORTED IN THE INDIVIDUALS' 2017 CALENDAR YEAR FORM W-2 KEVIN MYATT \$2,071,899 RICK D'AQUILA \$1,259,902 THE FOLLOWING FORMER OFFICER(S) RECEIVED A PAYMENT FROM A NONOUALIFIED PLAN THE PAYMENT WAS MADE DIRECTLY TO THE INDIVIDUAL(S) FROM THE RABBI TRUST AND REPORTED IN THE INDIVIDUALS' 2017 FORM W-2 ISSUED BY THE RABBI TRUST PETER HERBERT \$ 78.071 THOMAS LEARY \$ 40.644

IN RECOGNITION OF THE ACCOMPLISHMENT OF KEY ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE OBJECTIVES PERFORMANCE LEVELS ARE ESTABLISHED

PART I, LINE 7 THE SHORT TERM INCENTIVE PLAN (STIP) IS A VARIABLE COMPENSATION PLAN WHICH PROVIDES ONE-TIME PAYMENTS TO ELIGIBLE MEMBERS OF MANAGEMENT AND REVIEWED ANNUALLY AT THRESHOLD, TARGET AND MAXIMUM LEVELS, ACCORDING TO PLANNED "STRETCH" GOALS AND OBJECTIVES INCENTIVE AWARD

OPPORTUNITIES ARE ESTABLISHED ACCORDING TO MARKET PRACTICES BASED ON EACH ELIGIBLE POSITION'S RESPONSIBILITIES, PERFORMANCE AND LEVEL

OF AUTHORITY PERFORMANCE RELATIVE TO STIP AWARD OPPORTUNITIES INCORPORATES A BROAD SPECTRUM OF PRE-DEFINED FINANCIAL AND NON-FINANCIAL METRICS THAT ARE ALIGNED WITH ORGANIZATIONAL MISSION AND VALUES

Software ID:

Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	: J,	Part II - Officers, Di	rectors, Trustees, K	ey Employees, and H	lighest Compensate	d Employees		<u>-</u>
(A) Name and Title			of W-2 and/or 1099-MIS	· · · · · · · · · · · · · · · · · · ·	(C) Retirement and other deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(ı)-(D)	reported as deferred on prior Form 990
1THOMAS BALCEZAK SR VP & CMO/TRUSTEE	(1)	450,168	135,451	86,936	168,258	11,415	852,228	32,367
SK VI & CHO/ INOSTEE	(11)	268,950	80,924	51,939	100,524	6,820	509,157	19,337
1MARNA BORGSTROM CEO/TRUSTEE	(1)	1,174,247	1,165,843	57,780	444,656	7,142	2,849,668	0
CEO, TROSTEE	(11)	782,832	777,229	38,520	296,437	4,762	1,899,780	0
2RICHARD D'AQUILA PRESIDENT/TRUSTEE	(1)	1,245,608	428,064	236,791	237,080	10,991	2,158,534	2,396
(CURRENT YEAR COMP	(11)	311,402	107,016	59,198	59,270	2,748	539,634	599
3 RICHARD D'AQUILA PRESIDENT/TRUSTEE (VESTED DEFERRED	(1) (11)	0	0	1,007,922 251,980	0	0	1,007,922 251,980	0
4WILLIAM ASELTYNE SR VP	(1)	388,231	120,765	85,011	137,679	9,739	741,425	15,860
SK VP	(11)	317,644	98,807	69,555	112,646	7,969	606,621	12,977
5 KEITH CHURCHWELL SR VP	(1)	583,197	158,875	57,783	211,598	17,732	1,029,185	0
SK VP	(11)	0	0	0	0	0	0	0
6MICHEAL HOLMES SR VP	(1)	491,074	170,195	53,631	198,472	19,335	932,707	0
SK VF	(11)	0	0	0	0	0	0	0
7 ABE LOPMAN SR VP	(1)	581,019	195,392	146,724	186,999	1,379	1,111,513	19,201
SK VF	(11)	0	0	0	0	0	0	0
8VINCENT PETRINI SR VP	(1)	339,278	114,860	60,233	136,567	12,774	663,712	0
SIC VI	(11)	113,093	38,287	20,078	45,522	4,258	221,238	0
9 CYNTHIA SPARER SR VP	(1)	634,974	190,253	104,730	111,255	13,436	1,054,648	0
5.K V.	(11)	0	0	0	0	0	0	0
10LISA STUMP SR VP	(1)	279,849	60,818	43,790	110,422	8,940	503,819	0
	(11)	279,849	60,818	43,790	110,422	8,940	503,819	0
11VINCENT TAMMARO SR VP & CFO	(1)	401,374	151,780	77,970	141,681	8,866	781,671	1,568
	(11)	401,374	151,780	77,970	141,681	8,866	781,671	1,568
12 KEVIN WALSH VP	(1)	402,351	95,332	55,376	140,561	17,326	710,946	0
	(11)	0	0	0	0	0	0	0
13 ENA WILLIAMS EFF 452018	(1)	326,638	87,770	42,024	80,581	17,113	554,126	0
SR VP	(11)	0	0	0	0	0	0	0
14 KEVIN A MYATT SR VP (CURRENT YEAR	(1)	308,422	101,731	44,264	68,632	6,845	529,894	485,424
COMP)	(11)	308,422	101,731	44,264	68,632	6,845	529,894	485,424
15 KEVIN A MYATT SR VP (VESTED DEFERRED	(1)	0	0	1,035,950	0	0	1,035,950	0
	(11)	0	0	1,035,950	0	0	1,035,950	0
16 THOMAS DONOHUE VP	(1)	539,106	49,108	46,793	18,700	17,429	671,136	5,240
	(11)	0	0	0	0	0	0	0
17 RICHARD LISITANO VP	(1)	331,272	89,075	48,449	76,300	16,618	561,714	5,245
	(11)	0	0	0	0	0	0	0
18 SUSAN MAXWELL VP	(1)	352,191	82,350	38,417	52,389	6,865	532,212	0
	(11)	0	0	0	0	0	0	0
19 MARJORIE GUGLIN VP	(1)	329,588	79,376	39,999	75,658	6,949	531,570	0
	(11)	0	0	0	0	0	0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (iii) compensation reported as deferred on Bonus & incentive Other reportable prior Form 990 compensation compensation 21MARK RUSSI 353,630 34,284 23,474 44,265 17,361 473,014 MEDICAL DIRECTOR 1PETER HERBERT 133,027 133,027 133,027 FORMER OFFICER 78,071 78,071 2THOMAS LEARY 754,535 754,535 357,842 FORMER OFFICER 40,644 40,644 3STEPHEN MERZ 649,751 649,751 545,036 FORMER OFFICER 4PAUL PATTON 435,291 435,291 435,291 FORMER OFFICER

1,677,835

364,734

6,156

144,187

1,677,835

644,529

2,449

1,145,028

117,694

5JAMES STATEN FORMER OFFICER

6SUE FITZSIMONS

FORMER OFFICER

127,003

efile	GRAPHIC print - DO NO	T PROCESS As	Filed Data -									DLN: 9	934932	2500	4179				
	edule K m 990)		 le organization answere	ed "Yes" to Form	n on Tax-Exempt Bonds Form 990, Part IV, line 24a. Provide descriptions, onal information in Part VI.							OMB No 1545-0047 2017							
	ment of the Treasury	▶ Informatio		tach to Form 99	0.			gov/fori	₂₂ 990				en to Pu						
Name o	Revenue Service f the organization IEW HAVEN HOSPITAL	r Imormacio	in about Schedule K (10		mstruction.	3 13 at <u>w</u>	**************************************	40171011	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	66-06			n number						
Par	Bond Issues																		
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP # (d	I) Date issued	(e) Issue p	orice	(f)	(f) Description of purpose		i) Description of purpose		f) Description of purpose			(g) Defeased		behalf of issuer		Pool ncing
A C	HEFA-SERIES N	06-0806186	20774YNC7 C	02-14-2013	44,8	15,000 A	ACQUISITION OF ASSETS-HSR		Yes	No X	Yes	X	Yes	X					
<u>в</u> с	HEFA-SERIES O	06-0806186	20774YNE3 C	02-14-2013	50,0	00,000 A	ACQUISI	TION OF	ASSETS-HSR		Х		Х		Х				
Part	Proceeds																		
						A		E	3	С				D					
	Amount of bonds retired																		
	Amount of bonds legally defea																		
	Total proceeds of issue					49,999,	105		50,000,000										
	Gross proceeds in reserve fund																		
	Capitalized interest from proce																		
	Proceeds in refunding escrows																		
7	Issuance costs from proceeds				640,219 640,218														
8	Credit enhancement from proc	ceeds			14,606 14,607														
9	Working capital expenditures f	from proceeds																	
10	Capital expenditures from pro	ceeds				49,344,	280		49,345,175										
11	Other spent proceeds																		
12	Other unspent proceeds																		
13	Year of substantial completion				20)13		20	13										
					Yes	No		Yes	No	Yes	No		Yes		No				
14	Were the bonds issued as part	of a current refunding	g issue?			×			Х										
15	Were the bonds issued as part	of an advance refund	ing issue?			Х			Х										
16	Has the final allocation of proc	ceeds been made? .			Х			Х											
	Does the organization maintain proceeds?				×			Х											
Part																			
						A		E	3	C				D					
	Was the organization a partne financed by tax-exempt bonds				Yes	No X		Yes	No X	Yes	No		Yes		No				
2	Are there any lease arrangements?	ents that may result ir	n private business use of b	ond-financed	Х			Х											
	perwork Reduction Act Not				Ca	t No 501	193É				S	chedul	e K (Fori	m 990) 2017				

5

9

c

Part IV

Arbitrage

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

unrelated trade or business activity carried on by your organization, another section 501(c)(3)

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of

organization, or a state or local government

Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

No rebate due?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated? Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Regulations sections 1 141-12 and 1 145-2?

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Page 2

Α

Yes

Χ

Χ

No

Х

Χ

Χ

Х

0 020 %

0 020 %

Х

Χ

Х

No

Χ

Χ

Χ

Yes

Х

Χ

Χ

0 020 %

0 020 %

Χ

Х

Χ

Yes

C

No

Yes

Schedule K (Form 990) 2017

No

		Yes	No
а	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Term of GIC

the GIC satisfied?

requirements of section 148? . . .

Schedule K (Form 990) 2017

period?

Part V

Part VI

PERFORMED

Return Reference

DATE REBATE COMPUTATION

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

CHEFA-SERIES O DATE THE REBATE COMPUTATION WAS PERFORMED 02/14/2018

Explanation

ISSUER NAME CHEFA-SERIES N DATE THE REBATE COMPUTATION WAS PERFORMED 02/14/2018 ISSUER NAME

Х

Yes

Χ

No

Page 3

No

No

D

Yes

Yes

No

Yes

No

Χ

Х

Yes

No

Return Reference	Explanation
	THE DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED ON PART I, COLUMN (E) AND TOTAL PROCEEDS REPORTED ON PART II, LINE 3 IS DUE TO EITHER INVESTMENT EARNINGS OR PREMIUM RECEIVED FROM PURCHASER

Return Reference	Explanation
ON JUNE 24, 2014, THE SOLE MEMBER OF YALE NEW HAVEN HOSPITAL,	YALE NEW HAVEN HEALTH SERVICES CORPORATION ("CORPORATION") ISSUED APPROXIMATELY \$543M OF CHEFA REVENUE BONDS SERIES A, B, C, D & E CONCURRENT WITH THE ISSUANCE OF THE CONNECTICUT HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (CHEFA) REVENUE BONDS, YALE NEW HAVEN HEALTH OBLIGATED GROUP ISSUE, SERIES A, B, C, D AND E DATED MAY 20, 2014, SIX MEMBERS OF THE SYSTEM WERE COMBINED TO FORM AN OBLIGATED GROUP THE OBLIGATED GROUP COMPRISED OF THE CORPORATION, YALE NEW HAVEN HOSPITAL, YALE NEW HAVEN CARE CONTINUUM CORPORATION, BRIDGEPORT HOSPITAL, BRIDGEPORT HOSPITAL FOUNDATION, INC , AND NORTHEAST MEDICAL GROUP, INC THE MEMBERS OF THE OBLIGATED GROUP HAVE ADOPTED CERTAIN GOVERNANCE PROVISIONS IN THEIR CERTIFICATES OF INCORPORATION AND BY-LAWS PURSUANT TO WHICH YALE NEW HAVEN HEALTH SERVICES, CORPORATION RETAINS THE AUTHORITY TO DIRECTLY TAKE CERTAIN ACTIONS ON BEHALF OF EACH OBLIGATED GROUP MEMBER WITHOUT THE APPROVAL OF THE BOARD OF TRUSTEES OF THE APPLICABLE OBLIGATED GROUP MEMBER, INCLUDING THE INCURRENCE OF INDEBTEDNESS ON BEHALF OF EACH OBLIGATED GROUP MEMBER, THE MANAGEMENT AND CONTROL OF THE LIQUID ASSETS OF EACH, AND THE APPOINTMENT OF THE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF EACH OBLIGATED GROUP MEMBER IN 2018, GREENWICH HOSPITAL, LAWRENCE + MEMORIAL CORPORATION, LAWRENCE + MEMORIAL HOSPITAL AND LMW HEALTHCARE INC JOINED THE YALE NEW HAVEN HEALTH OBLIGATED GROUP

Return Reference	Explanation
PART III LINE 3B	THE ORGANIZATION HAS IN-HOUSE LEGAL STAFF WHO PROVIDE ROUTINE REVIEW OF MANAGEMENT OR SERVICE CONTRACTS OR RESEARCH AGREEMENTS RELATING TO THE FINANCED PROPERTY TO ENSURE THAT SUCH AGREEMENTS ARE COMPLIANT WITH APPLICABLE SAFE HARBORS IN-HOUSE COUNSEL CONSULT WITH THE HOSPITAL'S OUTSIDE BOND COUNSEL AS NEEDED, INCLUDING ON NON-ROUTINE ISSUES

Return Reference	Explanation
PART III, LINE 9 & PART V	THE ORGANIZATION HAS POLICIES AND PROCEDURES IN PLACE TO ENSURE COMPLIANCE WITH FEDERAL TAX LAW, AND TO TIMELY IDENTIFY NONCOMPLIANCE IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION WOULD INVOLVE ITS LEGAL COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDIATION

efile GRAPHI	C print - DO NO	T PROCESS	S As Fi	led Data -					DI	LN: 93	4932	2500	04179
Schedule L (Form 990 or 990	Comple	te if the orga 27, 28a,	nization a 28b, or 28 ▶ Attac	OS With It nswered "Yes Sc, or Form 99 th to Form 99	s" on Form 9 0-EZ, Part V 0 or Form 99	90, Part IV, I , line 38a or (0-EZ.	ines 25 40b.				мв No 2 (
Department of the Trea Internal Revenue Serv	asurv	ormation abo	out Schedu	ıle L (Form 99 <u>www.irs.gov</u>) and its inst	ruction	ıs is	at	C	pen		ublic
Name of the org YALE NEW HAVEN								•	yer id 6652	entifica	ition r	numb	er
	ss Benefit Tran						rganıza	tions	only)	ne 40h			
) Name of disquali			Relationship be				c) D	escrip ansact	tion of) Cori	rected?
4958 3 Enter the all Correp (a) Name of	mount of tax incur mount of tax, if an ans to and/or in mplete if the organ orted an amount or (b) Relationship with organization	y, on line 2, all prome states and several promesses from 990, Promote several processes and several processes	bove, reimbested Per red "Yes" or Part X, line 5	coursed by the or rsons. In Form 990-EZ, 5, 6, or 22	rganization .		. :	t IV,	line 26	\$ \$ 6, or if ' h) oved by rd or	(ganıza i) Wrıt greem	ten
				To From			Yes	No		nittee?	Yes		No
			10	110111			163	NO	163	No	163		
Total				•	<u> </u> ▶ \$								
	ints or Assistar					line 27							
	rested person (b		between n and the	(c) Amount		(d) Type	of assis	tanc	e	(e) Pu	rpose (of assi	istance
									\blacksquare				
or Danerwork Red	fuction Act Notice	eas the Instruc	tions for Fo	rm 000 or 000-l		1 at No. 50056∆		C - I		I (Form	000 0	- 000	F7\ 20:

Explanation

Schedule I (Form 990 or 990-F7) 2017

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Additional Data

(1) SUBST CONTR #7

(1) SUBST CONTR #39

Software ID: **Software Version:**

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

Form 990,	Schedule L,	Part IV -	- Busine	ss Transactions :	Involving	, Interested P	ersons

VENDOR

VENDOR

(a) Name of interested person	(b) Relationship	(c) Amount of transaction	(d) Descr	
	person and the	ti di isaccioni		

organization

143,048 APPAREL

814,328 RENT

ons	
Description of transaction	

Yes

(e) Sharing organization's revenues?

_	_	_	

No No

No

(a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (3) SUBST CONTR #45 VENDOR 1.325.099 WASTE MANAGEMENT AND Nο RECYCLING SERVICES

4,433,493

MEDICAL TRANSPORTATION

SERVICES

No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

VENDOR

(1) SUBST CONTR #47

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (5) SUBST CONTR #59 VENDOR 523,557 CONSULTING SERVICES Nο (1) SUBST CONTR #166 **VENDOR** 108,364 ADVERTISING SERVICES No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (7) SUBST CONTR #181 VENDOR 9.939.840 FOOD SERVICE Nο (1) SUBST CONTR #183 **VENDOR** 2,594,410 BONE MARROW PROVIDER No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (9) SUBST CONTR #190 VENDOR 3,401,458 CONSTRUCTION SERVICES Nο (1) SUBST CONTR #246 **VENDOR** 73.310.977 CONSTRUCTION SERVICES No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues?

				Yes	No
(11) SUBST CONTR #248	VENDOR	7,230,264	MEDICAL LINEN AND UNIFORM		No

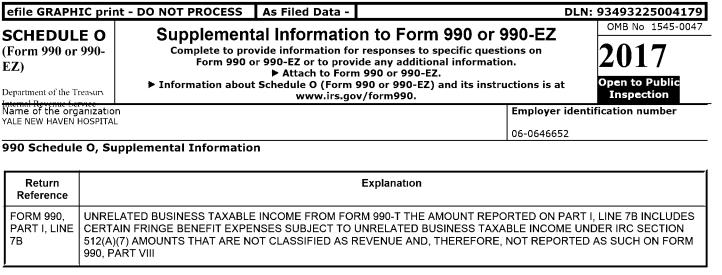
RENTAL SERVICES

efil	e GRAPHIC pr	int - DO NOT PF	ROCESS	As Filed Data -		DLN: 9	349322	5004	179		
	EDULE M			loncach Contri	hutions		OMB No 1	545-0	047		
(For	(Form 990)		Noncash Contributions					17	7		
	▶Complete if the		organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.					17			
	► Attach to Form 990.										
	tment of the Treasury al Revenue Service	▶Information abo	out Schedu	lle M (Form 990) and its i	nstructions is at <u>www.irs</u>	s.gov/form990	Open to				
	ame of the organization LE NEW HAVEN HOSPITAL Employer identification number										
TALE	NEW HAVEN HOSPIT	AL				06-0646652					
Pa	rt I Types	of Property									
			(a) Check ıf applıcable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method c noncash con	(d) of determin tribution a		īs		
1	Art—Works of art	t			<u> </u>						
2	Art—Historical tr	easures .									
3	Art—Fractional in	nterests									
4	Books and public										
5	Clothing and hou goods		X		139,753	COMPARABLE MA	RKET				
6	Cars and other v										
7	Boats and planes										
8	Intellectual prope	erty									
9	Securities—Public	cly traded .	Х	10	533,969	FAIR MARKET VA	LUE				
	Securities—Close	•									
	Securities—Partr or trust interest	s									
	Securities—Misce										
13	Qualified conservation contribution—Historic structures										
14	Qualified conserve contribution—Of										
	Real estate—Res										
	Real estate—Cor										
17	Real estate—Oth										
18 19	Collectibles . Food inventory		X	27	61 1/15	COMPARABLE MA	DVET				
20	Drugs and medic			2/	01,143	COMPARABLE MA	KKEI				
21	Taxidermy .										
22	Historical artifact	ts									
23	Scientific specim	ens									
	Archeological art										
	Other ► See Add										
	Other ► (
	Other ▶ (
	· · · · · · · · · · · · · · · · · · ·	<u> </u>	he organiza	l Ition during the tax year for	contributions	 					
29				3, Part IV, Donee Acknowled		29					
_	_							Yes	No		
30a	must hold for at	least three years fr	om the date	y contribution any property in a contribution, a contribution, a	and which is not required to	be used for exemp	ot 30a		No		
b	If "Yes," describ	e the arrangement i	n Part II				300		110		
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the review	v of any nonstandard contril	butions?	31	Yes			
32a				or related organizations to s		sh · · ·	32a		No		
b	If "Yes," describ	e ın Part II									
33	If the organizati		amount in	column (c) for a type of pro	perty for which column (a)	ıs checked,					
For D		on Act Notice, see the	Instruction	es for Form 990	Cat No. 512271	Schedu	le M (Form	990)	(2017)		

Schedule M (Form 990) (2017)						
Part II Supplemental Information.						
	Provide the informat	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part				
I, column (b), the number of contributions, the number of items received, or a combination of both. Also comple						
this part for any additional information.						
Return Reference		Explanation				
		Schedule M (Form 990) (2017)				

Additional Data

			Software ID:		
			Software Version:		
			EIN: C	6-0646652	
			Name: Y	ALE NEW HAVEN HOSPI	TAL
Part I, Lines 25-28					
		(a) Check ıf applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amount
Other ► (GIFTS / TOYS)		Х	37	134,317	COMPARABLE MARKET
Other ► (GIFT CERTIFICATES)	_	Х	39	83,782	COMPARABLE MARKET
Other ▶ (TRAVEL)	_	Х	5	47,714	COMPARABLE MARKET
Other ► (MISCELLANEOUS)	_	Х	16	33,141	COMPARABLE MARKET
Other ► (EVENT TICKETS/INSTRUCTION)	Х	48	20,903	COMPARABLE MARKET
Other ► (JEWELRY/HANDBAGS)		X	13	4,861	COMPARABLE MARKET
Other ► (PARKING PASSES)	_	X	7	3,150	COMPARABLE MARKET



990	Sched	ule (O, Sı	uppl	emen	tal I	nforma	tion

Return Reference	Explanation
FORM 990, PART III, LINE 4A	YALE NEW HAVEN HOSPITAL (YNHH), FOUNDED IN 1826 AS THE FIRST HOSPITAL IN CONNECTICUT, IS A 1,541-BED ACUTE AND TERTIARY CARE HOSPITAL, WHICH ALSO INCLUDES YALE NEW HAVEN CHILDREN'S HOSPITAL, YALE NEW HAVEN PSYCHIATRIC HOSPITAL, WHICH ALSO INCLUDES YALE NEW HAVEN CHILDREN'S HOSPITAL, YALE NEW HAVEN, PSYCHIATRIC HOSPITAL, WHICH ALSO INCLUDES CENTER WITH TWO INPATIENT CAMPUSES IN NEW HAVEN, YNHH IS THE PRIMARY TEACHING HOSPITAL FOR YALE S CHOOLS OF MEDICINE AND NURSING AND A MAJOR TERTIARY CARE CENTER FOR ACUTELY ILL OR INJURED PATIENTS THE HOSPITAL INCLUDES SEVERAL OUTPATIENT CENTERS AND DOZENS OF RADIOLOGY AND BLOOD-DRAWING SERVICES THROUGHOUT THE STATE YALE NEW HAVEN HOSPITAL CONTINUED ITS COMMITMEN T TO DELIVER HIGH-QUALITY, PATIENT-CENTERED CARE BY EXPANDING ACCESS, IMPROVING SAFETY AND INCREASING PATIENT VOLUME IN KEY SERVICES THE HOSPITAL'S REPUTATION RESULTED IN TOP NATI ONAL RANKINGS BY U.S. NEWS & WORLD REPORT IN NINE ADULT SPECIALTIES AND NINE PEDIATRIC SUB SPECIALTIES YNHH CONTINUED TO TREAT MANY OF CONNECTICUT'S MOST ACUTE PATIENTS. SEEING AN INCREASE IN OVERALL CASE MIX INDEX TRANSFERS OF ACUTE PATIENTS TO YNHH FROM OTHER HEALTHC ARE ORGANIZATIONS ALSO INCREASED THIS YEAR THE NUMBER OF PATIENT TRANSFERS THROUGH THE Y ACCESS PROGRAM INCREASED BY 5 PERCENT SKYHEALTH, THE HELICOPTER TRANSPORT SERVICE, EXPERI ENCED A 37 PERCENT INCREASE IN TRANSFER FLIGHTS QUALITY AND SAFETY ACTIVITIES FOCUSED ON HIGH RELIABILITY STRATEGIES AND TOOLS TO REDUCE READMISSIONS AND HOSPITAL-ACQUIRED INFECTI ONS SINCE 2014, THE RATE OF SERIOUS SAFETY EVENTS AT YNHH DECLINED BY 83 PERCENT SKYHEALTH, THE HEALTH OF SERIOUS SAFETY EVENT ANOTHER AREA OF FOCUS, AT RIAL MYOCARDIAL INFARCTION READMISSIONS, DECLINED 65 PERCENT TO ENHANCE COORDINATION, SAFETY, QUALITY, TIMELINESS AND EFFICIENCY IN PATIENT CARE, YNHH LAUNCHED THE CAPACITY CORDINATION, SAFETY, QUALITY, TIMELINESS AND EFFICIENCY IN PATIENT CARE, YNHH LAUNCHED THE CAPACITY CORDINATION, SAFETY, QUALITY, TIMELINESS AND EFFICIENCY IN PATIENT CARE, YNHH LAUNCHED THE COORDINATIO

Return Reference	Explanation
FORM 990, PART III, LINE 4A	ROM THE SOCIETY OF THORACIC SURGEONS (STS) NATIONAL DATABASE YNHH WAS THE ONLY CARDIAC CE NTER IN CONNECTICUT TO BE SO HIGHLY RANKED ADDITIONALLY, YNHH BECAME THE FIRST CONNECTICU T HOSPITAL AND ONLY ONE OF 29 NATIONWIDE RECOGNIZED AS A HYPERTROPHIC CARDIOMYOPATHY CENTER OF EXCELLENCE BY THE HYPERTROPHIC CARDIOMYOPATHY ASSOCIATION THE CENTER FOR MUSCULOSKEL ETAL CARE (CMC) OPENED THE MCGINNEY ADVANCED SURGICAL CENTER WITH SIX OPERATING ROOMS AND 23 PRE- AND POST-OPERATIVE BEDS THE CMC WAS THE ONLY ONE IN THE U S TO EARN ALL MAJOR CE RTIFICATIONS AT THE HIGHEST LEVEL FOR MUSCULOSKELETAL CARE A SATELLITE PROGRAM OPENED AT THE NEW CENTER FOR MUSCULOSKELETAL CARE A SATELLITE PROGRAM OPENED AT THE NEW CENTER FOR MUSCULOSKELETAL CARE AT HEAVEN MEDICAL CENTER IN OCTOBER MANY PROGRAMS AND SERVICES RECEIVED RECOGNITION FOR SAFE, QUALITY, PATIENT-CENTERED CARE THE GRIMES CENTER RECEIVED THE HIGHEST RANKINGS ON THE CENTER FOR MEDICAID SERVI CES ADMINISTRATION PRESENTED WHAT WITH ITS PLATINUM AWARD IN RECOGNITION OF ORGAN AND TISS UE DONATION EFFORTS IN THE HOSPITAL AND COMMUNITY THE REHABILITATION AND WELLABESS CENTER, 4.24-BED FACILITY LOCATED AT MILFORD HOSPITAL, RECEIVED THE PRESS GANEY GUARDIAN OF EXCEL LENCE AWARD FOR PATIENT EXCELLENCE FOR ITS EFFORTS TO IMPROVE THE HEALTH AND WELL-BESING OF THE RESIDENTS OF NEW HAVEN, THE AMERICAN HOSPITAL ASSOCIATION GAVE THE PRESSIGIOUS 2017 FOSTER G MCGAW PRIZE FOR EXCELLENCE IN COMMUNITY SERVICE TO YNHH IN RECOGNITION OF EXCEPT IONAL EFFORTS TO BUILD PROGRAMS THAT PROMOTE ENGAGEMENT, JOB GROWTH AND ACCESS TO QUALITY HEALTH CARE IN THE NEW HAVEN COMMUNITY THIS YEAR MARKED THE TENTH ANNIVERSARY OF YNHH'S P ARTNERSHIP WITH HABITAT FOR HUMANITY OF GREATER NEW HAVEN, COMPLETING THE NINTH AND TENTH YNHH-SPONSORED HOMES IN THE COMMUNITY OF GREATER NEW HAVEN, COMPLETING THE NINTH AND TENTH YNHH-SPONSORED HOMES IN THE COMMUNITY OF GREATER NEW HAVEN, COMPLETING THE NINTH AND TENTH YNHH-SPONSORED HOMES IN THE COMMUNITY OF GREATER NEW HAVEN, COMPLETING THE NINTH AND SUPPORT GROUPS WHICH ME

Return Reference	Explanation
FORM 990, PART III, LINE 4A	D FINANCIAL PERFORMANCE YNHH CONTINUES TO DISTINGUISH ITSELF AS A DESTINATION HOSPITAL BY DELIVERING HIGH QUALITY, PATIENT-CENTERED CARE WHILE EXPANDING ITS OVERALL SCOPE OF SERVI CES AND ITS ROLE AS A COMMUNITY HEALTHCARE ASSET PART I, LINE 4 & PART VI, LINE 1B NUMBER OF INDEPENDENT VOTING MEMBERS OF THE GOVERNING BODY THE ORGANIZATION SOUGHT TO CONFIRM THE INDEPENDENCE OF EACH VOTING MEMBER OF ITS GOVERNING BODY BY REQUESTING THAT EACH SUCH VO TING MEMBER RESPOND TO A QUESTIONNAIRE CONTAINING THE PERTINENT INSTRUCTIONS AND DEFINITIONS AND DESIGNED TO ELICIT THE INFORMATION NECESSARY TO DETERMINE INDEPENDENCE IN THE EVEN T THAT THE ORGANIZATION DOES NOT RECEIVE A RESPONSE FROM ANY SUCH VOTING MEMBER, THE ORGAN IZATION REVIEWS OTHER INFORMATION KNOWN TO IT REGARDING THE VOTING MEMBER AND MAKES A REAS ONABLE ASSESSMENT OF INDEPENDENCE BASED ON THAT INFORMATION

Return

Kelelelice	
FORM 990,	BUSINESS RELATIONSHIPS BETWEEN OFFICERS, DIRECTORS, TRUSTEES, OR KEY EMPLOYEES TRUSTEES JOHN L
PART VI,	LAHEY AND JAMES TORGERSON ARE DIRECTORS AND OFFICERS OF THE SAME BUSINESS ENTITY CERTAIN OF THE
SECTION A,	ORGANIZATION'S CURRENT OFFICERS AND/OR TRUSTEES MAY SERVE AS OFFICERS AND/OR DIRECTORS OF TAX-
LINE 2	EXEMPT AND TAXABLE AFFILIATES WITHIN THE ORGANIZATION'S CORPORATE SYSTEM OR JOINT VENTURES IN
	WHICH THE ORGANIZATION'S CORPORATE SYSTEM HAS AN OWNERSHIP INTEREST. THE INDIVIDUAL OFFICERS
1	AND/OR TRUSTEES DO NOT HAVE PERSONAL FINANCIAL INTERESTS IN SUCH AFFILIATES AND SERVE ONLY AS A

FUNCTION OF THEIR ROLES WITH THE ORGANIZATION OR WITHIN THE ORGANIZATION'S CORPORATE SYSTEM

Explanation

Return Explanation
Reference

FORM 990, THE SOLE MEMBER OF YALE NEW HAVEN HOSPITAL IS YALE NEW HAVEN HEALTH SERVICES CORPORATION ("YNHHS"), ITSELF A CONNECTICUT NON-STOCK CORPORATION EXEMPT FROM FEDERAL INCOME TAX AS AN SECTION A, ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

Return Explanation
Reference

FORM 990,	THE YALE NEW HAVEN HEALTH SERVICES CORPORATION, AS THE ORGANIZATIONS' SOLE MEMBER, HAS THE
PART VI,	RIGHTS, POWERS AND PRIVILEGES SET FORTH IN THE ORGANIZATION'S BYLAWS, INCLUDING, IN PART, THE
SECTION A,	AUTHORITY TO APPROVE THE NOMINEES TO THE BOARD OF TRUSTEES, AMENDMENTS TO THE GOVERNING
LINE 7B	DOCUMENTS, OPERATING AND CAPITAL BUDGETS, INITIATION OF NEW PROGRAMS AND CLINICAL SERVICES OR THE
	DISCONTINUATION OR CONSOLIDATION OF SUCH PROGRAMS, CERTAIN FUNDAMENTAL CORPORATION
	TRANSACTIONS, AND THE ISSUANCE AND INCURRENCE OF INDEBTEDNESS

Return

Reference	Ехриний
	THE FORM 990 TAX RETURN AND ATTACHED SCHEDULES WERE PREPARED BY EMPLOYEES OF THE YNHHS TAX DEPARTMENT THE RETURN IS INITIALLY REVIEWED BY THE DIRECTOR AND VP OF CORPORATE FINANCE
SECTION B,	SUBSEQUENTLY IT IS SENT TO KPMG LLP FOR THEIR INITIAL REVIEW AFTER ALL COMMENTS FROM THE ABOVE
LINE 11B	GROUP ARE CLEARED, THE RETURN IS THEN REVIEWED BY THE CHIEF FINANCIAL OFFICER OF THE ORGANIZATION AND A FINAL VERSION OF THE RETURN IS SENT BACK TO KPMG LLP FOR FINAL REVIEW PRIOR TO FILING. THE
	ORGANIZATION MAKES AVAILABLE A COMPLETE COPY OF THE RETURN TO ITS BOARD OF TRUSTEES A SECURE WEB PORTAL IS AVAILABLE TO BOARD MEMBERS TO ACCESS THE RETURN

Explanation

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	YALE NEW HAVEN HOSPITAL IS COVERED UNDER THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY APPROVED AND ADOPTED BY THE SYSTEM COMPLIANCE COMMITTEE, WHICH HAS BEEN DELEGATED THE AUTHORITY TO APPROVE AND ADOPT COMPLIANCE POLICIES ON BEHALF OF THE ENTITIES IN THE SYSTEM THE YNHHS CONFLICT OF INTEREST POLICY AND INDIVIDUAL ANNUAL DISCLOSURE FORM APPLIES TO A POOL OF EMPLOYEES, BOARD MEMBERS AND NON-BOARD MEMBERS SERVING ON BOARD COMMITTEES THESE "COVERED INDIVIDUALS" ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT, UPON BEGINNING EMPLOYMENT OR OTHERWISE BECOMING A COVERED INDIVIDUAL AND ANNUALLY THEREAFTER COVERED INDIVIDUALS ARE ALSO REQUIRED TO PROMPTLY REPORT CHANGES TO THEIR MOST RECENTLY COMPLETED DISCLOSURE STATEMENT THESE DISCLOSURE STATEMENTS AND REPORTS ARE REVIEWED BY THE OFFICE OF PRIVACY AND CORPORATE COMPLIANCE AND/OR THE LEGAL AND RISK SERVICES DEPARTMENT TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY IF A POTENTIAL CONFLICT ARISES, THE PRESIDENT AND CEO WOULD CONSULT WITH THE BOARD CHAIRPERSON AND THE LEGAL AND RISK SERVICES DEPARTMENT TO DEVELOP A PLAN TO MITIGATE ANY ACTUAL CONFLICT OF INTEREST FOR EXAMPLE, A VOTING BOARD OR COMMITTEE MEMBER WOULD BE REQUIRED TO RECUSE HIMSELF OR HERSELF FROM VOTING ON MATTERS WITH WHICH SHE OR HE HAD AN ACTUAL OR POTENTIAL CONFLICT AND THE ACTUAL OR POTENTIAL CONFLICT WOULD BE DISCLOSED TO OTHER VOTING MEMBERS

990	Schedule	Ο,	Supplemental	Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE YALE NEW HAVEN HEALTH SERVICES CORPORATION EXECUTIVE COMPENSATION COMMITTEE APPROVES T HE TOTAL COMPENSATION STRATEGY FOR ALL EXECUTIVES EMPLOYED BY YALE NEW HAVEN HEALTH SERVIC ES CORPORATION AND THE YALE NEW HAVEN HOSPITAL COMPENSATION COMMITTEE APPROVES THE TOTAL COMPENSATION STRATEGY FOR ALL EXECUTIVES EMPLOYED BY THE HOSPITAL, BOTH TAKING INTO ACCOUNT THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED HEALTHCARE EXECUTIVES IN COMPARABLE ORGA NIZATIONS THE MEMBERS OF THE COMMITTEES VOTING TO APPROVE COMPENSATION DO NOT HAVE A CONFLICT OF INTEREST WITH RESPECT TO THE COMMENSATION ARRANGEMENTS THE COMPARABLEITY DATA USE D TO ASSIST THE MEMBERS OF THE COMMITTEES AND SHARED BY AND REPORTS DIRECTLY TO THESE COMMITTEES THE DELIBERATION CONSULTING FIRM THAT IS RETAINED BY AND REPORTS DIRECTLY TO THESE COMMITTEES THE DELIBERATIONS AND DECISIONS OF THESE COMMITTEES ARE CONTEMPORANEOUSLY DO CUMENTE, REVIEWDE AND APPROVED BY THE COMMITTEES, AND SHARED WITH THE BOARDS OF TRUSTEES FORM 990, PART VI, SECTION B, LINE 15B COMPENSATION PROCESS FOR OFFICERS CERTAIN OFFICERS ARE EMPLOYEES OF YNHHS, OTHER OFFICERS ARE EMPLOYED DIRECTLY BY THE HOSPITAL COMPENSATION DETERMINATIONS OF YNHHS, OTHER OFFICERS ARE EMPLOYED DIRECTLY BY THE HOSPITAL COMPENSATION DETERMINATION OF THE HOSPITAL COMPENSATION DETERMINATION OF THE HOSPITAL EMPLOYEES ARE MADE BOTH BY THE COMPENSATION COMMITTEES AND BOAR DS OF YNHHS AND THE HOSPITAL SCOMPENSATION COMMITTEE AND BOARD THE EXECUTIVE COMPENSATION COMMITTEE AND BOARD THE EXECUTIVE COMPENSATION COMMITTEE SERVEN HORDITAL SCOMPENSATION OF REASONABLENESS" UNDER FEDERAL TAX LAW THE EXECUTIVE COMPENSATION COMMITTEES ARE RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATE GY FOR ALL THEIR RESPECTIVE CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL YALL NEW HAVE YEN HOSPITAL AND YNHHS BOARD ON AN ANNUAL BASIS, AS APPLICABLE IN ADDITION, THE EXECUTIVE COMPENSATION COM

Return Explanation
Reference

FORM 990, PART VI, ED, REVIEWED AND APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEES ARE CONTEMPORANEOUSLY DOCUMENT ED, REVIEWED AND APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEES, AND PROVIDED TO THE BO ARDS SECTION B, OF YNHHS AND/OR THE HOSPITAL, AS APPLICABLE

Return Explanation
Reference

LINE 19

FORM 990, COPIES OF ALL AVAILABLE DOCUMENTS ARE ACCESSIBLE TO THE PUBLIC UPON REQUEST PART VI, SECTION C.

Return

Reference	
FORM 990, PART IX, LINE 11G	PROFESSIONAL & CONSULTING FEES PROGRAM SERVICE EXPENSES 62,562,784 MANAGEMENT AND GENERAL EXPENSES 1,393,767 FUNDRAISING EXPENSES 1,654 TOTAL EXPENSES 63,958,205 OHCA ASSESSMENT PROGRAM SERVICE EXPENSES 928,429 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 928,429 SYSTEM SUPPORT FEES PROGRAM SERVICE EXPENSES 30,299,023 MANAGEMENT AND GENERAL EXPENSES 4,932,399 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 35,231,422 OUTSIDE CONTRACTUAL SERVICES PROGRAM SERVICE EXPENSES 121,463,206 MANAGEMENT AND GENERAL EXPENSES 29,972,538 FUNDRAISING EXPENSES 551,537 TOTAL EXPENSES 151,987,281 YNHHSC SHARED PROJECT FEES PROGRAM SERVICE EXPENSES 20,191,869 MANAGEMENT AND GENERAL EXPENSES 52,221,720 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 272,413,589 EMPLOYEE RECRUITMENT FEES PROGRAM SERVICE EXPENSES 262,941 MANAGEMENT AND GENERAL EXPENSES 62,360 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 325,301 AMBULANCE SERVICES PROGRAM SERVICE EXPENSES 62,360 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 3,339,042 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 283,169,540 MANAGEMENT AND GENERAL EXPENSES 55,299,564 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 288,469,104 TEMPORARY STAFFING PROGRAM SERVICE EXPENSES 6,371,906 MANAGEMENT AND GENERAL EXPENSES 288,469,104 TEMPORARY STAFFING PROGRAM SERVICE EXPENSES 7,883,097

Explanation

990 Schedule O, Supplemental Information

Return

LINE 9

INVESTMENT IN ASC -753,645

Reference	
FORM 990,	TRANSFER FROM YORK -107,800 PENSION RELATED CHANGES 25,928,000 CHANGE IN BENEFICIAL INTEREST IN
PART XI,	PERPETUAL TRUSTS 550,000 OTHER CHANGES IN NET ASSETS -8,624 CHANGE IN AUXILIARY NET ASSETS 10,441

Explanation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493225004179 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2017 (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. Open to Public ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Inspection Internal Revenue Service Name of the organization Employer identification number YALE NEW HAVEN HOSPITAL 06-0646652 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity 8,367,874 (1) YALE NEW HAVEN HOSPITAL RABBI TRUST GRANTORS TRUST-PA 94,964,191 YALE NEW HAVEN HOSPITAL PO BOX 535007 RETIREMENT PLAN PITTSBURGH, PA 152535007 30-6206686

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (b) (c) (d) (e) (g) Name, address, and EIN of related organization Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) Primary activity or foreign country) (if section 501(c)(3)) (13) controlled entity entity? Yes No For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2017

one or more related organizations treate	u as a par		-		(c)	(5)	(=)		L 1	(.)	1 4	· · ·	(1-)
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	·	(e) Predominant Income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	Disprop	h) irtionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	agıng	(k) Percentage ownership
					314)			Yes	No		Yes	No	
(1) SHORELINE ENDOSCOPY CENTER LLC 800 BOSTON POST ROAD GUILFORD, CT 06437 90-0110459		HEALTHCARE SERVICES	СТ	N/A									
(2) SSC II LLC - TECHNICAL TERMINATION ON 1217		HEALTHCARE SERVICES	СТ	N/A									
111 GOOSE LANE GUILFORD, CT 06437 26-1709382		SERVICES											
(3) ORTHOPAEDIC & NEUROSURGERY CENTER - DISSOLVED ON 51 55 HOLLY HILL LANE GREENWICH, CT 06830	.8	HEALTHCARE SERVICES	СТ	N/A									
27-3477197 (4) TOTAL HEALTH CONNECTICUT LLC		HEALTHCARE	СТ	N/A									
789 HOWARD AVENUE NEW HAVEN, CT 06519 47-4070024		SERVICES											
(5) YALE NEW HAVEN HEALTH SYSTEM INVESTMENT 20 YORK STREET NEW HAVEN, CT 06510 27-1374301		INVESTMENT	DE	YALE NEW HAVEN HEALTH SERVICES CORPORATION	RELATED	139,017,225	1,585,798,230		No			No	82 800 %
(6) YNHHSCUSP SURGERY CENTERS LLC		HEALTHCARE SERVICES	СТ	N/A									
15305 DALLAS PKWY STE 1600 ADDISON, TX 75001 38-4021595													
Part IV Identification of Related Organizatio	ns Tayah	le as a Corno	ration	or Trust Com	plete if the c	rnanization a	answered "Yes	" on Fr	orm 9	90 Part IV	/ line	34	
because it had one or more related organ							1113446164 163	01111	01111 5	50, Tuic 10	,		
(a) Name, address, and EIN of related organization	(b) Primary a		L do (state	(c) egal micile or foreign untry)	(d) Direct controllin entity	g Type of entity (C corp, S cor or trust)			(g) e of end- year assets	of- Perce	h) entage ership		(i) Section 512(b) (13) controlled entity? Yes No
See Additional Data Table					1	1	1			1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36	5.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity		1a		No
b Gift, grant, or capital contribution to related organization(s)		1b		No
c Gift, grant, or capital contribution from related organization(s)		1c		No
d Loans or loan guarantees to or for related organization(s)		1d	Yes	
e Loans or loan guarantees by related organization(s)		1e		No
f Dividends from related organization(s)		1f		No
g Sale of assets to related organization(s)		1 g		No
h Purchase of assets from related organization(s)		1h		No
i Exchange of assets with related organization(s)		1i	Yes	
j Lease of facilities, equipment, or other assets to related organization(s)		1j		No
k Lease of facilities, equipment, or other assets from related organization(s)		1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)		11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)		1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		1n		No
o Sharing of paid employees with related organization(s)		10	Yes	
p Reimbursement paid to related organization(s) for expenses		1 p	Yes	
a Reimbursement paid by related organization(s) for expenses		1 q	Yes	

Page **3**

Schedule R (Form 990) 2017

l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q Reimbursement paid by related organization(s) for expenses	1 q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	

1s Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds See Additional Data Table

(a) Name of related organization (b) Transaction type (a-s) (d) Method of determining amount involved (c) Amount involved

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See instructions regarding exclusion for certain investment partnerships															
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total Income	(f) (g) Share of total end-of-year assets	(h) Disproprtionate allocations?		onate ns? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		or g	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No			
										Schedul	e R (Forn	1 99	0) 2017		

Schedule R (Form 990) 2017 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation PART IV, COLUMN C THE CHARITABLE REMAINDER UNITRUSTS LISTED ON PART IV HAVE THE FOLLOWING LEGAL DOMICILES CONNECTICUT IN DECEMBER OF 2017 SSC II, EIN 26-1709382 HAD A TECHNICAL TERMINATION AND BECAME A SINGLE MEMBER LLC OF YALE NEW HAVEN AMBULATORY SEVICES CORP, EIN 06-1398526 YALE NEW HAVEN HOSPITAL IS THE SOLE SHAREHOLDER OF YALE NEW HAVEN AMBULATORY SEVICES CORP.

Schedule R (Form 990) 2017

Software ID: Software Version:

EIN: 06-0646652

Name: YALE NEW HAVEN HOSPITAL

		(4)	1 (6)	(5)		٠,
(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(contr enti	n 512 13) olled
HEALTHCARE SERVICES	СТ	501C3	LINE 12A, I	LAWRENCE MEMORIAL HOSPITAL INC	Yes Yes	No
HEALTHCARE SERVICES	СТ	501C3	LINE 3	YALE NEW HAVEN	Yes	
CYCTEM CURPORT	CT.	501.63	LINE 12D II		V	
SERVICES	CI	501C3	LINE 12B, II	BRIDGEPORT HOSPITAL	Yes	
SYSTEM SUPPORT SERVICES	ст	501C3	LINE 7	BRIDGEPORT HOSPITAL	Yes	
SYSTEM SUPPORT	СТ	501C3	LINE 12A, I	YALE NEW HAVEN	Yes	
	CT	E01C2	LINE 2		Vaa	
HEALTHCAKE SERVICES	CI	501C3	LINE 3	HEALTH SERVICES CORP	res	
PROMOTE HEALTHCARE	СТ	501C3	LINE 12A, I	YALE NEW HAVEN HEALTH SERVICES CORP	Yes	
FUNDRAISING SERVICES	ст	501C3	PF	LAWRENCE MEMORIAL CORPORATION	Yes	
HEALTHCARE SERVICES	ст	501C3	LINE 3	LAWRENCE MEMORIAL CORPORATION	Yes	
HEALTHCARE SERVICES	RI	501C3	LINE 3	LAWRENCE MEMORIAL CORPORATION	Yes	
HEALTHCARE SERVICES	СТ	501C3	LINE 10	YALE NEW HAVEN HEALTH SERVICES CORP	Yes	
HEALTHCARE SERVICES	NY	501C3	LINE 12A, I	NORTHEAST MEDICAL GROUP INC	Yes	
SYSTEM SUPPORT SERVICES	СТ	501C3	LINE 10	GREENWICH HOSPITAL	Yes	
TITLE HOLDING	СТ	501C2		BRIDGEPORT HOSPITAL	Yes	
SYSTEM SUPPORT SERVICES	СТ	501C3	LINE 12B, II	GREENWICH HOSPITAL	Yes	
FUNDRAISING SERVICES	RI	501C3	LINE 12A, I	LMW HEALTHCARE INC	Yes	
HOME HEALTHCARE SERVICES	СТ	501C3	LINE 10	LAWRENCE MEMORIAL CORPORATION	Yes	
FUNDRAISING ACTIVITIES	RI	501C3	LINE 12A, I	LMW HEALTHCARE INC	Yes	
SYSTEM SUPPORT SERVICES	ст	501C3	LINE 12A, I	N/A		No
NURSING HOME	ст	501C3	LINE 3	YALE NEW HAVEN HOSPITAL	Yes	
	HEALTHCARE SERVICES SYSTEM SUPPORT SERVICES SYSTEM SUPPORT SERVICES PROMOTE HEALTHCARE FUNDRAISING SERVICES HEALTHCARE SERVICES HEALTHCARE SERVICES HEALTHCARE SERVICES HEALTHCARE SERVICES TITLE HOLDING SYSTEM SUPPORT SERVICES HEALTHCARE SERVICES HEALTHCARE SERVICES TITLE HOLDING SYSTEM SUPPORT SERVICES FUNDRAISING SERVICES TITLE HOLDING SYSTEM SUPPORT SERVICES FUNDRAISING SERVICES FUNDRAISING SERVICES SYSTEM SUPPORT SERVICES FUNDRAISING SERVICES SYSTEM SUPPORT SERVICES	Primary activity Legal domicile (state or foreign country) HEALTHCARE SERVICES CT SYSTEM SUPPORT CT SERVICES SYSTEM SUPPORT SERVICES SYSTEM SUPPORT SERVICES CT PROMOTE HEALTHCARE CT HEALTHCARE SERVICES CT HEALTHCARE SERVICES CT HEALTHCARE SERVICES CT HEALTHCARE SERVICES CT TITLE HOLDING TITLE HOLDING SYSTEM SUPPORT CT SERVICES TITLE HOLDING CT SYSTEM SUPPORT CT SERVICES FUNDRAISING SERVICES RI HOME HEALTHCARE FUNDRAISING SERVICES RI HOME HEALTHCARE SYSTEM SUPPORT CT SERVICES FUNDRAISING SERVICES RI HOME HEALTHCARE SYSTEM SUPPORT SERVICES FUNDRAISING ACTIVITIES SYSTEM SUPPORT SERVICES CT CT SYSTEM SUPPORT SERVICES CT CT CT CT CT CT CT CT CT C	Characteristics	Co	Primary scher/v	Primary estimates Legis distinguish Legis distinguish Primary estimates Legis distinguish Legi

(b) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code section Public charity Direct controlling Section 512 (b)(13)(state entity status (if section 501(c) controlled or foreign country) (31) entity?

Yes

			(3))	
SYSTEM SUPPORT SERVICES	СТ	501C3		LAWRENCE MEMORIAL CORPORATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

22-2553031

Yes NEW LONDON, CT 06320

Form 990, Schedule R, Part IV - Iden (a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(control ent	n 512 13) olled
								Yes	No
CORPORATE PROFESSIONAL BUSINESS SERVICESINC 789 HOWARD AVE NEW HAVEN, CT 06519 06-1467717	MANAGEMENT SERVICES	ст	N/A	С				Yes	
YALE NEW HAVEN AMBULATORY SERVICES 40 TEMPLE STREET NEW HAVEN, CT 06510 06-1398526	HEALTHCARE SERVICES	ст	N/A	С				Yes	
GREENWICH FERTILITY & IVF PC 5 PERRYRIDGE ROAD GREENWICH, CT 06830 30-0145464	HEALTHCARE SERVICES	СТ	N/A	С				Yes	
YNHH-PHYSICIANS CORP 789 HOWARD AVE NEW HAVEN, CT 06519 06-1202305	ADMINISTRATIVE SERVICES	ст	N/A	С				Yes	
MEDICAL CENTER PHARMACY AND HOME CARE CENTER INC 50 YORK STREET NEW HAVEN, CT 06511 06-1087673	PHARMACY	СТ	N/A	С				Yes	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF NY PC 5 PERRYRIDGE ROAD GREENWICH, CT 06830 06-1540101	HEALTHCARE SERVICES	NY	N/A	С				Yes	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF NEW JERSEY 5 PERRYRIDGE ROAD GREENWICH, CT 06830 45-3833883	HEALTHCARE SERVICES	Ŋ	N/A	С				Yes	
CENTURY FINANCIAL SERVICES INC 23 MAIDEN LANE NORTH HAVEN, CT 06473 06-1110797	DEBT COLLECTION SERVICES	ст	N/A	С				Yes	
L & M SYSTEMS INC 365 MONTAUK AVENUE NEW LONDON, CT 06320 22-2553037	HEALTHCARE RELATED SERVICES	СТ	N/A	С				Yes	
L&M HOME CARE SERVICES INC 365 MONTAUK AVENUE NEW LONDON, CT 06320 06-1389272	HOME THERAPY	ст	N/A	С				Yes	
LAWRENCE & MEMORIAL INDEMNITY COMPANY LTD-DISSOLVED 1117 PO BOX 1159 KY1-1102 GRAND CAYMAN CJ 98-1021436	INSURANCE	С	N/A	С				Yes	
SOUND MEDICAL ASSOCIATES-DISSOLVED 918 365 MONTAUK AVENUE NEW LONDON, CT 06320 06-1383924	MEDICAL SERVICES	ст	N/A	С				Yes	
CHARITABLE REMAINDER UNITRUSTS (7)	TRUST	СТ	N/A					Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved Method of determining amount involved type(a-s) BRIDGEPORT HOSPITAL 3,033,014 COMPARABLE MARKET VALUE BRIDGEPORT HOSPITAL М 10,709,488 COMPARABLE MARKET VALUE BRIDGEPORT HOSPITAL Ρ 10,056,212 TRANSACTION REVIEW BRIDGEPORT HOSPITAL Q 1,243,094 TRANSACTION REVIEW BRIDGEPORT HOSPITAL S 1.169.093 CASH CENTURY FINANCIAL SERVICES INC L 5,683,947 COMPARABLE MARKET VALUE CORPORATE PROFESSIONAL BUSINESS SERVICES INC 489,901 COMPARABLE MARKET VALUE GREENWICH HOSPITAL L COMPARABLE MARKET VALUE 1,682,648 GREENWICH HOSPITAL Μ 600,000 COMPARABLE MARKET VALUE GREENWICH HOSPITAL Р TRANSACTION REVIEW 187,800 GREENWICH HOSPITAL TRANSACTION REVIEW Q 1,227,548 GREENWICH HOSPITAL S 724,123 CASH LAWRENCE MEMORIAL HOSPITAL INC L 2,440,176 COMPARABLE MARKET VALUE М COMPARABLE MARKET VALUE LAWRENCE MEMORIAL HOSPITAL INC 401,000 Ρ LAWRENCE MEMORIAL HOSPITAL INC 849,559 TRANSACTION REVIEW LAWRENCE MEMORIAL HOSPITAL INC Q 2,259,711 TRANSACTION REVIEW R LAWRENCE MEMORIAL HOSPITAL INC 802,846 CASH S LAWRENCE MEMORIAL HOSPITAL INC 271,921 CASH LMW HEALTHCARE INC L COMPARABLE MARKET VALUE 69,197 D MEDICAL CENTER PHARMACY & HOME CARE CENTER INC 1,690,925 TRANSACTION REVIEW MEDICAL CENTER PHARMACY & HOME CARE CENTER INC. L 62,174,621 COMPARABLE MARKET VALUE MEDICAL CENTER PHARMACY & HOME CARE CENTER INC Ρ 671,010 TRANSACTION REVIEW MEDICAL CENTER PHARMACY & HOME CARE CENTER INC Q 151,583,563 TRANSACTION REVIEW MEDICAL CENTER PHARMACY & HOME CARE CENTER INC R 88,623,271 CASH

MEDICAL CENTER REALTY INC

Ρ

283,565

TRANSACTION REVIEW

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) MEDICAL CENTER REALTY INC R 50,161 CASH NORTHEAST MEDICAL GROUP INC 1 COMPARABLE MARKET VALUE 14,583,448 М NORTHEAST MEDICAL GROUP INC COMPARABLE MARKET VALUE 54,375,848 NORTHEAST MEDICAL GROUP INC 0 1,671,487 TRANSACTION REVIEW NORTHEAST MEDICAL GROUP INC Р 29,714,378 TRANSACTION REVIEW NORTHEAST MEDICAL GROUP INC Q 2,784,386 TRANSACTION REVIEW R NORTHEAST MEDICAL GROUP INC 6,479,576 CASH YALE NEW HAVEN AMBULATORY SERVICES CORP Ι 517,774 COMPARABLE MARKET VALUE YALE NEW HAVEN AMBULATORY SERVICES CORP L COMPARABLE MARKET VALUE 192,010 0 YALE NEW HAVEN AMBULATORY SERVICES CORP 4,822,459 TRANSACTION REVIEW Q YALE NEW HAVEN AMBULATORY SERVICES CORP 6.581.020 TRANSACTION REVIEW R YALE NEW HAVEN AMBULATORY SERVICES CORP 1,562,345 CASH YALE NEW HAVEN CARE CONTINUUM CORP L 5,630,119 COMPARABLE MARKET VALUE YALE NEW HAVEN CARE CONTINUUM CORP М 2,272,906 COMPARABLE MARKET VALUE YALE NEW HAVEN CARE CONTINUUM CORP Ρ TRANSACTION REVIEW 1,330,763 YALE NEW HAVEN HEALTH SERVICES CORP K 3,495,045 COMPARABLE MARKET VALUE L COMPARABLE MARKET VALUE YALE NEW HAVEN HEALTH SERVICES CORP 550,990 М YALE NEW HAVEN HEALTH SERVICES CORP 285,438,876 COMPARABLE MARKET VALUE 0 YALE NEW HAVEN HEALTH SERVICES CORP 317,931 TRANSACTION REVIEW Р YALE NEW HAVEN HEALTH SERVICES CORP 233,437,043 TRANSACTION REVIEW YALE NEW HAVEN HEALTH SERVICES CORP Q 29,056,683 TRANSACTION REVIEW

R

S

99,493,896

21,789,255

CASH

CASH

YALE NEW HAVEN HEALTH SERVICES CORP

YALE NEW HAVEN HEALTH SERVICES CORP