efile GRAPHIC print - DO NOT PROCESS As Filed Data -

Return of Organization Exempt From Income Tax

DLN: 93493193006209 OMB No 1545-0047

Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

Open to Public Department of the Treasur ▶ Information about Form 990 and its instructions is at www IRS gov/form990 Inspection For the 2017 calendar year, or tax year beginning 09-01-2017 , and ending 08-31-2018 C Name of organization HOUSTON LIVESTOCK SHOW AND RODEO INC D Employer identification number B Check if applicable ☐ Address change 74-1142851 % JENNIFER HAZELTON ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) ☐ Amended return ☐ Application pending (832) 667-1000 City or town, state or province, country, and ZIP or foreign postal code HOUSTON, TX 77054 G Gross receipts \$ 143,588,907 F Name and address of principal officer H(a) Is this a group return for JENNIFER HAZELTON ☐Yes ☑No subordinates? 3 NRG PARK H(b) Are all subordinates HOUSTON, TX ☐ Yes ☐No included? Tax-exempt status **✓** 501(c)(3) 4947(a)(1) or 501(c)() **◄** (insert no) If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► www hlsr com L Year of formation 1932 M State of legal domicile TX Summary 1 Briefly describe the organization's mission or most significant activities Activities & Governance Check this box 🕨 🗌 if the organization discontinued its operations or disposed of more than 25% of its net assets 417 Number of voting members of the governing body (Part VI, line 1a) . . . 3 Number of independent voting members of the governing body (Part VI, line 1b) 409 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 1,230 Total number of volunteers (estimate if necessary) . . . 6 33,000 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a -274,765 **7**b -275,044 **b** Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 40,203,116 42,726,528 **9** Program service revenue (Part VIII, line 2g) . . . 83,593,145 86,904,968 2,277,564 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 12,051,725 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -548,314 -382,002 125,525,511 141,301,219 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 7,194,208 Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . 14,833,165 14 Benefits paid to or for members (Part IX, column (A), line 4) . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 18,874,734 18,671,273 **16a** Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) ▶9,370,020 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 83,554,257 90,327,600 117,262,156 116,193,081 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 25,108,138 19 Revenue less expenses Subtract line 18 from line 12 . 8,263,355 Assets or d Balances **Beginning of Current Year End of Year** 276,771,580 20 Total assets (Part X, line 16) . 351,149,076 62,979,371 111,941,592 21 Total liabilities (Part X, line 26) 239,207,484 213,792,209 22 Net assets or fund balances Subtract line 21 from line 20 . Part III Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-07-12 Signature of officer Sign Here JENNIFER HAZELTON CFO Type or print name and title Print/Type preparer's name ERIC M MCNEIL Preparer's signature ERIC M MCNEIL

Date

May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions.

PHILADELPHIA, PA 19103

Firm's name PricewaterhouseCoopers LLP

Firm's address ≥ 2001 MARKET ST SUITE 1800

Paid

Preparer

Use Only

PTIN

P00460263

Check I If

self-employed Firm's EIN

Cat No 11282Y

Phone no (267) 330-3000

Form	990 (2	017)					Page 2
Par	3000	Statement o	f Program Servic	e Accomplis	hments		
		Check If Schedu	ule O contains a respo	onse or note to	any line in this Part III		<u> 🗹</u>
1	Briefly	describe the org	ganızatıon's mıssıon				
SEE S	CHEDL	JLE O					
	Did th	e organization ur	ndertake anv significa	ant program ser	vices during the year wh	nich were not listed on	
_		or Form 990 or 9	, ,		5 ,		☐ Yes ☑ No
	If "Yes	s," describe these	e new services on Sch	nedule O			
3					changes in how it condu	icts, any program	
	service	es?					🗌 Yes 🗹 No
	If "Yes	s," describe these	e changes on Schedu	le O			
4	Sectio	n 501(c)(3) and		ons are required	to report the amount o	largest program services, as mea f grants and allocations to others,	
4a	(Code) (Expenses \$	88,454,697	ıncludıng grants of \$	0) (Revenue \$	86,904,106)
	See Ad	ditional Data					
4b	(Code) (Expenses \$	7,194,208	including grants of \$	7,194,208) (Revenue \$	0)
70	`	ditional Data	/ (Expenses \$	7,134,200	including grants or \$	7,154,200) (Nevenue \$	0)
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)
4d	Other	program service	s (Describe in Schedi	ule O)			
		nses \$	•	uding grants of	\$) (Revenue \$)
4e	Total	program service	ce expenses >	95,648,9	05		_

or X as applicable

Checklist of Required Schedules

Page 3

Nο

Nο

Νo

Nο

No

Nο

No

Nο

Nο

Nο

No

Nο

Nο

Nο

Νo

Nο

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 🔒 Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Yes

4 5 6

7

8

9

10

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

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Yes

Yes

Yes

Yes

Yes

Yes

26

27

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No

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No

Nο

Nο

Nο

Nο

No

Nο

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

Par	Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			

24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . 24d

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔀

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

complete Schedule L, Part I 🥞

instructions for applicable filing thresholds, conditions, and exceptions)

	990 (2017)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 3,472			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	2ь	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country	<u> </u>		140
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	<u> </u>		
Č	The same same same significant the rottle scool in the first that the first the same same same same same same same sam	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
٥-	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
эа b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
		90		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
b	Coation F01/o)(30) qualified named to be alth incurrence issues			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
.3	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for	172		
.3 a		13a		
.3 a b	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in	13a		
.3 a b	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13a 14a		No

01111	JJO (2						rage C
Par	t VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 t. 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedu			" respo	nse to li	nes
		Check if Schedule O contains a response or note to any line in this Part VI					✓
Se	ction	A. Governing Body and Management	-				
						Yes	No
1a	Enter	the number of voting members of the governing body at the end of the tax year	1a	417			
	body,	re are material differences in voting rights among members of the governing or if the governing body delegated broad authority to an executive committee or r committee, explain in Schedule O					
b	Enter	the number of voting members included in line 1a, above, who are independent	1b	409			
2		ny officer, director, trustee, or key employee have a family relationship or a busines r, director, trustee, or key employee?	s rela	tionship with any other	2	Yes	
3		e organization delegate control over management duties customarily performed by cers, directors or trustees, or key employees to a management company or other p			3		No
4	Did th	e organization make any significant changes to its governing documents since the	prior F •	Form 990 was filed?	4		No
5	Did th	e organization become aware during the year of a significant diversion of the organ	nizatio	n's assets? .	5		No
6	Did th	e organization have members or stockholders?			6	Yes	
7a		e organization have members, stockholders, or other persons who had the power t	o elec	t or appoint one or more			
,		pers of the governing body?			7a	Yes	
b		ny governance decisions of the organization reserved to (or subject to approval by) ns other than the governing body?	meml	bers, stockholders, or	7b	Yes	
8		e organization contemporaneously document the meetings held or written actions $\mathfrak l$ llowing	undert	aken during the year by			
а	The g	overning body?			8a	Yes	
ь	Each (committee with authority to act on behalf of the governing body?			8b	Yes	
9		re any officer, director, trustee, or key employee listed in Part VII, Section A, who o ization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>		t be reached at the	9		No
Se	ction	B. Policies (This Section B requests information about policies not requi	red b	y the Internal Revenue	e Code	⊋.)	
						Yes	No
10a	Did th	e organization have local chapters, branches, or affiliates?			10a		No
b		s," did the organization have written policies and procedures governing the activitie ranches to ensure their operations are consistent with the organization's exempt pu			10b		
11a	Has th	ne organization provided a complete copy of this Form 990 to all members of its go	vernin	g body before filing the	11a		No
b	Descr	ibe in Schedule O the process, if any, used by the organization to review this Form	990				
12a	Did th	e organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes	
ь	Were	officers, directors, or trustees, and key employees required to disclose annually int	erests	that could give rise to			
С	conflic Did th	e organization regularly and consistently monitor and enforce compliance with the	policy	· · · · · · · · · · · · · · · · · · ·	12b	Yes	
13	Sched	fule O how this was done e organization have a written whistleblower policy?	•	<u>.</u>	12c	Yes Yes	
14		e organization have a written document retention and destruction policy?	-		14	Yes	
15	Did th	re process for determining compensation of the following persons include a review and comparability data, and contemporaneous substantiation of the deliberation and			1	163	
а	'	rganization's CEO, Executive Director, or top management official	· ·		15a	Yes	
b	Other	officers or key employees of the organization			15b	Yes	
	If "Ye	s" to line 15a or 15b, describe the process in Schedule O (see instructions)					
16a	Did th	e organization invest in, contribute assets to, or participate in a joint venture or sir le entity during the year?	nılar a •	irrangement with a	16a		No
b		s," did the organization follow a written policy or procedure requiring the organizati					
		nt venture arrangements under applicable federal tax law, and take steps to safegue s with respect to such arrangements?	ard the	e organization's exempt	16b		
Se	ction	C. Disclosure					
17	List th	ne States with which a copy of this Form 990 is required to be filed▶					
18	Sectional availa	on 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990 ble for public inspection Indicate how you made these available. Check all that app), and bly	990-T (501(c)(3)s only)			
		Own website 🗹 Another's website 🗹 Upon request 🔲 Other (explain in Sc	hedule	e O)			
19	Descr	ibe in Schedule O whether (and if so, how) the organization made its governing doo , and financial statements available to the public during the tax year		•			
20		the name, address, and telephone number of the person who possesses the organi NIFER HAZELTON 3 NRG PARK HOUSTON,TX 77054 (832) 667-1000	zation	's books and records			

compensated employees, and former such persons

Part VII

 $\overline{\mathbf{V}}$

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
 - List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

(A) (C) (F) (B) (D) (E) Name and Title Position (do not check more Reportable Reportable Estimated Average than one how unless nerson amount of other

	hours per week (list any hours for related	1		n of or/t	ficer rust	and a		compensation from the organization (W- 2/1099-MISC)	amount of other compensation from the	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1033-MI3C)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
										Form 990 (2017)

Name and Title

Average

hours per

week (list

any hours

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F) Estimated

amount of other

compensation

from the

Reportable

compensation

from related

organizations (W-

Description of services

AUDIO/VIDEO SERVICES

CARNIVAL SERVICES

TRANSPORTATION

FOOD SERVICES

ENTERTAINMENT SRVS

Compensation

4,174,675

3,922,225

2,580,331

2,376,904

1,981,697

Form 990 (2017)

Reportable

compensation

from the

organization (W-

Page 8

		for related			, -		,		2/1099-MISC)	2/1099-MISC	Ϋ́ .	organizati	on and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2, 2000 Masc)	2,1033 (1130)		relate organiza	ed
See	Additional Data Table												
	Sub-Total						* *						
	Total (add lines 1b and 1c)					•	-		3,119,767		0		817,692
2	Total number of individuals (including of reportable compensation from the	but not limited	to thos				e) who	rece	eived more than \$10	00,000			
												Yes	No
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule 3</i>										3	Yes	
4	For any individual listed on line 1a, is organization and related organization individual									the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization								-		5		No

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

from the organization Report compensation for the calendar year ending with or within the organization's tax year

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Position (do not check more

than one box, unless person

is both an officer and a

director/trustee)

1

LD SYSTEMS INC,

4950 WEST SOUTHERN AVE LAVEEN, AZ 85339

SANDY SPRING, MD 20860

3310 WEST END AVE NO 400 NASHVILLE, TN 37203

TRANSPORTATION MANAGEMENT SERVICES,

17810 MEETING HOUSE ROAD SUITE 200

ARAMARK SPORTS AND ENTERTAINMENT,

compensation from the organization ▶ 65

PO BOX 10620 HOUSTON, TX 77206 RAY CAMMACK SHOWS INC.

8TEN INC,

TWO NRG PARK HOUSTON, TX 77054

Section B. Independent Contractors

Name and business address

Part		II Statement of	Revenue								rage y
				a respo	onse or note to any	line in th	us Part VIII				🗸
		Check II Schedul	e o contains	и теоре	and the second	(/	A) evenue	(I Relat exe fund	ed or mpt ction	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1:	a Federated campaign	ns	1a				reve	enue		512-514
nts nts		b Membership dues		1b	4,787,177						
rar		·			· · · · · ·						
A Am		c Fundraising events		1c	545,498						
ar.		d Related organizatio		1d							
" <u>E</u>		e Government grants (co		1e							
Sis		f All other contributions, and similar amounts no	, gıfts, grants, ot ıncluded	1f	37,393,853						
Contributions, Giffs, Grants and Other Similar Amounts		above g Noncash contribution	ons included		<u> </u>						
Contrained (١,	in lines 1a-1f \$ n Total. Add lines 1a-1									
<u> </u>	-ٰٰٰٰ	Tiotali Add lines 1a 1		•	 -		726,528				
풀	_				Business		06.0	04,968	06.004	060	
7	28	RODEO SHOW RECEIPT				711300	00,9	04,966	86,904	,908	
υ ČŽ	b										
۲	C	:									
ð		I ————									
ran	e	All other program se									
Program Service Revenue		· -			86,9	904,968					
		Total.Add lines 2a-2f			<u> </u>	_					
		Investment income (ii similar amounts) .			interest, and other •	.	2,620,522			28,553	2,591,969
	4	Income from investme	ent of tax-exe	mpt be	ond proceeds >		0				
	5	Royalties					0				
			(ı) Rea	I	(II) Personal						
	6a	Gross rents		24 646							
	ŀ	Less rental expenses		34,646 90,263		-					
		,		,							
	•	Rental income or (loss)	-2	55,617	(0					
		Net rental income o	r (loss)		· · · •	-	-255,617	,		-255,617	
		- Mac Ferrial meaning o	(ı) Securit		(II) Other						
	7 a	Gross amount from sales of assets other than inventory	,,	31,203	. ,						
	ŀ	Less cost or other basis and sales expenses				-					
	•	Gain or (loss)	9,4	31,203							
	•	d Net gain or (loss) .		•			9,431,203				9,431,203
Other Revenue	8a	Gross income from for (not including \$ contributions reporte See Part IV, line 18	545,498 ed on line 1c)	of	391,922						
Re	Ŀ	Less direct expense	s	b	469,744						
ē	•	Net income or (loss)	from fundrais	ing ev	ents		-77,822				-77,822
o ŧ	9a	Gross income from g See Part IV, line 19		es							
	_			а	0	⊣					
		Less direct expense: Net income or (loss)		b	0		0				
		aGross sales of invent		activit	ies >	1					
		returns and allowance	es	a	1,069,118						
	Ł	Less cost of goods s	sold	b	1,127,681	1					
		Net income or (loss)		invent	cory ►	_	-58,563	i	-862	-57,701	
		Miscellaneous			Business Code						
	11	LaCOCA-COLA SPONS	ORSHIP		900099	9	10,000			10,000	
	Ł	<u> </u>									
	•	i									
		d All other revenue .									
	•	Total. Add lines 11a	-11d		▶		4.6. = =				
	12	2 Total revenue. See	Instructions				10,000				
					· · •		141,301,219		86,904,106	-274,765	11,945,350 Form 990 (2017)

and 16

4 Benefits paid to or for members

section 4958(c)(3)(B) .

9 Other employee benefits .

11 Fees for services (non-employees)

10 Payroll taxes . . .

a Management . . .

d Lobbying

12 Advertising and promotion .

13 Office expenses .

20 Interest . . .

23 Insurance .

15 Royalties .

17 Travel .

16 Occupancy .

14 Information technology

f Investment management fees .

b Legal .

c Accounting

7 Other salaries and wages

key employees .

2,304

100,245

1,038,749

107,169

138,351

78,089

7,333

1,093,799

382,802

338,258

241,893

32,756

5,286

94,150

78,440

2,975

3,933,769

210,774

1,477,082

9,370,020

Form 990 (2017)

5,796

Part IX Statement of Functional Expenses

5 Compensation of current officers, directors, trustees, and

6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in

8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions) . . .

e Professional fundraising services See Part IV, line 17

18 Payments of travel or entertainment expenses for any

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

federal, state, or local public officials .

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization

21 Payments to affiliates . . .

expenses on Schedule O) a ENTERTAINER EXPENSE

b FOOD AND BEVERAGE SERVICES

d CONTRIBUTIONS TO SHOW EXHIB

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

c EQUIPMENT RENTAL & MAINT

e All other expenses

q Other (If line 11q amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all c	olumns All other org	anızatıons must com	plete column (A)	
Check if Schedule O contains a response or note to any	/ line in this Part IX			🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	7,194,208	7,194,208		
2 Grants and other assistance to domestic individuals See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign	0			

0

155,621

8,114,802

1,151,070

21,912,509

3,478,113

1,494,390

1,630,494

143,738

14,653

2,105,644

3,975,832

12,355,939

3,939,480

7,389,317

7,756,369

10,916,187

95,648,905

562,552

80,974

602,837

674,176

1.623.467

3,373,303

562,216

607,202

341,672

469,526

124,983

188,112

411,562

101,675

171,810

998,617

-11,627

41,450

523,832

512,589

287,855

200,162

645,750

11,174,156

1,781,392

100,245

12,526,854

1,343,561

1,896,623

1,022,598

469,526

132,316

23,417,870

3,962,590

2,004,458

1,085,387

1,872,387

164.867

61,389

2,105,644

4,593,814

1,153,581

12.358.914

8,161,104

7,800,253

7,756,369

13,039,019

116,193,081

0

0

0

0

0 188,112

7 b) Ob) 5b) and 10b of 1 art VIII		expenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	7,194,208	7,194,20
2 Grants and other assistance to domestic individuals See Part IV, line 22	0	

Assets

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

Page **11**

0

1,774,547

6.294.379

1.756.005

169,846,799

113.821.681

23.299.526

11.516.372

351,149,076

5.997,098

37,009,614

57.896.636

11.038.244

111,941,592

239,207,484

239,207,484

351.149.076

Form **990** (2017)

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336,055

Check if Schedule O contains a response or note to any line in this Part IX

Part II of Schedule L

Inventories for sale or use .

		Beginning of year		End of year
1	Cash-non-interest-bearing	15,408,766	1	22,503,712
2	Savings and temporary cash investments	0	2	0
3	Pledges and grants receivable, net	n	3	0

221,402,217

51,555,418

4

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7.053.889

401.455

856.386

101.266.057

121.659.999

25.250.482

2.887.032

7,177,846

28,124,274

14.246.201

13.431.050

62,979,371

213,792,209

213,792,209

276,771,580

276,771,580

Pledges and grants receivable, net . 1.987.514 Loans and other receivables from current and former officers, directors,

10a

trustees, key employees, and highest compensated employees Complete Part

II of Schedule L Loans and other receivables from other disqualified persons (as defined under

voluntary employees' beneficiary organizations (see instructions) Complete

section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

Notes and loans receivable, net .

Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other

Accounts payable and accrued expenses

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

basis Complete Part VI of Schedule D 10b

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—publicly traded securities . Investments—other securities See Part IV, line 11 . Investments—program-related See Part IV, line 11 Intangible assets

b Less accumulated depreciation 11 12 13

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

14

15 Other assets See Part IV, line 11 . 16 **Total assets.**Add lines 1 through 15 (must equal line 34) . . .

Page **12**

Νo

No

Form **990** (2017)

2a

2b

2c

3a

3b

Yes

Yes

3 4

Form 990 (2017)

Schedule O

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

Reconcilliation of Net Assets

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Part XI

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

25,108,138 213,792,209 5 5 -1.943.456

6 7

8 9

Other changes in net assets or fund balances (explain in Schedule O) 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10

2,250,593 Part XII **Financial Statements and Reporting**

239,207,484 Check if Schedule O contains a response or note to any line in this Part XII Yes No

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Additional Data

Software ID:

Software Version:

EIN: 74-1142851

Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Form 990 (2017)

Form 990, Part III, Line 4a:

- THE 2018 HOUSTON LIVESTOCK SHOW AND RODEO HAD A 20-DAY TOTAL ATTENDANCE OF 2.408.550 VISITORS (ALL ACTIVITIES ON THE GROUNDS) - THE RODEOHOUSTON PAID ATTENDANCE RECORD OF 1,346,388 FANS ENJOYED ACTION-PACKED RODEO PERFORMANCES AND SUPERSTARS IN CONCERT FIVE RODEOHOUSTON PERFORMANCES LANDED IN THE LIST OF THE SHOWS TOP 25 PAID RODEO ATTENDANCE RECORDS - THE WORLDS CHAMPIONSHIP BAR-B-OUE CONTEST HELPED KICK OFF THE SHOW WITH 215.476 PEOPLE IN ATTENDANCE FROM FEBRUARY 22-24 - RODEOHOUSTON COMMITTED \$2 17 MILLION TO ITS CONTESTANTS IN 2018 - THE 2018 RODEOHOUSTON SUPER SERIES INVITED THE WORLDS TOP RODEO ATHLETES TO COMPETE IN SEVEN EVENTS, FEBRUARY 27 -MARCH 17 - RODEO ATHLETES COMPETED FOR A SHARE OF \$1 748 MILLION IN PRIZE MONEY EACH EVENT CHAMPION WALKED AWAY FROM NRG STADIUM WITH \$50,000, PLUS HIS OR HER WINNINGS FROM THE PRELIMINARY ROUNDS - THE RODEOHOUSTON SUPER SHOOTOUT NORTH AMERICAS CHAMPIONS, PRESENTED BY CROWN ROYAL, WAS HELD SUNDAY, MARCH 18, 2018 THIS ONE-DAY EVENT FEATURED CHAMPION ATHLETES FROM EIGHT OF THE BEST RODEOS IN THE U.S. AND CANADA CONTESTANTS COMPETED AS INDIVIDUALS, AND AS PART OF A TEAM CONSISTING OF EVENT CHAMPIONS FROM EACH OF THE EIGHT RODEOS WITH A TOTAL PURSE OF \$250,000, THE SUPER SHOOTOUT IS AMONG THE RICHEST ONE-DAY RODEO EVENTS IN THE WORLD EACH CHAMPION EARNED \$25,000, AND TEAM MEMBERS EARNED AN ADDITIONAL \$2.500 EACH FOR THEIR SHARE OF \$12.500 FOR THE WINNING TEAM - THIS YEARS LIVESTOCK COMPETITIONS AND HORSE SHOWS BOASTED 33,949 ENTRIES - FIVE JUNIOR AUCTION GRAND CHAMPION AND RESERVE GRAND CHAMPION LOTS SET OR MATCHED WORLD OR SHOW RECORDS - JUNIOR AUCTION SALES TOTALED \$15,141,680 - THE JUNIOR COMMERCIAL STEER SALE TOTALED \$644,106 (LIVE AUCTION OF CHOICE STEERS) - THE HOUSTON LIVESTOCK SHOW AND RODEO CHAMPION WINE AUCTION BROUGHT IN \$2.431.041 - THE RANCHING AND WILDLIFE AUCTION TOTALED \$519.920 - CALF SCRAMBLE AND JUDGING CONTEST WINNERS RECEIVED 365 CERTIFICATES, EACH WORTH \$2,250, TO APPLY TOWARD THE PURCHASE OF A REGISTERED BEEF HEIFER, STEER OR DAIRY CALF TO EXHIBIT AT THE 2019 HOUSTON LIVESTOCK SHOW CERTIFICATE PREMIUMS TOTALED \$821,250 - THE HOUSTON LIVESTOCK SHOW AND RODEO CONTRIBUTED MORE THAN \$26 MILLION IN 2018 - \$14,271,000 IN SCHOLARSHIPS TO BE AWARDED THIS SUMMER - \$8,125,250 FOR JUNIOR SHOW EXHIBITORS AND CALF SCRAMBLE PARTICIPANTS -\$3,726,820 IN EDUCATIONAL PROGRAM GRANTS - \$586,040 IN GRADUATE ASSISTANTSHIPS MORE THAN 33,000 VOLUNTEERS ON MORE THAN 100 DIFFERENT COMMITTEES DONATED THEIR TIME AND TALENT TO THE SHOW, REDUCING EXPENSES AND ASSISTING IN THE ABOVE LISTED PROGRAM ACCOMPLISHMENTS

Form 990, Part III, Line 4b: Houston Livestock Show and Rodeo makes grants to the affiliated organization Houston Livestock Show & Rodeo Educational Fund (EIN 76-0260204) in support of approximately \$18.7 million in scholarships and educational grants awarded

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the compensation from related and a director/trustee) any hours organization organizations from the

	6 l . b d	u u u ssta., t. ustas,						(14) 2/1000	(14/ 2/1000	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JAMES A WINNE III CHAIRMAN OF THE BOARD	10 0	×		×				C	0	0
THOMAS J BAKER III VP/DIRECTOR (STARTING 6/1/18)	5 0	×		х				C	0	0
ROGER CAMP VP/DIRECTOR	5 0	×		×				C	0	0
ANDREW CANTU VP/DIRECTOR (THROUGH 5/31/18)	5 0	×		×				C	0	0
MICHAEL C CURLEY VP/DIRECTOR	5 0	×		х				C	0	0

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VP/DIRECTOR (THROUGH 5/31/18)
MICHAEL C CURLEY
VP/DIRECTOR
JOHN W DAUBERT

......

VP/DIRECTOR

VP/DIRECTOR

VP/DIRECTOR

EDWIN DECORA

TERENCE H FONTAINE

MICHAEL W GALVAN

BUTCH GUERRERO

VP/DIRECTOR (STARTING 6/1/18)

VP/DIRECTOR (STARTING 6/1/18)

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

	any nours	and	a dir	ecto		ustee,)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
WILLIAM D HANNA	5 0										
		×		X				0	0	0	
VP/DIRECTOR (STARTING 6/1/18)	0 0										
JEFFREY JEFF HAYES	5 0										
VD/DIDECTOR	•••••	×		X				0	0	0	
VP/DIRECTOR	0 0									_	
JAMES ALAN KENT	5 0	l									
VP/DIRECTOR		×		X				0	0	0	
VP/DIRECTOR	0 0										
KELLY J LARKIN MD	5 0	l									
VP/DIRECTOR		×		X				0	0	0	
- VI/DIRECTOR	0 0			_	┞						

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KELLY J LARKIN MD
VP/DIRECTOR
GREGORY N MILLER
VP/DIRECTOR (THROUGH 5/31/18)

......

......

ROBERT M MOSS

GARY RAYMOND NESLONEY

MICHAEL K O'KELLEY

ROBBIE SMITH

EMMETT STORY

VP/DIRECTOR (THROUGH 5/31/18)

VP/DIRECTOR (THROUGH 5/31/18)

VP/DIRECTOR (THROUGH 5/31/18)

VP/DIRECTOR (STARTING 6/1/18)

VP/DIRECTOR

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation

and Independent Contractors

EXECUTIVE COMMITTEE

EXECUTIVE COMMITTEE

...... **EXECUTIVE COMMITTEE**

EXEC COMMITTEE (THROUGH 3/18)

DON A BUCKALEW

BRADY F CARRUTH

TILMAN J FERTITTA

G RAY HINSLEY III

EXECUTIVE COMMITTEE

EXECUTIVE COMMITTEE

J M CLEPPER

	any hours					ustee)		organization	organizations	from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
ARCHIE R THOMPSON VP/DIRECTOR	5 0	×		×				0	0	0
WENDY VANDEVENTER VP/DIRECTOR	5 0	×		х				0	0	0
TAYLOR WHITAKER VP/DIRECTOR	5 0	×		х				0	0	0
TONYA YURGENSON-JACKS	5 0									

	0.0					
TAYLOR WHITAKER	5 0					
		X	X		0	
VP/DIRECTOR	0 0					
TONYA YURGENSON-JACKS	5 0					
		X	X		0	
VP/DIRECTOR (STARTING 6/1/18)	0 0					
JIM BLOODWORTH	2 5					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) from the organization organizations

and Independent Contractors

PAT MANN PHILLIPS

CHRIS RICHARDSON

CHARLES R ROBINSON

EXECUTIVE COMMITTEE

EXECUTIVE COMMITTEE

EXECUTIVE COMMITTEE

WESLEY SINOR

JOHN O SMITH

EXEC COMMITTEE(START 6/1/18)

EXECUTIVE COMMITTEE

	any nours	and	a dir	04 3/1000 04/3/				organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
WAYNE HOLLIS JR EXECUTIVE COMMITTEE	2 5 0 2 5	×						0	0	0	
JP HUNNICUTT III EXECUTIVE COMMITTEE	2 5 0 25	х						0	0	0	
DON D JORDAN EXECUTIVE COMMITTEE	2 5 0 2 5	х						0	0	0	
JACK A LYONS	2 5	X						0	0	0	

DON D JORDAN	2 5	V				
EXECUTIVE COMMITTEE	0 25	X			U	
JACK A LYONS	2 5					
EXECUTIVE COMMITTEE	0 25	×			0	
ED MCMAHON	2 5	V			0	
EXECUTIVE COMMITTEE	0.25	^				

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation

	any hours					ustee)		organization	organizations	from the	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
PAUL G SOMERVILLE	2 5	х						0	0	0	
EXECUTIVE COMMITTEE	0 25										
KEITH A STEFFEK EXECUTIVE COMMITTEE	2 5 0 25	×						0	0	0	
RH STEVENS EXECUTIVE COMMITTEE	2 5 0 25	х						0	0	0	
JOE VAN MATRE EXECUTIVE COMMITTEE	2 5 0 25	x						0	0	0	

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KH STEVENS	
EXECUTIVE COMMITTEE	0 25
JOE VAN MATRE	2 5
EXECUTIVE COMMITTEE	0 25
P MICHAEL WELLS	2 5

EXECUTIVE COMMITTEE

JAMES M WINDHAM JR

EXECUTIVE COMMITTEE

JJ ACY

DIRECTOR

DIRECTOR

DIRECTOR

JOSEPH ADAMEK

MARY JANE ALBERT

GARY DEAN ALLEN

DIRECTOR (THROUGH 6/1/18)

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

MARIE DENISE ARCOS

JEFFREY D ARONOFF

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DIRECTOR

DIRECTOR

SKIP AVARA

DIRECTOR

SAM AYERS

DIRECTOR

DIRECTOR

STEPHANIE BAIRD

	any nours	and	a dir	ecto	or/tr	ustee,	'	organization					
	for related organizations below dotted line)		Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations			
JIMMIE ALLEN DIRECTOR	1 0	×						0	0	0			
RUSSELL ALLEN DIRECTOR	1 0	x						0	0	0			
LINDA ALONZO-SAENZ	1 0							0	0				

DIRECTOR	0 0						
LINDA ALONZO-SAENZ	1 0						
		Х			l 0	0	
DIRECTOR	0 0						
SCOTT ANDERSON	1 0						
	•••••	Х		l	lo	0	
DIRECTOR	0 0						
STACY STIDHAM ANDERSON	1 0						

LINDA ALONZO-SAENZ	1 0					0	
DIRECTOR	0 0	^			l o	0	
SCOTT ANDERSON	1 0				0	0	
DIRECTOR	0 0	_ ^			J J	0	
STACY STIDHAM ANDERSON	1 0				0	0	
DIRECTOR (STARTING 6/1/18)	0 0	^				0	

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

DIRECTOR

JASON BEAL

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

STUART BEKEN

C A BEASLEY

ROBERT L BECKER JR

MICHAEL MICKEY BELL

	family flours	ā	a un	ectt	J1 / C1	usice,	'	01 ga1112at1011	/W 2/4000	arganization and	
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
DAVID BAKER	1 0	X						0	0	0	
DIRECTOR	0 0								3		
CONNARD BARKER	1 0	x						0	0	0	
DIRECTOR	0 0							0	0	0	
LINDA SUE BARNES	1 0										
DIRECTOR	0 0	X						0	0	0	
1			i	 	_						

DIRECTOR	0 0								
LINDA SUE BARNES	1 0	×					0	0	
DIRECTOR	0 0	^					3	3	
FRANK T BARNETT	1 0	×					0	0	
DIRECTOR	0 0						3	3	
LOUIS BART	1 0	· ·							
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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	any nours	and	a dir	ecto	or/tr	ustee,)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
MAY BENTLEY DIRECTOR	1 0	Х						0	0	0	
ROGER BETHUNE DIRECTOR	1 0	х						0	0	0	
LARRY BIEDIGER JR DIRECTOR	1 0	х						0	0	0	
JIM BILLINGS DIRECTOR	1 0	X						0	0	0	
TUCKER BLAIR DIRECTOR (THROUGH 6/1/18)	1 0	×						0	0	0	

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DIRECTOR	
JIM BILLINGS	
DIRECTOR	
TUCKER BLAIR	
DIRECTOR (THROUGH 6/1/18)	

MIKE BLASINGAME

BRYAN JAY BLONDER MD

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DIRECTOR

DIRECTOR

FRED BOAS

DIRECTOR

DIRECTOR

DIRECTOR

DANNY R BOATMAN

TERRY BODKIN-AGRIS

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

and Independent Contractors

DIRECTOR

DIRECTOR

MIKE BREM

DIRECTOR

DIRECTOR

CURTIS BRENNER

JOHN R BRANIFF JR

	any nours		a dir	recto		ustee)	'	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
WILLIAM C BOOHER	1 0	X						0	0	0	
DIRECTOR	0 0							Ü	0		
M DAVID BOOTHE DIRECTOR	10	х						0	0	0	
DOUGLAS B BOSCH DIRECTOR	10	×						0	0	0	
DWIGHT BOYKINS	1 0	×						0	0	0	

DOUGLAS B BOSCH	1 0	V			0	
DIRECTOR	0 0	^			Ū	
DWIGHT BOYKINS	1 0	V			0	
DIRECTOR	0 0	_ ^			0	
CLAIR BRANCH	1 0				_	

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DIRECTOR	0 0						
DWIGHT BOYKINS	1 0	×			0	0	Γ
DIRECTOR	0 0	^				U	
CLAIR BRANCH	1 0	×			0	0	Γ

DIRECTOR 0 0 0 0 CLAIR BARCLAY BRANCH 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	DIRECTOR	0 0							
DIRECTOR 0 0 CLAIR BARCLAY BRANCH 1 0 DIRECTOR X	CLAIR BRANCH	1 0	×			0	0		- 1
CLAIR BARCLAY BRAINCH X 0 0 0		0 0					0	,	<i>,</i>
DIRECTOR			×			0	0		- 1
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		X		 ı	 l n	1 0	l f)
DIRECTOR	0 0	,,			-			
CLAIR BARCLAY BRANCH	1 0	>			0	0	C	_
DIRECTOR	0 0	^				0		,
JOHN R BRANIFF	1 0							_

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation

	any hours					orrice (ustee		organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
KAREN BRIDGES	1 0										
DIRECTOR (THROUGH 6/1/18)	0 0	X						0	0	0	
BRANDON LEE BRIDWELL	1 0										
DIRECTOR	0 0	X						0	0	0	
JIM BROCK	1 0										
DIRECTOR	0 0	X						0	0	0	
PAM BROOKS	1 0										
DIRECTOR	0 0	X						0	0	0	
TERRY MACK BROWN	1 0										

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DIRECTOR
PAM BROOKS
DIRECTOR
TERRY MACK BROWN
DIRECTOR

JANE BURNAP

DIRECTOR

TIM BURNS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

THOMAS A BURT

GEORGE A BUSCHARDT

GEORGE A BUSCHARDT JR

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

and Independent Contractors

ROXIE REGAN CAMPBELL

DIRECTOR (THROUGH 6/1/18)

DIRECTOR

RUDY CANO

DIRECTOR

DIRECTOR

DIRECTOR

BETH CARDONO

LARRY L CARROLL

VICTOR CASTANEDA

	any hours	and	a dır	ecto		ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	eevoldme Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JL BUTERA	1 0	x						n	0	0	
DIRECTOR	0 0								0		
RICHARD B BUTLER	1 0	x						0	0	0	
DIRECTOR	0 0										
KEVIN E CAGLE	1 0	×						0	0	0	
DIRECTOR	0 0										
ROBERT BOB CAIN DIRECTOR	1 0	×						0	0	0	
DIRECTOR	0 0				_						

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DIRECTOR	0 0	,				Ĭ	
ROBERT BOB CAIN	1 0	,					
DIRECTOR	0 0	X				U	
ROGER CAMPBELL	1 0	, , , , , , , , , , , , , , , , , , ,					
DIRECTOR (THROUGH 6/1/18)	0 0	×				l	

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	any hours	and	a dir	recto	or/tr	ustee))	organization	organizations	from the organization and	
	for related organizations below dotted line) M CAUSEY TOR (STARTING 6/1/18) TOR TOR TOR TOR TOR TOR TOR TO	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations						
JOHN M CAUSEY	1 0										
								0	0	0	
DIRECTOR (STARTING 6/1/16)				_	_						
MICHAEL W CHAMBERS											
DIRECTOR								U	0	0	
JOSEPH E CHASTANG											
DIRECTOR								0	0	0	
- Interior				<u> </u>	_						
GENE W CLARK	1 0										
DIRECTOR (THROUGH 6/1/18)	0.0	×						U	0	0	
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CHAD J CLAY DIRECTOR

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EXECUTIVE DIR -ADMIN & TICKETS

ROBERT CLAY

JILL CLEMENT

MICHAEL E CLEPPER

CURTIS CLERKLEY

MATTHEW T CONE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

	any hours		a dır	ecto	r/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Atted attendations of the property of the prop		(W- 2/1099- MISC)	organization and related organizations						
THOMAS R CONNER		l									
DIRECTOR (THROUGH 6/1/18)	0 0	l						0	0	0	
HOWARD THOMAS CORDELL	1 0	l						0	0	0	
DIRECTOR	0 0	l						Ĭ	J		
JERRY M CREWS	1 0	х						0	0	0	
DIRECTOR	0 0	_									
SANDRA L CROOK DIRECTOR (STARTING 6/1/18)	10	×						0	0	0	
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DIRECTOR	0 0
SANDRA L CROOK	1 0
DIRECTOR (STARTING 6/1/18)	0 0
CHRIS CUNNINGHAM	1 0
DIRECTOR	0 0

DAN D'ARMOND

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

TOM C DAVIS

CHUCK DAVIS

ROBERT N DAVIS

CARL BO DAWSON

DIRECTOR (STARTING 6/1/18)

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	recto	or/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
GARY ALAN DEBAKEY DIRECTOR	10	×						0	0	0	
GARY DEITCHER DIRECTOR	10	×						0	0	0	
JOHN GUS YONNY DEMERIS DIRECTOR (STARTING 6/1/18)	1 0	×						0	0	0	
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DIRECTOR	0 0
JOHN GUS YONNY DEMERIS	1 0
DIRECTOR (STARTING 6/1/18)	0 0
GEORGE A DEMONTROND III	1 0
DIRECTOR	0 0
CARL DETERING JR	1 0

DIRECTOR

CR DEVINE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ANDREW DOW

TOM E DOMPIER

RODNEY E DOUTEL

DOUGLAS L DOYLE

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

and Independent Contractors

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CHRIS ENNIS

JAMES C EPPS III

JAMIE EHRMAN

ROY L ELLEDGE JR

JOHN D ELLIS JR

	any hours	and	a dır	recto	o r/t r	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
KEVIN D DUKE	1 0	×						0	0	0	
DIRECTOR	0 0										
FREEMAN B DUNN DIRECTOR	10	х						0	0	0	
KELLY DUNNAVANT DIRECTOR	1 0	Х						0	0	0	
JOHN L ERELING	1 0					İ					

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BIRECTOR	0 0					
KELLY DUNNAVANT	1 0					
		Ιx			O	
DIRECTOR	0 0					
JOHN L EBELING	1 0					
JOHN E EBELING		l x			0	
DIRECTOR	0 0					
STEVE B EHRIG	1 0					

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	ecto	r/tr	ustee)		organization	organizations	from the organization and
	below dotted linector xidual trustee x		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations		
SUZANNE H EPPS		l .						0	0	0
DIRECTOR	0 0									
WARNER D ERVIN	1 0	х						0	0	0
DIRECTOR	0 0									
STEPHEN ESTES DIRECTOR	10	×						0	0	0
RONNIE EUBANKS	1 0							0	0	0
DIRECTOR	0 0	''						Ĭ	·	
MELBA W EVELER	1 0	,								

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	L
RONNIE EUBANKS	I
DIRECTOR	ı
MELBA W EVELER	l
DIRECTOR	

AL FARRACK

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

CAROLYN FAULK

CHARLES FISHER

THOMAS G FLEISSNER

CHARLENE CASEY FLOYD

DIRECTOR (THROUGH 6/1/18)

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

and Independent Contractors

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

A L FURNACE

STEVE GANEY

JUAN GARCIA

GARY T GARRISON

DIANE GAUTREAUX

	any hours	and	a dır	recto	or/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)		Former Highest of employee Protection Institution		(W- 2/1099- MISC)	organization and related organizations					
ALAN FOLGER DIRECTOR	1 0	×						0	0	0	
MICHAEL S FRANCISCO DIRECTOR	1 0	×						0	0	0	
LLOYD R FRENCH IV DIRECTOR (STARTING 6/1/18)	1 0	×						0	0	0	
MATTHEW R FUQUA	1 0										

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DIRECTOR	0 0					
LLOYD R FRENCH IV	1 0					
DIRECTOR (STARTING 6/1/18)	0 0	×			0	
MATTHEW R FUQUA	1 0	V				
DIRECTOR	0 0	_ ×			U	
RICHARD LEE FUQUA II	1 0					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation and a director/trustee) any hours organization organizations from the

	6							organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
EDWARD GAYLORD	1 0	×						0	0	0
DIRECTOR	0 0								ı	
GEORGE B GEORGIADES	1 0	×					·	0	0	0
DIRECTOR	0 0									
CARRUTH GERAULT	1 0	×						0	0	0
DIRECTOR	0 0	_								
GREG N GERHART	1 0	×						0	0	0
DIRECTOR	0 0									
JOHN GIANNUKOS	1 0									

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DIRECTOR	0 0	,,				
GREG N GERHART	1 0	×				
DIRECTOR	0 0	^				l
JOHN GIANNUKOS	1 0	×	·		·	ĺ
DIRECTOR	0 0	^				

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and Independent Contractors

GRETCHEN GILLIAM

JOHN GLITHERO

GARY GLOVER

REY GONZALES

STEVEN H GORDON

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	formulated	1						/W 2/4000	mom the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
RANDY T GOSHORN DIRECTOR	1 0	×						0	0	0
RICKY A GREENE DIRECTOR	1 0	×						0	0	0
WAYNE GREENWALT DIRECTOR	1 0	×						0	0	0
RED GRIFFIN DIRECTOR	1 0	×						0	0	0
JOHN A GRIMES DIRECTOR	1 0	×						0	0	0

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RONALD E GULIHUR

ROBERT GULLEDGE

RICHARD GUSTAFSON

FREDA J GUZMAN

JOE BRUCE HANCOCK

DIRECTOR (FORMER GM)

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DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation

and Independent Contractors

DARRELL N HARTMAN

MICHAEL HARTWIG

JASON T HAWTHORNE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

LANCE HEACOCK

BARNEY HEDRICK

MICHAEL A HEIM

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	any hours	and	. a dır	recto	or/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JENNIFER LYNN HARMEL	1 0	x						0	0	0	
DIRECTOR	0 0										
JEFF HARRIS	1 0	×						0	0	0	
DIRECTOR	0 0	l						_	-	-	
KEVIN H HARRIS	1 0	×						0	0	0	
DIRECTOR (STARTING 6/1/18)	0 0										
TOM HARRISON	1 0										

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JEFF HARRIS		l x			l o		
DIRECTOR	0 0				J		
KEVIN H HARRIS	1 0				_		
DIRECTOR (STARTING 6/1/18)	0 0	×			0		
TOM HARRISON	1 0	×			n		
DIRECTOR (STARTING 6/1/18)	0 0	_ ^					

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

	any hours and a director/trustee)							organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
LINDA RENEE HENSON	1 0	Х						0	0	0
DIRECTOR	0 0	,						-	,	
KATHLEEN KAKI HERD	1 0	V								
DIRECTOR	0 0	X								0
ANGELA HERNANDEZ	1 0	· ·						0	0	0
DIRECTOR	0 0	X						l o	U	U
ARTHUR AL HERRING	1 0	· ·								
DIRECTOR	0 0	X						U	0	0
JERRY H HICKMAN	1 0	· ·								
DIRECTOR	0.0	X							0	0

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ARTHUR AL HERRING	
DIRECTOR	
JERRY H HICKMAN	
DIRECTOR	
TOBY HICKS	

DIRECTOR (STARTING 6/1/18)

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JEFFREY D HILDEBRAND

BRAD HILDEBRAND

D SCOTT HINSLEY

WAYNE HINTON

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

	any hours	and	a dır	recto		ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JENNIFER HIRSCH DIRECTOR	1 0	×						0	0	0
ROBERT HODGE DIRECTOR	1 0	×						0	0	0
JACQUELINE JACKIE HODGES DIRECTOR (STARTING 6/1/18)	10	×						0	0	0
JOHN E HOLLIS DIRECTOR	1 0	×						0	0	0
CHESTER B HOWARD	1 0	V						0		

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DIRECTOR (STARTING 0/1/10)
JOHN E HOLLIS
DIRECTOR
CHESTER B HOWARD
DIRECTOR (THROUGH 6/1/18)

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DICK HUDGINS

ERIC HUEGELE

PHILLIP MASON HUNT

ROBERT E HUNTER

JANICE HUTCHINSON

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	ecto		ustee)		organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	organizations (W- 2/1099- MISC)	organization and related organizations
JOHN A HUTCHISON	1 0									
DIRECTOR	0 0	×						0	0	0
ROBERT CHARLES HUX	1 0							_	_	_
DIRECTOR	0 0	X						0	0	0
STEVEN EDWARD JACKSON	1 0	×						0	0	0
DIRECTOR	0 0									
JIM J JANKE	1 0							_		
DIRECTOR	0 0	×						0	0	0
KIRBY JANKE	1 0									

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STEVEN EDWARD JACKSON	1 0	×			0	
DIRECTOR	0 0	^				
JIM J JANKE	1 0	v			0	
DIRECTOR	0 0	^				
KIRBY JANKE	1 0	_			0	
DIRECTOR	0.0	^				

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and Independent Contractors

MICHELLE IVERSEN JEFFERY

ALICIA B JIMERSON-KNOX

DIRECTOR (STARTING 6/1/18)

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JESSIE JEWELL

DIRECTOR

DIRECTOR

DIRECTOR

DAVID JOHNSON

DIANE JOHNSON

DIRECTOR (STARTING 6/1/18)

(A) Name and Title (B) (C) (D) (E) (F) Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation compensation amount of other hours per week (list person is both an officer from the from related compensation

and Independent Contractors

DIRECTOR

DIRECTOR

DIRECTOR

J GROVER KELLEY

THOMAS MARK KELLY

	any hours	and	a dır	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations
PARKER JOHNSON DIRECTOR	1 0	×						0	0	0
CURTIS JONES DIRECTOR	10	×						0	0	0
IFFEREY M IONES	1 0							·		

	0 0							
CURTIS JONES	1 0	v				0	0	
DIRECTOR	0 0	^					3	
JEFFREY M JONES	1 0	_				0	0	
DIRECTOR	0 0	^					3	
RICK JONES	1 0	_				0	0	
DIDECTOR		^				l '	U	

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1 0	×						0	0	0
0 0	^						3	3	
1 0	~						0	0	0
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JETTRET PI JONES		X			0	0	0
DIRECTOR	0 0						
RICK JONES	1 0	×			n	0	0
DIRECTOR	0 0	,			,	,	
RUSSELL JONES	1 0					0	0
DIRECTOR (STARTING 6/1/18)	0 0	^			ľ	U	
WILLIAM L JORDAN III	1 0						

DIRECTOR	0.0						
RUSSELL JONES	1 0	¥			0	0	0
DIRECTOR (STARTING 6/1/18)	0 0	^			0	3	
WILLIAM L JORDAN III	1 0	_			0	0	0
DIRECTOR	0 0	^			0	O	
J KELLY JOY	1 0						

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DIRECTOR (STARTING 6/1/18)	0 0	,,						
WILLIAM L JORDAN III	1 0	.,						
DIRECTOR	0 0	^				U	O	
J KELLY JOY	1 0	V						
		^	1	1 1		U	Į U	1

DIRECTOR (STARTING 6/1/18)	0 0						
WILLIAM L JORDAN III	1 0	v			0	0	
DIRECTOR	0 0	^			0	O	
J KELLY JOY	1 0	×			0	0	

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J KELLY JOY	1 0	×			0	0	0
DIRECTOR	0 0	~			9	3	
REGAN MILLER KATZ	1 0	_			0	0	

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

and Independent Contractors

DIRECTOR

DIRECTOR

TOM LAIRD

DIRECTOR

KEVIN LECK

PHILLIP L LEGGETT MD

DIRECTOR

DIRECTOR

DIRECTOR

DANNY LANG JR

GARY KRAMER

	any hours	and	a dır	recto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	10	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations
G W KENT DIRECTOR	1 0	×						0	0	0
LARRY RAY KERBOW SR DIRECTOR	1 0	×						0	0	0
ROBERT B KNEPPLER	1 0									

LARRY RAY KERBOW SR		_v			,	0	
DIRECTOR	0.0	^			Ĭ		
ROBERT B KNEPPLER	1 0				0	0	
DIRECTOR	0.0	^			· ·	0	
TUCKER KNIGHT	1 0	_				0	
DIRECTOR	1	^			ľ	0	

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ROBERT B KNEPPLER	1 0	l _v				0	_
DIRECTOR	0 0	_ ^				0	
TUCKER KNIGHT	1 0	×			0	0	0
DIRECTOR	0 0	_ ^				0	
DAVID WAYNE KOONCE	1 0						

DIRECTOR	0 0	,,				J	
ROBERT B KNEPPLER	1 0	v			0	0	0
DIRECTOR	0 0	^					Ĭ
TUCKER KNIGHT	1 0	×			0	0	0
DIRECTOR	0 0					· ·	

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation and a director/trustee) any hours organizations from the organization

	any nours	and	a air	ecto	r/tr	ustee)	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
DANIEL E LEHANE MD DIRECTOR	1 0	×						0	0	0	
SEAN LEHANE DIRECTOR (STARTING 6/1/18)	1 0	х						0	0	0	
PAUL LEHNHOFF	1 0										

SEAN LEHANE	1 0	×			0	
DIRECTOR (STARTING 6/1/18)	0 0	^			0	
PAUL LEHNHOFF	1 0					
DIRECTOR	0 0	×			0	
EDGAR D LESTER	1 0	V				
DIRECTOR	0 0	^			0	
LAWRENCE S.LEVY	1 0					

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and Independent Contractors

LAWRENCE S LEVY

JEFF LEWIS DDS

DIRECTOR

DIRECTOR

WA LEWIS

DIRECTOR

DIRECTOR

DIRECTOR

GLENN LILIE

MICHELLE LILIE

. DIRECTOR

JIM LIGHTFOOT

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	recto	or/tr	ustee)		organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
THOMAS LIPPINCOTT DIRECTOR	1 0	×						0	0	0	
DIRECTOR	0.0			_	_						
PAMELA M LOGSDON DIRECTOR	1 0	х						0	0	0	
P W LUCKY LONG DIRECTOR	1 0	х						0	0	0	
F ALLEN LYONS DIRECTOR	1 0	х						0	0	0	
THOMAS JOHN MACH	1 0	×						0	0	0	

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DIRECTOR
F ALLEN LYONS
DIRECTOR
THOMAS JOHN MACH
DIRECTOR

STEPHEN MAHALITC

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RICHARD MARBURGER

BRADLEY H MARKS

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ROY A MARSH

SAM J MAINORD

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

	any nours	and	a dir	recto		ustee)		organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
DAWNE MARTIN DIRECTOR	10	Х						0	0	0	
MICHAEL R MARTIN DIRECTOR	1 0	Х						0	0	0	
PHILIP MARTIN DIRECTOR	1 0	х						0	0	0	
GIGI MAYORGA-WARK DIRECTOR	1 0	х						0	0	0	
EDMUND JOHN MCALEER III	1 0	х						0	0	0	

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GIGI MAYORGA-WARK	1 0
DIRECTOR	0 0
EDMUND JOHN MCALEER III	1 0
DIRECTOR	0 0
TOE MCDANIEL	1 0

JOE MCDANIEL

KEN D MCGUYER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

ANDY MCLEOD

DIRECTOR (THROUGH 6/1/18)

.......

S CAROLINE MCINTOSH

MICHAEL S MCKINNEY

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

	any nours	and	a dir	ecto		ustee))	organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
GARY MCMULLEN DIRECTOR	1 0	х						0	0	0	
PETE A MEDINA DIRECTOR	1 0	x						0	0	0	
CHARLES W MELTON DIRECTOR	1 0	х						0	0	0	
MARK MELTON DIRECTOR	1 0	x						0	0	0	
DONALD MIDDLETON DIRECTOR	1 0	х						0	0	0	

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MARK MELTON
DIRECTOR
DONALD MIDDLETON
DIRECTOR

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AMY MILLER

DIRECTOR

DIRECTOR

DIRECTOR

FRANK MILLER

HARRY E MILLER

DOROTHY M MITCHELL

J ARTHUR MONCRIEF

DIRECTOR (THROUGH 11/9/17)

DIRECTOR (THROUGH 6/1/18)

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation

and Independent Contractors

KEN C MOURSUND SR

KENNETH C MOURSUND JR

DAVID EUGENE MOUTON MD

SHELLY DOMPIER MULANAX

JAMES MICHAEL MUSHINSKI

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PHILLIP E MURPHY

	any hours	and	a dır	ecto	r/tr	ustee))	organization	organizations	from the	
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
JOHN J MONTALBANO	1 0	Х						0	0	0	
DIRECTOR	0 0							0	0		
YANCE S MONTALBANO	1 0	x							0	0	
DIRECTOR	0 0								0	U	
JAMES R MORA DIRECTOR	1 0	x						0	0	0	

TAINCE 5 MONTALBANO		l x			0	
DIRECTOR	0 0					
JAMES R MORA	1 0					
DIRECTOR	0 0	^			U	
JOHN ROGER MORTON	1 0	×			0	
DIRECTOR	0 0					

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

	any hours	and	a dır	ecto	r/tr	rustee)	<u>/</u> !	organization	organizations	from the organization and related organizations	
	for related organizations below dotted line)	Individual trustee or director	lostitutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)		
DEMETRIUS NAVARRO DIRECTOR	10	x						0	0	0	
ROBINSON K NEBLETT DIRECTOR	1 0	×						0	0	0	
DON W NEUENSCHWANDER DIRECTOR	1 0	×						0	0	0	
DAVID R NEWCOMB DIRECTOR	10	×						0	0	0	
LISA C NGUYEN	1 0							0	О	0	

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DIRECTOR	0 0
DAVID R NEWCOMB	1 0
DIRECTOR	0 0
LISA C NGUYEN	1 0
DIRECTOR	0 0

SCOTT NICHOLS

TOM R NORTHRUP

ROBERT A NORWOOD

GERALD LYNN NUNEZ

KELLY L O'SHIELES

......

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation

and Independent Contractors

ROBERT E PAINE IV

DIRECTOR (THROUGH 6/1/18)

DIRECTOR (STARTING 6/1/18)

DIRECTOR (THROUGH 6/1/18)

PATRICK D PENNINGTON

......

WILLIAM BILLY PARKER

DIRECTOR

CLAY A PARKER

GARY E PARKS

JOE ERNEST PEDIGO

DIRECTOR

DIRECTOR

	any hours					ustee)		organization	organizations	from the	
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
R L O'SHIELES DIRECTOR	1 0	×						0	0	0	
W ALLEN OWEN DIRECTOR	1 0	×						0	0	0	
MADILYN ANN DAGE	1 0										

DIRECTOR	0 0									
W ALLEN OWEN	1 0	v						0	0	
DIRECTOR	0 0	^						0	U	
MARILYN ANN PAGE	1 0	×						0	0	
DIRECTOR	0 0	^						0	0	
MICHELLE BRIDGES-PAHL	1 0	V						0	0	
		ı ^	I	I	ıl			l O	l o	I

DIRECTOR	0 0	^			0	O	
MARILYN ANN PAGE	1 0	×			O	0	
DIRECTOR	0 0	,			,	3	
MICHELLE BRIDGES-PAHL	1 0	×			n	0	
DIRECTOR	0 0	_ ^			9	3	
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DIRECTOR	0 0						
MARILYN ANN PAGE	1 0	×			0	0	0
DIRECTOR	0 0	,,			J	,	
MICHELLE BRIDGES-PAHL	1 0	×			0	0	0
DIRECTOR	0 0	^			, and the second	,	

DIRECTOR	0 0	X			ľ	U	
W ALLEN OWEN	1 0	×			0	0	0
DIRECTOR	0 0				9	3	
MARILYN ANN PAGE	1 0	×			0	0	0
DIRECTOR	0 0	^				0	
MICHELLE BRIDGES-DAHL	1 0						

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	, a dır	recto	r/trد	rustee))	organization	organizations	from the organization and related organizations	
	for related organizations below dotted line)		Institutional Trustee	101	key employee	Highest compensated employee	Former	- (W- 2/1099- MISC)	(W- 2/1099- MISC)		
HARRY ALLEN PERRIN DIRECTOR	1 0 0 25	×						0	0	0	
PATRICK R PERRY DIRECTOR	1 0	x						0	0	0	
TRISHA HILLMAN PHILIPP DIRECTOR	1 0	x						0	0	0	
MICHAEL A MIKE PILLOW	1 0										

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DIRECTOR	0 0	^			0	
TRISHA HILLMAN PHILIPP	1 0	×			0	
DIRECTOR	0 0	*			9	
MICHAEL A MIKE PILLOW	1 0	×			0	
DIRECTOR	0 0	^			0	

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TRISHA HILLMAN PHILIPP	1 0	×			n	
DIRECTOR	0 0	χ.			S	1
MICHAEL A MIKE PILLOW	1 0	×			0	
DIRECTOR	0 0	^			, and the second	
TIM PING	1 0				_	

and Independent Contractors

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

BOB PORTER

ERIC R POTTS

OZELL PRICE

TERRY R PRUITT

MILTON B PURVIS

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

)	organization	organizations	from the organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	related organizations	
WILLIAM L RAMSEY DIRECTOR	1 0	×						0	0	0	
LON JUDE RANDAZZO DIRECTOR (THROUGH 6/1/18)	1 0	х						0	0	0	
STEPHEN RAY RANSON DIRECTOR	1 0	×						0	0	0	
KRISTIE L RATLIFF DIRECTOR	1 0	x						0	0	0	
JEN MARIE RAU DIRECTOR	10	×						0	0	0	

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DIRECTOR	0 0
JEN MARIE RAU	1 0
DIRECTOR	0 0
DUDLEY RAY	1 0

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

TONY RICH

DIRECTOR

KEVIN K RECH

KYLE REPPOND

GREGG M RAYMOND

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

	any hours			ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	eavoldme Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
GORDON RICHARDSON II DIRECTOR	1 0	×						0	0	0
TODD RIDDLE DIRECTOR	1 0	×						0	0	0
GREGORY RINCON DIRECTOR	1 0	×						0	0	0
CYNTHIA GARZA ROBERTS DIRECTOR	1 0	×						0	0	0
CHARLES A ANDY ROBINSON DIRECTOR	1 0	×						0	0	0

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CHARLES A ANDY ROBINSON
DIRECTOR
STEVEN L ROE
DIRECTOR

DARRELL ROGERS

DIRECTOR

DIRECTOR

LEE ROUNTREE

MAC RUFFENO

PETE A RUMAN

DIRECTOR

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DIRECTOR (STARTING 6/1/18)

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	ecto		ustee)		organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
GINA RUMORE	1 0								_	_	
DIRECTOR	0 0	X						0	0	0	
RANDY D RUSSELL DIRECTOR	1 0	х						0	0	0	
MIKE G RUTHERFORD JR DIRECTOR	10	Х						0	0	0	
DWAYNE SABLATURA DIRECTOR	10	×						0	0	0	
JULIE SACCO	1 0										

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DIRECTOR (STARTING 6/1/18)

JOHN ALAN SANDLING

ANNE ELISE SARTWELLE

JAMES D SARTWELLE JR

JAMES D JIM SARTWELLE III

DIRECTOR (STARTING 6/1/18)

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RALPH L SAVAGE

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	formal-tours	anu	a uii	ecto	л/ц	ustee)		Organization	Organizations	moniture
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
NANO K SCHERRIEB DIRECTOR	1 0	×						0	0	0
VANESSA SCHILLACI DIRECTOR	10	×						0	0	0
JOE SCHINDLER DIRECTOR	1 0	×						0	0	0
GREGORY ALLAN SCHRODER DIRECTOR	1 0	×						0	0	0

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JOE SCHINDLER	1 0	
DIRECTOR	0 0	
GREGORY ALLAN SCHRODER	1 0	
DIRECTOR	0 0	
DARRYL A SCHROEDER	1 0	
DIRECTOR	0 0	

and Independent Contractors

EDWARD B SCHULZ

RICHARD SCOTT

JULIE SHANNON

JEANNE SHIREY-LORD

......

DIRECTOR

DIRECTOR

DIRECTOR

KEN SHAW

DIRECTOR

DIRECTOR

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

	any hours	and	a dir	ecto	or/tr	ustee))	organization	0	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)		organization and related organizations	
SHARON D SIMMONS DIRECTOR	1 0	×						0	0	0	
DAVID LEE SMITH	0 0	_						0		0	
DIRECTOR	0 0							U	U	U	
MARSHALL R SMITH III	1 0	x						0	0	0	
DIRECTOR	0.0										
NAOMI SMITH DIRECTOR	0 0	×						0	0	0	
PAT SMITH	1 0										

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DIRECTOR
NAOMI SMITH
DIRECTOR
PAT SMITH
DIRECTOR

RYAN O SMITH

JAMES S JAMIE SPRING

GEORGE WILLIAM STALLINGS

LODIE STAPLETON JR

......

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

PAM SPRINGER

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

and Independent Contractors

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DAVID STRATTON

BRENDA BAKER STUBBS

CLAIRE EATON STUEWER

D SCOTT SULLIVAN

EDWARD SUMMEROUR

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	any hours	and	a dır	ecto	r/trر	ustee))	organization	organizations (W- 2/1099- MISC)	from the
	for related organizations below dotted line)		Institutional Trustee		key employee	Highest compensated employee	Former	(W- 2/1099- MISC)		organization and related organizations
ROBERT S STEELE DIRECTOR	1 0	×						0	0	0
GREG E STEFFEN DIRECTOR	1 0	×						0	0	0
HUGH DENNIS STEGER DIRECTOR	1 0	×						0	0	0
JAY STEWART	1 0	х						0	0	0

DIRECTOR	0 0					
HUGH DENNIS STEGER	1 0					
		X			0	
DIRECTOR	0 0					
JAY STEWART	1 0					
		l x			O	
DIRECTOR	0 0					
DAVID MICHAEL STONE JR	1 0					

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	any nours						organization	organizations	erganization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
LAURIE TARVER DIRECTOR (STARTING 6/1/18)	1 0	×						0	0	0
JAMES R TAYLOR DIRECTOR	1 0	×						0	0	0
BILL T TEAGUE DIRECTOR	1 0	×						0	0	0
ALAN L TINSLEY DIRECTOR (THROUGH 6/1/18)	1 0	×						0	0	0
RANDALL TRAHAN DIRECTOR	1 0	×						0	0	0
D WAYNE TURNER	1 0									

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D WAYNE TURNER

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

RICHARD TYLER

CHRIS UNDERBRINK

DUNCAN UNDERWOOD

MICHAEL J UPCHURCH

......

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

	ally llours			Organization	organizations	overnment and			
	for related organizations below dotted line)		Habit Tenotiums of	keyempleyee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JIM VAN HOOZER DIRECTOR	1 0	×					0	0	0
JOE VARA DIRECTOR	1 0	х					0	0	0
ANDREW JOHN VAVRA JR DIRECTOR	10	х					0	0	0
PAT WALKER DIRECTOR	1 0	×					0	0	0
TERRY WALKER DIRECTOR	1 0	×					0	0	0

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THOMAS A WALKER

SHARLEEN WALKOVIAK

DIRECTOR (STARTING 6/1/18)

MICHELLE VERBOIS WASAFF

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DONNA WEBSTER

WESLEY WARD

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
RICHARD WEIMAN DIRECTOR	10	×						0	0	0
LANCE P WELCH DIRECTOR	1 0	×						0	0	0
C THOMPSON TOMMY WELLS DIRECTOR	1 0	×						0	0	0
P MICHAEL WELLS JR DIRECTOR	1 0	×						0	0	0
CONSTANCE WHITE DIRECTOR	1 0	×						0	0	0

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DIRECTOR
CONSTANCE WHITE
DIRECTOR
JUSTIN C WHITE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

SAMM WIGGINS

WILLIAM R WHITE

JAMES R JAMIE WHITFILL

GREGORY TEAL WILLBANKS

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

and Independent Contractors

DIRECTOR

KEN WISE

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

DAVID YATES

BETTY WISEMAN

MICHAEL WOLLAM

MELVIN WRIGHT

	any hours	and	a dır	ecto	or/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JASON PRICE WILLIAMS DIRECTOR	1 0	×						0	0	0
RODNEY W ROD WILLIAMS DIRECTOR	1 0	x						0	0	0
KIRK E WILLIAMSON DIRECTOR	10	×						0	0	0
GRIFFIN D WINN	1 0									

DIRECTOR	0 0					
KIRK E WILLIAMSON	1 0	v			0	
DIRECTOR	0 0	^			0	
GRIFFIN D WINN	1 0	×			0	
DIRECTOR	0 0	^				
BRIAN J WISCHNEWSKY	1 0					

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

	any nours	and	a dir	ecto	or/tr	ustee,	'	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
WILLIAM A YATES	1 0	x						0	0	0
DIRECTOR	0 0	.,								
NEIL O YELDERMAN	1 0	×						n	0	0
DIRECTOR	0 0	''						Ĭ	3	Ü
ROBIN YOUNG-ELLIS	1 0	х						0	0	0
DIRECTOR	1	i	I	ı	ı	i l		l l		

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537,502

334,474

317,443

184,799

213,225

217,746

104,168

83,324

92,746

35,203

24,641

90,082

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NEIL O YELDERMAIN		l x			ا ا	
DIRECTOR	0 0	_ ^			Ĭ	
ROBIN YOUNG-ELLIS	1 0	V			0	
DIRECTOR	0 0	^			0	
TODD ZUCKER	1 0	_			0	
DIRECTOR	0.0	^				

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and Independent Contractors

JOEL COWLEY

JENNIFER HAZELTON

SHERRY HIBBERT

JULIE BASS

GENERAL COUNSEL

GEORGE BAYLESS

MICHAEL T DEMARCO

CHIEF FINANCIAL OFFICER

......

EXEC DIR -EXHIBITS & ATTRACT

MANAGING DIRECTOR - ENTERTAIN

EXECUTIVE DIRECTOR- OPERATIONS

PRESIDENT

......

......

and Independent Contractors
(A)
Name and Title

STEVE GUMERMAN

ANDY SLOAN

DAN CHENEY

FORMER VP/COO

MANAGING DIRECTOR - IS

CHIEF INFORMATION OFFICER

week (list any hours for related organizations below dotted line)
50 0
0 0
50 0
0 0

(B)

Average hours per

0 0

0.0

.

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

than one box

(C)

Position (do not check more

an /tr	nless office ustee)))
key employee	Highest compensated employee	
	Х	
	х	

	,
Former	
х	

Reports compens from t organizs (W- 2/1 MISC	ation the ation 099-
	205,937
	344,805
	329,586

(D)

(E)

Reportable

compensation

from related

organizations

(W- 2/1099-

MISC)

(F)

Estimated

amount of other

compensation

from the

organization and

related organizations

94,433

113,233

19,258

person is both and a director/

efile	GRA	APHIC Pri	nt - DO NO1	PROCESS	As Filed Data -			DLN: 9	3493193006209
SCI	ΙED	ULE A		Public (Charity Statu	s and Pul	olic Supp	ort	OMB No 1545-0047
	m 990		Com		ganization is a sect				2017
90E	(Z)			•	4947(a)(1) nonexe				201/
		the Treasury	▶ Info	rmation abou	► Attach to Form ! It Schedule A (Form www.irs.a			ictions is at	Open to Public Inspection
lam	of th	ue Service ne organiza /ESTOCK SHOV	tion W AND RODEO II	NC				Employer identific	ation number
003	ON LIV	restock shot	W AND RODEO II	NC				₇₄₋₁₁₄₂₈₅₁	
	tΙ				s (All organization			See instructions.	
_	rganız		•		it is (For lines 1 thro	-	,		
1		-		•	sociation of churches			(A)(i).	
2		A school de	scribed in sec	tion 170(b)(:	1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))		
3		A hospital o	or a cooperativ	e hospital serv	vice organization desci	rıbed ın section	170(b)(1)(A)(iii).	
4			esearch organ and state	iization operate	ed in conjunction with	a hospital descr	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's
5		(b)(1)(A)	(iv). (Complet	te Part II)	t of a college or unive				oed in section 170
6		A federal, s	state, or local o	government or	governmental unit de	scribed in sectio	on 170(b)(1)(<i>A</i>	\)(v).	
7		section 17	'0(b)(1)(A)(vi). (Complete				init or from the gener	al public described in
8		A communi	ty trust descri	bed in section	170(b)(1)(A)(vi)	(Complete Part I	I)		
9					scribed in 170(b)(1) se instructions Enter				ege or university or a
0	✓	from activit	ies related to income and u	its exempt fun Inrelated busin	(1) more than 331/39 ctions—subject to ceri ess taxable income (le mplete Part III)	taın exceptions,	and (2) no more	than 331/3% of its su	pport from gross
1					exclusively to test fo	r public safety S	ee section 509	(a)(4).	
2		more public	cly supported	organizations d	exclusively for the be described in section 5 the type of supporting	09(a)(1) or se	ction 509(a)(2). See section 509(a	
a		Type I. A sorganization	supporting org n(s) the powe	anization opera	ated, supervised, or co	ontrolled by its s	upported organi	zation(s), typically by	
b		Type II. A manageme	supporting or nt of the supp	ganization sup	ervised or controlled i ation vested in the sar			- , ,, ,	-
С		Type III f	unctionally ir	n tegrated. A s	supporting organizatio ons) You must com				ted with, its
d		functionally	integrated T	he organization	d. A supporting organi n generally must satis t IV, Sections A and	fy a distribution	requirement and		
е					ved a written determir		RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		or Type III no of supported		integrated supporting	organization			
g				_	pported organization(s)			
		lame of supp organization	ported	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	т'	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
ota									I

or loss from the sale of capital

Gross receipts from related activities, etc. (see instructions)

Section C. Computation of Public Support Percentage

15 Public support percentage for 2016 Schedule A, Part II, line 14

Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))

box and stop here. The organization qualifies as a publicly supported organization

and stop here. The organization qualifies as a publicly supported organization

check this box and stop here

assets (Explain in Part VI) Total support. Add lines 7 through

organization

instructions

supported organization

11

III. If the organization fails to qualify under the tests listed below, please complete Part III.)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part

	ection A. Public Support						
	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")	41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						6,248,994
6	Public support. Subtract line 5						200,239,908
_	from line 4 Section B. Total Support						
	Calendar year (or fiscal year beginning in)	(a)2013	(b) 2014	(c)2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4	41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties	2,281,223	2.827.011	2.161.975	2,211,005	2,628,905	12.110.119

5	each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						6,248,994
6	Public support. Subtract line 5 from line 4						200,239,908
- 9	Section B. Total Support						•
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4	41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,281,223	2,827,011	2,161,975	2,211,005	2,628,905	12,110,119
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0	0	0
10	Other income Do not include gain						

6	(f) Public support. Subtract line 5 from line 4						200,239,908
_ :	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d) 2016	(e) 2017	(f) ⊤otal
7	Amounts from line 4	41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,281,223	2,827,011	2,161,975	2,211,005	2,628,905	12,110,119
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0	0	0

320,900

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

17a 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

282,630

226,463

391,922

Schedule A (Form 990 or 990-EZ) 2017

12

14

15

1,401,715

220,000,736

393.861.757

91 018 %

90 858 %

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179,800

Part III

	the organization fails to qualify under the tests listed below, please complete Part II.)									
5	ection A. Public Support				•					
	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total			
1		41,093,265	41,979,863	40,486,130	40,203,116	42,726,528	206,488,902			
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	73,555,599	74,342,282	75,549,098	83,546,746	86,868,032	393,861,757			
3	Gross receipts from activities that are not an unrelated trade or business under section 513						0			
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0			
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0			
6	Total. Add lines 1 through 5	114,648,864	116,322,145	116,035,228	123,749,862	129,594,560	600,350,659			
7	and 3 received from disqualified persons	10,604,037	11,743,142	10,453,903	11,595,204	12,164,883	56,561,169			
	Amounts included on lines 2 and 3					1				

11,743,142

(b) 2014

116,322,145

2,827,011

2,827,011

320,900

119,470,056

10,453,903

(c) 2015

116,035,228

2.161.975

2,161,975

282,630

118,479,833

11,595,204

(d) 2016

123,749,862

2,211,005

2,211,005

226,463

126,187,330

12,164,883

129,594,560

2.628.905

2,628,905

391,922

132,615,387

0

(e) 2017

56,561,169

543,789,490

600,350,659

12.110.119

12,110,119

1,401,715

613,862,493

88 585 %

88 637 %

1 973 %

2 009 %

▶□

▶□

(f) Total

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If

amount on line 13 for the year Add lines 7a and 7b Public support. (Subtract line 7c from line 6) Section B. Total Support

> Amounts from line 6 Gross income from interest,

Add lines 10a and 10b Net income from unrelated business activities not included in

line 10b, whether or not the business is regularly carried on Other income Do not include gain

or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,

check this box and stop here

10a

14

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11, and 12)

received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the

Calendar year

dividends, payments received on

securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30,

(or fiscal year beginning in) ▶

(a) 2013 114,648,864

2,281,223

2,281,223

179,800

117,109,887

10,604,037

Support Schedule for Organizations Described in Section 509(a)(2)

Section D. Computation of Investment Income Percentage Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage from 2016 Schedule A, Part III, line 17 19a 331/3% support tests—2017. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f)) Public support percentage from 2016 Schedule A, Part III, line 15

b 33 1/3% support tests - 2016. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2017

15

16

17

18

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	in section 309(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below			
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·			
	determination				
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked 12a or 12b ın Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or		\rightarrow	
	supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes		$\overline{}$	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)			

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone othe than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing			
	organization's supported organizations? If "Yes," provide detail in Part VI.			
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a			
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)			

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
```

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

```
9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization			
5	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
s	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct The organization satisfied the Activities Test. Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

Page 6

Schedule A (Form 990 or 990-F7) 2017

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross 6 income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 2 Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 8

Section C - Distributable Amount **Current Year** Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year 6

2 4 5 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 (ii) (iii)

10 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i) Underdistributions Distributable instructions) **Excess Distributions** Pre-2017 Amount for 2017 1 Distributable amount for 2017 from Section C, line

2 Underdistributions, if any, for years prior to 2017

(reasonable cause required-- explain in Part VI)

See instructions		
3 Excess distributions carryover, if any, to 2017		
a		
b From 2013		
c From 2014		
d From 2015		
e From 2016		
f Total of lines 3a through e		
g Applied to underdistributions of prior years		
h Applied to 2017 distributable amount		
 Carryover from 2012 not applied (see instructions) 		
j Remainder Subtract lines 3g, 3h, and 3i from 3f		
4 Distributions for 2017 from Section D, line 7		
<u> \$ </u>		
Applied to underdistributions of prior years		

b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4

Schedule A (Form 990 or 990-EZ) (2017)

5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

c Excess from 2015.

See instructions

d Excess from 2016. Excess from 2017.

31 and 4c 8 Breakdown of line 7 a Excess from 2013. **b** Excess from 2014.

Additional Data

Software ID: Software Version:

EIN: 74-1142851

Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

Page 8

Schedule A (Form 990 or 990-EZ) 2017

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

instructions)		
	Facts And Circumstances Test	

SCHEDULE C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493193006209

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

		n Form 990, Part IV, Line 3, or Form 9		e 46 (Polit	ical Campaig	ın Ac	tivities), the	n
		nplete Parts I-A and B Do not complete i01(c)(3)) organizations Complete Parts		Do not co	mplete Part I-l	В		
• 9	Section 527 organizations Complet	e Part I-A only			·			
		n Form 990, Part IV, Line 4, or Form 99						
		t have filed Form 5768 (election under so t have NOT filed Form 5768 (election un						
		n Form 990, Part IV, Line 5 (Proxy Tax						
Pro	(y Tax) (see separate instruction	s), then	,, ,		,		, ,	
	Section 501(c)(4), (5), or (6) organiz	zations Complete Part III			Faralana id		C:&:	
	ne of the organization ISTON LIVESTOCK SHOW AND RODEO IN	NC			Employer id	entii	rication num	iber
Dar	t I-A Complete if the organ	nization is exempt under sectio	n EO1(c) or is	a section	74-1142851	niza	tion	
1	_	ization's direct and indirect political cam						
_	"political campaign activities")	nzacion's un'ect and mun'ect political can	ipaigii activities iii	raitiv (S	ee mstruction	5 101	definition of	
2	Political campaign activity expend	,			>	\$_		
3	Volunteer hours for political camp	• • • • • • • • • • • • • • • • • • • •						
Par	I-B Complete if the organ	nization is exempt under sectio	n 501(c)(3).					
1	Enter the amount of any excise ta	ex incurred by the organization under se	ction 4955		>	\$_		
2	·	ex incurred by organization managers ur			>	\$_		
3	If the organization incurred a sect	cion 4955 tax, did it file Form 4720 for t	his year?				☐ Yes	□ No
4a	Was a correction made?						☐ Yes	□ No
b	If "Yes," describe in Part IV							
Par	II-C Complete if the organ	nization is exempt under sectio	n 501(c), exce	pt section	on 501(c)(:	3).		
1	Enter the amount directly expend	ed by the filing organization for section	527 exempt funct	ion activiti	es 🕨	\$_		
2	Enter the amount of the filing org function activities	anization's funds contributed to other or	ganizations for se	ection 527	exempt >	\$_		
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and on	Form 1120-POL,	lıne 17b	>	\$		
4	Did the filing organization file For	m 1120-POL for this year?					☐ Yes	□ No
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly delivere se (PAC) If additional space is needed,	unt paid from the ed to a separate p	filing orga olitical org	inization's fund anization, suc	ds A	lso enter the	
	(a) Name	(b) Address	(c) EIN	(d) Am	ount paid from	1	(e) Amount	of political
					organization's If none, enter -0-		contributions and promp directly deliv separate p organization enter -	otly and vered to a political If none,
1								
2								
3								
4								
5						\dashv		
6						\dashv		
			I	1		- 1		

Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2017

Return Reference

activity

(b)

Amount

(a)

No

Yes

During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b Carryover from last year С Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Explanation

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

OMB No 1545-0047

DLN: 93493193006209

Schedule D (Form 990) 2017

Open to Public

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Inspection Name of the organization **Employer identification number** HOUSTON LIVESTOCK SHOW AND RODEO INC 74-1142851 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

b Buildings c Leasehold improvements 37,303,786 16,105,972 21,197,83 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,40	Par	t III	Organizations Maintaining Col	lections of	Art, Histor	ical T	reası	ures, or	Other	Similar A	ssets ((continued)	
Scholarly research c Other	3		Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection											
Scholarly research Preservation for future generations	а		Public exhibition		d		Loan	or excha	nge prog	rams				
Preserve and comparison or future generations collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of air, historical treasures or other similar sases to be sold to raise funds rather than to be maintained as part of the organization's collection?	b		Scholarly research		е		Othe	er						
Part XIII Par	c		Preservation for future generations											
Part IV Secret Part IV Secret Part IV Secret Part IV Secret Part IV Secret Part IV Secret Part IV Secret Part	4													
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Ia Is the organization an agent, trustee, custod an or other intermediary for contributions or other assets not included on Form 990, Part X? Ib If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance Ib Ic Id Additions during the year Ib In Id Id Id Id Id Id Id Id Id Id Id Id Id	5	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No												
Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Seginning balance 1d	Pa	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part												
d Additions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year Distributions during the year plant the arrangement in Part XIII Check here if the explanation has been provided in Part XIII to the provided in Part X	1a	Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not												
Additions during the year Distributions during the year 1	ь	If "Ye	If "Yes," explain the arrangement in Part XIII and complete the following table							Δ.	lmount	:		
but the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Describe in Part XIII the intended uses of the organization in the possession of the organization that are held and administered for the organization by If "Yes" in Sa(ii) and in Sa(ii) and in Sa(ii) and in Sa(iii) and in Sa(iii) and in Sa(iii) and in Sa(iii) and in Sa(iiii) and in Sa(iiiiii) and in Sa(iiiiii) and in Sa(iiiiiiii) and in Sa(iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	С	Begir												
The percentages on lines 2a, 2b, and 2c should equal 100% The percentages on lines 2a, 2b, and 2c	d	Addıt												
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	е	Distri	- ,											
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	f	Endır	- '											
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance	2a	Dıd t												
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, Inie 10.	h		- I tes Lino											
Course Course														
1a Beginning of year balance	Pa										(-)5	ll-		
b Contributions	1-2	Region	ong of year balance	(a)Current y	rear (b)	Prior yea	ar	(c) I WO YE	ears back	(a) inree ye	ars back	(e)Four ye	ears back	
d Grants or scholarships		-	- ·				_							
e Other expenditures for facilities and programs														
e Other expenditures for facilities and programs			- · · · · · · · · · · · · · · · · · · ·											
Administrative expenses			•											
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment ▶ Coat Temporarily restricted endowment ▶ The percentages on lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations		and pr	ograms											
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ b Permanent endowment ▶ c Temporarily restricted endowment ▶ The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by if "Yes" on 3a(ii)	f	Admin	istrative expenses											
Board designated or quasi-endowment ▶ Permanent endowment ▶ Permanent endowment permanal endoministered for the parization administered parization administered for the parization administered for the parization admin	g	End of	year balance											
b Permanent endowment ► c Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations			• -	ent year end b	alance (line 1	.g, colu	ımn (a	i)) held as	5					
Temporarily restricted endowment The percentages on lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations			·											
The percentages on lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by Yes No. 3a(i)														
A retail remains a rotation by 1	C			ıld equal 100%	2									
3a(i)	3а	Are t	here endowment funds not in the posses	-		at are h	neld ar	nd admini	stered fo	r the		Ves	. No	
(ii) related organizations		_	,							3		+		
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?													 	
Land, Buildings, and Equipment.	b										.	3b		
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value	4	Desc	ribe in Part XIII the intended uses of the	organization's	s endowment	funds					_	•		
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 118,575 120,716,200 120,834,77 b Buildings 5 120,716,200 120,834,77 c Leasehold improvements 37,303,786 16,105,972 21,197,81 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,44	Pa	rt VI												
1a Land 118,575 120,716,200 120,834,77 b Buildings 5 Equipment 37,303,786 16,105,972 21,197,81 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,44			•											
b Buildings c Leasehold improvements 37,303,786 16,105,972 21,197,83 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,44		Descr			b) Cost or othe	r basıs (other)	(c) Acci	umulated c	lepreciation		(d) Book va	lue	
c Leasehold improvements 37,303,786 16,105,972 21,197,83 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,44	1a	Land		118,575		120,7	16,200					1	20,834,775	
c Leasehold improvements 37,303,786 16,105,972 21,197,83 d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,44	b	Buildir	ngs											
d Equipment 39,973,067 24,876,299 15,096,70 e Other 23,290,589 10,573,147 12,717,40			· -			37,3	03,786			16,105,972			21,197,814	
e Other			· · · · · · · · · · · · · · · · · · ·					<u> </u>					15,096,768	
								<u> </u>					12,717,442	
= -102.040.7				qual Form 990), Part X, colu								69,846,799	

Schedule D (Form 990) 2017			Page 3
Part VII Investments—Other Securities. Complete if th	e organization ans	wered "Yes" on Form 9	990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b) Book value	(c) Met	nod of valuation
(including name of security)	. ,		of-year market value
(1) Financial derivatives			
(3) Other			
(A) ALTERNATIVE INVESTMENTS (B)	23,299,526	5	
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶	23,299,526	3	
Part VIII Investments—Program Related.	Saure COO Davit IV		Doub V. June 13
Complete if the organization answered 'Yes' on F (a) Description of investment	(b) Book value	1	nod of valuation
	(-,		of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization answered		art IV, line 11d See Form	
(a) Description			(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)			. •
Part X Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.	nswered 'Yes' on F	orm 990, Part IV, line	11e or 11f.
1. (a) Description of liability	(b)	Book value	
(1) Federal income taxes		0	
PENSION LIABILITY		8,861,779	
DEPOSITS		1,875,050	
INTEREST RATE SWAP AGREEMENT, FMV (4)		301,415	
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	•	11,038,244	
2. Liability for uncertain tax positions In Part XIII, provide the text of	tne rootnote to the o	organization's financial sta	tements that reports the

1

2

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Schedule D (Form 990) 2017

1

Schedule D (Form 990) 2017

Page 4

а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line $\mathbf{2e}$ from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	
Par	Reconciliation of Expenses per Audited Financial States Complete if the organization answered 'Yes' on Form 990, Pa		Retur	n.
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	3)	5	
Par	t XIII Supplemental Information			
	ride the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provid		rt V, line	4, Part X, line 2, Part
	Return Reference Explanation			

Schedule D (Fo	orm 990) 2017		Page 5
Part XIII	Supplemental Info	rmation (continued)	
Ret	urn Reference	Explanation	
			Schedule D (Form 990) 2017

	t - DO NOT I	PROCESS	As Filed Data	-		DLN:	: 93493193006209
SCHEDULE F	State	ement of	Activities	Outside the Uni	ited St	ates	OMB No 1545-0047
(Form 990)	► Compl	lete if the organ	, or 16.	2017			
Department of the Treasury Internal Revenue Service	► Informa	tion about Sche	dule F (Form 990)	and its ınstructions ıs at wи	vw.irs.gov/i	form990.	Open to Public Inspection
Name of the organization						Employer ider	ntification number
HOUSTON LIVESTOCK SH	IOW AND RODE	=O INC				74-1142851	
	nformation Part IV, line		s Outside the l	Jnited States. Comple	te if the o	organization a	inswered "Yes" to
other assistance,	the grantees'	eligibility for t		substantiate the amount stance, and the selection	-		
to award the gran For grantmaker: outside the United	s. Describe in		janization's proce	dures for monitoring the	use of its	grants and ot	☐ Yes ☐ No her assistance
3 Activites per Regio	n (The followir	ng Part I, line 3	table can be dupli	cated if additional space is	needed)		
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region		program s spec	cy listed in (d) is a ervice, describe ific type of (s) in region	(f) Total expenditures for and investments in region
(1) Central America and Caribbean	l the			Investments			5,199,051
(2)							
(3)							
(4)							
(5)							
3a Sub-total b Total from continua Part I	tion sheets to						5,199,051 5,199,051

(1)				
(2)				
(3)				

(4)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxexempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2017

(4) (5) (6) (7)

(8) (9) (10) (11) (12)

(13) (14) (15) (16) (17) (18) Page **3**

Schedule F (Form 990) 2017

Part IIII Grants and O	ther Assistance to	Individuals	Outside the Unite	ed States. Complete if	the organization an	swered "Yes" to Form 9	90, Part IV, line 16.
Part III can be	duplicated if addition	nal space is r	needed.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							

Sche	dule F (Form 990) 2017		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	□Yes	☑ No

Schedule Fi	(Form 990) 2017	Page !
Part V	amounts of investments vs.	uired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; expenditures per region); Part II, line 1 (accounting method); Part III (accounting nn (c) (estimated number of recipients), as applicable. Also complete this part to provide
	ReturnReference	Explanation

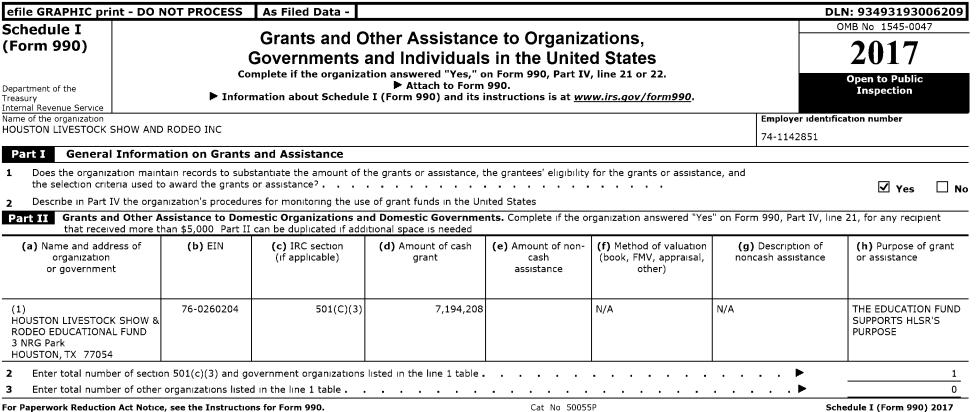
Schedule F (Form 990) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493193006209 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. Name of the organization **Employer identification number** HOUSTON LIVESTOCK SHOW AND RODEO INC 74-1142851 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No 1 8 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2017

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. **(b)** Event #2 (a)Event #1 (c)Other events (d) Total events SILENT AUCTION **WESTERN GALA** (add col (a) through (total number) (event type) (event type) col (c)) Revenue 1 Gross receipts. 224,489 220,906 492,025 937,420 2 Less Contributions. 164,989 45,956 334,553 545,498 3 Gross income (line 1 minus 59,500 174,950 157,472 line 2) 391,922 4 Cash prizes 5 Noncash prizes 2,696 38,454 41,150 Direct Expenses Rent/facility costs 54.809 55,191 110,000 7 Food and beverages 124,009 41,613 165,622 8 Entertainment 6,500 3,300 20,000 29,800 Other direct expenses 16,141 54,696 52,335 123,172 **10** Direct expense summary Add lines 4 through 9 in column (d) 469,744 11 Net income summary Subtract line 10 from line 3, column (d) -77,822 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes____ Yes % Yes % 6 Volunteer labor No No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities _ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain _

Sche	dule G (Form 990 or 990-EZ) 2017				F	Page 3
11	Does the organization conduct gaming	activities with nonmembers?		Yes	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gaming	ry or trustee of a trust or a member of a partnership or other entit	ΣY	□Yes	□No	
13	Indicate the percentage of gaming acti	vity conducted in				
а	The organization's facility		13	а		%
b	An outside facility		13	ь		%
14	Enter the name and address of the per	son who prepares the organization's gaming/special events books	and record	s		
	Name ►					
	Address •					
15a	Does the organization have a contract revenue?	with a third party from whom the organization receives gaming		□Yes	□No	
Ь		evenue received by the organization ► \$ a the third party ► \$	and the			
c	If "Yes," enter name and address of the	e third party				
	Name •					
	Address ▶					
16	Gaming manager information					
	Name ►					
	Gaming manager compensation ▶ \$	······································				
	Description of services provided ►					
	☐ Director/officer	☐ Employee ☐ Independent contractor				
17	Mandatory distributions					
а	Is the organization required under state retain the state gaming license?	e law to make charitable distributions from the gaming proceeds to)	□Yes	Пио	
b	Enter the amount of distributions requi	red under state law distributed to other exempt organizations or spities during the tax year > \$	pent	63		
Pai		on. Provide the explanations required by Part I, line 2b, col 5c, 16, and 17b, as applicable. Also provide any additional				s).
	Return Reference	Explanation				

Schedule G (Form 990 or 990-EZ) 2017



Schedule I (Form 990) 2017						Page 2
Part III Grants and Other As			als. Complete if the org	anızatıon answered "Yes'	on Form 990, Part IV, line 22	-
(a) Type of grant or assist	tance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
Part IV Supplemental	Information	n. Provide the inf	ormation required in	Part I, line 2; Part III	, column (b); and any other a	dditional information.
Return Reference	Explanation	on				
FORM 990, SCHEDULE I, PART I, LINE 2					HE AFFILIATED ORGANIZATION, H DUCATIONAL GRANTS AWARDED	OUSTON LIVESTOCK SHOW AND RODEO

Schedule I (Form 990) 2017

efil	e GRAPHIC pr	int - DO NOT PROCESS As Filed	Dat	a -	DLN: 934	9319	3006	209
Schedule J		Compens	sat	ion Information	МО	IB No	1545-0	0047
(Form 990)		For certain Officers, Directo	ors, T	rustees, Key Employees, and High	nest			
		Complete if the organization of	2017					
		▶ A	ttach	to Form 990.				
•	tment of the Treasury al Revenue Service			(Form 990) and its instructions is gov/form990.	s at		to Pul ectio	
Nar	ne of the organiza				Employer identificat			
HOU	JSTON LIVESTOCK S	HOW AND RODEO INC			74-1142851			
Pa	rt I Questi	ons Regarding Compensation						
							Yes	No
1a		piate box(es) if the organization provided a ection A, line 1a Complete Part III to provi						
	First-class	or charter travel		Housing allowance or residence for p	personal use			
		companions	\vdash	Payments for business use of person				
		nification and gross-up payments	\vdash	Health or social club dues or initiatio				
	☐ Discretion	ary spending account	ш	Personal services (e g , maid, chauff	eur, cner)			
b		kes in line 1a are checked, did the organizat Il of the expenses described above? If "No,			ent or reimbursement	1b	Yes	
2		ition require substantiation prior to reimbur es, officers, including the CEO/Executive Di			152	2	Yes	
	directors, truste	es, officers, including the CEO/Executive Di	recto	r, regarding the items checked in line	lar			
3		of any, of the following the filing organization			e			
		EO/Executive Director Check all that apply d organization to establish compensation of			n Part III			
	✓ Compens	a bara a sa mana abba a	П	Weeklan amalas was all a salah as albumah				
	_ '	ation committee ent compensation consultant	$\overline{\mathbf{V}}$	Written employment contract Compensation survey or study				
		of other organizations	▽	Approval by the board or compensat	ion committee			
4		did any person listed on Form 990, Part VI	 					
•	related organiza		.1, 50	ction A, interfa, with respect to the m	ing organization of a			
а	Receive a sever	ance payment or change-of-control paymen	ıt?			4a	Yes	
b	Participate in, o	receive payment from, a supplemental noi	nqual	ıfıed retırement plan?		4b		No
С	Participate in, o	receive payment from, an equity-based co	mper	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and provide th	e app	olicable amounts for each item in Part	III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizat	ions	must complete lines 5-9				
5		ed on Form 990, Part VII, Section A, line 1a						
	compensation c	ontingent on the revenues of						
а	The organization	٦٦				5a		No
b	Any related orga					5b		No
_	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section A, line 1a onlingent on the net earnings of	, did	the organization pay or accrue any				
a	The organization					6a		No
b	Any related orga					6b		No
7	•	6a or 6b, describe in Part III	اد. الم	the evanuation preside and are served	•			
7		ed on Form 990, Part VII, Section A, line 1a escribed in lines 5 and 67 If "Yes," describe			ı	7		No
8		nts reported on Form 990, Part VII, paid or litial contract exception described in Regula			scribe	8		No
9	If "Yes" on line 53 4958-6(c)?	3, did the organization also follow the rebut	table	presumption procedure described in I	Regulations section	9		
For I	Danarwark Badı	ction Act Notice, see the Instructions f	or Ec	orm 990 Cat No 5	0053T Schedule J	/Earn	. 0001	2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

	compensation		deferred	Bellettes	(B)(i) (D)	compensation in	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
	1				1 '	1	1
	'			!	1 '	1	1
	1				· '		
	'				1 '	1	1
	†				1	()	
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	†				1		T
	'				1 '	1	1
	 						T
	'				1 '	1	1
	†				1		1
	'				1 '	1	1
	†				1		1
	'				1 '	1	1
	†				1		
	'				1 '	1	1
	<u>'</u>				'		
	'				1 '	1	1
	1				'		1
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	'				1 '	1	1
	'				1	· ·	1

Schedule J (Form 990) 2017							

Page 3					
Part III Supplemental Information					
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information				
Return Reference	Explanation				
	Senior managers have split dollar life insurance policy Taxable benefit is reported on W-2 and salary is grossed up to cover the tax on this benefit not provided on any other benefits				
FORM 990, SCHEDULE J, PART I, LINE 4A	JOE BRUCE HANCOCK RECEIVED SEVERANCE PAYMENTS TOTALING \$74,475				
FORM 990, SCHEDULE J, PART II	JOE BRUCE HANCOCK WAS ONLY A DIRECTOR OF THE ORGANIZATION FOR THE TAX YEAR SEPTEMBER 1, 2017 THROUGH AUGUST 31, 2018 THE COMPENSATION REPORTED BELATES ONLY TO HIS SERVICE AS GENERAL MANAGER OF THE ORGANIZATION THROUGH JUNE 2017				

Schedule J (Form 990) 2017

Additional Data

(A) Name and Title

EXECUTIVE DIR -ADMIN &

1JOE BRUCE HANCOCK

DIRECTOR (FORMER GM)

1JILL CLEMENT

2DAN CHENEY

FORMER VP/COO

3JOEL COWLEY

4JENNIFER HAZELTON

5SHERRY HIBBERT

GENERAL COUNSEL

7GEORGE BAYLESS

EXEC DIR -EXHIBITS &

MANAGING DIRECTOR -

8MICHAEL T DEMARCO

EXECUTIVE DIRECTOR-**OPERATIONS** 9STEVE GUMERMAN

MANAGING DIRECTOR - IS

10ANDY SLOAN

CHIEF INFORMATION OFFICER

6JULIE BASS

ATTRACT

ENTERTAIN

CHIEF FINANCIAL OFFICER

PRESIDENT

TICKETS

(1)

(ı)

(i)

(ı)

(1)

(1)

Software Version:

(B) Breakdown of W-2 and/or 1099-MISC compensation

(ii)

Bonus & incentive

compensation

(i) Base Compensation

169.753

148,751

278,487

436,528

310,072

291,360

167,617

205,316

191,855

201,068

317,335

Software ID:

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

16,000

20,000

50,000

97,740

23,000

20,000

16,500

5,000

22,000

3,870

23,000

EIN: 74-1142851

(iii)

Other reportable

compensation

1,737

78,009

1,099

3,234

1,402

6,083

682

2,909

3,891

999

4,470

Name: HOUSTON LIVESTOCK SHOW AND RODEO INC

(C) Retirement and

other deferred

compensation

50,350

59,682

9,855

74,794

70,440

79,862

6,386

2,393

77,518

65,300

83,859

(D) Nontaxable

benefits

28,710

21,862

9,403

29,374

12,884

12,884

28,817

22,248

12,564

29,133

29,374

(E) Total of columns

(B)(i)-(D)

266,550

328,304

348,844

641,670

417,798

410,189

220,002

237,866

307,828

300,370

458,038

(F) Compensation in

column (B)

reported as deferred on

prior Form 990

efile GRAPHI	C print - DO NO	T PROCESS	S As Fi	led Data -					DI	LN: 93	4931	930	06209
Schedule L (Form 990 or 990	Comple	te if the orga 27, 28a,	nization a 28b, or 28 ▶ Attac	nswered "Yes c, or Form 99 h to Form 99	nterested Persons es" on Form 990, Part IV, lines 25a, 25b, 26, 90-EZ, Part V, line 38a or 40b. 90 or Form 990-EZ.						2017		
Department of the Tre Internal Revenue Serv	asurv	ormation abo	out Schedu	ile L (Form 99 <u>www.irs.gov</u>) and its inst	ructio	ns is	at	C	pen		ublic
Name of the org HOUSTON LIVESTO	anization OCK SHOW AND RODE	EO INC						•	yer id 2851	entifica	ition r	numb	er
	ss Benefit Tran												
) Name of disquali			Relationship be				(c) [escrip ansact	tion of) Cor es	rected?
4958 3 Enter the ar	mount of tax incur mount of tax, if an ans to and/or in mplete if the organ orted an amount or (b) Relationship with organization	y, on line 2, al From Interestation answern Form 990, P	bove, reimbested Per red "Yes" or lart X, line 5	pursed by the or rsons. n Form 990-EZ, 5, 6, or 22	organization .		. :	t IV,	line 26	\$6, or if '	(ganıza i)Wrıt greem	ten:
			То	From			Yes	No	Yes	No	Yes		No
Total	ı	<u> </u>			▶ \$								
	i nts or Assistar nplete if the orga					line 27.							
(a) Name of inte	rested person (b) Relationship erested persoi organizati	n and the	(c) Amount	of assistance	(d) Type	of assı	stanc	e	(e) Pu	rpose (of ass	stance
For Danerwork Rec	fuction Act Notice	see the Instruc	tions for Fo	rm 990 or 990-l	F 7 (:	± No 50056∆		Cal	andula	I /Eaum	000.0	- 000	E7\ 201

Explanation

Schedule I (Form 990 or 990-F7) 2017

Return Reference

Additional Data

(1) Lone Star ExhibitsLET IT FLY EVENT

(1) Murphy Buckle Company

Software ID:

Software Version:

EIN: 74-1142851

Name: HOUSTON LIVESTOCK SHOW AND RODEO INC.

Form 990, Schedule L, Part IV - Busin	ess Transactions Inv	volving Interested F	ersons?
	(1) 5 1 1		(1) 5

(a) Name of interested person	(b) Relationship	(c) Amount of	(d) Descrip
	between interested	transaction	
	person and the		

OWNED BY BOARD

OWNED BY BOARD

MEMBER

MEMBER

organization

823,652 PROVIDER OF PRODUCT

717,561 PROVIDER OF PRODUCT

ption of transaction

(e) Sharing organization's

revenues?

Yes No

No

No

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (3) STI Graphics Inc. OWNED BY BOARD 894,818 PROVIDER OF PRODUCT Nο MEMBERS (1) Executive Toys OWNED BY BOARD 141,209 PROVIDER OF PRODUCT No

MEMBER

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No (5) HERRING CONSTRUCTION CO OWNED BY BOARD 344,260 PERFORMANCE OF SERVICE Nο MEMBER (1) BAYOU CITY EVENT CENTER OWNED BY BOARD 199,055 PROVIDER OF FACILITY No

MEMBER

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons (a) Name of interested person (b) Relationship (c) Amount of (d) Description of transaction (e) Sharing between interested transaction person and the organization's organization revenues? Yes No

89.215 EMPLOYEE COMPENSATION

Nο

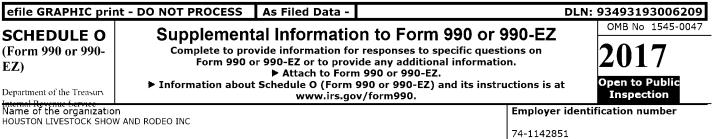
DAUGHTER-IN-LAW OF

BOARD MEMBER

(7) JOANNA PEDIGO	

efil	e GRAPHIC pr	int - DO NOT PR	OCESS	As Filed Data -		DLN: 9	349319	3006	209
	EDULE M			loncash Contri	hutione		OMB No 1	545-0	047
(For	m 990)		1	ioncasii contii	Dutions		20	1 7	
		▶Complete if the	organizati	ons answered "Yes" on F	orm 990, Part IV, lines 2	9 or 30.	20	1/	
		► Attach to Form							
•	tment of the Treasury al Revenue Service	▶Information abo	ut Schedu	ıle M (Form 990) and its i	nstructions is at <u>www.ir</u>	s.gov/form990	Open to		
	e of the organizat	ion OW AND RODEO INC				Employer identif	ication n	umbe	
пооз	TON LIVESTOCK SH	OW AND RODEO INC				74-1142851			
Pa	rt I Types	of Property							
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	noncash con	(d) of determin tribution a		:s
	A				1g				
1	Art—Works of art Art—Historical tre								
3	Art—Fractional in								
4	Books and public								
	Clothing and hou								
	goods								
	Cars and other v								
7	Boats and planes								
	Intellectual proper Securities—Public	•	x	6	E4.06	1 VALUE ON RECEI	DT		
	Securities—Public		<u> </u>	0	34,00	I VALUE ON RECEI	<u> </u>		
	Securities—Partr or trust interest	nership, LLC,							
12	Securities—Misce								
13	Qualified conserve contribution—Hi structures	storic							
14	Qualified conserve contribution—Of								
	Real estate—Res								
	Real estate—Cor								
17	Real estate—Oth								
18 19	Collectibles . Food inventory								
20	Drugs and medic								
21	Taxidermy .								
	Historical artifact	:							
23	Scientific specim	ens							
	Archeological art								
	Other ▶ (
	Other ▶ (
27	Other ▶ (•							
	Other ▶ (· · · · · · · · · · · · · · · · · · ·	<u> </u>			+ -			
29				ation during the tax year for 3, Part IV, Donee Acknowled		29			
20-	Dummer the	المراجع عالم المراجع		u zambulhubun nama ani	on a who of the Dank T. House 4, 4, 4	manah 20 Harri		Yes	No
зvа	must hold for at	least three years fr	om the date	y contribution any property in a contribution, a contribution, a	and which is not required to	be used for exemp	ot 30a		l _{No}
b	If "Yes," describ	e the arrangement ı	n Part II				304		1 140
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the review	v of any nonstandard contr	ıbutıons?	31	Yes	
32a				or related organizations to s		ash · · · ·	32a		No
b	If "Yes," describ	e ın Part II							
33	If the organizati		amount in	column (c) for a type of pro	perty for which column (a)	ıs checked,			
Eor D		on Act Notice, see the	Instruction	as for Form 990	Cat No. 512271	Schadu	le M (Form	000)	(2017)

Schedule M (Form 990) (2017)	Page 2
Part II Supplemental Info	rmation.
	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
	imber of contributions, the number of items received, or a combination of both. Also complete
this part for any add	itional information.
Return Reference	Explanation
	Schedule M (Form 990) (2017)



Return Reference	Explanation
FORM 990, PART I , LINE 1 & FORM 990, PART III, LINE 1	ORGANIZATION'S MISSION THE HOUSTON LIVESTOCK SHOW AND RODEO PROMOTES AGRICULTURE BY HOSTIN G AN ANNUAL, FAMILY-FRIENDLY EXPERIENCE THAT EDUCATES AND ENTERTAINS THE PUBLIC, SUPPORTS TEXAS YOUTH, SHOWCASES WESTERN HERTIAGE AND PROVIDES YEAR-ROUND EDUCATIONAL SUPPORT WITHIN THE COMMUNITY FORM 990, PART VI, SECTION A, LINE 2 FAMILY AND BUSINESS RELATIONSHIPS THE FOLLOWING RELATIONSHIPS EXIST BETWEEN OFFICERS AND DIRECTORS DOUGLAS DOYLE & JAMES R TA VLOR BUSINESS RELATIONSHIPS EXIST BETWEEN OFFICERS AND DIRECTORS DOUGLAS DOYLE & JAMES R TA VLOR BUSINESS RELATIONSHIPS EXIST BETWEEN OFFICERS AND DIRECTORS DOUGLAS DOYLE & JAMES R TA VLOR BUSINESS RELATIONSHIPS EXIST BETWEEN OFFICERS AND DIRECTORS DOUGLAS DOYLE & JAMES R TA VLOR BUSINESS RELATIONSHIP GERALD LYNN NUNEZ & STEVE L ROE BUSINESS RELATIONSHIP PANCE S MONTALBANO & JOHN J MONTALBANO BUSINESS RELATIONSHIP GERALD LYNN NUNEZ & JAMES MICHAEL MUSHINSKI BUSINESS RELATIONSHIP R OBERT E PAINE IV, RYAN O SMITH, & REGAN MILLER KATZ BUSINESS RELATIONSHIP JAMES M WINDHAM JR & EDGAR D LESTER BUSINESS RELATIONSHIP ROBERT CHARLES HUX, BRADY F CARRUTH, RED GRIFFIN, & HUGH DENNIS STEGER BUSINESS RELATIONSHIP POBERT CHARLES HUX, BRADY F CARRUTH, RED GRIFFIN, & HUGH DENNIS STEGER BUSINESS RELATIONSHIP OF HIS RICHARDSON, J ENNIFER HIRSCH, & MATTHEW R FUQUA BUSINESS RELATIONSHIP JIM BLOODWORTH, MICHAEL T DEMARCO, DON P JORDAN, JOHN O SMITH, P MICHAEL WELLS JR, & JAMES M WINDHAM JR BUSINESS RELATIONSHIP CHRIS RICHARDSON, J ENNIFER HIRSCH, & MATTHEW R FUQUA BUSINESS RELATIONSHIP EDWARD GAYLORD, TERM MACK BROWN, & KIRK E WIIIMISMSON BUSINESS RELATIONSHIP LAURIE TARVER & PAME LA M LOGSDON BUSINESS RELATIONSHIP RUSSELL ALLEN, TODD RIDDLE, & GARY ALAN DEBAKEY BUSINESS RELATIONSHIP DEWARD GAYLORD, TERM MICHAEL E CLEPPER, & MICHAEL MICHAEL S MCKINNEY, & CLAY A PARKER BUSINESS AND FAMILY RELATIONSHIP JOHN O SMITH, JOE VAN MATRE, MICHAEL S MCKINNEY, & CLAY A PARKER BUSINESS RELATIONSHIP JIM J JANKE & KIRRY JANKE BUSINESS RELATIONSHIP DO SCOTT HINSLEY & GRAY HINSLEY ILE BUSINESS AND FAMILY RE

Return Reference	Explanation
FORM 990, PART I, LINE 1 & FORM 990, PART III, LINE 1	& Robert L Becker Jr FAMILY RELATIONSHIP P MICHAEL WELLS & P MICHAEL WELLS JR FAMI LY RELATIONSHIP P MICHAEL WELLS & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP P MICHA EL WELLS JR & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP P MICHA EL WELLS JR & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP P MICHA EL WELLS JR & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP P MICHA EL WELLS JR & C THOMPSON "TOMMY" WELLS FAMILY RELATIONSHIP P MICHAEL STORE WELLS JR & C THOMPSON "TOMMY WELLS FAMILY RELATIONSHIP P Walker & Thomas A Walker FAMILY RELATIONSHIP Karen Bridges & MICHELLE Bridges-Pahl FAMILY RELATIONSHIP P Morton & Eric Huegele FAMILY RELATIONSHIP JOHN R BRANIFF B AS AMILY RELATIONSHIP JEFFREY D HILDEBRAND & BRAD HILDEBRAND FAMILY RELATIONSHIP JACK A LYONS & F ALLEN LYONS FAMILY RELATIONSHIP JOHN O SMITH & RYAN O SMITH FAMILY RELATIONSHIP JACK A LYONS & F ALLEN LYONS FAMILY RELATIONSHIP JOHN O SMITH & RYAN O SMITH FAMILY RELATIONSHIP PATRICK D PENNINGTON & STEVEN H GORDON FAMILY RELATIONSHIP G RIFFIN D WINN & JASON PRICE WILLIAMS FAMILY RELATIONSHIP CLAIR BRANCH SELATIONSHIP B WAYNE HOLLIS JR & JOHN E HOLLIS FAMILY RELATIONSHIP CLAIR BRAN CH & JULIE SHANNON FAMILY RELATIONSHIP WAYNE HOLLIS JR & JOHN E HOLLIS FAMILY RELATIONSHIP CLAIR BRANCH & CLAIR BARCLAY BRANCH FAMILY RELATIONSHIP CLAIR BRANCH & JULIE SHANNON FAMILY RELATIONSHIP JIM VANHOOZER & LISA C N GUYEN FAMILY RELATIONSHIP GEORGE A BUSCHARDT JR FAMILY RELATIONSHIP D SCOTT HINSLEY & G RAY HINSLEY III FAMILY RELATIONSHIP DON D JORDAN & CHRIS CUNNIN GHAM FAMILY RELATIONSHIP D HARDLES R ROBINSON & CHARLES A "ANDY" ROBINSON FAMILY RELATION SHIP D SCOTT HINSLEY & RAY HINSLEY III FAMILY RELATIONSHIP D HARDLES R ROBINSON & CHARLES A "ANDY" ROBINSON FAMILY RELATION SHIP D HARDLES R ROBINSON & CHARLES A "ANDY" ROBINSON FAMILY RELATION SHIP FORM 990, PART VI SECTION B, LINES 1, 6, 7A & 7B EXECUTIVE COMMITTEE IS TO GIVE IMMEDIATE AID, COUNSEL AND AUTHORITY TO THE OFFICERS AND MANAGERS OF HLSR AND TO CARRY OUT THE RULSE SOARD OF DIRECTORS. THE BOARD OF DIRECTORS DIRING TH

Return

Reference	
FORM 990,	VI, SECTION B, LINES 15A & 15B COMPENSATION POLICY HOUSTON LIVESTOCK SHOW AND RODEO HAS A
PARTI,	COMPENSATION COMMITTEE WHICH REVIEWS PERFORMANCE OF THE CEO ANNUALLY THE COMPENSATION COM
LINE 1 &	MITTEE RECOMMENDS OR REVIEWS AND APPROVES COMPENSATION FOR THE CEO AND ALL OF SENIOR MANAG
FORM 990,	EMENT THE COMMITTEE USES COMPENSATION STUDIES DONE BY OUTSIDE CONSULTANTS IN THEIR DECISI ON
PART III,	MAKING PROCESS FORM 990, PART VI, SECTION C, LINE 19 DOCUMENTS MADE AVAILABLE TO THE P UBLIC HLSR'S
LINE 1	GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, AND FINANCIAL STATEMENTS A RE MADE AVAILABLE
	TO THE PUBLIC BY REQUEST IN ADDITION, SUMMARIZED FINANCIALS ARE AVAILAB LE ON THE SHOW'S WEBSITE
	(WWW HLSR COM) FORM 990, PART IV, LINE 12 & FORM 990, PART XII, LINE 2 EXPLANATION OF COMBINED AUDIT
	${ m I}$ REPORT THE HOUSTON LIVESTOCK SHOW & RODEO. INC . THE HOUSTON LIVESTOCK SHOW & RODEO EDUCATIONAL ${ m II}$

FUND (EIN 76-0260204) AND CORRAL CLUB, INC (E IN 74-2079763) HAVE A COMBINED AUDIT REPORT HOUSTON LIVESTOCK SHOW & RODEO, INC HAS AN AUDIT COMMITTEE CHARGED WITH RESPONSIBILITY FOR THE OVERSIGHT OF THE COMBINED AUDITED FINA NCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT

Explanation

Return Explanation
Reference

LINE 9

FORM 990, OTHER CHANGES IN NET ASSETS OR FUND BALANCES PENSION COSTS 2,250,593 ----------- TOTAL 2,250,593 PART XI.

Return Explanation
Reference

FORM 990 DESCRIPTION MULTIMEDIA PRODUCTION TOTAL FEES 5005213
PART IX
LINE 11G

Return Explanation
Reference

FORM 990 DESCRIPTION SECURITY/CROWD CONTROL TOTAL FEES 3027282
PART IX
LINE 11G

Return Explanation
Reference

FORM 990 DESCRIPTION CLEANING AND WASTE REMOVAL TOTAL FEES 2877667
PART IX
LINE 11G

Return Explanation
Reference

FORM 990 DESCRIPTION MEAT PROGRAM TOTAL FEES 1283749
PART IX
LINE 11G

990 Schedule O, Supplemental Information Return Explanation Reference

FORM 990
PART IX
LINE 11G

DESCRIPTION CONSULTING TOTAL FEES 991884

990 Schedule O, Supplemental Information Return Explanation Reference

FORM 990 DESCRIPTION OTHER TOTAL FEES 10232075 PART IX LINE 11G

990 Schedule O, Supplemental Information

Return Explanation

Reference

INCICIONOC	
FORM 990	DESCRIPTION AWARDS-EXHIBITORS/PARTICIPANTS TOTAL EXPENSES 4840760 PROGRAM SERVICES 4798916
PART IX	FUNDRAISING 41844
LINE 24 -	
OTHER	
EXPENSES	

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990	DESCRIPTION CREDIT CARD COMMISSIONS TOTAL EXPENSES 2880322 PROGRAM SERVICES 2189727 MANAGEMENT
PART IX	AND GENERAL 368550 FUNDRAISING 322045
LINE 24 -	
OTHER	
EXPENSES	

Explanation

Return Explanation
Reference

EXPENSES

FORM 990 DESCRIPTION STAR MERCHANDISE TOTAL EXPENSES 1618173 PROGRAM SERVICES 1618173
LINE 24 OTHER

Return Explanation
Reference

ľ	FORM 990	DESCRIPTION OTHER AWARDS/BADGES TOTAL EXPENSES 1514885 PROGRAM SERVICES 502716
l	PART IX	FUNDRAISING 1012169
	LINE 24 -	
	OTHER	
ı	EXPENSES	

Return Explanation

EXPENSES

FORM 990 DESCRIPTION OTHER EXPENSES TOTAL EXPENSES 2184879 PROGRAM SERVICES 1806655 MANAGEMENT AND GENERAL 277200 FUNDRAISING 101024 LINE 24 - OTHER

SCHEDULE R
(Form 990)

As Filed Data Related

Department of the Treasury

Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 **2017**

Employer identification number

DLN: 93493193006209

Open to Public Inspection

JUSTON LIVESTOCK SHOW AND RODEO INC							74-11	.42851				
Part I Identification of Disregarded Entities Com	plete if the organ	ızatıon answe	red "Yes	" on Form 9	90, Part I	IV, line 3	3.					
(a) Name, address, and EIN (If applicable) of disregarded entity		(b) Primary activity Legal domicile (state or foreign country) (c) Total			(d) Total inco	(e) ncome End-of-year asso			(f) Direct controlling entity			
Part II Identification of Related Tax-Exempt Organ related tax-exempt organizations during the tax	nizations Comple year.	te if the orga	nization	answered "	_		Part IV	, line 34 bed	cause	it had one or	more	
(a) Name, address, and EIN of related organization	Prima	(b) ary activity		(c) omicile (state ign country)	Exempt Co	i) de section	Public of	(e) harity status on 501(c)(3))	Dır	(f) rect controlling entity	Section (13) cor enti	(512(b ntrolled
1)HLSR EDUCATIONAL FUND B NRG PARK	SCHOLARSH	IPS		TX	501(c)(3)		12, I		HLSR		Yes Yes	No
HOUSTON, TX 77054 6-0260204												
2)HLSR INSTITUTE FOR TEACHER EXCELLENCE B NRG PARK	EDUCATION			TX	501(c)(3)		12, I		HLSR		Yes	
HOUSTON, TX 77054 76-0539447 (3)HLSR ENDOWMENT FOUNDATION	SCHOLARSH	IPS		TX	501(C)(3)		12, I		HLSR		Yes	
NRG PARK HOUSTON, TX 77054							, -					
20-3612828 4) HHSB INC 8 NRG PARK	PUBLIC FAIR	<u> </u>		TX	501(C)(3)		12, I		HLSR		Yes	
HOUSTON, TX 77054 10-0721227												
or Paperwork Reduction Act Notice, see the Instructions for	r Form 990.		Ca	t No 50135	<u> </u> Y				Sche	edule R (Form	990) 20	17

one or more related organizations treated as a partnership du (a) Name, address, and EIN of related organization			(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Predomir income(rel unrelate excluded tax und sections !	ated, total inded, from er 512-	of Share of end-of-year assets	Disprop	tions?	Code ' amount 20 Schedu	t in box of	partr	al or ging ner?	(k Percer owner
		_			 			Yes	No			Yes	No	
													+	
		1											++	
Identification of Related Org because it had one or more rela							nswered "Ye	s" on F	orm 9	90, Pa	art IV,	line	34	
Identification of Related Org because it had one or more rela (a) Name, address, and EIN of related organization		s a corporation do (state	(c) Legal omicile or foreign	st during t			(f) Share of total	al Share	(g) e of end- year assets	· 	ert IV, (h Percen owner) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of	ated organizations treated as	de (state	on or trus (c) Legal omicile	st during t	he tax yea (d) ct controlling	(e) Type of entity (C corp, S cor	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	(i enti es
because it had one or more rela (a) Name, address, and EIN of related organization	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of related organization AL CLUB INC RK , TX 77054	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of related organization AL CLUB INC RK , TX 77054	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of related organization AL CLUB INC RK , TX 77054	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of related organization AL CLUB INC RK , TX 77054	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent
because it had one or more relations (a) Name, address, and EIN of related organization AL CLUB INC RK , TX 77054	ated organizations treated as (b) Primary activity	de (state	on or tru: (c) Legal bomicile or foreign bountry)	st during t	he tax yea (d) ct controlling	r. (e) Type of entity (C corp, S cord or trust)	(f) Share of total	al Share	(g) e of end- year	· 	(h Percen) ntage	Se (13	tion) co ent

Schedule R (Form 990) 2017		Pa	ige 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gıft, grant, or capıtal contribution to related organization(s)	1 b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	<u> </u>	No

9		1 7 1		
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
О	Sharing of paid employees with related organization(s)	10	Yes	
	Describes and another related assessment of African and a second of African and a second of African and a second of African and a second of African and African an	14	-	N.

1q Yes **q** Reimbursement paid by related organization(s) for expenses . . 1r No No 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (d) Method of determining amount involved (a) Name of related organization (b) (c) Transaction Amount involved type (a-s)

(1)HLSR Educational Fund B, N, 7,194,208 ACTUAL (2)Corral Club Inc N, O, 1,444,398 ACTUAL

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See instructions regarding exclusion for certain investment partiters inpo															
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) e all partners section 501(c)(3) ganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		e of Disproprtion allocations		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No			
										Schedul	e R (Forn	1 99	0) 2017		

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017