

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

ection 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

lugar		nue Service	► Go to www.irs.gov/Form990 for instructions and the latest information.	100	/ V Inspection
Α	For th	ne 2017 c <u>al</u>	endar year, or tax year beginning $09/01/17$, and ending $08/31/18$		
В	Check if a		Name of organization	D Employe	r identification number
	Address of		UNITED WAY OF KENT COUNTY, INC		
믬	Addiess (Change	Doing business as	1 52-6	014935
\Box	Name cha	ange	Number and street (or P O box if mail is not delivered to street address) Room/suite	E Telephon	
	Initial retu	ım	PO BOX 594		
님	Final retu	_	City or town, state or province, country, and ZIP or foreign postal code		
Ш	terminate				. 241 760
\Box	Amended	return =	CHESTERTOWN MD 21620	G Gross rec	eipts \$ 241,760
믐		ا ا	Name and address of principal officer H(a) Is this a gi	mun return for s	ubordinates? Yes X Ño
Ш	Application	on pending	GLENN WILSON	oup return to: 5	
			PO BOX 594 H(b) Are all su	bordinates incl	uded? Yes No
			CHESTERTOWN MD 21620 If "No	," attach a list	(see instructions)
_	T		X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or 527		
<u>'</u>		mpt status			_
<u>J</u>	Website	» ► WW			
K	Form of o	organization	X Corporation Trust Association Other ▶ L Year of formation 1	<u>.957</u>	M State of legal domicile MD
	art I	Sun	nmary		
	1 1	Briefly des	cribe the organization's mission or most significant activities		
a.		-	CHEDULE O		
ĕ					
Ē					
ě			. —		
Activities & Governance	2 (Check this	box ▶ if the organization discontinued its operations or disposed of more than 25% of its net as	sets	
ಹ	3 1	Number of	voting members of the governing body (Part VI, line 1a)	3	18
S	4 1	Number of	independent voting members of the governing body (Part VI, line 1b)	4	18
Ę	1		per of individuals employed in calendar year 2017 (Part V, line 2a)	5	1
〔	i .			6	2
ĕ	T .		per of volunteers (estimate if necessary)		0
			ated business revenue from Part VIII, column (C), line 12	7a	
	b l	Net unrelat	ed business taxable income from Form 990-T, line 34	7b	0
			Prior Ye		Current Year
<u>a</u>	8 (Contributio	ns and grants (Part VIII, line 1h) RECEIVED	5,761	229,213
Revenue	9 1	Program se	ervice revenue (Part VIII, line 2g)		0
Š	10 1	Investment	income (Part VIII, column (A), lines 3, 4, a @ d)	2,813	5,524
œ	11 (Other rever	nue (Part VIII, column (A), lines 5, 6d, 8c, 9 10c, and 1e) 0 2018	1,588	4,494
	12	Total reven	uue – add lines 8 through 11 (must equal Part VIIII, column (A), line 12)	0,162	239,231
	42	Cranto and		5,202	136,561
				3,202	130,301
		-	aid to or for members (Part IX, column (A), line 4)	2 252	20 015
S	15 3	Salaries, of	ther compensation, employee benefits (Part IX, column (A), lines 5–10)	2,950	32,915
penses	16a1	Profession:	al fundraising fees (Part IX, column (A), line 11e)		0
be	Ь-	Total fundr	aising expenses (Part IX, column (D), line 25) ▶ 22,479		
X	1			4,195	65,012
				2,347	234,488
			,,,,,,	7,815	4,743
	19	kevenue le	ess expenses Subtract line 18 from line 12 Beginning of Cu		End of Year
Net Assets or	<u> </u>	T-4-1 :		9,100	242,063
SSE	20				
ŽŽ.	21		ties (Part X, line 26)	5,555	3,775
Ž	22 !	Net assets	or fund balances Subtract line 21 from line 20 23	3,545	238,288
	art II	Sigi	nature Block		
···	nder per	nalties of pe	rjury, I declare that I have examined this return, including accompanying schedules and statements, and to the b	est of my kr	nowledge and belief, it is
tr	ue corre	ect, and con	plete Declaration of preparer (other than officer) is based on all information of which preparer has any knowled	ge	-
_		1	alia Lilston	1	2/6/18
۵.		<u> </u>		Date	2/8/18
Siç	_	[nature of officer	Date	· •
He	re	 -	ALISON LIBSHITZ TREASURER		
_		Тур	e or print name and title	<u> </u>	
		Print/Type p	preparer's name Preparer's signature CPA Date	Check	if PTIN
Pai	d	LARTECA	DAVIDSON, CPA LERISSA DAVIDSON, CPA 12/03	3/18 self-em	prioyed P01945569
	parer		DADGITHE CORPORATE CERVICES		52-2210213
	e Only	Firm's name		Firm's EIN	<u> </u>
USE	Unity	1	870 HIGH ST STE 1		410 770 1000
		Firm's addre	CHESTERTOWN, MD 21620-3000	Phone no	410-778-1099

May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions. DAA

Yes No Form 990 (2017)

Check if Schedule O contains a response or note to any line in this Part III I finely describe the organization's mission SEE SCHEDULE O Did the organization undertake any significant program services during the year which were not listed on the prior Form 900 or 990-E7: If Yes, 900 or 990-E7: If Yes, 1000 the organization services on Schedule O Did the organization cases conducting, or make significant changes in how it conducts, any program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each regards service reported. 4a (Code) (Expenses S 149,637 including grants of S 136,561) (Revenue S 240,5 GRANTS GIVEN BY UNITED WAY OF KENT COUNTY, INC. TO ITS MEMBER AGENCIES (ALL ARE 501(C) (3) ORGANIZATIONS) TO SUPPORT THE MEMBER AGENCIES AGENCIES (ALL ARE 501(C) (3) ORGANIZATIONS) TO SUPPORT THE MEMBER AGENCIES (ALC ARE 501 (C) (3) ORGANIZATIONS) (Revenue S) (Revenue S		UNITED WAY OF			52-6014935	·	Page 2
prior Form 980 or 990-E27 If "Yes," describe these new services on Schedule O Did the organization cesse conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 44 (Code) (Expenses \$ 14.9, 637 including grants of \$ 1.36, 561.) (Revenue \$ 240, 5 (RANTS GIVEN BY UNITED WAY OF KENT COUNTY, INC. TO TIS MEMBER AGENCIES (ALL ARE 501(C) (3) ORGANIZATIONS) TO SUPPORT THE MEMBER AGENCIE PROGRAMS 45 (Code) (Expenses \$ including grants of \$) (Revenue \$) 46 (Code) (Expenses \$ including grants of \$) (Revenue \$) 47 (Code) (Expenses \$ including grants of \$) (Revenue \$)	1 Briefly desc	Check if Schedule O corcibe the organization's mission	ntains a respor		e in this Part III		X
GRANTS GIVEN BY UNITED WAY OF KENT COUNTY, INC. TO ITS MEMBER AGENCIES (ALL ARE 501 (C) (3) ORGANIZATIONS) TO SUPPORT THE MEMBER AGENCIE PROGRAMS 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	prior Form If "Yes," de Did the org services? If "Yes," de Describe the expenses	990 or 990-EZ? escribe these new services on anization cease conducting, of escribe these changes on Schole organization's program ser Section 501(c)(3) and 501(c)(5)	Schedule O or make significant edule O vice accomplishm 4) organizations a	it changes in how it conductions in the conduction in the conducti	cts, any program argest program services	, as measured by	Yes X No
4c (Code) (Expenses \$ including grants of \$) (Revenue \$ 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	GRANTS AGENCIE	GIVEN BY UNITE S (ALL ARE 501	D WAY OF	KENT COUNTY,	INC. TO ITS	MEMBER	240,961) AGENCIES'
4c (Code) (Expenses \$ including grants of \$) (Revenue \$ 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)				•			
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4b (Code) (Expenses \$		including grants of \$) (Revenue \$)
(Expenses \$ including grants of \$) (Revenue \$)	4c (Code) (Expenses \$		including grants of \$) (Revenue \$)
(Expenses \$ including grants of \$) (Revenue \$)							
4e Total program service expenses ► 149,637	(Expenses	\$	including grants	s of \$, 637) (Revenue \$) Form 990 (2017)

Forn	n 990 (2017) UNITED WAY OF KENT COUNTY, INC 52-6014935		Р	age 3
	art IV Checklist of Required Schedules			
		!	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			77
	candidates for public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			x
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	5		х
6	Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	-		
0	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
·	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
•	cómplete Schedule D. Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable			İ
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u>X</u>
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u>X</u>
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets		v	!
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	x
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446		x
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	111		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	12a		x
L	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year? If	120		
D	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	1.1.1		
•	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u>x</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		_X_
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
40	Did the second to see the Atlanta Constitution of the Constitution of Det VIII line Const	1 1		

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?

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If "Yes," complete Schedule G, Part III

Part IV Checklist of Required Schedules (continued)

			Yes	
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
þ	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 19 If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
·	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
d 250	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	1244		_
25a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
		234		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	25b		x
	If "Yes," complete Schedule L, Part I	230		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any		1	
	current or former officers, directors, trustees, key employees, highest compensated employees, or	ا مم ا		x
	disqualified persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			32
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			37
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	_28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)		1	
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		_X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34_		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note . All Form 990 filers are required to complete Schedule O	38	x	

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 0 1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and 1c reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return X If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a 3b b If "Yes." has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X 4a account)? If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts 5a 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5¢ c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X 6a organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a and services provided to the payor? 7b If "Yes," did the organization notify the donor of the value of the goods or services provided? b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7c required to file Form 8282? d If "Yes," indicate the number of Forms 8282 filed during the year 7е Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? e 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. 9 9a Did the sponsoring organization make any taxable distributions under section 4966? 9b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? h 10 Section 501(c)(7) organizations. Enter 10a Initiation fees and capital contributions included on Part VIII, line 12 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities b Section 501(c)(12) organizations. Enter 11 11a a Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources b against amounts due or received from them) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12b b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. 13 13a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which 13b the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

52-6014935 Form 990 (2017) UNITED WAY OF KENT COUNTY, INC Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 18 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 18 1b b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X any other officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? X 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 6 Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a one or more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following X 8a a The governing body? X 8b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at X 9 the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a 10a Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c X 13 Did the organization have a written whistleblower policy? 13 $\overline{\mathbf{x}}$ Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a X 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X 16a with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements? Section C. Disclosure MD List the states with which a copy of this Form 990 is required to be filed ▶ Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records 20 819 HIGH STREET ELIZABETH EVERETT

MD 21620

CHESTERTOWN

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

K Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per			Pos check		than or		(D) Reportable compensation	(E) Reportable compensation from	(F) Estimated amount of
	week (list any					s both r/truste		from the	related organizations	other compensation
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) GLENN WILSON										
	2.33									
PRESIDENT	0.00	X		X				0	0	0
(2) MARILYN PARKS	_									:
	0.41			l					_	
SECRETARY	0.00	X		X				0	0	0
(3) ALISON LIBSHITZ										•
	1.95								^	
TREASURER	0.00	X	<u> </u>	X	_	\vdash		0	0	0
(4) CAROL DROGE	1 10	1								
	1.10	.						o	0	o
PAST PRESIDENT (5) SARAH FEYERHERM	0.00	X			-	\vdash			U	<u> </u>
(5) SARAH FEIERHERM	0.41	İ								
DIRECTOR	0.00	x		Į,				o	0	0
(6) BARBARA FOSTER	0.00	-		È						
(0) Difficultier 1 OD 1211	0.41									
DIRECTOR	0.00	x						o	0	0
(7) THAD BENCH II	0.00		-			\Box			<u> </u>	
(,,	0.41									
DIRECTOR	0.00	x						o	0	0
(8) JEAN AUSTIN		Ť								
` ,	0.41									
DIRECTOR	0.00	X						0	0	0
(9) NINA FLEEGLE										
	0.41									
DIRECTOR	0.00	X						0	0	0
(10) BOB GREENWALD										
	0.60									
DIRECTOR	0.00	X			<u> </u>			0	0	0
(11) TREY HILL										
	0.41									_
DIRECTOR	0.00	X						0	0	0

Part VII Section A. Officers	, Directors, Tru	stee	s, K	ey E	mpl	oyee	s, a	nd Highest Compensated	Employees (continued)				
· (A)	(B)				C)			(D)	(E)	ĺ	(F)		
Name and title	Average hours per	(4	o not		sition more	than c	ne	Reportable compensation	Reportable compensation from		Estima amoun		
	week	bo	x, unl	ess pe	erson	is both	an	from	related		othe	er	
	(list any hours for	of	ficer a		directo	or/trust		the organization	organizations (W-2/1099-MISC)	· '	compens from t		
	related	악교	Inst	Officer	₩ Q	Highest employe	Former	(W-2/1099-MISC)	(** 2 100000)		organiza	ation	
	organizations	rect	Institutional	g	em	loye t	Ti er				and rela organiza		
	below dotted line)	일본	nalt	Ì	Key employee	legi					o. go		
	,	Individual trustee or director	trustee		8	st compensated yee							
(12) BILL HARR		<u> </u>	W	ļ	-	<u>e</u>							
(12) BILL HARR	0.41									i			
DIRECTOR	0.00	x						0	О	i			(
(13) MARTY KNIGHT				1								•	
	0.41								_				
DIRECTOR	0.00	X	ļ	ļ				0	0	ļ			
(14) MARY FISHER	0.41												
DIRECTOR	0.41	x				•		0	o				(
(15) CREG FLEETWOO		A	\vdash										`
(10) 01110 11111110	0.41												
DIRECTOR	0.00	X						0	0				(
(16) PATTI DOWLING													
	0.98	,,											,
DIRECTOR (17) DIERDRE LAMO	0.00	X	-		_			0	0				
(17) DIERDRE HANO.	0.41												
DIRECTOR	0.00	X						0	0				(
(18) ED SILVER													
	0.60	l											,
DIRECTOR	0.00	X	ļ	-		_		0	0	<u> </u>			
1b Sub-total							>						
c Total from continuation she	ets to Part VII, S	Secti	ion /	4						_			
d Total (add lines 1b and 1c) Total number of individuals (in	icluding but not l	ımıte	d to	thos	عا م	ted a	boy	e) who received more than	\$100,000 of	L			
reportable compensation from				(1103	IC 113	icu a	504	e) who received more than					
									.1_1			Yes	No
3 Did the organization list any for employee on line 1a? If "Yes,"	rmer oπicer, air ' complete Schei	ecto dule	r, or <i>J for</i>	trust ' <i>suci</i>	ee, i h ind	key e lividu	mpi ial	oyee, or nignest compensa	ilea		3		X
4 For any individual listed on line	e 1a, is the sum	of re	port	able	com	pens	atio						
organization and related organ	nizations greater	thar	1 \$15	50,00	107	t "Ye	s," c	complete Schedule J for su	cn		4		x
5 Did any person listed on line 1									ındıvıdual				
for services rendered to the or		'es,"	com	plete	Sci	<u>hedu</u>	le J	for such person			5		X
Section B. Independent Contractor1 Complete this table for your fix		ensa	ted	ınder	end	ent c	ontr	ractors that received more	than \$100,000 of				
compensation from the organi	zation Report c	omp	ensa	tion	for t	ne ca	ienc	dar year ending with or with	in the organization's tax ye	er		(0)	
Name and	(A) business address							Descrip	(B) tion of services		Co	(C) mpensa	tion
													
							\vdash						
							L						
2 Total number of independent or received more than \$100,000	contractors (incli	ding	but	not	limite	ed to	thos	se listed above) who	0				
received more than \$100,000	or compensation	THOL	<u>ii tile</u>	s org	anız	auvn		·	0	i			

Form 990 (2017) UNITED WAY OF KENT COUNTY, 52-6014935 INC Page 9 Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated (A) (D) Revenue excluded from tax Total revenue exempt function business under sections 512-514 revenue revenue 1a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d Program Service Revenue Contributions, 1e e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 229,213 1f 1,380 g Noncash contributions included in lines 1a-1f 229,213 h Total. Add lines 1a-1f Busn Code 2a b f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, 5,524 5,524 and other similar amounts) Income from investment of tax-exempt bond proceeds ▶ Royalties (II) Personal (ı) Real 6a Gross rents **b** Less rental exps c Rental inc or (loss) Net rental income or (loss) 7a Gross amount from (II) Other (i) Securities sales of assets other than inventory **b** Less cost or other basis & sales exps c Gain or (loss) > d Net gain or (loss) 8a Gross income from fundraising events Other Revenue (not including \$ of contributions reported on line 1c) 7,023 See Part IV, line 18 2,529 b Less direct expenses 4,494 c Net income or (loss) from fundraising events ▶ 9a Gross income from gaming activities See Part IV, line 19 b Less direct expenses c Net income or (loss) from gaming activities > 10a Gross sales of inventory, less returns and allowances b Less cost of goods sold b c Net income or (loss) from sales of inventory **Busn Code** Miscellaneous Revenue 11a b C All other revenue

239,231

5,524

0

0

Total. Add lines 11a-11d

Total revenue. See instructions

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (D) Do not include amounts reported on lines 6b, Management and Fundraising Program service 7b, 8b, 9b, and 10b of Part VIII. general expenses expenses expenses Grants and other assistance to domestic organizations 136,561 136,561 and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 10,693 7,638 12,221 30,552 Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 827 591 945 2,363 Payroll taxes 10 11 Fees for services (non-employees) Management b Legal 5,500 5,500 c Accounting d Lobbying Professional fundraising services See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column 22,999 22,999 (A) amount, list line 11g expenses on Schedule O) 6,284 270 6,014 12 Advertising and promotion 2,861 5,395 13 Office expenses 14 Information technology 15 Royalties 10,134 10,134 16 Occupancy 17 Travel Payments of travel or entertainment expenses for any federal, state, or local public officials 1,286 1,286 Conferences, conventions, and meetings 19 20 Interest Payments to affiliates 21 22 Depreciation, depletion, and amortization 3,158 3,158 23 Insurance Other expenses Itemize expenses not covered 24 above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 7,4797,479WEBSITE & COMPUTER 012 2,012 UWW DUES 765 765 MERCHANT FEES c d e All other expenses 149,637 62,372 22,479 234,488 Total functional expenses Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and following SOP 98-2 (ASC 958-720) Form 990 (2017) DAA

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 103,700 101,186 1 Cash-non-interest bearing 2 Savings and temporary cash investments 250 3 Pledges and grants receivable, net Accounts receivable, net 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees 5 Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 7 Notes and loans receivable, net 8 Inventories for sale or use 3,106 4,092 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or 11,257 10a other basis Complete Part VI of Schedule D 11,257 10b 10c b Less accumulated depreciation 88,265 83,935 11 Investments—publicly traded securities 12 Investments—other securities See Part IV, line 11 12 13 Investments-program-related See Part IV, line 11 14 14 Intangible assets 48,520 48,109 15 Other assets See Part IV, line 11 242,063 239,100 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 5,555 17 Accounts payable and accrued expenses Grants payable 18 18 19 Deferred revenue 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 5,555 3,775 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 232,314 238,288 27 Unrestricted net assets 1,231 28 Temporarily restricted net assets Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶ complete lines 30 through 34. 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31 31 32 Retained earnings, endowment, accumulated income, or other funds 32 233,545 33 238,288 Total net assets or fund balances 239,100 242,063 Total liabilities and net assets/fund balances

Form 990 (2017)

Form	1 990 (2017) UNITED WAY OF KENT COUNTY, INC 52-6014935				Pa	ge 12
Pa	art XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					بلل
1	Total revenue (must equal Part VIII, column (A), line 12)	1				231
2	Total expenses (must equal Part IX, column (A), line 25)	2	<u> </u>	2		488
3	Revenue less expenses Subtract line 2 from line 1	3	<u> </u>			<u>743</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		2:	<u>33,</u>	<u>545</u>
5	Net unrealized gains (losses) on investments	5	<u> </u>			
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		2:	38,	<u> 288</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					بللم
					Yes	No
1	Accounting method used to prepare the Form 990					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in					
	Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or					
	reviewed on a separate basis, consolidated basis, or both					
	X Separate basis Consolidated basis (Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a		ļ			
	separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight		,			
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in					
	Schedule O					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in					
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		ſ			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		
	.()			For	п 990	(2017)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust

▶ Attach to Form 990 or Form 990-EZ.

Reason for Public Charity Status (All organizations must complete this part) See instructions

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I

Department of the Treasury

UNITED WAY OF KENT COUNTY, INC

Employer identification number 52-6014935

The	orga	nization is not	a private foundation because	e it is (For lines 1 through 12, o	check onl	y one box	(1)	\neg
1		A church, co	nvention of churches, or ass	ociation of churches described	ın sectio	n 170(b)(1)(A)(i). /́)
2		A school des	cribed in section 170(b)(1)(A)(ii). (Attach Schedule E (Forn	n 990 or 9	990-EZ))	Ç	•
3	Ш			ce organization described in se				
4		A medical re	search organization operated	d in conjunction with a hospital o	described	ın sectio	on 170(b)(1)(A)(iii). Enter the h	ospital's name,
	_	city, and stat	е					
5	Ц	An organizat	ion operated for the benefit o	of a college or university owned	or operat	ed by a g	overnmental unit described in	
			(b)(1)(A)(iv). (Complete Part					
6				overnmental unit described in s				
7	X	-	ion that normally receives a section 170(b)(1)(A)(vi). (C	substantial part of its support fro omplete Part II)	om a gov	ernmenta	I unit or from the general public	
8	Ц	A community	trust described in section 1	I 70(b)(1)(A)(vi) . (Complete Part	t II)			
9	L			cribed in section 170(b)(1)(A)(i of agriculture (see instructions)				ge
10	П	-	ion that normally receives (1) more than 33 1/3% of its supp	port from	contributi	ons, membership fees, and gro	oss
				ppt functions—subject to certain				
				nd unrelated business taxable in				
				0, 1975 See section 509(a)(2)				
11	\vdash			exclusively to test for public safe				
12	\sqcup			exclusively for the benefit of, to cations described in section 50				
				nat describes the type of suppor				
	а			erated, supervised, or controlled				
	_			ver to regularly appoint or elect	•			
			-	omplete Part IV, Sections A a				
	b			pervised or controlled in connec				
				ting organization vested in the s	same per	sons that	control or manage the support	ed
		\neg	tion(s) You must complete					
	С	Type III 1	functionally integrated. A s	upporting organization operated tructions) You must complete	in conne	ection with Sections	n, and functionally integrated w	ith,
	d			I. A supporting organization ope				in(s)
	u			e organization generally must sa				
				nust complete Part IV, Section				
	е			eived a written determination fro				
		functiona	lly integrated, or Type III nor	n-functionally integrated support	ting orgar	ıızatıon		
	f		nber of supported organizati					L
	g	Provide the fo	ollowing information about th	ie supported organization(s)	Υ			
(1		e of supported	(iı) EIN	(iii) Type of organization		organization or governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
	Ort	ganization		(described on lines 1–10 above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)								•
(B)								
<u> </u>								
(C)								
(D)								
		·						
(E)								
							=	
Tota	1					<u> </u>		
	-							

Schedule A (Form 990 or 990-EZ) 2017 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	190,192	208,987	204,224	205,761	229,213	1,038,377
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	190,192	208,987	204,224	205,761	229,213	1,038,377
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4					` .	1,038,377
	tion B. Total Support	· · · · · · · · · · · · · · · · · · ·					
Caler	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4	190,192	208,987	204,224	205,761	229,213	1,038,377
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	2,912	-1,962	4,840	6,815	5,524	18,129
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11	Total support. Add lines 7 through 10			1			1,056,506
12	Gross receipts from related activities, etc					_ 12	25,417
13	First five years. If the Form 990 is for the	•	, second, third, fou	ırth, or fifth tax yea	ir as a section 501	(c)(3)	
	organization, check this box and stop her		1000				
	tion C. Computation of Public Su			- (0)	 -	144	22.22.9/
14	Public support percentage for 2017 (line 6		-	n (t))		14	98.28% 99.72%
15	Public support percentage from 2016 Sch 33 1/3% support test—2017. If the organ			13 and line 14 is 3	3 1/3% or more o	<u> </u>	99.72 /6
104	box and stop here. The organization qual				5 1/5 /8 OF HIGHE, C	HECK UIIS	▶ X
h	33 1/3% support test—2016. If the organization qual	•			5 is 33 1/3% or ma	are check	
ָ ט	this box and stop here. The organization				3 13 33 173 76 01 1110	ne, check	▶ □
17a	10%-facts-and-circumstances test—20°	•			a or 16b and line	14 is	
174	10% or more, and if the organization meet						
	Part VI how the organization meets the "fa organization						▶ □
b	10%-facts-and-circumstances test—20° 15 is 10% or more, and if the organization	_					
	Explain in Part VI how the organization me						
	supported organization			organizatio		·· - · y	▶ □
18	Private foundation. If the organization de	d not check a box o	on line 13, 16a, 16l	o, 17a, or 17b. che	ck this box and se	e	
. •	instructions			, ,			▶ □
			 .				

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II

If the organization fails to qualify under the tests listed below, please complete Part II.)

	If the organization fails to	qualify under t	he tests listed b	elow, please c	omplete Part II	l)	
_	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						· · · · · ·
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from		1				
	line 6)					<u> </u>	
	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6		<u> </u>	\			
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)				`		
14	First five years. If the Form 990 is for the	organization's firs	st, second, third, for	urth, or fifth tax yea	ar as a section 50	1(c)(3)	
	organization, check this box and stop her	е					<u> </u>
Sec	tion C. Computation of Public Su	ipport Percen	tage				
15	Public support percentage for 2017 (line 8	, column (f) dıvıde	d by line 13, colum	n (f))		<u>\15</u>	%_
<u>16</u>	Public support percentage from 2016 Scho					16	%_
	tion D. Computation of Investme	··· · ,			-		
17	Investment income percentage for 2017 (I			, column (f))		17	%
18	Investment income percentage from 2016					18	<u> %</u>
19a	33 1/3% support tests—2017. If the orga						\setminus
	17 is not more than 33 1/3%, check this be						
b	33 1/3% support tests—2016. If the orga line 18 is not more than 33 1/3%, check the						▶ }
20	Private foundation. If the organization did						•

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A. D. and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations	Organizations	orting	Sup	A. All	ection	S
---	---------------	--------	-----	--------	--------	---

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No." describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- Did the organization have any supported organization that does not have an IRS determination of status 2 under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes." explain in Part VI what controls the organization put in place to ensure such use
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes." and if you checked 12a or 12b in Part I, answer (b) and (c) below
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," 5a answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? C
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to 6 anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? 8 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes." answer 10b below
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

	Yes	No_
1		
,		
3a		
34		
30		
3c		
4a		
4b		
4c		
5a		
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7		
0		
9a		
gh.		
30		
9c		
100		
IVa		
10b		
	2 3a 3b 3c 4a 4b 5c 5c 6 7 8	1 2 3a 3b 3c 4a 4b 4b 55a 5c 5c 6 6 7 8 8 9a 9b 9c 10a 10a

Page 5

Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization	2		
Sect	ion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s)	1		
Sect	ion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		
Sect	ion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		•	
·	The organization satisfied the Activities Test Complete line 2 below			
b	The organization is the parent of each of its supported organizations. Complete line 3 below			
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instruction)	ions)		
•				
2 /	Activities Test Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
_	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
-	trustees of each of the supported organizations? Provide details in Part VI.	3a		
ь	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b_		

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on No			
instructions. All other Type III non-functionally integrated supporting organizations mu Section A - Adjusted Net Income	st comp	(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or	 • 		-
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
	7		
7 Other expenses (see instructions)	8		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	 		(B) Current Year
Section B - Minimum Asset Amount		(A) Prior Year	(optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year)	.		
Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		•
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionally integrated		supporting organization	(see
instructions)	. , , , , , , , , , , , , , , , , , , ,		

Schedule A (Form 990 or 990-EZ) 2017

Page 7

Par	t V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organiza	tions (continued)	
	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt purpo	oses		
2	Amounts paid to perform activity that directly furthers exempt purpose	es of supported		
	organizations, in excess of income from activity			
3_	Administrative expenses paid to accomplish exempt purposes of supp	oorted organizations		
4	Amounts paid to acquire exempt-use assets	·		
5	Qualified set-aside amounts (prior IRS approval réquired)			
6	Other distributions (describe in Part VI) See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the organizations	ation is responsive		
	(provide details in Part VI) See instructions			<u> </u>
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6		······	
2	Underdistributions, if any, for years prior to 2017			
	(reasonable cause required-explain in Part VI) See			
	Instructions	È	***************************************	
3	Excess distributions carryover, if any, to 2017			
a	From 2013			
	From 2014			
	From 2015		***************************************	***************************************
	From 2016			
	Total of lines 3a through e			***************************************
	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
	Carryover from 2012 not applied (see instructions)			
i	Remainder Subtract lines 3g, 3h, and 3i from 3f)*************************************	
4	Distributions for 2017 from			
•	Section D, line 7 \$			
а	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2017, if			***************************************
•	any Subtract lines 3g and 4a from line 2 For result			
,	greater than zero, explain in Part VI See instructions	,		
6	Remaining underdistributions for 2017 Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			•
	Part VI See instructions			
7	Excess distributions carryover to 2018. Add lines 3j			
	and 4c			
8	Breakdown of line 7			
а	Excess from 2013			
b	Excess from 2014			
С	Excess from 2015			
d	Excess from 2016			
е	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

UNITED WAY OF KENT COUNTY, INC

52-6014935

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information. (See instructions)

SCHEDULE D (Form 990).

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

ΙΠ	NITED WAY OF KENT COUNTY, INC		52-60	014935
	et I Organizations Maintaining Donor Advised Fu	nds or Other Similar Funds or		
	Complete if the organization answered "Yes" on I	Form 990, Part IV, line 6		
		(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)	-		
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in writing that	t the assets held in donor advised		
3	funds are the organization's property, subject to the organization's excl			Yes No
6	Did the organization inform all grantees, donors, and donor advisors in	_		
0	only for charitable purposes and not for the benefit of the donor or done			
	conferring impermissible private benefit?	or advisor, or for any other purpose		Yes No
D-	at I Conservation Easements.	·		163 [] 140
Fφ	Complete if the organization answered "Yes" on I	Form 990, Part IV, line 7		
1	Purpose(s) of conservation easements held by the organization (check			
•	Preservation of land for public use (e.g., recreation or education)	Preservation of a historically imp	ortant land	area
	Protection of natural habitat	Preservation of a certified historic		
	Preservation of open space	Treservation of a sertified finations	5 511 4 51 41 5	
2	Complete lines 2a through 2d if the organization held a qualified conse	nyation contribution in the form of a conse	rvation	
_	easement on the last day of the tax year	reacon contribution in the form of a conce		Held at the End of the Tax Year
а	Total number of conservation easements		2a	
	Total acreage restricted by conservation easements		2b	
b	Number of conservation easements on a certified historic structure incl	uded in (a)	2c	
G	Number of conservation easements on a certained instone structure included in (c) acquired after 7/25/		1	
u	historic structure listed in the National Register	oo, and not on a	2d	
•	Number of conservation easements modified, transferred, released, ex	tinguished or terminated by the organiza		the
3		uniguistied, or terminated by the organiza	don duning	tho the
	tax year	acated N		
4	Number of states where property subject to conservation easement is			
5	Does the organization have a written policy regarding the periodic mon	itoning, inspection, nanding of		Yes No
_	violations, and enforcement of the conservation easements it holds?	f welstions, and onforcing conconviction o	acomonte	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of	I violations, and emorcing conservation e	asements	duling the year
-	A	etions, and enforcing concentration eccon	oonte durin	a the year
7	Amount of expenses incurred in monitoring, inspecting, handling of viol	ations, and emorcing conservation easen	nents duni	ig the year
	• •	the requirements of section 170/b\/4\/B\/	١	
8	Does each conservation easement reported on line 2(d) above satisfy	ne requirements of section 170(11)(4)(b)(1	,	Yes No
	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easem	onto in its rovenue and expense statemer	at and	
9	balance sheet, and include, if applicable, the text of the footnote to the			ne
	organization's accounting for conservation easements	organization o interior otatomorito triat o		
Pa	rt 間 Organizations Maintaining Collections of Art,	Historical Treasures, or Other	Similar A	Assets.
	Complete if the organization answered "Yes" on I			
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), n		balance sh	eet
	works of art, historical treasures, or other similar assets held for public			
	public service, provide, in Part XIII, the text of the footnote to its financial			
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to		nce sheet	
_	works of art, historical treasures, or other similar assets held for public			
	public service, provide the following amounts relating to these items			
	(i) Revenue included on Form 990, Part VIII, line 1		•	\$
	(ii) Assets included in Form 990, Part X		•	\$
2	If the organization received or held works of art, historical treasures, or	other similar assets for financial dain or	ovide the	▼
2	following amounts required to be reported under SFAS 116 (ASC 958)		TIGO UIO	
_		relating to these items		\$
	Revenue included on Form 990, Part VIII, line 1			Ψ ¢
<u> b</u>	Assets included in Form 990, Part X			Schodule D (Form 990) 2017

Schedule D (Form 990) 2017 UNITED I	WAY OF KENT	COUNTY, INC	52-	6014935	Page 2
Part 問 Organizations Maintaini	ng Collections of	Art, Historical Tr	easures, or Oth	ner Similar Assets	(continued)
Using the organization's acquisition, access collection items (check all that apply)	ssion, and other record	s, check any of the follow	owing that are a sign	nificant use of its	
a Public exhibition	d 🗍	Loan or exchange prog	grams		
b Scholarly research		Other	,		
c Preservation for future generations					
4 Provide a description of the organization's	collections and explain	how they further the c	organization's exemp	ot purpose in Part	
XIII					
5 During the year, did the organization solici	t or receive donations of	of art, historical treasur	es, or other similar		
assets to be sold to raise funds rather that		art of the organization	s collection?		Yes No
Part IV Escrow and Custodial A					_
Complete if the organizati 990, Part X, line 21		. <u>.</u>		ported an amount o	on Form
1a Is the organization an agent, trustee, custo	odian or other intermed	ary for contributions of	r other assets not		
included on Form 990, Part X?					Yes No
b If "Yes," explain the arrangement in Part X	III and complete the fo	llowing table			
					Amount
c Beginning balance				1c	
d Additions during the year				1d	
e Distributions during the year			•	1e	
f Ending balance	. F 000 Part V Ivaa	24 for an array or aver	فالطما فمريمهم المامه	<u>1f </u>	Yes No
2a Did the organization include an amount or				,,,	Yes No
b If "Yes," explain the arrangement in Part X Part V Endowment Funds.	ill Check here if the ex	tpianation has been pro	ovided on Part Airi_		
Complete if the organizati	on answered "Yes"	on Form 990 Pai	t IV line 10		
Complete ii tile digamzati	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	26,243	24,000	21,41		
b Contributions		,	1,10		
c Net investment earnings, gains, and					
losses	1,150	2,594	1,82	-638	1,938
d Grants or scholarships					
e Other expenditures for facilities and					
programs					
f Administrative expenses	-358	-351	-33	9 -334	-289
g End of year balance	27,035	26,243	24,00	0 21,413	12,385
2 Provide the estimated percentage of the c	urrent year end balance	e (line 1g, column (a)) l	neld as		
a Board designated or quasi-endowment ▶	100.00%				
b Permanent endowment ▶ %	6				
c Temporarily restricted endowment ▶	%				
The percentages on lines 2a, 2b, and 2c s					
3a Are there endowment funds not in the pos	session of the organiza	tion that are held and a	administered for the		
organization by					Yes No
(i) unrelated organizations					
(ii) related organizations		rad on Cahadula B2			3a(ii) X 3b
b If "Yes" on line 3a(ii), are the related organ4 Describe in Part XIII the intended uses of it					30
Part VI Land, Buildings, and Eq		withent lunus		·····	
Complete if the organization		on Form 990 Par	t IV line 11a Se	e Form 990 Part X	Cline 10
Description of property	(a) Cost or other b			Accumulated	(d) Book value
bescription of property	(investment)	(othe		depreciation	(=, ===================================
1a Land	~ ' '				
b Buildings				+	
c Leasehold improvements			<u> </u>		
d Equipment			7,807	7,807	
e Other			3,450	3,450	
Total. Add lines 1a through 1e (Column (d) mus	t equal Form 990, Part	X, column (B), line 10	c)	>	
	· · · · · · · · · · · · · · · · · · ·				

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Schedule D (F	orm 990) 2017 UNITED WAY OF KE	NT COU	NTY,	INC	52-6014935	Page 3
Part VII	Investments—Other Securities.		-			
	Complete if the organization answered "	Yes" on F	orm 990	0, Part IV, I	line 11b See Form 990, F	Part X, line 12
	(a) Description of security or category			Book value	(c) Method o	
	(including name of security)				Cost or end-of-ye	ar market value
(1) Financial of	derivatives					
(2) Closely-he	eld equity interests	[, <u> </u>
(3) Other						
(A)		ſ				,
(B)		Ī				
(C)		Γ				
(D)		Ī				
(E)		ľ				
(F)		Ī				
(G)		Ī				
(H)		F				
	n (b) must equal Form 990, Part X, col (B) line 12)	▶				•
Part VIII	Investments—Program Related.				· · · · · · · · · · · · · · · · · · ·	
. 410 3111	Complete if the organization answered "	Yes" on F	orm 990) Part IV I	line 11c. See Form 990. F	Part X. line 13
	(a) Description of investment	100 0111		Book value	(c) Method o	
	(4) 5000 p.o. 6, 11, 500 m.a.		ν-,		Cost or end-of-ye	
(4)				<u>.</u>		
(1)						<u> </u>
(2)		+				
(3)						
(4)						
(5)						
(6)		+				
(7)						
(8)						
(9)						
	(b) must equal Form 990, Part X, col (B) line 13)			- · · · -		
Part IX	Other Assets.			D-4114	l 444 Caa Farma 000 I	Dark V. June 45
	Complete if the organization answered "		orm 990	J, Part IV, I	iine 11a See Form 990, i	
		cription				(b) Book value
(1)	SHORE UNITED CD					24,335 24,185
(2)	CBT CD					24,165
(3)				_		
(4)						
(5)						
_(6)						
_(7)						
(8)						
(9)			-			40 500
	(b) must equal Form 990, Part X, col (B) line 15)				>	48,520
Part X	Other Liabilities.					***
	Complete if the organization answered "	Yes" on F	orm 990	D, Part IV, I	line 11e or 11f See Form	990, Part X,
	line 25				· · · · · · · · · · · · · · · · · · ·	······
1.	(a) Description of liability		(b)	Book value		
(1) Federal	income taxes					
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)	-					
(9)						
	n (b) must equal Form 990, Part X, col (B) line 25)	•				
	uncertain tax positions. In Part XIII, provide the text		ote to the	organization	's financial statements that repo	orts the
	liability for uncertain tax positions under FIN 48 (AS					

Part XIII Supplemental Information.

Amounts included on Form 990, Part IX, line 25, but not on line 1
 Investment expenses not included on Form 990, Part VIII, line 7b

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Subtract line 2e from line 1

b Other (Describe in Part XIII)c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

PART V, LINE 4 - INTENDED USES FOR ENDOWMENT FUNDS

TO RECEIVE AND ADMINISTER FUNDS AS AN ENDOWMENT TO PROVIDE CURRENT INCOME AND LONG-TERM PROTECTION FOR THE OPERATION OF THE ORGANIZATION.

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4c

Schedule D (Form 990) 2017 UNITED WAY OF KENT COUNTY, INC

52-6014935

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Part XIII · Supplemental Information (continued)

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SCHEDULEI

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Go to www.irs.gov/Form990 for the latest information. ► Attach to Form 990.

Open to Public inspection 201

OMB No 1545-0047

Employer identification number

52-6014935

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X Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States INC General Information on Grants and Assistance UNITED WAY OF KENT COUNTY, the selection criteria used to award the grants or assistance? Part !

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed Part

	3		50	בס ממשיים	2000	5000	
1 (a) Name and address of organization	(p) EIN	(c) IRC	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation	(g) Description of	(h) Purpose of grant
or government		(if applicable)	grant	cash assistance	other)	noncash assistance	or assistance
(1) BIG BROTHERS BIG SISTERS							
200 WEST MAIN ST							
SALISBURY MD 21801		501C3	5,026				
(2) COMMUNITY FOOD PANTRY							
PO BOX 346							
CHESTERTOWN MD 21620		501C3	14,333				
(3) EASTER SEAL SOCIETY							
61 CORPORATE CIRCLE	••						
NEW CASTLE DE 19720		501C3	9,336				
(4) ECHO HILL OUTDOOR SCHOOL							
13655 BLOOMINGNECK ROAD							
WORTON MD 21678		50103	8,218				
(5) FOR ALL SEASONS							
300 TALBOT STREET							
EASTON MD 21601		501C3	15,000				
(6) HORIZONS STUDENT ENRICHMENT PROGRAM	₹:						
1 BYFORD COURT							
CHESTERTOWN MD 21620		501C3	10,670				
(7) KENT ASSOC OF RIDING THERAPY				•			
PO BOX 126							
WORTON MD 21678		501C3	8,941				
(8) MID SHORE COUNCIL ON FAMILY VIOLENC	ย						
8626 BROOKS DRIVE, #101							
EASTON MD 21601		501C3	6,500				
(9) SAMARITAN GROUP							
PO BOX 934							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

MD 21620

CHESTERTOWN

10,000

501C3

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2017)

26

Schedule I (F	Schedule I (Form 990) (2017) UNITED WAY OF KENT COUNTY	F KENT COUNTY	, INC 5	52-6014935		Page 2
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22	Domestic Individual	is. Complete if the c	organization answere	d "Yes" on Form 990, Part	
	Part III can be duplicated if additional space is needed	nal space is needed				•
	(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book, (f) Description of noncash assistance
		recipients	cash grant	noncash assistance	FMV, appraisal, other)	
-						
2						
3						
4				,		
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co.						
9						
		-				
7						
Part IV	Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information	ide the information rec	quired in Part I, line	2, Part III, column (b)	, and any other additional i	nformation

4 4 19 6

SCHEDULE O
(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2017

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Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

INC

UNITED WAY OF KENT COUNTY,

Employer identification number 52-6014935

FORM 990 - ORGANIZATION'S MISSION

TO IDENTIFY THE HUMAN SERVICE NEEDS OF THE COMMUNITY; PROMOTE MEMBER AGENCY PROGRAMS IN AN EFFORT TO INCREASE PUBLIC UNDERSTANDING AND FINANCIAL AND VOLUNTEER SUPPORT; SOLICIT FUNDS FOR THESE AGENCIES BY CONDUCTING AN ANNUAL FUND-RAISING CAMPAIGN; AND ALLOCATE THESE FUNDS, GIVING EMPHASIS TO THOSE AGENCIES WITH PROGRAMS THAT ADDRESS COMMUNITY NEEDS PRIORITIZED BY THE BOARD OF DIRECTORS.

FORM 990, PART I, LINE 6

ONE VOLUNTEER HELPED WITH THE KICK-OFF EVENT FOR FOUR HOURS AND ANOTHER HELPED WITH THE GUEST CHEF DINNER FOR FOUR HOURS.

FORM 990, PART VI - MATERIAL DIFFERENCES IN VOTING RIGHTS EXPLANATION
THERE ARE TWO CLASSES OF MEMBERS: VOTING AND NON-VOTING. VOTING MEMBERS
SHALL CONSIST OF THE BOARD OF DIRECTORS. NON-VOTING MEMBERS SHALL INCLUDE
ONE REPRESENTATIVE FROM EACH MEMBER AGENCY, UNITED WAY CONTRIBUTORS, BOTH
INDIVIDUAL AND COMPANIES, AND SUCH OTHER RESIDENTS OF KENT COUNTY AS SHALL
BE NAMED. A QUORUM SHALL CONSIST OF ONE THIRD OF THE VOTING MEMBERS
PRESENT.

FORM 990, PART VI, LINE 7A - ELECTION OF MEMBERS AND THEIR RIGHTS

THE BOARD OF DIRECTORS CAN BE ELECTED BY A MAJORITY VOTE OF THE BOARD AT

ANY TIME, IS CHARACTERIZED AS FOLLOWS:

A. THERE WILL BE AT LEAST 13 BUT NO MORE THAN 19 DIRECTORS. SIX OR SEVEN

52-6014935

DIRECTORS WILL BE ELECTED OR RE-ELECTED EACH YEAR TO A THREE-YEAR TERM.

B. ELECTED DIRECTORS SHALL ASSUME THEIR OFFICES AT THE TIME OF ELECTION.

VACANCIES. THE BOARD OF DIRECTORS MAY FILL A VACANCY IN AN ELECTED

DIRECTOR POSITION, OCCURRING AT ANY TIME, BY APPOINTMENT OR THE REMAINDER

OF THE VACANT POSITION'S UNEXPIRED TERM.

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
REVIEWED BY THE FINANCE COMMITTEE (INCLUDES THE TREASURER) AND THE
EXECUTIVE DIRECTOR

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

NEW BOARD MEMBERS SIGN A STATEMENT THAT THEY HAVE READ THE CONFLICT OF

INTEREST POLICY. EVERY YEAR, ALL BOARD MEMBERS INITIAL THE SAME STATEMENT,

INDICATING THAT THEY HAVE REREAD IT. THE ORGANIZATION ASSUMES BOARD MEMBERS

WILL SELF ENFORCE IF THERE ARE ANY CONFLICTS.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL REVIEWED BY BOARD OF DIRECTORS

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION UPON REQUEST