DLN: 93493092008379 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a> Department of the Treasur Internal Revenue Service Inspection For the 2017 calendar year, or tax year beginning 07-01-2017 , and ending 06-30-2018 C Name of organization SEATTLE CANCER CARE ALLIANCE D Employer identification number B Check if applicable ☐ Address change 91-1935159 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminated E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite 825 EASTLAKE AVE E PO BOX 19023 ☐ Amended return ☐ Application pending (206) 606-1000 City or town, state or province, country, and ZIP or foreign postal code SEATTLE, WA  $\,\,$  981091023  $\,\,$ **G** Gross receipts \$ 751,576,524 Name and address of principal officer H(a) Is this a group return for NANCY DAVIDSON MD ☐Yes ☑No subordinates? 825 EASTLAKE AVE E PO BOX 19023 H(b) Are all subordinates SEATTLE, WA 981091023 ☐ Yes ☐No included? I Tax-exempt status 4947(a)(1) or □ 527 If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ► WWW SEATTLECCA ORG L Year of formation 1998 M State of legal domicile **K** Form of organization lacksquare Corporation lacksquare Trust lacksquare Association lacksquare Other lacksquarePart I Summary 1 Briefly describe the organization's mission or most significant activities
SEATTLE CANCER CARE ALLIANCE, (SCCA) REPRESENTS A UNION OF PATIENTS AND DOCTORS, (SEE SCHEDULE O) PHYSICIANS AND
RESEARCHERS, CARE AND CURES IN THE PURSUIT OF BETTER, LONGER, RICHER LIVES FOR OUR PATIENTS ABOVE ALL, WE EXIST TO
MOVE PATIENTS FORWARD, PAST BOUNDARIES AND TOWARD HOPE, BEYOND FEAR AND CLOSER TO DISCOVERY SCCA IS THE
INTERSECTION OF COMPASSION AND HARD SCIENCE WHERE A REAL DIFFERENCE CAN BE MADE TODAY AND TRUE PROGRESS HAPPENS
TOMORROW THIS UNIQUELY BOLD AND INVENTIVE APPROACH TRULY SETS US APART WE TREAT CARE DIFFERENTLY, AND, BECAUSE OF
THAT, WE SEE PATIENTS DIFFERENTLY, TOO OUR CARE COMBINES POWERFUL SCIENCE WITH DEVOTED COLLABORATION, WHERE
BOUNDARY-PUSHING DISCOVER HAPPENS - CARE AND SCIENCE WORKING TOGETHER IT IS OUR FUNDAMENTAL BELIEF THAT WORKING
IN PARTNERSHIP WITH OUR PATIENTS IS ESSENTIAL TO WHO WE ARE TODAY AND IN THE ELITIBE Activities & Governance IN PARTNERSHIP WITH OUR PATIENTS IS ESSENTIAL TO WHO WE ARE TODAY AND IN THE FUTURE 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 18 Number of voting members of the governing body (Part VI, line 1a) . 18 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 5 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 1,811 Total number of volunteers (estimate if necessary) . . . 6 249 Total unrelated business revenue from Part VIII, column (C), line 12 7a Net unrelated business taxable income from Form 990-T, line 34 721,594 **Prior Year Current Year** 4,436,071 3,937,565 8 Contributions and grants (Part VIII, line 1h) . 9 Program service revenue (Part VIII, line 2g) . 546,848,167 640,707,064 3,757,016 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 7,602,074 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,075,320 1,241,086 556,116,574 653,487,789 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3). 1,927,743 1,742,018 14 Benefits paid to or for members (Part IX, column (A), line 4) . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 136,061,873 152,506,331 Expenses **16a** Professional fundraising fees (Part IX, column (A), line 11e) . 25,268 150,769 Total fundraising expenses (Part IX, column (D), line 25) ▶257,138 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 390,565,823 455,954,828 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 528,580,707 610,353,946 Revenue less expenses Subtract line 18 from line 12 . 27,535,867 43,133,843 d Balances Beginning of Current Year End of Year 647,980,104 20 Total assets (Part X, line 16) . 593,129,652 21 Total liabilities (Part X, line 26) . . . . 153.860.582 158.070.620 489,909,484 22 Net assets or fund balances Subtract line 21 from line 20 . 439,269,070 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-04-02 Signature of officer Sign Here AARON CRANE VP & CFO Type or print name and title Print/Type preparer's name SARA ELIZABETH J HYRE Preparer's signature SARA ELIZABETH J HYRE Check | If 2019-04-01 P00235495 Paid self-employed Firm's EIN ▶ 91-1194016 Preparer Firm's address ► 10900 NE 4TH STREET SUITE 1400 Phone no (425) 454-4919 Use Only BELLEVUE, WA 98004 ✓ Yes 🗆 No May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions. Cat No 11282Y Form **990** (2017)

Form	990 (2	017)					Page <b>2</b>
Par	t III	Statement of	of Program Servi	ce Accomplis	hments		
		Check if Schedi	ule O contains a resp	onse or note to	any line in this Part III		<u>V</u>
1	Briefly	describe the org	ganızatıon's mıssıon				
SEE S	SCHEDU	JLE O					
2	Dıd th	e organization ui	ndertake any signific	ant program ser	vices during the year wh	nich were not listed on	
	the pr	🗆 Yes 🗹 No					
	If "Yes	s," describe thes	e new services on Sc	hedule O			
3	Did th	e organization ce	ease conducting, or r	nake significant	changes in how it condu	icts, any program	
							☐ Yes 🗹 No
4	Descri Sectio	be the organizat		e accomplishmer	to report the amount o	largest program services, as mea f grants and allocations to others	
4a	(Code		) (Expenses \$	504,971,262	including grants of \$	1,384,536 ) (Revenue \$	638,917,876 )
	See Ad	ldıtıonal Data					
4b	(Code		) (Expenses \$	3,916,264	ıncludıng grants of \$	357,482 ) (Revenue \$	2,156,777 )
	See Ad	lditional Data					
4c	(Code		) (Expenses \$		including grants of \$	) (Revenue \$	)
4d	Other	program service	es (Describe in Sched	ule O )			
	(Expe	nses \$	inc	luding grants of	\$	) (Revenue \$	)
4e	Total	program servi	ce expenses ▶	508,887,5	26		

or X as applicable

**Checklist of Required Schedules** 

Page 3

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year? 

assessments, or similar amounts as defined in Revenue Procedure 98-19?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 🔒 Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🥦 . . . . . . . .

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼 . . . . . . . . . . . . . . . .

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, Yes

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11a

11b

11c

11d

11e

11f

12a

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Yes

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Nο Nο Yes Yes

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Nο

Nο

Nο

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Part	Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Vec	

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Yes

Yes

Yes

Nο

Nο

Nο

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24a

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35a

35h

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Yes

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Yes

Yes

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,"

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . 🥞

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

organization? If "Yes," complete Schedule R, Part V, line 2

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 176			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and  Tax Statements, filed for the calendar year ending with or within the year covered by this return  1.811			
L	,	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5.2	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		140
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7</b> g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

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Par	<b>TVI</b> Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes
	Check if Schedule O contains a response or note to any line in this Part VI			<b>✓</b>
Se	ection A. Governing Body and Management		<u> </u>	
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 18	3		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 18	$\Big  \Big $		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue		2.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14		No
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure	100		
17	List the States with which a copy of this Form 990 is required to be filed▶			
	AL , AR , CA , FL , HI , IL , KS , KY , MD , MO , NH , NJ , NM , NY , NC , OK , OR , P, VA , WV , WI			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available.			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year  State the name, address, and telephone number of the person who possesses the organization's books and records			
20	► AARON R CRANE 825 EASTLAKE AVENUE EAST PO BOX SEATTLE, WA 981091023 (206) 606-6778			

orm 990 (2	017)										Page <b>7</b>
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
ear	e this table for all persons require										-
of compensa	of the organization's <b>current</b> off tion Enter -0- in columns (D), (	E), and (F) if no	compe	nsatı	on v	vas į	paid			-	
	of the organization's <b>current</b> key		•								
vho received organization	organization's five <b>current</b> high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the	
of reportable	of the organization's <b>former</b> office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-				
List all operation	of the organization's <b>former dire</b> , more than \$10,000 of reportab	ectors or trust le compensation	<b>ees</b> that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	9
	in the following order individua d employees, and former such p		ectors, i	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed orgar	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t che unles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
See Additiona	al Data Table										

107 SPRING ST SUITE 300 SEATTLE, WA 98104

compensation from the organization ▶ 98

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

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Ferr	Section A. Officers, Direct	Jors, Trustees	y, Key	<u></u>	1076	<u>,</u>	<u>and</u>	<u>g</u> .	lest compense		I Linployees (		tinueuj		
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, u an of	ot che unles fficer	neck mo ess pers er and a stee)	son	(D) Reportable compensation from the organization (W	ortable Repo ensation compo in the from ation (W- organiza		(E) Reportable compensation from related rganizations (W-		(F) Estimated amount of other compensation from the	
		for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	- 2/1099-MISC)	)	2/1099-MISC)		organization and related organizations		
		!	14.	ने क			sat ed				I				
See A	Addıtıonal Data Table											$\Box$			
		<u> </u>	<u> </u>	<del> </del>	igspace	$\perp$	<u> </u>	<u> </u>			<del> </del>	$\perp$			
		<u>'</u>	<del> </del>	—	$\vdash$	$\vdash$		<u> </u> -		$\dashv$	<u> </u>	$\dashv$			
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		!		$\perp$			<u></u>	<u> </u>			_	$\perp$			
	Sub-Total						<b>&gt;</b>					+			
	Total (add lines 1b and 1c)	•					▶ _		9,944,759		(	0	1	1,283,617	
2	Total number of individuals (including of reportable compensation from the			se liste	ed a	bove	e) who	) rec	eived more than	\$10	0,000				
					_	_				_			Yes	No	
3	Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule J</i>									ted e	employee on	3	Yes		
4	For any individual listed on line 1a, is organization and related organization: individual										the		1.,		
5	Did any person listed on line 1a receiv									ndıv	vidual for	4	Yes		
	services rendered to the organization	, ,	lete Scn	ledule	) J TO	)r su	ıch per	son		<u>.</u>	• • •	5	Yes		
1	ection B. Independent Contract  Complete this table for your five high from the organization Report comper	nest compensate										nper	nsation		
	<u> </u>	(A) and business addre			<u>-</u>		******		Ī		(B)		(C)		
UNIVE	ERSITY OF WASHINGTON	Illu Dusinese	555								E, SERVICES		<del></del>	,754,182	
SEATT	NE 59TH AVE SUITE 1005 TLE, WA 98104					_		_				_			
	HUTCHINSON CANCER RESEARCH CENTER FAIRVIEW AVE N		_	_	_	_	_	_	ADMIN, S	SUPP	PORT, SVCS, CONSU	ŪLT	35,	,543,947	
SEATT	TLE, WA 98109 TLE CHILDREN'S HOSPITAL								HEALTH(	CARE	, SERVICES		23,	,070,660	
MAILS	STOP S-100 PO BOX 50020									•	,			,	
	TLE, WA 98145 DNAL MARROW DONOR PROGRAM							—	MARROW	V TR/	ANSPLANT SERVICE	ES	11,	,288,352	
	I 5TH STREET EAPOLIS, MN 55401														
-	E CRUTCHER LEWIS			-					CONSTRU	UCTI	ON		4,	,369,573	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Part \	VIII						D 1 1/777					
		Check if Schedul	e O contains a	a resp	onse or note to any	(A) Total rev	)	Rela ex fur	( <b>B)</b> ated or empt action	bı	(C) nrelated usiness evenue	(D)  Revenue excluded from tax under sections
	1a	Federated campaig	ns	1a	76,097			rev	enue			512-514
ints Ints	ь	b Membership dues 1b										
5 E	c	: Fundraising events		1c	457,382							
ş ₹	d	l Related organizatio	ns	1d								
ਤੋਂ ਤੋਂ	e	Government grants (co	ontributions)	1e								
ıtions, er Sir	f	All other contributions and similar amounts n above	, gıfts, grants, ot ıncluded	1f	3,404,086							
Contributions, Gitts, Grants and Other Similar Amounts		Noncash contribution in lines 1a-1f \$		45,0								
<u>ة ك</u>	_h	Total.Add lines 1a-1	lf	• •	<del></del> -		37,565					
골					Business							
3	_	PATIENT SERV REVENU	JE			622310		59,625	636,96			500,583
Program Service Revenue		PATIENT HOUSING  INTERAFFILIATE AGMTS				900099		56,777 58,497		6,777 8,497		
3		INVENTORY SALES	,			900099		12,165				412,165
ૹ	e											
Jr an		All other program se	rvice revenue									
Je Je		Fotal.Add lines 2a-2i			640,7	07,064						
-		investment income (i			Interest and other	1		<u> </u>				
			· · · ·		interest, and other		9,042,084					9,042,084
		ncome from investm	ent of tax-exe	mpt b	ond proceeds <b>&gt;</b>	<u> </u>						
	5 F	Royalties	() DI			<u> </u>						
	6a	Gross rents	(ı) Real		(II) Personal	-						
	va	Gross remes										
	b	Less rental expenses										
	c	Rental income or				-						
		(loss)				Ţ						
	d	Net rental income o			<u>_</u>							
	7-	Gross amount	(ı) Securit	ies	(II) Other	-						
		from sales of assets other than inventory	96,5	00,965	24,332							
	b	Less cost or other basis and sales expenses	97,9	42,952	22,355	-						
	c	Gain or (loss)	-1,4	41,987	1,977	]						
		Net gain or (loss)			<b>&gt;</b>		-1,440,010					-1,440,010
Other Revenue		Gross income from f (not including \$ contributions reporte See Part IV, line 18	457,382 ed on line 1c)	of	45,300							
e V		Less direct expense		a b		1						
<del>ا</del> ۳		Net income or (loss)				J	-78,128					-78,128
Oth		Gross income from g See Part IV, line 19										
		Less direct expense Net income or (loss)		a b								
		Gross sales of invent		activit	iles <b>&gt;</b>	1						
		returns and allowand		а								
		Less cost of goods s		b		]						
	С	Net income or (loss)		ınven								
-	11:	Miscellaneous  PARKING INCOME	Revenue		Business Code 531390	-	951,625					951,625
		PARKING INCOME			331330		331,023					331,023
	b	EDUCATIONAL EVEN	ITS		923110		367,589		367,589			
	c											
	d	All other revenue .										
	е	Total. Add lines 11a	-11d		>		1 210 214					
	12	Total revenue. See	Instructions				1,319,214					
						6	53,487,789		640,161,905	<u> </u>		0 9,388,319

Form 990 (2017)				Page <b>10</b>
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	nizations must comp	lete column (A)	
Check if Schedule O contains a response or note to any	-	,	` ,	🗹
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	1,251,594	1,251,594		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	487,424	487,424		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	3,000	3,000		
4 Benefits paid to or for members				
Compensation of current officers, directors, trustees, and key employees	9,912,108	2,067,280	7,844,828	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	109,187,596	80,864,212	28,290,437	32,947
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	5,950,776	4,378,302	1,570,645	1,829
<b>9</b> Other employee benefits	18,230,696	13,726,059	4,499,097	5,540
<b>10</b> Payroll taxes	9,225,155	6,832,431	2,389,940	2,784
11 Fees for services (non-employees)				
a Management	27,989,979	11,945,657	16,044,322	
<b>b</b> Legal	509,485		509,485	
c Accounting	311,970		311,970	
<b>d</b> Lobbying	334,108		334,108	
e Professional fundraising services See Part IV, line 17	150,769			150,769
<b>f</b> Investment management fees	466,722		466,722	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	121,809,725	115,119,650	6,690,075	
12 Advertising and promotion	2,466,921	2,396,315	70,606	
13 Office expenses	7,061,900	4,492,038	2,524,676	45,186
• · · · · · · · · · · · · · · · · · · ·				

15,832,187

15,574,716

55,507

853,889

1,953,277

3,406,760

22,386,580

226,802,062

3,708,444

2,259,933

1,189,793

225,649

610,353,946

755,221

4,974,529

6,685,061

1,225,372

3,406,760

14,709,904

226,781,789

3,705,185

2,259,933

207,916

508,887,526

506,586

521,395

55,507

10,853,788

8,889,655

332,430

718,011

7,672,421

248,635

20,273

3,259

906,166

17,733

101,209,282

3,870

64

9,894

4,255

257,138

Form 990 (2017)

14 Information technology

**20** Interest . . .

23 Insurance . .

18 Payments of travel or entertainment expenses for any federal, state, or local public officials .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization

21 Payments to affiliates . . .

expenses on Schedule O )

d DUES & SUBSCRIPTIONS

a MEDICAL SUPPLIES

**b** BUSINESS TAXES

e All other expenses

c BAD DEBT

15 Royalties .

**17** Travel .

16 Occupancy .

20.690.147

11,092,738

4,733,995

150,080,353

323.224.639

6.082.105

9,001,786

647.980.104

54,127,740

241,949

103,700,931

158,070,620

482.032.194

4,581,701

3.295.589

489,909,484

647.980.104

Form **990** (2017)

(B) End of year

Page **11** 

# Check if Schedule O contains a response or note to any line in this Part IX .

Part II of Schedule L .

Notes and loans receivable, net . Inventories for sale or use .

Prepaid expenses and deferred charges Land, buildings, and equipment cost or other

basis Complete Part VI of Schedule D

Intangible assets . . . . .

Other assets See Part IV, line 11 .

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L . .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Investments-publicly traded securities .

Investments—other securities See Part IV, line 11 .

Total assets. Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

Less accumulated depreciation

1	Cash-non-interest-bearing	29,786,806	1	20,690,147
2	Savings and temporary cash investments	13,525,319	2	43,690,180
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	70,467,951	4	79,384,161
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	

306,464,836

156,384,483

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

voluntary employees' beneficiary organizations (see instructions) Complete

10a

10b

(A)

Beginning of year

29.786.806

8.778.234

3.902.068

137,305,864

309.010.459

7.323.209

13.029.742

593,129,652

46,197,444

107,301,156

153,860,582

432,800,067

3,173,414

3.295.589

439,269,070

593.129.652

361,982

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10c

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Assets or Fund

Net

29

30

31

32

33

34

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

3 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 5 5 

Check if Schedule O contains a response or note to any line in this Part XII . . . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Form 990 (2017)

**Reconcilliation of Net Assets** 

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Part XI

Part XII

Schedule O

☐ Separate basis

consolidated basis, or both ✓ Separate basis

Audit Act and OMB Circular A-133?

6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	40,000
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)	10	489,909,484
ar	XII Financial Statements and Reporting		

2a

2b

2c

3a

3b

Yes

Yes

Yes

Page **12** 

439,269,070

7.466.571

No

Nο

No

Form 990 (2017)

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 91-1935159

Name: SEATTLE CANCER CARE ALLIANCE

Form 990 (2017)

#### Form 990, Part III, Line 4a:

SCCA'S FOCUS IS TO SPEED THE TRANSFER OF NEW DIAGNOSTIC AND TREATMENT TECHNIQUES FROM THE RESEARCH SETTING TO PATIENT CARE THE HIGHLY INTEGRATED APPROACH TO CANCER RESEARCH AND TREATMENT AMONG SCCA PARTNER ORGANIZATIONS SUPPORTS THE FLOW OF SCIENTIFIC INFORMATION AMONG RESEARCHERS, CLINICIANS, AND PATIENTS, THEREBY ACCELERATING THE DEVELOPMENT OF NEW KNOWLEDGE AND TREATMENT OF VARIOUS CANCERS DURING THE YEAR ENDED JUNE 30, 2018, SCCA TREATED 7,919 NEW PATIENTS WITHIN THE CANCER AND BONE MARROWS/STEM CELL TRANSPLANT PROGRAMS SCCA ALSO HAD 82,534 CLINIC VISITS, 110,627 INFUSION HOURS, 12,465 RADIATION ONCOLOGY TREATMENTS, AND PERFORMED 62,580 IMAGING SCANS (SEE SCHEDULE 0)AS PART OF SCCA'S COMMITMENT TO ADVANCING THE STANDARD OF CANCER CARE, IT OFFERS MANY EDUCATIONAL OPPORTUNITIES FOR HEALTH CARE PROFESSIONALS OF ALL KINDS SEEKING THE SPECIALIZED KNOWLEDGE IN ONCOLOGY SETTINGS TO EARN CONTINUING EDUCATION CREDITS SCCA IS DESIGNATED AS AN INSTRUCTIONAL SITE FOR BACHELOR AND ADVANCED DEGREE CANDIDATES FROM SEVERAL INSTITUTIONS AROUND THE PUGET SOUND AREA IN ADDITION, SCCA HAS MANY EDUCATIONAL OFFERINGS FOR CANCER PATIENTS, CAREGIVERS, THEIR FAMILIES, AND CANCER SURVIVORS THE SCCA AFFILIATE NETWORK PROGRAM SUPPORTS SCCA'S

EDUCATIONAL OFFERINGS FOR CANCER PATIENTS, CAREGIVERS, THEIR FAMILIES, AND CANCER SURVIVORS THE SCCA AFFILIATE NETWORK PROGRAM SUPPORTS SCCA'S MISSION OF ADVANCING THE STANDARD OF CANCER CARE REGIONALLY AND BEYOND BY CONNECTING COMMUNITY-BASED PHYSICIANS AND HOSPITALS WITH THE LEADING RESEARCH TEAMS AND CANCER SPECIALISTS OF FRED HUTCH, SEATTLE CHILDREN'S AND UW MEDICINE, THE SCCA NETWORK FORGES PARTNERSHIPS TO WORK TOWARD A COMMON GOAL OF ELEVATING PATIENT CARE THE SCCA AFFILIATE NETWORK PROVIDES OUR COMMUNITY PARTNERS WITH A WEALTH OF RESOURCES, INCLUDING CONTINUING MEDICAL EDUCATION, CONSULTATIONS WITH SCCA PHYSICIANS ABOUT DIAGNOSIS AND TREATMENT PLANS, AND ACCESS TO CLINICAL RESEARCH PATIENTS WHO ARE TREATED FOR CANCER AT NETWORK MEMBER INSTITUTIONS HAVE ACCESS TO THE LATEST ADVANCEMENTS IN THE TREATMENT OF CANCER, PROVIDING THEM WITH WORLD-CLASS CARE CLOSE TO HOME

MEDICAL HOUSING FACILITY IT IS AN 80-ROOM FACILITY THAT PROVIDES AN AFFORDABLE HOME FOR CANCER PATIENTS AND THEIR FAMILIES WHO COME TO SEATTLE FOR EXTENDED TREATMENT WITH SCCA THE SIX-STORY "BUILT GREEN" BUILDING WAS DESIGNED TO ADDRESS PATIENTS" PHYSICAL, EMOTIONAL, AND LOGISTICAL CHALLENGES SCCA HOUSE IS LOCATED CLOSE TO THE SCCA OUTPATIENT CLINIC AND OFFERS SHUTTLE SERVICE TO THE SCCA CLINIC THE SCCA HOUSE OFFERS PATIENTS A HOME AWAY FROM HOME WITH FULLY FURNISHED SUITES WITH KITCHENETTES, LARGE COMMON KITCHEN AND DINING ROOM, EXERCISE ROOM, RESOURCE

SEATTLE CANCER CARE ALLIANCE, SCCA, OPERATES A HOUSING PROGRAM INCLUDING BOTH SCCA HOUSE AND PETE GROSS HOUSE SCCA HOUSE IS A TEMPORARY

CENTER AND (SEE SCHEDULE O) LIBRARY, THEATER, CHILDREN'S ROOM, MEDITATION ROOM, IN-ROOM SEPARATE CAREGIVER SLEEPING AREAS. FREE LAUNDRY 24

Form 990, Part III, Line 4b:

SHUTTLES THAT RUN TWICE DAILY TO A LOCAL GROCERY STORE

HRS/DAY, FREE WIRELESS INTERNET ACCESS, SECURE ENTRY, GARAGE AND PARKING, INFECTION CONTROL MEASURES, AS WELL AS A ROOFTOP GARDEN, SPONSORED EVENTS FOR PATIENTS AND FAMILIES, AND SOCIAL EVENTS THE COMMON AREAS SERVE AS MEETING CENTERS FOR OUR COMMUNITY PARTNERS SCCA HOUSE IS AN EXAMPLE OF SCCA'S COMMITMENT TO THE MISSION OF PROVIDING FAMILY CENTERED PATIENT CARE PETE GROSS HOUSE, DESIGNED SPECIFICALLY FOR PATIENTS RECOVERING FROM A STEM CELL OR BONE MARROW TRANSPLANT, IS A 70-UNIT APARTMENT BUILDING LOCATED LESS THAN ONE-HALF MILE FROM THE SCCA OUTPATIENT CLINIC AND OFFERS FREE SHUTTLE SERVICE TO THE SCCA CLINIC EACH APARTMENT IS FURNISHED AND HAS A WASHER/DRYER, DISHWASHER, MICROWAVE. RANGE. TELEVISION, DVD PLAYER, LINENS. AND A GENEROUSLY EQUIPPED KITCHEN WITH FULL-SIZE REFRIGERATOR ONE-AND TWO-BEDROOM

MICROWAVE, RANGE, TELEVISION, DVD PLAYER, LINENS, AND A GENEROUSLY EQUIPPED KITCHEN WITH FULL-SIZE REFRIGERATOR ONE-AND TWO-BEDROOM APARTMENTS ALSO HAVE QUEEN-SIZE SLEEPER SOFAS STUDIO APARTMENTS ALSO ARE AVAILABLE HUTCH SCHOOL FOR SCHOOL-AGE PATIENTS AND FAMILY MEMBERS IS CONVENIENTLY LOCATED ON THE FIRST FLOOR PATIENTS STAYING AT EITHER HOUSE CAN RIDE SHUTTLE SERVICE TO SCCA OUTPATIENT CLINIC AT THE CLINIC, SHUTTLES ARE AVAILABLE GOING TO AND FROM SCCA OUTPATIENT CLINIC TO UW MEDICAL CENTER AND SEATTLE CHILDREN'S PATIENTS ALSO HAVE ACCESS TO

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

and Independent Contractors

IMMEDIATE PAST CHAIR

ROBB BAKEMEIER

JACQUELINE CABE

**BRUCE CLURMAN** 

GERALD GRINSTEIN

DIRECTOR (THRU 2/18)

......

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR

**DEBORAH HAUG** 

	any hours	l	a dır	ecto	r/tr	ustee	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
RICHARD MCCUNE	5 00	×		×				0	0	0
CHAIR		_ ^		^					0	0
KAREN GLOVER VICE CHAIR	2 00	х		x				0	0	0
MIKE DELMAN TREASURER	3 50	х		х				0	0	0

KAREN GLOVER			l <sub>x</sub>			0	
VICE CHAIR		^			0	Ö	
MIKE DELMAN	3 50	l 🗸	v		0	0	
TREASURER		_ ^			0	ŭ	
KIMBERLY MCNALLY	2 00	×	v		0	0	
SECRETARY		_ ^				Ü	
CARL BEHNKE	2 00						

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation and a director/trustee\ any hours organizations from the organization

			organizations							
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
STEWART LANDEFELD DIRECTOR (FROM 4/18)	4 00	x						0	0	0
RUTH MAHAN DIRECTOR	2 00	х						0	0	0
LINDA MATTOX DIRECTOR	0 50	x						0	0	0
SANDY MELZER DIRECTOR	1 50	x						0	0	0
DDUCE DVM	1 00									

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**BRUCE PYM** DIRECTOR

**BROOKS RAGEN** 

STEVE STADUM

BRUDER STAPLETON

ALVIN WINTERROTH

RICHARD YARMUTH

DIRECTOR (FROM 3/18)

DIRECTOR

DIRECTOR

DIRECTOR

DIRECTOR (THRU 3/18)

......

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

			,		l					
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
NANCY DAVIDSON MD EXECUTIVE DIRECTOR AND PRESIDENT	45 00			x				1,273,027	0	0
NORMAN HUBBARD EXECUTIVE VP	55 00			х				948,024	0	165,779
JONATHAN TINGSTAD VP & CFO (THRU 10/17)	55 00			х				634,441	0	55,362
F MARC STEWART MD	55 00			x				515,591	0	0

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423,869

389,833

353,516

348,640

255,771

111,983

94,009

101,199

50,425

35,490

0

55 00

55 00

55 00

55 00

55 00

55 00

................

VP & CFO (THRU 10/17)

F MARC STEWART MD

VP, MEDICAL DIRECTOR

DEBORAH GENTZEN

......

VP, CHIEF STRATEGY OFFICER

VP, CHIEF INFORMATION OFFICER

VP, CHIEF QUALITY & VALUE OFFC

CHIEF NURSE EXEC, VP-CLIN OPS

DAVID ACKERSON

BARBARA JAGELS

AARON CRANE

THERESA MCDONNELL

VP & CFO (FROM 5/18)

DIR CORPORATE FINANCE

GRETCHEN HANNA

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the

(W- 2/1099-

organization and

28,045

27,304

14,480

14,342

26,732

0

(W-2/1099-

204,542

201,208

195,822

189,375

188,599

for related

55 00

55 00

55 00

55 00

55 00

................

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	MISC)	MISC)	related organizations
JOSEPH NORTON DIR FINANCE	55 00				×			239,040	0	38,582
MARIA GONZALEZ DIR RESEARCH INT (THRU 1/18)	55 00				×			234,607	0	39,314
KRISTINE LOGAN DIR OPERATIONS	55 00				×			209,309	0	28,447
THOMAS TSAI DIR CLINICAL OPS DIAG/THERAPY SVCS (THRU 1/18)	55 00				×			207,209	0	20,701
MOREEN DUDLEY DIR CLIN OPS, SUPPORTIVE SVCS	55 00				×			204,837	0	30,195

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Х

Х

Х

Х

DIAG/THERAPY SVCS (THRU 1/18)
MOREEN DUDLEY
DIR CLIN OPS, SUPPORTIVE SVCS

......

ALPHONSO EMERY

DIR SERVICE LINES

AVRIL MCDOWELL

STEPHANIE MAYS

GENERAL COUNSEL

ADA MOHEDANO

TAMI DEEB

DIR REVENUE CYCLE MGT

DIR CLINICAL OPS (THRU 7/17)

DIR CLIN ANALYTICS & BUS INTEL

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Estimated Average Reportable hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

and Independent Contractors

......

CORPORATE INTEGRITY OFFICER

......

OUTREACH/CCA NETWORK (THRU 8/17)

DIR CLINICAL OPERATIONS

CECILIA ZAPATA DIR STRAT

KATIE COLLEEN ANN MALETICH

DIR QUALITY & SAFETY

REGISTERED NURSE

DONNA KERN

CHAD HOGGARD

DIR IT SECURITY

PAUL HELMUTH

	for related organizations	25	=	₹	7	High	3	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related
	below dotted line)	Individual trustee or director	Institutional Trustee	10	y employee	Highest compensated	Former	·	•	organizations
MICHELLE HALL DIR PERFORMANCE EXCELLENCE	55 00				×			187,794	0	33,408
TIMOTHY EHLING DIR NURSING & CLIN OPS INTEG	55 00				×			183,884	0	38,503
HOLLY ROSENFELD DIR MARKETING	55 00				х			183,795	0	38,761

Х

Х

Х

Х

Х

26,072

25,795

37,275

24,011

14,281

28,091

34,647

0

180,562

176,175

169,203

168,315

165,741

179,044

DIR NORSING & CLIN OPS INTEG						
HOLLY ROSENFELD	55 00		v		183,795	
DIR MARKETING			Ĺ		163,793	
BRANDON JONES	55 00		v		183,079	
CHIEF TECHNOLOGY OFFICER					183,079	
TRACI PRANZINI	55 00					

55 00

55 00

55 00

55 00

55 00

. . . . . . . . . . . . . . . . . . .

......

................

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation compensation amount of other hours per person is both an officer week (list from the from related compensation from the

and Independent Contractors

MARIAN RICHARDSON

FRED APPLEBAUM MD

CHERYL WYMAN

ASSC DIR CLINICAL OPS

FORMER EXEC DIR & PRESIDENT

FORMER DIR DIAG/THERAPY SVCS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	and	a dir	ecto	r/tr	ustee	)	organization	organizations	from the	
	for related organizations below dotted line)		Institutional Trustee	Cēl	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)		organization and related organizations	
ARIAM ZERESENNAI REGISTERED NURSE	55 00					×		168,272	0	35,859	
GANSUVD BALGANSUREN CIL DIR	55 00					x		162,731	0	30,730	
	FF 00										

11,205

22,590

0

159,854

162,147

136,037

Х

Х

ARIAM ZERESENNAI	55 00			V	168,272	0	
REGISTERED NURSE					100,272	0	
GANSUVD BALGANSUREN	55 00				462 724		
CIL DIR				×	162,731	0	
DEBRA KIRKLEY	55 00			.,	160.066	0	
DIR MAGNET PROGRAM (THRU 7/17)				^	160,866	160,866 0	

55 00

12 00

0 00

efile	e GR/	APHIC prii	nt - DO NOT	PROCESS	As Filed Data -			ort						
SCI	ΙED	ULE A		Public (	Charity Statu	s and Pul	nlic Sunn	ort	OMB No 1545-0047					
	m 990		Com		ganization is a sect				2017					
90E	$(\mathbf{Z})$				4947(a)(1) nonexe  ▶ Attach to Form				201/					
•		the Treasury	▶ Info	rmation abou	it Schedule A (Form			ıctions is at	Open to Public Inspection					
lam	e of th	ne organiza CER CARE ALL						Employer identific	ation number					
LAII	LL CAIN	CEN CANE ALL	IANCL					91-1935159						
Pa					is (All organization			See instructions.						
_	rganız —		•		it is (For lines 1 thro	•								
1	Ш	•		•	sociation of churches									
2		A school de	escribed in <b>sec</b>	tion 170(b)(:	1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))							
3	<b>✓</b>	A hospital o	or a cooperativ	e hospital serv	rice organization desc	rıbed ın <b>section</b>	170(b)(1)(A)(	iii).						
4		name, city,	and state		ed in conjunction with									
5		(b)(1)(A)	(iv). (Complet	te Part II )	t of a college or unive				bed in <b>section 170</b>					
6	Ш	•	-	=	governmental unit de									
7		section 17	'0(b)(1)(A)(ı	vi). (Complete				init or from the gener	al public described in					
8	Ш		•		170(b)(1)(A)(vi)		•							
9					escribed in <b>170(b)(1)</b> se instructions Enter				ege or university or a					
0		from activit	ies related to income and u	its exempt fun Inrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (le mplete Part III )	taın exceptions,	and (2) no more	than 331/3% of its su	pport from gross					
1	П				exclusively to test fo	r public safety S	ee section 509	(a)(4).						
2		more public	cly supported o	organizations d	exclusively for the be described in <b>section 5</b> the type of supporting	<b>09(a)(1)</b> or <b>se</b>	ction <b>509</b> (a)(2	). See <b>section 509</b> (a						
a		<b>Type I.</b> A so	supporting org n(s) the powe	anization opera	ated, supervised, or co	ontrolled by its s	upported organi	zation(s), typically by						
b		manageme	nt of the supp		ervised or controlled in the sare									
С		Type III f	unctionally ir	n <b>tegrated.</b> A s	supporting organizatio ons) <b>You must com</b>				ted with, its					
d		functionally	integrated T	he organization	d. A supporting organi n generally must satis t IV, Sections A and	fy a distribution	requirement and							
e					ved a written determin		RS that it is a Ty	pe I, Type II, Type II	I functionally					
f	Enter		or Type III no of supported		integrated supporting	organización								
g				_	pported organization(	5)								
		lame of supp organization	ported	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)					
						Yes	No							
otal						1	ĺ		Ī					

instructions

	(Complete only if you che	cked the box o	on line 5, 7, 8, o	r 9 of Part I or i	f the organization	n failed to qual	ıfy under Part
	III. If the organization fa	ils to qualify un	ider the tests lis	ted below, pleas	se complete Part	· III.)	
S	ection A. Public Support		1	1			T
	Calendar year	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
1	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
•	line 4						
S	ection B. Total Support						
	Calendar year	(a)2013	<b>(b)</b> 2014	(c)2015	(d)2016	(e)2017	(f)Total
	(or fiscal year beginning in) ▶	(4)2020	(5)2011	(0)2015	(4)2010	(6)2017	(1)10001
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
_	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI )						
11	<b>Total support.</b> Add lines 7 through						
	10						
12	Gross receipts from related activities, e	tc (see instruction	ons)			12	•
	First five years. If the Form 990 is for			ard fourth or fifth	tay year as a sec		anization
	•	_			•	• • • • • •	_
_	check this box and stop here						
	ection C. Computation of Public						
	Public support percentage for 2017 (line			column (f))		14	
15	Public support percentage for 2016 Sch	edule A, Part II,	line 14			15	
<b>16</b> a	<b>33 1/3% support test—2017.</b> If the	organization did i	not check the box	on line 13, and lin	e 14 is 33 1/3% or	more, check this	box
	and stop here. The organization qualif	ies as a publicly s	supported organiza	ation			ightharpoons
b	33 1/3% support test-2016. If the	organization did	not check a box of	n line 13 or 16a, a	and line 15 is 33 1,	/3% or more, che	ck this
	box and <b>stop here.</b> The organization	qualifies as a pub	licly supported or	ranization			►□
173	10%-facts-and-circumstances test-				e 13. 16a. or 16b.	and line 14	
1/0	is 10% or more, and if the organization						
	in Part VI how the organization meets t						
	<u>-</u>			<b>-</b>			►□
	organization 10%-facts-and-circumstances test		rannization did ===	t chack a bay as !	no 12 165 166 -	or 17a and line	<b>-</b> -
b	15 is 10% or more, and if the organiza						
	Explain in Part VI how the organization						
	•			toot The orga	aaaa qaamiica c		▶□
	supported organization						

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Р	Support Schedule for						
	(Complete only if you cl the organization fails to						er Part II. If
Se	ection A. Public Support	quality under t	ine tests listed i	below, please co	ompiete Part II.,	)	
	Calendar year	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(6) 2015	(4) 2016	(e) 2017	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6 ) ection B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
ь	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI )						
13	Total support. (Add lines 9, 10c,						
14	11, and 12)  First five years. If the Form 990 is for	l r the organization	l 's first, second, th	L urd, fourth, or fift	l lax vear as a sec	ction 501(c)(3) o	l rganization.
	check this box and <b>stop here</b>			,,	,		▶ □
Se	ection C. Computation of Public S	Support Perce	ntage				
15	Public support percentage for 2017 (lin			column (f))		15	
16	Public support percentage from 2016 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr	nent Income	Percentage				
17	Investment income percentage for 201	7 (line 10c, colur	nn (f) divided by	lıne 13, column (f	·))	17	
18	Investment income percentage from 20	<b>016</b> Schedule A, I	Part III, line 17			18	
	<b>331/3% support tests—2017.</b> If the	organization did n	ot check the box	on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and s						ightharpoons
	33 1/3% support tests—2016. If the						. —
_	not more than 33 1/3%, check this box	-			· ·		ightharpoons
20	Private foundation. If the organization	-	-				ightharpoons

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	in section 309(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a	İ	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the	·	
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or		$\overline{}$	
	supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes		$\overline{}$	
		4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	ny supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you led 12a or 12b in Part I, answer (b) and (c) below			
	cnecked 12a or 12b in Part 1, answer (b) and (c) below			
b	e organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organizations  501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
		4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)			

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
```

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

```
9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization			
5	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the			
supporting organization was vested in the same persons that controlled or managed the supported organization(s)				
S	ection D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
s	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct  The organization satisfied the Activities Test. Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in <b>Part VI.</b></i> the role played by the organization in this regard	3b		

	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	)raani:	zatione	Pag
1	Check here if the organization satisfied the Integral Part Test as a qualifying true	_		Part VI) Soc
_	instructions. All other Type III non-functionally integrated supporting organization			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) $\frac{1}{2}$	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in	ntegrate	d Type III supporting or	ganization (see

Qualified set-aside amounts (prior IRS approval require			
Other distributions (describe in <b>Part VI</b> ) See instructio			
Total annual distributions. Add lines 1 through 6			
Distributions to attentive supported organizations to wh details in <b>Part VI</b> ) See instructions			
Distributable amount for 2017 from Section C, line 6			
Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(iii) Distributable Amount for 2017		
	Other distributions (describe in Part VI) See instruction  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to whose details in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see	Other distributions (describe in Part VI) See instructions  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to which the organization is respondetails in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see (i))	Other distributions (describe in Part VI) See instructions  Total annual distributions. Add lines 1 through 6  Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions  Distributable amount for 2017 from Section C, line 6  Line 8 amount divided by Line 9 amount  Section E - Distribution Allocations (see (i) Underdistributions

details in <b>Part VI</b> ) See instructions	Terraine organization is respons	sive (provide	
9 Distributable amount for 2017 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
а			
<b>b</b> From 2013			

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2017	Distributable Amount for 2017
Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
<b>b</b> From 2013			
c From 2014			
<b>d</b> From 2015			
e From 2016			
f Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			

Schedule A (Form 990 or 990-EZ) (2017)

i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

a Excess from 2013. . . . . . **b** Excess from 2014. . . . . c Excess from 2015. . . . . **d** Excess from 2016. . . . . e Excess from 2017. . . . .

instructions)

See instructions

3j and 4c 8 Breakdown of line 7

### Additional Data

#### Software ID: Software Version:

**EIN:** 91-1935159

Name: SEATTLE CANCER CARE ALLIANCE

Page 8

Schedule A (Form 990 or 990-EZ) 2017 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Part VI Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1,

Part IV. Section D. lines 2 and 3. Part IV. Section F. lines 1c. 2a. 2b. 3a and 3b. Part V. line 1. Part V. Section B. line 1e. Part V. ee

Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (instructions)	S:
Facts And Circumstances Test	_

SCHEDULE C

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493092008379

Open to Public

Department of the Treasury Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

EZ)

(Form 990 or 990-

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

**Inspection** 

f the		te Part I-A only n <b>Form 990, Part IV, Line 4, or Form 9</b> t have filed Form 5768 (election under s			
f the Pro	Section 501(c)(3) organizations that	t have NOT filed Form 5768 (election ur n Form 990, Part IV, Line 5 (Proxy Tax s), then	ider section 501(h	)) Complete Part II-B Do	not complete Part II-A
Nar	me of the organization ATTLE CANCER CARE ALLIANCE	·		Employer ide	ntification number
SEP	ATTLE CANCER CARE ALLIANCE			91-1935159	
Par	rt I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is	a section 527 organi	ization.
1	Provide a description of the organ "political campaign activities")	nization's direct and indirect political can	npaign activities in	Part IV (see instructions	for definition of
2	Political campaign activity expend	litures (see instructions)		<b>&gt;</b>	\$
3	Volunteer hours for political camp	• • • • • • • • • • • • • • • • • • • •			
	-	nization is exempt under sectio			
1	,	ax incurred by the organization under se		<b>▶</b>	\$
2	·	ax incurred by organization managers ui		•	\$
3	_	tion 4955 tax, did it file Form 4720 for t	nis year?		☐ Yes ☐ No
4a	Was a correction made?				🗌 Yes 🔲 No
b	If "Yes," describe in Part IV	nization is exempt under sectio	= F01(s) aves	ant costion E01/c)/2	
		led by the filing organization for section			) <u>.</u>
1 2	, ,	anization's funds contributed to other o			<b>&gt;</b>
	function activities			•	\$
3	Total exempt function expenditur	es Add lines 1 and 2 Enter here and or	Form 1120-POL,	line 17b ►	\$
4	Did the filing organization file For	m 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly deliver ee (PAC) If additional space is needed,	ount paid from the ed to a separate p	filing organization's funds olitical organization, such	Also enter the amount
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-
1					
2					
3					
4					
5					
6					
		.l			

2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures

	Form 5768 (election under section 501(h)).	(a)	$\overline{}$	(b)
For e	rach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity	Yes	No No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	1
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes	,	1
C	Media advertisements?		No	1
d	Mailings to members, legislators, or the public?		No	1
е	Publications, or published or broadcast statements?		No	1
f	Grants to other organizations for lobbying purposes?	Yes		82,870
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		47,650
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	ſ <u></u>
i	Other activities?	Yes		251,237
j	Total Add lines 1c through 1i			381,757
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	1
b	If "Yes," enter the amount of any tax incurred under section 4912			1
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		. Г	1
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		, Г	ĺ
Par	<b>TIII-A</b> Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	(5), oı	section	n
				Yes No
1	Were substantially all (90% or more) dues received nondeductible by members?		1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		3	3
	Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."	III-A,		
1	Dues, assessments and similar amounts from members	1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		1	
a	Current year	2a		
b	Carryover from last year	2b		
c	Total	2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	1	
5	Taxable amount of lobbying and political expenditures (see instructions)	5		
_	, , , , , , , , , , , , , , , , , , ,	التلك		

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Explanation LINE 1B SCCA MET WITH AND SENT CORRESPONDENCE TO FEDERAL AND STATE OFFICIALS REGARDING

Return Reference PART II-B, LINE 1

HEALTH CARE ISSUES SUCH AS MEDICARE, MEDICAID, AND INSURANCE POLICIES LINE 1F WASHINGTON STATE HOSPITAL ASSOCIATION REPRESENTS MEMBER INTERESTS ON LOCAL AND STATE LEVELS THIS AMOUNT REFLECTS DUES ALLOCATED TO LEGISLATIVE EFFORTS - \$41,052 LINE 1F ALLIANCE OF DEDICATED CANCER CENTERS REPRESENTS MEMBER INTERESTS AT THE NATIONAL LEVEL THIS AMOUNT REFLECTS DUES ALLOCATED TO LEGISLATIVE EFFORTS - \$41,818 LINE 1G SCCA EMPLOYEES MET WITH AND SENT CORRESPONDENCE TO FEDERAL AND STATE OFFICIALS REGARDING HEALTH CARE ISSUES SUCH AS MEDICARE, MEDICAID, AND INSURANCE POLICIES AMOUNT EXPENDED - \$47,650 LINE 11

COMPENSATION PAID TO HIRED LOBBYISTS TO MONITOR AND REVIEW LEGISLATION AT THE LOCAL, STATE, AND FEDERAL LEVELS AMOUNT EXPENDED - \$251,237 Schedule C (Form 990 or 990EZ) 2017 efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D** 

**Supplemental Financial Statements** 

DLN: 93493092008379 OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	of the organization ECANCER CARE ALLIANCE		' '
			91-1935159
art I			nds or Accounts.
	Complete if the organization answered "Y	es" on Form 990, Part IV, line 6.  (a) Donor advised funds	(b)Funds and other accounts
Tot	al number at end of year	(a) Donor advised funds	(b) Funds and other accounts
	· ·		
	gregate value of contributions to (during year) gregate value of grants from (during year)		
	gregate value at end of year		
	d the organization inform all donors and donor advis- ganization's property, subject to the organization's e		onor advised funds are the  Yes
ch	d the organization inform all grantees, donors, and d aritable purposes and not for the benefit of the dono ivate benefit?	r or donor advisor, or for any other pu	rpose conferring impermissible
rt I	Conservation Easements. Complete if t	he organization answered "Yes" o	n Form 990, Part IV, line 7.
Pu	rpose(s) of conservation easements held by the orga	anızatıon (check all that apply)	
	lacksquare Preservation of land for public use (e g , recreation	on or education) 🔲 Preservation	n of an historically important land area
	Protection of natural habitat	☐ Preservation	n of a certified historic structure
Г	Preservation of open space		
	emplete lines 2a through 2d if the organization held a	a qualified conservation contribution in	the form of a conservation
	sement on the last day of the tax year	qualified conservation contribution in	Held at the End of the Year
Tot	tal number of conservation easements		2a
Tot	tal acreage restricted by conservation easements		2b
Nu	mber of conservation easements on a certified histor	ric structure included in (a)	2c
	mber of conservation easements included in (c) acquucture listed in the National Register	ured after 8/17/06, and not on a histor	rıc 2d
	umber of conservation easements modified, transferr x year <b>&gt;</b>	ed, released, extinguished, or terminat	ted by the organization during the
Nι	ımber of states where property subject to conservati	on easement is located ▶	
	pes the organization have a written policy regarding to d enforcement of the conservation easements it hold		ndling of violations,
St	aff and volunteer hours devoted to monitoring, inspe	ecting, handling of violations, and enfor	
•			
►_ An	nount of expenses incurred in monitoring, inspecting \$	, handling of violations, and enforcing	conservation easements during the year
<b>▶</b> Do			ction 170(h)(4)(B)(i)
Do an In ba	\$	) above satisfy the requirements of sec servation easements in its revenue and e footnote to the organization's financia	ction 170(h)(4)(B)(i)  Yes No d expense statement, and
Do an In ba the	sees each conservation easement reported on line 2(d section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  Organizations Maintaining Collections Complete if the organization answered "Y	) above satisfy the requirements of sec servation easements in its revenue and e footnote to the organization's financia its s of Art, Historical Treasures, o es" on Form 990, Part IV, line 8.	r Other Similar Assets.
Do an In ba the If	sees each conservation easement reported on line 2(did section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  Organizations Maintaining Collections	servation easements in its revenue and e footnote to the organization's financiants of <b>Art, Historical Treasures, o</b> es" on Form 990, Part IV, line 8. 16 (ASC 958), not to report in its rever public exhibition, education, or resear	r Other Similar Assets.  The statement and balance sheet works of right in furtherance of public service,
In ba the	pes each conservation easement reported on line 2(d d section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  II Organizations Maintaining Collections Complete if the organization answered "Yeth the organization elected, as permitted under SFAS 1t, historical treasures, or other similar assets held fo	servation easements in its revenue and e footnote to the organization's financiants of a footnote to the organization's financiants of a fart, Historical Treasures, on established the footnote of the footno	r Other Similar Assets.  The statement and balance sheet works of right from furtherance of public service, tems  statement and balance sheet works of art,
Do an In ba the If art profit if his follows	pes each conservation easement reported on line 2(d d section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  I Organizations Maintaining Collections Complete if the organization answered "Yeston organization elected, as permitted under SFAS 1 the organization treasures, or other similar assets held for ovide, in Part XIII, the text of the footnote to its fina the organization elected, as permitted under SFAS 1 storical treasures, or other similar assets held for pull storical treasures, or other similar assets held for pull	servation easements in its revenue and e footnote to the organization's financiants of a footnote to the organization's financiants of a fart, Historical Treasures, on established the footnote of the footno	r Other Similar Assets.  nue statement and balance sheet works of rch in furtherance of public service, tems statement and balance sheet works of art, in furtherance of public service, provide the
Doc an In ba the thirt II If art pro If his following following the thirt II I I I I I I I I I I I I I I I I I	pees each conservation easement reported on line 2(d section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  Organizations Maintaining Collections Complete if the organization answered "Yithe organization elected, as permitted under SFAS 1 to, historical treasures, or other similar assets held fo ovide, in Part XIII, the text of the footnote to its finather organization elected, as permitted under SFAS 1 storical treasures, or other similar assets held for pullowing amounts relating to these items evenue included on Form 990, Part VIII, line 1	servation easements in its revenue and e footnote to the organization's financiants of a footnote to the organization's financiants of a fart, Historical Treasures, on established the footnote of the footno	rection 170(h)(4)(B)(i)  Yes No d expense statement, and all statements that describes  r Other Similar Assets.  nue statement and balance sheet works of right in furtherance of public service, tems statement and balance sheet works of art, in furtherance of public service, provide the
In ba the If art II If art II If his fold (i) R	pees each conservation easement reported on line 2(did section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports conlance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  Organizations Maintaining Collections Complete if the organization answered "Yithe organization elected, as permitted under SFAS 1 the organization elected, as permitted under SFAS 1 storical treasures, or other similar assets held for publication of the properties of the footnote to its finate the organization elected, as permitted under SFAS 1 storical treasures, or other similar assets held for publication amounts relating to these items  evenue included on Form 990, Part VIII, line 1 seets included in Form 990, Part X the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization received or held works of art, historical treasures, and the organization r	servation easements in its revenue and e footnote to the organization's financials of a footnote to the organization's financials of a footnote footnote. Treasures, of the serious of the serious footnotes of the serious financials of the serious footnotes	r Other Similar Assets.  The first and balance sheet works of the first and balance s
Do an In ba the If If art profile following If If In It In I	pees each conservation easement reported on line 2(did section 170(h)(4)(B)(ii)?  Part XIII, describe how the organization reports conlance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme  I Organizations Maintaining Collections Complete if the organization answered "Yethe organization elected, as permitted under SFAS 1 the organization elected, as permitted under SFAS 1 the organization elected, as permitted under SFAS 1 storical treasures, or other similar assets held for publication of the publication of the similar assets held for publication of the publicat	servation easements in its revenue and e footnote to the organization's financials of a footnote to the organization's financials of a footnote footnote. Treasures, of the serious of the serious footnotes of the serious financials of the serious footnotes	r Other Similar Assets.  The first and balance sheet works of the first and balance sheet works of the first and balance sheet works of the first and balance sheet works of the first and balance sheet works of the first and balance sheet works of the statement and balance sheet works of the first and balan

**d** Equipment .

	edule D (Form 990) 2017									Page <b>2</b>
Par	t IIII Organizations Maintaining Col	lections of Art, I	Historio	cal Tr	easu	res, or Other	Similar Ass	sets (conti	nued)	
3	Using the organization's acquisition, accession items (check all that apply)	n, and other records,	, check a	iny of t	he fol	lowing that are a	significant us	e of its coll	ection	
а	Public exhibition		d		Loan	or exchange prog	rams			
b	Scholarly research		e		Other					
c	Preservation for future generations									
4	Provide a description of the organization's col Part XIII	lections and explain	how the	y furth	er the	organization's ex	empt purpos	e ın		
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to						ılar	☐ Yes	□ N	o
Pai	rt IV Escrow and Custodial Arrange Complete if the organization answ X, line 21.		m 990,	Part	IV, lır	ne 9, or reporte	d an amour	nt on Form	990,	Part
1a	Is the organization an agent, trustee, custodi included on Form 990, Part X?	an or other intermed	liary for	contrib	utions	s or other assets	not	☐ Yes	□ N	o
ь	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowina	table			An	nount		_
c	Beginning balance	complete the fe				1c				_
d	Additions during the year					1d				_
e	Distributions during the year					1e				_
f	Ending balance					1f				_
<b>2</b> a	Did the organization include an amount on Fo	rm 990 Part X line	21 for e	scrow	or cus	stodial account lia	ıbılıtv?	П.,		_
b	If "Yes," explain the arrangement in Part XIII						ŕ	⊔ Yes		0
Pa	irt V Endowment Funds. Complete if	the organization	answere	ed "Ye	s" on	ı Form 990, Par	t IV, line 10	).		
_		(a)Current year	<b>(b)</b> Pr	or year		(c)Two years back			our yea	
	Beginning of year balance	3,716,219		3,233		1,089,458		87,202		906,178
	Contributions	169,812		383	,000	2,210,000	1	2,256		129,324
	Net investment earnings, gains, and losses	109,812		303	,403	-66,033		2,236		129,324
	Grants or scholarships									
	Other expenditures for facilities and programs									44,492
f	Administrative expenses	634			609					3,808
g	End of year balance	3,885,397		3,716	,219	3,233,423	1,0	89,458		987,202
2	Provide the estimated percentage of the curre		(line 1g	, colun	nn (a)	) held as				
а	Board designated or quasi-endowment ►	0 %								
b	Permanent endowment ► 100 000 %									
C		%								
_	The percentages on lines 2a, 2b, and 2c shou	•								
3а	Are there endowment funds not in the posses organization by	sion of the organizat	tion that	are he	eld and	d administered for	r the		Yes	No
	(i) unrelated organizations							3a(i)	Yes	-110
	(ii) related organizations							3a(ii)		No
b		is listed as required	on Sched	dule R	•			3b		
4	Describe in Part XIII the intended uses of the	organization's endo	wment f	unds						
Pai	rt VI Land, Buildings, and Equipmer Complete if the organization answ		m 990,	Part	IV, lır	ne 11a. See For	m 990, Par	t X, line 10	).	
	Description of property (a) Cost or oth (investme		or other	basis (o	ther)	(c) Accumulated o	epreciation	( <b>d</b> ) Bo	ok valu	е
1a	Land			19,96	1,534				19	9,961,534
	Buildings			159,60	3,448		72,992,937		86	5,610,511
	Leasehold improvements			9,38	3,294		6,541,431			2,841,863
	Equipment			109,31	2,314		71,081,189		38	3,231,125

8,204,246

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) ) .

2,435,320

150,080,353

5,768,926

	See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)		(b) Book value	Cos	(c) Method o st or end-of-ye	valuation ar market value
	al derivatives					
2) Closely- 3)Other	held equity interests	_				
<b>4</b> )						
3)						
E)						
))						
≣)						
·)						
G)						
٦)						
otal. (Colum	nn (b) must equal Form 990, Part X, col (B) line 12 )	•				
art VIII	Investments—Program Related.  Complete if the organization answered 'Yes' on Form 9	990, P	art IV, lı	ne 11c. See F	orm 990, Pai	t X, line 13.
	·		ook value		(c) Method o	
L)					se or end or ye	ar market value
2)						
3)						
4)						
5)						
5)						
7)						
B)						
9)						
otal. (Colum	nn (b) must equal Form 990, Part X, col (B) line 13 )					
Part IX	Other Assets. Complete if the organization answered 'Yes'	on For	m 990, Pa	rt IV, line 11d	See Form 990,	
	Other Assets. Complete if the organization answered 'Yes'  (a) Description	on For	m 990, Pa	rt IV, line 11d	See Form 990,	Part X, line 15  (b) Book value
-)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
1)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
1) 2) 3)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
2)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
2) 3) 1) 5)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
2) 3) 1) 5)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
(i) (i) (ii) (iii)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
(i) (i) (ii) (ii) (iii)		on For	m 990, Pa	rt IV, line 11d	See Form 990,	
(a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	(a) Description		m 990, Pa		See Form 990,	(b) Book value
1) 2) 3) 4) 5) 7) 33) 9)	imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer					(b) Book value
1) 2) 3) 4) 5) 7) 3) otal. (Colu	(a) Description		es' on Fo			(b) Book value
2) 3) 4) 5) 6) 7) 8) otal. (Colu	imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.		es' on Fo			(b) Book value
2) 3) 4) 5) 6) 7) 8) Part X .	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
2) 3) 5) 6) 7) 8) Part X) Federal (2)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
2) 3) 4) 5) 6) 7) 6) 6) 7) 6) 7) 6) 7) 6) 7) 7) 6) 7) 7) 7) 8) 7) 8) 8) 8)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
2) 3) 4) 5) 6) 7) 6) 6) 7) 6) 7) 6) 7) 6) 7) 7) 6) 7) 7) 7) 8) 7) 8) 8) 8)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
2) 3) 4) 5) 6) 7) 6) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 7) 6) 7) 6) 7) 6) 7) 8) 6) 7) 8) 8) 8) 8)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
1) 2) 3) 4) 5) 6) 7) 6) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 6) 7) 8) 6) 8) 8) 8) 8) 8) 8) 8) 8) 8) 8) 8) 8) 8)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
1) 2) 3) 4) 5) 6) 7) 6) 7) 6) 1) Federal   2) 3) 4) 5)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) otal. (Colu	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value
1) 2) 3) 4) 5) 6) 7) 8) 9)  otal. (Colu Part X  1) Federal 1  2) 3) 4) 5) 7)	(a) Description  Imn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization answer See Form 990, Part X, line 25.  (a) Description of liability		es' on Fo			(b) Book value

Part XI

2

а

b

d

5

1

2

c

d

3

4

b

5

Part XIII

See Additional Data Table

Schedule D (Form 990) 2017

Page 4

6,687,714

3,216,673

89,362

607,637,340

2,716,606

610.353.946

Schedule D (Form 990) 2017

650,271,116

#### 2e e 3 3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b . 4a 466,722

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

4b 2.749.951 b

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . .

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Add lines **4a** and **4b** . . . . . . c

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . . .

Donated services and use of facilities . . . . . .

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . Part XII

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Add lines **4a** and **4b** . . . . . . . . . . . . . .

**Supplemental Information** 

Donated services and use of facilities . . .

Other (Describe in Part XIII ) . . . . .

Add lines 2a through 2d . .

Return Reference

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

2a

2b

2c

2d

2a

2b

2c

2d

4a

4b

Explanation

12,000

77,362

466,722 2.249,884 2e

3

4c

5

7,335,227

-659.513

12.000

4c Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

653,487,789 607,726,702

Page <b>5</b>		Schedule D (Form 990) 2017
	ormation (continued)	Part XIII Supplemental Info
	Explanation	Return Reference

Schedule D (Form 990) 2017

# **Additional Data**

Software Version:

**EIN:** 91-1935159 Name: SEATTLE CANCER CARE ALLIANCE

# **Supplemental Information**

UN

Return Reference PART V, LINE 4

INCOME FROM PERMANENTLY RESTRICTED ENDOWMENT FUNDS IS USED FOR THE PURPOSE OF PROVIDING

Software ID:

Explanation

COMPENSATED PATIENT CARE, SUPPORTIVE CARE SERVICES AND RESEARCH INTEGRATION

<b>Supplemental Information</b>	
Return Reference	Explanation
PART X, LINE 2	SCCA HAS OBTAINED A DETERMINATION LETTER FROM THE INTERNAL REVENUE SERVICE INDICATING THAT IT IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE , EXCEPT FOR UNRELATED BUSINESS INCOME TAX SCCA RECOGNIZES THE EFFECT OF INCOME TAX POSIT IONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED RECOGNIZED INCOME TAX POSITIONS ARE MEASURED AT THE LARGEST AMOUNT THAT IS GREATER THAN 50% LIKELY OF BEING GREALIZED CHANGES IN RECOGNITION OR MEASUREMENT ARE REFLECTED IN THE PERIOD IN WHICH THE CHANGE IN JUDGMENT OCCURS

Supplemental Information	
Return Reference	Explanation
	BAD DEBT EXPENSE -2,259,933 RESTRICTED REVENUES RELEASED 1,588,871 FINANCIAL STATEMENT R ECLASS 10,049 CASH DONATION RECORDED AS IN-KIND AND CASH DONATION 1,500

Supplemental Information Return Reference Explanation GAIN/LOSS ON DISPOSAL OF FIXED ASSETS 1,978 DIRECT FUNDRAISING EXPENSES -117,840 RESTRICTED PART XI, LINE 4B - OTHER REVENUES RECEIVED 2,865,813 I ADJUSTMENTS

Supplemental Information Return Reference Explanation PART XII, LINE 2D - OTHER GAIN/LOSS ON DISPOSAL OF FIXED ASSETS -1,978 DIRECT FUNDRAISING EXPENSES 117,840 REVERSA ADJUSTMENTS L OF PRIOR YEAR GRANT EXPENSE -40,000 CASH DONATION RECORDED AS IN-KIND AND CASH DONATION 1,500

upplemental Information	
Return Reference	Explanation
PART XII, LINE 4B - OTHER ADJUSTMENTS	BAD DEBT EXPENSE 2,259,933 FINANCIAL STATEMENT RECLASS -10,049

Sι

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

DLN: 93493092008379 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

SCHEDULE G

(Form 990 or 990-EZ)

Attach to Form 990 or Form 990-EZ.

Inspection ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. Name of the organization **Employer identification number** SEATTLE CANCER CARE ALLIANCE 91-1935159 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities Check all that apply ✓ Solicitation of non-government grants ✓ Mail solicitations ✓ Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events ✓ In-person solicitations

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ✓ Yes 
☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrai custo cont contrib	Did ser have ody or rol of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
RESEARCH CENTER 1100 FAIRVIEW AVENUE NORTH	DEVELOPMENT AND GIFT PROCESSING	Yes	No No	3,982,865	150,769	3,832,096
SEATTLE, WA 98109						
-						
Total •			3,982,865	150,769	3,832,096	

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

AL, AK, AR, CA, CO, CT, FL, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV

2 Less Contributions	Sche	edule G (Form 990 or 990-EZ) 2017				Page <b>2</b>
Ca) Event #1   Ca) Event #2   Ca) Cher events   Ca) Can   Ca   Ca) Cher events   Cadd cal (a) through a cal (ca) Cal (a) through a cal (ca) Cal (a) through a cal (ca) Cal (a) Cal (	Pa	than \$15,000 of fundraising e	event contributions and			
CHANGER		gross receipts greater than p.	(a)Event #1	<b>(b)</b> Event #2	(c)Other events	Total events
1 Gross receipts   502,682   502,682   502,682   502,682   502,682   502,682   502,682   502,682   502,682   502,682   502,685   675,382   675,3			CHANGER	(event type)	(total number)	
1 Gross receipts	everne		(3.3.3.7)			
Some success in come (line 1 minus   45,300   455,300	ă	1 Gross receipts	502,682			502,682
Section   Sect		2 Less Contributions	457,382			457,382
Solution   Solution			·			45,300
Rent/facility costs		4 Cash prizes				
10 Direct expense summary Add lines 4 through 9 in column (d)	"	5 Noncash prizes				
10 Direct expense summary Add lines 4 through 9 in column (d)	JSe.	6 Rent/facility costs	26,656			26,656
10 Direct expense summary Add lines 4 through 9 in column (d)	eg.	7 Food and beverages	41,747			41,747
10 Direct expense summary Add lines 4 through 9 in column (d)	ற 8	8 Entertainment	13,257			13,257
10 Direct expense summary Add lines 4 through 9 in column (d)	E.	9 Other direct expenses	41,768			41,768
Caming   Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.    Caming   Cam	_	10 Direct expense summary Add lines 4 to	through 9 in column (d)			123,428
Caming   Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.    Caming   Cam		11 Net income summary Subtract line 10	) from line 3, column (d)		•	-78,128
2 Cash prizes	Pai		anization answered "Ye	es" on Form 990, Part I	V, line 19, or reported	
2 Cash prizes	verne		(a) Bingo		(c) Other gaming	(d) Total gaming (add col (a) through col (c))
4 Rent/facility costs	æ	1 Gross revenue				
4 Rent/facility costs	nses	2 Cash prizes				
4 Rent/facility costs	ă	3 Noncash prizes				
Yes	ect	4 Rent/facility costs				
6 Volunteer labor	<u> </u>	5 Other direct expenses				
7 Direct expense summary Add lines 2 through 5 in column (d)			☐ Yes%	☐ Yes%	☐ Yes %	
8 Net gaming income summary Subtract line 7 from line 1, column (d)		6 Volunteer labor	☐ No	☐ No	□ No	
9 Enter the state(s) in which the organization conducts gaming activities  a Is the organization licensed to conduct gaming activities in each of these states?  b If "No," explain  10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  10b If "Yes," explain		7 Direct expense summary Add lines 2	through 5 in column (d)		•	
a Is the organization licensed to conduct gaming activities in each of these states?  b If "No," explain  Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  Yes No  No  If "Yes," explain		8 Net gaming income summary Subtrac	t line 7 from line 1, colum	n (d)	•	
10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No  b If "Yes," explain	а	Is the organization licensed to conduct g	aming activities in each of			Yes No
Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  By If "Yes," explain	b	•				
			censes revoked, suspende			
	-					

Sche	dule G (Form 990 or 990-EZ) 2017				F	Page <b>3</b>
11	Does the organization conduct gaming	activities with nonmembers?		Yes	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gaming	ry or trustee of a trust or a member of a partnership or other entit	ΣY	□Yes	□No	
13	Indicate the percentage of gaming acti	vity conducted in				
а	The organization's facility		13	a		%
b	An outside facility		13	ь		%
14	Enter the name and address of the per	son who prepares the organization's gaming/special events books	and record	s		
	Name ►					
	Address •					
15a	Does the organization have a contract revenue?	with a third party from whom the organization receives gaming		□Yes	□No	
Ь		evenue received by the organization ► \$ a the third party ► \$	and the			
c	If "Yes," enter name and address of the	e third party				
	Name •					
	Address ►					
16	Gaming manager information					
	Name ►					
	Gaming manager compensation ▶ \$	······································				
	Description of services provided ►					
	☐ Director/officer	☐ Employee ☐ Independent contractor				
17	Mandatory distributions					
а	Is the organization required under state retain the state gaming license?	e law to make charitable distributions from the gaming proceeds to	)	□Yes	Пио	
b	Enter the amount of distributions requing the organization's own exempt activities.	red under state law distributed to other exempt organizations or spities during the tax year <b>&gt;</b> \$	pent	63		
Pai		on. Provide the explanations required by Part I, line 2b, col 5c, 16, and 17b, as applicable. Also provide any additional				s).
	Return Reference	Explanation				

Schedule G (Form 990 or 990-EZ) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493092008379 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** SEATTLE CANCER CARE ALLIANCE 91-1935159 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% ☑ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Νo Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 4,662,012 4,662,012 0 770 % b Medicaid (from Worksheet 3, column a) 58,444,411 24,767,982 33,676,429 5 540 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 63,106,423 24,767,982 38,338,441 6 310 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 4,634,212 2,204,993 2,429,219 0 400 % Health professions education (from Worksheet 5) 8,092,216 58,850 8,033,366 1 320 % Subsidized health services (from Worksheet 6) Research (from Worksheet 7) 11,874,633 73,908 11,800,725 1 940 % Cash and in-kind contributions for community benefit (from Worksheet 8) 1,312,852 1,312,852 0 220 % j Total. Other Benefits 25,913,913 2,337,751 23,576,162 3 880 % k Total. Add lines 7d and 7j 27,105,733 89,020,336 61,914,603 10 190 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2017

	during the tax year communities it serv	•	rait vi now its co	inimidinity building	activities pr	omote	d the health	OI LII	<b>C</b>	
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offs revenue		(e) Net communication building expenses		(f) Pero total ex	
1	Physical improvements and housing									
2	Economic development									
	Community support			5,401			5	,401		0 %
	Environmental improvements									
	Leadership development and craining for community members									
6 (	Coalition building									
	Community health improvement advocacy									
	Norkforce development									
9 (	Other									
	<sup>rotal</sup> Bad Debt, Medica	ro & Collection	Bractices	5,401			5	,401		0 %
	t III Bad Debt, Medica ion A. Bad Debt Expense	re, & Collection	Practices						Yes	No
1	Did the organization report b	· ·	accordance with Hea	thcare Financial Mar	nagement Ass	ociation	n Statement	1	Yes	110
2	Enter the amount of the orga methodology used by the org			Part VI the	2		2,259,933			
3	Enter the estimated amount			attributable to patien			2,259,955			
	eligible under the organization methodology used by the organization including this portion of bad	n's financial assistar janization to estimat	nce policy Explain in e this amount and t	Part VI the	for					
4	Provide in Part VI the text of	the footnote to the	organization's financ		3 describes bad	debt e	xpense or the			
	page number on which this fo	ootnote is contained	in the attached fina	ncıal statements						
	ion B. Medicare	5 M. d	-d DCII d IME\		1 - 1		116 065 004			
5	Enter total revenue received	,	-		5		116,965,884			
6 7	Enter Medicare allowable cos Subtract line 6 from line 5 T	<del>-</del>			7		130,864,625 -13,898,741			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	t to which any shorti osting methodology	fall reported in line		as community					
	Cost accounting system	_	to charge ratio	☐ Othe	er					
Sect	ion C. Collection Practices									
9a b	Did the organization have a v If "Yes," did the organization contain provisions on the coll Describe in Part VI	's collection policy th	at applied to the lai	gest number of its p		-	· · · - I	9a 9b	Yes Yes	
Pa	rt IV Management Com	panies and Joint	Ventures							l
	<b>(ብ) l</b> ed y ይያ ይያ ይያ ይያ ph	cers, directors, trus <b>tees</b>	DESYRPTIBLY YES तीवारी activity of entity	profit	ganzation's % or stock nership %	trı emp	officers, directors, ustees, or key loyees' profit % ock ownership %	pro	e) Physic ofit % or ownershi	stock
1								+		
2										
3										
4										
								1		
6										
6 7										
6 7 8										
6 7 8										
6 7 8 9										
5 6 7 8 8 9 10 11										

Schedule H (Form 990) 2017										Page
Part V Facility Information										
Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?	Licensed hospital	General medical	Children s hospita	Teaching hospital	Oritical access hospital	Research facility	ER-24 hours	ER-other		
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	3_	& surgical	ฌ	2.	ospital				Other (describe)	Facility reporting group
See Additional Data Table										
									Schedule	H (Form 990) 2017

Facility Information (continued)

No

Yes

Page 4

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Community Health Needs Assessment

Section B. Facility Policies and Practices

Part V

Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):

Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?

 ${f b}$  If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .

Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

If "Yes" (list url) HTTPS //WWW SEATTLECCA ORG/COMMUNITY-BENEFIT

hospital facilities? \$

1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	<b>1</b>		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
	a 🗹 A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	d How data was obtained			
	e 🗹 The significant health needs of the community			
	f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h 🗹 The process for consulting with persons representing the community's interests			
	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
4	j  Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 <u>15</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		No
	b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	a Mospital facility's website (list url) HTTPS //WWW SEATTLECCA ORG/COMMUNITY-BENEFIT			
	b Other website (list url)			
	c ☑ Made a paper copy available for public inspection without charge at the hospital facility			
	d ☐ Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	

SEATTLE CANCER CARE ALLIANCE

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10 Yes

10b

12a

12b

No

Yes

Page 5

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group

SEATTLE CANCER CARE ALLIANCE

	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	3 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care	? <b>13</b>	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 0000000000	000 %		
	and FPG family income limit for eligibility for discounted care of 300 00000000000 %			
	b ☑ Income level other than FPG (describe in Section C)			
	C ☑ Asset level			
	d 🗹 Medical indigency			
	e ☑ Insurance status			
	f ☑ Underinsurance discount			
	g 🗹 Residency			
	h ✓ Other (describe in Section C)		١.,	
	4 Explained the basis for calculating amounts charged to patients?	14	Yes	
15	<b>5</b> Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) exp method for applying for financial assistance (check all that apply)	plained the		
	a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her applications.			
	<b>b</b> ✓ Described the supporting documentation the hospital facility may require an individual to submit as part of her application	is or		
	c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about FAP and FAP application process	it the		
	d ✓ Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
	e ☐ Other (describe in Section C)			
16	<b>6</b> Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ✓ The FAP was widely available on a website (list url)  SEE PART V, SECTION C			
	b ☑ The FAP application form was widely available on a website (list url) SEE PART V, SECTION C			
	c ☑ A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SECTION C			
	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by ma	ıl)		
	e ☑ The FAP application form was available upon request and without charge (in public locations in the hospital fi	acılıty		
	f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in t	he		
	hospital facility and by mail)	FAD b		
	g ☑ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public other measures reasonably calculated to attract patients' attention	displays or		
	h 🗹 Notified members of the community who are most likely to require financial assistance about availability of t			
	i ☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary lang spoken by LEP populations	guage(s)		
	j ☐ Other (describe in Section C)			
	J La Other (describe in Section C)	l l		

**Billing and Collections** 

Page **6** 

SEATTLE CANCER CARE ALLIANCE

Na	ame of hospital facility or letter of facility reporting group			
			Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	a Reporting to credit agency(ies) b Selling an individual's debt to another party			
	Selling an individual's dept to another party			
	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
	d   Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
	f $oxdot$ None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	© ☐ Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous			
	bill for care covered under the hospital facility's FAP			
	d 🗌 Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
	a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs			
	b 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
	c ☑ Processed incomplete and complete FAP applications			
	d ☑ Made presumptive eligibility determinations			
	e ✓ Other (describe in Section C)			
	f None of these efforts were made			
Po	olicy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why		103	
	a ☐ The hospital facility did not provide care for any emergency medical conditions			
	b The hospital facility's policy was not in writing			
	C $\square$ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d U Other (describe in Section C)	í I		l

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d ✓ The hospital facility used a prospective Medicare or Medicaid method

a 🗌	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month	!		
	period	!		
ь 🗌	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c 🗌	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month			
	period	1 /	1	

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance 23 No If "Yes," explain in Section C 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any 24 No If "Yes," explain in Section C

Schedule H (Form 990) 2017	Page <b>8</b>
Part V Facility Information (cont.	inued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e,	n for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each pup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2017

Sche	dule H (Form 990) 2017	Page <b>9</b>
Pa	rt V Facility Information (continued)	
	tion D. Other Health Care Facilities That Are Not L in order of size, from largest to smallest)	icensed, Registered, or Similarly Recognized as a Hospital Facility
How	many non-hospital health care facilities did the organiz	zation operate during the tax year?
Nam	ne and address	Type of Facility (describe)
1	1 - SEATTLE CANCER CARE ALLIANCE 825 EASTLAKE AVENUE E SEATTLE, WA 98109	HOSPITAL BASED OUTPATIENT CLINIC
2	2 - SCCA AT EVERGREEN HEALTH 12040 NE 128TH STREET KIRKLAND, WA 98034	HOSPITAL BASED OUTPATIENT CLINIC
3	3 - SEATTLE CANCER CARE ALLIANCE HOUSE 207 PONTIUS AVENUE N SEATTLE, WA 98109	TEMPORARY MEDICAL HOUSING FACILITY
4	4 - SCCA NWH MED ONC & RAD ONC CLINIC 1560 N 115TH ST - SUITE G-16 SEATTLE, WA 981338498	HOSPITAL BASED OUTPATIENT CLINIC
5		
6		
7		
8		
9		
10		
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Part VI Supplemental Information

Provide the following information

Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs

	financial assistance policy
4	<b>Community information.</b> Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
5	<b>Promotion of community health.</b> Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's

	organization and its affiliates in promoting the health of the communities served
7	<b>State filing of community benefit report.</b> If applicable, identify all states with which the organization, or a related organization, files a community benefit report

reported in Part V, Section B

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Form and Line Reference	Explanation
PART I, LINE 3C	IN ACCORDANCE WITH WAC 246-453-040 AND SUBJECT TO SCCA FINANCIAL RESOURCES, PATIENTS WILL BE ELIGIBLE TO BE CONSIDERED FOR CHARITY CARE IF THEY SUBMIT THE NECESSARY APPLICATION AND IF THE PARTY RESPONSIBLE FOR PAYMENT HAS A FAMILY INCOME AT OR BELOW 300% OF THE FEDERAL POVERTY STANDARD AS ADJUSTED FOR FAMILY SIZE IF THE PARTY RESPONSIBLE FOR PAYMENT HAS A FAMILY INCOME AT OR BELOW 200% OF THE FEDERAL POVERTY STANDARD AS ADJUSTED FOR FAMILY SIZE, THE PATIENT WILL BE ELIGIBLE FOR CHARITY CARE IN THE AMOUNT EQUAL TO THE UNPAID BALANCE REMAINING AFTER ALL SOURCES OF THIRD PARTY COVERAGE AND SPONSORSHIP HAVE BEEN EXHAUSTED FOR THOSE WHOSE INCOME ARE BETWEEN 200% AND 300% OF THE FEDERAL POVERTY STANDARD, ADDITIONAL ASSISTANCE RESPONSIBLE PARTIES WHOSE INCOME EXCEEDS 300% OF THE FEDERAL POVERTY STANDARD AS ADJUSTED FOR FAMILY SIZE

	WHOSE INCOME EXCEEDS 300% OF THE FEDERAL POVERTY STANDARD AS ADJUSTED FOR FAMILY SIZE BUT WHO HAVE INCURRED CATASTROPHIC ACCOUNT BALANCES AFTER ALL SOURCES OF THIRD PARTY COVERAGE AND SPONSORSHIP WILL BE CONSIDERED FOR CHARITY CARE ON A CASE BY CASE BASIS	
PART I, LINE 6A	SCCA PREPARES AN ANNUAL REPORT EVERY YEAR AND IT INCLUDES THE COMMUNITY BENEFIT REPORT INFORMATION IT IS MADE AVAILABLE TO THE PUBLIC AT THE FRONT DESK AND ON OUR WEBSITE SCCA'S COMMUNITY BENEFIT INFORMATION IS NOT DISCLOSED IN A REPORT PREPARED BY A RELATED ORGANIZATION	

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
PART I, LINE 7	SCCA UTILIZED WORKSHEET 2 TO ARRIVE AT A COST TO CHARGE RATIO FOR COMPLETING LINE 7

THERE ARE NO PHYSICIAN CLINIC EXPENSES INCLUDED

PART I. LINE 7G

Form and Line Reference	Explanation
PART I, LN 7 COL(F)	BAD DEBT EXPENSE INCLUDED IN FORM 990, PART IX IS \$2,259,993 IT WAS SUBTRACTED UTILIZING WORKSHEET 1 FROM THE TOTAL ON FORM 990 PART IX TO ARRIVE AT THE DENOMINATOR USED TO CALCULATE THIS COLUMN
PART III, LINE 2	DISCOUNTS ON PATIENT ACCOUNTS PRIOR TO BAD DEBT STATUS FOR A PATIENT WHO HAS INSURANCE, CONTRACTUAL ADJUSTMENTS ARE APPLIED TO THE ACCOUNT BASED ON THE INSURANCE COMPANY CONTRACT IN FORCE THE REMAINING SELF PAY AMOUNTS ARE NOT FURTHER ADJUSTED FOR A PATIENT WITH NO INSURANCE, A 10% DISCOUNT IS APPLIED AT TIME OF SERVICE NO OTHER SPECIFIC DISCOUNTS ARE MADE TO PATIENT ACCOUNTS AMOUNTS WRITTEN OFF TO BAD DEBT EXPENSE REPRESENT THE UNPAID BALANCE AFTER INSURANCE CONTRACTUAL ADJUSTMENT, OR SELF PAY DISCOUNT, AND ANY PAYMENTS RECEIVED ONCE AN ACCOUNT IS IN BAD DEBT STATUS, ANY PAYMENTS RECEIVED ON A PATIENT ACCOUNT CONTINUE TO REDUCE THE OUTSTANDING PATIENT ACCOUNT LIABILITY ESTIMATED AMOUNT FOR PATIENTS WHO 'WOULD QUALIFY' FOR FINANCIAL ASSISTANCE THE SCCA IDENTIFIES PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE AND THE ACCOUNT IS DESIGNATED AS FINANCIAL ASSISTANCE WITHIN THE PATIENT ACCOUNTING SYSTEM ALL OTHER ACCOUNTS ARE EVALUATED OVER A PERIOD OF TIME THROUGH A SERIES OF CRITERIA BEFORE

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DESIGNATION AS BAD DEBT BECAUSE SCCA IS A SPECIALTY HOSPITAL TREATING CANCER PATIENTS,

SCCA MAKES EVERY EFFORT IN COMMUNICATING WITH OUR PATIENTS THE PROGRAMS AND FINANCIAL ASSISTANCE POLICIES AVAILABLE TO ITS PATIENT POPULATION BEFORE, DURING, AND AFTER

TREATMENT IS RECEIVED

Form and Line Reference	Explanation
PART III, LINE 3	PART III LINE 3 IS BLANK FOR SCCA COMMUNITY BENEFIT SCCA BELIEVES THAT BAD DEBT EXPENSE SHOULD BE INCLUDIBLE IN THE CALCULATION OF THE COMMUNITY BENEFIT SCCA PROVIDED TREATMENT TO THOSE PATIENTS UNABLE TO PAY THEIR BILL IF SCCA DID NOT TREAT THESE PATIENTS, THEY WOULD BE TREATED BY SOMEONE ELSE IN THE COMMUNITY OR THROUGH A GOVERNMENTAL UNIT
PART III, LINE 4	SCCA'S AUDITED FINANCIAL STATEMENTS FOOTNOTE 10(E) BAD DEBT READS AS FOLLOWS FOR PATIENTS THAT DO NOT QUALIFY FOR FINANCIAL ASSISTANCE, SCCA RECOGNIZES REVENUE ON THE BASIS OF ITS STANDARD RATES FOR SERVICES PROVIDED (OR ON THE BASIS OF DISCOUNTED RATES, IF NEGOTIATED OR PROVIDED BY POLICY) ON THE BASIS OF HISTORICAL EXPERIENCE, A PORTION OF

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PROVIDED

SCCA'S PATIENTS WILL BE UNABLE OR UNWILLING TO PAY FOR THE SERVICES PROVIDED THUS, SCCA

RECORDS A PROVISION FOR BAD DEBTS RELATED TO PATIENTS IN THE PERIOD THE SERVICES ARE

Tottil and Ellie Reference	Explanation
PART III, LINE 8	SCCA COMPLETED PART III, LINE 6 USING THE ALLOWABLE COSTS FROM THE AS-FILED MEDICARE COST REPORT FOR FY18 THE METHODOLOGY USED TO COMPLETE THE MEDICARE COST REPORT WAS BASED
	ON THE CMS PROVIDER REIMBURSEMENT MANUAL PUB 15 IN ADDITION TO MEDICARE AMOUNTS REPORTED ON THE MEDICARE COST REPORT, SCCA HAS A NON-MEDICARE COST REPORT FEE SCHEDULE
	AND MEDICARE MANAGED CARE THE NON-MEDICARE COST REPORT FEE SCHEDULE AND THE MANAGED
	CARE REVENUES ARE BASED ON THE REIMBURSEMENT RECEIVED FROM MEDICARE THE COSTS ARE  DERIVED USING THE RATIO OF COST TO CHARGES FROM THE AS FILED MEDICARE COST REPORT. THE

Evolunation

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Form and Line Reference

TABLE BELOW REFLECTS SCCA'S TOTAL REVENUES AND EXPENSES ATTRIBUTABLE TO ALL OF SCCA'S MEDICARE PROGRAMS PART III, NON-COST REPORT TOTAL SECTION B FEE SCHED MANAGED CARE MEDICAREMEDICARE REVENUE \$116,965,884 \$1,105,004 \$26,026,281 \$144,097,169MEDICARE EXPENSE \$130,864,625 \$2,286,437 \$28,699,483 \$161,850,545SHORTFALL (\$13,898,741) (\$1,181,433)

(\$2,673,202) (\$17,753,376)SCCA CONSIDERS THE SHORTFALL ON MEDICARE SERVICES TO BE 100% COMMUNITY BENEFIT HAD SCCA NOT DELIVERED THE SERVICES, THE SERVICES AND FINANCIAL LOSS

WOULD FALL TO ANOTHER COMMUNITY HOSPITAL

PART III, LINE 9B PATIENTS WHO HAVE BEEN APPROVED FOR 100% CHARITY ARE REMOVED FROM THE COLLECTIONS WORKFLOW SO THEIR ACCOUNTS WILL NOT BE SENT TO COLLECTIONS

Form and Line Reference	Explanation
PART VI, LINE 2	SEATTLE CANCER CARE ALLIANCE (SCCA) IS A SPECIALTY HOSPITAL DEDICATED TO PROVIDE STATE-OF-THE-ART PATIENT AND FAMILY CENTERED CARE, SUPPORT THE CONDUCT OF CANCER CLINICAL RESEARCH AND EDUCATION, ENHANCE ACCESS TO IMPROVED CANCER INTERVENTIONS AND ADVANCE THE STANDARD OF CANCER CARE, REGIONALLY AND BEYOND IT BRINGS TOGETHER THE PHYSICIANS FROM THE FRED HUTCHINSON CANCER RESEARCH CENTER, SEATTLE CHILDREN'S HOSPITAL, AND THE UNIVERSITY OF WASHINGTON FOCUSED ON FORMULATING AND DELIVERING THE BEST CANCER TREATMENTS AVAILABLE OUR NEEDS ASSESSMENT STRATEGY IS TO ANALYZE WHERE AND WHAT TYPE OF CANCER IS OCCURRING, DETERMINE WHERE COMPELLING SCIENCE EXISTS, AND MAKE INVESTMENTS TO GROW THESE PROGRAMS SCCA IN CONJUNCTION WITH FRED HUTCHINSON CANCER RESEARCH CENTER, UNIVERSITY OF WASHINGTON, AND SEATTLE CHILDREN'S REVIEWS THE OCCURRENCE RATES IN THE TYPES OF CANCERS IN COMPARISON TO WHERE RESEARCH DOES NOT EXIST AND MAKES STRATEGIC INVESTMENTS TO DEVELOP SCIENCE, BREAKTHROUGHS, AND TREATMENTS IN AREAS OF CANCER NOT BEING PURSUED BY OTHERS WITH THE COMBINED EFFORTS OF ALL THREE INSTITUTIONS, STATE OF THE ART RESEARCH IS CONDUCTED, DELIVERED TO OUR PATIENT POPULATION, AND SHARED WITH THE COMMUNITY
PART VI, LINE 3	PATIENTS REQUESTING INFORMATION ABOUT FINANCIAL ASSISTANCE ARE GIVEN A BROCHURE DESCRIBING THE FINANCIAL PROGRAMS AVAILABLE ALONG WITH CONTACT INFORMATION FOR SCCA RESOURCES A FINANCIAL COUNSELOR IS AVAILABLE FREE OF CHARGE TO HELP PATIENTS REVIEW THEIR INFORMATION AND TO HELP COMPLETE THE NECESSARY PAPERWORK TO APPLY FOR

FINANCIAL ASSISTANCE POLICY IS ALSO SUMMARIZED IN A PLAIN LANGUAGE SUMMARY IN ENGLISH AND 3 OTHER LANGUAGES ON THE WEBSITE AND IS AVAILABLE THROUGHOUT THE CLINIC

ASSISTANCE INTERPRETER SERVICES ARE AVAILABLE IF NEEDED TO HELP SCCA'S WEBSITE HAS A LIST OF OUTSIDE RESOURCES AVAILABLE TO PATIENTS IN NEED OF ASSISTANCE SCCA'S WEBSITE HAS ITS FINANCIAL ASSISTANCE POLICY AVAILABLE IN ENGLISH, AND 3 OTHER LANGUAGES THE SCCA'S

990 Schedule H, Supplemental Information

# PART VI, LINE 4 PART VI, LINE 4 SCCA IS LOCATED IN SE PRIMARILY LOCATED IN WORLD SCCA REPRESE CARE AND CURES IN TH WE EXIST TO MOVE PAT CLOSER TO DISCOVERY REAL DIFFERENCE CAN BOLD AND INVENTIVE A OF THAT, WE SEE PATIE DEVOTED COLLABORATI WORKING TOGETHER IT PATIENTS IS ESSENTIAL INTERSECTION OF COM

Explanation

Expla Explanation

PART VI, LINE 5

ELINICS ARE LOCATED IN BIGHT COUNTIES IN WASHINGTON STATE THE SCCA SELATIONSHIP WITH SEA MAR IS TO PROVIDE CLINICAL EDUCATION OPPORTUNITIES FOR PRINARY CARE PROVIDERS AS WELL AS COMMUNITY OUTREACH IN THE AREAS OF EARLY DETECTION AND PREVENTION OF CANCER SEATORS. WELL AS COMMUNITY OUTREACH IN THE AREAS OF EARLY DETECTION AND PREVENTION OF CANCER SEATORS. WELL AS COMMUNITY OUTREACH IN THE AREAS OF EARLY DETECTION AND PREVENTED, OWNERFUL IMPACT ON THE HEAT HE PROVIDERS AS WELL AS COMMUNITY OUTREACH IN THE AREAS OF EARLY DETECTION AND PREVENTED, DIAGNOSED, AND TREATED AROUND THE WORLD OUR CONTRIBUTION IS DEEP, BECAUSE SCCA BRINGS TOGETHER THE BEST TALENT OF THREE WORLD-RENOWNED MEDICAL CENTERS-FRED HUTCH, UM WEDICINE, AND SEATTLE CHILDREN'S-TO PIONEER NEW RESEARCH, AND THEN RAPIDLY APPLY OUR FINDINGS IN A CLINICAL SETTING WE ARE ONE TEAM DEDICATED TO PROVIDING THE BEST POSSIBLE CARE WITH THE BEST POSSIBLE OUTCOME FOR PATIENTS OUR CONTRIBUTION IS BROAD, BECAUSE WE HAVE UNPARALLELED RESOURCES TO SHARE WHAT WE KNOW THROUGH THE EDUCATION OF POCTORS, NURSES, AND SCIENTISTS, PUBLICATION IN LEADING MEDICAL JOURNALS, AND SPECIALIZED TRAINING AND SYMPOSIA FOR MEDICAL PROVIDING THE EDUCATION OF POCTORS, NURSES, AND SCIENTISTS, PUBLICATION IN LEADING MEDICAL JOURNALS, AND SPECIALIZED TRAINING AND SYMPOSIA FOR MEDICAL PROVIDING MEDICAL FOR THE PROVIDING MEDICAL PROVIDING MEDICAL EDUCATION (CME) IN OUR REGION WITH THAT BRACKGROUND AS CONTEXT, THERE ARE FOUR KEY AREAS IN WHICH SCCA HAS MADE A PARTICULARLY STRONG CONTEXT, THERE ARE FOUR KEY AREAS IN WHICH SCCA HAS MADE A PARTICULARLY STRONG CONTEXT, THERE ARE FOUR THE WARD AND AS THE AREA OF THE PROVIDE OF CANCER CHILD THE WORLD AND AS THE AREA OF THE PROVIDE OF CANCER CHILD THE WORLD AS CONTEXT. THE REST AND SEARCH PROVIDED OF CANCER CHILD THE WORLD AS CONTEXT. THE REST AND AS A CHILD THE WORLD AS CONTEXT. THE REST AND AS A CHILD THE WORLD AS CONTEXT. THE PROVIDE OF CANCER CHILD THE WORLD FOR THE WARD AS CONTEXT. THE WARD AS CONTEXT OF THE WARD AS CONTEXT. THE WARD AS CONTEXT OF

Form and Line Reference	Explanation
PART VI, LINE 6	SCCA IS NOT PART OF AN AFFILIATED HEALTH CARE SYSTEM
PART VI, LINE 7	WA REQUIRES THE SCCA TO HAVE ITS CHNA INFORMATION AVAILABLE ON ITS WEBSITE 15 DAYS FOLLOWING THE FILING OF ITS FORM 990 WITH THE IRS ALSO, WA STATE HAS IMPLEMENTED ITS OWN COMPENSATION REPORTING REQUIREMENTS WHICH CAN BE THE IRS FORM 990 SCHEDULE J OR USE OF THE WA FORM SCCA HAS COMPLIED WITH THE COMPENSATION REPORTING REQUIREMENTS AND HAS COMPLIED WITH THE ADDITIONAL CHNA REPORTING REQUIREMENTS

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# **Additional Data**

**Software ID:** 

**Software Version:** 

**EIN:** 91-1935159

Name: SEATTLE CANCER CARE ALLIANCE

·			$\Box$			П	l m	Ш		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?	censed hospital	General medical & surgical	Children a hoapital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
Name, address, primary website address, and		ē			5					F:::
state license number		<u> </u>							Other (Describe)	Facility reporting group
1 SEATTLE CANCER CARE ALLIANCE 1959 NE PACIFIC STREET SEATTLE, WA 98195 WWW SEATTLECCA ORG HAC FS 00000204	X			x					ACUTE CARE HOSPITAL	

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

Form and Line Reference	Explanation				
SEATTLE CANCER CARE ALLIANCE	PART V, SECTION B, LINE 5 IN TOTAL, WE REACHED OUT TO MORE THAN 40 INDIVIDUALS AT ORGANIZATIONS REPRESENTING STATE, COUNTY, AND TRIBAL GOVERNMENT HEALTH PROGRAMS, CANCER ADVOCACY GROUPS, CANCER RESOURCE AND SUPPORT GROUPS, COMMUNITY HEALTH CENTERS, HOSPITALS, AND GROUPS SERVING SPECIFIC RACIAL AND ETHNIC POPULATIONS THE FOLLOWING ORGANIZATIONS GRACIOUSLY SHARED THEIR EXPERIENCE AND EXPERTISE THROUGH INPERSON INTERVIEWS, TELEPHONE INTERVIEWS, AND EMAIL RESPONSES DURING THE FIRST FOUR MONTHS OF 2016 AMERICAN CANCER SOCIETY, AMERICAN SOCIETY OF CLINICAL ONCOLOGY, CANCER LIFELINE, FRED HUTCHINSON HEALTH DISPARITIES RESEARCH CENTER, HUTCHINSON INSTITUTE FOR CANCER OUTCOMES RESEARCH, HEALTHPOINT COMMUNITY HEALTH CENTERS, KING COUNTY DEPARTMENT OF PUBLIC HEALTH, KOREAN WOMEN'S ASSOCIATION, MULTICARE HEALTH SYSTEM, NATIONAL ASIAN PACIFIC CENTER ON AGING, SEA MAR COMMUNITY HEALTH CENTERS, SEATTLE INDIAN HEALTH BOARD, SNOHOMISH HEALTH DISTRICT, SOUTH PUGET INTERTRIBAL PLANNING AGENCY, TACOMA URBAN LEAGUE, TACOMA-PIERCE COUNTY HEALTH DEPARTMENT, URBAN INDIAN HEALTH INSTITUTE, WASHINGTON STATE DEPARTMENT OF HEALTH COMPREHENSIVE CANCER CONTROL PROGRAM, AND YWCA OF SEATTLE/KING/SNOHOMISH COUNTIES				
SEATTLE CANCER CARE ALLIANCE	PART V, SECTION B, LINE 11 SCCA IDENTIFIED FOUR MAJOR AREAS OF PLANNED INVESTMENT				

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

THROUGH ITS CHNA AND STRATEGIC IMPLEMENTATION PROCESS CANCER SCREENING AND PREVENTION, ACCESS TO SERVICES, SURVIVORSHIP, AND COMMUNITY HEALTH INFRASTRUCTURE SCCA HAS MADE SIGNIFICANT CONTRIBUTIONS IN THESE FOUR AREAS CANCER SCREENING AND PREVENTION SCCA SEEKS TO REDUCE THE BURDEN OF CANCER THROUGH BROADER SCREENING AND PREVENTION EFFORTS IN THE COMMUNITY SOME EXAMPLES OF WORK IN THIS AREA INCLUDE EDUCATING UNDERSERVED POPULATIONS ABOUT RECOMMENDED SCREENINGS AND PREVENTION

EFFORTS, PROVIDING TOBACCO CESSATION EDUCATION AND SUPPORT, ADVOCATING FOR POLICIES THAT WOULD LIMIT USE OF TOBACCO, AND PROVIDING SCREENINGS SUCH AS MAMMOGRAMS AND LUNG CANCER EARLY DETECTION ACCESS TO SERVICES SCCA WORKS TO CONNECT INDIVIDUALS NEEDING SERVICES WITH COVERAGE, THROUGH INTERNAL COUNSELING AND OTHER RESOURCES FOR PATIENTS, ACTIVE PARTICIPATION IN THE KING COUNTY BREAST, CERVICAL, AND COLON HEALTH PROGRAM (BCCHP PROGRAM), AND ADVOCACY ON STATE AND FEDERAL POLICIES TO IMPROVE ACCESS TO SERVICES SCCA HAS ALSO IMPLEMENTED A NEW CULTURAL SENSITIVITY TRAINING FOR STAFF, AS WELL AS FUNDED TRANSPORTATION FOR PATIENTS IN FINANCIAL NEED SURVIVORSHIP SCCA HOSTS A THESE PATIENTS SCCA UNDERTOOK SIGNIFICANT EFFORTS TO PLAN FOR THE OPENING OF ITS NEW

SURVIVORSHIP CLINIC FOR PATIENTS AND COMMUNITY MEMBERS, TO ADDRESS THE UNIQUE NEEDS OF SURVIVORSHIP CLINIC COMMUNITY HEALTH INFRASTRUCTURE SCCA UNDERTOOK SIGNIFICANT

EFFORTS TO INVEST RESOURCES IN IMPROVING ITS INTERNAL STRUCTURES AND PROCESSES TO

SUPPORT ONGOING COMMUNITY BENEFIT WORK, AND CONTINUES TO PARTICIPATE IN STATE AND NATIONAL WORK TO ADVANCE THE PROLIFERATION OF QUALITY DATA FOR CANCER CARE, ULTIMATELY

DRIVING BENCHMARKING AND IMPROVEMENT

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

in a facility reporting group, designated by "Facility A." "Facility B." etc.

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference	Explanation
SEATTLE CANCER CARE ALLIANCE	PART V, SECTION B, LINE 13B RESPONSIBLE PARTIES WHOSE INCOME LEVEL EXCEEDS 300% OF THE FEDERAL POVERTY STANDARD AS ADJUSTED FOR FAMILY SIZE BUT WHO HAVE INCURRED CATASTROPHIC ACCOUNT BALANCES AFTER ALL SOURCES OF THIRD PARTY COVERAGE AND SPONSORSHIP WILL BE CONSIDERED FOR CHARITY CARE ON A CASE BY CASE BASIS
SEATTLE CANCER CARE ALLIANCE	PART V, SECTION B, LINE 13H THE FOLLOWING PATIENTS MAY BE ELIGIBLE FOR CHARITY CARE UNDER THIS POLICY NOTWITHSTANDING THE FACT THEY ARE NOT RESIDENTS OF THE STATE OF WASHINGTON 1) PERSONS WHO HAVE AN EMERGENCY MEDICAL CONDITION, AND 2) PERSONS WHO ARE REFUGEES, ASYLEES OR SEEKING ASYLUM AND PROVIDE APPROPRIATE IMMIGRATION AND NATURALIZATION SERVICE DOCUMENTATION IF THE PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE/CHARITY CARE IS APPARENT, SCCA MAY, IN ITS SOLE DISCRETION, CHOOSE TO WAIVE SOME OF THE DOCUMENTATION AND VERIFICATION REQUIREMENTS EXAMPLES OF CIRCUMSTANCES IN WHICH THE PATIENT'S ELIGIBILITY FOR FINANCIAL ASSISTANCE/CHARITY CARE MAY BE APPARENT INCLUDE THE FOLLOWING 1) A PATIENT OR GUARANTOR WHO HAS DECLARED BANKRUPTCY AND HAS INCLUDED THE SCCA DEBT IN THE BANKRUPTCY 2) A PATIENT OR GUARANTOR WHO DIES WITHOUT MATERIAL ASSETS 3) A PATIENT OR GUARANTOR WHO IS DETERMINED TO BE HOMELESS 4)

ACCOUNTS RETURNED BY THE COLLECTION AGENCY AS UNCOLLECTIBLE DUE TO ANY OF THE ABOVE REASONS SCCA STAFF DISCRETION WILL BE EXERCISED IN SITUATIONS WHERE FACTORS SUCH AS SOCIAL OR HEALTH ISSUES EXIST SUCH ISSUES WILL BE DOCUMENTED TO SUPPORT FINANCIAL

ASSISTANCE/CHARITY CARE CONSIDERATION

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

SEATTLE CANCER CARE ALLIANCE	PART V, SECTION B, LINE 20E SCCA CONTACTED PATIENTS AND HELPED THEM COMPLETE PAPER WORK TO APPLY FOR FINANCIAL ASSISTANCE FOR MEDICARE, MEDICAID, OR ANY OTHER POSSIBLE SOURCE OF COVERAGE
PART V, SECTION B, LINE 3E	SCCA IS DEDICATED TO ENSURING THAT OUR PURPOSE, WHICH UNITES THE DRIVE TO IMPROVE CANCER CARE AND OUTCOMES FOR PATIENTS AND THEIR FAMILIES WITH THE POWER OF CLINICAL RESEARCH, IS MEETING OUR COMMUNITY'S HEALTH NEEDS THE HEALTH NEEDS IDENTIFIED BY THE

DATA AVAILABLE TO US, OUR STAKEHOLDERS' INPUT, AND FEEDBACK ON OUR PREVIOUS HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY LED US TO PRIORITIZE CANCER-RELATED HEALTH NEEDS THAT ARE CLEARLY IDENTIFIED IN THE COMMUNITY AND FOR WHICH AN EVIDENCE-BASED INTERVENTION EXISTS THAT CAN IMPROVE CANCER CARE AND OUTCOMES FOR INDIVIDUALS, THEIR FAMILIES, AND OUR COMMUNITY BY USING THIS FRAMEWORK, WE ARE ABLE TO PRIORITIZE COMMUNITY HEALTH NEEDS WHERE OUR INVOLVEMENT CAN CONTRIBUTE MEANINGFULLY TO HEALTH IMPROVEMENT USING THIS LENS. WE IDENTIFIED MANY POTENTIAL HEALTH NEEDS. WHICH WE

AND COMMUNITY HEALTH INFRASTRUCTURE

GROUPED INTO SIX HIGH-LEVEL AREAS OF FOCUS CANCER PREVENTION, CANCER SCREENING, ACCESS TO HIGH-OUALITY CANCER CARE SERVICES, SURVIVORSHIP, HIGH-NEEDS POPULATIONS.

Explanation

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

In a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
PART V, SECTION B, LINE 14	TO PROVIDE ADDITIONAL CLARITY TO THE PATIENTS APPLYING FOR FINANCIAL ASSISTANCE, SCCA HAS

UPDATED THE LANGUAGE IN THE FINANCIAL ASSISTANCE POLICY (FAP), EFFECTIVE MARCH 2018, THAT EXPLAINS HOW AMOUNTS CHARGED TO FAP FLIGIBLE PATIENTS ARE CALCULATED AND ALSO INCLUDED THE DEFINITION OF AMOUNTS GENERALLY BILLED

PATIENTS/INSURANCE-COVERAGE-AND-BILLS/FINANCIAL-ASSISTANCE-RESOURCES

PART V, SECTION B, LINE 16 WEBSITE APPLICABLE FOR LINES 16A, 16B, AND 16C HTTPS //WWW SEATTLECCA ORG/NEW-

efile GRAPHIC print - DC	NOT PROCESS	As Filed Data -					DLI	N: 934930920	08379
Schedule I (Form 990)  Department of the	Co	Governments omplete if the organiz	Other Assistandand Individual ation answered "Yes," Attach to Form le I (Form 990) and its	S in the Unite on Form 990, Part IV n 990.	d States , line 21 or 22.		C	2017 Open to Public Inspection	
Treasury Internal Revenue Service	P Infor	mation about Schedu	le I (FORM 990) and its	instructions is at ww	<u>/w.irs.gov/10ri11990</u> .	l Emml	avan idantifia		
Name of the organization SEATTLE CANCER CARE ALLIAN	ICE						oyer identific 935159	ation number	
Part I General Inform	mation on Grants	and Assistance							
the selection criteria used  Describe in Part IV the or	d to award the grants ganızatıon's procedu	or assistance? res for monitoring the u	se of grant funds in the U	nited States	for the grants or assistand		Part IV line	Yes 21 for any recin	□ No
			ditional space is needed	T	T T T T T T T T T T T T T T T T T T T	011101111 990,	rait IV, iiile	I I I I I I I I I I I I I I I I I I I	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Descr noncash as		(h) Purpose of or assistance	f grant
(1) See Additional Data									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
2 Enter total number of sec 3 Enter total number of oth		_					<b>.</b> •	_	13
For Paperwork Reduction Act Not				Cat No 50055			Sch	edule I (Form 990	) 2017

Schedule I (Form 990) 2017  Part III Grants and Other A	Assistance to	Domestic Individ	Iuals. Complete if the org	janization answered "Yes	s" on Form 990, Part IV, line 22	Page <b>2</b>		
Part III can be duplic (a) Type of grant or assis	licated if additio			(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
See Additional Data Table		recipients	Casil grant	Monicasii assistance	riv, appraisal, other)			
(1)								
(2)	-		,					
(3)	-		,					
(4)								
(5)								
(6)								
(7)								
Part IV Supplementa	al Informati	on. Provide the ir	nformation required in	Part I, line 2; Part III	I, column (b); and any other a	additional information.		
Return Reference	Explanati	on						
PART I, LINE 2	WITH A MIS WHEN THE I IRS AND DO ASSISTANC THESE REQI SPECIFIC NI FAMILY SER GIVEN, AN	WITH REGARD TO GRANTS TO ORGANIZATIONS REPORTED ON SCHEDULE I, PART II, THE SCCA VERIFIES THE GRANTEES ARE QUALIFIED 501(C)(3) ORGANIZATIONS WITH A MISSION COMPATIBLE WITH THAT OF SCCA UNDER CERTAIN CIRCUMSTANCES, SCCA WILL CONSIDER GRANTING FUNDS TO 501(C)(4) ORGANIZATIONS WHEN THE PURPOSE IS CONSISTENT WITH SCCA'S MISSION THE SCCA RELIES ON THE GRANTEE ORGANIZATION MAINTAINING ITS TAX EXEMPT STATUS WITH THE IRS AND DOES NOT IMPOSE THE BURDEN OF REPORTING BACK TO SCCA AS TO THE EXPENDITURE OF GRANT FUNDS WITH REGARD TO GRANTS OR OTHER ASSISTANCE TO INDIVIDUALS REPORTED ON SCHEDULE I, PART III, MOST OF THE REQUESTS FOR ASSISTANCE ARE MADE THROUGH PATIENT FAMILY SERVICES THESE REQUESTS ARE CONSIDERED IN ACCORDANCE WITH A MODIFICATION TO SCCA'S CHARITY CARE POLICY ASSISTANCE IS PROVIDED IN RESPONSE TO SPECIFIC NEEDS OF INDIVIDUALS FOR INTENDED PURPOSES BY PAYING FOR CERTAIN ASSISTANCE DIRECTLY ON BEHALF OF THE INDIVIDUAL ALSO, PATIENT FAMILY SERVICES MAINTAINS CONTACT WITH PATIENTS RECEIVING ASSISTANCE THROUGHOUT THEIR TREATMENT AT SCCA WITH REGARD TO SCHOLARSHIPS GIVEN, AN APPLICATION IS MADE AND REVIEWED BY THE SENIOR MANAGEMENT STAFF VERY SPECIFIC CRITERIA ARE REQUIRED ONLY BONA FIDE TUITION AND FEES QUALIFY FOR FUNDING						

## **Additional Data**

PO BOX 358045

SEATTLE, WA 98195

RESEARCH CENTER

FRED HUTCHINSON CANCER

1100 FAIRVIEW AVE NORTH SEATTLE, WA 98109

# Software ID: **Software Version:**

23-7156071

Form 990,Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domest	ic Governments.	
(-) N	(L) EIN	(a) IDC anation	(4) A	(-) A	(6) Makland of columbia	

organization	ii applicable	l Alanc	Casii	[ (book, rink, appraisal, [
or government			assistance	other)
		1		

LINES (EDGETT) OF MACHINISTON	04 2070422	504/63/33	100 507	8178	

UNIVERSITY OF WASHINGTON FOUNDATION	94-3079432	501(C)(3)	480,697	N/A

UNIVERSITY OF WASHINGTON	94-3079432	501(C)(3)	480 697	N/A

501(C)(3)

non-cash assistance or assistance

(g) Description of

IN/A

N/A

N/A

(h) Purpose of grant

TO SUPPORT

UNIVERSITY OF

TO FUND CANCER

RESEARCH ACTIVITIES

WASHINGTON

FOUNDATION ACTIVITIES

(a) Name and address of (b) EIN (c) IRC section (e) Amount of non- | (f) Method of valuation if applicable (hook EMV approved organization arant

445,901

Name: SEATTLE CANCER CARE ALLIANCE

**EIN:** 91-1935159

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY HEALTH

IMPROVEMENT

SEAFAIR FOUNDATION	26-1233489	501(C)(3)	120,000	N/A	N/A	TO SPONSOR FAMILY
2200 6TH AVE STE 400						FOURTH
SEATTLE, WA 98121						

NORTHWEST FOLKLIFE 91-1311548 501(C)(3) 35,000 N/A N/A TO PROMOTE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

305 HARRISON ST

SEATTLE, WA 98109

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 91-0667412 501(C)(3) 25.000 N/A IN/A SEATTLE SYMPHONY ISYMPHONY CONCERT

IAWARD

ORCHESTRA SPONSORSHIP FOR 200 UNIVERSITY STREET SEATTLE, WA 98101

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WAY 402

TACOMA, WA 98402

BREAST CANCER AWARENESS MONTH MUI TICARE 91-1352172 501(C)(3) 18.424 N/A IN/A TO SPONSOR THE BEN 314 MARTIN LUTHER KING JR GREER RESEARCH

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance PINK BOAT REGATTA 46-4971664 501(C)(3) 15.000 N/A N/A TO PROMOTE 2442 NIM MADIZET OF CTC 2CC COMMUNITY HEALTH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

90266

SEATTLE, WA 98107						IMPROVEMENT
PANCREATIC CANCER ACTION NETWORK 1500 ROSECRANS AVE STE 200 MANHATTAN BEACH, CA	33-0841281	501(C)(3)	10,000	N/A	N/A	TO SPONSOR PURPLESTRIDE EVENT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applıcable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance CANCER FOR COLLEGE 93-1144756 501(C)(3) 10.000 N/A N/A TO SPONSOR TASTE TO

IGALA

28465 OLD TOWN FRONT						EDUCATE EVENT
STREET 315						
TEMECULA, CA 92590						
LEUKEMIA AND LYMPHOMA	13-5644916	501(C)(3)	10.000	N/A	N/A	TO SPONSOR LIGHT

SOCIETY THE NIGHT WALK AND

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

123 NW 36TH ST SUITE 100

SEATTLE, WA 98107

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance TRI CITIES CANCER CENTER 91-1739024 501(C)(3) 7.500 N/A IN/A TO SPONSOR 2017 7350 W DESCHUTES AVE RADIO-THON EVENT

KENNEWICK, WA 99336

SUSAN G KOMEN BREAST
CANCER FOUNDATION
1900 NORTHLAKE WAY SUITE
135

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SEATTLE, WA 98103

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (c) IRC section (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 91-1717600 501(C)(3) 5.500 N/A IN/A NORTHWEST SARCOMA TO SPONSOR 2017 FOUNDATION ISTORIES FROM THE 220 2ND AVE S STE 115 VINEYARD AND 2018 SEATTLE, WA 98104 SEATTLE DRAGONSLAYER

EVENTS

(a)Type of grant or assistance (b) Number of (c)Amount of (e)Method of valuation (book, (f)Description of non-cash assistance (d)Amount of cash grant non-cash assistance FMV, appraisal, other) recipients FOOD 479 9.005 FMV HOLIDAY MEALS PROGRAM FOR PATIENTS

FOOD GIFT CARDS	19	0	405	FMV	MEAL GIFT CARDS FOR PATIENTS
GAS GIFT CARDS	38	0	1.032	FMV	GAS GIFT CARDS FOR PATIENTS

					1
GAS GIFT CARDS	38	o	1,032	FMV	GAS GIFT CARDS FOR PATIENTS

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

GAS GIFT CARDS	38	0	1,032	FMV	GAS GIFT CARDS FOR PATIENTS
CDOCEDY CIET CARDS	20	0	4 190	EM\/	CROCERY CIET CARDS FOR BATIENTS

GROCERY GIFT CARDS	29	0	4,189	FMV	GROCERY GIFT CARDS FOR PATIENTS

GROCERY GIFT CARDS	29	0	4,189	FMV	GROCERY GIFT CARDS FOR PATIENTS
MEDICAL ACCESSORIES	160	0	9,995	FMV	PROSTHESIS FOR PATIENTS

(a)Type of grant or assistance
(b)Number of recipients
(c)Amount of cash grant
(d)Amount of non-cash assistance
(e)Method of valuation (book, FMV, appraisal, other)
(f)Description of non-cash assistance

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

TICKETS

TRANSPORTATION

517

PATIENT FINANCIAL AID	151	72,780	0	N/A	N/A
SHELTER	236	871	198,372	FMV	RENTS PAID FOR PATIENTS
SUNDRIES	37	0	24,611	FMV	HOLIDAY GIFTS, KNITTING NEEDLES, HOUSEHOLD

17,058 FMV

4,200 FMV

GOODS

EVENT TICKETS TO SPORTS GAMES, ART PERFORMANCES AND LOCAL ATTRACTIONS

CAB FARES FOR PATIENTS

(a)Type of grant or assistance
(b)Number of recipients
(c)Amount of cash grant
(d)Amount of non-cash assistance
(e)Method of valuation (book, FMV, appraisal, other)
(f)Description of non-cash assistance

39.314 FMV

TUITION REIMBURSEMENTS AND SCHOLARSHIP
PAYMENTS MADE DIRECTLY TO SCHOOLS ON BEHALF

OF SCHOLARSHIP RECIPIENTS

WIGS	481	0	14,963	FMV	WIGS AND HATS FOR PATIENTS

90.277

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

TUITION

efile GRAPHIC print - DO NOT PROCESS   As Filed Data - DLN: 93493092								379
Sch	edule J	Compen	sat	ion Information	ОМ	B No	1545-0	0047
•	m 990)	For certain Officers, Direct Com ▶ Complete if the organization ▶ A ▶ Information about Schee	e 23.	2017 Open to Pub				
•	tment of the Treasury al Revenue Service			.gov/form990.			ectio	
	me of the organiza			Em	ployer identificat	ion nu	ımber	
SEA	TTLE CANCER CARE	ALLIANCE		91-	-1935159			
Pa	rt I Questi	ons Regarding Compensation		-				
	•						Yes	No
1a		piate box(es) if the organization provided ection A, line 1a Complete Part III to prov						
	First-class or charter travel Housing allowance or residence for personal use							
	_	companions	님	Payments for business use of personal				
		ification and gross-up payments	H	Health or social club dues or initiation for				
	☐ Discretion	ary spending account	Ш	Personal services (e g , maid, chauffeui	r, chef)			
b		tes in line 1a are checked, did the organiza Il of the expenses described above? If "No			or reimbursement	<b>1</b> b		
2		tion require substantiation prior to reimbu			•	2	Yes	
	directors, truste	es, officers, including the CEO/Executive D	irecto	r, regarding the items checked in line 1a	,			
3		f any, of the following the filing organization						
		EO/Executive Director Check all that apply doing anization to establish compensation of the compensation o			art III			
		a organization to establish compensation o		ezo, Executive Birector, But explain in the	310 111			
		tion committee	<b>✓</b>	Written employment contract				
		ent compensation consultant	<b>✓</b>	Compensation survey or study				
	☐ Form 990	of other organizations	•	Approval by the board or compensation	committee			
4	During the year related organiza	did any person listed on Form 990, Part V tion	II, Se	ction A, line 1a, with respect to the filing	organization or a			
а	Receive a sever	ance payment or change-of-control payme	nt?			4a	Yes	
b	Participate in, o	receive payment from, a supplemental no	nqual	ıfıed retirement plan?		4b	Yes	
c		receive payment from, an equity-based c		_		4c		No
	If "Yes" to any o	f lines 4a-c, list the persons and provide the	ne app	olicable amounts for each item in Part III				
	Only 501(c)(3	), 501(c)(4), and 501(c)(29) organiza	tions	must complete lines 5-9				
5		d on Form 990, Part VII, Section A, line 1						
		ontingent on the revenues of	•	· , , , , , , , , , , , , , , , , , , ,				
а	The organization	۶,				5a		No
b	Any related orga					5b		No
	-	5a or 5b, describe in Part III						
6		d on Form 990, Part VII, Section A, line 1a ontingent on the net earnings of	a, dıd	the organization pay or accrue any				
а	The organization	7				<b>6</b> a		No
b	Any related orga					6b		No
	•	6a or 6b, describe in Part III						
7	payments not d	d on Form 990, Part VII, Section A, line 1a escribed in lines 5 and 67 If "Yes," describe	ın Pa	rt III		7		No
8		nts reported on Form 990, Part VII, paid on itial contract exception described in Regula			ıbe	8		No
9	If "Yes" on line 5 53 4958-6(c)?	3, did the organization also follow the rebu	ttable	presumption procedure described in Reg	gulations section	9		140
For I	Danarwark Badı	ction Act Notice, see the Instructions	for E	orm 990 Cat No 5005	Schedule 1	(Form	990)	2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

		compensation		deferred	Deficites	(B)(1) (D)	solumn (B)	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990	
See Additional Data Table								
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		1	Schedule J (Fo	orm 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation

> SEVERANCE PAYMENTS WERE MADE TO THE FOLLOWING INDIVIDUALS WYMAN. CHERYL \$136.037 MCDOWELL. AVRIL \$75.232 ZAPATA. CECILIA \$45.739 KIRKLEY, DEBRA \$61,599 THE SCCA OPERATES A MAKE-WHOLE SERP PLAN THAT WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE COMPENSATION LIMITS IMPOSED BY LAW UPON OUR OUALIFIED RETIREMENT PLAN IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF THIS ARRANGEMENT WAS APPROVED AS REASONABLE. IN ADVANCE, BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON THE DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT PARTICIPANTS' INTEREST UNDER THE ARRANGEMENT 457(B) AND 457(F) ARE NOT GUARANTEED OR SECURED IN ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS FURTHERMORE, ANY NON-VESTED BENEFITS UNDER THE 457(F) PLAN IS REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED. EVEN IF THOSE AMOUNTS ARE

> NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT). IN COMBINATION WITH THE OTHER RETIREMENT PROGRAMS OF THE EMPLOYER. THE MAKE-WHOLE SERP PLAN IS DESIGNED TO ACHIEVE A REASONABLE RETIREMENT BENEFIT LEVEL FOR EACH PARTICIPANT THE FOLLOWING INDIVIDUALS PARTICIPATED IN THE MAKE-WHOLE SERP PLAN HUBBARD, NORMAN \$44,500 GENTZEN, DEBORAH \$6,299 ACKERSON, DAVID \$164 THE FOLLOWING INDIVIDUAL TERMINATED AND RECEIVED THE BALANCE UNDER 457(B) ARRANGEMENT TINGSTAD, JONATHAN \$55,467 BEGINNING IN 2015, SCCA COMMENCED A CATCH-UP BENEFIT PLAN THE BENEFITS ARE INTENDED AS A RETENTION INCENTIVE AND WILL BE ADMINISTERED IN ACCORDANCE WITH 457(F) THE BENEFIT IS BASED ON THE AMOUNT THAT WOULD HAVE BEEN ACCUMULATED IF A SERP HAS BEEN IN PLACE SINCE THE LATER OF 1998 OR THE DATE THAT THE EXECUTIVE COMPENSATION WOULD HAVE TRIGGERED A SERP CONTRIBUTION SUCH AMOUNT WILL BE CREDITED WITH INTEREST ANNUALLY AT THE PRIME RATE IN A BOOKKEEPING ACCOUNT. THE EXECUTIVE WILL RECEIVE A PORTION OF THE AMOUNT AS IT VESTS ON EACH VESTING DATE UPON THE EXECUTIVE'S TERMINATION OF EMPLOYMENT FOR ANY REASON, ANY UNVESTED PORTION REMAINING IN THE BOOKKEEPING ACCOUNT WILL BE FORFEITED TO FURTHER AID WITH RETENTION, ALL REMAINING CATCH-UP BALANCES WERE PAID IN 2017 HUBBARD, NORMAN \$263,920 TINGSTAD, JONATHAN \$134,164 BEGINNING IN JULY 2017, SCCA IMPLEMENTED A DEFERRED COMPENSATION PLAN ADMINISTERED IN ACCORDANCE WITH 457 (F). THE BENEFITS OF WHICH ARE INTENDED AS RETENTION INCENTIVE THE BENEFIT OF THIS PLAN VEST OVER A FIVE YEAR PERIOD WITH MILESTONE PAYMENTS AT 20 MONTH INTERVALS FOLLOWING EACH EXECUTIVE'S PLAN ENTRY DATE PARTICIPANTS WILL RECEIVE THE VESTED PORTION OF THE BENEFIT ON EACH VESTING DATE IN 2017, THE FOLLOWING INDIVIDUALS PARTICIPATED IN THE RETENTION PLAN HUBBARD, NORMAN \$45,000 GENTZEN, DEBORAH

Page 3

Schedule J (Form 990) 2017

Supplemental Information

Part III

PART I. LINES 4A-B

\$30,000 JAGELS, BARBARA \$30,000 ACKERSON, DAVID \$30,000 MCDONNELL, THERESA \$30,000 SCHEDULE J. PART II NANCY DAVIDSON, MD RECEIVED COMPENSATION OF \$1.273.027 FROM FRED HUTCHINSON CANCER RESEARCH CENTER. AN UNRELATED ORGANIZATION FOR SERVICES PROVIDED TO SCCA F MARC STEWART, MD RECEIVED COMPENSATION OF \$515,591 FROM FRED HUTCHINSON CANCER RESEARCH CENTER, AN IUNRELATED ORGANIZATION FOR SERVICES PROVIDED TO SCCA FRED APPLEBAUM, MD RECEIVED COMPENSATION OF \$162,147 FROM FRED HUTCHINSON

Software ID: Software Version:

**EIN:** 91-1935159

Name: SEATTLE CANCER CARE ALLIANCE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule	: J,	Part II - Officers, D	irectors, Trustees, K	ey Employees, and	Highest Compensate	d Employees	T	T
(A) Name and Title		<u> </u>	of W-2 and/or 1099-MIS	•	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1NANCY DAVIDSON MD EXECUTIVE DIRECTOR AND	(1)	820,027	73,500	379,500	0	0	1,273,027	0
PRESIDENT	(11)	0	0	0	0	0	0	0
1NORMAN HUBBARD EXECUTIVE VP	(ı)	608,574	70,628	268,822	141,640	24,139	1,113,803	91,062
2JONATHAN TINGSTAD	(II)	371,650	0	0	0	0	0	0
VP & CFO (THRU 10/17)	(II)	371,030  0	34,641  0	228,150  0	34,140  0	21,222  0	689,803  0	45,184  0
<b>3</b> F MARC STEWART MD VP, MEDICAL DIRECTOR	(ı)	465,878 	49,713	0	0	0	515,591	0
4DEBORAH GENTZEN	(II)	389,940	21.052	2.077	0 430	0	525.052	0
VP, CHIEF STRATEGY OFFICER	(11)	0	31,852  0	2,077  0	88,439  0	23,544  0	535,852  0	0
5DAVID ACKERSON VP, CHIEF INFORMATION	(1)	359,132	28,836	1,865	82,304	11,705	483,842	0
OFFICER	(11)	0	0	0	0	0	0	
6BARBARA JAGELS	(1)	325,100	26,698	1,718	77,953	23,246	454,715	0
VP, CHIEF QUALITY & VALUE OFFC	(11)	0	0	0			0	0
7THERESA MCDONNELL	(1)	285,656	61,467	1,517	30,000	20,425	399,065	0
CHIEF NURSE EXEC, VP- CLIN OPS	(11)	0						
8GRETCHEN HANNA	(1)	239,630	13,883	2,258	24,500	10,990	291,261	0
DIR CORPORATE FINANCE	(u)	0						
9JOSEPH NORTON	(1)	224,625	13,266	1,149	23,119	15,463	277,622	0
DIR FINANCE	(11)							
10MARIA GONZALEZ	(II)	222,156	11,951	500	16,905	22.400	273,921	0
DIR RESEARCH INT (THRU 1/18)	/\		11,931		10,903	22,409	2/3,921	
11KRISTINE LOGAN	(II)	189,739	0	0 551	10.003	0	0	0
DIR OPERATIONS	(')		10,909	8,661 	18,093	10,354	237,756	
12	(11)	106 201	0	0	0	0	0	0
THOMAS TSAI DIR CLINICAL OPS DIAG/THERAPY SVCS	(I) (II)	196,301 	10,279  0	629 	10,293  0	10,408  0	227,910  0	0
(THRU 1/18)  13MOREEN DUDLEY	(1)	191,054	11,048	2,735	18,629	11,566	235,032	
DIR CLIN OPS, SUPPORTIVE SVCS	(11)	0	11,048  0	2,733	18,629	11,566	233,032	0
14ALPHONSO EMERY DIR REVENUE CYCLE MGT	(1)	191,636	11,158	1,748	18,372	9,673	232,587	0
	(11)	0	0	0	0	0	0	0
15TAMI DEEB DIR SERVICE LINES	(1)	188,743	12,067	398	13,807	13,497	228,512	0
DIN SERVICE LINES	(11)	0	0	0	0	0	0	0
16AVRIL MCDOWELL DIR CLINICAL OPS (THRU	(1)	110,588	0	85,234	7,420	7,060	210,302	0
7/17)	(11)	0	ი	ი	 	ი	0	0
17STEPHANIE MAYS	(1)	169,753	18,733	889	0	14,342	203,717	0
GENERAL COUNSEL	(11)	0						
18ADA MOHEDANO	(1)	177,896	10,328	375	16,591	10,141	215,331	0
DIR CLIN ANALYTICS & BUS INTEL	(11)	ი ი						
19MICHELLE HALL	(1)	175,457	9,909	2,428	16,617	16,791	221,202	0
DIR PERFORMANCE EXCELLENCE	(11)							
	לייא	0	0	0	0	1 0	1 0	1 0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (ii) (iii) compensation reported as deferred on Other reportable Bonus & incentive prior Form 990 compensation compensation 21TIMOTHY EHLING 171,708 16,749 21,754 222,387 10,543 1,633 DIR NURSING & CLIN OPS INTEG 1HOLLY ROSENFELD 173,482 9,436 877 16,812 21,949 222,556 DIR MARKETING 2BRANDON JONES 172,683 10,033 363 15,935 10,137 209,151 CHIEF TECHNOLOGY OFFICER 3TRACI PRANZINI 170,059 9,963 540 15,618 10,177 206,357 CORPORATE INTEGRITY OFFICER 4CHAD HOGGARD 170,387 5,232 556 16,211 21,064 213,450 DIR IT SECURITY **5**PAUL HELMUTH 159,138 10,043 9,148 13,968 193,214 917 DIR CLINICAL OPERATIONS 107,462 7,660 6,621 60,853 182,596 CECILIA ZAPATA DIR STRAT OUTREACH/CCA NETWORK (THRU 8/17) 156,748 8,656 337 6,318 21,773 193,832 KATIE COLLEEN ANN MALETICH DIR QUALITY & SAFETY 8DONNA KERN 174,389 4,355 300 15,852 18,795 213,691 REGISTERED NURSE 9ARIAM ZERESENNAI 162,852 5,120 14,614 300 21,245 204,131 REGISTERED NURSE 161,257 10 1,474 13,702 17,028 193,461 GANSUVD BALGANSUREN CIL DIR 90,561 11DEBRA KIRKLEY 70,305 1,394 9,811 172,071 DIR MAGNET PROGRAM (THRU 7/17) 12MARIAN RICHARDSON 153,392 4,407 2,055 12,698 9,892 182,444 ASSC DIR CLINICAL OPS

136,037

162,147

136,037

162,147

13FRED APPLEBAUM MD

FORMER EXEC DIR & PRESIDENT

14CHERYL WYMAN

FORMER DIR DIAG/THERAPY SVCS

efile GRAPHIC print - DO N	OT PROCESS As	Filed Data -									DLN: 9	934930	09200	8379
Schedule K	Ç	nnlamantal	Information o	n Tay E	Vom	nt D	ondo				ОМВ	No 154	5-0047	·
(Form 990)			Information of tweed "Yes" to Form					ecrintione			1	1	7	
	P Complete ii tii		s, and any additional i	information			ovide de	scriptions,			_	4 U I	. /	
Department of the Treasury Internal Revenue Service	<b>▶</b> Informatio	n about Schedule I	► Attach to Form 990 K (Form 990) and its		sisatu	vww.irs	s.aov/for	m990.				en to P		
Name of the organization	,				<u> </u>		.,,,.,,	<u></u> .	Emp	oyer iden				
SEATTLE CANCER CARE ALLIANCE									91-1	935159				
Part I Bond Issues									<b>.</b>					
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	Descript	ion of purpose	(g) [	Defeased		On		Pool
												alf of uer	finar	ncing
									Yes	No	Yes	No	Yes	No
A WASHINGTON HEALTH CARE	91-1108929		11-18-2010	21,4	15,000			3 WEEKLY RAT	E	X		X		X
FACILITIES AUTHORITY						BONDS	•							
<b>B</b> WASHINGTON HEALTH CARE	91-1108929	93978HLJ2	10-30-2014	97,9	921,097			ND OF 2001,		X		Х		X
FACILITIES AUTHORITY						2005, 2	2008 PRO	JECT						
Part II Proceeds											l			
					A			В		С			D	
1 Amount of bonds retired .					3,471	,000		8,770,000						
2 Amount of bonds legally defe														
3 Total proceeds of issue					21,415	,000		97,921,097						
4 Gross proceeds in reserve fu														
5 Capitalized interest from pro-														
6 Proceeds in refunding escrow					21,090	,000		96,652,346						
7 Issuance costs from proceed					325	,000		1,268,751						
8 Credit enhancement from pro														
9 Working capital expenditures														
10 Capital expenditures from pr														
11 Other spent proceeds														
Other unspent proceeds .														
13 Year of substantial completion					009			)10						NI -
14 Were the bonds issued as pa	rt of a current refundance	r 1001103		Yes	No		Yes	No	Yes	No		Yes		No
<del></del>				Х				X		1				
Were the bonds issued as pa					X		×							
16 Has the final allocation of pro				Х			X							
Does the organization mainta proceeds?	aın adequate books and	records to support t	he final allocation of	Х			X							
Part III Private Business					1			1						
					A			В		С			D	
			ļ	Yes	No		Yes	No	Yes	No		Yes		No
1 Was the organization a partn financed by tax-exempt bond					X			x						
2 Are there any lease arranger	nents that may result in	private business use	e of bond-financed			-+				†				
property?					t No. 50	105-		X		<u> </u>				
For Panerwork Reduction Act No	ntice, see the Instruct	rions for Form 990		Ca	ד ואס יקנ	) i 9 {⊦				5	cnedul	A K (FO	rm gal	1) 2017

9

C

Part IV

Arbitrage

Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

organization, or a state or local government . . . . . . . . . . . . . . . .

Penalty in Lieu of Arbitrage Rebate? . . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . . Was the hedge terminated? . . . . . . . . .

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

No

Page 2

	( )								
		-	١		В		C		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×		X				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		х	X					
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?			×					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 800 %		•		

0 %

0 %

Χ

No

Χ

Χ

Χ

Χ

Χ

Х

Х

Yes

Х

Х

No

Χ

Χ

Х

Х

Α

Yes

Χ

Χ

0 %

C

No

Yes

Schedule K (Form 990) 2017

0 800 %

Χ

Χ

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

ISSUER NAME WASHINGTON HEALTH CARE FACILITIES AUTHORITY DATE THE REBATE COMPUTATION WAS

Explanation

Х

Yes

Χ

No

Page 3

No

No

D

Yes

Yes

No

Yes

No

Χ

Х

Yes

No

			•
		Yes	No
1	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

Schedule K (Form 990) 2017

period?

Part V

Part VI

PERFORMED

Return Reference

DATE REBATE COMPUTATION

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

PERFORMED 12/01/2015

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Return Reference	Explanation
PART III, LINE 4, COLUMN B	THE PERCENTAGE REPORTED ON LINE 4 REPRESENTS THE PERCENTAGE OF RESEARCH REVENUE FROM BOTH GOVERNMENTAL AND INDUSTRY SPONSORED RESEARCH GOVERNMENT SPONSORED RESEARCH FALLS INTO A PRIVATE BUSINESS USE SAFE HARBOR, INDUSTRY SPONSORED DOES NOT BECAUSE THE COMBINED REVENUE FROM THE GOVERNMENT AND PRIVATELY SPONSORED RESEARCH IS LESS THAN THE APPLICABLE THRESHOLD, SCCA HAS ELECTED NOT TO DEVOTE THE RESOURCES REQUIRED TO ALLOCATE THE AGGREGATE RESEARCH REVENUE BETWEEN GOVERNMENT AND PRIVATELY SPONSORED RESEARCH AS SUCH, PRIVATE BUSINESS USE DUE TO RESEARCH IS OVERSTATED SCCA DOES NOT HAVE DIRECT CONTRACTS WITH INDUSTRY SPONSORED CORPORATIONS SCCA PERFORMS SERVICES PRIMARILY FOR UNIVERSITY OF WASHINGTON, A GOVERNMENTAL ENTITY, AND FRED HUTCHINSON CANCER RESEARCH CENTER, A 501(C)(3) ENTITY UNIVERSITY OF WASHINGTON AND FRED HUTCHINSON CANCER RESEARCH CENTER ARE CONDUCTING THE RESEARCH AND HAVE THE DIRECT CONTRACTS WITH THE GOVERNMENT AND PRIVATE INDUSTRY SPONSORED RESEARCH

efil	e GRAPHIC pr	int - DO NOT PF	ROCESS	As Filed Data -		DLI	N: 93493	09200	3379
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(For	m 990)		organizati	ons answered "Yes" on Fo		9 or 30.	2	017	7
		► Attach to Form		le M (Form 990) and its in	netructione is at www.ire	aov/form00	0		
Intern	tment of the Treasury al Revenue Service		out Schedu	ie m (Form 990) and its ii			Ins	to Pub spection	n
	e of the organizat FLE CANCER CARE A					Employer ide	ntification	numbe	r
						91-1935159			
Pa	rt I Types	of Property							
			(a) Check ıf applıcable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g		(d) od of deter contributio		ts
1	Art—Works of art								
2	Art—Historical tre								
3	Art—Fractional in								
4	Books and public Clothing and hou				12.670	SELLING PRIC	~c		
5	goods		X		13,075	SELLING PRIC	<b>-</b> ⊏		
6	Cars and other v	ehicles							
7	Boats and planes								
8	Intellectual prope	•							
9	Securities—Public		X	3	2,384	SELLING PRIC	CE		
	Securities—Close Securities—Partr	nership, LLC,							
	or trust interest								
13	Securities—Misce Qualified conserv contribution—Hi	vation storic							
14	Qualified conserve contribution—Of	/ation							
15	Real estate—Res	idential .							
16	Real estate—Con	nmercial							
17	Real estate—Oth								
18	Collectibles .		.,,						
19	Food inventory		X	464	898	SELLING PRICE	JE		
20 21	Drugs and medic	ai supplies .							
	Historical artifact								
	Scientific specim								
	Archeological art								
	Other ► ( IT TICKETS )		Х	516	16,983	SELLING PRIC	CE		
	Other ► ( S/WIGS )		Х	425	13,534	SELLING PRIC	CE		
27	Other ▶ (	)							
28	Other ▶ (	)							
29				tion during the tax year for 3, Part IV, Donee Acknowled		29		T	0
30-	During the year	did the organization	n receive h	contribution any property r	enorted in Part I lines 1 th	rough 28 that		Yes	No
Jua	must hold for at	; did the organization : least three years fr e entire holding peri	om the date	e of the initial contribution, a	ind which is not required to	be used for ex	empt 30		l No
b	If "Yes," describ	e the arrangement	ın Part II				30	-	No
31	Does the organi	zation have a gift ac	ceptance p	olicy that requires the review	of any nonstandard contri	butions?	3	1 Yes	
32a	Does the organicontributions?		urd parties	or related organizations to so	olicit, process, or sell nonca	sh 	32	la	No
b	If "Yes," describ	e ın Part II							
33	If the organizati	•	amount in	column (c) for a type of pro	perty for which column (a)	ıs checked,			
Eor D	anamuark Baduatia	on Act Notice, see thi	Instruction	s for Form 990	Cat No. 512271	Sch	edule M (Fo	000)	/2017\

Page 2 Schedule M (Form 990) (2017) Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Return Reference Explanation THE NUMBER OF ITEMS RECEIVED WAS USED TO DETERMINE THE AMOUNTS IN COLUMN B PART I, COLUMN (B) Schedule M (Form 990) (2017)

efile GRAPH	IC prin	t - DO NOT PROCESS	As Filed Data -		DLN	l: 93493092008379		
(Form 990 or EZ)  Department of the T	► Attach to Form 990 or 990-EZ.  ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at			990- Complete to provide information for responses to spec Form 990 or 990-EZ or to provide any additional in  Attach to Form 990 or 990-EZ.  Information about Schedule O (Form 990 or 990-EZ) and  www.irs.gov/form990.		ions on n.	OMB No 1545-0047  2017 Open to Public Inspection	
Name of the org SEATTLE CANCER O	CARE ALLIA		1		Employer iden 91-1935159	tification number		
Return Reference				Explanation				
FORM 990, PART I, LINE 6	TH PAT CA HAS E, COS EMATO AY ACT TION, F	TIENTS AND FAMILIES THROS 22 VOLUNTEER ROLES B METOLOGY/BARBER, CRAI PLOGY LOBBY, HOUSING AI TIVITIES, HUTCH SCHOOL T PATIENT/FAMILY SERVICES DMEN'S CENTER LOBBY, AN	OUGHOUT EACH PHEREAST CENTER SP FTS & CONVERSATI ND INPATIENT TOUI TUTORS, LABYRINTI F, PHYSICAL THERA	IAL, EMOTIONAL, AND PRACT HASE OF A PATIENT'S EXPER 'ECIALTY CLINIC, CHILD LIFE, ON-KNITTING, DRIVERS, EVE RS, GUEST SERVICES, HEALI H HOST, PATIENT & FAMILY R PY, SCCA GIFT SHOP, SCCA I HE 18 MEMBERS OF THE BOA	IENCE WITH SC COMFORT HAN NTS, GENERAL NG MUSIC PRO RESOURCE CEN HOUSE CONCIE	CA THE SC ID MASSAG ONCOLOGY/H GRAM, HOLID TER/EDUCA :RGE, SHI		

Return Reference	Explanation
FORM 990, PART III, LINE 1	SEATTLE CANCER CARE ALLIANCE'S, SCCA, MISSION IS TO PROVIDE STATE-OF-THE-ART, PATIENT CENT ERED CARE, SUPPORT THE CONDUCT OF CLINICAL RESEARCH AND EDUCATION, AND ADVANCE THE STANDAR D OF CANCER CARE, REGIONALLY, AND BEYOND SCCA IS A PART OF THE FRED HUTCHINSON/UW CANCER CONSORTIUM, THE CONSORTIUM, WHICH IS ONE OF 49 COMPREHENSIVE CANCER CENTERS DESIGNATED BY THE NATIONAL CANCER INSTITUTE (NCI) THE CONSORTIUM'S MEMBERS ARE SCCA, FRED HUTCHINSON CA NCER RESEARCH CENTER, UW MEDICINE, AND SEATTLE CHILDREN'S THE NCI DESIGNATION GIVES SCCA'S PATIENTS ACCESS TO RECEIVE THE LATEST TAILORED COURSE OF TREATMENTS AND THERAPIES FOR CA NCER AND HAVE ACCESS TO NEW DRUGS AND TREATMENTS THAT ARE UNDER INVESTIGATION IN CLINICAL STUDIES ONLY AVAILABLE AT SCCA AND LIMITED SITES AROUND THE COUNTRY OUR GOAL IS TO TURN C ANCER PATIENTS INTO CANCER SURVIVORS OUR PURPOSE IS TO LEAD THE WORLD IN THE PREVENTION A ND TREATMENT OF CANCER UNITING THE DOCTORS FROM FRED HUTCHINSON CANCER RESEARCH CENTER, U W MEDICINE, AND SEATTLE CHILDREN'S, SCCA IS HOME TO THE WORLD'S BEST CANCER SPECIALISTS

Return Explanation
Reference

FORM 990, JACQUELINE CABE, DR BRUCE CLURMAN, RUTH MAHAN, DR SANDY MELZER, STEVE STADUM, AND DR BR UDER STAPLETON HAVE BUSINESS RELATIONSHIPS EACH NAMED INDIVIDUAL SERVES AS A SCCA BOARD M SECTION A, EMBER OR OFFICER, AND THESE INDIVIDUALS ARE ALSO CURRENT BOARD MEMBERS, OFFICERS, DIRECTOR S, OR KEY EMPLOYEES OF ANOTHER ORGANIZATION

Return Explanation
Reference

FORM 990,	SCCA HAS THREE MEMBERS MEMBERS MUST BE GOVERNMENTAL ENTITIES OR ORGANIZATIONS EXEMPT UNDE
PART VI,	R IRC SECTION 501(C)(3) EACH MEMBER CURRENTLY HAS A 33 1/3% VOTING INTEREST NO NEW MEMBE
SECTION A,	R MAY BE ADMITTED TO THE CORPORATION WITHOUT THE APPROVAL OF EXISTING MEMBERS HOLDING AGGR
LINE 6	EGATE VOTING INTERESTS OF AT LEAST 75%

Return Explanation

FORM 990, EACH MEMBER WILL APPOINT SIX MEMBERS OF THE EIGHTEEN DIRECTORS OF THE ORGANIZATION
PART VI,
SECTION A,
LINE 7A

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	THE BOARD OF DIRECTORS OF THE CORPORATION MAY NOT, EXCEPT BY AFFIRMATIVE VOTE OF 75% OF TH E DIRECTORS IN OFFICE AND WITH THE APPROVAL OF THE MEMBERS HOLDING AGGREGATE VOTING INTERE STS OF AT LEAST 75% (A) AMEND, ALTER, OR REPEAL CERTAIN SECTIONS OF THE CORPORATION'S BYL AWS, (B) REMOVE ANY DIRECTOR OR THE CHAIR OF THE CORPORATION, PROVIDED THAT A MEMBER MAY R EMOVE A DIRECTOR APPOINTED BY SUCH MEMBER AT ANY TIME, (C) AMEND THE ARTICLES OF INCORPORA TION OF THE CORPORATION, (D) ADOPT A PLAN OF MERGER OR CONSOLIDATION WITH ANOTHER CORPORATION, (E) AUTHORIZE THE SALE, LEASE, OR EXCHANGE (OR PLEDGING AS SECURITY) OF ALL OR SUBSTA NTIALLY ALL OF THE PROPERTY AND ASSETS OF THE CORPORATION OR ANY ASSET NOT IN THE ORDINARY COURSE OF BUSINESS, (F) AUTHORIZE THE VOLUNTARY DISSOLUTION OF THE CORPORATION OR REVOKE PROCEEDINGS THEREFOR, (G) ADOPT A PLAN FOR THE DISTRIBUTION OF THE ASSETS OF THE CORPORATI ON, (H) AMEND, ALTER, OR REPEAL ANY RESOLUTION OF THE MEMBERS OF THE CORPORATION, (I) INIT IATE OR RESOLVE LITIGATION IN WHICH THE CORPORATION IS A PARTY IF THE LITIGATION OR RESOLU TION WOULD HAVE A MATERIAL ADVERSE EFFECT ON THE FINANCIAL WELL-BEING OR PUBLIC PERCEPTION OF THE CORPORATION OR ITS MEMBERS, (J) CHANGE THE FUNDAMENTAL PURPOSES OF THE CORPORATION, (K) ENTER INTO ANY NEW LINE OF BUSINESS, (L) OR AUTHORIZE THE RELOCATION FROM THE UNIVER SITY OF WASHINGTON MEDICAL CENTER TO ANOTHER HOSPITAL FACILITY OF THE TWENTY INPATIENT BED S FOR WHICH THE CORPORATION HAS BEEN GRANTED A HOSPITAL LICENSE FINALLY, THE FOLLOWING IS SUBJECT TO APPROVAL BY THE CORPORATION'S MEMBERS - THE CORPORATION'S ANNUAL BUDGET - APP OINTMENT OF THREE ADDITIONAL DIRECTORS TO THE BOARD EXECUTIVE COMMITTEE (IN ADDITION TO THE CORPORATION OF INDEPENDENT CERTIF IED ORDINATE (IN ADDITION TO THE BOARD FINANCE COMMITTEE (IN ADDITION TO THE ECORPORATION OF INDEPENDENT CERTIF IED PUBLIC ACCOUNTANTS TO CONDUCT AN ANNUAL FINANCIAL AUDIT OF THE CORPORATION

Return Explanation
Reference

990 Schedule O, Supplemental Information

F FILING FORM 990

FORM 990,
PART VI,
SENTATION TO THE BOARD-APPOINTED FINANCE AND AUDIT COMMITTEE THE FORM 990 WAS PROVIDED TO
SECTION B,
INF 11B

THE FORM 990 WAS PREPARED BY A PUBLIC ACCOUNTING FIRM AND INTERNALLY REVIEWED PRIOR TO PRE
SENTATION TO THE BOARD-APPOINTED FINANCE AND AUDIT COMMITTEE THE FORM 990 WAS PROVIDED TO
THE FINANCE AND AUDIT COMMITTEE FOR REVIEW BEFORE FILING THE CHAIR OF THE FINANCE AND AU
LINE 11B

DIT COMMITTEE REPORTS TO THE FULL BOARD ALL BOARD MEMBERS ARE PRESENTED WITH A COPY BEFORE

# 990 Schedule O, Supplemental Information Return Reference

THE CONFLICT OF INTEREST POLICY IS ANNUALLY MONITORED THROUGH A QUESTIONNAIRE IT IS A POLICY OF THE SCCA FOR SELF REPORTING THIS SELF REPORTING IS APPLICABLE TO THE BOARD OF DIRE CTORS AND ALL MANAGEMENT STAFF. THE DETERMINATION OF WHETHER AN ISSUE EXISTS IS MADE BY THE

SECTION B, LINE 12C CTORS AND ALL MANAGEMENT STAFF THE DETERMINATION OF WHETHER AN ISSUE EXISTS IS MADE BY THE LINE 12C E INTEGRITY OFFICER THE ESCALATION PROCESS IS TO THE SENIOR MANAGEMENT TEAM, AND, IF DEEM ED APPROPRIATE, TO THE BOARD OF DIRECTORS INTEGRITY COMMITTEE, BOARD OF DIRECTORS GOVERNAN CE COMMITTEE, AND LEGAL COUNSEL CONFLICTS OF INTEREST ARE ADDRESSED IF AND WHEN THEY ARIS E THE CONFLICTED BOARD MEMBER RECUSES HIM OR HERSELF FROM DISCUSSION AND VOTING ON THE MA TTER

FORM 990.

PART VI.

Return Reference	Explanation					
FORM 990, PART VI, SECTION B, LINE 15	AN INDEPENDENT COMPENSATION CONSULTING FIRM PERFORMS A MARKET ANALYSIS OF EXECUTIVE PAY AT COMPARABLE ORGANIZATIONS A CONSULTANT FROM THIS FIRM PRESENTS ITS FINDINGS TO THE COMPEN SATION COMMITTEE OF THE BOARD OF DIRECTORS EVERY TWO YEARS THE ANALYSIS WAS LAST PERFORME D AND PRESENTED IN OCTOBER 2017 IN THE INTERVENING YEARS, THE PRIOR YEAR'S MARKET ANALYSI S IS UPDATED USING AN APPROPRIATE INFLATION FACTOR FOR USE BY THE COMPENSATION COMMITTEE IN ITS ANNUAL REVIEW OF TOTAL COMPENSATION FOR THE OFFICERS THE COMPENSATION COMMITTEE DOC UMENTS ITS MEETINGS AND DECISIONS IN A TIMELY MANNER THE COMPENSATION COMMITTEE PROMPTLY REPORTS TO THE BOARD ALL ACTIONS TAKEN AND SIGNIFICANT ISSUES DISCUSSED AT ITS MEETINGS					

Return Explanation

FORM 990, PART VI, O THE PUBLIC AS REQUIRED BY THE IRS, THE SCCA'S AUDITED FINANCIAL STATEMENTS ARE ATTACHED SECTION C, LINE 19

Reference	
FORM 990, PART IX, LINE 11G  INPATIENT SERVICES PROGRAM SERVICE EXPENSES 54,839,088 MANAGEMENT AND GENERAL EXPINED 11G  INPATIENT SERVICES PROGRAM SERVICE EXPENSES 56,112,015 ADMINISTRATIVE SERVICES PROGRAM SERVICE EXPENSES 1,543,446 MANAGEMENT AND GENERAL EXPENSES 3,630,868 FUNDRAISIN ENSES 0 TOTAL EXPENSES 5,174,314 CLINICAL SERVICES PROGRAM SERVICE EXPENSES 9,101,706 MANAGEMENT AND GENERAL EXPENSES 846,898 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 9,94 PROGRAM SUPPORT PROGRAM SERVICE EXPENSES 5,693,148 MANAGEMENT AND GENERAL EXPENSES 7 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,131,635 CLINICAL FUNDING PROGRAM SERVICE XPENSES 32,412,917 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL SES 32,412,917 LAB SERVICES PROGRAM SERVICE EXPENSES 10,216,435 MANAGEMENT AND GENERAL EXPENSES 10,216,435 OTHER AGREEMENTS PROGRAM SERVICE EXPENSES 1,312,910 MANAGEMENT AND GENERAL EXPENSES 500,895 FUNDRAISING EXPENSES 1,813,805	OG IG EXP S 48,604 NSES 438, E E EXPEN ERAL GRAM S

Return Reference Explanation

FORM 990, PART XI, LINE 9