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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public
▶ Information about Form 990 and its instructions is at *www IRS gov/form990*

OMB No 1545-0047

2017

Open to Public Inspection

A For the 2017 calendar year, or tax year beginning 07-01-2017 , and ending 06-30-2018

B Check if applicable
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
OTERO COUNTY HOSPITAL ASSOCIATION

Doing business as
GERALD CHAMPION REGIONAL MEDICAL CENTER

Number and street (or P O box if mail is not delivered to street address) | Room/suite
2669 SCENIC DRIVE

City or town, state or province, country, and ZIP or foreign postal code
ALAMOGORDO, NM 883110597

D Employer identification number
85-0138775

E Telephone number
(575) 439-6100

G Gross receipts $ 285,391,165

F Name and address of principal officer
ROBERT JAMES HECKERT
2669 SCENIC DRIVE
ALAMOGORDO, NM 883110597

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW GCRMC ORG

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1947

M State of legal domicile NM

Part I Summary

1 Briefly describe the organization's mission or most significant activities
PROVISION OF HEALTH CARE SERVICES

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	11
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	8
5	Total number of individuals employed in calendar year 2017 (Part V, line 2a)	**5**	1,047
6	Total number of volunteers (estimate if necessary)	**6**	114
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	-382,850
b	Net unrelated business taxable income from Form 990-T, line 34	**7b**	-228,458

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	388,919	274,027
9	Program service revenue (Part VIII, line 2g)	159,694,352	175,196,342
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,679,263	7,774,058
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	288,697	-316,874
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	162,051,231	182,927,553
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	627,636	792,806
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	53,685,706	63,681,782
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶0		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	83,569,611	84,790,426
18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	137,882,953	149,265,014
19	Revenue less expenses Subtract line 18 from line 12	24,168,278	33,662,539

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	218,941,794	241,933,471
21	Total liabilities (Part X, line 26)	91,535,660	84,119,138
22	Net assets or fund balances Subtract line 21 from line 20	127,406,134	157,814,333

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

****** 2019-05-15
Signature of officer Date

BASHAR NASER CHIEF FINANCIAL OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
PAMELA ALEXANDERSON	PAMELA ALEXANDERSON	2019-05-15		P01218925

Firm's name ▶ MOSS ADAMS LLP — Firm's EIN ▶ 91-0189318

Firm's address ▶ 6565 AMERICAS PARKWAY NE STE 600
ALBUQUERQUE, NM 87110 — Phone no (505) 878-7200

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission

TO BE THE ORGANIZATION WHERE PATIENTS CHOOSE TO COME, PHYSICIANS WANT TO PRACTICE, AND PEOPLE WANT TO WORK

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 112,304,494 including grants of $ 792,806) (Revenue $ 175,177,921)

See Additional Data

4b (Code) (Expenses $ including grants of $) (Revenue $)

4c (Code) (Expenses $ including grants of $) (Revenue $)

4d Other program services (Describe in Schedule O)

(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses ▶** 112,304,494

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* (see instructions)	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No

Part IV **Checklist of Required Schedules** *(continued)*

			Yes	No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	**20a**	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	**20b**	Yes	
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	**21**	Yes	
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	**22**		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	**23**	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a*	**24a**	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	**24b**		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	**24c**		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	**24d**		No
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	**25a**		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	**25b**		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	**26**		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	**27**		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28a**		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28b**	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	**28c**		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	**29**		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	**30**		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	**31**		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	**32**		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	**33**		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	**34**	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	**35a**	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	**35b**	Yes	
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	**36**		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	**37**		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	**38**	Yes	

Part V **Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V . . . . . ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . .	**1a**	102		
b	Enter the number of Forms W-2G included in line 1a *Enter -0-* if not applicable	**1b**	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	**1c**		Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	1,047		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	**2b**		Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year? . . .	**3a**		Yes	
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O* . . .	**3b**		Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . .	**4a**			No
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . .	**5a**			No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	**5b**			No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	**5c**			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .	**6a**			No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	**6b**			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	**7a**			No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	**7b**			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	**7c**			No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	**7e**			No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . .	**7f**			No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	**7g**			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	**7h**			
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	**8**			
9a	Did the sponsoring organization make any taxable distributions under section 4966? . . .	**9a**			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .	**9b**			
10	**Section 501(c)(7) organizations.** Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12 . . .	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	**12a**			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O	**13a**			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	**14a**			No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* . .	**14b**			

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a 11		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent	1b 8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed▶ NM

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☑ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶BASHAR NASER 2669 NORTH SCENIC DRIVE ALAMOGORDO, NM 883110597 (575) 443-7848

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) NORM ARNOLD CHAIRMAN	10 00 0 10	X		X				24,000	0	0
(2) BILL MERSHON VICE PRESIDENT	5 00 0 10	X		X				0	0	0
(3) BILL MAYTON SECRETARY	5 00 0 10	X		X				0	0	0
(4) FRED BAKER DIRECTOR	5 00	X						0	0	0
(5) GREG RICHARDSON MD DIRECTOR/PHYSICIAN	40 00	X						341,750	0	48,599
(6) ROBIN FRENCH DIRECTOR	3 00	X						0	0	0
(7) BART GARRISON DIRECTOR	3 00	X						0	0	0
(8) GARY JACKSON DIRECTOR	3 00	X						0	0	0
(9) ANDREW LANCASTER MD DIRECTOR/PHYSICIAN	40 00	X						249,922	0	33,602
(10) KATHY FULLER DIRECTOR	3 00	X						0	0	0
(11) ROBERT MARTINEZ DIRECTOR	3 00	X						0	0	0
(12) JAMES HARRIS THROUGH 22018 DIRECTOR	3 00	X						0	0	0
(13) ROBERT JAMES HECKERT CEO	40 00			X				398,642	0	261,479
(14) BASHAR NASER CFO	40 00			X				521,297	0	34,152
(15) ROBERT MIDDLETON VP OF PHYSICIAN CARE/CNO	40 00			X				226,840	0	32,957
(16) ALBERT ESPARSEN VP OF PHYSICIAN PRACTICE	40 00				X			186,209	0	38,269
(17) PETER SEAMAN VP OF FINANCE	40 00				X			217,416	0	62,887

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) CHARLES RACE PHYSICIAN	40 00					X		898,911	0	32,426
(19) CHRIS DAVIS PHYSICIAN	40 00					X		616,881	0	23,210
(20) YING ZHAO PHYSICIAN	40 00					X		596,001	0	24,634
(21) JOHN MCANDREW PHYSICIAN	40 00					X		513,426	0	20,172
(22) KATRINA ROLEN PHYSICIAN	40 00					X		499,696	0	25,971
1b Sub-Total ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶								5,290,991	0	638,358

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 78

		Yes	No
3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
EMCARE INC 7032 COLLECTION CENTER DRIVE CHICAGO, IL 60693	INPATIENT MD, EMERGENCY & ANESTHESIA STA	4,001,922
COMPLETERX LTD 3100 SOUTH GESSNER SUITE 640 HOUSTON, TX 77063	PHARMACY MANAGEMENT SERVICES	1,728,237
COKER CONSULTING LLC 2400 LAKEVIEW PARKWAY SUITE 400 ALPHARETTA, GA 30009	MANAGEMENT CONSULTING	1,398,457
COMPHEALTH ASSOCIATES INC PO BOX 972651 DALLAS, TX 75397	CONTRACT MEDICAL STAFF	1,036,887
DIAMOND HEALTHCARE CORP PO BOX 85050 RICHMOND, VA 23285	BEHAVIORAL HEALTH MANAGEMENT	862,805

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 17

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns . .	1a			
	b Membership dues . .	1b			
	c Fundraising events . .	1c 25,677			
	d Related organizations	1d			
	e Government grants (contributions)	1e 138,649			
	f All other contributions, gifts, grants, and similar amounts not included above	1f 109,701			
	g Noncash contributions included in lines 1a-1f $ _____				
	h **Total.** Add lines 1a-1f . . . . . ▶	274,027			
Program Service Revenue		Business Code			
	2a NET PATIENT SERVICE REVENUE	621110	168,524,427	168,524,427	
	b ~~340B PHARMACY REVENUE~~	446110	2,977,374	2,977,374	
	c ~~CARDIAC CATH LAB LLC~~	621400	1,169,191	1,169,191	
	d ~~CAFETERIA/CATERING~~	722320	1,102,652	1,084,231	18,421
	e ~~OTHER PROGRAM REVENUE~~	900099	880,257	880,257	
	f All other program service revenue		542,441	542,441	
	g **Total.** Add lines 2a–2f . . . . ▶	175,196,342			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) . . . . . ▶	1,609,801			1,609,801
	4 Income from investment of tax-exempt bond proceeds ▶				
	5 Royalties . . . . . ▶				
		(i) Real	(ii) Personal		
	6a Gross rents	1,062,482			
	b Less rental expenses	1,387,525			
	c Rental income or (loss)	-325,043			
	d Net rental income or (loss) . . . . . ▶	-325,043		-401,271	76,228
		(i) Securities	(ii) Other		
	7a Gross amount from sales of assets other than inventory	107,073,446	164,800		
	b Less cost or other basis and sales expenses	100,993,391	80,598		
	c Gain or (loss)	6,080,055	84,202		
	d Net gain or (loss) . . . . . ▶	6,164,257			6,164,257
	8a Gross income from fundraising events (not including $ 25,677 of contributions reported on line 1c) See Part IV, line 18 . . . . a	10,267			
	b Less direct expenses . . . b	2,098			
	c Net income or (loss) from fundraising events . . ▶	8,169			8,169
	9a Gross income from gaming activities See Part IV, line 19 . . . a				
	b Less direct expenses . . . b				
	c Net income or (loss) from gaming activities . . ▶				
	10a Gross sales of inventory, less returns and allowances . . a				
	b Less cost of goods sold . . b				
	c Net income or (loss) from sales of inventory . . ▶				
	Miscellaneous Revenue	Business Code			
	11a				
	b				
	c				
	d All other revenue				
	e **Total.** Add lines 11a–11d . . . . . ▶				
	12 **Total revenue.** See Instructions . . . . . ▶	182,927,553	175,177,921	-382,850	7,858,455

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	792,806	792,806		
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	2,502,094	637,751	1,864,343	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	85,970	85,970		
7 Other salaries and wages	50,169,921	35,840,844	14,329,077	
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	1,218,949	1,003,861	215,088	
9 Other employee benefits	6,241,309	2,419,052	3,822,257	
10 Payroll taxes	3,463,539	2,416,490	1,047,049	
11 Fees for services (non-employees)				
a Management				
b Legal	762,184		762,184	
c Accounting	246,202		246,202	
d Lobbying	5,005		5,005	
e Professional fundraising services See Part IV, line 17				
f Investment management fees	320,693		320,693	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	41,943,183	36,958,514	4,984,669	
12 Advertising and promotion	517,794		517,794	
13 Office expenses	3,580,952	2,096,102	1,484,850	
14 Information technology	519,927	97,639	422,288	
15 Royalties				
16 Occupancy	2,309,256	648,043	1,661,213	
17 Travel	298,995	110,294	188,701	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	374,444	175,128	199,316	
20 Interest	3,340,717	3,340,717		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	10,708,904	10,708,904		
23 Insurance	3,336,382	329,367	3,007,015	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a MEDICAL SUPPLIES/DRUGS	14,612,230	14,612,230		
b DIETARY SUPPLIES	1,168,000		1,168,000	
c REPAIRS	372,809		372,809	
d TAXES	341,967		341,967	
e All other expenses	30,782	30,782		
25 **Total functional expenses.** Add lines 1 through 24e	149,265,014	112,304,494	36,960,520	0
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing	0	1	10,103,956
	2	Savings and temporary cash investments	28,802,497	2	5,513,718
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	17,140,783	4	21,226,046
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	4,916,354	8	5,944,917
	9	Prepaid expenses and deferred charges	2,088,392	9	3,600,014
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D — 10a: 214,386,811			
	b	Less accumulated depreciation — 10b: 128,819,490	86,394,876	10c	85,567,321
	11	Investments—publicly traded securities	74,677,770	11	104,558,975
	12	Investments—other securities See Part IV, line 11	3,604,080	12	3,871,574
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets	803,210	14	749,179
	15	Other assets See Part IV, line 11	513,832	15	797,771
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)	218,941,794	16	241,933,471
Liabilities	17	Accounts payable and accrued expenses	19,281,253	17	16,329,594
	18	Grants payable		18	
	19	Deferred revenue	894,062	19	718,682
	20	Tax-exempt bond liabilities	65,806,251	20	64,447,361
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	5,554,094	25	2,623,501
	26	**Total liabilities.** Add lines 17 through 25	91,535,660	26	84,119,138
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**			
	27	Unrestricted net assets	127,406,134	27	157,814,333
	28	Temporarily restricted net assets		28	
	29	Permanently restricted net assets		29	
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	127,406,134	33	157,814,333
	34	Total liabilities and net assets/fund balances	218,941,794	34	241,933,471

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	182,927,553
2	Total expenses (must equal Part IX, column (A), line 25)	2	149,265,014
3	Revenue less expenses Subtract line 2 from line 1	3	33,662,539
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	127,406,134
5	Net unrealized gains (losses) on investments	5	-3,254,340
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	157,814,333

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

Additional Data

Software ID:

Software Version:

EIN: 85-0138775

Name: OTERO COUNTY HOSPITAL ASSOCIATION

Form 990, Part III, Line 4a:

OTERO COUNTY HOSPITAL ASSOCIATION, D/B/A GERALD CHAMPION REGIONAL MEDICAL CENTER (GCRMC), PROVIDES COMPREHENSIVE HEALTH-CARE SERVICES THROUGH ITS 100-BED HOSPITAL, OUTPATIENT AMBULATORY CARE FACILITIES, AND A MULTI-SPECIALTY PHYSICIAN GROUP GCRMC RECEIVES 80% OF ITS ADMISSIONS FROM OTERO COUNTY THE GCRMC'S PRIMARY MARKETS ARE THE CITIES OF ALAMOGORDO AND TULAROSA WITH SECONDARY MARKETS EXPANDING TO MORE REMOTE AREAS OF OTERO COUNTY, LINCOLN COUNTY, CHAVEZ COUNTY, AND BEYOND THE ORIGINAL FACILITY OPENED IN AUGUST 1949, AND THE CURRENT MEDICAL CENTER IS A STATE-OF-THE-ART ACUTE CARE FACILITY THAT OPENED IN DECEMBER 1999 THE ORIGINAL HOSPITAL OPENED IN 1949 WITH 26 BEDS TODAY, GCRMC IS PROUD TO BE A 100-BED ACUTE CARE FACILITY ACCREDITED BY DNV, INCLUDING TWO DISTINCT PPS UNITS LIFE TRANSITIONS (AKA BEHAVIORAL MEDICINE - TOTAL 38 BEDS) AND INPATIENT REHABILITATION (12 BEDS) GCRMC SHARES A UNIQUE RELATIONSHIP WITH HOLLOMAN AIR FORCE BASE AS THE FIRST HOSPITAL IN THE UNITED STATES WHERE ACTIVE-DUTY MILITARY PHYSICIANS PRACTICE IN A CIVILIAN HOSPITAL THIS SPECIAL ARRANGEMENT ALLOWS ONE FACILITY TO MEET THE COMBINED COMMUNITY AND MILITARY NEEDS, WHILE SERVING AS A MODEL FOR THE DEPARTMENT OF DEFENSE IN CONSERVING RESOURCES THE DELIVERY MECHANISMS OF CARE AT THE HOSPITAL INCLUDE BOTH INPATIENT AND OUTPATIENT SERVICES, ACUTE CARE INPATIENT THROUGH MEDICAL/SURGICAL, TELEMETRY, MATERNAL CHILD AND 10-BED INTENSIVE CARE UNITS, SURGERY DEPARTMENT SUPPORTED BY PRE-ADMIT, OUTPATIENT CARE UNIT AND POST-ANESTHESIA CARE UNIT, OUTPATIENT SURGERY CENTER, PROVIDER-BASED PHYSICIAN PRACTICES IN THE AREAS OF FAMILY PRACTICE, WOMEN'S SERVICES INCLUDING OBSTETRICS, MEDICAL AND RADIATION ONCOLOGY, MEDICAL CARDIOLOGY, GASTROENTEROLOGY AND ENDOCRINOLOGY, INTERNAL MEDICINE, ORTHOPEDICS AND GENERAL SURGERY, INPATIENT AND OUTPATIENT BEHAVIORAL HEALTH SERVICES, CARDIAC CATH LAB, INPATIENT REHABILITATION SERVICES, INCLUDING PHYSICAL AND OCCUPATIONAL REHAB SERVICES, INPATIENT AND OUTPATIENT CAP-CERTIFIED LABORATORY SERVICES WITH THE CAPABILITY TO PERFORM OVER 225 DIFFERENT PROFILES AND TESTS IN-HOUSE, INPATIENT AND OUTPATIENT DIAGNOSTIC IMAGING SERVICES, INCLUDING X-RAY, 64-SLICE CT AND PET SCAN, MRI, ULTRASOUND, INTERVENTIONAL RADIOLOGY, RADIOFREQUENCY ABLATION AND NUCLEAR MEDICINE, INPATIENT AND OUTPATIENT COMPREHENSIVE CARDIOPULMONARY SERVICES, INCLUDING BEHAVIOR SLEEP MEDICINE, HOLTER MONITORING, EVENT MONITORING, AND IMPEDANCE CARDIOGRAPHY BY THE END OF 2018, GCRMC EMPLOYED APPROXIMATELY 870 PEOPLE IN ADDITION TO THOSE EMPLOYEES, GCRMC CONTRACTS FOR SERVICES IN VARIOUS DEPARTMENTS SUCH AS PHARMACY, ANESTHESIA, EMERGENCY DEPARTMENT, AND HOSPITALIST PROVIDERS THE MEDICAL STAFF OF GCRMC HAS 241 MEDICAL MEMBERS CONSISTING OF 86 ACTIVE MEMBERS, OF WHOM 56 ARE EMPLOYED PROVIDERS GCRMC CONTINUES TO SEEK OPPORTUNITIES TO EXPAND SERVICES AND IMPROVE QUALITY, WITH THE PHILOSOPHY OF NOT LIMITING ITS POTENTIAL BY THE DESIGNATION OF "RURAL HOSPITAL," BUT RATHER IDENTIFYING ITS SCOPE OF SERVICE BASED ON COMMUNITY NEEDS AS A REGIONAL MEDICAL CENTER CONTINUED PROGRESS AND EXPANSION HAS ENHANCED GCRMC'S COMMITMENT TO STRIVE FOR OUTSTANDING SERVICE AND QUALITY, ACKNOWLEDGING THAT ITS FUTURE IS NOT IN ITS BUILDING OR TECHNOLOGY, BUT RATHER ITS PEOPLE TO THIS END, WE SUPPORT THE PEOPLE OF OTERO COUNTY AND OUTLYING SERVICE AREAS WITH OUR EXPANDED SERVICES AND OUR FINANCIAL CONTRIBUTIONS GCRMC HAS, SINCE ITS INCEPTION IN 1949, PROVIDED QUALITY MEDICAL HEALTH CARE REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, AGE, OR ABILITY TO PAY ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE OPERATIONS AND STABILITY OF GCRMC, IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PURCHASE ESSENTIAL MEDICAL SERVICES AND, FURTHER, THAT OUR MISSION IS TO SERVE THE COMMUNITY WITH RESPECT TO PROVIDING HEALTH-CARE SERVICES AND HEALTH-CARE EDUCATION THEREFORE, IN KEEPING WITH GCRMC'S COMMITMENT TO SERVE OUR COMMUNITY, WE PROVIDE FREE CARE AND/OR SUBSIDIZED CARE - CARE TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY WILL BE CONSIDERED WHERE THE NEED AND/OR AN INDIVIDUAL'S ABILITY TO PAY COEXIST MANAGEMENT EXPANDED THE FINANCIAL ASSISTANCE PROGRAM FROM 200% TO 300% OF FPL EFFECTIVE JULY 1, 2015 GCRMC MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF CHARITY CARE IT PROVIDES THESE RECORDS INCLUDE THE AMOUNT OF CHARGES FOREGONE FOR SERVICES AND SUPPLIES FURNISHED UNDER ITS CHARITY CARE POLICY

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Information about Schedule A (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))

3 ☑ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170 (b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university

_____

10 ☐ An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations _____

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170 (b)(1)(A)(ix)**

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a)2013	(b)2014	(c)2015	(d)2016	(e)2017	(f)Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11 **Total support.** Add lines 7 through 10						

12 Gross receipts from related activities, etc (see instructions) **12**

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) **14**

15 Public support percentage for 2016 Schedule A, Part II, line 14 **15**

16a **33 1/3% support test—2017.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support test—2016.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10%-facts-and-circumstances test—2017.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

b **10%-facts-and-circumstances test—2016.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2016 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2017** (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from **2016** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests—2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated If designated by class or purpose, describe the designation If historic and continuing relationship, explain*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2)*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in* ***Part VI,*** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in Part VI*	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s)*	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard*	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**

- a ☐ The organization satisfied the Activities Test Complete **line 2** below
- b ☐ The organization is the parent of each of its supported organizations Complete **line 3** below
- c ☐ The organization supported a governmental entity Describe in **Part VI** how you supported a government entity (see instructions)

			Yes	No
2	Activities Test **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities*	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement*	2b		
3	Parent of Supported Organizations **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in* ***Part VI.***	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

Section D - Distributions	**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in **Part VI**) See instructions	
7 **Total annual distributions.** Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in **Part VI**) See instructions	
9 Distributable amount for 2017 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2017**	**(iii) Distributable Amount for 2017**
1 Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required-- explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013.			
c From 2014.			
d From 2015.			
e From 2016.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2017 distributable amount			
i Carryover from 2012 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2017 from Section D, line 7 $			
a Applied to underdistributions of prior years			
b Applied to 2017 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions			
6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			
7 **Excess distributions carryover to 2018.** Add lines 3j and 4c			
8 Breakdown of line 7			
a Excess from 2013.			
b Excess from 2014.			
c Excess from 2015.			
d Excess from 2016.			
e Excess from 2017.			

Additional Data

Software ID:

Software Version:

EIN: 85-0138775

Name: OTERO COUNTY HOSPITAL ASSOCIATION

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493135127589

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶**Complete if the organization is described below.** ▶**Attach to Form 990 or Form 990-EZ.**
▶**Information about Schedule C (Form 990 or 990-EZ) and its instructions is at** ***www.irs.gov/form990*****.**

OMB No 1545-0047

2017

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
OTERO COUNTY HOSPITAL ASSOCIATION	85-0138775

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")

2 Political campaign activity expenditures (see instructions) ▶ $

3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

	(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds If none, enter -0-	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
1					
2					
3					
4					
5					
6					

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)		
c Total lobbying expenditures (add lines 1a and 1b)		
d Other exempt purpose expenditures		
e Total exempt purpose expenditures (add lines 1c and 1d)		
f Lobbying nontaxable amount Enter the amount from the following table in both columns		
g Grassroots nontaxable amount (enter 25% of line 1f)		
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		5,005
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?		No	
j	Total Add lines 1c through 1i			5,005
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
PART II-B, LINE 1	THE ORGANIZATION'S CEO AND VICE PRESIDENT OF FINANCE ATTENDED A 340(B) CONFERENCE IN WASHINGTON AND AMERICAN HOSPITAL ASSOCIATION/NEW MEXICO HOSPITAL ASSOCIATION MEETINGS, IN WHICH DISCUSSIONS ON LEGISLATION WERE HELD WITH LEGISLATORS

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SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

		Held at the End of the Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange programs
- e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . . ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a Board designated or quasi-endowment ▶
- b Permanent endowment ▶
- c Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
(i) unrelated organizations . . . . . 3a(i)		
(ii) related organizations . . . . . 3a(ii)		
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? 3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		3,437,282		3,437,282
b Buildings		116,504,197	57,786,523	58,717,674
c Leasehold improvements				
d Equipment		89,593,930	67,687,085	21,906,845
e Other		4,851,402	3,345,882	1,505,520
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c))* ▶				85,567,321

Part VII **Investments—Other Securities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII **Investments—Program Related.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX **Other Assets.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 15)* ▶	

Part X **Other Liabilities.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	2,623,501
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	2,623,501

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☑

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18)			5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
See Additional Data Table	

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 85-0138775

Name: OTERO COUNTY HOSPITAL ASSOCIATION

Supplemental Information

Return Reference	Explanation
PART X, LINE 2	THE MEDICAL CENTER IS ORGANIZED AS A NEW MEXICO NONPROFIT CORPORATION AND HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME TAXES UNDER INTERNAL REVENUE CODE SECTION 501(C)(3) THE MEDICAL CENTER IS ANNUALLY REQUIRED TO FILE A RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX (FORM 990) WITH THE IRS IN ADDITION, THE MEDICAL CENTER IS SUBJECT TO INCOME TAX ON NET INCOME THAT IS DERIVED FROM BUSINESS ACTIVITIES THAT ARE UNRELATED TO ITS EXEMPT PURPOSE THE MEDICAL CENTER FILES AN EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURN (FORM 990T) WITH THE IRS TO REPORT ITS UNRELATED BUSINESS TAXABLE INCOME THE ASV AND GCSP CATH LAB ARE LIMITED LIABILITY COMPANIES FOR WHICH THE INCOME IS TAXED TO THE RESPECTIVE MEMBERS IN THEIR TAX RETURNS THE MEDICAL CENTER BELIEVES IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN AFFECTING ITS ANNUAL FILING REQUIREMENTS, AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS THE MEDICAL CENTER WOULD RECOGNIZE FUTURE ACCRUED INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS AND LIABILITIES IN INCOME TAX EXPENSE, IF SUCH INTEREST AND PENALTIES ARE INCURRED THE MEDICAL CENTER'S FEDERAL FORM 990T FILINGS ARE NO LONGER SUBJECT TO FEDERAL TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2014

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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Information about Schedule G (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990.***

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization

	(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? **Yes**	**No**	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col **(i)**	**(vi)** Amount paid to (or retained by) organization
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total		▶					

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 CANCER CENTER FUND-RAISER (event type)	(b) Event #2 (event type)	(c) Other events (total number)	(d) Total events (add col (a) through col (c))
Revenue	1 Gross receipts	35,944			35,944
	2 Less Contributions	25,677			25,677
	3 Gross income (line 1 minus line 2)	10,267			10,267
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages	598			598
	8 Entertainment				
	9 Other direct expenses	1,500			1,500
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				2,098
	11 Net income summary Subtract line 10 from line 3, column (d) ▶				8,169

Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____% ☐ No	☐ Yes ____% ☐ No	☐ Yes ____% ☐ No	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in

a The organization's facility	**13a**	%
b An outside facility	**13b**	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ ----------

Address ▶ ----------

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____

c If "Yes," enter name and address of the third party

Name ▶ ----------

Address ▶

----

16 Gaming manager information

Name ▶ ----------

Gaming manager compensation ▶ $----------

Description of services provided ▶ ----------

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference	Explanation

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SCHEDULE H (Form 990)

Department of the Treasury
Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
▶ Attach to Form 990.
▶ Information about Schedule H (Form 990) and its instructions is at *www.irs.gov/form990.*

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I Financial Assistance and Certain Other Community Benefits at Cost

			Yes	No
1a	Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	Yes	
b	If "Yes," was it a written policy?	1b	Yes	
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities ☐ Generally tailored to individual hospital facilities			
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year			
a	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing *free* care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care ☐ 100% ☐ 150% ☐ 200% ☑ Other 30000 0000000000 %	3a	Yes	
b	Did the organization use FPG as a factor in determining eligibility for providing *discounted* care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care ☐ 200% ☐ 250% ☑ 300% ☐ 350% ☐ 400% ☐ Other _____ %	3b	Yes	
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care			
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	Yes	
5a	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	Yes	
b	If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b		No
c	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?	5c		
6a	Did the organization prepare a community benefit report during the tax year?	6a	Yes	
b	If "Yes," did the organization make it available to the public?	6b	Yes	
	Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H			

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			412,615	3,208,440	0	0 %
b Medicaid (from Worksheet 3, column a)			24,020,355	20,726,241	3,294,114	2 210 %
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d **Total** Financial Assistance and Means-Tested Government Programs			24,432,970	23,934,681	3,294,114	2 210 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)						
f Health professions education (from Worksheet 5)			164,962		164,962	0 110 %
g Subsidized health services (from Worksheet 6)			48,356,536	11,518,034	36,838,502	24 680 %
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)						
j **Total.** Other Benefits			48,521,498	11,518,034	37,003,464	24 790 %
k **Total.** Add lines 7d and 7j			72,954,468	35,452,715	40,297,578	27 000 %

Part II Community Building Activities

Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development			8,000	0	8,000	0 010 %
3 Community support			186,602	0	186,602	0 130 %
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development			853,075	0	853,075	0 570 %
9 Other						
10 Total			1,047,677		1,047,677	0 710 %

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

				Yes	No
1	Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No 15?		1		No
2	Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount	2	8,382,509		
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit	3	1,925,000		
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements				

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME)	5	44,334,536		
6	Enter Medicare allowable costs of care relating to payments on line 5	6	38,449,905		
7	Subtract line 6 from line 5 This is the surplus (or shortfall)	7	5,884,631		
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used				

☐ Cost accounting system ☐ Cost to charge ratio ☑ Other

Section C. Collection Practices

9a	Did the organization have a written debt collection policy during the tax year?		9a	Yes	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI		9b	Yes	

Part IV Management Companies and Joint Ventures

(owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 1 ALAMOGORDO SURGERY VENTURE	OUTPATIENT SURGERY CENTER	40 500 %	8 000 %	51 500 %
2 3 ALAMOGORDO IMAGING CENTER	OUTPATIENT RADIOLOGY CENTER	29 790 %	0 %	70 210 %
3 4 WHITE SANDS HEALTHCARE SYSTEMS LLC	PHYSICIAN HOSPITAL ORGANIZATION	50 000 %	0 %	50 000 %
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information

Section A. Hospital Facilities

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year? **1**

	Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
	See Additional Data Table										

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group GERALD CHAMPION REGIONAL MEDICAL CENTER

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
Community Health Needs Assessment				
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
a	☑ A definition of the community served by the hospital facility			
b	☑ Demographics of the community			
c	☑ Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	☑ How data was obtained			
e	☑ The significant health needs of the community			
f	☑ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	☑ The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	☑ The process for consulting with persons representing the community's interests			
i	☑ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	☑ Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 15			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		No
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
a	☑ Hospital facility's website (list url) WWW GCRMC ORG/WP-CONTENT/UPLOADS/2018/01/GCRMC-BROCHURE-SINLGES PDF			
b	☐ Other website (list url)			
c	☑ Made a paper copy available for public inspection without charge at the hospital facility			
d	☐ Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 15			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
a	If "Yes" (list url) HTTP //WWW GCRMC ORG/WP-CONTENT/UPLOADS/2018/01/GCRMC-BROCHURE-SINLGES PDF			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		No
b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? $			

Part V Facility Information *(continued)*

Financial Assistance Policy (FAP)

GERALD CHAMPION REGIONAL MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
a	☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 300 000000000000 % and FPG family income limit for eligibility for discounted care of 300 000000000000 %			
b	☐ Income level other than FPG (describe in Section C)			
c	☑ Asset level			
d	☑ Medical indigency			
e	☑ Insurance status			
f	☑ Underinsurance discount			
g	☐ Residency			
h	☐ Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
a	☑ Described the information the hospital facility may require an individual to provide as part of his or her application			
b	☑ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c	☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d	☑ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e	☐ Other (describe in Section C)			
16	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a	☑ The FAP was widely available on a website (list url) HTTP //WWW GCRMC ORG			
b	☑ The FAP application form was widely available on a website (list url) HTTP //WWW GCRMC ORG			
c	☑ A plain language summary of the FAP was widely available on a website (list url) HTTP //WWW GCRMC ORG			
d	☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g	☑ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	☑ Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	☑ The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations			
j	☐ Other (describe in Section C)			

Part V Facility Information *(continued)*

Billing and Collections

GERALD CHAMPION REGIONAL MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a ☐ Reporting to credit agency(ies)			
b ☐ Selling an individual's debt to another party			
c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d ☐ Actions that require a legal or judicial process			
e ☐ Other similar actions (describe in Section C)			
f ☑ None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
If "Yes," check all actions in which the hospital facility or a third party engaged			
a ☐ Reporting to credit agency(ies)			
b ☐ Selling an individual's debt to another party			
c ☐ Deferring , denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d ☐ Actions that require a legal or judicial process			
e ☐ Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)			
a ☑ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs			
b ☑ Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
c ☑ Processed incomplete and complete FAP applications			
d ☑ Made presumptive eligibility determinations			
e ☐ Other (describe in Section C)			
f ☐ None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
If "No," indicate why			
a ☐ The hospital facility did not provide care for any emergency medical conditions			
b ☐ The hospital facility's policy was not in writing			
c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d ☐ Other (describe in Section C)			

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

GERALD CHAMPION REGIONAL MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care		
a ☐	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b ☐	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c ☑	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d ☐	The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? **23**		No
	If "Yes," explain in Section C		
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? **24**		No
	If "Yes," explain in Section C		

Part V **Facility Information** *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Add'l Data	

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? **3**

	Name and address	Type of Facility (describe)
1	1 - ASV DBA SCENIC VIEW OUTPATIENT SURGERY C 2351 25TH STREET ALAMOGORDO, NM 88311	OUTPATIENT SURGERY
2	2 - ALAMOGORDO IMAGING CENTER 2539 MEDICAL DR STE 1010 ALAMOGORDO, NM 88310	OUTPATIENT RADIOLOGY
3	3 - GERALD CHAMPION-SIERRA PROVIDENCE CARDIA 2669 NORTH SCENIC DRIVE ALAMOGORDO, NM 88310	CARDIAC CATH LAB
4		
5		
6		
7		
8		
9		
10		

Part VI Supplemental Information

Provide the following information

1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B

3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)

6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 3C	THE ORGANIZATION USES THE FEDERAL POVERTY GUIDELINES WHEN DETERMINING FREE CARE PATIENTS WHO HAVE HOUSEHOLD INCOME AT OR BELOW 300% OF THE FPG ARE ELIGIBLE TO RECEIVE FREE CARE THE ORGANIZATION OFFERS AN AUTOMATIC 25% DISCOUNT TO SELF-PAY PATIENTS AND WILL OFFER AN ADDITIONAL 10% DISCOUNT TO SELF-PAY PATIENTS WHO PAY THE BALANCE OF THEIR BILL WITHIN 30 DAYS OF THE BILLING DATE IN ADDITION, THE FACILITY WILL WORK WITH PATIENTS ON SETTLEMENTS ON A CASE-BY-CASE BASIS BASED ON SPECIFIC CIRCUMSTANCES, SUCH AS CATASTROPHIC ILLNESS OR MEDICAL INDIGENCE, AT THE DISCRETION OF GCRMC DETERMINING FAMILY NEED IS ALSO BASED ON AN APPLICATION PROCESS WHICH TAKES INTO ACCOUNT THE PATIENT'S AVAILABLE ASSETS AND ALL OTHER FINANCIAL RESOURCES AVAILABLE TO THE PATIENT
PART I, LINE 7	CHARITY CARE WAS CONVERTED TO COST USING A COST TO CHARGE RATIO FROM THE COST ACCOUNTING SYSTEM THE COST ACCOUNTING SYSTEM ADDRESSES ALL PATIENT SEGMENTS

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 7G	AMOUNTS REPORTED ARE BASED ON THE MEDICARE COST REPORT FIGURES LINE 7G INCLUDES $30,888,043 OF COSTS ATTRIBUTABLE TO PHYSICIANS' CLINICS
PART II, LINE 2	THE ORGANIZATION SUPPORTS THE CHAMBER OF COMMERCE AND ITS ECONOMIC DEVELOPMENT COUNCIL THAT WORKS TO FACILITATE THE CREATION AND PROMOTION OF NEW INDUSTRIES, AND ASSISTS IN THE RETENTION AND EXPANSION OF EXISTING BUSINESSES IN THE HOSPITALS SERVICE AREA

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART II, LINE 3	THE ORGANIZATION OFFERS ECONOMIC SUPPORT TO VARIOUS ORGANIZATIONS THAT PROVIDE ASSISTANCE TO INDIVIDUALS IN NEED OF BASIC MEDICAL OR OTHER ASSISTANCE, AND PROMOTE CULTURAL ACTIVITIES AND EVENTS FOR THE BENEFIT OF THE COMMUNITY
PART II, LINE 8	THE ORGANIZATION RELIES ON WORKFORCE DEVELOPMENT, I E RECRUITMENT OF DOCTORS TO MEET THE NEED FOR MAINTAINING ADEQUATE MEDICAL STAFF THE HOSPITAL'S SERVICE AREA FACES A CRITICAL SHORTAGE OF PRIMARY CARE PHYSICIANS OTERO COUNTY IS DESIGNATED BY THE US CENSUS BUREAU AS A MEDICALLY UNDERSERVED AREA RECENT DATA SUGGESTS THAT THERE WILL BE A SHORTAGE OF 40 PRIMARY CARE PHYSICIANS NEEDED TO SERVE THE HEALTHCARE NEEDS OF THE TOTAL SERVICE AREA BY 2023 THERE ARE A NUMBER OF FACTORS THAT HAVE CREATED THIS SHORTAGE THESE INCLUDE THE AGING POPULATION OF PROVIDERS IN OUR MARKET THE AVERAGE AGE OF THE ORGANIZATION'S PHYSICIAN STAFF IS NOW OVER 60 YEARS OF AGE NEW MEXICO HAS THE HIGHEST PERCENTAGE IN THE COUNTRY OF PHYSICIANS APPROACHING RETIREMENT AGE IN ADDITION, NEW MEXICO'S GEOGRAPHICALLY SPARSE, AGING AND RACIALLY DIVERSE POPULATION PUTS PRESSURE ON ITS HEALTH CARE SYSTEMS EXCESS MORTALITY FROM ALL CAUSES IN NON-METROPOLITAN AREAS CONTINUES TO RISE THE ORGANIZATION STRIVES TO INCREASE ACCESS TO COMPREHENSIVE QUALITY HEALTH CARE SERVICES, TO PROMOTE HEALTH, PREVENT AND MANAGE DISEASES, AND REDUCE DISABILITY AND PREMATURE DEATH BY ELIMINATING THE INADEQUATE SUPPLY AND UNEVEN DISTRIBUTION OF PRIMARY CARE AND SPECIALTY PROVIDERS THROUGH CONTINUED WORKFORCE DEVELOPMENT

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 2	DISCOUNTS AND PAYMENTS ARE TAKEN INTO ACCOUNT WHEN DETERMINING BAD DEBT EXPENSE IN CERTAIN CIRCUMSTANCES, GCRMC WILL NEGOTIATE PAYMENT TERMS FOR PATIENTS WHOSE FAMILY INCOME EXCEEDS THE INCOME GUIDELINES OF THE FINANCIAL ASSISTANCE AND UNINSURED POLICY THIS IS APPLICABLE TO PATIENTS WITH CATASTROPHIC ILLNESSES OR UNUSUAL CIRCUMSTANCES SUCH DETERMINATIONS ARE MADE BY THE PATIENT FINANCIAL SERVICES DEPARTMENT WORKING WITH GCRMC MANAGEMENT SEE ALSO THE DISCLOSURE IN THE AUDITED FINANCIAL STATEMENTS REGARDING BAD DEBT PATIENTS WHOSE FAMILY INCOME IS AT OR BELOW 300% OF THE FPL ARE ELIGIBLE TO RECEIVE FREE CARE
PART III, LINE 3	THE ORGANIZATION DOES NOT PURSUE COLLECTION OF AMOUNTS DETERMINED TO QUALIFY AS CHARITY CARE PATIENT CHARGES FOR SERVICES PROVIDED UNDER THE CHARITY POLICY ARE WRITTEN OFF THE AMOUNT OF THESE SERVICES PROVIDED IN THE YEAR ENDED JUNE 30, 2018, WERE APPROXIMATELY $1,925,000 MEDICAL CARE IS GIVEN TO INDIVIDUALS REGARDLESS OF THEIR ABILITY TO PAY, AND THEREFORE THIS IS A COMMUNITY BENEFIT

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 4	FROM NOTE 1, PAGE 9 OF THE AUDITED FINANCIAL STATEMENTS PATIENT ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE MEDICAL CENTER ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYOR SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE MEDICAL CENTER ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS, IF NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID) FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE MEDICAL CENTER RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE THE DIFFERENCE BETWEEN THE STANDARD RATES (OR THE DISCOUNTED RATES, IF NEGOTIATED) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS
PART III, LINE 8	MEDICARE ALLOWABLE COST IS BASED ON THE MEDICARE COST REPORT THE MEDICARE COST REPORT IS COMPLETED BASED ON THE RULES AND REGULATIONS SET FORTH BY THE CENTERS FOR MEDICARE AND MEDICAID SERVICES

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
FORM III, LINE 9B	GCRMC HAS IMPLEMENTED A NUMBER OF DIFFERENT POLICY AND PROCEDURE STATEMENTS TO GOVERN THE DETAILS OF HOW ITS COLLECTION PRACTICES ARE IMPLEMENTED AND HOW DISCOUNTING AND COLLECTION POLICIES APPLY TO VARIOUS CLASSES OF PATIENTS IN GENERAL, ALL PATIENT ACCOUNT GUARANTORS WHO REQUEST FINANCIAL ASSISTANCE OR A PAYMENT PLAN ARE ASKED TO PROVIDE DETAILED INFORMATION REGARDING THEIR INCOME AND ASSETS FOR PATIENTS WHO QUALIFY FOR CHARITY, GCRMC WILL NOT IMPOSE WAGE GARNISHMENTS OR LIENS ON PRIMARY RESIDENCES, WILL NOT SEND UNPAID BILLS TO COLLECTION AGENCIES, AND WILL CEASE ALL COLLECTION EFFORTS
PART VI, LINE 2	IN 2018, MANAGEMENT AT GCRMC ENLISTED THE SERVICES OF QUORUM HEALTH RESOURCES TO DEVELOP A COMMUNITY HEALTH NEEDS ASSESSMENT AND TO PROVIDE INFORMATION FROM SECONDARY DATA SOURCES TO ASSIST IN IDENTIFYING NEEDS THAT EXIST IN THE COMMUNITY THIS INCLUDES DATA FROM THE CENTERS FOR DISEASE CONTROL AND PREVENTION TO EXAMINE TRENDS FOR STROKE, DIABETES, HEART DISEASE AND CANCER IT ALSO INCLUDES DATA THAT IDENTIFY SHORTAGES IN HEALTH-CARE PROFESSIONALS BY LOCATION THE HEALTH NEEDS IDENTIFIED AS SIGNIFICANT IN THIS ASSESSMENT INCLUDED CANCER, ACCESS TO PRIMARY CARE, DIABETES, OBESITY, AND BEHAVIORAL HEALTH THE CONCLUSIONS REACHED IN THIS ASSESSMENT WERE IMPLEMENTED IN OCTOBER 2018

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 3	THE HOSPITAL HAS A FINANCIAL ASSISTANCE POLICY - GERALD CHAMPION REGIONAL MEDICAL CENTER (GCRMC) WILL PROVIDE UNDERSTANDABLE, WRITTEN GUIDELINES TO STAFF AND PATIENTS RELATIVE TO HOW THE HOSPITAL EVALUATES AND DETERMINES 1) A PATIENT'S ELIGIBILITY FOR CHARITY CARE, 2) AN UNINSURED PATIENT'S ELIGIBILITY FOR DISCOUNTS, AND 3) A PATIENT'S ELIGIBILITY FOR ALTERNATE PAYMENT PLANS A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY IS POSTED IN THE EMERGENCY ROOM AND THROUGHOUT THE ENTIRE HOSPITAL THE PATIENTS ARE ALSO INFORMED THROUGH DIRECT COMMUNICATION WITH FINANCIAL COUNSELORS, AND THESE POLICIES ARE EXPLAINED IN DETAIL TO GUARANTORS WHO ADVISE GCRMC THAT THEY ARE UNABLE TO PAY THEIR ACCOUNT OR NEED HELP IN STRUCTURING AN AFFORDABLE PAYMENT PLAN FOR THEIR ACCOUNT THE HOSPITAL PROVIDES SERVICES TO ANYONE IN NEED OF MEDICAL CARE REGARDLESS OF THE PATIENT'S ABILITY TO PAY FOR SUCH SERVICES CHARITY CARE AND DISCOUNTS FOR THE UNINSURED WILL BE AVAILABLE FOR MEDICALLY NECESSARY HOSPITAL CARE PROVIDED TO PERSONS WHO MEET THE FINANCIAL AND DOCUMENTATION CRITERIA DEFINED IN THIS POLICY DETERMINATIONS HEREUNDER WILL BE BASED SOLELY ON THE PATIENT'S ABILITY TO PAY AND WILL NOT BE MADE ON THE BASIS OF AGE, SEX, RACE, CREED, DISABILITY, SEXUAL ORIENTATION OR NATIONAL ORIGIN GCRMC PROVIDES FINANCIAL ASSISTANCE TO PATIENTS BASED ON THEIR INCOME, ASSETS, AND NEEDS THROUGH OUR FINANCIAL COUNSELING SERVICES, WE ASSIST PATIENTS WITH MEDICAID ELIGIBILITY OR LOW-COST HEALTH INSURANCE THROUGH THE EXCHANGE (BE WELL NEW MEXICO), OR WORK WITH PATIENTS TO ARRANGE A MANAGEABLE PAYMENT PLAN UNINSURED PATIENTS ARE ELIGIBLE FOR A 25% DISCOUNT A 25% DISCOUNT IS APPLIED TO THE TOTAL CHARGES OF A SELF-PAY PATIENT AT THE TIME OF SERVICE OR THE 1ST BILLING NOTICE WILL BE SENT AT THE TIME OF THE 1ST BILLING INFORMING THE PATIENT/GUARANTOR THAT AN ADDITIONAL 10% WILL BE DEDUCTED IF THE ACCOUNT IS PAID WITHIN 30 DAYS OF THE DATE OF SERVICE
PART VI, LINE 4	OTERO COUNTY HOSPITAL ASSOCIATION D/B/A GERALD CHAMPION REGIONAL MEDICAL CENTER ("GCRMC") ACTIVITIES ARE CONDUCTED ON ITS 66-ACRE CAMPUS LOCATED IN ALAMOGORDO, NEW MEXICO ALAMOGORDO IS APPROXIMATELY 89 MILES NORTH OF EL PASO, TEXAS, AND 209 MILES SOUTHEAST OF ALBUQUERQUE, NEW MEXICO GCRMC OWNS AND OPERATES A 100-BED CARE HOSPITAL (THE "HOSPITAL") ON THE CAMPUS IN ADDITION TO THE MAIN CAMPUS, THE HOSPITAL HAS SATELLITE LOCATIONS INCLUDING CLINICS AND PHYSICIAN OFFICES THROUGHOUT THE CITY THE COMBINED OPERATING SPACE OF THE MAIN CAMPUS AND THESE ADDITIONAL OFFICES TOTALS APPROXIMATELY 432,000 SQUARE FEET OTHER FACILITIES THAT THE HOSPITAL OWNS LOCATED ON THE MAIN CAMPUS INCLUDE TWO MEDICAL OFFICE BUILDINGS, COMPLEX A AND B THAT HAVE AN OUTPATIENT SURGERY CENTER AND AN IMAGING CENTER OWNED AND OPERATED BY LIMITED LIABILITY COMPANIES IN WHICH GCRMC HAS AN INTEREST GCRMC ALSO OWNS SIX FACILITIES LOCATED OFF THE MAIN CAMPUS THAT ARE EITHER LEASED TO INDEPENDENT PRIMARY CARE/SPECIALTY CARE PROVIDERS OR OCCUPIED BY EMPLOYED PHYSICIANS GCRMC'S PRIMARY SERVICE AREA IS NORTHWESTERN OTERO COUNTY FROM WHICH 84% OF ITS ADMISSIONS ORIGINATE GCRMC IS THE SOLE COMMUNITY PROVIDER IN ITS PRIMARY SERVICE AREA WITH THE NEAREST TERTIARY CARE HOSPITAL LOCATED APPROXIMATELY 70 MILES FROM THE HOSPITAL THE DELIVERY MECHANISMS OF CARE AT THE HOSPITAL INCLUDE BOTH INPATIENT AND OUTPATIENT SERVICES 24-HOUR STAFFED LEVEL III TRAUMA EMERGENCY DEPARTMENT, ACUTE CARE INPATIENT THROUGH MEDICAL/SURGICAL, INTENSIVE CARE, TELEMETRY, MATERNAL CHILD, 38-BED BEHAVIORAL MEDICINE, AND 12-BED INPATIENT REHABILITATION, SURGERY DEPARTMENT SUPPORTED BY PRE-ADMIT, OUTPATIENT CARE UNIT AND POST-ANESTHESIA CARE UNIT, HOSPITAL-OWNED PHYSICIAN PRACTICES IN THE AREAS OF FAMILY PRACTICE, WOMEN'S SERVICES INCLUDING OBSTETRICS, ORTHOPEDICS, NEPHROLOGY, INTERNAL MEDICINE, OUTPATIENT BEHAVIORAL MEDICINE, PEDIATRICS, GASTROENTEROLOGY AND ENDOCRINOLOGY, PATHOLOGIST, CAP CERTIFIED LABORATORY SERVICES WITH THE CAPABILITY TO PERFORM OVER 225 DIFFERENT PROFILES AND TESTS IN-HOUSE, INPATIENT AND OUTPATIENT DIAGNOSTIC IMAGING SERVICES, INCLUDING X-RAY, 64-SLICE/CT AND PET/CT WITH 20 SLICE CT SCAN, MRI, ULTRASOUND, INTERVENTIONAL RADIOLOGY, RADIOFREQUENCY ABLATION AND NUCLEAR MEDICINE, INPATIENT AND OUTPATIENT COMPREHENSIVE CARDIOPULMONARY SERVICES INCLUDING BEHAVIOR SLEEP MEDICINE, HOLTER MONITORING, EVENT MONITORING AND IMPEDANCE CARDIOGRAPHY GCRMC AND THE HOLLOMAN AIR FORCE BASE (HAFB) 49TH MEDICAL GROUP, A GROUP OF APPROXIMATELY 15 MILITARY PROVIDERS AND SUPPORT STAFF FROM THE HAFB, HAVE ENJOYED A CLOSE WORKING RELATIONSHIP, AND HAVE HAD SHARED COVERAGE ARRANGEMENTS SUCH ARRANGEMENTS INCLUDED LABORATORY AND X-RAY SERVICES IN A DISASTER, OBSTETRICAL COVERAGE, AND COVERAGE FOR THE HAFB 49TH MEDICAL GROUP WHEN THEY WERE DEPLOYED FOR DESERT STORM IN 1991 FOLLOWING DESERT STORM AND THE RETURN OF THE HAFB 49TH MEDICAL GROUP, THE DEPARTMENT OF DEFENSE MADE THE DECISION TO LEAVE ALL THE OBSTETRICAL SERVICES WITH GCRMC AND THE LOCAL OBSTETRICIANS AS OF 2017, HOLLOMAN SUPPORTS ABOUT 21,000 ACTIVE DUTY, GUARD, RESERVE, RETIREES, DEPARTMENT OF DEFENSE CIVILIANS AND THEIR FAMILY MEMBERS GCRMC'S PRIMARY SERVICE AREA (THE "PSA") IS IN NORTHWESTERN OTERO COUNTY, FROM WHICH MOST OF GCRMC'S ADMISSIONS ORIGINATE LOCATED IN SOUTHEASTERN NEW MEXICO, OTERO COUNTY ENCOMPASSES 6,627 SQUARE MILES AND INCLUDES THE CITIES OF ALAMOGORDO AND TULAROSA ACCORDING TO U S CENSUS, THE POPULATION OF OTERO COUNTY IN 2017 WAS 65,130 THE HOSPITAL IS THE ONLY ACUTE CARE HOSPITAL WITHIN THE PSA AND IS A SOLE COMMUNITY PROVIDER THE ACUTE CARE HOSPITALS THAT GCRMC CONSIDERS ITS MAIN COMPETITORS THAT DRAW FROM THE PSA ARE MOUNTAIN VIEW REGIONAL MEDICAL CENTER AND MEMORIAL MEDICAL CENTER, BOTH LOCATED APPROXIMATELY 75 MILES WEST OF ALAMOGORDO IN LAS CRUCES, NEW MEXICO MANAGEMENT OF GCRMC ESTIMATES THAT THE MARKET SHARE OF ADMISSIONS TO THE MOUNTAIN VIEW REGIONAL MEDICAL CENTER AND MEMORIAL MEDICAL CENTER FROM THE PSA AVERAGES 10% AND 5%, RESPECTIVELY THE SECONDARY SERVICE AREA COVERS A SUBSTANTIAL PORTION OF THE REMAINDER OF OTERO COUNTY, AS WELL AS THE SOUTH CENTRAL PORTION OF LINCOLN COUNTY THE SECONDARY SERVICE AREA INCLUDES RUIDOSO, THE POPULATION OF WHICH WAS 8,029 IN 2010, ACCORDING TO THE U S CENSUS BUREAU THE TERTIARY SERVICE AREA COVERS A SMALL PORTION OF OTERO COUNTY AND CHAVES COUNTY THERE ARE NO OTHER MAJOR MEDICAL CENTERS WITHIN OTERO COUNTY

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 5	THE BUSINESS AND AFFAIRS OF GCRMC ARE SUBJECT TO THE OVERALL GOVERNANCE AND DIRECTION OF ITS BOARD OF DIRECTORS THE BOARD OF DIRECTORS CURRENTLY INCLUDES 11 MEMBERS EACH MEMBER IS APPOINTED BY THE BOARD OF DIRECTORS AND SERVES A THREE-YEAR TERM IN A SELF-PERPETUATING BOARD THE BOARD OF DIRECTORS FILLS VACANCIES THAT MAY OCCUR OFFICERS OF THE BOARD OF DIRECTORS INCLUDE A CHAIRMAN, VICE CHAIRMAN, AND SECRETARY/TREASURER MOST OF THE BOARD OF DIRECTORS ARE BUSINESS PEOPLE OF THE PRIMARY SERVICE AREA, WITH NO OTHER CONNECTION TWO OF THE CURRENT BOARD MEMBERS ARE PHYSICIANS AT THE MEDICAL CENTER GCRMC'S MEDICAL STAFF IS ORGANIZED INTO DIVISIONS OF MEDICINE, MEDICAL SUBSPECIALTIES, SURGERY AND OUTPATIENT SERVICES IN ADDITION TO SPECIALIZED MEDICAL/SURGICAL SERVICES PROVIDED BY BOTH EMPLOYED AND CONTRACTED PHYSICIANS AND MEDICAL GROUPS, GCRMC ALSO OFFERS EMERGENCY MEDICAL SERVICES, INCLUDING A HELICOPTER SERVICE WHICH IS NOT OWNED BY GCRMC BUT IS ON-SITE 24 HOURS A DAY GCRMC EMPLOYS AROUND-THE-CLOCK HOSPITALISTS (I E , PHYSICIANS WHO DEVOTE THEIR PROFESSIONAL TIME TO THE CARE OF HOSPITALIZED PATIENTS) THE HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN THE COMMUNITY SURPLUS FUNDS ARE RE-INVESTED INTO THE PURCHASE OF CAPITAL EQUIPMENT, ELECTRONIC MEDICAL RECORD SOFTWARE, CONTINUING EDUCATION FOR CLINICAL STAFF INCLUDING PHYSICIANS, AND A PROFESSIONALLY MANAGED DIVERSIFIED PORTFOLIO OF MARKETABLE SECURITIES GCRMC VIEWS THE POSITION OF SOLE PROVIDER AS A SIGNIFICANT COMMITMENT TO THE OVERALL HEALTH AND WELL-BEING OF THE COMMUNITY IN ADDITION TO ITS FOCUS ON PROVIDING QUALITY HEALTHCARE, THE ORGANIZATION STRIVES TO FACILITATE AND SHARE OPPORTUNITIES TO EDUCATE AND MOTIVATE A PHILOSOPHY OF WELLNESS IN THE COMMUNITY THE PRIMARY TARGET IS THE DISEASE PROCESS THAT WE KNOW CAN BE ELIMINATED OR IMPROVED BY CHANGING OR MODIFYING HUMAN BEHAVIOR AS WITH ANY COMMUNITY, THE POPULATION HAS A VARIETY OF EDUCATIONAL BACKGROUNDS THE GOAL IS TO DEVELOP PROGRAMS THAT TARGET THE NEEDS AND UNDERSTANDING OF THE COMMUNITY PHYSICIANS/PROVIDERS ARE UTILIZED TO PROVIDE OPEN FORUMS THAT PRESENT HEALTH-RELATED ISSUES, I E ARTHRITIS, NEPHROLOGY, NEUROLOGY, ORTHOPEDIC ISSUES, ETC , FOLLOWED BY QUESTIONS AND TIME FOR INDIVIDUAL DISCUSSION THIS TYPE OF PROGRAM IS OFFERED WITH A FREE LUNCH, EDUCATIONAL MATERIALS, AND IF APPROPRIATE, FREE SCREENINGS, SUCH AS GLUCOSE OR BLOOD PRESSURE THERE IS AN AVERAGE OF 90 PARTICIPANTS IN EACH OF THESE SEMINARS THE ORGANIZATION IS VERY COMMUNITY-MINDED IN ITS EFFORTS TO PROMOTE HEALTH STAFF PARTICIPATES IN HEALTH FAIRS IN THE PUBLIC SCHOOLS, AND HOSTS AN ANNUAL FREE SPORTS PHYSICAL CLINIC FOR SCHOOL-AGE CHILDREN AT GCRMC, WE FEEL IT IS IMPORTANT TO EMBRACE COMMUNITY NEEDS THAT PROMOTE GOOD CITIZENSHIP AS AN ORGANIZATION WE SUPPORT EMPLOYEE INVOLVEMENT IN OUTSIDE ACTIVITIES THROUGH CONTRIBUTIONS, DEDICATED TIME AND SPONSORSHIP ADMINISTRATION AND STAFF MEMBERS SERVE ON COMMUNITY BOARDS, DEDICATING MANY HOURS OF SUPPORT TO THOSE ORGANIZATIONS THE FOLLOWING CLASSES ARE PROVIDED FOR THE COMMUNITY IN OUR CONFERENCE ROOM CENTER DIABETIC EDUCATION, NARCOTICS ANONYMOUS, CHILDBIRTH CLASSES, NEW BABY CLASS AND CPR/BASIC LIFE SUPPORT TO NAME A FEW GCRMC HAS BEEN A TOP SUPPORTER OF THE UNITED WAY, WHICH PROVIDES MONEY FOR MANY OF THE LOCAL COMMUNITY ORGANIZATIONS AN ANNUAL HEALTH FAIR IS HELD AT THE HOSPITAL EACH YEAR WE AUGMENT THE ANNUAL HEALTH FAIR WITH ONSITE MINI HEALTH SCREENINGS THROUGHOUT THE YEAR THIS IS OFFERED TO BUSINESSES, CIVIC ORGANIZATIONS AND CHURCHES WITH MINIMAL TO NO CHARGE WE OFFER FREE BLOOD PRESSURE SCREENINGS ON A WALK-IN BASIS WITH EDUCATIONAL MATERIALS IN BOTH SPANISH AND ENGLISH THIS ALLOWS US TO ADDRESS THE HIGH RATE OF HYPERTENSION IN OUR COMMUNITY, ITS SIGNIFICANT EFFECT ON OTHER DISEASES, AND AN OVERALL WELLNESS PICTURE GCRMC PARTNERS WITH THE AMERICAN CANCER SOCIETY TO OFFER THE LOOK GOOD FEEL GOOD PROGRAM AND THE GIFT CLOSET THE PROGRAM IS HOUSED OFF CAMPUS IN A LEASED BUILDING AND HAS BROUGHT A HIGHLY VALUED SERVICE TO OUR COMMUNITY THE GIFT CLOSET PROVIDES FREE WIGS, PROSTHESES, SUPPLIES, EDUCATION AND SUPPORT TO CANCER PATIENTS AND THEIR FAMILIES THE OPPORTUNITY TO UTILIZE OUR SPEAKER'S BUREAU IS AVAILABLE TO ANY ORGANIZATION IN THE COMMUNITY A PRESENTATION REGARDING HEALTH-RELATED TOPICS CAN BE PREPARED WITH LIMITED NOTICE TO MEET THE NEEDS OF THE ORGANIZATION THE WEALTH OF KNOWLEDGE IN OUR ORGANIZATION ALLOWS US TO CREATE AN APPROPRIATE FIT FOR THE REQUESTED NEED
PART VI, LINE 7, REPORTS FILED WITH STATES	NM

Additional Data

Software ID:

Software Version:

EIN: 85-0138775

Name: OTERO COUNTY HOSPITAL ASSOCIATION

Form 990 Schedule H, Part V Section A. Hospital Facilities

Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? **1** Name, address, primary website address, and state license number		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	**Other (Describe)**	**Facility reporting group**
1	GERALD CHAMPION REGIONAL MEDICAL CENTER 2669 SCENIC DR ALAMOGORDO, NM 88311 WWW GCRMC ORG 6016	X	X					X		26 PROVIDER CLINICS	

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
GERALD CHAMPION REGIONAL MEDICAL CENTER	PART V, SECTION B, LINE 3J CHARTS RELATED TO AGE, GENDER, GENERAL LIFESTYLES, HEALTH-CARE METRICS
GERALD CHAMPION REGIONAL MEDICAL CENTER	PART V, SECTION B, LINE 5 CONDUCTED FOCUS GROUPS AND INDIVIDUAL INTERVIEWS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
GERALD CHAMPION REGIONAL MEDICAL CENTER	PART V, SECTION B, LINE 6B OTERO COUNTY COMMUNITY HEALTH COUNCILPRESBYTERIAN MEDICAL SERVICESALAMOGORDO PUBLIC SCHOOLSDEPARTMENT OF PUBLIC SAFETYALAMOGORDO CHAMBER OF COMMERCECOPE OUTREACHALAMOGORDO SENIOR CENTERTHE COUNSELING CENTER
GERALD CHAMPION REGIONAL MEDICAL CENTER	PART V, SECTION B, LINE 11 THE HOSPITAL'S WRITTEN IMPLEMENTATION STRATEGY IS INCLUDED IN THE FACILITY CHNA DOCUMENT THIS DOCUMENT WAS REVIEWED BY THE HOSPITAL'S CPA AUDITORS AND BUSINESS ADVISORS BASED ON THE RESULTS OF THIS REVIEW, ALL SIGNIFICANT NEEDS ARE BEING ADDRESSED IN THE ASSESSMENT THE NEEDS IDENTIFIED INCLUDE ACCESS TO PRIMARY CARE, INSURANCE-AFFORDABILITY, OBESITY, DIABETES, CANCER, MENTAL HEALTHCARE, HEART DISEASE, AND HEALTH EDUCATION THE STRATEGY TO RESOLVE THESE ISSUES INCLUDES DIETARY COUNSELING, EXPANDED HOSPITAL RESOURCES, SUCH AS ESTABLISHMENT OF A CARDIAC REHABILITATION PROGRAM, AND COLLABORATION BETWEEN THE HOSPITAL AND OTHER FACILITIES TO ADDRESS THE NEEDS FOR EXAMPLE, LENDING SUPPORT TO THE AREA MENTAL HEALTH COUNSELING CENTER TO RECRUIT QUALIFIED, LICENSED MENTAL HEALTH PROFESSIONALS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
PART V, LINE 14	CHARGE CALCULATIONS ARE BASED ON A VARIETY OF FACTORS INCLUDING THE COST OF SUPPLIES, LABOR AND OVERHEAD NEEDED TO PROVIDE THE SERVICE OTHER FACTORS INCLUDE THE MEDICARE ALLOWABLE FEE SCHEDULE, AND COMPARISON OF THE ORGANIZATION WITH THE IMMEDIATE COMPETITIONS' CHARGEMASTERS CHARGE PRICES ARE REVIEWED BY THE ORGANIZATION ON AN ANNUAL BASIS

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Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Information about Schedule I (Form 990) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000 Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) See Additional Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 11

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶ 0

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2	THE ORGANIZATION ONLY GAVE GRANTS TO GOVERNMENT ORGANIZATIONS AND TAX-EXEMPT ORGANIZATIONS

Additional Data

Software ID:
Software Version:
EIN: 85-0138775
Name: OTERO COUNTY HOSPITAL ASSOCIATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance
ALAMOGORDO ROTARY CLUB PO BOX 713 ALAMOGORDO, NM 88310	37-1707667	501(C)3	7,550				PUBLIC HEALTH
AMERICAN CANCER SOCIETY 2120 FIRST AVENUE ALAMOGORDO, NM 88310	84-1316555	501(C)3	14,100				PUBLIC HEALTH

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FLICKENGER CENTER 1110 N NEW YORK AVENUE ALAMOGORDO, NM 88310	85-0326369	501(C)3	28,600				PUBLIC HEALTH
GERALD CHAMPION MEMORIAL HOSPITAL FOUNDATION INC 2669 N SCENIC DRIVE ALAMOGORDO, NM 88310	85-0352051	501(C)(3)	20,957				OPERATING EXPENSES

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance
LOVE INC OF ALAMOGORDO 2826 INDIAN WELLS ROAD ALAMOGORDO, NM 88310	26-2343200	501(C)3	5,000				PUBLIC HEALTH
OTERO COUNTY ECONOMIC DEVELOPMENT COUNCIL 1301 N WHITE SANDS BLVD ALAMOGORDO, NM 88310	85-0304073	501(C)3	10,000				PUBLIC HEALTH

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance
PMS ALAMOGORDO 1501 TENTH STREET ALAMOGORDO, NM 88310	85-0206810	501(C)3	110,000				PUBLIC HEALTH
PMS CHAPARRAL NM CLINIC 204 ANGELINA CHAPARRAL, NM 88081	85-0206810	501(C)3	183,337				PUBLIC HEALTH

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance
PMS SACRAMENTO MOUNTAIN CENTER PO BOX 686 CLOUDCROFT, NM 88317	85-0206810	501(C)3	50,000				PUBLIC HEALTH
OTERO COUNTY FAIR ASSOCIATION 401 FAIRGROUNDS ROAD ALAMOGORDO, NM 88310	85-6011829	501(C)3	40,518				PUBLIC HEALTH

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
RELAY FOR LIFE 8500 MENUAL BLVD NE ALBUQUERQUE, NM 87112	84-1316555	501(C)3	9,154				PUBLIC HEALTH
UNITED WAY 1501 E TENTH STREET SUITE B ALAMOGORDO, NM 88310	85-0197559	501(C)3	186,000				PUBLIC HEALTH

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Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Information about Schedule J (Form 990) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	☐ Compensation committee	☐ Written employment contract		
	☑ Independent compensation consultant	☑ Compensation survey or study		
	☐ Form 990 of other organizations	☑ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**	Yes	
b	Any related organization?	**6b**	Yes	
	If "Yes," on line 6a or 6b, describe in Part III			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	**(B)** Breakdown of W-2 and/or 1099-MISC compensation			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
See Additional Data Table							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference	Explanation
PART I, LINE 4B	THE FOLLOWING INDIVIDUALS CONTRIBUTED TO THE HOSPITAL'S 457(F) DEFERRED COMPENSATION PLAN IN FY 2018 ROBERT JAMES HECKERT - $233,310
PART I, LINE 6	THE ORGANIZATION'S OFFICERS LISTED IN PART VII, SECTION A, ARE EVALUATED ANNUALLY BASED ON A SET OF EVIDENCE-BASED GOALS THAT DETERMINE THEIR ELIGIBILITY FOR ADDITIONAL COMPENSATION THE SELECT GOALS ARE WEIGHTED IN A HIERARCHY OF CORE AND JOB-SPECIFIC COMPETENCIES, WHICH INCLUDE QUALITY OF CARE, FINANCIAL PERFORMANCE, AND PATIENT PERCEPTION OF CARE MEASURE ONE OF THE CRITERIA DESIGNED TO ENHANCE ALIGNMENT OF THE ORGANIZATION'S GOAL FOR CONTINUED FINANCIAL STABILITY IS IMPROVEMENT OF NET EARNINGS OF BOTH THE HOSPITAL AND ITS RELATED ORGANIZATIONS
PART I, LINE 7	BONUSES WERE AWARDED FOR MEETING ORGANIZATIONAL GOALS AND WERE APPROVED BY THE BOARD

Additional Data

Software ID:
Software Version:
EIN: 85-0138775
Name: OTERO COUNTY HOSPITAL ASSOCIATION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1GREG RICHARDSON MD DIRECTOR/PHYSICIAN	(I)	340,125	1,625	0	27,450	21,149	390,349	0
	(II)	0	0	0	0	0	0	0
1ANDREW LANCASTER MD DIRECTOR/PHYSICIAN	(I)	241,316	1,625	6,981	8,930	24,672	283,524	0
	(II)	0	0	0	0	0	0	0
2ROBERT JAMES HECKERT CEO	(I)	389,802	8,840	0	260,618	861	660,121	0
	(II)	0	0	0	0	0	0	0
3BASHAR NASER CFO	(I)	291,619	229,678	0	9,450	24,702	555,449	0
	(II)	0	0	0	0	0	0	0
4ROBERT MIDDLETON VP OF PHYSICIAN CARE/CNO	(I)	187,840	39,000	0	8,323	24,634	259,797	0
	(II)	0	0	0	0	0	0	0
5ALBERT ESPARSEN VP OF PHYSICIAN PRACTICE	(I)	156,461	29,748	0	7,724	30,545	224,478	0
	(II)	0	0	0	0	0	0	0
6PETER SEAMAN VP OF FINANCE	(I)	173,679	43,638	99	31,826	31,061	280,303	0
	(II)	0	0	0	0	0	0	0
7CHARLES RACE PHYSICIAN	(I)	839,123	42,700	17,088	11,651	20,775	931,337	0
	(II)	0	0	0	0	0	0	0
8CHRIS DAVIS PHYSICIAN	(I)	523,500	92,721	660	9,450	13,760	640,091	0
	(II)	0	0	0	0	0	0	0
9YING ZHAO PHYSICIAN	(I)	317,209	268,584	10,208	10,875	13,759	620,635	0
	(II)	0	0	0	0	0	0	0
10JOHN MCANDREW PHYSICIAN	(I)	370,201	142,565	660	11,497	8,675	533,598	0
	(II)	0	0	0	0	0	0	0
11KATRINA ROLEN PHYSICIAN	(I)	478,345	21,351	0	9,450	16,521	525,667	0
	(II)	0	0	0	0	0	0	0

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Schedule K (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	NEW MEXICO HOSPITAL EQUIPMENT LOAN COUNCIL	85-0426875	647370FS9	09-19-2012	70,004,797	HOSPITAL IMPROVEMENTS, REFUND BONDS ISSUED 11/15/07		X		X		X

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired	4,320,000			
2	Amount of bonds legally defeased				
3	Total proceeds of issue	70,004,797			
4	Gross proceeds in reserve funds	5,393,296			
5	Capitalized interest from proceeds				
6	Proceeds in refunding escrows				
7	Issuance costs from proceeds	1,400,096			
8	Credit enhancement from proceeds				
9	Working capital expenditures from proceeds				
10	Capital expenditures from proceeds	32,310,994			
11	Other spent proceeds	31,075,969			
12	Other unspent proceeds				
13	Year of substantial completion	2012			

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X							
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?	X							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X							

Part III Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		2 560 %						
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶		0 %						
6	Total of lines 4 and 5		2 560 %						
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X							

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X						
b	Exception to rebate?		X						
c	No rebate due?	X							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X						
7	Has the organization established written procedures to monitor the requirements of section 148? . . .	X							

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K, PART II, LINE 3	THE DIFFERENCE BETWEEN THE ISSUE PRICE AT PART I COLUMN (E) AND THE TOTAL PROCEEDS OF THE ISSUE AT PART II LINE 3 IS DUE TO INVESTMENT EARNINGS ON THE RESERVE FUNDS

Return Reference	Explanation
SCHEDULE K, PART IV, ARBITRAGE, LINE 2C	(A) ISSUER NAME NEW MEXICO HOSPITAL EQUIPMENT LOAN COUNCIL DATE THE REBATE COMPUTATION WAS PERFORMED 01/09/2014

Return Reference	Explanation
SCHEDULE K, PART II, LINE 11	THE OTHER SPENT PROCEEDS WAS THE AMOUNT USED TO RETIRE THE BONDS ISSUED IN 2007

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Schedule L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Information about Schedule L (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	No	(h) Approved by board or committee? Yes	No	(i) Written agreement? Yes	No
Total				▶ $								

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) AMY GRAHAM	DAUGHTER-IN-LAW OF BOARD MEMBER BILL MERSHON	85,970	EMPLOYMENT		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1	THE JOINT FINANCE AND EXECUTIVE COMMITTEE IS CHAIRED BY THE VICE CHAIRMAN OF THE BOARD OF DIRECTORS IN ABSENCE OF THE VICE CHAIRMAN, THE CHAIRMAN OF THE BOARD OR SECRETARY OF THE BOARD SHALL CHAIR THE COMMITTEE IN THAT ORDER THE COMPOSITION OF THE JOINT FINANCE AND EX ECUTIVE COMMITTEE SHALL BE DETERMINED BY THE BOARD OF DIRECTORS AT THE ANNUAL MEETING THE POWERS AND RESPONSIBILITIES OF THE COMMITTEE SHALL INCLUDE SCREEN BOARD BUSINESS AND MAK E RECOMMENDATIONS FOR APPROVAL IN ORDER TO ENABLE THE FULL BOARD TO EFFECTIVELY UTILIZE IT S DISCUSSION TIME, EXERCISE EMERGENCY POWERS IN EXTRAORDINARY CIRCUMSTANCES AND MAKE DECIS IONS OTHERWISE RESERVED TO THE BOARD OF DIRECTORS WHEN THE BOARD IS NOT IN SESSION, EXERCI SE THE POWER AND AUTHORITY TO TRANSACT CORPORATION BUSINESS THAT REQUIRES IMMEDIATE ACTION , SERVE AS THE AUDIT COMMITTEE FOR THE CORPORATION, SERVE AS THE ETHICS COMMITTEE FOR THE CORPORATION AND BE PRIMARILY RESPONSIBLE FOR IMPLEMENTING THE CONFLICTS OF INTEREST POLICY OF THE CORPORATION, REVIEW AND MAKE RECOMMENDATIONS TO THE BOARD OF DIRECTORS CONCERNING THE PERFORMANCE, COMPETENCE AND TERMS OF EMPLOYMENT OF THE CHIEF EXECUTIVE OFFICER, AND AC T IN SUCH OTHER SITUATIONS AND CAPACITIES AS THE BOARD OF DIRECTORS MAY DESIGNATE OR SPECI FY

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 3	COMPLETERX MANAGED THE PHARMACY DEPARTMENT AT GERALD CHAMPION REGIONAL MEDICAL CENTER, AND DIAMOND HEALTHCARE MANAGES THE MEDICAL CENTER'S BEHAVIORAL HEALTH DEPARTMENT

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE RETURN IS REVIEWED BY THE CEO AND CFO PRIOR TO FILING

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EACH OFFICER, DIRECTOR, AND KEY EMPLOYEE IS REQUIRED TO FILL OUT A CONFLICT OF INTEREST DI SCLOSURE ANNUALLY THE FORMS ARE INITIALLY REVIEWED BY THE CFO IF ANY CONFLICTS EXIST, TH EY ARE REVIEWED BY THE BOARD OF DIRECTORS A PERSON WITH A CONFLICT IS RESTRICTED FROM VOT ING ON RELATED MATTERS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE CEO AND CFO REPORT TO THE GCRMC BOARD OF DIRECTORS, AND THEIR COMPENSATION PACKAGE IS DETERMINED BY THE BOARD THE BOARD USES AN INDEPENDENT THIRD-PARTY CONSULTANT, THE COKER G ROUP, TO EVALUATE THE COMPENSATION THE BOARD OBTAINED COMPARATIVE SALARY DATA FROM THE CO KER GROUP TO ASSESS THE FMV OF COMPENSATION COMPENSATION WAS LAST DETERMINED IN 2018 A F ULL COMPENSATION REVIEW OF ALL OFFICERS WAS PROVIDED BY THE COKER GROUP AT THAT TIME GCRM C USES THE MGMA DATA THAT IS PUBLISHED ANNUALLY TO DETERMINE PHYSICIAN SALARIES LINKED TO THEIR PRODUCTIVITY LEVEL THE SALARIES OF ALL NEWLY HIRED PHYSICIANS ARE APPROVED BY THE B OARD OF DIRECTORS IN ADDITION, ANY MODIFICATION TO EMPLOYED PHYSICIAN SALARY IS APPROVED BY THE BOARD OF DIRECTORS

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENT ARE ALL AVAILABLE UPON REQUEST

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	CONSULTANTS PROGRAM SERVICE EXPENSES 1,290,662 MANAGEMENT AND GENERAL EXPENSES 1,192,438 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 2,483,100 MAINTENANCE CONTRACTS PROGRAM SERVICE EXPENSES 1,069,056 MANAGEMENT AND GENERAL EXPENSES 2,079,176 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,148,232 PHYSICIAN FEES PROGRAM SERVICE EXPENSES 8,434,312 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 8,434,312 AGENCY PERSONNEL PROGRAM SERVICE EXPENSES 4,443,313 MANAGEMENT AND GENERAL EXPENSES 492,048 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 4,935,361 CONTRACT DEPARTMENT FEES PROGRAM SERVICE EXPENSES 1,457,527 MANAGEMENT AND GENERAL EXPENSES 1,157,897 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 2,615,424 SURGERY CENTER FEES PROGRAM SERVICE EXPENSES 6,251,200 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,251,200 GC-SP CATH LAB CLINICAL SERVICE FEES PROGRAM SERVICE EXPENSES 7,222,742 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 7,222,742 OTHER PURCHASED SERVICES PROGRAM SERVICE EXPENSES 6,789,702 MANAGEMENT AND GENERAL EXPENSES 63,110 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,852,812

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
OTERO COUNTY HOSPITAL ASSOCIATION

Employer identification number
85-0138775

Part I **Identification of Disregarded Entities** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II **Identification of Related Tax-Exempt Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No
(1)GERALD CHAMPION REGIONAL MEDICAL CENTER FOUNDATION 2669 N SCENIC DRIVE ALAMOGORDO, NM 88310 85-0352051	TO DIRECTLY SUPPORT THE MISSION OF THE OTERO COUNTY HOSPITAL ASSOCIATION	NM	501(C)(3)	LINE 12A, I	OTERO COUNTY HOSPITAL ASSOCIATION	Yes	

Part III **Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
(1) ALAMOGORDO SURGERY VENTURES LLC 2351 25TH STREET ALAMOGORDO, NM 88310 06-1791828	OUTPATIENT SURGERY CENTER	NM	N/A	RELATED	441,539	31,603	Yes			Yes		40 500 %
(2) GERALD CHAMPION-SIERRA PROVIDENCE CARDIAC CATH LAB 2669 N SCENIC DRIVE ALAMOGORDO, NM 88310 61-1753921	CARDIAC CATH LAB	NM	N/A	RELATED	1,184,327	3,475,903	Yes			Yes		51 000 %
(3) WHITE SANDS HEALTH CARE SYSTEMS LP 3310 N WHITE SANDS BLVD ALAMOGORDO, NM 88310 85-0438529	PROVIDER NETWORK	NM	N/A	RELATED	-4,432	229,987	Yes			Yes		50 000 %

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes	(i) No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)**annuities, **(iii)** royalties, or**(iv)** rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f	Yes	
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	1o		No
p Reimbursement paid to related organization(s) for expenses	1p		No
q Reimbursement paid by related organization(s) for expenses	1q		No
r Other transfer of cash or property to related organization(s)	1r		No
s Other transfer of cash or property from related organization(s)	1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)GERALD CHAMPION-SIERRA PROVIDENCE CARDIAC CATH LAB LLC	A	169,032	FAIR MARKET VALUE
(2)GERALD CHAMPION-SIERRA PROVIDENCE CARDIAC CATH LAB LLC	F	892,500	FAIR MARKET VALUE
(3)GERALD CHAMPION-SIERRA PROVIDENCE CARDIAC CATH LAB LLC	M	7,222,742	FAIR MARKET VALUE

Part VI **Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)