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ode (except private

DLN: 93493135037789 OMB No 1545-0047

2017

Form 990	Return of Organization Exempt From Inc
<b>%</b> 3	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Co foundations)
Department of the Treasury Internal Revenue Service	<ul> <li>Do not enter social security numbers on this form as it may be m</li> <li>Information about Form 990 and its instructions is at </li></ul>

		the Treasurv ue Service		l security numbers on this form as it n Form 990 and its instructions is at <u>wv</u>					Open to Public Inspection
\ Fe	or the	2017 cal	endar year, or tax year beginr	ing 07-01-2017 $$ , and ending 06-	30-2018	3			
□ Ad	ck ıf apı dress ch me cha	hange	C Name of organization Meritus Medical Center Inc				<b>D Employ</b> 52-060		fication number
	tıal retu	_	Doing business as						
	al return/ nended	terminated	Number and street (or P.O. hox if ma	Il is not delivered to street address) Room/:	suite		E Telepho	ne numbei	-
		n pending	11116 Medical Campus Road	in is not delivered to street dudressy intomy.	Suite		(301)	790-8872	
			City or town, state or province, count Hagerstown, MD 21742	ry, and ZIP or foreign postal code					
		L	- ·	officer	1 >			*	20,066,731
			<b>F</b> Name and address of principal Carolyn Simonsen	omcer	H(a)		a group re	eturn for	□Yes <b>☑</b> No
			11116 Medical Campus Road Hagerstown, MD 21742		Н(ь)		subordina	tes	Yes VNo
Tax	x-exem		✓ 501(c)(3)	nsert no )		include		list (see	instructions)
W	ebsite		meritushealth com	13er (110 )	H(c)		exemption		•
								_	
<b>(</b> Forn	n of org	ganızatıon	☑ Corporation ☐ Trust ☐ Assoc	lation Other ►	<b>L</b> Year	of format	ion 1904	M State MD	of legal domicile
Pa	rt I	Summ	narv						
		•	ribe the organization's mission or	most significant activities					
	м	eritús Med	lical Center, Inc (MMC) is an acut	te care hospital located in Hagerstown	, Marylan	d and se	erves the	residents	of western Maryland
2	<u>sc</u>	outhern Pe	nnsylvania and the eastern panha	andle of West Virginia					
Ē	=								
2	_								
Governance				ontinued its operations or disposed of			of its net a		1 40
	l .			body (Part VI, line 1a)				3	19
Š	l		· -	the governing body (Part VI, line 1b)				4	14
Ĭ	l .			endar year 2017 (Part V, line 2a)				5	2,988
ACHVIUES &	l		•	essary)			•	6	310
•	l			VIII, column (C), line 12				7a	2,064,560
	b≀	Net unrelat	ed business taxable income from	Form 990-T, line 34	<u> </u>			7b	331,756
						Prio	r Year		Current Year
Ωı	8 (	Contributio	ns and grants (Part VIII, line 1h)				3,140,	708	512,301
Ravenua	9 F	Program se	ervice revenue (Part VIII, line 2g)				391,773,	250	401,585,026
Rÿ	10 I	investment	t income (Part VIII, column (A), li	nes 3, 4, and 7d )			25,434,	112	7,308,238
	11 (	Other reve	nue (Part VIII, column (A), lines !	5, 6d, 8c, 9c, 10c, and 11e)			1,776,		2,582,212
	12 7	Total rever	nue—add lines 8 through 11 (mus	t equal Part VIII, column (A), line 12)			422,124,	727	411,987,777
	13 (	Grants and	sımılar amounts paıd (Part IX, co	olumn (A), lines 1–3)....			382,	302	354,038
	14 E	Benefits pa	nd to or for members (Part IX, co	lumn (A), line 4)					С
${\mathfrak S}$	l .			iefits (Part IX, column (A), lines 5–10)	· <u> </u>		165,911,	750	178,072,801
Expenses	16a	Profession	al fundraısıng fees (Part IX, colum	nn (A), line 11e)					C
Č.	b ⊺	Total fundrai	sing expenses (Part IX, column (D), lin	e 25) ▶ <u>0</u>					
ш	l	•	nses (Part IX, column (A), lines 1	•			214,905,	288	217,051,022
		·	nses Add lines 13–17 (must equa				381,199,		395,477,861
(5	<b>19</b> F	Revenue le	ss expenses Subtract line 18 from	m line 12			40,925,		16,509,916
Net Assets of Fund Balances					Beg	jinning o	f Current '	rear	End of Year
age again	   20   T	Γotal asset	s (Part X, line 16)				596,531,	712	611,483,521
2 A	l		ties (Part X, line 26)				367,774,		330,046,121
Ę.	l		or fund balances Subtract line 2:				228,757,	236	281,437,400
Par	t II		ture Block						, ,
Jnder	penal	lties of per	jury, I declare that I have examır	ned this return, including accompanyin					
	ledge a nowled		it is true, correct, and complete	Declaration of preparer (other than of	ficer) is b	ased on	all inform	ation of	which preparer has
,		1,							
		* * * * * *	e of officer			2019- Date	-05-15		
Sign		y Signature	e or officer			Date			
lere	•		Chan VP/Treasurer						
			orint name and title		5 :			DT***	
			nt/Type preparer's name e Bushey	Preparer's signature Dale Bushey	Date		k 🗆 ıf 📗	PTIN	
Paid				<u> </u>			mployed s EIN ► 52	-0607040	
_	pare	I Err	m's name  Meritus Medical Center I m's address 11116 Medical Campus F			_	e no (301)		
Jse	Onl	У   '`''	Hagerstown, MD 21742			11011	(301)	, 50 00/2	
						L			, D-:
			nis return with the preparer show	•			2027	. 🗹	Yes No
or P	aperv	vork Kedi	uction Act Notice, see the sepa	irate instructions.	Cat	: No 11	.282Y		Form <b>990</b> (2017

Form	990 (2	017)				Page <b>2</b>
Par	t IIII	Statement of Program S	ervice Accomplis	hments		
		Check if Schedule O contains a	response or note to	any line in this Part III		🗆
1	Briefly	describe the organization's mis		,		
empl deliv natic the h tradi	nasizes i ery, and nal heal ealth st tional se	three core activities of MMC 1 I evaluation of care to improve Ithcare reform and total patient atus of our region 3 Functionin ervice area of Washington Coun	Providing patient and nealthcare quality and revenue economic str g as a regional health y VisionMMC will rele	family centered care by I safety at MMC 2 Impro- ructures that incentivize system by meeting the ntlessly pursue excellence	thealth services to patients and f bringing patient and family perspoying the health status of our reg value by expanding the focus of healthcare needs of the communication in quality, service, and performity, service, excellence and teams	ectives into the planning, ion by responding to MMC to include improving lities beyond MMC's nance ValuesThe culture of
2	Did th	e organization undertake any si	gnificant program ser	vices during the year wh	nich were not listed on	
	the pr	or Form 990 or 990-EZ?				🗌 Yes 🗹 No
	If "Yes	s," describe these new services	on Schedule O			
3		e organization cease conductino		changes in how it condu	cts, any program	
	service	es <sup>?</sup>				🗌 Yes 🗹 No
	If "Yes	s," describe these changes on S	chedule O			
4	Descri Sectio	be the organization's program s	ervice accomplishmen nizations are required	to report the amount o	argest program services, as mea f grants and allocations to others	
4a	(Code	) (Expenses	323,095,281	including grants of \$	354,038 ) (Revenue \$	401,561,156 )
	See Ad	ditional Data				
4b	(Code	) (Expenses	\$	including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses	Б	including grants of \$	) (Revenue \$	)
4d	Other	program services (Describe in S	Schedule O)			
	(Expe	nses \$	including grants of	\$	) (Revenue \$	)
4e	Total	program service expenses >	323,095,2	81		

or X as applicable

**Checklist of Required Schedules** 

Section 501(c)(3) organizations.

for public office? If "Yes," complete Schedule C, Part I 💆 . . . . . . . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year? 

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 💆 . . . . . . . . .

Yes

Page 3

4 5 6

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11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

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Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

Form **990** (2017)

No

Nο

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Form 990 (2017)							
Par	t IV Checklist of Required Schedules (continued)						
			Yes	No			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes				
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes				
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes				
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes				
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes				
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No			
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No			
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No			
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	25b		No			

С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b	No

26

27

28a

28b

28c

29

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31

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33

34

35a

35b

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37

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Yes

Yes

Yes

Yes

Yes

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Νo

No

Νo

No

No

Nο

Nο

Nο

Nο

No

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🛸 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . \*\* Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

instructions for applicable filing thresholds, conditions, and exceptions)

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	•		. Ц
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 408			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
_	Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule $O$	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	See instructions for ming requirements for timeExt form 111, Report of Foreign Bunk and Financial Recounts (FB/IK)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7</b> b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	<b>-</b>		110
9	required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		No
R	Sponsoring organizations maintaining donor advised funds.	<del>                                     </del>		140
Ŭ	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during			
	the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		No
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	23a		140
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
	and the state of t		orm 00	0 (2017

orm	990 (2017)			Page <b>6</b>
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	' respo	nse to li	nes
Se	Check if Schedule O contains a response or note to any line in this Part VI			
			Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year 19			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	: Code	e.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990		.,	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	_		
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
16-	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	.		
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes	
Çe	ection C. Disclosure	100	165	
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  Thomas T Chan 11116 Medical Campus Road Hagerstown, MD 21742 (301) 790-8872			

orm 990 (2	017)										Page <b>7</b>
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
ear	e this table for all persons require										-
of compensa	of the organization's <b>current</b> off tion Enter -0- in columns (D), (	E), and (F) if no	compe	nsatı	on v	vas į	paid			-	
	of the organization's <b>current</b> key		•								
vho received organization	organization's five <b>current</b> high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the	
of reportable	of the organization's <b>former</b> office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-				
List all operation	of the organization's <b>former dire</b> , more than \$10,000 of reportab	ectors or trust le compensation	<b>ees</b> that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	9
	in the following order individua d employees, and former such p		ectors, i	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed orgar	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t che unles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
See Additiona	al Data Table										

Form 990 (2017)														Page <b>8</b>
Part VII Section A. Officers, Direct	ors, Trustees	, Key	Emp			and	High			ate	d Employees	(cont	inued)	
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, u an off	t che unles ficer	eck moss ss pers r and a tee)	son	Rep comp fro organiz	(D) portable pensation om the ization (V	۸- l	(E) Reportable compensation from related organizations (	w-	(F Estima amount o compen from	ated of other sation the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/109	99-MISC	)	2/1099-MISC)		organization and related organizations	
See Additional Data Table				$\parallel$		<u></u>	<del>     </del>	<u> </u>						
		<u> </u>	_	igspace	<u> </u>	<del> </del>	<u>                                     </u>	<u> </u>				_		
			_	$\vdash$		<del></del>	<del>  '</del>	-		_		+		
	<del>                                     </del>		$\vdash$	$\vdash$	$\vdash$	<del> </del>	$\vdash$					+		
							[							
		<u> </u>	—	igspace	<u> </u>	<del> </del>	<u>                                     </u>	<del>                                     </del>				+		
1b Sub-Total		<u> </u>	Ļ.	<u>.</u>	'	<u> </u>						$\top$		
c Total from continuation sheets to Pod Total (add lines 1b and 1c)	art VII, Section	nA.				<b>▶</b>	_	7	,445,734					1,070,496
Total number of individuals (including of reportable compensation from the	but not limited	to thos				e) who	) rec	eived mo	ore than	\$10	0,000			
													Yes	No
3 Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule 3</i>			tee, ke		nplo •	yee, c • •	or hiç •	ghest co	mpensa	ted (	employee on	3	Yes	
For any individual listed on line 1a, is organization and related organization individual	the sum of repositions of the sum	ortable of 3150,00	comp 0? <i>If</i>	ensa <i>"Yes</i>	tion ," c	and complei	other te Sc	comper chedule i	nsation fi <i>J for suci</i>	rom h	the · · ·	4	Yes	
5 Did any person listed on line 1a receive services rendered to the organization								_	ation or i	ndıv •	ridual for	5		No
Section B. Independent Contract			do						1 tl		±100 000 of co			
Complete this table for your five higher from the organization Report comper	nsation for the c	a indepo	r year	end	ing	with o	r wit	thin the	organiza	nan tion	s tax year	mpens		
Name a Mercy Specialized Billing Services	(A) and business addre	<del>2</del> SS							D Informat		(B) ption of services Services		Comper	
PO Box 505125											, , , , , , , , , , , , , , , , , , , ,			, 100/2
St Louis, MO 63150 Aramark Receivables LLC						-			Manager	nent			3	,873,815
12436 Collections Center Drive Chicago, IL 60693									<u> </u>					
MDICS Physicians Inpatient Care  7250 Parkway Drive Ste 500							3	,855,871						
Hanover, MD 21076 Shock Trauma Associates PA									Medical				3	,177,021
11 S Paca St Ste 500 Baltımore, MD 21201														
Quest Diagnostics Nichols Institute PO Box 740709									Medical				1	,056,119
Atlanta, GA 30374  2 Total number of independent contractor		not lim	nited (	to th	ose	listed	abo	ve) who	received	mo	re than \$100,00	00 of		
compensation from the organization 🕨				—	_		—						Form <b>99</b>	0 (2017)

Part		· · ·	Revenue								Page <b>9</b>
			e O contains	a respo	onse or note to any						🗆
							<b>A)</b> evenue	Relat exe fund	B) ted or empt ction	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a	Federated campaigi	ns	1a				reve	enue		512-514
nts ints		• Membership dues		1b							
Gra not	c	: Fundraising events		1c							
	d	Related organizatio	ns	1d	359,837						
ila Ila	e	Government grants (co	ontributions)	1e							
Sin Sin	f	All other contributions, and similar amounts no	, gifts, grants,								
ributions, Gifts, Grants Other Similar Amounts		above	ot illeladea	1f	152,464						
┋	g	Noncash contribution in lines 1a-1f \$	ons included								
Contributions, Giffs, Grants and Other Similar Amounts	h	Total.Add lines 1a-1			•		512,301				
					Busines						
٦.	2a	Cafeteria sales				900099	2,	042,442	2,042,4	42	
á	b Partnership income					541900		841,136	817,2	<u> </u>	370
MCE	_	Patient revenue  Retrospective Health Pre				900099		613,446 151,141	392,613,4 1,151,1	_	
₹		School Nursing Program				900099		062,409	3,062,4	_	
Program Service Revenue	f	All other program se	rvice revenue	<u> </u>			1,	874,452	1,874,4	52	
<b>P</b>		Fotal.Add lines 2a-2f			401,	585,026					
		nvestment income (ir			nterest, and other	1					
	SI	ımılar amounts) .			,	•	3,595,74	0			3,595,748
		ncome from investme	ent of tax-exe			<b>^</b>   ▶		0			
			(ı) Rea		(II) Personal						
	6a	Gross rents		365 466							
	ь	Less rental expenses		765,466 223,944							
		Rental income or		541,522							
	С	(loss)		041,322							
	d	Net rental income of	r (loss)			<u> </u>	541,52	.2			541,522
	7a	Gross amount	(ı) Securi	ties	(II) Other						
		from sales of assets other	10,	589,245	-21,74	15					
		than inventory									
	b	Less cost or other basis and	6,8	355,010							
	c	sales expenses Gain or (loss)	3,7	734,235	-21,74	15					
		Net gain or (loss)		•	<b>&gt;</b>	1	3,712,49	0			3,712,490
۵.		Gross income from fu (not including \$	undraising ev	ents of							
Other Revenue		contributions reporte									
eve		See Part IV, line 18 Less direct expenses		. а Ь							
<u> </u>		Net income or (loss)			ents 🕨			0			
ğ.		Gross income from g		ies							
		See Part IV, line 19		a							
	b	Less direct expenses	s	b							
		Net income or (loss)		activiti	les <b>&gt;</b>			0			
		Gross sales of invent returns and allowand									
				a							
		Less cost of goods s		b				0			
	_	Net income or (loss) Miscellaneous		invent	Business Code						
	11:	<sup>a</sup> Clinincal Trials			54170	00	412,15	8		412,158	
	b	Lab Revenue			62150	00	1,628,53	52		1,628,532	
	_										
	С										
	d	All other revenue .				+					
		Total. Add lines 11a			>		2,040,69	in			
	12	Total revenue. See	Instructions						401 561 150	3.064.560	7 0 40 7 0
							+11,30/,//	′	401,561,156	2,004,560	7,849,760 Form <b>990</b> (2017)

Form 990 (2017) Page <b>10</b>								
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all of	_	·	• •	_				
Check if Schedule O contains a response or note to an	y line in this Part IX			<u> U</u>				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraisingexpenses				
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0							
<b>2</b> Grants and other assistance to domestic individuals See Part IV, line 22	354,038	354,038						
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16	0							
4 Benefits paid to or for members	0							
<b>5</b> Compensation of current officers, directors, trustees, and key employees	4,553,707		4,553,707					
<b>6</b> Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0							
7 Other salaries and wages	139,274,956	111,419,965	27,854,991					
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	5,240,502	4,192,402	1,048,100					
9 Other employee benefits	18,537,040	14,829,632	3,707,408					
<b>10</b> Payroll taxes	10,466,596	8,373,277	2,093,319					
<b>11</b> Fees for services (non-employees)								
a Management	29,472,337	23,577,870	5,894,467					
<b>b</b> Legal	1,702,105	1,361,684	340,421					
c Accounting	325,380	260,304	65,076					
<b>d</b> Lobbying	14,005	14,005						
e Professional fundraising services See Part IV, line 17	0							
f Investment management fees	481,449	385,159	96,290					
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	36,101,173	28,880,938	7,220,235					
12 Advertising and promotion	1,867,033	1,867,033						
13 Office expenses	623,426	498,741	124,685					
<b>14</b> Information technology	6,308,302	5,046,642	1,261,660					
15 Royalties	0							
<b>16</b> Occupancy	7,275,651	5,820,521	1,455,130					
<b>17</b> Travel	1,018,095	814,476	203,619					
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0							
<b>19</b> Conferences, conventions, and meetings	768,967	615,174	153,793					
<b>20</b> Interest	11,712,173	7,027,304	4,684,869					
21 Payments to affiliates	0							
22 Depreciation, depletion, and amortization	20,886,762	12,532,057	8,354,705					
23 Insurance	3,029,416	2,423,533	605,883					
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O )								
a Drugs & pharmaceuticals	35,100,352	35,100,352						
<b>b</b> Medical supplies	28,666,592	28,666,592						
c Bad debt expense	18,376,702	18,376,702						
d Equipment and maintenance	5,178,403	4,142,722	1,035,681					
e All other expenses	8,142,699	6,514,158	1,628,541					
<b>Total functional expenses.</b> Add lines 1 through 24e	395,477,861	323,095,281	72,382,580	0				
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				_				
Check here ► ☐ If following SOP 98-2 (ASC 958-720)	1	1						

Form **990** (2017)

Assets

Liabilities

Fund Balances

Assets or 30

Net

27

28

29

31

32

33

34

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

38,281,366

334.928

5,296,619

3.961.789

250.236.731

156.651.490

14.808.000

46,775,853

611,483,521

59,232,528

260,573,437

3.901.465

6.338.691

330,046,121

1.028.618

281,437,400

611.483.521

Form **990** (2017)

0

0

Page **11** 

0

0

# Check if Schedule O contains a response or note to any line in this Part IX

		beginning or year		Life of year
1	Cash-non-interest-bearing		1	0
2	Savings and temporary cash investments	100,770,688	2	95,136,745
2	Diades and events vessy table and		-	^

3 Pledges and grants receivable, net . 39.380.582 4 Accounts receivable, net . . . . . Loans and other receivables from current and former officers, directors,

trustees, key employees, and highest compensated employees Complete Part 5 II of Schedule L . . . . . Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete

Part II of Schedule L Notes and loans receivable, net . Inventories for sale or use .

Prepaid expenses and deferred charges

10a basis Complete Part VI of Schedule D 10b

10a Land, buildings, and equipment cost or other 439,070,151 188,833,420 b Less accumulated depreciation Investments—publicly traded securities . Investments—other securities See Part IV, line 11 .

11 12 13 Investments—program-related See Part IV, line 11 14 Intangible assets . . . . .

15 Other assets See Part IV, line 11 . 16 **Total assets.**Add lines 1 through 15 (must equal line 34) . . . Accounts payable and accrued expenses Grants payable . . . Deferred revenue . . .

17 18 19 Tax-exempt bond liabilities . . . . . . 20 21

Escrow or custodial account liability Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L .

22 23 Secured mortgages and notes payable to unrelated third parties . . . 24 Unsecured notes and loans payable to unrelated third parties .

25 and other liabilities not included on lines 17-24)

Complete Part X of Schedule D 26

Total liabilities. Add lines 17 through 25 .

Organizations that do not follow SFAS 117 (ASC 958), check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and complete lines 27 through 29, and lines 33 and 34.

27 28 29

368.274

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31

32

33

34

4.930.531

3.537.145

236.093.685

155.959.700

6.000.000

49,491,107

596,531,712

62,916,075

261,232,591

3.240.615

40.385.195

367,774,476

222.953.834

4.774.784

1.028.618

228,757,236

596.531.712

275.084.652 5,324,130 ☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

3 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 5

Other changes in net assets or fund balances (explain in Schedule O) . . . . . . . . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Check if Schedule O contains a response or note to any line in this Part XII . . . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

Form 990 (2017)

**Reconcilliation of Net Assets** 

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

**Financial Statements and Reporting** 

Part XI

Part XII

Schedule O

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

5 6

> 7 8

> 9

10

Page **12** 

228,757,236

2.948.612

33,221,636

281,437,400

No

Nο

No

Form 990 (2017)

Yes

Yes

Yes

2a

2b

2c

3a

3b

#### **Additional Data**

Software ID: 17005038

Software Version: 2017v2.2

EIN: 52-0607949

Name: Meritus Medical Center Inc.

Form 990 (2017)

### Form 990, Part III, Line 4a:

MMC participates in a variety of activities that focus on the well-being of the patients, including committees and teams that evaluate the progress in the areas of guality patient care, patient safety and professional development. Many staff members provide outreach to the community through educational offerings which have been identified by a survey of community health education needs As a tax exempt hospital, MMC contributes funds to help many people who might not be able to afford their healthcare These dollars are used to provide free, reduced-cost or subsidized services to many individuals in the community. It's a collaborative effort involving numerous areas of the health system in activities such as health education and outreach, screenings, programs and events, as well as helping individuals obtain prescription medications, access to needed services, and even transportation to healthcare appointments MMC is governed by a local board of directors made up entirely of volunteers. In addition to attending bimonthly meetings to determine the direction that MMC will take, the board members, who are community and business leaders as well as physicians, serve on various committees, including quality & safety, finance, audit and business integrity, executive, governance and strategic planning The board and its committees ensure that MMC complies with state and federal requirements, while keeping the organization's mission of providing quality care front and center. By working together toward this goal, the board members create policies and procedures that help deliver results MMC, an acute care hospital, has 272 single-patient rooms, along with the most advanced technologies available MMC offers a variety of specialized services to meet the healthcare needs of the tri-state region The John R. Marsh Cancer Center offers chemotherapy, intensity modulated radiation therapy, and image guided radiation therapy. The center also offers MammoSite whichdelivers partial irradiation treatment for breast cancer patients in just five days As a level III trauma service. MMC offers twenty four hour a day, seven days a week access to trauma surgeons, neurosurgeons, and orthopedic surgeons, as well as a specialized trauma team and consulting physicians The vision of the Nursing Department at MMC is to be a dynamic force in the advancement of nursing practice and an advocate for the promotion of quality healthcare for all. Their mission is to foster the development and advancement of nursing practice and to work to achieve quality healthcare for all. They believe that the excellence of care for patients and families matters the most and that superior customer service and constant innovation sustains excellence The Cardiac Catheterization Lab has focused on bringing the very best in cardiac services to the community. Services in cardiac screening, diagnosis, intervention, and rehabilitation are offered MMC has invested in the most up-to-date technologies to assist physicians in diagnosing and treating heart disease. The board certified cardiologists and interventional cardiologists offer patients a highly specialized experience in structual heart disease and electrical heart malfunctions. They are supported by a team of highly-trained nurses and technicians. The Center for Clinical Research is a growing program that manages from fifteen to twenty active research studies at any given time. The researchers are certified by the Association of Clinical Research Professionals. Physicians serve as the principal investigators for the research studies performed by the center The Center for Joint Replacement offers a comprehensive program that includes pre- and postoperative therapy as well as the actual surgery. The program has clearly demonstrated a decreased length of hospital stay and improved recovery rates The Family Birthing Center is a special place where single-room maternity care provides privacy and family bonding. The room is equipped for labor, delivery, postpartum, and newborn care. The special care nursery allows babies born as early as 32 weeks gestation to be treated at MMC The Home Health Care Services cover the full spectrum of care, ranging from skilled nursing to assistance with the activities of daily living. They also can help with medication management issues Total Rehab Care is a comprehensive service providing a full range of rehabilitation programs, including pediatric services, traumatic brain injury rehab, outpatient therapies, inpatient joint replacement, occupational rehabilitation, and support groups Skilled physicians, nurses, and therapists develop individualized treatment plans for every patient The Weight Loss Clinic offers bariatric surgery which includes the most common procedures of gastric bypass and adjustable gastric banding. This can be a treatment for the lifelong condition of morbid obesity. The Wound Center care is customized to each patient's unique situation to promote the healing process. The Wound Center team specializes in diabetic foot and leg ulcers, bone infections, preparation and preservation of skin grafts, crash injuries, and thermal burns Meritus Medical Group, a medical neighborhood of primary and specialty care practices, offers a full spectrum of patient and family-centered care for residents of the tristate region. More than 100 providers work with a health care team dedicated to partnering with patients to improve their overall wellbeing. The team is proud to offer patients and families an improved experience through excellent communication and comprehensive, coordinated health care services Care delivery is undergoing unprecedented change and new, more coordinated models of care delivery have arrived Ultimately enacted as part of healthcare reform, accountable care organizations (ACOs) link physicians and hospitals together with the goal of keeping patients healthy and helpingpatients manage their conditions. MMC created the Meritus Health ACO, LLC which works to achieve this objective. Meritus Health ACO will optimize the delivery of health care through coordination among providers and the persistent management of care transitions to improve the patient experience, the health of our community and the quality and affordability of health care. The vision of Meritus Health ACO, LLC is to create an integrated system that delivers patient-centered, high-quality care through innovative partnerships and care redesign for all members of our community MMC is a member of Premiers Partnership for Care Transformation (PACT), a collaboration of health systems that share knowledge and best practices while measuring and benchmarking care to improve population health and contain costs

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

	any hours	and	a dır	recto		ustee	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	20 3 4		(W- 2/1099- MISC)	organization and related organizations
Wayne Alter	3 00									
	•••••	×						0	0	0
Director	0 00									
Sharon Mailey PhD RN	3 00									
Down about	•••••	X						0	0	0
Director	0 00									
Al Martin	3 00	l								
Director		×						0	0	0
——————————————————————————————————————	0 00	_								
William Su MD	20 00	l								
Director		×						120,065	0	0
	0 00			_						
Parhara Millor	3 00	l	l	I	1					l

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Barbara Miller Director

Erin Hershev

James Stojak

Fr Stuart Dunnan

Debra Ann Gorbsky

George Newman II PhD MD

Director

Director

Director

Director

Director

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

and Independent Contractors

Kent Reynolds

Ralph Salvagno MD

Frederick C Wright III

Dan Cornell MD off 22018

Vincent Cantone MDoff 122017

Director

Director

Director

Director

Director

Gregory Snook

Vice Chairman

	any hours	and	a dır	recto	or/tr	ustee)	)	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
William Reuter Director	3 00	×						0	0	0
Brendan Fitzsimmons Director	3 00	x						0	0	0
Jeanne Singer off 82017 Director	3 00	X						0	0	0

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34,017

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413,007

19,109

80,000

Diendan ritzsiminons		x			l n	
Director	0 00	^			9	
Jeanne Singer off 82017	3 00	V			0	
Director	0 00	Χ			U	
Shaheen Iqbal MD	20 00	_			89,827	
Director	0 00	×			09,027	

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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation and a director/trustee) organizations from the organization

and Independent Contractors

Vice President

Melinda Cannon

Vice President

Eileen Jaskuta

Vice President

Amy Dilcher

VP/General Council

	any nours	and	a dir	ecto	or/tr	ustee	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Steve Hull	5 00	×		×				0	0	0
Chairman	0 00									
Joseph Ross	50 00									
President & CEO		X		X				824,639	0	221,955
	3 00									
Carolyn Simonsen	50 00									
				X				371,817	0	62,052
VP/Secretary	3 00		1							

Carolyn Sımonsen	50 00		x			371,817	0	62,052
VP/Secretary	3 00					3,1,01,	•	02,032
Thomas Chan	50 00							
			Χİ			438,429	0	113,797
VP/Treasurer	0 00					·		,
Jesus Cepero	50 00							
Jesus Cepero				χl		282,132	0	33,159
Vice President	0.00			··				33,133

VP/Treasurer         0 00         A         Task, 42         Compared to the property of the proper	Thomas Chan	50 00		×			438,429	0	113
Sesus Cepero	VP/Treasurer						+30,+23	0	113
Vice President 0 00	•				x		282,132	0	33
	Vice President						· ·		

VP/Treasurer	0 00						
Jesus Cepero	50 00		V		282,132	0	33,159
Vice President	0 00		^		262,132	0	33,139
Heather Lorenzo	50 00		x	·	423,844	0	62,053

Vice President	0 00		^		202,132	0	33,139
Heather Lorenzo	50 00						
			x		423,844	0	62,053
Vice President	0 00						
Anthony Chause	50 00						

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211,033

112,576

349,389

48,785

21,573

58,534

0

0

Vice President	0 00						
Heather Lorenzo	50 00						
V D 1 :			X		423,844	0	62,
Vice President	0 00						
Anthony Shaver	50 00						

0 00 50 00

0 00 50 00

0 00 50 00

0 00

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Heather Lorenzo	30 00		v		423.844	0	62,053
Vice President	0 00		^		423,044	0	02,033
Anthony Shaver	50 00						
			Х		225,479	0	46,524

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other week (list person is both an officer from the from related compensation from the

and Independent Contractors

Michael McCormack MD

Physician

Physician

Physician

Kevin Hurtt

Stephen Sachs MD

David Solberg MD

Abdul Waheed MD

Former Director

Former Director

	any hours	and	a dir	ecto	r/tr	ustee)	)	organization	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	101	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Carrie Adams	50 00				x			91,342	0	19,880
Vice President	0 00							·		,
Jason Cole Vice President	50 00				x			88,351	0	17,582
Melanie Heuston Vice President	50 00				х			216,204	0	49,456

71,727

50,031

56,670

54,876

47,825

0

0

533,336

429,745

434,257

0

0

0

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l		I	1 1	X	l	1 1	88,351	
Vice President	0 00						00,551	
Melanie Heuston	50 00							
				X			216,204	
Vice President	0 00							
Alı Akmal	50 00							
			ll		Ιx		688,841	
Physician	0 00							
Hemant Chatrath MD	50 00							

50 00

0 00 50 00

0 00 50 00

0 00

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Melanıe Heuston	50 00		x		216,204	0	
Vice President	0 00		^		210,204	0	
Alı Akmal	50 00						
				Ιx	688,841	0	ı
Physician	0 00				,		
Hemant Chatrath MD	50 00						
Hemanic Chatrath MD				Ιx	703,624	0	1
Physician	0 00			``	, 55,521		

		AFILIC PILI	it - DO NO	T PROCESS	As Filed Data -			DLN: 93	3493135037789	
SCHEDULE A (Form 990 or co			Con		Charity Statu			ort	2017	
990E	Z)				4947(a)(1) nonexe  ▶ Attach to Form				<b>201</b> /	
		the Treasury	▶ Inf	ormation abou	ıt Schedule A (Form				Open to Public Inspection	
		ne organiza al Center Inc	tion					Employer identific	ation number	
								52-0607949		
Par					<b>us</b> (All organization : it is (For lines 1 thro			See instructions.		
1	yanızı		•		sociation of churches	<b>5</b> ,	,	(A)(i)		
_		•		·						
2					<b>1)(A)(ii).</b> (Attach Sch	•	• •			
3	✓	·	•	•	vice organization desc			•		
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state								
5		(b)(1)(A)	( <b>iv).</b> (Comple	ete Part II )	t of a college or unive				oed in <b>section 170</b>	
6		·	·	-	governmental unit de					
7		-		mally receives ( <b>(vi).</b> (Complete	a substantial part of it Part II )	s support from a	governmental u	init or from the genera	al public described in	
8		A communi	ty trust desc	rıbed ın <b>sectior</b>	170(b)(1)(A)(vi)	(Complete Part I	I)			
9					escribed in <b>170(b)(1)</b> ee instructions Enter				ege or university or a	
10		from activit	ies related to income and	o its exempt fun unrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (k implete Part III )	tain exceptions, a	and (2) no more	than 331/3% of its su	- '	
11		An organiza	ition organiz	ed and operated	d exclusively to test fo	r public safety S	ee section 509	(a)(4).		
12		more public	ly supported	organizations of	d exclusively for the be described in <b>section 5</b> the type of supporting	<b>09(a)(1)</b> or <b>se</b> d	ction 509(a)(2	). See <b>section 509(</b> a	e purposes of one or )(3). Check the box	
а		organizatio	n(s) the pow		ated, supervised, or cappoint or elect a majo					
b		Type II. A manageme	supporting on t of the sup	rganization sup	ervised or controlled i					
C		Type III fo	ınctionally	integrated. A s	supporting organizatio ons) You must com				ted with, its	
d		Type III n functionally	on-function integrated	nally integrated The organization	d. A supporting organi n generally must satis t IV, Sections A and	ization operated fy a distribution i	in connection wi requirement and	th its supported orgar		
e		Check this	oox if the org	anızatıon receiv	ved a written determir	nation from the II		pe I, Type II, Type II	functionally	
f	Enter			on-runctionally organizations	integrated supporting	organization				
g	Provid	de the follow	ıng ınformatı	on about the su	ipported organization(	s)				
	(i) N	lame of supp organizatior		(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
						Yes	No			
				<u> </u>						
Total					nstructions for	Cat No 11285			90 or 990-EZ) 2017	

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part									
III. If the organization fa	III. If the organization fails to qualify under the tests listed below, please complete Part III.)								
ection A. Public Support									
Calendar year (or fiscal year beginning in) ▶	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	<b>(e)</b> 2017	(f) Total			
Gifts, grants, contributions, and									

1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
_ \$	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	<b>(b)</b> 2014	(c)2015	(d)2016	<b>(e)</b> 2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	- ·						
11	<b>Total support.</b> Add lines 7 through						

	line 4						
S	ection B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	( <b>d)</b> 2016	<b>(e)</b> 2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11	<b>Total support.</b> Add lines 7 through 10						
12	Gross receipts from related activities, e	tc (see instructio	ns)			12	
13	First five years. If the Form 990 is for	the organization	's fırst, second, th	ırd, fourth, or fıfth	n tax year as a sec	tion 501(c)(3) or	ganızatıon,
	check this box and <b>stop here</b>						
S	ection C. Computation of Public			_	•	•	
14	Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))						

ightharpoonupand stop here. The organization qualifies as a publicly supported organization

15 Public support percentage for 2016 Schedule A, Part II, line 14 16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14

is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ organization b 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2017

Р	Support Schedule for						
	(Complete only if you cl the organization fails to						er Part II. If
Se	ection A. Public Support	quality under t	ine tests listed i	below, please co	ompiete Part II.,	)	
	Calendar year	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(6) 2015	(4) 2016	(e) 2017	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6 ) ection B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
ь	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI )						
13	Total support. (Add lines 9, 10c,						
14	11, and 12)  First five years. If the Form 990 is for	l r the organization	l 's first, second, th	L urd, fourth, or fift	l lax vear as a sec	ction 501(c)(3) o	l rganization
	check this box and <b>stop here</b>			,,	,		▶ □
Se	ection C. Computation of Public S	Support Perce	ntage				
15	Public support percentage for 2017 (lin			column (f))		15	
16	Public support percentage from 2016 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr	nent Income	Percentage				
17	Investment income percentage for 201	7 (line 10c, colur	nn (f) divided by	lıne 13, column (f	·))	17	
18	Investment income percentage from 20	<b>016</b> Schedule A, I	Part III, line 17			18	
	<b>331/3% support tests—2017.</b> If the	organization did n	ot check the box	on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and s						ightharpoons
	33 1/3% support tests—2016. If the						. —
_	not more than 33 1/3%, check this box	-			· ·		ightharpoons
20	Private foundation. If the organization	-	-				ightharpoons

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	in section 309(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a	İ	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the	·			
	determination 3				
	id the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked 12a or 12b in Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or		$\overline{}$	
	supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c	$\overline{}$	
	10 1.1. 1.2. 1.3. 1.3. 1.3. 1.3. 1.3. 1.3.			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below			
	Checked 12a of 12b in Part 1, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	Supervised by or in connection with its supported organizations  Did the organization support any foreign supported organization that does not have an IRS determination under sections  501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support	4b		
<b>c</b> Did th 501(c				
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
```

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

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9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)		•	-9
	·		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
-	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations		l	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction and the organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	·	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	<b>2</b> a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .	3a		
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

Page 6

Schedule A (Form 990 or 990-F7) 2017

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross 6 income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 2 Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 8

Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year 6

2 4 5 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 (ii) (iii)

**10** Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i) Underdistributions Distributable instructions) **Excess Distributions** Pre-2017 Amount for 2017 1 Distributable amount for 2017 from Section C, line

2 Underdistributions, if any, for years prior to 2017

(reasonable cause required-- explain in Part VI)

See instructions		
3 Excess distributions carryover, if any, to 2017		
a		
<b>b</b> From 2013		
c From 2014		
<b>d</b> From 2015		
e From 2016		
f Total of lines 3a through e		
g Applied to underdistributions of prior years		
<b>h</b> Applied to 2017 distributable amount		
<ul> <li>Carryover from 2012 not applied (see instructions)</li> </ul>		
j Remainder Subtract lines 3g, 3h, and 3i from 3f		
4 Distributions for 2017 from Section D, line 7		
<u>      \$                              </u>		
Applied to underdistributions of prior years		

b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4

Schedule A (Form 990 or 990-EZ) (2017)

5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

c Excess from 2015. . . . .

See instructions

d Excess from 2016. Excess from 2017.

31 and 4c 8 Breakdown of line 7 a Excess from 2013. **b** Excess from 2014.

## **Additional Data**

**Software ID:** 17005038 **Software Version:** 2017v2.2

**EIN:** 52-0607949

Name: Meritus Medical Center Inc

Page 8

Schedule A (Form 990 or 990-EZ) 2017

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 1

Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10, Part II, line 1/a or 1/b, Part III, line 12, Part IV,
	Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1,
	Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V
	Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See
	instructions)

Facts And Circumstances Test

SCHEDULE C

## Political Campaign and Lobbying Activities

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493135037789

Open to Public Inspection

Department of the Treasury

EZ)

(Form 990 or 990-

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Internal Revenue Service www.irs.gov/form990. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Meritus Medical Center Inc 52-0607949 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes ✓ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-2 5

Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) Total beginning in) 2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures

Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures Schedule C (Form 990 or 990-EZ) 2017 For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

Schedule C (Form 990 or 990-EZ) 2017

activity

Volunteers?

Media advertisements?

Mailings to members, legislators, or the public?

1

b

(b)

Amount

(a)

No

No

Nο

Nο

No

Nο

Yes

#### Publications, or published or broadcast statements? Nο Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Nο Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? No Other activities? Νo Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? No If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? No Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b Carryover from last year c Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference

Explanation

SCHEDULE D Supplemental Final

# Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

2017

DLN: 93493135037789

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

Open to Public Inspection

	<b>of the organization</b> Medical Center Inc		Employer identification number
T ICITEUS I	Tedical Celled The		52-0607949
Part 1	Organizations Maintaining Donor Advis Complete if the organization answered "Yes	<b>ed Funds or Other Simil</b> " on Form 990, Part IV, lin	ar Funds or Accounts. e 6.
		(a) Donor advised fur	
<b>L</b> Tot	al number at end of year		
2 Agg	gregate value of contributions to (during year)		
Agg	gregate value of grants from (during year)		
l Agg	gregate value at end of year		
	d the organization inform all donors and donor advisor ganization's property, subject to the organization's exc		d in donor advised funds are the
ch	d the organization inform all grantees, donors, and do aritable purposes and not for the benefit of the donor wate benefit?		
Part I	Conservation Easements. Complete if the	e organization answered "Y	es" on Form 990, Part IV, line 7.
<b>1</b> Pu	rpose(s) of conservation easements held by the organ	zation (check all that apply)	
	Preservation of land for public use (e g , recreation	or education)	rvation of an historically important land area
	Protection of natural habitat	☐ Prese	rvation of a certified historic structure
Г	Preservation of open space		
	mplete lines 2a through 2d if the organization held a c	ualified conservation contribut	ion in the form of a conservation
	sement on the last day of the tax year		Held at the End of the Year
	tal number of conservation easements		2a
	tal acreage restricted by conservation easements		2b
	mber of conservation easements on a certified historic	, ,	2c
	mber of conservation easements included in (c) acquir ucture listed in the National Register	ed after 8/17/06, and not on a	historic 2d
	ımber of conservation easements modified, transferred x year ▶	l, released, extinguished, or te	rminated by the organization during the
1 Nu	imber of states where property subject to conservation	easement is located >	
	es the organization have a written policy regarding the defendent of the conservation easements it holds		on, handling of violations,  Yes No
5 Sta	aff and volunteer hours devoted to monitoring, inspect	ing, handling of violations, and	enforcing conservation easements during the year
7 An ►	nount of expenses incurred in monitoring, inspecting, I \$	nandling of violations, and enfo	orcing conservation easements during the year
	bes each conservation easement reported on line $2(d)$ d section $170(h)(4)(B)(ii)$ ?	above satisfy the requirements	of section 170(h)(4)(B)(i)
ba	Part XIII, describe how the organization reports conselance sheet, and include, if applicable, the text of the legistrian organization's accounting for conservation easement	ootnote to the organization's f	
Part II	Organizations Maintaining Collections of Complete if the organization answered "Yes		
art	the organization elected, as permitted under SFAS 116 t, historical treasures, or other similar assets held for p ovide, in Part XIII, the text of the footnote to its financ	public exhibition, education, or	research in furtherance of public service,
his	the organization elected, as permitted under SFAS 116 storical treasures, or other similar assets held for publi lowing amounts relating to these items		
(i) R	evenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
(ii)As	ssets included in Form 990, Part X		<u></u> -
If ·	the organization received or held works of art, historic lowing amounts required to be reported under SFAS 1		ssets for financial gain, provide the
	venue included on Form 990, Part VIII, line 1		<b>▶</b> \$
<b>b</b> As	sets included in Form 990, Part X		<b>&gt;</b> \$

Sche	dule D	(Form 990) 2017											Page <b>2</b>
Par	t III	Organizations Ma	aintaining Col	lections of	f Art, Hist	orical T	reası	ires, or O	ther S	imilar As	<b>sets</b> (conti	nued)	
3		g the organızatıon's acqu s (check all that apply)	uisition, accessioi	n, and other	records, che	eck any o	f the fo	ollowing tha	t are a s	ignificant us	se of its coll	ection	
а		Public exhibition				d 🗌	Loan	or exchang	ge progra	ams			
b		Scholarly research				е 🗌	Othe	r					
С		Preservation for future	generations										
4	Provi Part	ide a description of the o	organization's col	lections and	explain how	they fur	ther the	e organızatı	on's exe	mpt purpos	se in		
5		ng the year, did the orga ts to be sold to raise fun								ar	☐ Yes	□ N	o
Pai	rt IV	Escrow and Custon Complete if the orgon X, line 21.			on Form 9	990, Par	t IV, lı	ine 9, or r	eported	an amou	nt on Form	990,	Part
1a		e organization an agent, ded on Form 990, Part X		an or other II	ntermediary	for contr	ibution	ns or other a	assets no	ot	☐ Yes	□ <b>N</b>	o
b	If "Y	es," explain the arrange	ment in Part XIII	and complet	te the follow	ına table			$\top$	Ar	nount		_
c		nning balance				J		1	Lc				_
d	_	tions during the year						1	.d				_
е		ributions during the year						1	.e				_
f		ng balance						1	Lf				_
2a		the organization include	an amount on Fo	rm 990, Part	: X, line 21,	for escro	w or cu	ustodial acco	ount liab	ılıty?	☐ Yes	□ N	_
b		es," explain the arrange											
Pa	rt V	Endowment Fund	<b>is.</b> Complete if										
1 a	Regini	ning of year balance .		(a)Current	year ( 031,912	<b>b)</b> Prior ye 1.03	ar 5,650	(c)Two years	003,685	<b>d)</b> Three year	32,034 (e)F	our year	037,683
	_	butions			001,012	1,00	.5,050	-,-	,03,003	-,-	752,051		
		vestment earnings, gain	s and losses		14,013		8,501		37,181		2,233		3,020
		s or scholarships			·						·		
	Other	expenditures for facilitie	· es			1	.2,239		5,216		582		8,669
f		nistrative expenses .											
		f year balance		1,0	045,925	1,03	1,912	1,0	35,650	1,0	33,685	1,	032,034
2	Provi	ide the estimated percer	ntage of the curre	ent vear end	halance (lın	e 1a. coli	ımn (a	)) held as					
- а		d designated or quasi-er	-	ine your end	balance (iii	c 19, co	(	,, us					
b	Perm	nanent endowment <b>&gt;</b>	100 000 %										
c	Tem	porarily restricted endow	vment ▶										
-	The	percentages on lines 2a,	2b, and 2c shou	ld equal 100	%								
3а		there endowment funds	not in the posses	sion of the o	rganızatıon	that are l	neld an	id administe	ered for t	the			
	_	nization by									2-(:)	Yes	No
		inrelated organizations									3a(i) 3a(ii)		No No
b		related organizations     . es" on 3a(ii), are the rel		s listed as re	aured on S	chedule I	 R? .				3b		No
4		ribe in Part XIII the inte	-		•								
Pa	rt VI	Land, Buildings,	and Equipme	nt.									
		Complete if the ord	ganization ansv	vered "Yes"									
	Descr	ription of property	(a) Cost or oth (investme		(b) Cost or o	ther basis	(other)	(c) Accum	ulated de	preciation	( <b>d)</b> Bo	ook valu	е
1a	Land					6,6	570,317						5,670,317
b	Buildir	ngs				205,9	69,892		7	1,707,780		134	1,262,112
С	Leasel	hold improvements				23,1	82,457		1	2,471,852		10	7,710,605
d	Equipr	ment				167,7	23,978		10	4,653,788		63	3,070,190

35,523,507

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

35,523,507

250,236,731

Part VII Investments—Other Securities. Complete if the org	janizat	tion ansv	wered "Yes" on Form 9	90, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)		(b) Book value		nod of valuation of-year market value
(1) Financial derivatives          (2) Closely-held equity interests          (3)Other	•			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII Investments—Program Related.  Complete if the organization answered 'Yes' on Form 9	990. P	art IV. li	ne 11c. See Form 990	. Part X. line 13.
(a) Description of investment		ook value	(c) Meth	nod of valuation
(1)			Cost or end-	of-year market value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )				
Part IX Other Assets. Complete if the organization answered 'Yes'	on For	m 990, Pa	art IV, line 11d See Form	
(a) Description (1) Net assets held by MHF				<b>(b)</b> Book value 4,789,156
(2) Other assets (3) Retro premium credit receivable (4)				2,352,475 9,808,663
(5)				
(6)				
(7)				
(8)				
(9)				
Part X Other Liabilities. Complete if the organization answe				▶ 46,775,853 Lie or 11f.
See Form 990, Part X, line 25.  (a) Description of liability		(b) B	Book value	
(1) Federal income taxes				
Accrued retirement benefits  Due to related entities	+		2,722,503 3,616,188	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	<u> </u>		6,338,691	
<b>2.</b> Liability for uncertain tax positions $$ In Part XIII, provide the text of the form	ootnote		rganızatıon's fınancıal stat	
organization's liability for uncertain tax positions under FIN 48 (ASC 740)	Check h	nere if the	text of the footnote has l	been provided in Part XIII 🗹 Schedule D (Form 990) 2017

Schedule D (Form 990) 2017

Page 4

1	Total revenue, gains, and other s	upport per audited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on i	nvestments	2a			
b	Donated services and use of facili	ties	2b			
c	Recoveries of prior year grants		<b>2</b> c			
d	Other (Describe in Part XIII ) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line $\mathbf{2e}$ from line $1$ .				3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII ) .		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 and 4d	c. (This must equal Form 990, Part I, line 12)			5	
Par		penses per Audited Financial Statem zation answered 'Yes' on Form 990, Part			Retur	n.
1	Total expenses and losses per au	dited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25				
а	Donated services and use of facili	ties	2a			
b	Prior year adjustments		2b			
С	Other losses		2c			
d	Other (Describe in Part XIII ) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII ) .		4b			
С					4c	
5		Ic. (This must equal Form 990, Part I, line 18	) .		5	
Pai	t XIII Supplemental Info	ormation				
Pro <sup>,</sup> XI,	vide the descriptions required for P lines 2d and 4b, and Part XII, lines	art II, lines 3, 5, and 9, Part III, lines 1a and 4 2d and 4b Also complete this part to provide	4, Part any a	IV, lines 1b and 2b, Part dditional information	V, line	e 4, Part X, line 2, Part
	Return Reference		Exp	planation		
See A	Addıtıonal Data Table					

Page <b>5</b>		Schedule D (Form 990) 2017		
	ormation (continued)	Part XIII Supplemental Info		
	Explanation	Return Reference		

Schedule D (Form 990) 2017

## **Additional Data**

**Software ID:** 17005038 Software Version: 2017v2.2

Name: Meritus Medical Center Inc.

**EIN:** 52-0607949

## Supplemental Information

Explanation

Return Reference Part V. Line 4 Intended uses of The purpose of the Endowment Funds is to pay the outstanding balances for those patients w the endowment fund ho meet certain criteria. In order to qualify, individuals must have made 10 consecutive p ayments, have not been turned over to collections, and have never applied for financial as sistance

Supple	upplemental Information					
	Return Reference	Explanation				
Part X	FIN48 Footnote	MMC follows the accounting guidance for uncertainties in income tax positions which requires that a tax position be recognized or derecognized based on a "more likely than not" threshold. This applies to positions taken or expected to be taken in a tax return. MMC does not believe its consolidated financial statements include any material uncertaintax posit.				

for federal tax jurisdiction remain open to examination

(Form 990)	State	OMB No 1545-0047					
	► Compl	2017					
Department of the Treasury Internal Revenue Service	► Informa	tion about Sched	ule F (Form 990) a	and its instructions is at wi	vw.irs.gov	/form990.	Open to Public Inspection
Name of the organization Meritus Medical Center Inc						Employer iden	tification number
Meritus Medical Center Inc						52-0607949	
	<b>formation</b> Part IV, line		Outside the U	<b>Jnited States.</b> Comple	te if the	organization a	nswered "Yes" to
_	ne grantees'	eligibility for th		substantiate the amount stance, and the selection	_		
J	. Describe in		inization's proce	dures for monitoring the	use of it	s grants and otl	□ Yes □ No ner assistance
3 Activites per Region	(The followin	ig Part I, line 3 t	able can be dupli	cated if additional space is	needed )	1	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region		program spe	rity listed in (d) is a service, describe icific type of ce(s) in region	(f) Total expenditures for and investments in region
(1) Cen Ame and the Car	ıbbean	0	0	Program services	Insurance	2	3,062,250
( 2)							
(3)							
(4)							
( 5)							
3a Sub-total b Total from continuation Part I c Totals (add lines 3a							3,062,250 3,062,250

(1)				
( 2)				
(3)				

(4)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxexempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . . . . . . . . . .

Schedule F (Form 990) 2017

(4) (5) (6) (7)

(8) (9) (10) (11) (12)

(13) (14) (15) (16) (17) (18) Page **3** 

Schedule F (Form 990) 2017

Part IIII Grants and O	ther Assistance to	Individuals	Outside the Unite	ed States. Complete if	the organization an	swered "Yes" to Form 9	90, Part IV, line 16.
Part III can be	duplicated if addition	nal space is r	needed.				
(a) Type of grant or assistance	<b>(b)</b> Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							

Sche	dule F (Form 990) 2017		Page <b>4</b>
Pai	rt IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>✓</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	<b>☑</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	<b>√</b> Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	□Yes	<b>☑</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	□Yes	<b>☑</b> No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	☐ Yes	<b>☑</b> No
	Schedul	e F (Form 9	990) 2017

Schedule F (Form 990) 2017							
Part V	Supplemental Information  Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provid any additional information (see instructions).						
	ReturnReference	Explanation					

Schedule F (Form 990) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135037789 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** Meritus Medical Center Inc 52-0607949 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% ☑ 250% □ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Νo Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 1,853 3,746,788 3,746,788 0 990 % Medicaid (from Worksheet 3, column a) 6,820,359 5,764,550 1,055,809 0 280 % c Costs of other means-tested government programs (from Worksheet 3, column b) 1.055.809 1.055.809 0 280 % Total Financial Assistance and Means-Tested Government Programs 1,853 11,622,956 5,764,550 5,858,406 1 550 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 31.146 1,826,989 15,239 1,811,750 0 480 % Health professions education (from Worksheet 5) 5,137 288,031 3,830 284,201 0 080 % Subsidized health services (from 246,619 2,884,717 Worksheet 6) 11.608.815 8.724.098 2 310 % Research (from Worksheet 7) 720 720 Cash and in-kind contributions for community benefit (from Worksheet 8) 224 504,285 163,747 340,538 0 090 % j Total. Other Benefits 283,126 14,228,840 3,067,533 11,161,307 2 960 % k Total. Add lines 7d and 7j 25,851,796 8,832,083 17,019,713 4 510 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2017

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of the community (f) Percent of

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offs revenue			(f) Per- total ex	
1	Physical improvements and housing								
	Economic development			17,808			7,808		
	Community support  Environmental improvements			3,904			3,904		
	Leadership development and			10,527		1	0,527		
6	training for community members  Coalition building	25	25				1,633		
7	Community health improvement advocacy		4,800						
8	Workforce development		7						
_	Other								
	Total  art III Bad Debt, Medica	25 re. & Collection	4,825 Practices	33,872			3,872		
	ction A. Bad Debt Expense	•						Yes	No
1	Did the organization report b		accordance with Hea	thcare Financial Mar	nagement Ass	ociation Statement	1	Yes	
2	Enter the amount of the orga	ınızatıon's bad debt e		Part VI the				1	
_	methodology used by the org				2	18,376,702	1		
3	Enter the estimated amount of eligible under the organization methodology used by the organization including this portion of bad of including this portion of including this including this portion of including this including this portion of including this including th	n's financial assistar janization to estimat	ice policy Explain in e this amount and t	n Part VI the he rationale, if any,	for				
4	Provide in Part VI the text of	•			describes had	2,756,505			
	page number on which this fo ction B. Medicare				describes bad	debt expense or the			
5	Enter total revenue received	from Medicare (inclu	ding DSH and IME)		5	173,454,882			
6	Enter Medicare allowable cos	-			6	171,437,922			
7 8	Subtract line 6 from line 5 To Describe in Part VI the extention		•		7	2,016,960	1		
0	Also describe in Part VI the c	osting methodology							
	Check the box that describes  Cost accounting system		to charge ratio	☐ Othe	nr				
Se	ction C. Collection Practices	E Cost	to charge ratio	LI Othe	=1				
9a I	b If "Yes," did the organization contain provisions on the coll	's collection policy th	at applied to the lar	gest number of its p	atients during	 g the tax year mancial assistance?	9a		
Ð	Describe in Part VI art IV Management Com						9b	Yes	
	(payned 1) 8% of the they e by offi		destablishes and t	ohysicians—see instruct	ons) rganization's	(d) Officers, directors		e) Physi	
			activity of entity		: % or stock nership %	trustees, or key employees' profit % or stock ownership %		ofit % or ownersh	
<b>1</b> N	Maryland Care Inc	Healthcare			25 000 %				
2 1	rı-State Health Part Inc	РНО			100 000 %				
3 1	THP-Meritus ACO LLC	ACO			100 000 %				
<b>4</b> T	Frivergent Health Alliance	Management Serv	rices		33 330 %				
F 1	Meritus Health ACO LLC	ACO					4		
<b>3</b> 1	Heritus Health ACO EEC	ACO			100 000 %				
6 N	MD Care Management Inc	Healthcare			35,000.0/				
	to care management inc	Troditined o			25 000 %				
7							-		
8							+		
9							+		
10							+		
							+		
11							1		
12							$\perp$		
13									
						Schedule	H (Fo	rm 990	2017

Part V Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Meritus Medical Center Inc Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?...... 1 Nο 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C . . . . . . . . . . . . . . . . . 2 No During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained e 🗹 The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g 📝 The process for identifying and prioritizing community health needs and services to meet the community health needs  $\mathsf{h} \ oxdot$  The process for consulting with persons representing the community's interests i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad

interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Nο b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) 💂 🗹 Hospital facility's website (list url) 🛮 www meritushealth com/about-us/healthy-w Other website (list url)

 ${f c}$  Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10 Yes If "Yes" (list url) www meritushealth com/about-us/healthy-washington-county

10b b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . No

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Financial Assistance Policy (FAP)

Yes

Page 5

Meritus Medical Center Inc Name of hospital facility or letter of facility reporting group

Did the hospital facility have in place during the tax year a written financial assistance policy that

13 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? Yes If "Yes," indicate the eligibility criteria explained in the FAP a 🗹 Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 0000 and FPG family income limit for eligibility for discounted care of 250 0000 **b** Income level other than FPG (describe in Section C) c Asset level d 🗹 Medical indigency e 🗹 Insurance status f 🗹 Underinsurance discount g Residency **h** Other (describe in Section C) **14** Explained the basis for calculating amounts charged to patients? . . . . 14 Yes 15 Yes

**15** Explained the method for applying for financial assistance? . . . . . . . . . If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)

a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) www meritushealth com

e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? . . . . . . . Yes a ☑ The FAP was widely available on a website (list url) **b** In the FAP application form was widely available on a website (list url) www meritushealth com c ☑ A plain language summary of the FAP was widely available on a website (list url) www meritushealth com d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or

other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations j 🗹 Other (describe in Section C) Schedule H (Form 990) 2017

**b** The hospital facility's policy was not in writing

Other (describe in Section C)

**Billing and Collections** Meritus Medical Center Inc. Name of hospital facility or letter of facility reporting group Yes No 17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? . . 17 Yes 18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP a ☐ Reporting to credit agency(ies) **b** Selling an individual's debt to another party c U Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) f 🗹 None of these actions or other similar actions were permitted 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 Nα If "Yes," check all actions in which the hospital facility or a third party engaged a Reporting to credit agency(ies) Selling an individual's debt to another party c L Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications **d** Made presumptive eligibility determinations e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their 21 Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions

 $^{f c}$   $\Box$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

Page 6

	period		1 '	1
	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health			l
	insurers that pay claims to the hospital facility during a prior 12-month period		1	l
с 🗌	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with			l
	Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month		'	l
	period		1	ł
ď√	The hospital facility used a prospective Medicare or Medicald method		1	i

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance 23 No If "Yes," explain in Section C 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any 24 No

During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided

If "Yes," explain in Section C

Schedule H (Form 990) 2017					
Part V Facility Information (continued)					
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e,	n for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each pup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.				
Form and Line Reference	Explanation				
See Add'l Data					
	Schedule H (Form 990) 2017				

Schedule H (Form 990) 2017	Page <b>9</b>
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Li (list in order of size, from largest to smallest)	censed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organiz	ation operate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2017

Schedule H (Form 990) 2017 Page **10** Part VI **Supplemental Information** Provide the following information 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b ΙAs

2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNA
	reported in Part V, Section B
_	But and a description of all all the contractions and a second of the contraction of the

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc )

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

## 990 Schedule H. Supplemental Information Form and Line Reference Explanation

Part I, Line 6a - Related Organization Meritus Medical Center (MMC) prepares a community benefits report through the Maryland Health Services Community Benefit Report Cost Review Commission (HSCRC), and it is available via their website. This is in addition to the Community Health Needs Assessment report prepared by MMC in accordance with IRC Section 501(r)

Part I, Line 7 - Explanation of Costing The direct cost was calculated by using the expense categories for salaries and wages, benefits, expendable supplies, purchased services, repairs and maintenance and depreciation. The indirect cost was Methodology calculated using the approved methodology on the community benefit report

Form and Line Reference	Explanation
of Bad Debt Expense	Meritus Medical Center (MMC) is committed to providing quality health care for all patients regardless of their ability to meet the associated financial obligation and without discrimination on the grounds of race, color, national origin or creed. It is the policy of MMC to ensure that all appropriate and reasonable efforts have been made prior to referring an account to bad debt, a collection agency or outside attorney. In addition, a satisfactory level of control is maintained over bad debts and levels of management are

990 Schedule H, Supplemental Information

Part I, Line 7g - Costs Associated
With Physicans Clinics

Subsidized health services for Meritus Medical Center include the following (1) Hospital owned endocrinology and diabetes program (2) The Medication Assistance Center (3) Hospital owned psychiatric practice (4) Level III trauma program (5) On-call fees for emergency specialist call (6) Hospice of

Washington County allowed a voluntary contractual allowance

Form and Line Reference	Explanation
Part III, Line 2 - Methodology Used To Estimate Bad Debt Expense	MMC uses historical reimbursement trends in determining bad debt expense and adjusts the accounting based on known variances or adjustments MMC utilizes HFMA statement #15 to report bad debt expense Bad debt expense is reported at the undiscounted rate which matches the reporting of the bad debt on the financial statements
Part III Line 3 - Methodology of	The costs for nationts accepted under MMCs financial assistance policy are included in charity care and are

990 Schedule H, Supplemental Information

Estimated Amount & Rationale for not a part of MMCs bad debt expense MMC is using an estimation process to calculate MMCs bad debt expense attributable to patients that are eliqible but denied under MMCs financial assistance policy MMC Including in Community Benefit

takes into account the number of financial assistance applications that are denied MMC has determined there is historically a denial rate that equates to approximately 15% of total bad debt expense. These denied financial assistance applicants normally present as future bad debt cases that are written off

Form and Line Reference	Explanation
,	Meritus Medical Center (MMC) provides an allowance for doubtful accounts for estimated losses resulting from the unwillingness or inability of patients to make payments for services. The allowance is determined by analyzing specific accounts and historical data and trends Patient accounts receivable are charged off

	MMC ceases collection efforts. Losses have been consistant with management's expectations
Part III, Line 8 - Explanation Of	MMC uses the cost to charge ratio to determine the Medicare allowable costs of care relating to total

Shortfall As Community Benefit revenue received from Medicare MMC did not report a shortfall in Medicare revenue received that would

be treated as a community benefit

990 Schedule H, Supplemental Information

Patients  Dilling to patient for services not covered by insurance or financial assistance 2 Meritus must tal action to maintain timely accounts receivable turnover and ensure that the value of accounts reaccurately stated. To do this, patient accounts will be aged and written off as bad debts or char may be outsourced to collection agencies for further follow-up 3 Emergency services will be provided after appropriate fin arrangements are confirmed by Meritus. Deposits may be required prior to scheduling services pay required deposits may result in the rescheduling of the service 4 Financial Assistance is pot available for patients based on financial need as defined in the Meritus Financial Assistance Police the patients responsibility to provide accurate information regarding address, employment and insurance in order to determine eligibility for services, amounts due from the patient and/or eligible financial Assistance. S Meritus complies with all state and federal law and third party regulation perform credit and collection functions in a dignified and respectful manner 6 Meritus does not discriminate on the basis of age, race, creed, sex or ability to pay 7 Meritus will not sell the bad receivables or charge a prejudgment interest rate for self-pay or balances after insurance 8 Meritus for services and ensure that the value of accounts receivable accurate united and respectful manner 6 Meritus for services and ensure that the value of the value	ceivable is ty and byided to ancial Failure to entially by a It is health gibility for s to  debt
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Explanation

1 Meritus expects patient payment at the time service is provided or within thirty (30) days of the first

use external collection agencies for extended business office, legal and/or collection activity to assist with collecting on patient accounts. These agencies do not sell the receivable and act as an extended business office on behalf of Meritus. 9 Prior to initiating any extraordinary collection activities (ECAs), Meritus shall

990 Schedule H, Supplemental Information

Form and Line Reference

Part III, Line 9b - Provisions On

	provide written notice to the patient or responsible party at least thirty (30) days prior to the referral a Such written notice shall i Inform the patient of availability of financial assistance, ii Identify the actions that Meritus intends to initiate to obtain payment, such as,a) Reporting adverse information to a consumer credit reporting agency orcredit bureau,b) Garnishment of wages, orc) Initiating a civil action
Part VI, Line 2 - Needs Assessment	Community Health Needs Assessment Plan and Implementation as required by IRC Section 501(r) Meritus Medical Center conducted a Community Health Needs Assessment that conforms to the IRS definition. This report includes a comprehensive review and analysis of the data regarding health issuesand needs of

Washington County, MD This study was conducted to identify the health needs and issues of the region and to provide useful information to health care providers, policy makers, collaborative groups, social service agencies, communitygroups and organizations, churches, businesses, and consumers who areinterested in improving the health status of the community and region. The results enable the health system and other providers to morestrategically establish priorities, develop interventions and commit resources to improve the health status of the region Improving the health of the community is foundational to the mission of Meritus Medical Center and should be an important focus for everyone in the county, individually and collectively. In addition to the education, patient care and program interventions provided through the health system, hopefully the information in this study will encourage additional activities and collaborative efforts to improve the health status of the community Community Health Needs Assessment Plan and Implementation The FY2016 Community Needs Health Assessment (CHNA) data collection occurred between March 26, 2015 September 22, 2015 (FY2016) Meritus Medical Center (MMC) conducted a community-wide survey from a random sample of 1,472 adult residents living in the primary service region to learn about their health and health needs. Individual focus groups were conducted between July 30, 2015 August 26, 2015 to address topics including Hispanic, Muslim and senior population health needs, complex care, nutrition, physical activity, mental health, substance abuse and access to healthcare. A broad coalition of community leaders and providers joined together to design the data gathering process and analyze the results. A public conference was conducted on September 29, 2015 to present the CHNA findings, answer questions and have members of our community rank the health priorities. The group used three criteria to prioritize the needs, 1. Magnitude of the problem, 2. Variance against benchmarks, 3 Impact on other health outcomesThe top prioritized health initiatives for Meritus Medical Center include Reducing obesity and increasing physical activityImproving mental health education, access to care and reducing ED visits Improving the management of diabetes illness with better access to care and education Promoting healthy lifestyles and wellness through balanced diet and exercise Improving timely access to substance abuse treatment and reducing overdose deaths Reducing heart disease and managing hypertensionUpon full review of the CHNA findings the MMC Board of Directors approved and adopted the plan of action on March 16, 2016 Following Board approval the FY2016 CHNA was publicly posted at www meritushealth com/financial assistance

Eligibility for Assistance	financial assistance application and a self pay brochure at the point of registration. After applying, the hospital will send an acknowledgment letter to the patient within two (2) business days and an eligibility determination will be made within thirty (30) days Notice of the Availability of Financial Assistance a Meritus made available brochures informing the public of its Financial Assistance Policy. Such brochures will be available throughout the community and within Meritus locations b. Notices of the availability of financial assistance are posted at appropriate admission areas, the Patient Financial Services department, the ER and other key patient access areas c. A statement on the availability of financial assistance is included on patient billing statements d. A Plain Language Summary of Meritus Financial Assistance Policy is provided to patients receiving inpatient services with their Summary Bill and is made available to all patients upon request e. Meritus Financial Assistance Policy, a Plain Language Summary of the policy, and the Financial Assistance Application are available to patients upon request at Meritus, through mail (postal service), and on Meritus website at www meritushealth com/financialassistance f Meritus Financial Assistance Policy, Plain Language Summary, and Financial Assistance Application are available in Spanish h. On an annual basis, Meritus shall assess the needs of our limited English proficiency community and determine whether additional translations are needed i. MMC employs an onsite Washington County Social Worker that screens and notifies patients and notential patients of their
	proficiency community and determine whether additional translations are needed   MMC employs an on- site Washington County Social Worker that screens and notifies patients and potential patients of their eligibility for all public assistance programs offered by the county, state and federal governments MMC has

Explanation

Financial assistance is offered before, during, or after services are rendered at MMC. Meritus offers a

990 Schedule H, Supplemental Information

Form and Line Reference

Part VI, Line 3 - Patient Education of

	site Washington County Social Worker that screens and notifies patients and potential patients of their eligibility for all public assistance programs offered by the county, state and federal governments MMC has policies including financial assistance, billing and collections and emergency care that insure compliance with the legislation of section 501R
Part VI, Line 4 - Community Information	MMC is the largest healthcare provider in Western MD, located at the crossroads of western MD, southern PA, and the eastern panhandle of WV MMC is an acute care hospital with 272 single-patient rooms providing services including a special care nursery, a designated trauma center, a primary stroke center, a wound center, and a designated cardiac interventional center. As the leading provider of health care services in the tri-state region, MMC's primary service area is Washington County, MD, while also serving residents of Frederick County, MD, Franklin County, PA, Fulton County, PA, Morgan County, WV, Jefferson

services in the tri-state region, MMC's primary service area is Washington County, MD, while also serving residents of Frederick County, MD, Franklin County, PA, Fulton County, PA, Morgan County, WV, Jefferson County, WV, and Berkeley County, WV Within MMC's community service benefit area, the total population is 149,573, median age is 40, median household income is \$56,228, and the percentage of households with incomes below the federal poverty guidelines is 12% There are no other Maryland hospitals sharing MMC's primary service area. The percentage of MMC's patients who are uninsured is 4.1% 28.4% of MMC's patients are Medicaid recipients and 32.1% are Medicare beneficiaries. A majority of the Board of Directors of MMC is comprised of representatives of the community served. A majority of the Board are not employees, independent contractors or family members of such persons of the health system. MMC extends medical staff privileges to all qualified physicians. MMC identifies and applies any surplus funds to improvements in patient care, medical education or research.

990 Schedule H, Supplemental Information					
Form and Line Reference	Explanation				
Part VI, Line 5 - Promotion of Community Health	MMC believes that healthcare is not just for people when they are sick or injured. Through many avenues, we reach out to the community and offer ways to help you stay healthy. One example is the collaboration with the Herald-Mail, MMC and Washington County Public Schools known as Healthy Washington County. The goal of Healthy Washington County is to educate as many adults in the region as possible about the importance of understanding your own personal health numbers and what they mean for your overall health status. The Medication Assistance Center (MAC) provides access to free or reduced-cost prescription drugs to low-income or chronically ill patients with no prescription insurance. The center serves some 3,400 residents of Washington County and those who are treated by physicians located in Washington County or at MMC. Since 2000, MMC has provided this service free of charge. Medical screenings keep our community healthy and are held throughout the year. Free vascular, blood pressure, and other screenings are held at MMC, the Walnut Street Health Fair, and other community events. The Make a Difference Breast Cancer program is a breast cancer outreach, education and screening project that provide services to uninsured and underinsured women of Washington County and the tri-state area. The program is funded by a grant from the Maryland Affiliate of Susan G. Komen for the Cure, MMC's John R. Marsh Cancer Center, Washington County Health Department's Breast and Cervical Cancer Program (BCCP), Breast Cancer Awareness - Cumberland Valley (BCA-CV) and Diagnostic Imaging Services. Our financial assistance program serves MMC patients who are unable to pay all or part of their medical bills Improving healthcare access to those with limited incomes and resources is an important part of MMC's mission. The Your Health Matters program uses magazine, radio and newsletters to keep the public informed of MMC-sponsored community workshops, support groups, classes - and offers tips on living a healthier life. Spring through f				

MD

Form and Line Reference	Explanation
Part VI - Additional Information	Maryland Healthcare Regulatory SystemPart I, Lines 7a & 7b Columns (c) through (f) - Maryland's regulatory system creates a unique process for hospital payment that differs from the rest of the nation The Health Services Cost Review Commission, (HSCRC) determines payment through a rate-setting process and all payors, including governmental payors, pay the same amount for the same services delivered at the same hospital Maryland's unique all-payor system includes a method for referencing Uncompensated Care in each payors' rates, which does not enable Maryland hospitals to breakout any directed offsetting revenue related to Uncompensated Care Community benefit expenses are equal to Medicaid revenues in Maryland, as such, the net effect is zero. The exception to this is the impact on the hospital of its share of the Medicaid assessment. In recent years, the state of Maryland has closed fiscal gaps in the state Medicaid budget by assessing hospitals through the rate-setting system The legal entities.

990 Schedule H, Supplemental Information

Cause and Line Defended

Medicaid revenues in Maryland, as such, the net effect is zero. The exception to this is the impact on the hospital of its share of the Medicaid assessment. In recent years, the state of Maryland has closed fiscal gaps in the state Medicaid budget by assessing hospitals through the rate-setting system. The legal entities reflected on this Form 990 include Meritus Medical Center and its consolidated affiliates that are disregarded entities structured in the form of limited liability companies. Meritus accomplishes its missions to provide care to patients and community benefits throughout its controlled entities. During fiscal year 2018, Medical Practices of Antietam, LLC provided community benefits in the amount of \$85,433 through its community clinic at Walnut Street. The controlled entities in total provided charity care in the amount of \$5,363,467 during fiscal year 2018. These amounts are in addition to the community benefits provided.

by the Meritus Medical Center as reported on Schedule H

Schedule H (Form 990) 2017

## **Additional Data**

**Software ID:** 17005038

**Software Version:** 2017v2.2 **EIN:** 52-0607949

Name: Meritus Medical Center Inc

İ	Name: Treffed Treded Center Tre										
Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in oi smallest How mai organiza <b>1</b>	A. Hospital Facilities  rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year?	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
	ddress, primary website address, and ense number		<u> </u>								cility ng group
1	Meritus Medical Center Inc www meritushealth com 21-0001	X	X					X			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

needs and goals

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Part V, Line 5 - Account Input from Persons Who Represent the Community	See discussion regarding performance of 2016 CHNA - Schedule H, Part VI

Part V, Line 11 - Explanation of Needs Not Addressed and Reasons Why

Due to limited resources, some of the health needs not being addressed by MMC at this time include access to dental care, lack of insurance coverage, child abuse, geriatric mental health and healthy environments. Other community providers and organizations are using the results of the CHNA to help target these other unmet needs based on strengths, expertise and resources. The plan is being reviewed periodically to measure progress towards goal achievement and modify action steps as

needed. As resources become available and can be allocated the action plan will incorporate additional

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Part V, Line 13b - Criteria For Providing Discounted Care If Not FPG	Meritus strives to ensure that the financial capacity of people who need health care services does not prevent them from seeking or receiving care. Meritus reserves the right to grant financial assistance without formal application being made by patients. These patients may include the homeless or individuals with returned mail and no forwarding address. Patients who are uninsured, underinsured, ineligible for a government program or otherwise unable to pay for medically necessary care may be

eligible for Meritus' Financial Assistance Program Part V, Line 161 - Other Means Hospital Meritus made available brochures informing the public of its Financial Assistance Policy Such brochures are available throughout the community and within Meritus locations. Notices of the Facility Publicized the Policy availablity of financial assistance are posted at appropriate admission areas, the Patient Financial

Services department and other key patient access areas. A statement on the availability of financial

assistance is included on patient billing statements

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
Determination of Individuals Without	All patients presenting to Meritus for emergency services are treated regardless of their ability to pay. For emergent services, applications to FAP are completed, received and evaluated retrospectively and do not delay patients receiving care Individuals eligible for reduced-cost care.

retrospectively and do not delay patients receiving care Individuals eligible for reduced-cost care under this policy are not charged more than the hospitals standard charges, as set by Marylands Health Services Cost Review Commission (HSCRC) a Meritus rate structure is governed by the HSCRC rate setting authority. As an all-payer system, all patient care is charged according to the resources consumed in treating them regardless of the patients ability to pay. Charges are developed based on a relative predetermined value set by the HSCRC at the approved unit rate developed by the HSCRC.

efile GRAPHIC print - D	O NOT PROCESS	As Filed Data -					DLI	N: 934931350	37789	
Schedule I (Form 990)  Department of the	Co	Governments omplete if the organiz	Other Assistan and Individual ation answered "Yes," Attach to Form le I (Form 990) and its	S in the Unite on Form 990, Part IV n 990.	d States , line 21 or 22.		OMB No 1545-0047  2017  Open to Public Inspection			
Treasury Internal Revenue Service Name of the organization	P 111101	mation about Schedu	16 1 (1 01111 990) and 169	mstructions is at ww		Emple	over identific	ation number		
Meritus Medical Center Inc							5 <b>yer identific</b> 507949	ation number		
Part I General Info	mation on Grants	and Assistance				<b>L</b>				
the selection criteria use  Describe in Part IV the c	ed to award the grants organization's procedu	or assistance? res for monitoring the u	se of grant funds in the U	nited States				☑ Yes	□ No	
			and Domestic Governme ditional space is needed	ents. Complete If the o	rganization answered "Yes	" on Form 990,	Part IV, line	21, for any recip	ient	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Descr noncash as		(h) Purpose o or assistance	f grant	
(1)										
(2)										
(3)										
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(12)										
		-	s listed in the line 1 table				. <b>&gt;</b>		0	
For Paperwork Reduction Act N	otice, see the Instruction	ons for Form 990.		Cat No 50055	5P		Sch	edule I (Form 990	) 2017	

efil	e GRAPHIC pr	int - DO NOT PROCESS	As Filed Dat	a -	DLN: 934	9313	35037	789
Sch	edule J	Cor	npensati	ion Information	МО	IB No	1545-0	3047
(For	n 990)	For certain Officers		rustees, Key Employees, and Hig	hest			
		► Complete if the organ		ated Employees vered "Yes" on Form 990, Part IV	, line 23.	20	17	7
Б	64 7		▶ Attach	i to Form 990. (Form 990) and its instructions			o Pul	
	tment of the Treasurv al Revenue Service	P Information abo		gov/form990.	is at		ectio	
	me of the organiza				Employer identificat	ion nu	ımber	
inei	itus Medicai Center 1	TIC .			52-0607949			
Pa	rt I Questi	ons Regarding Compensation	on					
_							Yes	No
1a				f the following to or for a person liste by relevant information regarding the				
		or charter travel	lacksquare	Housing allowance or residence for	•			
		companions	님	Payments for business use of perso				
		nification and gross-up payments	H	Health or social club dues or initiation Personal services (e.g., maid, chauf				
	LI Discretion	ary spending account	ш	Personal services (e g , maid, chauf	reur, cher)			
b		xes in line 1a are checked, did the ill of the expenses described above		ollow a written policy regarding paym nplete Part III to explain	nent or reimbursement	<b>1</b> b	Yes	
2				or allowing expenses incurred by all	. 1.2	2	Yes	
	directors, truste	es, officers, including the CEO/Exe	ecutive Directo	r, regarding the items checked in line	e la'			
3				ed to establish the compensation of the	ne			
		EO/Executive Director Check all to d organization to establish compe		not check any boxes for methods CEO/Executive Director, but explain i	n Part III			
	✓ Compens		П	Markey and a second as a second				
		ation committee ent compensation consultant	✓	Written employment contract Compensation survey or study				
		of other organizations	<b>7</b>	Approval by the board or compensa	tion committee			
4		-		ction A, line 1a, with respect to the f				
•	related organiza		o, rait vii, se	ction A, line 1a, with respect to the r	iiing organization or a			
а	Receive a sever	ance payment or change-of-contro	ol payment?			4a	Yes	
b	Participate in, o	r receive payment from, a supplen	nental nonqual	ıfıed retırement plan?		4b	Yes	
C	•	r receive payment from, an equity	•	<del>-</del>		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and p	provide the app	plicable amounts for each item in Part	t III			
	Only 501(c)(3	), 501(c)(4), and 501(c)(29) o	rganizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section and ontingent on the revenues of		the organization pay or accrue any				
а	The organization	۱۶				5a		No
b	Any related orga					5b		No
	If "Yes," on line	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section on Contingent on the net earnings of	A, line 1a, did	the organization pay or accrue any				
а	The organization	٦٦				<b>6</b> a		No
b	Any related orga	anization?				6b		No
	•	6a or 6b, describe in Part III						
7		ed on Form 990, Part VII, Section , escribed in lines 5 and 6 <sup>7</sup> If "Yes,"		the organization provide any nonfixe irt III	d	7	Yes	
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe			N-
9		3, did the organization also follow	the rebuttable	presumption procedure described in	Regulations section	9		No No
Ear I		iction Act Notice, see the Instri	uctions for Ec	orm 990 Cat No 5	50053T Schedule 1		, 990)	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report of	compensation fro	m the organization	on row (1) and fro	m related organiza	tions described i	n the	
instructions, on row (ii) Do not list any individuals that are not listed on Form 990	0, Part VII						
Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total							
(A) Name and Title	(B) Break	kdown of W-2 and/o compensation	or 1099-MISC	(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	columns	(F) Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
	-						

Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation Part I, Line 1a Relevant information in All gross-up payments provided by MMC are solely related to relocation expenses and are approved in advance by the executive committee as part of the

Page 3

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

compensation analysis. The following individual received reimbursement for relocation expenses which included a housing allowance during the reporting period regards to selections on 1a Melanie Heuston \$20,740 Part I, Line 7 Non-Fixed payments not Incentive based compensation is determined by agreed upon individual and corporate goals by the Executive Committee of the MMC Board Executive compensation listed above Is predetermined at the beginning of the fiscal year by the Executive Committee with the help of independent consultants using benchmarked information to ensure market competitiveness on an annual basis. Total compensation received by each individual is reviewed for reasonableness by those tasked with governance prior to all distributions

Part III, Additional Information Several officers are participants in a 457F plan that was approved by the Executive Committee of the MMC Board of Directors. For the current year, the following amounts were deferred by MMC and are not substantially vested and subject to creditor claims and forfeitures Joseph Ross \$150,288, Thomas Chan \$36,945, Anthony Shaver \$19,694, Amy Dilcher \$28,375, Carrie Adams \$9,173, Jason Cole \$6,431 and Melanie Heuston \$16,540 The forfeiture amount in calendar year 2017 was \$148,466 The 457F plan amount for Carolyn Simonsen was included in Column B(iii) Certain Meritus executives receive taxable fringe benefits, such as executive life insurance and car allowances. The value of these taxable fringe benefits are included in Form W-2 wages. Total compensation of all executives is adjusted to market competitiveness, reviewed to ensure reasonableness, and approved by the Executive Committee of the MMC Board The following individual received separation pay during the reporting period. Jesus Cepero \$130,440 The Executive Committee of the MMC Board, which is comprised of independent board. CEO and executives, 2) organizational and individual performance in achievement of strategic and individual incentive goals, and 3) market data presented by an independent third party compensation consultant, and 4) base salary and incentive recommendations. The independent third party consultant conducts and presents a reasonableness review of both base salary and total compensation for the CEO and key executives. The Committee discusses, deliberates and approves base salary and incentive compensation recommendations. Results are reported to the MMC Board Positions reviewed in August of 2017 were. President and Chief

members, reviews on an annual basis the following as it relates to the compensation of the CEO and other key executives 1) annual performance evaluations of the Executive Officer, Chief Financial Officer, Chief Administrative & Compliance Officer, Chief Operating & Nursing Officer, Chief Medical Officer, Chief Quality Officer, General Counsel, VP Professional & Support Services, VP Physician Services, Chief Transformation Officer and Chief Population Health Officer

**Software ID:** 17005038

**Software Version:** 2017v2.2

**EIN:** 52-0607949

Name: Meritus Medical Center Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

	-/		CHI 2 - H 4000 MICE				(E) T	(E) C
(A) Name and Title	ļ		of W-2 and/or 1099-MISC		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
<b>1</b> Alı Akmal Physician	(i) (ii)	688,841			48,150 	23,577	760,568	
1Amy Dilcher VP/General Council	(1)	284,290	65,099		58,384	150	407,923	
<b>2</b> Anthony Shaver Vice President	(II) (I)	196,997	28,482		45,325	1,199	272,003	
<b>3</b> Carolyn Simonsen VP/Secretary	(1)	288,795	55,519 	27,503	51,222	10,830	433,869	
4 George Newman II PhD MD Director	(II) (I)	298,688					298,688	
<b>5</b> Heather Lorenzo Vice President	(II) (II)	295,861	60,408	67,575	42,907	19,146	485,897	
<b>6</b> Hemant Chatrath MD Physician	(II)	648,124	18,000	37,500	48,150	1,881	753,655	
<b>7</b> Jesus Cepero Vice President	(I) (II)	86,472		195,660	25,653	7,506	315,291	
<b>8</b> Joseph Ross President & CEO	(I) (II)	615,937	194,560	14,142	203,173	18,782	1,046,594	
<b>9</b> Kevın Hurtt Physician	(I) (II)	429,745 			36,084	18,792	484,621	
10Melanie Heuston Vice President	(I) (II)	165,214	30,250	20,740	41,106	8,350	265,660	
11Melinda Cannon Vice President	(I) (II)	185,371	25,662		32,042	16,743	259,818	
<b>12</b> Mıchael McCormack MD Physician	(I) (II)	531,026	2,310		36,051	20,619	590,006	
13Stephen Sachs MD Physician	(I) (II)	434,257 			36,150	11,675	482,082	
<b>14</b> Thomas Chan VP/Treasurer	(I) (II)	368,541	69,888		91,095	22,702	552,226	
Vincent Cantone MDoff 122017 Director	(I) (II)	412,868		139	13,769	20,248	447,024	

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(,,		➤ Complete if th		wered "Yes" to Form				ovide des	criptions,			2	017	1		
Dana	rtment of the Treasury		explanations	s, and any additional Attach to Form 99		i in Part	VI.					Ope	n to Publ	ic		
Inter	nal Revenue Service	▶Informatio	n about Schedule	K (Form 990) and its	instruction	s is at <u>wı</u>	ww.irs	.gov/for	<u>11990</u> .			Ir	spection			
	e of the organization tus Medical Center Inc											er identification number				
	Paul Tarres									52-06	07949					
L.	Bond Issues	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(a) Iaawa s		(4)	Danamatu		(-) D-		(6)	<del></del>	(i) Deel		
	(a) Issuer name	(b) issuer Ein	(e) COSIP #	(d) Date issued	(e) Issue p	orice	(1)	Description	on of purpose	(9) De	efeased	( <b>h)</b> behal	f of   1	(i) Pool financing		
										Yes	No	ıssu <b>Yes</b>		es No		
A	MD Hith & Hig Ed Fac Aut	52-0936091	574218YA5	07-09-2015	272,7	18,190 R	Refund	o/s bonds,	cons projects		X	res	X	X		
Da	rt III Proceeds															
-	Froceda					Α		E	3		:		D			
1	Amount of bonds retired .					8,145,0	000									
2	Amount of bonds legally defe	ased														
3	Total proceeds of issue					272,746,2	251									
4	Gross proceeds in reserve fur	nds														
5	Capitalized interest from proc	eeds														
6	Proceeds in refunding escrow	s				252,553,2	239							_		
7	Issuance costs from proceeds					180,	518						,			
8	Credit enhancement from pro	ceeds														
9	Working capital expenditures	from proceeds														
10	Capital expenditures from pro	oceeds				20,014,3	308									
11	Other spent proceeds															
12	Other unspent proceeds															
13	Year of substantial completion	n		•	20	17										
					Yes	No		Yes	No	Yes	No		Yes	No		
14	Were the bonds issued as par	t of a current refunding	g issue?	•		Х										
15	Were the bonds issued as par	t of an advance refund	ing issue?		Х											
16	Has the final allocation of pro	ceeds been made? .			Х											
17																
Pai	rt IIII Private Business											<u> </u>				
						A		E	3	C	;		D			
1	Was the organization a partner				Yes	No X		Yes	No	Yes	No		Yes	No		
2	financed by tax-exempt bond  Are there any lease arrangem property?	nents that may result in	n private business us			×										
For	Panerwork Reduction Act No			1	Ca	t No 501	193E			I		chedule	K (Form	990) 2017		

5

9

C

Part IV

Arbitrage

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

unrelated trade or business activity carried on by your organization, another section 501(c)(3)

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of

organization, or a state or local government . . . . . . . . . . . . . . . .

Penalty in Lieu of Arbitrage Rebate? . . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . 

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . Was the hedge terminated? . . . . . . . . .

the issue are remediated in accordance with the requirements under

Regulations sections 1 141-12 and 1 145-2?

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Page 2

	•	I	1		В	•	С		)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use of bond-financed property?	Х							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х							
С	Are there any research agreements that may result in private business use of bond-financed	Х	·						

Χ

Χ

Α

No

Χ

Х

Yes

Χ

0 008 %

0 008 %

Х

Х

Yes

No

C

No

Yes

Schedule K (Form 990) 2017

No

Yes

Schedule K (Form 990) 2017

(GIC)?

period?

Part V

Part VI

Part VI

Return Reference

Were gross proceeds i

Arbitrage (Continued)

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

amount of \$28,061

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

Arbitrage (	continued)			
			4	
		Yes	No	Yes

	<i>F</i>	4	L
	Yes	No	ĺ
invested in a guaranteed investment contract		×	Ī

Page 3

No

No

D

Yes

Yes

No

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Explanation The difference between the issue price of the bonds and the total proceeds of the issue is investment earnings in the

Yes

Χ

No

Yes

No

No

Yes

No

efile GRAPHI	C print - DO NO	T PROCESS	S As Fi	led Data -					DI	_N: 93	4931	3503	37789	
Schedule L (Form 990 or 990	Comple	te if the orga 27, 28a,	nization a 28b, or 28 ▶ Attac	nswered "Yes c, or Form 99 h to Form 99	Interested Persons es" on Form 990, Part IV, lines 25a, 25b, 990-EZ, Part V, line 38a or 40b. 90 or Form 990-EZ. 990 or 990-EZ) and its instructions is at						2017			
Department of the Tre Internal Revenue Serv	asurv	ormation abo	out Schedu	ıle L (Form 99 <u>www.irs.gov</u>		) and its inst	ructio	ns is	at	C	pen		ublic	
Name of the org Meritus Medical Ce								•	<b>yer ide</b> 7949	entifica	ition r	umb	er	
	ss Benefit Tran						rganıza	tions	only)					
1 (a) Name of disqualified person				Relationship be				(c) [	escripi ansacti	tion of	n of <b>(d)</b> Correct			
4958 3 Enter the all	mount of tax incur mount of tax, if an ans to and/or l nplete if the organ orted an amount o	y, on line 2, al	bove, reimbested Per	oursed by the orsons. The form 990-EZ,	rganization .		. :	· ·	. •	\$ \$ 5, or if	the org	ganiza	tion	
(a) Name of		elationship (c) Purpose (d)				<b>(f)</b> Balance due		(g) In default?		(h) Approved by board or committee?		(i)Written agreement?		
			То	From			Yes	No	Yes	No	Yes		No	
Total					<b>\$</b>									
	i <b>nts or Assistar</b> nplete if the orga					line 27.								
(a) Name of inte	rested person (b	) Relationship erested persoi organizati	n and the	(c) Amount	of assistance	<b>(d)</b> Type	of assis	stanc	ce	<b>(e)</b> Pu	rpose (	of assi	stance	
For Danarwork Dec	fuction Act Notice	eae the Instruc	tions for Fo	rm 000 or 000-l	<b>7</b> C:	t No 500564		C-1		I (Form	000 0	. 000	F7\ 201	

(a) Name of interested person	between interested person and the organization	transaction	(d) Description of transaction	o organiz	of nization's enues?  No	
				Yes	No	
(1) Waheed AlencherryIqbalPA	Director	150,604	See supp info below		No	
(2) David Solberg MD	Former director	278,210	See supp info below		No	

Supplemental Information Part V Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

Schedule L, Part V Supplemental Drs Igbal and Waheed are paid under a compensation arrangement MMC has with their medical practice

David Solberg MD is paid as part of a rental transaction between MMC and a partnership he has ownership Information in These are all arms' length transactions disclosed in accordance with the conflict of interest policy. All

interested persons have recused themselves from any decision-making surrounding the disclosure Schedule I. (Form 990 or 990-F7) 2017

efile GRAPH	IC prin	t - DO NOT PROCESS	CESS   As Filed Data - DLN: 93493135037789			
SCHEDUL (Form 990 or EZ)	990-	Complete to pro Form 990 o Information about	vide information for r 990-EZ or to prov ▶ Attach to Forn Schedule O (Form	on to Form 990 or 990-EZ or responses to specific questions on vide any additional information. m 990 or 990-EZ. 1990 or 990-EZ) and its instructions is at ov/form990.  OMB No 1545-0047  2017  Open to Public Inspection		
Name of the org Meritus Medical Cei	nter Inc	pplemental Information	n		Employer identi 52-0607949	fication number
Return Reference				Explanation		
Form 990, Part VI, Line 1a Explanation of Delegated Broad Authority to Committee	person y & Saf ard Mei ngs ma of the B	and Chairpersons of the follo ety, Audit & Business Integrit mbers The Committee, which y in its discretion exercise the	wing committees Fin y, and Strategic Planr n meets bi-monthly be e full powers, duties, r	of the Board Chairperson, Vice ance & Capital, Governance, Quaning Committees, all whom are Estween regularly scheduled Boar esponsibilities and authority to any limitations imposed by th	ualıt Bo	

Return Reference	Explanation
Form 990, Part VI, Line 4 Description of Significant Changes to Organizational Documents	The Bylaws of the Meritus Medical Center were revised and approved on March 22, 2018 The revision was made to designate the Immediate Past Chairman as a member of the Executive Committee and add the Immediate Past Chairman to the language in Article III outlining the circumstance under which the terms of the Chairman and the Vice-Chairman may be extended

990 Schedule O, Supplemental Information

Return Explanation

Reference	
Form 990, Part VI, Line 7a How	MMC nominates candidates for their board through the board designated Governance Committee Final election occurs through the MMC Board
Members or Shareholders	
Elect Governing Body	

Return Reference	Explanation
Form 990, Part VI, Line 7b Describe Decisions of Governing Body Approval by Members or Shareholders	Along with the election of governing members to the board, the MMC Board also needs to review and approve the following before becoming effective and before the action is implement ed 1. Any merger, consolidation or dissolution of the corporation 2. Annual Business Pla in 3. Annual Budget 4. Contractual obligations that meet any one of the following criteria a Outside the scope of the Corporation's annual business plan b. Require approval by external health and/or financial regulatory agency in the potential of adversely impacting the operation of any subsidiary of the Member 5. Any joint venture between the corporation and another person or entity that meets any one of the following criteria a Extends beyond the scope of the annual business plan of the Corporation b. Requires external approval by external health and/or financial regulatory agency in the Health and/or financial regulatory agency in the Member 6. Sales or transfers of all or substantially all of the assets of the Corporation or sales or transfers of asset is that meet with any one of the following criteria a. Fall outside the scope of the Corporation's annual business plan is Require approval by external health and/or financial regulatory agency in the Member 7. Formation of a subsidiary 8. Adoption and amendment of the mission and vision statements.

Process

Reference	Explanation
Form 990,	The Form 990 was prepared by the Finance department and reviewed by an independent account
Part VI, Line	ing firm. A copy of the Form 990 was provided to the Audit and Business Integrity Committe
11b Form	e of the Board Acting under the authority of the Board, the Committee reviewed the Form 9
990 Review	90 prior to the submission of the Form 990 to the Internal Revenue Service. In addition, t

he Form 990 will be provided to all members of the Board before May 15, 2019

D - 4. . . . .

Form 990, Part VI, Line 12c	Reference	Explanation
	Part VI, Line 12c Explanation of Monitoring and Enforcement	key employees These disclosures are then reviewed against the accounts payable system to determine the amount of transactions with the organization. All disclosures and transactions are reviewed by the Audit & Business Integrity Committee. After this review, a copy of the disclosures, by Board or Committee, listing the type of involvement/transactions the entity has with the named disclosure, if any, are provided to the chair of the Board or Committee. Any director with a determined conflict is prohibited from participating in the Bo

Funlanation.

Return Reference	Explanation
Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	The Executive Committee of the MMC Board, which is comprised of independent board members, reviews on an annual basis the following as it relates to the compensation of the CEO and other key executives: 1) annual performance evaluations of the CEO and executives, 2) organizational and individual performance in achievement of strategic and individual incentive egoals, and 3) market data presented by an independent third party compensation consultant, and 4) base salary and incentive recommendations. The independent third party consultant conducts and presents a reasonableness review of both base salary and total compensation for the CEO and key executives. The Committee discusses, deliberates and approves base salary and incentive compensation recommendations. Results are reported to the MMC Board Positions reviewed in August of 2017 were. President and Chief Executive Officer, Chief Financial Officer, Chief Administrative & Compliance Officer, Chief Operating & Nursing Officer, Chief Medical Officer, Chief Quality Officer, General Counsel, VP Professional & Support Services, VP Physician Services, Chief Transformation Officer and Chief Population Health Officer.

Return Reference	Explanation
Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	Governing documents, conflict of interest policy, and financial statements are available u pon request. In addition, the annual audited financial statements are available on the organization's website

990 Schedule O, Supplemental Information Return Explanation Reference Other = \$0 Changes In Net Assets Or Fund

Balances -Other Increases

Return
Reference

Change in obligated group interest = -\$0

Out of	Change in obligated group interest   w	
Changes In		
Net Assets		
Or Fund		
Balances -		
Other		
Decreases		

Return Explanation
Reference

Other	Change in obligated group interest = \$34073332
Changes In	
Net Assets	
Or Fund	
Balances -	
Other	
Increases	

990 Schedule O, Supplemental Information

Return
Reference

Explanation

Other Change in partnership interest = -\$851696
Changes In Net Assets
Or Fund Balances - Other Decreases

990 Schedule O, Supplemental Information

Return
Reference

Other
Net assets of acquired companies = -\$0

Changes in
Net Assets
Or Fund
Balances -
Other
Decreases

Return Explanation
Reference

Part I, Line 6
- Volunteers

Meritus Medical Center receives volunteers that are recruited by the Meritus Medical Cente

r Auxiliary, Inc ("Auxiliary") The mission of the Auxiliary is to cooperate and assist i

n the work of the medical center by promoting the medical center's work in the community a

nd supplementing the work of the staff of the medical center

Return Reference	Explanation
Part VI, Line 16a	MMC holds a 25% equity interest in Maryland Care, Inc Maryland Care, Inc d/b/a Maryland Physicians Care is a managed care organization ("MCO") that was established to serve Maryl and's Medicaid population as a result of the State's requirement for Medicaid patients to be a member of an MCO MMC owns a 25% interest in Maryland Care Management, Inc ("MCMI") MC MI provides management operations and strategic function services MMC holds a 100% equity interest in Tn-State Health Partners ("THP") The is a physician-hospital organization ("PHO") established to organize, assemble and facilitate the provision of cost effective hea lith care services MMC holds a 100% interest in the THP-Meritus ACO, LLC("ACO") and the Meritus Health ACO, LLC The ACO's are groups of doctors, MMC and other health care provider s who came together to give coordinated high quality care to their Medicare patients. The goal of the coordinated care is to ensure that patients, especially the chronically ill, get the right care at the right time, while avoiding unneccessary duplication of services a nd preventing medical errors in 2014, Frederick Regional Health System, MMC, and Western M aryland Health System, three locally based non-profit health systems with long histories of community service, formed a system-wide affiliation to create the Trivergent Health Alli ance, LLC. The three key objectives of the Alliance are to improve the health of the popul ation served by the three hospitals, improve the quality of care rendered by the hospitals and to reduce the cost of healthcare provided as embodied in the Management Services Organization (MSO) A subsidiary, Trivergent Health Alliance MSO, LLC, was created to oversee s ix key service lines for the three hospitals supply chain, revenue cycle, laboratory, pha macy, health information managment and human resources. Trivergent Health Alliance MSO has a single mission, vision and values that builds on the legacies of all three organization is not information and values where we will work together to

Return Reference	Explanation
Part VI, Line 16b	As defined by the Meritus Medical Center bylaws which state the process for joint venture activity, a joint venture arrangement with a taxable entity would first be evaluated by the the Meritus Medical Center Board After presentation and approval by the board, the Fina nce & Capital Committee of Meritus Medical Center, Inc. would evaluate the financial implications of the joint venture. The Audit & Business Integrity Committee of the Meritus Medical Center, Inc. Board would analyze any possible interested party transactions and the limitations and prohibitions associated with the section 501(c)(3) status of the medical center. The Meritus Medical Center, Inc. Board would ultimately need to approve any joint venture resolutions.

Return Explanation
Reference

g and attendance at community functions on behalf of MMC

Part VII,	The compensation that Dr. Iqbal, Dr. Cantone, Dr. Cornell, and Dr. Su received were for the
Section A	ır services as physicians Dr. Newman serves as CMO of Western Maryland Center. Compensati
	on provided to these individuals was for services provided in their capacity as independen
	t contractors/employees of MMC and affiliates, not in their capacities as directors The av
	erage hours per week listed for all of the officers and directors includes, but is not lim
	ited to ,their time spent preparing for and attending board committee meetings, fundraisin

990 Schedule O, Supplemental Information

Return

Reference

Explanation

Reference	·
Part XII. Line	Meritus Medical Center received consolidated audited financial statements prepared in acco

rdance with GAAP from an independent accounting firm

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135037789 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2017 (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** Meritus Medical Center Inc 52-0607949 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I See Additional Data Table **(f)** Direct controlling **(b)** Primary activity (c) Legal domicile (state (d) (a)
Name, address, and EIN (if applicable) of disregarded entity (e) Total income End-of-year assets or foreign country) entity

Part II Identification of Related Tax-Exempt Organization	<b>s</b> Complete if the orgai	nization answered '	'Yes" on Form 990,	Part IV, line 34 be	cause it had one or	more	
related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) cor enti	512(b) ntrolled ty?
						Yes	No
(1)Meritus Healthcare Foundation Inc 11116 Medical Campus Road	Fundraising	MD	501(c)(3)	11c	MMC	Yes	
Hagerstown, MD 21742 01-0639265							
For Paperwork Reduction Act Notice, see the Instructions for Form 99	90.	Cat No 50135	<u>.                                    </u>	1	Schedule R (Form	990) 20	17

(a)  Name, address, and EIN of related organization  1) Robinwood Surgery Center LLC		(b) Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Direct controlling entity	Direct Predomii ntrolling income(re		(f) Share of total incom		<b>(†</b> Dispropi allocat	rtionate tions?	Code V- amoun box 20 Schedule (Form 1	UBI t in ) of e K-1 065)	(J) Gener mana partr	al or ging ner?	(k) Percen owner	tage
		Health services	MD	N/A					Yes	No No			Yes	No No	100 (	000 %
11116 Medical Campus Road Hagerstown, MD 21742 52-1770185		Fledial Services								110					100 (	
Part IV Identification of Related C because it had one or more r							ızatıon ar	nswered "Y	es" on	Form	990, P	art I\	/, lın	e 34		
		as a corporat		ust during		Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total		(g) re of en year assets	ıd-of-	Perc	(h) centag	e	Section (13) cor enti	512(b ntrolle ty?
because it had one or more r  (a)  Name, address, and EIN of related organization	related organizations treated (b)	as a corporat	ion or to (c) egal micile or foreign	ust during	the tax y  (d)  ct controlling  entity	Type (C corp	(e) of entity p, S corp, trust)	<b>(f)</b> Share of total	Shai	(g) re of en year	id-of-	Perc	(h) tentag	e p	Section (13) cor	512(b ntrolle
(a) Name, address, and EIN of related organization  (1)Meritus Enterprises Inc  11116 Medical Campus Road Hagerstown, MD 21742	related organizations treated  (b)  Primary activity	as a corporat	ion or to (c) egal micile or foreign intry)	oust during	the tax y  (d)  ct controlling  entity	Type (C cor	(e) of entity p, S corp, trust)	(f) Share of total Income	Shai	(g) re of en year assets	id-of-	Perc	(h) centag nership	e p	Section (13) cor enti	512(b ntrolle ty?
because it had one or more r (a) Name, address, and EIN of	related organizations treated  (b)  Primary activity	as a corporat	ion or to (c) egal micile or foreign intry)	oust during	g the tax y  (d)  ct controlling entity	Type (C cor	(e) of entity p, S corp, trust)	(f) Share of total Income	Shai	(g) re of en year assets	2,038	Percown	(h) centag nership	e p	Section (13) cor enti	512(b ntrolle ty?
(a) Name, address, and EIN of related organization  (1)Meritus Enterprises Inc  11116 Medical Campus Road Hagerstown, MD 21742 52-1393624  (2)Meritus Insurance Company Ltd  PO Box 1109GT Grand Cayman	related organizations treated (b) Primary activity  Health serv	as a corporat	(c) (c) egal micile or foreign intry)	Dire	g the tax y  (d)  ct controlling entity	Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income 3,900,50	Shai	(g) re of en year assets 29,462	2,038	Percown	(h) centag nership 000 %	e p	Section (13) cor enti Yes Yes	512(b ntrolle ty?
(a) Name, address, and EIN of related organization  (1)Meritus Enterprises Inc  11116 Medical Campus Road Hagerstown, MD 21742 52-1393624  (2)Meritus Insurance Company Ltd  PO Box 1109GT Grand Cayman	related organizations treated (b) Primary activity  Health serv	as a corporat	(c) (c) egal micile or foreign intry)	Dire	g the tax y  (d)  ct controlling entity	Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income 3,900,50	Shai	(g) re of en year assets 29,462	2,038	Percown	(h) centag nership 000 %	e p	Section (13) cor enti Yes Yes	512(b ntrolle ty?
(a) Name, address, and EIN of related organization  (1)Meritus Enterprises Inc  11116 Medical Campus Road Hagerstown, MD 21742 52-1393624  (2)Meritus Insurance Company Ltd  PO Box 1109GT Grand Cayman	related organizations treated (b) Primary activity  Health serv	as a corporat	(c) (c) egal micile or foreign intry)	Dire	g the tax y  (d)  ct controlling entity	Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income 3,900,50	Shai	(g) re of en year assets 29,462	2,038	Percown	(h) centag nership 000 %	e p	Section (13) cor enti Yes Yes	512(b ntrolle ty?
(a) Name, address, and EIN of related organization  (1)Meritus Enterprises Inc  11116 Medical Campus Road Hagerstown, MD 21742 52-1393624  (2)Meritus Insurance Company Ltd  PO Box 1109GT Grand Cayman	related organizations treated (b) Primary activity  Health serv	as a corporat	(c) (c) egal micile or foreign intry)	Dire	g the tax y  (d)  ct controlling entity	Type (C corp	(e) of entity p, S corp, trust)	(f) Share of total income 3,900,50	Shai	(g) re of en year assets 29,462	2,038	Percown	(h) centag nership 000 %	e p	Section (13) cor enti Yes Yes	512(b ntrolle ty?

edule R (Form 990) 2017		Pa	age <b>3</b>
Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
Gift, grant, or capital contribution to related organization(s)	<b>1</b> b		No
Gift, grant, or capital contribution from related organization(s)	1c	Yes	
Loans or loan guarantees to or for related organization(s)	1d		No
Loans or loan guarantees by related organization(s)	1e		No
Dividends from related organization(s)	1f		No
y Sale of assets to related organization(s)	1g		No
Purchase of assets from related organization(s)	1h		No
Exchange of assets with related organization(s)	1i		No
Lease of facilities, equipment, or other assets to related organization(s)	1j		No
Lease of facilities, equipment, or other assets from related organization(s)	1k	_	No
Performance of services or membership or fundraising solicitations for related organization(s)	11		No
n Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
Sharing of paid employees with related organization(s)	10		No
Reimbursement paid to related organization(s) for expenses	<b>1</b> p	Yes	_
Reimbursement paid by related organization(s) for expenses	<b>1</b> q		No

${f k}$ Lease of facilities, equipment, or other assets from related organization(s) .		 	 	 		1k		No
l Performance of services or membership or fundraising solicitations for related	organization(s)	 	 	 	 	 . 11		No
<b>m</b> Performance of services or membership or fundraising solicitations by related	organization(s)	 	 	 		1m		No
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related orga	anization(s)	 	 	 		1n		No
o Sharing of paid employees with related organization(s)		 	 	 		10		No
<b>p</b> Reimbursement paid to related organization(s) for expenses		 	 	 	 	 <b>1</b> p	Yes	
<b>q</b> Reimbursement paid by related organization(s) for expenses		 	 	 		 <b>1</b> q		No
${f r}$ Other transfer of cash or property to related organization(s)		 	 	 		 1r		No
						-	<del>                                     </del>	

(1)Meritus Healthcare Foundation Inc (2)Meritus Healthcare Foundation Inc 572,187 Cost 493,778 (3)Meritus Enterprises Inc р

Schedule R (Form 990) 2017

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See instructions regarding exc																		
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity		(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section 501(c)(3) organizations?		section 501(c)(3) organizations?		section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations	;?	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No						
(1)Trivergent Health Alliance LLC 1800 Dual Highway Suite 304Hagerstown, MD 21740 46-5555337	Management Services	MD		Yes		1,061,712	10,496,930		No			No	33 330 %					
										Schedule	R (Forn	n 99	0) 2017					

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017

#### **Additional Data**

Software ID: 17005038

Software Version: 2017v2.2 EIN: 52-0607949

(b)

Primary Activity

Health services

Health services

Health services

Health services

Health services

Health services

Health services

Health services

(c)

Legal Domicile

(State

or Foreign Country)

MD

MD

MD

MD

MD

MD

MD

MD

(d)

Total income

-183,842

-421,734

4,875,689

-131,683

-14,025,828

-939,203

(e)

End-of-year assets

4,793,585 MMC

9,255,087 MMC

-9,266,475 MMC

292 N/A

N/A

N/A

Meritus Holdings LLC

45-2382196

71-1050982

80-0728035 Health Work LLC

34-2014438

52-2315129

81-2639390

52-1953898 THP-Meritus ACO LLC

46-2800779

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

Tri-State Health Partners Inc.

11116 Medical Campus Road Hagerstown, MD 21742

11116 Medical Campus Road Hagerstown, MD 21742

Meritus Health ACO LLC

Medical Practices of Antietam LLC

Meritus Urgent Care LLC

Meritus Medical Lab LLC

Name: Meritus Medical Center Inc.

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a)

Name, address, and EIN (if applicable) of disregarded entity

5,827,168 MMC 557,157 MMC

(f)

Direct Controllina

Entity