Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

OMB No 1545-0047 2017

DLN: 93493135047959

For Paperwork Reduction Act Notice, see the separate instructions.

		f the Treasur nue Service	 ▶ Do not enter social security numbers on this form as it may ▶ Information about Form 990 and its instructions is at <u>www</u> 			(Open to Public Inspection
A F	or the	e 2017 ca	lendar year, or tax year beginning 07-01-2017 , and ending 06-30	-2018			
		pplicable	C Name of organization Yale University		D Employer	ıdentıf	ication number
	aress o ime cha	change ange			06-06469	73	
	tıal ret	_	Doing business as				
		n/terminated			E Telephone r	number	
		d return on pending	Number and street (or P O box if mail is not delivered to street address) Room/suit PO Box 208239	e	(203) 432		
— Ар	piicatic	on pending	City or town, state or province, country, and ZIP or foreign postal code		(203) 432	-3330	
			New Haven, CT 065208239		G Gross recei	pts \$ 1	0,379,347,186
			F Name and address of principal officer	H(a) Is this	a group retur		-,,
			Peter Salovey		a group retui Imates?	11 101	□Yes ☑No
			PO Box 208229 New Haven, CT 065208229	H(b) Are all	subordinates		☐ Yes ☐No
I Ta	x-exen	npt status	☑ 501(c)(3) ☐ 501(c)() ◀ (insert no) ☐ 4947(a)(1) or ☐ 527	include	ed? ," attach a list	(500	
1 W	ehsit	e:▶ www			exemption nu		•
			, yaic cau		·		
K Fori	n of or	rganızatıon	✓ Corporation ☐ Trust ☐ Association ☐ Other ►	L Year of forma	tion 1701 M	l State	of legal domicile CT
Pa	rt I	Sumr	nary		•		
			cribe the organization's mission or most significant activities /E THE WORLD THROUGH RESEARCH, SCHOLARSHIP, EDUCATION, PRESEF	NATION AND	DDACTICE		
ce		IO IMPROV	THE WORLD HIROUGH RESEARCH, SCHOLARSHIP, EDUCATION, FRESER	CVATION, AND	PRACTICE		
าลม	-						
Ven				250/			
Ó.			s box $\blacktriangleright \square$ if the organization discontinued its operations or disposed of more forting members of the governing body (Part VI, line 1a)		of its net ass	ets 3	19
× 5	1		f independent voting members of the governing body (Part VI, line 1b)			4	17
<u>6</u>	I		ber of individuals employed in calendar year 2017 (Part V, line 2a)			5	29,613
Activities & Governance	I		ber of volunteers (estimate if necessary)			6	10,100
Act	I		lated business revenue from Part VIII, column (C), line 12		•	7a	20,081,049
	1		ated business taxable income from Form 990-T, line 34		•	7b	0
			, , , , , , , , , , , , , , , , , , ,		or Year	1	Current Year
Q.	8	Contributi	ons and grants (Part VIII, line 1h)		1,080,694,16	3	1,024,899,090
Ravenue	9	Program s	ervice revenue (Part VIII, line 2g)		1,820,888,36	2	1,892,932,126
λċ	10	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d)		1,715,889,87	5	2,126,532,873
ш	11	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		60,858,413	3	45,572,918
	12	Total reve	nue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	,	4,678,330,81	3	5,089,937,007
	13	Grants an	d sımılar amounts paıd (Part IX, column (A), lines 1–3)		446,194,189	9	476,580,315
	14	Benefits p	aid to or for members (Part IX, column (A), line 4)		(כ	0
&	15	Salaries, d	other compensation, employee benefits (Part IX, column (A), lines 5–10)		2,246,191,009	9	2,310,815,635
Expenses	16a	Profession	nal fundraising fees (Part IX, column (A), line 11e)		(כ	0
ά×	Ь	Total fundra	aising expenses (Part IX, column (D), line 25) ▶53,533,424				
ш	17	Other exp	enses (Part IX, column (A), lines 11a–11d, 11f–24e)		1,211,513,42	2	1,333,964,661
	1	•	enses Add lines 13–17 (must equal Part IX, column (A), line 25)	:	3,903,898,620		4,121,360,611
- 45	19	Revenue I	ess expenses Subtract line 18 from line 12		774,432,193		968,576,396
Net Assets or Fund Balances				Beginning (of Current Yea	r	End of Year
alan	20	Total asse	ts (Part X, line 16)	3(6,620,475,38	5	39,065,768,707
A As	I		lities (Part X, line 26)		8,327,225,53	+	8,140,393,598
şŝ	1		s or fund balances Subtract line 21 from line 20		8,293,249,84	+	30,925,375,109
Pai		Signa	iture Block				
Unde know	r pena	alties of pe and belief	rjury, I declare that I have examined this return, including accompanying s , it is true, correct, and complete Declaration of preparer (other than office				
		*****		2019	9-05-15		
Sign	ı	Signatu	re of officer	Date	1		<u>.</u>
Here	2		C Murphy VP for Finance and CFO				
		17	print name and title				
		Pr	int/Type preparer's name Preparer's signature Da	te Chec	ck 🔲 ıf PTI	N	
Paid		-		self-	employed		
	pare	₹! <u> -</u> .	rm's name rm's address rm's		ı's EIN ▶		
Use	On	ly	111 5 dadi 555 F	FILLO	ne no		
May t	:he IR:	S discuss	this return with the preparer shown above? (see instructions)				/es □ No

Cat No 11282Y

Form **990** (2017)

Form	990 (2	017)					Pa	ge 2
Par	t III	Statement	of Program Serv	ice Accomplis	hments			
		Check If Sched	dule O contains a res	ponse or note to	any line in this Part III			✓
1	Briefly	describe the o	rganızatıon's mıssıon					
SEE :	SCHEDU	JLE O						
2	Did the	e organization i	undertake any signifi	cant program ser	vices during the year w	hich were not listed on		
	the pr	or Form 990 or	990-EZ?				. 🗆 Yes 🗹 No	
	If "Yes	s," describe the	se new services on S	chedule O				
3	Did th	e organization o	cease conducting, or	make significant	changes in how it cond	ucts, any program		
	service	es?					. □Yes ☑Ne	o
	If "Yes	s," describe the	se changes on Sched	ule O				
4	Sectio	n 501(c)(3) and		tions are required	to report the amount of	largest program services, as of grants and allocations to of		
4a	(Code) (Expenses \$	1,802,684,901	including grants of \$	4,932,549) (Revenue \$	1,598,618,911)	
	See Ad	ldıtıonal Data						
4b	(Code) (Expenses \$	564,954,885	ıncludıng grants of \$	89,935,991) (Revenue \$	117,934,953)	
	See Ad	ldıtıonal Data						
4c	(Code) (Expenses \$	727,780,880	ıncludıng grants of \$	373,140,498) (Revenue \$	91,167,792)	—
	See Ad	ldıtıonal Data						
	(Code) (Expenses \$	492,522,102	ıncludıng grants of \$	8,571,277) (Revenue \$	81,360,935)	—
	OTHER	PROGRAM SERVI	CES INCLUDE ACADEMI	C SUPPORT, PUBLIC	SERVICE, AND OTHER INS	TITUTIONAL SUPPORT		
4d	Other	program servic	es (Describe in Sche	dule O)				—
	(Expe	nses \$	492,522,102 in	cluding grants of	\$ 8,571,2	277) (Revenue \$	81,360,935)	
4e	Total	program serv	ice expenses >	3,587,942,7	68			

Checklist of Required Schedules

Yes

Page 3

No

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

If "Yes," complete Schedule D, Parts XI and XII

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Yes

No

Nο

No

Nο

Nο

No

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11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

or X as applicable

29

Nο

No

Nο

Nο

Nο

Nο

Nο

Nο

No

Nο

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

38

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,	22	Yes	

column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes," 23

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔀

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🛸

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

If "Yes," complete Schedule L, Part I

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

orm	990 (2017)			Page !
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 28,958			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return		v	
Ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	HK , IC , IN , EI , JE , LU , IM , MP , NL , PL , SN , SZ , UK ,			
	If "Yes," enter the name of the foreign country ►CA , CJ , CH , UC , ET See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
	· · · · · · ·	5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	Yes	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during			
	the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		No
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
_				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12a		
	12b			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
_	2. 11., All Marie E. San and C. S		orm 99	0 (20:

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Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	
	Check if Schedule O contains a response or note to any line in this Part VI			✓
Se	ction A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 19		res	NO
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	-		
b	Enter the number of voting members included in line 1a, above, who are independent 1b 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? •	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	⊋.)	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the			
	form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990	11a	Yes	
12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990	11a 12a	Yes Yes	
12a	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a	Yes	
12a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b	Yes Yes	
12a b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c	Yes Yes Yes	
12a b c	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13	Yes Yes Yes	
12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13	Yes Yes Yes	
12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b 16a b	Did the organization have a written whistleblower policy? Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b 16a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b 16a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	

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Part VII	Compensation of Officer and Independent Contra		Truste	es, I	Key	En	ploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	hıs l	Part VI	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees,	, an	d H	lighe	st C	Compensated En	nployees	
L a Complet rear	e this table for all persons require	ed to be listed	Report o	omp	ensa	tion	for th	e ca	lendar year ending	with or within the o	rganızatıon's tax
	of the organization's current off ation Enter -0- in columns (D), (als o	or organizations), re	gardless of amount	
	of the organization's current key		•								
vho receive	organization's five current high d reportable compensation (Box n and any related organizations										
	of the organization's former office e compensation from the organiz						pensat	ed e	employees who rece	ived more than \$10	0,000
 List all e organization 	of the organization's former dire n, more than \$10,000 of reportab	ectors or trusto le compensation	ees tha n from t	t rece he or	gan	l, in izati	the ca	paci any	ity as a former direc y related organizatio	tor or trustee of the ons	•
	in the following order individua d employees, and former such p		ectors,	ınstıtı	utior	nal ti	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	this box if neither the organizatio	n nor any relate	d orgar	nzatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	(A) Name and Title	(B) Average hours per week (list any hours for related	,	ne bo	ox, ι n of or/t	t che inles ficer ruste	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2,2000 (1200)	MISC)	related organizations
See Addıtıon	al Data Table										
				l	l		l	ı			

46 NORWICH WESTERLY ROAD NORTH STONINGTON, CT 06359

compensation from the organization ▶ 441

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

Teller to the te	,	// .							, , , , , , , , , , , , , , , , , , , 	$\overline{}$		
(A) Name and Title	(B) Average hours per week (list any hours	than o	one bo both a	an officer and a from the from related organization (W-organizations (V-2/1000 MISC)				Reportable compensation from related organizations (W	- 0	(F) Estima mount o compens from t	ated of other sation the	
	for related organizations below dotted line)		Institutional Trusty	Officer	Key employee	Highest co	Former	2/1099-MISC)	2/1099-MISC)		rganızatı relate organıza	ed
		trustėe r	nal Trustee),ee	Highest compensated employee						
See Additional Data Table	Additional Data Table									\pm		
		<u> </u>	\perp	<u> </u>		<u> </u>	<u> </u>		<u> </u>	1		
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	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u></u>			\perp		
1b Sub-Total				'	<u> </u>	<u> </u>	'			<u></u>		
c Total from continuation sheets to Pa			•	. '			<u> </u>					
Total (add lines 1b and 1c) Total number of individuals (including of reportable compensation from the compensation).	but not limited	d to thos			bov	e) whc	rec	22,912,237 ceived more than \$1	00,000			2,829,573
					_		_				Yes	No
3 Did the organization list any former of line 1a? If "Yes," complete Schedule J	J for such individ	dual .	•			•	•	·		3	Yes	
For any individual listed on line 1a, is organization and related organizations individual									n the	4	Yes	
5 Did any person listed on line 1a receive services rendered to the organization.	₹If "Yes," compl								ıvıdual for	5		No
Section B. Independent Contract Complete this table for your five higher		ad inder		nt co	ontr	actors.	that	received more than	±100 000 of com	rensa	ition	
from the organization Report comper	nsation for the c								n's tax year	———		•
Name a	(A) and business addre	ess							(B) cription of services TION & RELATED	\perp	Compen	
75 CHAPMAN STREET								SERVICES	ION & KELATED		131,	./14,842
PROVIDENCE, RI 02905 STANDARD BUILDERS INC CONSTRUCTION & RELATED									+	28,	,115,185	
52 HOLMES ROAD NEWINGTON, CT 06111								SERVICES				
THE WHITING-TURNER CONTRACTING COMPANY 300 EAST JOPPA ROAD								CONSTRUCT SERVICES	TION & RELATED		27,	,669,913
BALTIMORE, MD 21286 SHAWMUT WOODWORKING & SUPPLY INC									TION & RELATED	+	14,	,571,338
560 HARRISON AVENUE BOSTON, MA 02118								SERVICES				
AZ CORPORATION								CONSTRUC	TION & RELATED		12,	,174,390

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

SERVICES

Form 990 (2017)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete al	l columns All other orga	anızatıons must comp	elete column (A)	
Check if Schedule O contains a response or note to a	any line in this Part IX			<u> </u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	59,521,319	59,521,319		
2 Grants and other assistance to domestic individuals See Pa IV, line 22	art 399,527,670	399,527,670		
3 Grants and other assistance to foreign organizations, foreig governments, and foreign individuals. See Part IV, line 15 and 16	n 17,531,326	17,531,326		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	17,930,212	1,488,379	15,838,340	603,493
6 Compensation not included above, to disqualified persons (defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	as 17,120,405	13,680,252	3,200,870	239,283
7 Other salaries and wages	1,704,075,504	1,529,702,606	145,877,370	28,495,528
8 Pension plan accruals and contributions (include section 40 (k) and 403(b) employer contributions)	1 181,999,739	159,354,131	19,233,113	3,412,495
9 Other employee benefits	286,247,473	249,947,385	30,922,075	5,378,013
10 Payroll taxes	103,442,302	90,161,160	11,332,573	1,948,569
11 Fees for services (non-employees)				
a Management				
b Legal	6,694,309	5,742,405	951,904	
c Accounting	2,865,022	85,736	2,684,575	94,711
d Lobbying	104,873		104,873	
e Professional fundraising services See Part IV, line 17				
f Investment management fees	146,588,604		146,588,604	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	119,593,103	87,428,634	32,164,469	0
12 Advertising and promotion	3,686,697	3,511,140	90,138	85,419
13 Office expenses	44,200,917	22,297,562	19,817,988	2,085,367
14 Information technology	28,212,125	13,351,369	14,753,794	106,962
15 Royalties	2,776,862	2,776,862		
16 Occupancy	91,643,514	87,901,690	3,741,824	
17 Travel	57,766,089	52,981,835	3,054,742	1,729,512
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	9,325	9,325		
19 Conferences, conventions, and meetings	11,371,016	11,122,111	178,185	70,720
20 Interest	61,260,129	59,405,515	1,441,871	412,743
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	272,807,140	250,713,967	17,176,355	4,916,818
23 Insurance	34,980,564	34,924,312	56,252	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a Supplies - Medical, Research, Other	134,526,167	127,985,996	5,960,596	579,575
b Books, periodicals, & collections - other	30,537,256	30,537,256		
c Subsidies and community support	28,069,631	27,568,147	501,484	

19,533,280

236,738,038

4,121,360,611

d Collections materials - rare

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

e All other expenses

19,533,280

229,151,398

3,587,942,768

3,374,216

53,533,424

Form **990** (2017)

4,212,424

479,884,419

1

2

3

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Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

585.590.494

609,341,232

163,522,877

139.369.027

13,533,509 18.836.340

5,028,303,711

4.569.037.477

27,417,131,657

36.202.509

484.837.559

422,437,782

119,914,721

3,142,092,985

4,723,248

2.515.150

556.028.769

3.892.680.943

8,140,393,598

5.503.714.557

21,477,598,425

3.944.062.127

30,925,375,109

39.065.768.707

Form **990** (2017)

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O

39.065.768.707

62,315

(B) End of year

(A)

Beginning of year

14,198,690

361.980.588

677,413,458

145,705,401

143.334.884

12.523.617

18.526.941

4.898.764.874

4.774.371.499

25.154.632.525

37.034.244

381,916,898

388,724,871

134,070,957

2,864,350,410

4,977,853

2.515.150

557.352.522

4.375.233.775

8,327,225,538

4.328.202.374

20,070,457,889

3.894.589.584

28,293,249,847

36.620.475.385

0 22

36,620,475,385

7,959,219,052

2,930,915,341

71,766

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0 14 Page **11**

Check if Schedule O contains a response or note to any line in this Part IX . . .

Inventories for sale or use .

b Less accumulated depreciation

Grants payable . . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other

basis Complete Part VI of Schedule D

Intangible assets

Accounts payable and accrued expenses

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ 🔲 and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Cash-non-interest-bearing									
Savings and temporary cash	ınv	estn	nent	s					
Pledges and grants receivabl	e, n	et							

- Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)
- voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net . .

10a

10b

Form 990 (2017)

Page **12**

5,089,937,007

4,121,360,611

28,293,249,847

1,484,864,583

-138,909,355

317,593,638

No

Nο

30,925,375,109

Yes

Yes

Yes

Yes

Yes Form 990 (2017)

2a

2b

2c

3a

3b

968.576.396

1

6 7

8

9

10

Total revenue (must equal Part VIII, column (A), line 12) 2 3

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . 4 5

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

Investment expenses

5

Financial Statements and Reporting

Other changes in net assets or fund balances (explain in Schedule O) 10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Part XII

Check if Schedule O contains a response or note to any line in this Part XII ☐ Cash ☑ Accrual ☐ Other 1 Accounting method used to prepare the Form 990

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

b Were the organization's financial statements audited by an independent accountant?

separate basis, consolidated basis, or both

Audit Act and OMB Circular A-133?

☐ Separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both

Consolidated basis

☐ Separate basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Consolidated basis

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Additional Data

Software ID: 17005876

Software Version: 2017v2.2 **EIN:** 06-0646973

Name: Yale University

Form 990 (2017)

Form 990, Part III, Line 4a:

INSTRUCTION THE PROGRAM SERVICE COSTS INCLUDE SALARIES, FRINGE BENEFITS AND SUPPLIES OF TEACHING APPROXIMATELY 13,000 STUDENTS INCLUDING 5,717

UNDERGRADUATES, 2,958 GRADUATE STUDENTS AND 4,270 PROFESSIONAL SCHOOL STUDENTS A FACULTY OF MORE THAN 4,600 TEACH AND ADMINISTER PROGRAMS

ACROSS A RANGE OF DISCIPLINES IN THE SCIENCES AND ENGINEERING, THE SOCIAL SCIENCES, THE HUMANITIES, AND THE VARIOUS LEARNED PROFESSIONS MORE

THAN 80 MAJORS ARE AVAILABLE IN THE UNDERGRADUATE COLLEGE AND MORE THAN 35 DIFFERENT DEGREE PROGRAMS ARE OFFERED BY THE UNIVERSITY IN

ADDITION TO THE GRADUATE SCHOOL OF ARTS AND SCIENCES, THE UNIVERSITY HAS PROFESSIONAL SCHOOLS INCLUDING ARCHITECTURE, ART, DIVINITY, DRAMA,

ENGINEERING AND APPLIED SCIENCE. FORESTRY AND ENVIRONMENTAL STUDIES, LAW, MANAGEMENT, MEDICINE, MUSIC, NURSING, AND PUBLIC HEALTH

Form 990, Part III, Line 4b:

FFW

RESEARCH THE UNIVERSITY ENGAGES IN EXTENSIVE RESEARCH IN MEDICINE, SCIENCE, ENGINEERING, THE ARTS, SOCIAL SCIENCES, AND HUMANITIES YALE IS RENOWNED FOR BOTH DISCOVERY AND TEACHING, THE UNIVERSITY'S RESEARCH ACTIVITIES ARE AIMED AT THE ADVANCEMENT OF KNOWLEDGE AS WELL AS TRAINING STUDENTS IN THE RESEARCH PROCESS AS INTEGRAL PARTS OF A UNIFIED, INNOVATIVE, AND ACCESSIBLE STUDENT-CENTERED RESEARCH UNIVERSITY, YALE'S LABS AND CLASSROOMS ARE TURNING OUT GROUNDBREAKING MEDICAL AND SCIENTIFIC DISCOVERIES AND THE NEXT GENERATION OF INNOVATORS IN MORE THAN 20

AREAS OF RESEARCH EXCELLENCE INCLUDED AMONG THE UNIVERSITY'S OUTSTANDING RESEARCH FACILITIES ARE LABORATORIES, CENTERS, AND INSTITUTES DEVOTED TO RESEARCH IN GEOLOGY, CHEMISTRY, BIOLOGY, ENGINEERING AND APPLIED SCIENCE, ANTHROPOLOGY, PALEONTOLOGY, PSYCHOLOGY, MOLECULAR AND

STRUCTURAL BIOLOGY, NUCLEAR STRUCTURE, CHILD DEVELOPMENT, SOCIAL POLICY, BIOSPHERIC STUDIES AND NUMEROUS BIOMEDICAL SCIENCES, TO NAME BUT A

Form 990, Part III, Line 4c:

STUDENT FINANCIAL AID AND SERVICES YALE COLLEGE ADMITS STUDENTS FOR THEIR ACADEMIC AND PERSONAL PROMISE WITHOUT REGARD TO THEIR ABILITY TO PAY YALE IS COMMITTED TO AN ADMISSIONS POLICY THAT DOES NOT CONSIDER A STUDENT'S ABILITY TO PAY, AND A FINANCIAL AID POLICY THAT MEETS THE FULL

NEED OF ALL STUDENTS WITH NO LOANS REQUIRED THESE TWO PRINCIPLES NEED-BLIND ADMISSIONS AND NEED-BASED FINANCIAL AID, ENSURE THAT A YALE EDUCATION IS AFFORDABLE FOR EVERYONE, REGARDLESS OF FAMILY BACKGROUND, CITIZENSHIP, OR IMMIGRATION STATUS WITH THIS POLICY, YALE STRIVES TO CREATE A LEARNING ENVIRONMENT ACCESSIBLE TO THE MOST TALENTED STUDENTS FROM AROUND THE WORLD AND THAT INCORPORATES THE WIDEST POSSIBLE.

RANGE OF STUDENT BACKGROUNDS IN FY2018, 2,933 OR 51%, OF UNDERGRADUATES RECEIVED NEED-BASED SCHOLARSHIPS OR GRANTS FROM YALE SOURCES OF \$50,157 ON AVERAGE ALL OF YALE'S GRADUATE AND PROFESSIONAL SCHOOLS PROVIDE FINANCIAL AID TO THEIR STUDENTS BASED ON THEIR INDIVIDUAL POLICIES AND PROCEDURES THIS CATEGORY OF EXPENDITURES ALSO INCLUDES THE OPERATION OF DINING HALLS THAT PROVIDED 2,887,111 MEALS TO STUDENTS, FACULTY AND STAFF, MAINTENANCE OF DORMITORIES HOUSING 4,828 UNDERGRADUATES AND 941 GRADUATE AND PROFESSIONAL SCHOOL STUDENTS, OPERATION AND MAINTENANCE OF ATHLETIC FACILITIES FOR THE 35 INTERCOLLEGIATE SPORTS, OVER 30 INTRAMURAL SPORTS, AND 50 CLUB SPORTS TEAMS OFFERED AT YALE ALSO INCLUDED ARE PHYSICAL EDUCATION INSTRUCTION, PARKING FACILITIES, LAUNDRY FACILITIES, STUDENT CENTERS, AND OTHER FACILITIES AND PROGRAMS

(INCLUDING EXTRACURRICULAR ACTIVITIES AND STUDENT HEALTH SERVICES) THAT PROVIDE SUPPORT, SERVICES, AND ACADEMIC/CULTURAL ENRICHMENT TO THE

UNIVERSITY'S STUDENTS

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a compensation week (list from related from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Maureen C Chiquet

Donna L Dubinsky

Charles W Goodyear IV

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

Catharine B Hill

Paul L Joskow

William E Kennard

Dannel P Malloy

Trustee (ex-officio)

	any hours	ď	direct	or/tı	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	ee voldme Highest conpensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Peter Salovey	50 0	x		x				1,422,860	0	260,223
Trustee & President	2 2	^		_^				1,422,800	0	260,223
Joshua Bekenstein	5 0	x						0	0	0
Trustee		^						· ·	0	0
Jeffrey L Bewkes	5 0								0	
Trustee		X								0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless person compensation compensation amount of other is both an officer and a from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Annette Thomas

Kathleen E Walsh

Douglas A Warner III

Trustee

Trustee

Trustee

Lei Zhang

Trustee

Nancy Wyman

Trustee (ex-officio)

Bruce D Alexander

VP for New Haven & State Affairs

	any hours		oth ai direct			and a	1	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Gına M Raımondo	5 0	x						0	0	0
Trustee		^							0	Ŭ
E John Rice Jr	5 0	1						0	0	
Trustee		X						J	0	0
Eve H Rice	5 0	1								
Trustee	0 5	X							0	0
Kevin P Ryan	5 0	×						0	0	0

0

0

0

44,976

0

0

0

0

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605,812

Trables						
E John Rice Jr	5 0	×			0	
Trustee		_ ^			J	
Eve H Rice	5 0					
		X			0	
Trustee	0 5					
Kevin P Ryan	5 0					
·		X			0	
Trustee						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	1	direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Jack F Callahan Jr	50 0			x				681,023	0	65,699
Sr VP for Operations				^				081,023	ľ	03,099
Alexander E Dreier	50 0			,,				654 770		62.705
Sr VP for Institutional Affairs				X				651,778	0	62,785
Kımberly M Goff-Crews	50 0			Ü				400.070		10.100
Secretary & VP for Student Life	1 0			X				422,372	0	40,439
					1		1			

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441,983

443,106

384,886

525,577

652,423

489,780

24,912

40,006

67,213

63,982

66,229

31,340

55,358

Alexander L Dreier			l v l		651,778		
Sr VP for Institutional Affairs			^		031,778		
Kımberly M Goff-Crews	50 0		<		422.272		
Secretary & VP for Student Life	1 0		X		422,372		
Pericles Lewis	50 0						
VP for Global Strategy			Х		152,968		

50 0

50 0

40 50 0

05 50 0

12 50 0

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and Independent Contractors

Janet E Lindner

Stephen C Murphy

Eileen O'Connor

Joan E O'Neill

Benjamin Polak

Scott A Strobel

Provost

VP for Finance & CFO

VP for Communications

VP for Alumni Affairs & Development

VP for West Campus Planning

VP for HR & Administration

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Chief Investment Officer

Sr Director, Investments

Chief, Neurosurgery Spine

Professor of Management & Marketing

Dean J Takahashi

Khalid M Abbed

Ravi Dhar

Alan Forman

Charles Fuchs

Michael A Peel

Director, Investments

Timothy R Sullivan

Director, Investments

Director, Yale Cancer Center

Former VP for HR & Administration

	any hours		direct	or/tr	uste	ee)	-	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
Robert J Alpern	50 0				×			934,965	0	33,798
Dean, School of Medicine					^			934,903	0	33,790
John H Bollier	50 0				х			414,023	0	55,799
AVP for Facilities					^			414,023	0	55,799
David F Swensen	50 0				V			4 222 750	0	319.045
		1	I	I I	X	l	1	4,333,750	0	318,045

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3,219,909

1,380,613

1,228,602

1,324,422

1,282,223

1,452,877

466,285

274,257

67,093

38,859

511,971

64,775

603,440

38,374

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efil	e GR	APHIC pri	<u>1t - DO N</u> O	T PROCESS	As Filed Data -			DLN: 9:	3493135047959				
	m 99	OULE A	Con		Charity Staturganization is a sect	ion 501(c)(3) d	organization o	ort	2017				
9901	LZ)		_		Attach to Form 990 or Form 990-EZ.								
•		f the Treasury	► Inf	ormation abou	990 or 990-EZ <u>ov/form990</u> .) and its instru	ictions is at	Open to Public Inspection					
Nam	e of th	he organiza	tion					Employer identific	ation number				
Tale C	Iniversit	Ly						06-0646973					
	rt I				us (All organization			See instructions.					
	rganız		•		it is (For lines 1 thro	5 ,	,						
1		•			sociation of churches								
2	✓	A school de	scribed in se	ction 170(b)(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))						
3		·	•	•	vice organization desc			•					
4		name, city,	and state _		ed in conjunction with								
5		(b)(1)(A)	(iv). (Comple	ete Part II)	t of a college or unive				ped in section 170				
6		·	•	-	governmental unit de								
7				mally receives (vi). (Complete	a substantial part of it Part II)	s support from a	governmental u	init or from the genera	al public described in				
8		A communi	ty trust desc	ibed in sectior	170(b)(1)(A)(vi)	(Complete Part I	I)						
9					escribed in 170(b)(1) ee instructions Enter				ege or university or a				
10		from activit	ies related to income and	its exempt fur unrelated busin	(1) more than 331/39 ctions—subject to cer ess taxable income (k implete Part III)	taın exceptions, a	and (2) no more	than 331/3% of its su					
11		An organiza	ation organize	ed and operated	l exclusively to test fo	r public safety S	ee section 509	(a)(4).					
12		more public	ly supported	organizations of	l exclusively for the be described in section 5 the type of supporting	i09(a)(1) or se d	ction 509(a)(2). See section 509(a					
a		Type I. A so	supporting or n(s) the pow	ganızatıon oper	ated, supervised, or compount or elect a major	ontrolled by its s	upported organi	zation(s), typically by					
b		Type II. A manageme	supporting o nt of the sup	rganızatıon sup porting organiza	ervised or controlled i ation vested in the sar								
c		Type III f	unctionally i		and C. supporting organizatio ons) You must com				ted with, its				
d		Type III n	on-function integrated	ally integrate The organizatio	d. A supporting organ n generally must satis t IV, Sections A and	ization operated fy a distribution i	ın connection wi requirement and	th its supported orgar	` '				
e		Check this	box if the org	anızatıon recei	ved a written determir	nation from the II		pe I, Type II, Type II	[functionally				
f	Entor			on-functionally Lorganizations	integrated supporting	organization							
g g				-	ipported organization(s)							
		Name of support organization	orted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
						Yes	No						
Tota				ice, see the Iı		Cat No 11285		 Schedule A (Form 9	<u> </u>				

Page 2

	(Complete only if you c III. If the organization i						to qualif	y under Part
S	ection A. Public Support	q,		100 20.0, p.ou.		,		
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2	017	(f) Total
	(or fiscal year beginning in) ▶	(a) 2013	(B) 2014	(6) 2015	(a) 2016	(e) 2	017	(I) IOLAI
	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")	878,354,797	910,761,374	963,188,552	1,080,694,163	1,024	1,899,090	4,857,897,976
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0		0	(
3	The value of services or facilities furnished by a governmental unit to the organization without charge	0	0	0	0		0	(
4	Total. Add lines 1 through 3	878,354,797	910,761,374	963,188,552	1,080,694,163	1,024	1,899,090	4,857,897,976
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column							(
6	(f) Public support. Subtract line 5 from line 4							4,857,897,976
S	ection B. Total Support							
	Calendar year	(a)2013	(b) 2014	(c)2015	(d)2016	(e)2	017	(f)Total
	(or fiscal year beginning in) ▶							
7	Amounts from line 4	878,354,797	910,761,374	963,188,552	1,080,694,163	1,024	1,899,090	4,857,897,976
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	731,938,276	433,042,326	639,514,386	470,037,204	465	5,383,886	2,739,916,078
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0 0		0	(
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	0	0	0	0		0	(
11	Total support. Add lines 7 through 10							7,597,814,054
12	Gross receipts from related activities,	, etc (see instruct	ions)			12		8,717,063,46
13	First five years. If the Form 990 is f	for the organizatio	n's first, second, th	urd, fourth, or fifth	n tax year as a sec	tion 501(c)(3) orga	nızatıon,
	check this box and stop here							•
S	ection C. Computation of Publ							
	Public support percentage for 2017 (I			column (f))		14		63 94 %
	Public support percentage for 2016 S			(-,,		15		62 29 %
	33 1/3% support test—2017. If th			on line 13, and lin	ie 14 is 33 1/3% o		heck this b	02 25 7
	and stop here. The organization qua 33 1/3% support test—2016. If t	lifies as a publicly	supported organiz	ation				▶ ☑
- 17a	box and stop here. The organizatio 10%-facts-and-circumstances tes is 10% or more, and if the organization Part VI how the organization meet:	st— 2017. If the o	rganization did not s-and-circumstanc	check a box on lir es" test, check thi	s box and stop he	ere. Expla	ain	▶ □
b	organization 10%-facts-and-circumstances to 15 is 10% or more, and if the organ Explain in Part VI how the organizat	ization meets the	"facts-and-circums	tances" test, checl	k this box and sto	p here.		▶□
	supported organization							▶

P	art III Support Schedule for					d ka awalifi wad	ou Doub II If
	(Complete only if you on the organization fails to						er Part II. If
Se	ection A. Public Support			,		,	
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and	. ,	. ,	. ,	. ,	, ,	. ,
-	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose Gross receipts from activities that are						
3	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6 70	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and						
<i>7</i> a	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						
Se	ection B. Total Support	1	I	l			I
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	(or fiscal year beginning in) ▶	(a) 2013	(6) 2014	(6) 2015	(d) 2016	(e) 2017	(f) Total
9	7 III 10 III III						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
Ь	Unrelated business taxable income (less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13							
	11, and 12) First five years. If the Form 990 is for	the organization	's first second th	urd fourth or fift	h tay yaar as a sa	stion 501(c)(3) o	rganization
14	check this box and stop here	or the organization	i s ili sc, secolia, ci	ma, rouran, or me	ii tax year as a se	ection 301(c)(3) 0	► □
Se	ection C. Computation of Public	Support Perce	entage				<u> </u>
15	Public support percentage for 2017 (III			column (f))		15	
16	Public support percentage from 2016 S	Schedule A, Part I	II, line 15			16	
	ection D. Computation of Invest	ment Income	Percentage			1 1	
17	Investment income percentage for 20	17 (line 10c, colu	mn (f) divided by	lıne 13, column (f	())	17	
18	Investment income percentage from 2	2016 Schedule A,	Part III, line 17			18	
19a	331/3% support tests—2017. If the	organization did r	not check the box	on line 14, and lir	ne 15 is more than	33 1/3%, and lin	e 17 is not
	more than 33 1/3%, check this box and	stop here. The o	rganızatıon qualıfı	es as a publicly si	upported organiza	tion	▶ □
b	33 1/3% support tests—2016. If th	e organization did	I not check a box	on line 14 or line	19a, and line 16 is	more than 33 1/	_
	not more than 33 1/3%, check this box	x and stop here.	The organization	qualifies as a publ	icly supported org	janization	▶ □
20	Private foundation. If the organizati	on did not check a	a box on line 14, 1	9a, or 19b, check	this box and see	instructions	ightharpoons

Page 4

5c

6

7

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9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017

6

7

8

10a

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	escribe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509			

	If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,		
	describe the designation If historic and continuing relationship, explain	1	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
_	Did the examination ensure that all cumpert to such examinations was used evaluately for costion 170(a)(2)(B) numbers?		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			

	determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	40	()	

	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		

b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or	4b	
С	supervised by or in connection with its supported organizations Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c	
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the		
	organization's organizing document?	5b	

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disgualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

than (1) its supported organizations. (11) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Substitutions only. Was the substitution the result of an event beyond the organization's control?

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Pa	rt IV Supporting Organizations (continued)		<u>'</u>	uge D
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
S	ection B. Type I Supporting Organizations		1	
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
_	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
S	ection C. Type II Supporting Organizations			
_			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	1		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
S	ection D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	res	NO
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			<u> </u>
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct	ions)		
	The organization satisfied the Activities Test Complete line 2 below	-		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see	ınstru	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	36		

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1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year

e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency

temporary reduction (see instructions)

instructions)

7

4	Amounts paid to acquire exempt-use assets
5	Qualified set-aside amounts (prior IRS approval required)
6	Other distributions (describe in Part VI) See instructions
7	Total annual distributions. Add lines 1 through 6
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions
9	Distributable amount for 2017 from Section C, line 6
10	Line 8 amount divided by Line 9 amount
	Section E. Distribution Allocations (see

8	Distributions to attentive supported organizations to wh details in $\boldsymbol{Part\ VI})$ See instructions			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
	Underdistributions, if any, for years prior to 2017 asonable cause required explain in Part VI) See instructions			

details in Fare FE) Bee instructions			
9 Distributable amount for 2017 from Section C, line 6	_		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			

d From 2015. e From 2016. f Total of lines 3a through e

instructions)

q Applied to underdistributions of prior years h Applied to 2017 distributable amount i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4 5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2

b Excess from 2014. . . . **c** Excess from 2015. **d** Excess from 2016. e Excess from 2017.

See instructio	ns		
lines 3h and 4	erdistributions for 2017 Subtract b from line 1 If the amount is greater blain in Part VI See instructions		
7 Excess distrib 31 and 4c	outions carryover to 2018. Add lines		
8 Breakdown of I	ine 7		
a Excess from 2	2013		

Schedule A (Form 990 or 990-EZ) (2017)

Additional Data

Software ID: 17005876 **Software Version:** 2017v2.2

EIN: 06-0646973

Name: Yale University

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

Facts And Circumstances Test

SCHEDULE C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No 1545-0047

DLN: 93493135047959

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

2

5

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Public Inspection

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Yale University 06-0646973 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-

Grassroots lobbying expenditures

5.821

10,077

13,471

Schedule C (Form 990 or 990-EZ) 2017

40,235

10,866

activity

Volunteers?

Media advertisements?

Return Reference

Mailings to members, legislators, or the public?

1

(b)

Amount

(a)

No

Yes

Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." Dues, assessments and similar amounts from members 1 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b Carryover from last year C Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Explanation

instructions), and Part II-B, line 1 Also, complete this part for any additional information

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

efile GRAPHIC print - DO NOT PROCESS	As Filed Data -	DLN: 93493135047959

TY 2017 Affiliated Group Schedule

Name: Yale University

EIN: 06-0646973

Software ID: 17005876

Software Version: 2017v2.2

Affiliated Group Business Name:	Yale University
Address. Either US or Foreign Type:	PO Box 208239

New Haven, CT 065208239

EIN: 06-0646973

Electing Organization Checkbox: **✓**

13,471 Total Grassroots Lobbying: Total Direct Lobbying: 555,265

Total Lobbying Expenditures: 568,736

3,868,262,535 Other Exempt Purpose Expenditures:

3,868,831,271 Total Exempt Purpose Expenditures: Lobbying Nontaxable Amount: 1,000,000

250,000 Grassroots Nontaxable Amount:

Tot Lobbying Grassroot Minus Non

Tx:

Tot Lobby Expend Mns Lobbying Non

Share Of Excess Lobbying: 0

Affiliated Group Business Name: 3C CORPORATION PO BOX 208239 Address. Either US or Foreign Type:

NEW HAVEN, CT 06520

0

0

41-2046529 EIN:

Electing Organization Checkbox:

Total Grassroots Lobbying: 0

0 Total Direct Lobbying:

Total Lobbying Expenditures: 0 0 Other Exempt Purpose Expenditures:

0 Total Exempt Purpose Expenditures:

Lobbying Nontaxable Amount: 0 Grassroots Nontaxable Amount: 0

Tot Lobbying Grassroot Minus Non O Tx:

Tot Lobby Expend Mns Lobbying Non Tx:

Share Of Excess Lobbying: 0

Affiliated Court Business Name	EC CODDODATION	
Affiliated Group Business Name:	5C CORPORATION	
Address. Either US or Foreign Type:	PO BOX 208239 NEW HAVEN, CT 06520	
EIN:	20-0763050	
Electing Organization Checkbox:		
Total Grassroots Lobbying:	0	
Total Direct Lobbying:	0	
Total Lobbying Expenditures:	0	
Other Exempt Purpose Expenditures:	0	
Total Exempt Purpose Expenditures:	0	
Lobbying Nontaxable Amount:	0	
Grassroots Nontaxable Amount:	0	
Tot Lobbying Grassroot Minus Non Tx:	0	
Tot Lobby Expend Mns Lobbying Non Tx:	0	
Share Of Excess Lobbying:	0	
Affiliated Group Business Name:	ALUMNI FUND ASSOCIATIO	ON OF YALE UNIVERSITY
Address. Either US or Foreign Type:	157 CHURCH STREET NEW HAVEN, CT 06510	
EIN:	06-6078326	
Electing Organization Checkbox:		
Total Grassroots Lobbying:	0	
Total Direct Lobbying:	0	
Total Lobbying Expenditures:	0	
Other Exempt Purpose Expenditures:	0	
Total Exempt Purpose Expenditures:	0	
Lobbying Nontaxable Amount:	0	
Grassroots Nontaxable Amount:	0	
Tot Lobbying Grassroot Minus Non Tx:	0	
Tot Lobby Expend Mns Lobbying Non Tx:	0	
Share Of Excess Lobbying:	0	

Affiliated Group Business Name:	BOARD OF TRUSTEES OF THE SHEFFIELD SCIENTIFIC SCHOOL
Address. Either US or Foreign Type:	PO BOX 208239
	NEW HAVEN, CT 06520
EIN:	06-6032565
Electing Organization Checkbox:	
Total Grassroots Lobbying:	0
Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	20,240,964
Total Exempt Purpose Expenditures:	20,240,964
Lobbying Nontaxable Amount:	1,000,000
Grassroots Nontaxable Amount:	250,000
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0
Affiliated Group Business Name:	THE CHIEF EXECUTIVE LEADERSHIP INSTITUTE OF THE YALE SCHOOL OF MANAGEMENT I NC
Address. Either US or Foreign Type:	101 CONSTITUTION AVENUE SUITE 900 E
	AST WASHINGTON, DC 20001
EIN:	58-2617787
Electing Organization Checkbox:	
	0
Total Grassroots Lobbying:	0
Total Labraine Eveneditures	0
Total Lobbying Expenditures:	<u> </u>
Other Exempt Purpose Expenditures:	2,274,680
Total Exempt Purpose Expenditures:	2,274,680
Lobbying Nontaxable Amount:	263,734
Grassroots Nontaxable Amount:	65,934
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0

Affiliated Group Business Name:	THE NEW CLINICAL PROGRAM DEVELOPMENT CORPORATION
Address. Either US or Foreign Type:	789 HOWARD AVENUE
EIN:	NEW HAVEN, CT 06519 06-1565494
Electing Organization Checkbox:	
Total Grassroots Lobbying:	0
Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	40,000,000
Total Exempt Purpose Expenditures:	40,000,000
Lobbying Nontaxable Amount:	1,000,000
Grassroots Nontaxable Amount:	250,000
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0
Affiliated Group Business Name:	YALE SOUTHERN OBSERVATORY INC
Address. Either US or Foreign Type:	PO BOX 208239 NEW HAVEN, CT 06520
EIN:	06-6068906
Electing Organization Checkbox:	
Total Grassroots Lobbying:	0
Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	0
Total Exempt Purpose Expenditures:	0
Lobbying Nontaxable Amount:	0
Grassroots Nontaxable Amount:	0
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0

Affiliated Group Business Name:	YALE UNIVERSITY RETIREE HEALTH BENEFITS COVERAGE TRUST
Address. Either US or Foreign Type:	PO BOX 208239
Address. Either 03 of Foreign Type:	NEW HAVEN, CT 06520
EIN:	06-6414276
Electing Organization Checkbox:	
Total Grassroots Lobbying:	0
Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	32,794,663
Total Exempt Purpose Expenditures:	32,794,663
Lobbying Nontaxable Amount:	1,000,000
Grassroots Nontaxable Amount:	250,000
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0
Affiliated Group Business Name:	YALE NEW HAVEN MEDICAL CENTER INC
Address. Either US or Foreign Type:	20 YORK STREET NEW HAVEN, CT 06510
EIN:	23-7440891
Electing Organization Checkbox:	
	0
Total Grassroots Lobbying: Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	1,113,005
Total Exempt Purpose Expenditures:	1,113,005
Lobbying Nontaxable Amount:	186,301
Grassroots Nontaxable Amount:	46,575
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0

Affiliated Group Rusiness Name	THE COURED ECHNICATION
Affiliated Group Business Name:	THE GRUBER FOUNDATION
Address. Either US or Foreign Type:	PO BOX 208239
	NEW HAVEN, CT 06520
EIN:	45-1540594
Electing Organization Checkbox:	
Total Grassroots Lobbying:	0
Total Direct Lobbying:	0
Total Lobbying Expenditures:	0
Other Exempt Purpose Expenditures:	5,869,123
Total Exempt Purpose Expenditures:	5,869,123
Lobbying Nontaxable Amount:	443,456
Grassroots Nontaxable Amount:	110,864
Tot Lobbying Grassroot Minus Non Tx:	0
Tot Lobby Expend Mns Lobbying Non Tx:	0
Share Of Excess Lobbying:	0

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D (Form 990) Department of the Treasury

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

DLN: 93493135047959 OMB No 1545-0047

> Open to Public Inspection

Name of the organization

▶ Attach to Form 990. Internal Revenue Service Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 06-0646973 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) 32,500,000 32,500,000 Aggregate value of grants from (during year) 3.951.645 3.930.052 Aggregate value at end of year 114,137,373 59,521,677 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ✓ Yes □ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ✓ Yes □ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2017

Sche	dule D (Fo	orm 990) 2017												Page 2
Par	t IIII (Organizations Ma	intaining Coll	ections o	f Art, Hi	istorio	al Tr	eası	ures, o	r Othe	er Simil	ar Assets	(contir	nued)
3		e organization's acqu heck all that apply)	isition, accession	, and other	records, o	check a	ny of	the fo	llowing	that are	e a sıgnıfı	cant use of I	ts colle	ection
а	a ☑ Public exhibition d ☑ Loan or exchange programs													
b	Scholarly research e Other													
c	✓ Preservation for future generations													
4														
5		he year, did the orgai o be sold to raise fund									sımılar	□ Y	'es	☑ No
Pai	(Scrow and Custo Complete if the orgon, line 21.	anızatıon answ	ered "Yes'								amount on	Form	990, Part
1a	Is the or included	ganization an agent, on Form 990, Part X	trustee, custodia ?	n or other I	intermedia	ary for (contrit	oution	ns or oth	er asse	ts not	□ Y	'es	☑ No
b	If "Yes,"	explain the arranger	ment ın Part XIII	and comple	te the foll	owing t	table					Amoun	t	
c	Beginnir	ng balance								1c				
d	Addıtıon	s during the year								1d				
е	Distribut	ions during the year								1e				
f	Ending b									1 f				
2a	Did the	organization include a	n amount on For	rm 990, Par	t X, line 2	1, for e	scrow	or cu	ustodial a	account	: liability?	 ✓ Y	'es	□ No
b	If "Yes,"	explain the arrangen	nent in Part XIII	Check here	e if the exp	planatio	n has	been	provide	d ın Pa	rt XIII .			✓
Pa		ndowment Fund												
				(a)Curren	t year	(b) Pri	or year	-	(c)Two y	ears bad	k (d) Th	ree years back	(e)F	our years back
1 a	Beginning	of year balance .		27,441,	,050,000	25,6	57,499	,000	25,7	89,811,0	000 2	4,089,614,000	ם ב	20,993,584,000
b	Contribut	ons		<u> </u>	,040,000		04,249			82,188,0		117,434,000		131,476,000
С	Net inves	tment earnings, gains	s, and losses	3,277,	,910,000	2,7	47,729	,000	7	53,230,0	000	2,579,415,000	ס	4,037,639,000
d	Grants or	scholarships		188,	,747,483	1	88,164	,318	1	78,364,8	398	165,168,000)	162,357,000
е		enditures for facilities ams	5	1,072,	,306,403	8	96,528	,695	8	08,937,1	122	750,471,000		833,291,000
f	Admınıstr	ative expenses .		86,	,568,114		83,733	,987	;	80,427,9	980	81,013,000	י	77,437,000
g	End of ye	ar balance	[29,509,	,378,000	27,4	41,050	,000	25,6	57,499,0	000 2	5,789,811,000) 2	24,089,614,000
2 a	Board de	the estimated percentesignated or quasi-en	dowment >	nt year end 16 87 %	balance (line 1g	, colur	mn (a)) held a	is				
b		ent endowment ▶	13 49 %	5.4.07										
С	•	arily restricted endow centages on lines 2a,		54 % d ogust 100	104									
3a		e endowment funds n	•	•		on that	are he	eld an	nd admin	ıstered	for the		[Yes No
	(i) unre	lated organizations											3a(i)	Yes
b		ted organizations . on 3a(ii), are the rela	ted organization:	 s listed as r	equired or	. . n Sched	 dule R	· .	• •				3b	Yes Yes
4	Describe	ın Part XIII the ınter	nded uses of the	organızatıor	n's endow	ment fu	unds							
Pai		and, Buildings, a												
		complete if the orgion of property	anization answ (a) Cost or oth (investmei	er basıs	on Forn (b) Cost o						orm 99 d deprecia), ok value
1a	Land .						137,05	2,821						137,052,821
b	Buildings			83,052,254		7,	214,55	9,332			2,548,003	3,498		4,749,608,088
		I improvements					1,29	9,035			1,260),251		38,784
		t					523,25	5,610			381,651	.,592		141,604,018
		·									· · · · · · · · · · · · · · · · · · ·			
		es 1a through 1e <i>(Col</i>	umn (d) must eq	jual Form 9:	90, Part X	, colum	n (B),	line	10(c))		>			5,028,303,711

Schedule D (Form 990) 2017	Chloroman		Page 3
Part VII Investments—Other Securities. Complete See Form 990, Part X, line 12.			
(a) Description of security or category (including name of security)	(b) Book value		ood of valuation of-year market value
(1) Financial derivatives			
(3) Other(A) Fixed income	63,169,756		
(B) Common Stock	60,145,639		
			F
(C) Equity Investments	27,061,437,607		
(D) Other Investments (E)	232,378,655		<u> </u>
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	▶ 27,417,131,657		
Part VIII Investments—Program Related. Complete if the organization answered 'Yes' or	on Form 990. Part IV. lin	e 11c. See Form 990	, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Meth	nod of valuation of-year market value
(1)		Cost of end-c	or-year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization answer		t IV, line 11d See Form	990, Part X, line 15 (b) Book value
(1) (a) Descrip	JUIOII		(b) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)			. •
Part X Other Liabilities. Complete if the organization See Form 990, Part X, line 25.	on answered 'Yes' on For	m 990, Part IV, line 1	l1e or 11f.
1. (a) Description of liability	(b) Bo	ok value	_
(1) Federal income taxes			
See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	· · · · · · · · · · · · · · · · · · ·	3,892,680,943	
2. Liability for uncertain tax positions. In Part XIII, provide the terorganization's liability for uncertain tax positions under FIN 48 (AS)			

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part VIII, line 12, but not on line 1

Investment expenses not included on Form 990, Part VIII, line 7b.

Supplemental Information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Add lines 4a and 4b . .

Return Reference

Net unrealized gains (losses) on investments

Part XI

2

а

h

c d

3

4

с 5

Part XIII

See Additional Data Table

Schedule D (Form 990) 2017

1

2e 3

1.484.864.583

525.174.755

188,109,452

304,424,375

4c

Page 4

2,010,039,338

4.918.785.662

492,533,827

4,121,360,611

Schedule D (Form 990) 2017

b 4b -16,958,107 171,151,345 4c Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) 5,089,937,007 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 3,657,868,000 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 2a а 2b 2c 2d 29,041,216 2e 29,041,216 3 3,628,826,784 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 4 Investment expenses not included on Form 990, Part VIII, line 7b . . . 188,109,452 4a

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2a

2h

2c

2d

4a

4b

Explanation

Page 5	Schedule D (Form 990) 2017		
	ormation (continued)	Part XIII Supplemental Info	
	Explanation	Return Reference	

Schedule D (Form 990) 2017

Additional Data

Capital lease obligations

Due to institutions

Other liabilities

Liabilities under split-interest agreements

Securities sold not yet purchased

Advances from Federal gov't for student loans

2017v2.2 Software Version: 06-0646973 EIN: Name: Yale University Form 990, Schedule D, Part X, - Other Liabilities (b) Book Value (a) Description of Liability Employee benefit obligations 977,270,594 Compensated absences 65,677,141 Financial aid grant obligations 59,774,117 Asset retirement obligations 39,100,000

Software ID: 17005876

39,622,697

138,606,080

26,087,750

89,942,713

1,735,427,677

721,172,174

Supplemental Information						
Return Reference	Explanation					
Schedule D, Part V ENDOWMENT FUNDS	ENDOWMENT FUNDS INCLUDE THE VALUE OF THE ENDOWMENT AND UNEXPENDED ENDOWMENT INCOME AT JUNE 30, 2018					

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Supplemental Information						
Return Reference	Explanation					
	THE UNIVERSITY WAS NOT REQUIRED TO INCLUDE A FIN 48 (ASC 740), ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, FOOTNOTE IN ITS FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018					

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Supplemental Information						
Return Reference	Explanation					
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	YALE UNIVERSITY FINANCIAL STATEMENTS - COLLECTIONS FOOTNOTE COLLECTIONS AT YALE INCLUDE WORKS OF ART, LITERARY WORKS, HISTORICAL TREASURES, AND ARTIFACTS THAT ARE MAINTAINED IN THE UNIVERSITY'S MUSEUMS AND LIBRARIES THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE COLLECTIONS ARE NOT CAPITALIZED, PURCHASES OF COLLECTION ITEMS ARE RECORDED AS OPERATING EXPENSES IN THE UNIVERSITY'S CONSOLIDATED STATEMENT OF ACTIVITIES IN THE PERIOD IN WHICH THE ITEMS ARE ACQUIRED					

Supplemental Information					
Return Reference	Explanation				
Schedule D, Part III, Line 4 Collections of art - description of collections	YALE UNIVERSITY COLLECTIONS ARE AN INTEGRAL PART OF TEACHING AND LEARNING ACROSS THE UNIVE RSITY AND INCLUDE THE YALE UNIVERSITY ART GALLERY, THE YALE CENTER FOR BRITISH ART, THE PE ABODY MUSEUM OF NATURAL HISTORY, AND THE COLLECTION OF MUSICAL INSTRUMENTS ALL THE COLLECTIONS ARE OPEN TO THE PUBLIC THE YALE UNIVERSITY ART GALLERY. THE YALE UNIVERSITY ART GALLERY, FOUNDED IN 1832, IS THE OLDEST U S COLLEGE ART MUSEUM THE GALLERY HOUSES MORE THAN 250,000 OBJECTS REPRESENTING EASTERN AND WESTERN CULTURES AND RANGING IN DATE FROM ANCIEN T TIMES TO THE PRESENT DAY THE COLLECTION INCLUDES ANCIENT ART, ASIAN ART, AFRICAN ART, P HOTOGRAPHS, NUMISMATICS, WORKS OF EUROPEAN AND AMERICAN MASTERS FROM VIRTUALLY EVERY PERIO D, AND A RICH COLLECTION OF MODERN AND CONTEMPORARY ART THE MISSION OF THE YALE UNIVERSIT Y ART GALLERY IS TO ENCOURAGE APPRECIATION AND UNDERSTANDING OF ART AND ITS ROLE IN SOCIET Y THROUGH DIRECT ENGAGEMENT WITH ORIGINAL WORKS OF ART THE GALLERY STIMULATES ACTIVE LEAR NING ABOUT ART AND THE CREATIVE PROCESS THROUGH RESEARCH, TEACHING, AND DIALOGUE AMONG COM MUNITIES OF YALE STUDENTS, FACULTY, ARTISTS, SCHOLARS, ALUMNI, AND THE WIDER PUBLIC THE GALLERY, ORGANIZES EXHIBITIONS AND EDUCATIONAL PROGRAMS TO OFFER ENJOYMENT AND ENCOURAGE INQ UIRY, WHILE BUILDING AND MAINTAINING ITS COLLECTIONS IN TRUST FOR FUTURE GENERATIONS THE YALE CENTER FOR BRITISH ART THE YALE CENTER FOR BRITISH ART AND CULTURE THE YALE CENTER FOR BRITISH ART OUTSIDE THE UNITED KINGDOM THE COLLECTION OF PAINTINGS, SCULPTURE, PRINTS, DRAWINGS, RA RE BOOKS, AND MANUSCRIPTS REFLECTS THE DEVELOPMENT OF BRITISH ART AND CULTURE FROM THE ELI ZABETHAN PERIOD ONWARD THE COLLECTION OF PAINTINGS, SCULPTURE, PRINTS, DRAWINGS, RA RE BOOKS, AND MANUSCRIPTS REFLECTS THE DEVELOPMENT OF BRITISH ART AND CULTURE FROM THE ELI ZABETHAN PERIOD ONWARD THE COLLECTION OF PAINTINGS, SCULPTURE PRINTS, DRAWINGS, RA RE BOOKS, AND MANUSCRIPTS REFLECTS THE DEVELOPMENT OF BRITISH ART AND CULTURE FROM THE ELI ZABETHAN PERIOD ONWARD THE CENTER FOR SHEAD OF THE COLLECTION				

Supplemental Information				
Return Reference	Explanation			
Schedule D, Part III, Line 4 Collections of art - description of collections	HOLARSHIP AND TEACHING. THE PEABODY IS A WORKING MUSEUM, WHERE PUBLIC EXHIBITION, RESEARCH, CONSERVATION, TEACHING, AND LEARNING INTERSECT. ITS MISSION IS TO SERVE THE UNIVERSITY BY ADVANCING THE UNDERSTANDING OF EARTH'S HISTORY THROUGH GEOLOGICAL, BIOLOGICAL, AND ANTHR OPOLOGICAL RESEARCH, AND BY COMMUNICATING THE RESULTS OF THIS RESEARCH TO THE WIDEST POSSI BLE AUDIENCE THROUGH PUBLICATION, EXHIBITION, AND EDUCATIONAL PROGRAMS FUNDAMENTAL TO THI S MISSION IS STEWARDSHIP OF THE MUSEUM'S RICH COLLECTIONS, WHICH PROVIDE A REMARKABLE RECO RD OF THE HISTORY OF THE EARTH, ITS LIFE, AND ITS CULTURES CONSERVATION, AUGMENTATION AND USE OF THESE COLLECTIONS BECOME INCREASINGLY URGENT AS MODERN THREATS TO THE DIVERSITY OF LIFE AND CULTURE CONTINUE TO INTENSIFY THE MUSEUM'S COLLECTIONS ARE A MAJOR COMPONENT OF THE RESEARCH AND TEACHING ACTIVITIES OF THE PEABODY AND YALE THE YALE PEABODY MUSEUM OFF ICE OF STUDENT PROGRAMS SUPPORTS YALE STUDENT PARTICIPATION IN THE ACTIVITIES OF THE MUSEUM ACROSS ALL OF ITS DEPARTMENTS AND DIVISIONS IN ADDITION, EACH YEAR THE YALE PEABODY MUSEUM OFF ICE OF STUDENT PROGRAMS SUPPORTS YALE STUDENT PARTICIPATION IN THE ACTIVITIES OF THE MUSEUM MACROSS ALL OF ITS DEPARTMENTS AND DIVISIONS IN ADDITION, EACH YEAR THE YALE PEABODY MUSEUM OFF ICE OF STUDENT PROGRAMS ON BIOLOGY, PALEONTOLOGY, GEOLOGY, ANCIENT CIVILIZATIONS, AND SOCIAL STUDIES TO MORE THAN 25,000 STUDENTS FROM CONNECTICUT, MASSACHUSETTS, NEW YOR K, AND RHODE ISLAND ALL PROGRAMS DRAW ON THE MUSEUM'S EXHIBITS TO MEET THE INCREASINGLY S OPHISTICATED NEEDS OF SCIENCE AND SOCIAL STUDIES EDUCATION, AND MOST CAN BE ADAPTED TO ACC OMMODATE SPECIFIC GROUP NEEDS AS REQUESTED THE MUSEUM'S COLLECTIONS ARE AVAILABLE TO LEGI TIMATE RESEARCHERS AT ESTABLISHED IN STITUTIONS FOR SCHOLARLY USE COLLECTION OF MUSICAL INSTRUMENTS, THE MAJORITY DOCUMENTING THE HISTORY OF WESTERN ART MUSIC IT IS COMMITTED TO FOSTERING AN UNDERSTANDING AND APPRECIATION OF MUSICAL INSTRUMENTS FROM A LL CULTURES AND PERIODS ONE OF THE FOREMOST INSTRUMENTS FROM ANTIQUITY TO TH			

Supplemental Information						
Return Reference	Explanation					
Schedule D, Part III, Line 4 Collections of art - description of collections	ARY IN ADDITION TO ITS MUSEUMS, THE YALE UNIVERSITY LIBRARY PROVIDES OUTSTANDING SUPPORT FOR TEACHING, LEARNING, AND RESEARCH AT THE UNIVERSITY, AND FOR THE WORLD-WIDE SCHOLARLY C OMMUNITY, THROUGH ITS STAFF, COLLECTIONS, PROGRAMS, SPACES, AND SERVICES THE COLLECTION OF NEARLY 15 MILLION PRINT AND ELECTRONIC VOLUMES IS HOUSED IN 15 LIBRARIES, INCLUDING STER LING MEMORIAL, BEINECKE, AND BASS LIBRARIES, THE CENTER FOR SCIENCE AND SOCIAL SCIENCE INFORMATION, AS WELL AS MANY OTHER SCHOOL AND DEPARTMENTAL LIBRARIES COLLECTIONS RANGE FROM ANCIENT PAPYRI AND EARLY PRINTED BOOKS TO DIGITAL COLLECTIONS AND ELECTRONIC DATABASES, AN DITHEY TRANSCEND A WIDE ARRAY OF FORMATS INCLUDING TEXT, PHOTOGRAPHS, VIDEO, AUDIO, DATA, MAPS, AND EPHEMERA IN BUILDING THE MAGNIFICENT COLLECTIONS OVER THE LAST THREE CENTURIES, YALE MADE A STEWARDSHIP COMMITMENT TO ASSIST IN THE PRESERVATION OF HUMAN KNOWLEDGE THE LIBRARY ALSO HAS A RESPONSIBILITY TO BRING DIGITAL RESOURCES TO THE YALE COMMUNITY AND TO ADDRESS THE CHALLENGES OF DIGITAL PRESERVATION					

Supplemental Information						
Return Reference	Explanation					
Schedule D, Part IV, Line 2b Explanation of escrow agreement	THE AMOUNT REPORTED ON FORM 990, PART X, LINE 21, ESCROW ACCOUNT LIABILITY, CONSISTS OF SECURITY DEPOSITS RELATED TO LEASE AGREEMENTS AND OTHER DEPOSITS					

Supplemental Information					
Return Reference	Explanation				
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE ENDOWMENT SPENDING POLICY BALANCES TWO COMPETING GOALS A) TO PROVIDE A SUBSTANTIAL SOURCE OF REVENUE TO FUND STUDENTS AND SCHOLARS TODAY THROUGH FINANCIAL AID SCHOLARSHIPS, ENDOWED PROFESSORSHIPS, AND OTHER PURPOSES, AND B) TO PRESERVE THE PURCHASING POWER OF THE ENDOWMENT SO THAT IT WILL BE AVAILABLE TO SUPPORT ALL FUTURE GENERATIONS OF STUDENTS AND SCHOLARS SPENDING FROM THE ENDOWMENT GREW DURING THE LAST DECADE FROM \$850 MILLION TO \$1 3 BILLION, AN ANNUAL GROWTH RATE OF 4 2% THE YALE ENDOWMENT CONTAINS THOUSANDS OF FUNDS WITH VARIOUS PURPOSES AND RESTRICTIONS APPROXIMATELY 83% OF FUNDS CONSTITUTE TRUE ENDOWMENT, GIFTS RESTRICTED BY DONORS TO PROVIDE LONG-TERM FUNDING FOR DESIGNATED PURPOSES THE REMAINING FUNDS REPRESENT QUASI-ENDOWMENT, MONIES THAT THE YALE CORPORATION CHOOSES TO INVEST AND TREAT AS ENDOWMENT DONORS FREQUENTLY SPECIFY A PARTICULAR PURPOSE FOR GIFTS, CREATING ENDOWMENTS TO FUND PROFESSORSHIPS, TEACHING, AND LECTURESHIPS (23%), SCHOLARSHIPS, FELLOWSHIPS, AND PRIZES (18%), MAINTENANCE (4%), BOOKS (3%), AND MISCELLANEOUS SPECIFIC PURPOSES (28%) TWENTY-FOUR PERCENT OF FUNDS ARE UNRESTRICTED NINETEEN PERCENT OF THE ENDOWMENT BENEFITS THE OVERALL UNIVERSITY, WITH REMAINING FUNDS FOCUSED ON SPECIFIC UNITS, INCLUDING THE FACULTY OF ARTS AND SCIENCES (34%), THE PROFESSIONAL AND ARTS SCHOOLS (25%), THE LIBRARY (7%), AND OTHER ENTITIES (15%)				

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XI, Line 2(d) Other revenues in audited financial statements not in form 990	TUITION DISCOUNTS WHICH WERE NETTED WITH STUDENT INCOME ON THE AUDITED FINANCIAL STATEMENTS304424375 NON-YALE ELIMINATION - 59597095 CHANGE IN FUNDING STATUS OF DEFINED BENEFIT PLANS - 313883733 ACTUARIAL ADJUSTMENT FOR SPLIT INTEREST LIABILITY - 3709905 NON- CONTROLLING INTEREST - 453141000 OTHER732603

Constant and add to Constant and

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XI, Line 4(b) Other revenues in form 990 not in audited financial statements	EXPENSES ON THE AUDITED FINANCIAL STATEMENTS THAT ARE RECLASSIFIED FOR FORM 990 PURPOSES AND REPORTED ON PART VIII, LINES 6B, 7B, 8B, AND 9B PURSUANT TO FORM INSTRUCTIONS16958107

Supplemental Information	
Return Reference	Explanation
Other expenses in audited	EXPENSES ON THE AUDITED FINANCIAL STATEMENTS THAT ARE RECLASSIFIED FOR FORM 990 PURPOSES AND REPORTED ON PART VIII, LINES 6B, 7B, 8B, AND 9B PURSUANT TO FORM INSTRUCTIONS - 16958107 NON-YALE ELIMINATION - 12077130 ROUNDING - 5979

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Supplemental Information	
Return Reference	Explanation
	TUITION DISCOUNTS WHICH WERE NETTED WITH STUDENT INCOME ON THE AUDITED FINANCIAL STATEMENTS - 304424375

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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493135047959 OMB No 1545-0047 SCHEDULE E **Schools** (Form 990 or 990-▶ Complete if the organization answered "Yes" on Form 990, EZ) Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ. Open to Public ▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection Department of the Treasury Namel & the organization **Employer identification number** Yale University 06-0646973 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Nο b Admissions policies? 5b Nο c Employment of faculty or administrative staff? 5c Nο d Scholarships or other financial assistance? 5d Nο e Educational policies? 5e Νo f Use of facilities? 5f No g Athletic programs? 5g Nο h Other extracurricular activities? 5h Nο If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes b Has the organization's right to such aid ever been revoked or suspended? 6b No If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ. Schedule E (Form 990 or 990-EZ) (2017) YALE UNIVERSITY'S EQUAL OPPORTUNITY STATEMENT THE UNIVERSITY

Schedule E, Part I, Line 3 RACIALLY

Schedule E, Part I, Line 6(a) FINANCIAL AID OR THE UNIVERSITY HAS RECEIVED AND CONTINUES TO RECEIVE STUDENT		IS COMMITTED TO BASING JUDGMENTS CONCERNING THE ADMISSION, EDUCATION, AND EMPLOYMENT OF INDIVIDUALS UPON THEIR QUALIFICATIONS AND ABILITIES AND AFFIRMATIVELY SEEKS TO ATTRACT TO ITS FACULTY, STAFF, AND STUDENT BODY QUALIFIED PERSONS OF DIVERSE BACKGROUNDS IN ACCORDANCE WITH THIS POLICY AND AS DELINEATED BY FEDERAL AND CONNECTICUT LAW, YALE DOES NOT DISCRIMINATE IN ADMISSIONS, EDUCATIONAL PROGRAMS, OR EMPLOYMENT AGAINST ANY INDIVIDUAL ON ACCOUNT OF THAT INDIVIDUAL'S SEX, RACE, COLOR, RELIGION, AGE, DISABILITY, STATUS AS A VETERAN, OR NATIONAL OR ETHNIC ORIGIN, NOR DOES YALE DISCRIMINATE ON THE BASIS OF SEXUAL ORIENTATION OR GENDER IDENTITY OR EXPRESSION UNIVERSITY POLICY IS COMMITTED TO AFFIRMATIVE ACTION UNDER LAW IN EMPLOYMENT OF WOMEN, MINORITY GROUP MEMBERS, INDIVIDUALS WITH DISABILITIES, AND COVERED VETERANS THE UNIVERSITY'S EQUAL OPPORTUNITY STATEMENT IS MADE KNOWN TO ALL SEGMENTS OF THE GENERAL COMMUNITY SERVICED BY THE UNIVERSITY IT IS INCLUDED IN CATALOGUES AND BROCHURES DEALING WITH STUDENT ADMISSIONS, PROGRAMS AND SCHOLARSHIPS OF THE UNIVERSITY AS WELL AS ON ITS WEBSITE WHICH ARE ALL AVAILABLE TO THE GENERAL PUBLIC
ASSISTANCE FROM A GOVERNMENT FINANCIAL AID AND GRANTS FROM GOVERNMENTAL AGENCIES	, ,	

efile GRAPHIC print - DO NO	rint - DO NOT PROCESS As Filed Data - DLN: 9349313504							
SCHEDULE F Sta	atement of	Activities (Outside the United States OMB No 1545-0047					
	Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.							
Department of the Treasury Internal Revenue Service	rmation about Sche	dule F (Form 990) a	and its instructions is at wi	vw.irs.gov	/form990.	Open to Public Inspection		
Name of the organization					Employer iden	tification number		
Yale University					06-0646973			
General Informati Form 990, Part IV, I		s Outside the l	Jnited States. Comple	ete if the	organization a	nswered "Yes" to		
1 For grantmakers. Does the	e organization ma	intain records to	substantiate the amoun	t of its gr	ants and			
other assistance, the grante		he grants or assis	stance, and the selection	criteria i	used			
to award the grants or assis	tance?					☑ Yes ☐ No		
2 For grantmakers. Describe outside the United States	ın Part V the org	anızatıon's proce	dures for monitoring the	use of it	s grants and oth	ner assistance		
3 Activites per Region (The follo	owing Part I, line 3	table can be dupli	cated if additional space is	s needed)	İ			
(a) Region	(b) Number of offices in the region	employees, agents, and independent	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program spe	ity listed in (d) is a service, describe cific type of e(s) in region	(f) Total expenditures for and investments in region		
(1) See Add'l Data			<u>,</u>					
(2)								
(3)								
(4)								
(5)								
3a Sub-total		4 37				3,631,626,762		
b Total from continuation sheets Part I	to					863,324,309		
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice.		6 212		No 50082		4,494,951,071 le F (Form 990) 2017		

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1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data								
(2)								
(3)								
/ 4)								

IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(3)					
(4)					
(5)				Schedule l	F (Form 990) 2017
(6)					
(7)					

(5)				Schedule I	F (Form 990) 2017
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					

(7)				
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(10)				
(11)				
(12)				
(13)				
(14)				
(15)				

(13)				
(14)				
(15)				
(16)				

(14)										
(16)										
2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-										

exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

(5) (6) (7) (8) (9) (10)

(11) (12) (13) $\overline{(14)}$ (15) (16)

(17) (18)

Schedule F (Form 990) 2017

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (b) Region (q) Description

	.,,	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1) See Add'l Data							

(2)

(3) (4)

Sche	dule F (Form 990) 2017		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	✓ Yes	□No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	✓ Yes	□No

Schedule F (Form 990) 2017

Page 5

Part V

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method;

Return	y additional information (see instructions). Explanation
	Explanation

Schedule F,	WITH RESPECT TO SPONSORED PROJECT ACTIVITY SUBCONTRACTED TO OTHER ENTITIES, THE UNIVERSITY'S
Part I, Line 2	POLICY AND PROCEDURES FOR MONITORING SUB RECIPIENT AWARDS ("SUBWARDS") ARE INTENDED TO
Procedures	ESTABLISH APPROPRIATE AND EFFECTIVE MECHANISMS TO PROMOTE COMPLIANCE WITH FEDERAL AND NON-
for monitoring	FEDERAL REQUIREMENTS AND CONTRACTUAL ARRANGEMENTS, INCLUDING THE PROPER MONITORING AND
use of grant	STEWARDSHIP OF AWARDED FUNDS PROPER MONITORING OF A SUBAWARD ENSURES THAT AWARDED FUNDS
funds	ARE USED FOR AUTHORIZED PURPOSES, PERFORMANCE GOALS ARE MET AND THE SUB RECIPIENT IS IN
	COMPLIANCE WITH THE TERMS AND CONDITIONS OF THE SUB RECIPIENT AGREEMENT SUB RECIPIENT
	MONITORING PROCEDURES INCLUDE BUT ARE NOT LIMITED TO THE FOLLOWING ACTIVITIES A FORMAL PRE-
	QUALIFICATION PROCESS FOR SUB RECIPIENTS, PRE-AWARD AND POST-AWARD MONITORING OF SUB RECIPIENTS
	TO REVIEW THE FINANCIAL STATUS AND MANAGEMENT CONTROLS, COMPLIANCE CERTIFICATIONS, REVIEW OF
	COMPLIANCE WITH REGULATIONS RELATIVE TO THE USE OF HUMAN SUBJECTS AND ANIMALS, IDENTIFICATION AND
	MANAGEMENT OF ANY CONFLICT OF INTEREST WITH A SUB RECIPIENT ENTITY, AND A REVIEW OF PERTINENT
	OTHER ORGANIZATION INFORMATION IN ACCORDANCE WITH THESE PROCEDURES, THE UNIVERSITY REVIEWS THE
	SUB RECIPIENT'S ADMINISTRATION, FINANCIAL STATEMENTS, BILLINGS, SCIENTIFIC PROGRESS, TECHNICAL
	REPORTS, AND DELIVERABLES OF AN ACTIVE SUBAWARD REGULARLY AND CONDUCTS ON-GOING RISK
	ASSESSMENTS AS WELL AS QUARTERLY QUALITY ASSURANCE REVIEWS ON RANDOMLY SELECTED SUBAWARDS IN
	ADDITION TO A MONTHLY DEPARTMENTAL REVIEW, THE UNIVERSITY MONITORS A SUB RECIPIENT'S COMPLIANCE
	WITH THE TERMS AND CONDITIONS OF THE SUBAWARD ANNUALLY AND UPON CLOSEOUT OF THE SUB RECIPIENT
	AGREEMENT IF ANY OF THESE MONITORING PROCEDURES RESULT IN FINDINGS, THE UNIVERSITY WILL TAKE
	CORRECTIVE ACTION AS NECESSARY THE PROCEDURES SERVE TO ENSURE THAT THE SUBAWARD FUNDS ARE
	USED FOR PROPER PURPOSES AND NOT DIVERTED FROM THEIR INTENDED USE

Return Reference	Explanation
Schedule F, Part I, Line 3 BREAKOUT OF INVESTMENTS	PURSUANT TO THE FORM INSTRUCTIONS, THE FOLLOWING IS A BREAKOUT OF AMOUNTS REPORTED AS INVESTMENTS CENTRAL AMERICA AND THE CARIBBEAN INVESTMENTS = \$3,593,695,115 EXPENDITURES = \$31,688,834 EAST ASIA AND THE PACIFIC INVESTMENTS = \$4,650,024 EXPENDITURES = \$319,052 EUROPE (INCLUDING ICELAND AND GREENLAND) INVESTMENTS = \$223,698,194 EXPENDITURES = \$1,587,296 NORTH AMERICA (CANADA & MEXICO ONLY) INVESTMENTS = \$203,813,912 EXPENDITURES = \$55,430 SOUTH AMERICA INVESTMENTS = \$0 EXPENDITURES = \$17,593 SUB-SAHARAN AFRICA INVESTMENTS = \$385,191,512 EXPENDITURES = \$0

Return Reference	Explanation
OTHER ORGANIZATIONS OR ENTITIES	THE TOTAL NUMBER REPORTED ON LINE 3 INCLUDES TAX-EXEMPT ORGANIZATIONS AND PUBLIC INSTITUTIONS MOST OF THE SUBAWARD RECIPIENTS ARE UNIVERSITIES, HOSPITALS, AND RESEARCH INSTITUTIONS

Return Reference	Explanation
Schedule F, Part II SUBAWARD	A SUBAWARD IS AN AWARD OF FINANCIAL SUPPORT FROM THE UNIVERSITY TO A QUALIFIED THIRD PARTY PRIMARILY TO PERFORM RESEARCH AND OTHER RELATED PROGRAMMATIC EFFORTS UNDER A SPONSORED RESEARCH PROJECT

Return Reference	Explanation
COLUMNS (C) AND (D), TOTAL AWARDS	THE AMOUNTS REPORTED IN COLUMNS (C) AND (D) REPRESENT AN ESTIMATE OF TOTAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018 BASED ON INFORMATION PROVIDED BY THE UNIVERSITY'S UNDERGRADUATE, GRADUATE AND PROFESSIONAL SCHOOLS SOME STUDENTS RECEIVED MORE THAN ONE AWARD DURING THE FISCAL YEAR ENDED JUNE 30, 2018

Additional Data

Central America and the

Carıbbean

Software ID: 17005876
Software Version: 2017v2.2
EIN: 06-0646973
Name: Yale University

Form 990	Schedule F P	art I - Activi	ities Outside T	he United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Antarctica	0	0		Study Abroad & Other Educational Programs	4,500

0 Program Services

Academic Collaboration

22,306

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Central America and the 0 Program Services Alumni Relations 8,207 Carıbbean Central America and the 25.431 0 Program Services Instruction Carıbbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Central America and the 2 Program Services Other Mission Related 18.692 Carıbbean Activities Central America and the Research 124.087 0 Program Services Carıbbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Central America and the 0 Program Services Seminars & Conferences 69,784 Carıbbean Central America and the Study Abroad & Other 7,890 0 Program Services Carıbbean Educational Programs

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Central America and the 0 |Grantmaking 416,337 Carıbbean Central America and the 3.625.383.949 0 Investments Carıbbean

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific Academic Collaboration 857,243 6 Program Services East Asia and the Pacific 0 Program Services Alumni Relations 11,830

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific Cultural Exchange 228,743 4 Program Services East Asia and the Pacific 0 Program Services Instruction 102,685

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific 13 |Program Services Other Mission Related 3.540.028 lActivities 805.050 East Asia and the Pacific 11 Program Services **IResearch**

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific Seminars & Conferences 935,281 1 Program Services East Asia and the Pacific 0 Program Services Student Recruitment 247,605

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific Study Abroad & Other 116.943 0 Program Services Educational Programs 130.684 East Asia and the Pacific 0 |Fundraising

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific 0 |Grantmaking 4.287.167 East Asia and the Pacific 0 Investments 4,969,076

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 0 Program Services Academic Collaboration 572.531 Greenland) Europe (Including Iceland and Alumni Relations 70,454 0 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 3 Program Services Cultural Exchange 70.765 Greenland) Europe (Including Iceland and 151.561 0 Program Services Instruction Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 19 | Program Services Other Mission Related 6.357.410 Greenland) Activities Europe (Including Iceland and Research 1.718.388 24 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 7 Program Services Seminars & Conferences 2.873.548 Greenland) Europe (Including Iceland and Student Recruitment 178,437 0 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 3 Program Services Study Abroad & Other 1.148.929 Greenland) Educational Programs Europe (Including Iceland and Training & Clinical Practice 51.994 0 Program Services Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 297,881 0 |Fundraising Greenland) Europe (Including Iceland and 0 |Grantmaking 6.882.304 Greenland)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 0 Investments 225,285,490 Greenland) Middle East and North Africa 60,515 0 Program Services Academic Collaboration

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Middle Fast and North Africa Other Mission Related 45.634 0 Program Services lActivities Middle East and North Africa 310.931 1 Program Services **IResearch**

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Middle East and North Africa Seminars & Conferences 128.959 0 Program Services Middle East and North Africa 0 Program Services Student Recruitment 28,207

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures ın region (by type) (i e , offices in the employees or is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Middle Fast and North Africa 123.863 1 Program Services Study Abroad & Other Educational Programs Middle East and North Africa 16,968 0 Program Services Training & Clinical Practice

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Middle East and North Africa 0 |Fundraising 17.058 Middle East and North Africa 0 |Grantmaking 813,477

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services Academic Collaboration 81,212 Mexico only) North America (Canada & Alumni Relations 23,804 0 Program Services Mexico only)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services Cultural Exchange 7,333 Mexico only) North America (Canada & 150.741 1 Program Services Instruction Mexico only)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 7 Program Services Other Mission Related 117.119 Mexico only) Activities North America (Canada & Research 135.744 3 Program Services Mexico only)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 5 Program Services Seminars & Conferences 869,155 Mexico only) North America (Canada & Student Recruitment 95.278 0 Program Services Mexico only)

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & 0 Program Services Study Abroad & Other 33,867 Mexico only) Educational Programs North America (Canada & Training & Clinical Practice 2 Program Services 10.126 Mexico only)