

2017

Open to Public Inspection

Form 990-PF

Department of the Treasury  
Internal Revenue ServiceReturn of Private Foundation  
or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public  
Go to [www.irs.gov/Form990PF](http://www.irs.gov/Form990PF) for instructions and the latest information

For calendar year 2017 or tax year beginning 6/01, 2017, and ending 5/31, 2018

The DEKA Foundation  
340 Commercial Street  
Manchester, NH 03101

A Employer identification number  
27-1188399B Telephone number (see instructions)  
603-669-5139C If exemption application is pending, check here ☐D 1 Foreign organizations, check here ☐2 Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity  
☐ Final return ☐ Amended return  
☐ Address change ☐ Name change

H Check type of organization ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, column (c), line 16) ☐ J Accounting method: ☐ Cash ☒ Accrual  
Other (specify) \_\_\_\_\_  
(Part I, column (d) must be on cash basis)

\$ 13,982,462.

## Part I Analysis of Revenue and Expenses

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)

(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

1 Contributions, gifts, grants, etc., received (attach schedule)

2 Check ☒ if the foundation is not required to attach Sch B

3 Interest on savings and temporary cash investments

4 Dividends and interest from securities

5a Gross rents

b Net rental income or (loss)

6a Net gain or (loss) from sale of assets not on line 10

b Gross sales price for all assets on line 6a 4,029,710.

7 Capital gain net income (from Part IV, line 2)

8 Net short term capital gain

9 Income modifications

10a Gross sales less returns and allowances

b Less: Cost of goods sold

c Gross profit or (loss) (attach schedule)

11 Other income (attach schedule)

See Statement 1

12 Total. Add lines 1 through 11

13 Compensation of officers, directors, trustees, etc

14 Other employee salaries and wages

15 Pension plans, employee benefits

16a Legal fees (attach schedule) See St 2

b Accounting fees (attach sch)

c Other professional fees (attach sch) See St 3

17 Interest

18 Taxes (attach schedule) (See Stm 4)

19 Depreciation (attach schedule) and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses (attach schedule)

24 Total operating and administrative expenses. Add lines 13 through 23

25 Contributions, gifts, grants paid Part XV

26 Total expenses and disbursements. Add lines 24 and 25

27 Subtract line 26 from line 12:

a Excess of revenue over expenses and disbursements

b Net investment income (if negative, enter -0-)

c Adjusted net income (if negative, enter 0)

SCANNED MAY 09 2019

ADMINISTRATIVE EXPENSES

19 Received in  
Batching Ogden

APR 22 2019

10 Received in  
Add 99 9999

RECEIVED  
APR 15 2019  
OGDEN, UT  
IRS OSC

Part III Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
ASSETS	1 Cash — non-interest-bearing			
	2 Savings and temporary cash investments	5,115,979.	2,314,373.	2,314,373.
	3 Accounts receivable			
	Less: allowance for doubtful accounts			
	4 Pledges receivable			
	Less: allowance for doubtful accounts			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach sch.)			
	Less: allowance for doubtful accounts			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments — U.S. and state government obligations (attach schedule)			
	b Investments — corporate stock (attach schedule)	7,481,265.	10,996,272.	10,996,272.
	c Investments — corporate bonds (attach schedule)			
	11 Investments — land, buildings, and equipment: basis			
Less: accumulated depreciation (attach schedule)				
12 Investments — mortgage loans				
13 Investments — other (attach schedule)	579,598.	669,090.	669,090.	
14 Land, buildings, and equipment: basis				
Less: accumulated depreciation (attach schedule)				
15 Other assets (describe See Statement 5)	1.	2,727.	2,727.	
16 Total assets (to be completed by all filers — see the instructions Also, see page 1, item I)	13,176,843.	13,982,462.	13,982,462.	
LIABILITIES	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, & other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe)			
	23 Total liabilities (add lines 17 through 22)	0.	0.	
NET ASSET BALANCES	Foundations that follow SFAS 117, check here and complete lines 24 through 26, and lines 30 and 31. <input type="checkbox"/>			
	24 Unrestricted			
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. <input checked="" type="checkbox"/>			
	27 Capital stock, trust principal, or current funds	13,176,843.	13,982,462.	
	28 Paid-in or capital surplus, or land, bldg, and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances (see instructions)	13,176,843.	13,982,462.	
	31 Total liabilities and net assets/fund balances (see instructions)	13,176,843.	13,982,462.	

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year — Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	13,176,843.
2 Enter amount from Part I, line 27a	2	-36,323.
3 Other increases not included in line 2 (itemize) See Statement 6	3	841,942.
4 Add lines 1, 2, and 3	4	13,982,462.
5 Decreases not included in line 2 (itemize)	5	
6 Total net assets or fund balances at end of year (line 4 minus line 5) — Part II, column (b), line 30	6	13,982,462.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shares MLC Company)		(b) How acquired P — Purchase D — Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a Publicly Traded Securities - Short-Term</b>		P	Various	Various
<b>b Publicly Traded Securities - Long-Term</b>		P	Various	Various
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 1,636,237.		1,554,445.	81,792.
b 2,393,473.		1,732,288.	661,185.
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			81,792.
b			661,185.
c			
d			
e			

<b>2</b> Capital gain net income or (net capital loss). <span style="border: 1px solid black; padding: 2px;">If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7</span>		<b>2</b>	742,977.
<b>3</b> Net short-term capital gain or (loss) as defined in sections 1222(5) and (6). If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8 <span style="border: 1px solid black; padding: 2px;"> </span>		<b>3</b>	81,792.

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If 'Yes,' the foundation doesn't qualify under section 4940(e). Do not complete this part.

**1** Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2016	595,000.	11,814,094.	0.050364
2015	465,000.	10,604,153.	0.043851
2014	25,000.	10,656,222.	0.002346
2013	325,000.	10,302,986.	0.031544
2012	1,021,268.	7,808,819.	0.130784

<b>2</b> Total of line 1, column (d)	<b>2</b>	0.258889
<b>3</b> Average distribution ratio for the 5-year base period — divide the total on line 2 by 5 0, or by the number of years the foundation has been in existence if less than 5 years	<b>3</b>	0.051778
<b>4</b> Enter the net value of noncharitable-use assets for 2017 from Part X, line 5	<b>4</b>	13,763,507.
<b>5</b> Multiply line 4 by line 3	<b>5</b>	712,647.
<b>6</b> Enter 1% of net investment income (1% of Part I, line 27b)	<b>6</b>	8,877.
<b>7</b> Add lines 5 and 6	<b>7</b>	721,524.
<b>8</b> Enter qualifying distributions from Part XII, line 4	<b>8</b>	920,000.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

3

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 — see instructions)**

<b>1</b> a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter 'N/A' on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary — see instructions)		
<b>b</b> Domestic foundations that meet the section 4940(e) requirements in Part V, check here. <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b. . . . .		<b>1</b> 8,877.
<b>c</b> All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
<b>2</b> Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		<b>2</b> 0.
<b>3</b> Add lines 1 and 2		<b>3</b> 8,877.
<b>4</b> Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		<b>4</b> 0.
<b>5</b> Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		<b>5</b> 8,877.
<b>6</b> Credits/Payments:		
<b>a</b> 2017 estimated tax pmts and 2016 overpayment credited to 2017.		<b>6 a</b> 11,619.
<b>b</b> Exempt foreign organizations — tax withheld at source		<b>6 b</b>
<b>c</b> Tax paid with application for extension of time to file (Form 8868)		<b>6 c</b>
<b>d</b> Backup withholding erroneously withheld.		<b>6 d</b>
<b>7</b> Total credits and payments. Add lines 6a through 6d		<b>7</b> 11,619.
<b>8</b> Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached		<b>8</b>
<b>9</b> Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		<b>9</b> 0.
<b>10</b> Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		<b>10</b> 2,742.
<b>11</b> Enter the amount of line 10 to be: Credited to 2018 estimated tax 2,742. Refunded		<b>11</b> 0.

**Part VII-A Statements Regarding Activities**

	Yes	No
<b>1 a</b> During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
<b>1 b</b> Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition		X
If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		
<b>1 c</b> Did the foundation file Form 1120-POL for this year?		X
<b>d</b> Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation \$ 0. (2) On foundation managers \$ 0.		
<b>e</b> Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
<b>2</b> Has the foundation engaged in any activities that have not previously been reported to the IRS? If 'Yes,' attach a detailed description of the activities		X
<b>3</b> Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes		X
<b>4 a</b> Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
<b>4 b</b> If 'Yes,' has it filed a tax return on Form 990-T for this year?		N/A
<b>5</b> Was there a liquidation, termination, dissolution, or substantial contraction during the year? If 'Yes,' attach the statement required by General Instruction T		X
<b>6</b> Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
<b>7</b> Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, col. (c), and Part XV	X	
<b>8 a</b> Enter the states to which the foundation reports or with which it is registered. See instructions. DE		
<b>8 b</b> If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If 'No,' attach explanation	X	
<b>9</b> Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2017 or the tax year beginning in 2017? See the instructions for Part XIV. If 'Yes,' complete Part XIV		X
<b>10</b> Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses		X

**Part VII-A Statements Regarding Activities (continued)**

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' attach schedule. See instructions.	11	X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If 'Yes,' attach statement. See instructions.	12	X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <u>N/A</u>	13	X
14 The books are in care of <u>Deka Research &amp; Devel. Corp.</u> Telephone no. <u>603-669-5139</u> Located at <u>340 Commercial Street Manchester NH</u> ZIP + 4 <u>03101</u>		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — check here. <u>N/A</u> and enter the amount of tax-exempt interest received or accrued during the year <u>15</u> <u>N/A</u>		
16 At any time during calendar year 2017, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If 'Yes,' enter the name of the foreign country <u></u>	16	X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is 'Yes' to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4947(d)-3 or in a current notice regarding disaster assistance? See instructions. Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>	1b	N/A
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2017?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2017, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2017? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If 'Yes,' list the years <u>20</u> <u></u> , <u>20</u> <u></u> , <u>20</u> <u></u> , <u>20</u> <u></u>		
b Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer 'No' and attach statement — see instructions.)	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. <u>20</u> <u></u> , <u>20</u> <u></u> , <u>20</u> <u></u> , <u>20</u> <u></u>		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If 'Yes,' did it have excess business holdings in 2017 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2017.)	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2017?	4b	X

BAA

Form 990-PF (2017)

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required** (continued)**5a** During the year, did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is 'Yes' to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

5b N/A

Organizations relying on a current notice regarding disaster assistance, check here

☐**c** If the answer is 'Yes' to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?N/A ☐ Yes ☐ No

If 'Yes,' attach the statement required by Regulations section 53.4945–5(d)

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b X

If 'Yes' to 6b, file Form 8870

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If 'Yes,' did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1 List all officers, directors, trustees, and foundation managers and their compensation. See instructions.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 7		0.	0.	0.

**2 Compensation of five highest-paid employees (other than those included on line 1 – see instructions). If none, enter 'NONE.'**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
None				

Total number of other employees paid over \$50,000

0

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. See instructions. If none, enter 'NONE.'

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
None		
Total number of others receiving over \$50,000 for professional services		0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

**Part IX-B** Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
All other program-related investments See instructions	
3	
Total. Add lines 1 through 3	0

BAA

Form 990-PF (2017)

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b> Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
<b>a</b> Average monthly fair market value of securities	<b>1 a</b>	8,974,910.
<b>b</b> Average of monthly cash balances	<b>1 b</b>	4,998,194.
<b>c</b> Fair market value of all other assets (see instructions)	<b>1 c</b>	
<b>d</b> <b>Total</b> (add lines 1a, b, and c)	<b>1 d</b>	13,973,104.
<b>e</b> Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	<b>1 e</b>	0.
<b>2</b> Acquisition indebtedness applicable to line 1 assets	<b>2</b>	0.
<b>3</b> Subtract line 2 from line 1d	<b>3</b>	13,973,104.
<b>4</b> Cash deemed held for charitable activities. Enter 1-1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	209,597.
<b>5</b> <b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	13,763,507.
<b>6</b> <b>Minimum investment return.</b> Enter 5% of line 5	<b>6</b>	688,175.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

<b>1</b> Minimum investment return from Part X, line 6	<b>1</b>	688,175.
<b>2 a</b> Tax on investment income for 2017 from Part VI, line 5	<b>2 a</b>	8,877.
<b>b</b> Income tax for 2017 (This does not include the tax from Part VI)	<b>2 b</b>	
<b>c</b> Add lines 2a and 2b	<b>2 c</b>	8,877.
<b>3</b> Distributable amount before adjustments. Subtract line 2c from line 1	<b>3</b>	679,298.
<b>4</b> Recoveries of amounts treated as qualifying distributions	<b>4</b>	
<b>5</b> Add lines 3 and 4	<b>5</b>	679,298.
<b>6</b> Deduction from distributable amount (see instructions)	<b>6</b>	
<b>7</b> <b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	<b>7</b>	679,298.

**Part XII Qualifying Distributions** (see instructions)

<b>1</b> Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
<b>a</b> Expenses, contributions, gifts, etc. — total from Part I, column (d), line 26	<b>1 a</b>	920,000.
<b>b</b> Program-related investments — total from Part IX-B	<b>1 b</b>	
<b>2</b> Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	<b>2</b>	
<b>3</b> Amounts set aside for specific charitable projects that satisfy the:		
<b>a</b> Suitability test (prior IRS approval required)	<b>3 a</b>	
<b>b</b> Cash distribution test (attach the required schedule)	<b>3 b</b>	
<b>4</b> <b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	<b>4</b>	920,000.
<b>5</b> Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	<b>5</b>	8,877.
<b>6</b> <b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	<b>6</b>	911,123.

**Note:** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

**Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2016	(c) 2016	(d) 2017
<b>1</b> Distributable amount for 2017 from Part XI, line 7				679,298.
<b>2</b> Undistributed income, if any, as of the end of 2017:				
<b>a</b> Enter amount for 2016 only			0.	
<b>b</b> Total for prior years: 20____, 20____, 20____		0.		
<b>3</b> Excess distributions carryover, if any, to 2017:				
<b>a</b> From 2012	82,109.			
<b>b</b> From 2013				
<b>c</b> From 2014				
<b>d</b> From 2015				
<b>e</b> From 2016	9,659.			
<b>f</b> Total of lines 3a through e	91,768.			
<b>4</b> Qualifying distributions for 2017 from Part XII, line 4: \$ 920,000.				
<b>a</b> Applied to 2016, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior years (Election required — see instructions)		0.		
<b>c</b> Treated as distributions out of corpus (Election required — see instructions)	0.			
<b>d</b> Applied to 2017 distributable amount				679,298.
<b>e</b> Remaining amount distributed out of corpus	240,702.			
<b>5</b> Excess distributions carryover applied to 2017 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
<b>6</b> Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	332,470.			
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b.		0.		
<b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable amount — see instructions.		0.		
<b>e</b> Undistributed income for 2016. Subtract line 4a from line 2a. Taxable amount — see instructions.			0.	
<b>f</b> Undistributed income for 2017. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2018.				0.
<b>7</b> Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required — see instructions).	0.			
<b>8</b> Excess distributions carryover from 2012 not applied on line 5 or line 7 (see instructions)	82,109.			
<b>9</b> Excess distributions carryover to 2018. Subtract lines 7 and 8 from line 6a.	250,361.			
<b>10</b> Analysis of line 9:				
<b>a</b> Excess from 2013				
<b>b</b> Excess from 2014				
<b>c</b> Excess from 2015				
<b>d</b> Excess from 2016	9,659.			
<b>e</b> Excess from 2017	240,702.			



**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

✓ Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year See Statement 8				
Total			▶ 3a	920,000.
b Approved for future payment				
Total			▶ 3b	

Enter gross amounts unless otherwise indicated.

(See worksheet in line 13 instructions to verify calculations.)

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions)

[illegible]



2017

## Federal Statements

Page 1

Client FOUNDATI

The DEKA Foundation

27-1188399

3/22/19

02 23PM

Statement 1  
Form 990-PF, Part I, Line 11  
Other Income

	(a) Revenue per Books	(b) Net Investment Income	(c) Adjusted Net Income
Other Investment Income	\$ -154. 473.	\$ 319.	
Total	\$ 319.	\$ 319.	\$ 0.

Statement 2  
Form 990-PF, Part I, Line 16a  
Legal Fees

	(a) Expenses Per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Total	\$ 1,320. 1,320.	\$ 1,320. 1,320.	\$ 0.	\$ 0.

Statement 3  
Form 990-PF, Part I, Line 16c  
Other Professional Fees

	(a) Expenses per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Investment Fees	\$ 44,923.	\$ 44,923.		
Total	\$ 44,923.	\$ 44,923.	\$ 0.	\$ 0.

Statement 4  
Form 990-PF, Part I, Line 18  
Taxes

	(a) Expenses per Books	(b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Excise Tax on Invest.	\$ 4,000.			
Foreign Withholding Tax	1,319.	\$ 1,319.		
Total	\$ 5,319.	\$ 1,319.	\$ 0.	\$ 0.

2017

## Federal Statements

Page 2

Client FOUNDATI

The DEKA Foundation

27-1188399

4/10/19

10.31AM

**Statement 5**  
**Form 990-PF, Part II, Line 15**  
**Other Assets**

	<u>Book Value</u>	<u>Fair Market Value</u>
Schedule K-1: Amoskeag Medical LLC	\$ 2,727.	
Total	<u>\$ 2,727.</u>	<u>\$ 0.</u>

**Statement 6**  
**Form 990-PF, Part III, Line 3**  
**Other Increases**

Net Unrealized Gains or Losses on Investments	\$ 841,942.
Total	<u>\$ 841,942.</u>

**Statement 7**  
**Form 990-PF, Part VIII, Line 1**  
**List of Officers, Directors, Trustees, and Key Employees**

<u>Name and Address</u>	<u>Title and Average Hours Per Week Devoted</u>	<u>Compen- sation</u>	<u>Contri- bution to EBP &amp; DC</u>	<u>Expense Account/ Other</u>
Dean Kamen 340 Commercial Street Manchester, NH 03101	Director 0.10	\$ 0.	\$ 0.	\$ 0.
Robert Tuttle 340 Commercial Street Manchester, NH 03101	Director 0.20	0.	0.	0.
Steve Hazard 340 Commercial Street Manchester, NH 03101	Director 0.01	0.	0.	0.
Maureen Toohey 340 Commercial Street Manchester, NH 03101	Director 0.10	0.	0.	0.
Brendan Duffy 340 Commercial Street Manchester, NH 03101	Asst. Secretary 0.20	0.	0.	0.
Total		<u>\$ 0.</u>	<u>\$ 0.</u>	<u>\$ 0.</u>

2017

## Federal Statements

Page 2

Client FOUNDATI

The DEKA Foundation

27-1188399

3/22/19

02 23PM

**Statement 5**  
**Form 990-PF, Part II, Line 15**  
**Other Assets**

	<u>Book Value</u>	<u>Fair Market Value</u>
Schedule K-1: Amoskeag Medical LLC	\$ 2,727.	
Total	<u>\$ 2,727.</u>	<u>\$ 0.</u>

**Statement 6**  
**Form 990-PF, Part III, Line 3**  
**Other Increases**

Net Unrealized Gains or Losses on Investments	Total	\$ 841,942.
		<u>\$ 841,942.</u>

**Statement 7**  
**Form 990-PF, Part VIII, Line 1**  
**List of Officers, Directors, Trustees, and Key Employees**

<u>Name and Address</u>	<u>Title and Average Hours Per Week Devoted</u>	<u>Compensation</u>	<u>Contribution to EBP &amp; DC</u>	<u>Expense Account/Other</u>
Dean Kamen 340 Commercial Street Manchester, NH 03101	Director 0.10	\$ 0.	\$ 0.	\$ 0.
Robert Tuttle 340 Commercial Street Manchester, NH 03101	Director 0.20	0.	0.	0.
Steve Hazard 340 Commercial Street Manchester, NH 03101	Director 0.01	0.	0.	0.
Marueen Toohey 340 Commercial Street Manchester, NH 03101	Director 0.10	0.	0.	0.
Brendan Duffy 340 Commercial Street Manchester, NH 03101	Asst. Secretary 0.20	0.	0.	0.
Total		<u>\$ 0.</u>	<u>\$ 0.</u>	<u>\$ 0.</u>

2017

## Federal Statements

Page 3

Client FOUNDATI

The DEKA Foundation

27-1188399

3/22/19

02 23PM

**Statement 8**  
**Form 990-PF, Part XV, Line 3a**  
**Recipient Paid During the Year**

<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Found- ation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
FIRST 200 Bedford Street Manchester NH 03101	N/A	509(a) (1)	To assist FIRST in their efforts to teach children the value of technology and invention.	\$ 300,000.
INTERNATIONAL FIRST COMMITTEE ASSOCIATIO 340 COMMERCIAL STREET MANCHESTER NH 03101	N/A	509(a) (1)	To assist International FIRST Committee Association in their efforts to teach children the value of technology and invention.	600,000.
JDRF 175 AMMON DRIVE, SUITE 201 MANCHESTER NH 03103	N/A	509(a) (1)	To assist JDRF in improving lives. Curing type 1 diabetes.	10,000.
New England Science and Sailing Foundati 72 Water Street Stonington CT 06378	N/A		To assist New England Science and Sailing Foundation in their efforts to bring STEM-based education programs on and off the water, for students from all walks of life.	10,000.
Total				\$ <u>920,000.</u>

2017

Federal Supplemental Information

Page 1

Client FOUNDATI

The DEKA Foundation

27-1188399

3/22/19

02 24PM

Statement 9

Form 990-PF, Part XV, Line 1a

Dean Kamen owns, directly and indirectly, 100% of Deka Products Limited Partnership ("DPLP"). DPLP did not make any contributions to the Foundation during the current year, but it did become a substantial contributor during the tax year ended 5/31/10.

Dean Kamen also owns 100% of HHD, LLC ("HHD"), a single-member LLC. HHD did not make any contributions to the foundation during the current tax year, but it did become a substantial contributor during the tax year ended 5/31/12.

***The DEKA Foundation***

***EIN: 27-1188399***

***2017 Form 990-PF***

***Part II - Line 10b, Investments in Corporate Stock***

Security Name	Number of Shares	Fair Market Value
ABBVIE INC	427	42,247.38
ADTALEM GLOBAL ED INC	554	26,453.50
ADVANSIX INC	14	511.14
AETNA INC(NEW)	663	116,774.19
AFLAC INC	2,294	103,367.64
AMERICAN ELECTRIC POWER INC	214	14,541.30
AMERIPRISE FINANCIAL INC	234	32,439.42
AMETEK INC	815	59,519.45
ANALOG DEVICES INC	102	9,912.36
APOGEE ENTERPRISES INC	382	16,674.30
BIG LOTS INC	385	15,750.35
BIOGEN INC	111	32,629.56
BOEING CO	328	115,508.48
BORG WARNER INC	963	46,975.14
BOSTON SCIENTIFIC CORP	1,967	59,777.13
BRADY CORP	461	17,979.00
BRUNSWICK CORP	759	48,272.40
CHEESECAKE FACTORY INC	313	16,216.53
CHILDRENS PLACE INC	137	17,638.75
CISCO SYSTEMS INC	884	37,755.64
CMS ENERGY CORP	2,360	108,866.80
COCA-COLA EUROPEAN PARTNERS PLC	2,635	100,050.95
CONVERGYS CORP	628	14,845.92
CORCEPT THERAPEUTICX INC	1,045	19,332.50
CUMMINS INC	200	28,478.00
DEERE & CO	464	69,372.64
EATON CORP PLC	935	71,602.30
EDISON INTL	548	34,063.68
EMERSON ELECTRIC CO	1,363	96,554.92
ENERSYS INC	261	20,856.51
EXPRESS SCRIPTS HLDG CO	643	48,745.83
GAP INC	1,280	35,814.40
GENUINE PARTS CO COM	449	40,764.71
HOME DEPOT INC	470	87,678.50
HONEYWELL INTERNATIONAL INC	365	53,987.15
ILLINOIS TOOL WORKS INC	237	34,056.90
JOHNSON & JOHNSON	436	52,154.32
JUNIPER NETWORK INC	1,317	35,084.88
KELLOGG COMPANY	636	40,952.04
KOHL'S CORP	917	61,209.75
LAM RESEARCH CORP	229	45,383.22

LANCASTER COLONY CORP	128	16,140.80
LEAR CORP	276	54,648.00
LHC GROUP LLC	274	21,089.78
LITHIA MTRS INC	172	16,813.00
LOCKHEED MARTIN CORP	221	69,513.34
MARATHON PETROLEUM CORP	501	39,594.03
MKS INSTRUMENTS INC	331	37,138.20
MUELLER INDUSTRIES INC	333	10,056.60
NETGEAR INC	333	20,129.85
NEXTERA ENERGY INC	209	34,654.29
NORTHROP GRUMMAN CORP	287	93,920.75
OMNICOM GROUP	542	39,067.36
PINNACLE WEST CAP CORP	626	49,835.86
PULTE GROUP INC	1,581	47,825.25
QUALCOMM INC	520	30,222.40
ROPER TECHNOLOGIES INC	96	26,475.84
ROYAL CARIBBEAN CRUISES LTD	304	31,913.92
SALESFORCE.COM	868	112,258.44
SCHWEITZER-MAUDUIT INT INC	459	20,108.79
SERVICE CORP INTERNATL	1,296	47,550.24
STRYKER CORP	670	116,593.40
STURM RUGER & CO INC	272	16,660.00
SYSCO CORPORATION	777	50,528.31
TAPESTRY INC	1,150	50,278.00
TARGET CORP	545	39,725.05
TEXAS INSTRUMENTS INC	1,518	169,879.38
TUPPERWARE CORP	379	15,978.64
TYSON FOODS INC CL A	637	42,978.39
UNITED TECHNOLOGIES CORP	272	33,951.04
UNIVERSAL FOREST PRODUCTS INC	582	21,405.96
VALERO ENERGY CORP NEW	606	73,447.20
VERIZON COMMUNICATIONS	672	32,034.24
VERSUM MATERIALS INC	273	10,911.81
WALMART INC	600	49,524.00
WASTE MGMT INC DEL	374	30,933.54
WEC ENERGY GROUP INC	1	63.15
WELLCARE HEALTH PLANS INC	214	47,437.38
WESTERN DIGITAL CORP	1	83.51
WILLIAMS SONOMA INC	938	51,937.06
WINTRUST FINL CORP	478	44,028.58

ADOBE SYSTEMS INC	1,037	258,503.36
ADVANSIX INC	46	1,679.46
ALLEGION PLC	3,241	247,709.63

ANTHEM INC	1,121	248,211.82
BIOMGEN INC	898	263,976.08
BOOKING HLDGS INC	106	223,545.52
CENTENE CORP	2,230	261,266.80
CHEMED CORP	1,034	337,084.00
DYCOM INDUSTRIES INC	2,273	211,752.68
EXPRESS SCRIPTS HLDG CO	3,594	272,461.14
FACEBOOK INC	1,362	261,204.36
HONEYWELL INTERNATIONAL INC	1,707	252,482.37
HUMANA INC	904	263,045.92
INTUIT INC	1,290	260,064.00
LAM RESEARCH CORP	1,213	240,392.34
MASTERCARD INC CL A	1,344	255,521.28
REINSURANCE GROUP OF AMERICA INC	1,631	243,736.64
SUNTRUST BANKS INC	3,616	244,116.16
T-MOBILE US INC	4,423	246,361.10
TE CONNECTIVITY LTD	2,656	247,220.48
UNITEDHEALTH GROUP INC	1,092	263,728.92
UNIVERSAL HEALTH SVCS INC	2,115	243,182.70
VERIZON COMMUNICATIONS COM	5,350	255,034.50
WASHINGTON FED INC	7,666	248,761.70
WASTE MGMT INC DEL	2,998	247,964.58
WELLCARE HEALTH PLANS INC	1,178	261,127.26
WINTRUST FINL CORP	2,663	245,288.93
ZEBRA TECHNOLOGIES CORP	1,642	252,063.42
ZIONS BANCORP	4,340	237,875.40
ZOETIS INC	3,020	252,774.00

---



---

**10,996,271.51**

***The DEKA Foundation***

***EIN: 27-1188399***

***2017 Form 990-PF***

***Part II - Line 13, Investments - Other***

Security Name	Number of Shares	Fair Market Value
ISHARES MSCI ETF NETHERLANDS	3,082	96,620.70
ISHARES MSCI ETF AUSTRALIA	1,576	35,570.32
ISHARES MSCI ETF SWITZERLAND	3,196	106,330.92
ISHARES MSCI ETF HONG KONG	1,341	34,852.59
ISHARES MSCI BELGIUM ETF	847	17,083.99
ISHARES MSCI FRANCE ETF	4,459	141,885.38
ISHARES MSCI GERMANY ETF	2,701	85,459.64
ISHARES MSCI ITALY ETF	521	15,781.09
ISHARES MSCI SPAIN ETF	1,071	32,676.21
ISHARES TR ETF MSCI UTD KINGDOM ETF NEW	2,854	102,829.62

**Investments in Non-Corporate Securities**

**669,090.46**