EXTENDED TO NOVEMBER 15, 2018

Form 990 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

ENVELOPE POSTMARK DATE NOV 20 2018

29493422970308

A For the 2017 calendar year, or tax year beginning and ending

B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/ terminated ☐ Amended return ☐ Application pending

C Name of organization
LOUISIANA CHILDREN'S MEDICAL CENTER

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) Room/suite
200 HENRY CLAY AVENUE

City or town, state or province, country, and ZIP or foreign postal code
NEW ORLEANS, LA 70118-5720

F Name and address of principal officer GREGORY C FEIRN
SAME AS C ABOVE

D Employer identification number
94-3480131

E Telephone number
504-896-2847

G Gross receipts $ 334,485,865.

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.LCMCHEALTH.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 2009 M State of legal domicile: LA

Part I Summary

1 Briefly describe the organization's mission or most significant activities: THE PRIMARY PURPOSE OF LCMC IS TO CREATE, MAINTAIN, AND GROW HEALTH CARE SERVICES IN THE GREATER

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

Activities & Governance	3 Number of voting members of the governing body (Part VI, line 1a)	3	27
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	24
	5 Total number of individuals employed in calendar year 2017 (Part V, line 2a)	5	2646
	6 Total number of volunteers (estimate if necessary)	6	75
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	454,721.
	b Net unrelated business taxable income from Form 990-T, line 34	7b	-232,748.

		Prior Year	Current Year
Revenue	8 Contributions and grants (Part VIII, line 1h)	6,805,777.	7,056,839.
	9 Program service revenue (Part VIII, line 2g)	286,649,330.	325,986,129.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,420,244.	1,442,897.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	294,875,351.	334,485,865.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	117,518.	135,000.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	117,389,176.	133,009,863.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) 0.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	180,209,994.	191,836,003.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	297,716,688.	324,980,866.
	19 Revenue less expenses. Subtract line 18 from line 12	-2,841,337.	9,504,999.

		Beginning of Current Year	End of Year
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	1812600599.	2050891067.
	21 Total liabilities (Part X, line 26)	475,535,058.	576,390,786.
	22 Net assets or fund balances. Subtract line 21 from line 20	1337065541.	1474500281.

RECEIVED
NOV 26 2018
OGDEN, UT
IRS-OSC
E688

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer Date 11/15/18

▶ SUZANNE HAGGARD, CHIEF FINANCIAL OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
			☐	

Firm's name ▶ Firm's EIN ▶

Firm's address ▶ Phone no.

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

SCANNED MAR 11 2019

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission
SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 135,000. including grants of $ 135,000.) (Revenue $ 85,454,727.)
LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC) IS A LOUISIANA NON-STOCK NOT-FOR-PROFIT CORPORATION THAT WAS INCORPORATED IN 2009, WITH ITS FOUNDING MEMBER BEING CHILDREN'S HOSPITAL (CHILDREN'S). THROUGH A HEALTH CARE SYSTEM AGREEMENT (SYSTEM AGREEMENT) BETWEEN LCMC, CHILDREN'S, TOURO INFIRMARY AND ITS SUBSIDIARIES (TOURO), AND COOPERATIVE ENDEAVOR AGREEMENTS (CEAS) WITH UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION (UMCMC) AND WEST JEFFERSON HOLDINGS, LLC (WEST JEFFERSON), THESE PARTIES HAVE DETERMINED THAT TOGETHER THEY CAN PROVIDE A MULTI-HOSPITAL, NOT-FOR-PROFIT COMMUNITY-BASED, SYSTEM THAT WILL PROVIDE A CONTINUUM OF CARE TO THE FAMILIES OF THE GULF SOUTH REGION. LCMC, CHILDREN'S, TOURO, UMCMC, AND WEST JEFFERSON ARE HEREINAFTER COLLECTIVELY REFERRED TO AS THE SYSTEM. LCMC FUNCTIONS AS

4b (Code) (Expenses $ 176,975,193. including grants of $) (Revenue $ 239,537,348.)
THE HOSPITAL PROVIDES INPATIENT, OUTPATIENT, EMERGENCY AND CRITICAL CARE, HOME HEALTH, AND REHABILITATION SERVICES. THE HOSPITAL HAS A TOTAL OF 435 LICENSED PATIENT BEDS. THE HOSPITAL TREATED 11,733 INPATIENTS AND HAD 226,794 OUTPATIENT VISITS DURING 2017. THERE WERE 8,157 SURGERIES (INPATIENT, OUTPATIENT, AND AMBULATORY SURGERY CENTER), 56,035 EMERGENCY DEPARTMENT VISITS AND 1,189 BABIES DELIVERED.

4c (Code) (Expenses $ 6,873,260. including grants of $) (Revenue $ 1,982,230.)
COMMUNITY HEALTH SERVICES AND COMMUNITY BENEFIT OPERATIONS PROVIDE FREE HEALTH EDUCATION PROGRAMS AND SCREENINGS TO THE COMMUNITY. THESE PROGRAMS ARE DESIGNED TO FOCUS ON SOME OF THE MOST PREVALENT DISEASES WITHIN THE COMMUNITY, SUCH AS DIABETES, HEART DISEASE AND CANCER. THESE PROGRAMS ADDRESS PREVENTION, EARLY DETECTION, TREATMENT AND MAINTAINING HEALTHY LIFESTYLES.

4d Other program services (Describe in Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 183,983,453.

MORAB CD HIJKL

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c	X	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K If "No", go to line 25a*	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a	X	
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33	X	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b	X	
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	215		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	2646		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a		X	
b	If "Yes," has it filed a Form 990-T for this year? *If "No," to line 3b, provide an explanation in Schedule O*	3b		X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			X
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a			X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	**Section 501(c)(7) organizations.** Enter.				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?	13a			
	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*	14b			

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a: 27			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b: 24			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	9		X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NONE

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

[ ] Own website [ ] Another's website [X] Upon request [ ] Other *(explain in Schedule O)*

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

THE ORGANIZATION - 504-896-2847

200 HENRY CLAY AVENUE, NEW ORLEANS, LA 70118-5720

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) WILLIAM L MIMELES	1.00									
BOARD CHAIRMAN		X						0.	0.	0.
(2) KATIE ANDRY CROSBY	1.00									
BOARD VICE CHAIR		X						0.	0.	0.
(3) LEON J REYMOND	1.00									
BOARD SECRETARY/TREASURER		X						0.	0.	0.
(4) JULIE LIVAUDAIS GEORGE	1.00									
BOARD PAST CHAIRMAN		X						0.	0.	0.
(5) RUBEN CHRESTMAN, MD	1.00									
BOARD MEMBER		X						0.	0.	0.
(6) BRIAN BARKEMEYER, MD	1.00									
BOARD MEMBER		X						0.	0.	0.
(7) JOY BRAUN	1.00									
BOARD MEMBER		X						0.	0.	0.
(8) ALLAN BISSINGER	1.00									
BOARD MEMBER		X						0.	0.	0.
(9) RALPH O BRENNAN	1.00									
BOARD MEMBER		X						0.	0.	0.
(10) CHIP CAHILL	1.00									
BOARD MEMBER		X						0.	0.	0.
(11) ELWOOD F CAHILL	1.00									
BOARD MEMBER		X						0.	0.	0.
(12) DAMON DIETRICH	55.00									
BOARD MEMBER		X						92,462.	0.	4,442.
(13) FANK DIVENCENTI, MD	1.00									
BOARD MEMBER		X						0.	0.	0.
(14) ALDEN MCDONALD	1.00									
BOARD MEMBER		X						0.	0.	0.
(15) STEPHEN HALES, MD	1.00									
BOARD MEMBER		X						0.	0.	0.
(16) JOHN HEATON, MD	1.00									
BOARD MEMBER	54.00	X						0.	709,177.	20,606.
(17) A WHITFIELD HUGULEY, IV	1.00									
BOARD MEMBER		X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) GREGORY C FEIRN	40.00									
BOARD MEMBER, CEO	15.00	X		X				1,600,782.	0.	261,836.
(28) SUZZANE HAGGARD	40.00									
CHIEF FINANCIAL OFFICER	15.00			X				710,441.	0.	23,838.
(29) RICK GUEVARA	40.00									
SR. LEGAL COUNSEL-PRN	15.00				X			446,649.	0.	29,503.
(30) PAOLO ZAMBITO	40.00									
EVP - STRATEGY	15.00				X			473,301.	0.	31,761.
(31) NANCY R CASSAGNE	55.00									
CEO - WEST JEFFERSON HOLDI					X			693,461.	0.	42,295.
(32) SCOTT C. LANDRY	55.00									
SVP - FACILITIES MGMT					X			292,699.	0.	25,539.
(33) CHAD COURREGE	55.00									
SVP - HUMAN RESOURCES					X			417,437.	0.	32,405.
(34) CHRISTINE ALBERT	55.00									
VP - MARKETING & COMMUNICA					X			280,100.	0.	16,875.
(35) LISA GORE	55.00									
CHIEF CLINICAL EXCELLENCE					X			531,862.	0.	17,530.
(36) TANYA TOWNSEND	55.00									
CHIEF INFORMATION OFFICER					X			416,827.	0.	28,102.
(37) RICHARD HELMAN	55.00									
PHYSICIAN						X		426,173.	0.	16,596.
(38) CHARLES BALLAY II	55.00									
PHYSICIAN						X		465,474.	0.	27,588.
(39) CLIFTON NICHOLSON-UHL	55.00									
PHYSICIAN						X		427,435.	0.	16,933.
(40) EUGENIA LABADIE=BELENDEZ	55.00									
PHYSICIAN						X		442,383.	0.	64,495.
(41) KIMAHN TRAN	55.00									
PHYSICIAN						X		429,637.	0.	20,703.
Total to Part VII, Section A, line 1c								8,054,661.		655,999.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) RUTH KULLMAN BOARD MEMBER	1.00	X						0.	0.	0.
(19) STEPHEN KUPPERMAN BOARD MEMBER	1.00	X						0.	0.	0.
(20) THEODORE LE CLERGQ BOARD MEMBER	1.00	X						0.	0.	0.
(21) HUGH W LONG, PHD BOARD MEMBER	1.00	X						0.	0.	0.
(22) DAVID SPRUILL, MD BOARD MEMBER	1.00	X						0.	0.	0.
(23) ANTHONEY RECASNER PHD BOARD MEMBER	1.00	X						0.	0.	0.
(24) STEPHEN SONTHEIMER BOARD MEMBER	1.00	X						0.	0.	0.
(25) MRS GEORGE VILLERE BOARD MEMBER	1.00	X						0.	0.	0.
(26) KNIGHT WORLEY MD BOARD MEMBER	1.00	X						0.	0.	0.
1b Sub-total							▶	92,462.	709,177.	25,048.
c Total from continuation sheets to Part VII, Section A							▶	8,054,661.	0.	655,999.
d Total (add lines 1b and 1c)							▶	8,147,123.	709,177.	681,047.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 59

		Yes	No
3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
EPIC 1979 MILKY WAY, VERONA, WA 53593	IT SERVICES	10,225,309.
SODEXO INC 1101 MEDICAL CENTER BLVD, MARRERO, LA 70072	ENVIRONMENTAL & DIETARY SERVICES	6,368,665.
LABORATORY MANAGEMENT SERVICES 2915 MISSOURI AVENUE, SHREVEPORT, LA 71109	OUTSOURCED LABORATORY SERVICES	5,303,030.
REHABCARE GROUP PO BOX 502096, ST LOUIS, MO 63150	OUTSOURCED REHAB SERVICES	5,075,920.
CERNER HEALTH SERVICES PO BOX 959167, ST LOUIS, MO 63195	IT SERVICES	2,564,501.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 294

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d	6,667,000.			
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	389,839.			
	g	Noncash contributions included in lines 1a-1f $					
	h	**Total.** Add lines 1a-1f	▶	7,056,839.			
Program Service Revenue			Business Code				
	2a	WEST JEFFERSON PATIENT SERVICE	621110	216,668,977.	216,668,977.		
	b	LCMC MANAGEMENT FEE	561000	85,064,888.	85,064,888.		
	c	WEST JEFFERSON NON-PATIENT SERVIC	621400	23,054,004.	23,054,004.		
	d	WEST JEFFERSON FITNESS CENTERS	713940	1,198,260.	743,539.	454,721.	
	e						
	f	All other program service revenue					
	g	**Total.** Add lines 2a-2f	▶	325,986,129.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	▶				
	4	Income from investment of tax-exempt bond proceeds	▶				
	5	Royalties	▶				
			(i) Real / (ii) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss)	▶				
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory					
	b	Less cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)	▶				
	8a	Gross income from fundraising events (not including $ _____ of contributions reported on line 1c) See Part IV, line 18	a				
	b	Less direct expenses	b				
	c	Net income or (loss) from fundraising events	▶				
	9a	Gross income from gaming activities See Part IV, line 19	a				
	b	Less direct expenses	b				
	c	Net income or (loss) from gaming activities	▶				
	10a	Gross sales of inventory, less returns and allowances	a				
	b	Less cost of goods sold	b				
	c	Net income or (loss) from sales of inventory	▶				
		Miscellaneous Revenue	Business Code				
	11a	LAK FEES	900099	792,451.	792,451.		
	b	WEST JEFFERSON MRI K-1	900099	544,290.	544,290.		
	c	MISC INTEREST	900099	53,586.	53,586.		
	d	All other revenue	900099	52,570.	52,570.		
	e	**Total.** Add lines 11a-11d	▶	1,442,897.			
	12	**Total revenue.** See instructions.	▶	334,485,865.	326,974,305.	454,721.	0.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX [X]

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	135,000.	135,000.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	6,409,785.		6,409,785.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	105,748,737.	70,212,590.	35,536,147.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,120,864.	1,818,354.	1,302,510.	
9 Other employee benefits	10,158,196.	5,874,299.	4,283,897.	
10 Payroll taxes	7,572,281.	4,965,320.	2,606,961.	
11 Fees for services (non-employees)				
a Management	15,639,471.	15,266,484.	372,987.	
b Legal	1,231,136.		1,231,136.	
c Accounting	208,186.		208,186.	
d Lobbying	426,313.		426,313.	
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	55,239,731.	28,365,996.	26,873,735.	
12 Advertising and promotion	679,812.	25,859.	653,953.	
13 Office expenses	3,257,196.	241,258.	3,015,938.	
14 Information technology	31,069,537.	298,500.	30,771,037.	
15 Royalties				
16 Occupancy	7,569,564.	1,281,606.	6,287,958.	
17 Travel	169,407.	52,804.	116,603.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	125,894.		125,894.	
20 Interest	2,511,505.		2,511,505.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,637,892.		3,637,892.	
23 Insurance	3,803,495.	2,376,757.	1,426,738.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	48,706,051.	47,264,552.	1,441,499.	
b REPAIRS & MAINTENANCE	7,283,820.	1,123,438.	6,160,382.	
c LEASED FACILITIES & EQU	5,201,327.	2,418,722.	2,782,605.	
d ALL OTHER EXPENSES	5,075,666.	2,261,914.	2,813,752.	
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	324,980,866.	183,983,453.	140,997,413.	0.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ [ ] if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		89,764,009.	1	28,376,655.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		32,036,527.	4	37,223,982.
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr) Complete Part II of Sch L			6	
	7	Notes and loans receivable, net		102,094,037.	7	212,595,191.
	8	Inventories for sale or use		6,711,584.	8	6,185,822.
	9	Prepaid expenses and deferred charges		202,880,839.	9	199,841,450.
	10a	Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D	10a 96,025,831.			
	b	Less accumulated depreciation	10b 4,751,765.	31,437,521.	10c	91,274,066.
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related See Part IV, line 11		1346042592.	13	1473780258.
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		1,633,490.	15	1,613,643.
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		1812600599.	16	2050891067.
Liabilities	17	Accounts payable and accrued expenses		31,533,993.	17	46,135,440.
	18	Grants payable			18	
	19	Deferred revenue		41,972.	19	32,217.
	20	Tax-exempt bond liabilities		200,000,000.	20	325,000,000.
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		243,959,093.	25	205,223,129.
	26	**Total liabilities.** Add lines 17 through 25		475,535,058.	26	576,390,786.
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☒ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		1337065541.	27	1474270579.
	28	Temporarily restricted net assets			28	229,702.
	29	Permanently restricted net assets			29	
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		1337065541.	33	1474500281.
	34	Total liabilities and net assets/fund balances		1812600599.	34	2050891067.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI [X]

1	Total revenue (must equal Part VIII, column (A), line 12)	1	334,485,865.
2	Total expenses (must equal Part IX, column (A), line 25)	2	324,980,866.
3	Revenue less expenses Subtract line 2 from line 1	3	9,504,999.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,337,065,541.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	-733,732.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	128,663,473.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,474,500,281.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII [X]

			Yes	No
1	Accounting method used to prepare the Form 990 [ ] Cash [X] Accrual [ ] Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both [ ] Separate basis [ ] Consolidated basis [ ] Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both. [ ] Separate basis [X] Consolidated basis [ ] Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization	Employer identification number
LOUISIANA CHILDREN'S MEDICAL CENTER	94-3480131

Part I Reason for Public Charity Status (All organizations must complete this part) See instructions

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))

3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

D3

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions) Enter the name, city, and state of the college or university _____

10 ☐ An organization that normally receives. (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations ☐

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						

12 Gross receipts from related activities, etc (see instructions) 12

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) 14 %

15 Public support percentage from 2016 Schedule A, Part II, line 14 15 %

16a **33 1/3% support test - 2017.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support test - 2016.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10% -facts-and-circumstances test - 2017.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ ☐

b **10% -facts-and-circumstances test - 2016.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2016 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2017** (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from **2016** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2017.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2016.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in* **Part VI.**	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s)*	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea* **(see instructions).**

a ☐ The organization satisfied the Activities Test *Complete* **line 2** *below*

b ☐ The organization is the parent of each of its supported organizations *Complete* **line 3** *below*

c ☐ The organization supported a governmental entity *Describe in* **Part VI** *how you supported a government entity (see instructions)*

			Yes	No
2	Activities Test **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities*	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement*	2b		
3	Parent of Supported Organizations **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in* **Part VI.**	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d **Total** (add lines 1a, 1b, and 1c)	1d		
e **Discount** claimed for blockage or other factors (explain in detail in **Part VI**)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 **Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in **Part VI**) See instructions.	
7	**Total annual distributions.** Add lines 1 through 6	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in **Part VI**). See instructions.	
9	Distributable amount for 2017 from Section C, line 6	
10	Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in **Part VI**) See instructions			
3	Excess distributions carryover, if any, to 2017			
a				
b	From 2013			
c	From 2014			
d	From 2015			
e	From 2016			
f	**Total** of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
j	Remainder Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2017 from Section D, line 7. $			
a	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
c	Remainder Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 For result greater than zero, explain in **Part VI.** See instructions			
6	Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 For result greater than zero, explain in **Part VI.** See instructions			
7	**Excess distributions carryover to 2018.** Add lines 3j and 4c			
8	Breakdown of line 7			
a	Excess from 2013			
b	Excess from 2014			
c	Excess from 2015			
d	Excess from 2016			
e	Excess from 2017			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1, Part V, Section B, line 1e, Part V, Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No 1545-0047

2017

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B. Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III.

Name of organization	Employer identification number
LOUISIANA CHILDREN'S MEDICAL CENTER	94-3480131

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV

2 Political campaign activity expenditures ▶ $ _____

3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $ _____

3 Total exempt function expenditures. Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $ _____

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	424.	
b Total lobbying expenditures to influence a legislative body (direct lobbying)	425,889.	
c Total lobbying expenditures (add lines 1a and 1b)	426,313.	
d Other exempt purpose expenditures	324555553.	
e Total exempt purpose expenditures (add lines 1c and 1d)	324981866.	
f Lobbying nontaxable amount Enter the amount from the following table in both columns	1,000,000.	
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000.	
h Subtract line 1g from line 1a. If zero or less, enter -0-	0.	
i Subtract line 1f from line 1c If zero or less, enter -0-	0.	

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) Total
2a Lobbying nontaxable amount			1,000,000.	1,000,000.	2,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					3,000,000.
c Total lobbying expenditures			256,404.	426,313.	682,717.
d Grassroots nontaxable amount			250,000.	250,000.	500,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					750,000.
f Grassroots lobbying expenditures			54,883.	424.	55,307.

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity	(a) Yes	(a) No	(b) Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of.			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."**

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number
94-3480131

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e.g , recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of a historically important land area
☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Tax Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

		Amount
c	Beginning balance	1c
d	Additions during the year	1d
e	Distributions during the year	1e
f	Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶ _____ %
b Permanent endowment ▶ _____ %
c Temporarily restricted endowment ▶ _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i)	unrelated organizations	3a(i)	
(ii)	related organizations	3a(ii)	
b	If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b	

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		3,923,618.	412,178.	3,511,440.
c Leasehold improvements		681,486.	92,624.	588,862.
d Equipment		22,419,369.	3,970,595.	18,448,774.
e Other		69,001,358.	276,368.	68,724,990.
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10c.)*			▶	91,274,066.

Schedule D (Form 990) 2017

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c See Form 990, Part X, line 13

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) OTHER INVESTMENTS	247,019.	COST
(2) INVESTMENTS IN JOINT		
(3) VENTURES	-14,561,026.	COST
(4) INVESTMENTS IN		
(5) SUBSIDIARIES	1486086460.	COST
(6) INVESTMENT IN PREMIER		
(7) CLASS A	2,007,805.	END-OF-YEAR MARKET VALUE
(8)		
(9)		
Total. (Col (b) must equal Form 990, Part X, col. (B) line 13.) ▶	1473780258.	

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f See Form 990, Part X, line 25

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) BOND INTEREST	244,167.
(3) EMPLOYEE BENEFITS	277,252.
(4) LT LIABILITY	1,574.
(5) CURRENT LIABILITIES	8,395,197.
(6) SELF-INSURANCE RESERVES	3,631,829.
(7) DUE TO/FROM RELATED ENTITIES	187,488,247.
(8) COST REPORT LIABILITIES	4,090,634.
(9) 457B - RETIREMENT PLAN	1,094,229.
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	205,223,129.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12)*			5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18)*			5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

PART X, LINE 2:

PER THE CONSOLIDATED AUDITED FINANCIALS:

LCMC, CHILDREN'S, UMCMC, TOURO INFIRMARY, AND CERTAIN OF THEIR RESPECTIVE SUBSIDIARIES ARE NOT-FOR-PROFIT ENTITIES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND ARE EXEMPT FROM FEDERAL INCOME TAXATION. WEST JEFFERSON IS CONSIDERED A DISREGARDED ENTITY FOR FEDERAL AND STATE INCOME TAX PURPOSES. WEST JEFFERSON'S PROFITS AND LOSSES ARE ALLOCATED TO LCMC.

ONE SUBSIDIARY OF TOURO AND ONE SUBSIDIARY OF WEST JEFFERSON ARE FOR-PROFIT ENTITIES. THE OPERATIONS OF THESE SUBSIDIARIES HAVE RESULTED IN COMBINED CUMULATIVE NET OPERATING LOSSES FOR FEDERAL INCOME TAX PURPOSES

Part XIII Supplemental Information *(continued)*

AT DECEMBER 31, 2017 AND 2016, OF APPROXIMATELY $46,000,000 AND RESPECTIVELY. THESE NET OPERATING LOSS CARRYFORWARDS EXPIRE IN VARYING AMOUNTS BEGINNING IN 2018 THROUGH 2036. NO TAX BENEFITS RELATED TO THESE OPERATING LOSSES HAVE BEEN RECOGNIZED IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS.

CHILDREN'S, UMCMC, TOURO INFIRMARY, AND LCMC HEALTH ANETHESIA SERVICES ARE SEPARATE NON-PROFIT ORGANIZATIONS WHO FILE THEIR OWN TAX FORM 990.

SCHEDULE H (Form 990)

Department of the Treasury
Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number 94-3480131

Part I Financial Assistance and Certain Other Community Benefits at Cost

		Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	X	
b If "Yes," was it a written policy?	1b	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities ☐ Generally tailored to individual hospital facilities			
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year			
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing *free* care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care ☐ 100% ☐ 150% ☒ 200% ☐ Other _____ %	3a	X	
b Did the organization use FPG as a factor in determining eligibility for providing *discounted* care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care. ☐ 200% ☐ 250% ☐ 300% ☐ 350% ☒ 400% ☐ Other _____ %	3b	X	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care			
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b		X
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c		
6a Did the organization prepare a community benefit report during the tax year?	6a		X
b If "Yes," did the organization make it available to the public?	6b		

Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			7190576.	151,318.	7039258.	2.17%
b Medicaid (from Worksheet 3, column a)			57455295.	38897586.	18557709.	5.71%
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d **Total** Financial Assistance and Means-Tested Government Programs			64645871.	39048904.	25596967.	7.88%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			2612923.	1194051.	1418872.	.44%
f Health professions education (from Worksheet 5)			4164190.	788,179.	3376011.	1.04%
g Subsidized health services (from Worksheet 6)						
h Research (from Worksheet 7)			27,447.		27,447.	.01%
i Cash and in-kind contributions for community benefit (from Worksheet 8)						
j **Total.** Other Benefits			6804560.	1982230.	4822330.	1.49%
k **Total.** Add lines 7d and 7j			71450431.	41031134.	30419297.	9.37%

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves

		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing						
2	Economic development						
3	Community support						
4	Environmental improvements						
5	Leadership development and training for community members						
6	Coalition building						
7	Community health improvement advocacy						
8	Workforce development						
9	Other			68,700.		68,700.	.02%
10	Total			68,700.		68,700.	.02%

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

				Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No 15?	1			X
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount	2	-3,245,000.		
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit	3			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.				

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME)	5	44,301,705.		
6	Enter Medicare allowable costs of care relating to payments on line 5	6	42,277,933.		
7	Subtract line 6 from line 5 This is the surplus (or shortfall)	7	2,023,772.		
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used. ☐ Cost accounting system ☒ Cost to charge ratio ☐ Other				

Section C. Collection Practices

9a	Did the organization have a written debt collection policy during the tax year?	9a		X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b		X	

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 CRESCENT CITY RESEARCH CONSORTIUM, LLC	CLINICAL TRIALS	50.00%		50.00%
2 WEST JEFFERSON INDUSTRIAL MEDICINE, LLC	PHYSICIAN PRACTICE	50.00%		50.00%
3 WEST JEFFERSON CT SCAN, LLC	OUTPATIENT IMAGING FACILITY	50.00%		50.00%
4 WEST JEFFERSON MRI, LLC	OUTPATIENT IMAGING FACILITY	50.00%		50.00%

Part V Facility Information

Section A. Hospital Facilities

(list in order of size, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	Gen. medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
1 WEST JEFFERSON MEDICAL CENTER 1101 MEDICAL CENTER BLVD MARRERO, LA 70072 WWW.WJMC.ORG 1982090742	X	X					X			

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group WEST JEFFERSON MEDICAL CENTER

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

		Yes	No
Community Health Needs Assessment			
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	X	
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
If "Yes," indicate what the CHNA report describes (check all that apply)			
a [X] A definition of the community served by the hospital facility			
b [X] Demographics of the community			
c [X] Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d [X] How data was obtained			
e [X] The significant health needs of the community			
f [X] Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g [X] The process for identifying and prioritizing community health needs and services to meet the community health needs			
h [X] The process for consulting with persons representing the community's interests			
i [ ] The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j [ ] Other (describe in Section C)			
4 Indicate the tax year the hospital facility last conducted a CHNA. 20 15			
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b		X
7 Did the hospital facility make its CHNA report widely available to the public?	7		X
If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
a [ ] Hospital facility's website (list url)			
b [ ] Other website (list url)			
c [ ] Made a paper copy available for public inspection without charge at the hospital facility			
d [ ] Other (describe in Section C)			
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy 20 15			
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		X
a If "Yes," (list url).			
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	X	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? $			

Part V Facility Information *(continued)*

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group WEST JEFFERSON MEDICAL CENTER

		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that:		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
	If "Yes," indicate the eligibility criteria explained in the FAP		
a	[X] Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 % and FPG family income limit for eligibility for discounted care of 400 %		
b	[X] Income level other than FPG (describe in Section C)		
c	[X] Asset level		
d	[X] Medical indigency		
e	[X] Insurance status		
f	[X] Underinsurance status		
g	[ ] Residency		
h	[X] Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)		
a	[X] Described the information the hospital facility may require an individual to provide as part of his or her application		
b	[X] Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	[X] Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	[ ] Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	[ ] Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)		
a	[X] The FAP was widely available on a website (list url). WWW.WJMC.ORG/DOCS/WJMC-FINANCIAL-ASSISTANCE		
b	[X] The FAP application form was widely available on a website (list url) SEE PART V, PAGE 8		
c	[ ] A plain language summary of the FAP was widely available on a website (list url)		
d	[X] The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	[X] The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	[ ] A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	[X] Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	[ ] Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	[ ] The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations		
j	[ ] Other (describe in Section C)		

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group WEST JEFFERSON MEDICAL CENTER

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	X	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a ☐ Reporting to credit agency(ies)			
b ☐ Selling an individual's debt to another party			
c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d ☐ Actions that require a legal or judicial process			
e ☐ Other similar actions (describe in Section C)			
f ☒ None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged	19		X
a ☐ Reporting to credit agency(ies)			
b ☐ Selling an individual's debt to another party			
c ☐ Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d ☐ Actions that require a legal or judicial process			
e ☐ Other similar actions (describe in Section C)			

20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)

- **a** ☐ Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs
- **b** ☐ Made a reasonable effort to orally notify individuals about the FAP and FAP application process
- **c** ☐ Processed incomplete and complete FAP applications
- **d** ☒ Made presumptive eligibility determinations
- **e** ☐ Other (describe in Section C)
- **f** ☐ None of these efforts were made

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why.	21	X	
a ☐ The hospital facility did not provide care for any emergency medical conditions			
b ☐ The hospital facility's policy was not in writing			
c ☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d ☐ Other (describe in Section C)			

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group WEST JEFFERSON MEDICAL CENTER

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care		
a ☐	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b ☐	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c ☐	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d ☒	The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?		X
	If "Yes," explain in Section C		
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?		X
	If "Yes," explain in Section C.		

Part V | **Facility Information** *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24 If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

WEST JEFFERSON MEDICAL CENTER:

PART V, SECTION B, LINE 2: IN NOVEMBER 2014, WEST JEFFERSON HOLDINGS, LLC (COMPANY) WAS FORMED PURSUANT TO AN OPERATING AGREEMENT WITH LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC), WITH LCMC BEING THE SOLE MEMBER OF THE COMPANY. THE COMPANY WAS FORMED FOR THE PURPOSE OF OPERATING ASSETS LEASED TO IT BY JEFFERSON PARISH HOSPITAL SERVICE DISTRICT NO. 1, PARISH OF JEFFERSON, STATE OF LOUISIANA, D/B/A WEST JEFFERSON MEDICAL CENTER (THE DISTRICT) UNDER THE TERMS OF A COOPERATIVE ENDEAVOR AGREEMENT AND A MASTER HOSPITAL LEASE. THE COMPANY BEGAN OPERATING THE ASSETS LEASED TO IT BY THE DISTRICT EFFECTIVE OCTOBER 1, 2015.

WEST JEFFERSON MEDICAL CENTER:

PART V, SECTION B, LINE 5: WEST JEFFERSON MEDICAL CENTER (WJMC) JOINED WITH ELEVEN MEMBERS OF THE METROPOLITAN HOSPITAL COUNCIL OF NEW ORLEANS (MHCNO), A NON-PROFIT, REGIONAL MEMBERSHIP AND SERVICE ORGANIZATION REPRESENTING HOSPITALS AND HEALTHCARE ORGANIZATIONS IN THE GREATER NEW ORLEANS METROPOLITAN AREA TO INITIATE THE PROCESS OF CONDUCTING A COMPREHENSIVE REGIONAL COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA). THE COLLABORATIVE STUDY LAID THE FOUNDATION FOR INDIVIDUAL HOSPITAL CHNA'S (INDIVIDUAL-LEVEL CHNA REPORTS REQUIRED BY THE IRS EVERY THREE YEARS), SUCH AS WJMC'S CHNA. SPECIFICALLY, THE COLLABORATIVE EFFORT PLAYED AN IMPORTANT ROLE WITH OBTAINING INPUT THROUGH CONDUCTING OVER 100 KEY STAKEHOLDER CALLS IN THE GREATER NEW ORLEANS REGION AND FACILITATING 14 FOCUS GROUPS WITH OVER 200 RESIDENTS. A SERIES OF APPROXIMATELY 18 INTERVIEWS WERE COMPLETED WITH KEY STAKEHOLDERS IN THE GREATER NEW ORLEANS

Part V | Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc) and name of hospital facility

METROPOLITAN AREA AS FOLLOWS: 1 METHODIST HEALTH FOUNDATION, RICK HENAULT, EXECUTIVE VICE PRESIDENT; 2 BAPTIST COMMUNITY MINISTRIES, LIZ SCHEER, HEALTH GRANTS PROGRAM DIRECTOR; 3 AGENDA FOR CHILDREN, DR. ANTHONY RECASNER, CEO; 4 ACADIAN AMBULANCE, STEVE KUIPER, VP - OPERATIONS; 5 LSUHSC, DR. RICARDO SORENSON, CHAIR - DEPT OF PEDIATRICS; 6 CHILDREN'S SPECIAL HEALTH SERVICES, DR. SUSAN BERRY, DIRECTOR; 7 BLUE CROSS BLUE SHIELD, SHANNON TAYLOR, DIRECTOR - NETWORK DEVELOPMENT; 8 ST. BERNARD SCHOOLS, DORIS VOLTIER, SUPERINTENDENT; 9 VOA - NEW ORLEANS, JIM LEBLANC, PRESIDENT/CEO; 10 UNITED WAY FOR THE GNO AREA, GARY OSTROSKE, PRESIDENT; 11 CATHOLIC CHARITIES, GORDON WADGE, CEO/PRESIDENT; 12 EXECUTIVE DIRECTOR, STACY HORN KOCH, COVENANT HOUSE NEW ORLEANS; 13 PRESIDENT & CEO, NATALIE JAYROE, SECOND HARVEST FOOD BANK; 14 LA CHAPTER - AAP, ASHLEY POLITZ, LMSW, DIRECTOR; 15A CITY OF NEW ORLEANS, LUCAS DIAZ, DIRECTOR - OFFICE OF NEIGHBORHOOD ENGAGEMENT; 15B CITY OF NEW ORLEANS, DR. KAREN DISALVO, HEALTH COMMISSIONER; 16 KINGSLEY HOUSE, KEITH LEIDERMAN, P.H.D. CEO; 17 URBAN LEAGUE OF GNO, NOLAN ROLLINS, PRESIDENT/CEO; 18 DELGADO-CHARITY SCHOOL OF NURSING, CHERYL E. MYERS, PH.D, R.N., EXECUTIVE DEAN & DEAN OF NURSING. NEEDS IDENTIFIED INCLUDE (NOT LISTED IN ANY SPECIFIC ORDER) 1) ACCESS TO HEALTH SERVICES; 2) BEHAVIORAL HEALTH AND SUBSTANCE ABUSE; 3) RESOURCE AWARENESS AND HEALTH LITERACY; 4) ACCESS TO HEALTHY OPTIONS; AND 5) BEHAVIORS THAT IMPACT HEALTH.

WEST JEFFERSON MEDICAL CENTER:

PART V, SECTION B, LINE 11: WEST JEFFERSON MEDICAL CENTER IS A 435-BED NOT-FOR-PROFIT ACUTE CARE COMMUNITY HOSPITAL LOCATED IN MARRERO, LOUISIANA, OPERATED BY THE NONPROFIT LCMC HEALTH SYSTEM. WJMC PROUDLY

Part V | Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility

JOINED LCMC HEALTH SYSTEM ON OCTOBER 1, 2015. IN RESPONSE TO ITS COMMUNITY COMMITMENT, WEST JEFFERSON MEDICAL CENTER CONTRACTED WITH TRIPP UMBACH TO FACILITATE A COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA). THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS CONDUCTED BETWEEN MARCH 2015 AND OCTOBER 2015 (SEE THE WEST JEFFERSON MEDICAL CENTER COMMUNITY HEALTH NEEDS ASSESSMENT FOR THE FULL REPORT).

THIS REPORT IS THE FOLLOW-UP IMPLEMENTATION PLAN THAT FULFILLS THE REQUIREMENTS OF THE INTERNAL REVENUE CODE 501(R)(3); A STATUTE ESTABLISHED WITHIN THE PATIENT PROTECTION AND AFFORDABLE CARE ACT (ACA) REQUIRING THAT NON-PROFIT HOSPITALS DEVELOP IMPLEMENTATION STRATEGIES TO ADDRESS THE NEEDS IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT COMPLETED IN THREE-YEAR INTERVALS. THE COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION PLANNING PROCESS UNDERTAKEN BY WEST JEFFERSON MEDICAL CENTER, WITH PROJECT MANAGEMENT AND CONSULTATION BY TRIPP UMBACH, INCLUDED EXTENSIVE INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY, INCLUDING THOSE WITH SPECIAL KNOWLEDGE OF PUBLIC HEALTH ISSUES. TRIPP UMBACH WORKED CLOSELY WITH LEADERSHIP FROM WEST JEFFERSON MEDICAL CENTER AND A PROJECT OVERSIGHT COMMITTEE, TO ACCOMPLISH THE ASSESSMENT AND IMPLEMENTATION PLAN.

THIS IMPLEMENTATION PLAN INCLUDES STRATEGIES TO ADDRESS THE COMMUNITY HEALTH PRIORITIES WHICH WERE IDENTIFIED AND PRIORITIZED BASED ON THE INPUT OF COMMUNITY LEADERS REPRESENTING THE COMMUNITIES SERVED BY WEST JEFFERSON MEDICAL CENTER. THOSE PRIORITIES ARE: 1) ACCESS TO HEALTH SERVICES; 2) BEHAVIORAL HEALTH AND SUBSTANCE ABUSE; 3) RESOURCE AWARENESS AND HEALTH LITERACY; 4) ACCESS TO HEALTHY OPTIONS; AND 5) BEHAVIORS THAT IMPACT

Part V | Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24 If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc) and name of hospital facility

HEALTH. AS A NON-PROFIT HOSPITAL, WEST JEFFERSON MEDICAL CENTER PROVIDES CARE AND SERVICES TO RESIDENTS OF VULNERABLE POPULATIONS.

TRIPP UMBACH FACILITATED AND MANAGED AN IMPLEMENTATION PLANNING PROCESS ON BEHALF OF WEST JEFFERSON MEDICAL CENTER, RESULTING IN THE DEVELOPMENT OF AN IMPLEMENTATION STRATEGY AND PLAN TO ADDRESS THE NEEDS IDENTIFIED IN THEIR COMMUNITY HEALTH NEEDS ASSESSMENT COMPLETED IN 2015.

WEST JEFFERSON MEDICAL CENTER:

PART V, SECTION B, LINE 13B: THERE ARE INSTANCES WHEN A PATIENT MAY APPEAR ELIGIBLE FOR AN INDIGENT CARE DISCOUNT, BUT THERE IS NO FINANCIAL ASSISTANCE FORM ON FILE. OFTEN THERE IS ADEQUATE INFORMATION PROVIDED BY THE PATIENT OR THROUGH EXTERNAL DATA SOURCES THAT COULD SUPPLY SUFFICIENT EVIDENCE TO PROVIDE THE PATIENT WITH ASSISTANCE.

EXTERNAL DATA SOURCES: IN THE EVEN THAT THERE IS NO WRITTEN DOCUMENTATION TO SUPPORT A PATIENT'S ELIGIBILITY, WJMC MAY USE OUTSIDE SOURCES FOR ESTIMATING FAMILY INCOME AND POTENTIAL DISCOUNTS SUCH AS THE PATIENT'S ELIGIBILITY FOR THE FOLLOWING PROGRAMS IN CONJUNCTION WITH CHARITY PROBABILITY SCORING DATA:

1. STATE-FUNDED PRESCRIPTION PROGRAMS
2. HOMELESS OR RECEIVED CARE FROM A HOMELESS CLINIC
3. PARTICIPATION IN WOMEN, INFANTS, AND CHILDRENS PROGRAM (WIC)
4. FOOD STAMP ELIGIBILITY
5. ELIGIBILITY FOR OTHER STATE OR LOCAL ASSISTANCE PROGRAMS THAT ARE UNFUNDED (E.G., MEDICAID SPEND-DOWN)
6. PATIENT IS DECEASED WITH NO KNOWN ESTATE OR RESPONSIBLE PARTY

Part V | **Facility Information** *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24 If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc) and name of hospital facility

7. PATIENTS WHO ARE INCARCERATED MAY BE CONSIDERED ELIGIBLE IN THE EVENT THE STATE AND PARISH HAS MADE A DETERMINATION THAT THE STATE AND PARISH ARE NOT RESPONSIBLE FOR CHARGES AND THE INMATE/PATIENT IS RESPONSIBLE FOR THE BILL.

WEST JEFFERSON MEDICAL CENTER:

PART V, SECTION B, LINE 13H: SEE EXPLANATION FOR LINE 13B

WEST JEFFERSON MEDICAL CENTER

PART V, LINE 16B, FAP APPLICATION WEBSITE:

WWW.WJMC.ORG/DOCS/WJMC-FINANCIAL-ASSISTANCE

PART V, SECTION B, LINE 22

WJMC SELF PAY DISCOUNT POLICY WAS AS FOLLOWS:

OUTPATIENT SERVICES - 50% DISCOUNT OFF OF TOTAL CHARGES OR LESSOR OF MEDICARE CMS REIMBURSEMENT AS PAYMENT IN FULL WITHIN 10 DAYS OR SET THE ACCOUNT UP ON THE APPROPRIATE SHORT TERM PAYMENT ARRANGEMENT LISTED WITH THE SAME DISCOUNT.

INPATIENT SERVICES - MEDICARE CMS DRG RATE IS OFFERED TO THE PATIENT AS PAYMENT IN FULL WITHIN 10 DAYS OR SET THE APPROPRIATE SHORT TERM PAYMENT ARRANGEMENT LISTED ABOVE WITH THE SAME DISCOUNT.

% OF POVERTY GUIDELINES DISCOUNT %:

101% - 125% 80% OF BILLED CHARGES

126% - 150% 65% OF BILLED CHARGES

Part V | **Facility Information** *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24 If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc) and name of hospital facility

151% - 175% 50% OF BILLED CHARGES

176% - 200% 40% OF BILLED CHARGES

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 1

Name and address	Type of Facility (describe)
1 NEW ORLEANS PHYSICIANS SERVICES, INC 1101 MEDICAL CENTER BLVD MARRERO, LA 70072	PHYSICIAN PRACTICE

Part VI Supplemental Information

Provide the following information

1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B

3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.

4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.

5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)

6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

PART I, LINE 7:

WEST JEFFERSON IS COSTING SERVICES USING A RATIO OF COST TO CHARGES (RCC) OF ADJUSTED TOTAL EXPENSE AS A RATIO OF GROSS PATIENT CHARGES. WE APPLY THE RATIO TO GROSS CHARGES OF THE POPULATION BEING MEASURED IN ORDER TO ESTIMATE COST. ADJUSTED TOTAL EXPENSE IS WEST JEFFERSON'S TOTAL EXPENSE LESS NON-PATIENT REVENUE AND REMOVING DIRECT COMMUNITY BENEFIT COST DISCLOSED ON SCHEDULE H LINE 7J(C). WEST JEFFERSON USES THE RATIO OF ADJUSTED COST TO GROSS PATIENT CHARGES, USING WORKSHEET 2 IN THE SCHEDULE H INSTRUCTIONS.

PART III, LINE 2:

SEE PART III, LINE 4

PART III, LINE 4:

PART III, LINE 2 AND LINE 4. THE TEXT OF THE FOOTNOTE TO THE ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBES BAD DEBT EXPENSE AND ADDITIONALLY DESCRIBES, IN BRIEF, THE METHOD USED, IN ACCORDANCE WITH GAAP, TO ESTIMATE THE BAD DEBT EXPENSE OF THE HOSPITAL FOR THE FISCAL

Part VI | Supplemental Information *(Continuation)*

YEAR. THE SYSTEM MAINTAINS ALLOWANCES FOR UNCOLLECTIBLE ACCOUNTS FOR ESTIMATED LOSSES RESULTING FROM A PAYOR'S INABILITY TO MAKE PAYMENTS ON ACCOUNTS. THE SYSTEM USES A BALANCE SHEET APPROACH TO VALUE THE ALLOWANCE ACCOUNT BASED ON HISTORICAL WRITE-OFFS AND AGING OF THE ACCOUNTS. ACCOUNTS ARE WRITTEN OFF WHEN COLLECTION EFFORTS HAVE BEEN EXHAUSTED. MANAGEMENT CONTINUALLY MONITORS AND ADJUSTS ITS ALLOWANCES ASSOCIATED WITH ITS RECEIVABLES.

PART III, LINE 8:

WEST JEFFERSON IS COSTING SERVICES USING A RATIO OF COST TO CHARGES (RCC) OF ADJUSTED TOTAL EXPENSE AS A RATIO OF GROSS PATIENT CHARGES. WE APPLY THE RATIO TO GROSS CHARGES OF THE POPULATION BEING MEASURED IN ORDER TO ESTIMATE COST. ADJUSTED TOTAL EXPENSE IS WEST JEFFERSON'S TOTAL EXPENSE LESS NON-PATIENT REVENUE AND REMOVING DIRECT COMMUNITY BENEFIT COST DISCLOSED ON SCHEDULE H LINE 7J(C). WEST JEFFERSON USES THE RATIO OF ADJUSTED COST TO GROSS PATIENT CHARGES, USING WORKSHEET 2 IN THE SCHEDULE H INSTRUCTIONS.

PART III, LINE 9B:

CHARITY CARE IS OFFERED TO PERSONS WHO HAVE HEALTHCARE NEEDS AND ARE UNINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION.

PART VI, LINE 2:

WEST JEFFERSON HOLDINGS PARTICIPATED IN A COMPREHENSIVE REGIONAL COMMUNITY HEALTH NEEDS ASSESSMENT RESULTING IN THE IDENTIFICATION OF THE TOP COMMUNITY HEALTH NEEDS. THE ASSESSMENT PROCESS INCLUDED INPUT FROM

Part VI **Supplemental Information** *(Continuation)*

PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITIES SERVED BY THE HOSPITAL FACILITIES, INCLUDING THOSE WITH SPECIAL KNOWLEDGE AND EXPERTISE OF THE PUBLIC HEALTH ISSUES AND THE UNDERSERVED COMMUNITY. THE ASSESSMENT PROCESS INCLUDED:

COMMUNITY HEALTH ASSESSMENT PLANNING: A SERIES OF CONFERENCE CALLS WERE FACILITATED BY THE CONSULTANTS AND THE PROJECT TEAM.

SECONDARY DATA: THE HEALTH OF A COMMUNITY IS LARGELY RELATED TO THE CHARACTERISTICS OF ITS RESIDENTS. AN INDIVIDUAL'S AGE, RACE, GENDER, EDUCATION, AND ETHNICITY OFTEN DIRECTLY OR INDIRECTLY IMPACTS HEALTH STATUS AND ACCESS TO CARE. A COMPREHENSIVE ANALYSIS WAS COMPLETED OF HEALTH STATUS AND SOCIO-ECONOMIC ENVIRONMENTAL FACTORS RELATED TO THE HEALTH OF RESIDENTS IN THE DEFINED PROJECT AREA FROM EXISTING DATA SOURCES SUCH AS STATE AND PARISH PUBLIC HEALTH AGENCIES, THE CENTERS FOR DISEASE CONTROL AND PREVENTION, AND OTHER ADDITIONAL DATA SOURCES.

INTERVIEW WITH KEY COMMUNITY STAKEHOLDERS: LEADERS FROM ORGANIZATIONS THAT HAVE SPECIAL KNOWLEDGE AND/OR EXPERTISE IN PUBLIC HEALTH WERE IDENTIFIED. SUCH PERSONS WERE INTERVIEWED AS PART OF THE REGIONAL NEEDS ASSESSMENT PLANNING PROCESS. A SERIES OF APPROXIMATLEY 100 INTERVIEWS WERE COMPLETED WITH KEY STAKEHOLDERS IN THE GREATER NEW ORLEANS METROPOLITAN AREA.

FOCUS GROUPS WITH COMMUNITY RESIDENTS: THE OVERSIGHT COMMITTEE ASSURED THAT COMMUNITY MEMBERS, INCLUDING UNDER-REPRESENTED RESIDENTS, WERE INCLUDED IN THE NEEDS ASSESSMENT PLANNING PROCESS VIA TWO FOCUS GROUPS. FOCUS GROUP AUDIENCES WERE DEFINED BY THE OVERSIGHT COMMITTEE UTILIZING

Part VI Supplemental Information *(Continuation)*

SECONDARY DATA TO IDENTIFY HEALTH NEEDS AND DEFICITS IN TARGET POPULATIONS. THE FOCUS GROUP AUDIENCES INCLUDED WOMEN OF CHILDBEARING AGE AND SENIOR POPULATION (INDEPENDENT LIVING).

IDENTIFICATION OF TOP REGIONAL COMMUNITY HEALTH NEEDS: TOP COMMUNITY HEALTH NEEDS WERE IDENTIFIED BY ANALYZING SECONDARY DATA, KEY STAKEHOLDER INTERVIEWS AND FOCUS GROUP INPUT. THE ANALYSIS PROCESS IDENTIFIED IN THE ASSESSMENT WERE SUPPORTED BY SECONDARY DATA (WHERE AVAILABLE) AND STRONG CONSENSUS WAS PROVIDED BY KEY COMMUNITY STAKEHOLDERS AND FOCUS GROUPS. AN INDEPENDENT REVIEW OF EXISTING DATA AND IN-DEPTH INTERVIEWS WITH STAKEHOLDERS REPRESENTING A CROSS-SECTION OF AGENCIES AND FOCUS GROUP INPUT RESULTED IN THE IDENTIFICATION OF THREE KEY HEALTH NEEDS IN THE WEST JEFFERSON SERVICE AREA THAT ARE SUPPORTED BY SECONDARY AND/OR PRIMARY DATA:

1)ACCESS TO HEALTHCARE AND MEDICAL SERVICES (I.E., PRIMARY, SPECIALTY, PREVENTIVE, AND MENTAL).

2)ACCESS TO COMMUNITY/SUPPORT SERVICES TO SUSTAIN A HEALTHY AND SAFE ENVIRONMENT.

3)PROMOTION OF HEALTHY LIFESTYLES AND BEHAVIORS (SPECIFIC FOCUS ON CHRONIC DISEASES).

THE WEST JEFFERSON COMMUNITY IS DIVERSE. THE HEALTH RISKS ASSOCIATED WITH CHRONIC DISEASE LIKE DIABETES AND OBESITY ARE PARTICULARLY HIGH AMONG OUR GROWING, MEDCIALLY UNDERSERVED AFRICAN-AMERICAN, HISPANIC, AND VIETNAMESE POPULATIONS. WEST JEFFERSON PERFORMS COMMUNITY OUTREACH TO THESE GROUPS THROUGH CHURCHES, LOCAL COMMUNITY ORGANIZATIONS, AND OTHER GRASSROOTS EFFORTS. WEST JEFFERSON'S GOAL IS TO HELP RESIDENTS LEARN HOW TO ACCESS THE CARE THEY NEED AND TO HELP THEM LEARN TO MANAGE THEIR HEALTH

Part VI **Supplemental Information** *(Continuation)*

CONDITIONS AND LIVE HEALTHIER LIVES.

PART VI, LINE 3:

PRIOR TO RECEIPT OF SERVICES, PATIENTS ARE PROVIDED THE HOSPITAL'S "PATIENT RIGHTS BOOKLET", WHICH CLEARLY OUTLINES THE HOSPITAL'S PAYMENT EXPECTATIONS. IT ALSO STATES THAT FINANCIAL ASSISTANCE APPLICATIONS ARE AVAILABLE UPON REQUEST.

WJMC OPERATES AN APPLICATION CENTER THAT SCREENS PATIENTS FOR POSSIBLE COVERAGE WITH MEDICAID AND DISABILITY PRORGRAMS. THE APPLICATION CENTER ALSO PROVIDES INFORMATION REGARDING FREE PRGORAM SERVICES WITHIN THE METROPOLITAN AREA.

IN-HOUSE SELF-PAY PATIENTS ARE VISITED BY A FINANCIAL COUNSELOR AND/OR A DECO (ELIGIBILITY MANAGEMENT SEVICE) REPRESENTATIVE TO ASSIST IN SCREENING FOR POSSIBLE COVERAGE, INCLUDING FINANCIAL ASSISTANCE APPLICATIONS IF THE PATIENT DOES NOT QUALIFY FOR GOVERNMENT SPONSORED OR THIRD PARTY PROGRAMS. THE FINANCIAL COUNSELOR WORKS WITH THE PATIENT AND DETERMINES HIS/HER ABILITY TO PAY AND DISCUSSES THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY. ALL EMERGENCY ROOM PATIENTS ARE ALSO SCREENED FOR POSSIBLE THIRD PARTY COVERAGE AND/OR FINANCIAL ASSISTANCE. ALL SELF-PAY PATIENTS WHO ARE NOT SCREENED PRIOR TO BEING DISCHARGED RECEIVE A NOTICE FROM DECO THAT THE HOSPITAL, THROUGH ITS MEDICAL ELIGIBILITY ASSISTANCE PROGRAM (M.E.A.P.), ASSISTS PATIENTS AT WEST JEFFERSON TO DETERMINE IF THEY QUALIFY FOR FINANCIAL ASSISTANCE PROGRAMS, WHICH MAY ALSO PAY FOR HOPSITAL AND PHYSICIAN SERVICES. THIS IS A COMMUNITY SERVICE PROVIDED BY THE HOSPITAL AT NO CHARGE TO ITS PATIENTS. DECO STAFF, REGISTRATION STAFF, FINANCIAL COUNSELORS, CUSTOMER SERVICE REPRESENTATIVES, AND OTHER HOSPITAL STAFF ARE

Part VI Supplemental Information *(Continuation)*

PROVIDED ONGOING TRAINING REGARDING THE ELIGIBILITY CRITERIA AND PROGRAMS THAT ARE AVAILABLE THROUGH VARIOUS LOCAL, STATE, AND FEDERAL AGENCIES TO ENSURE THAT DESERVING PATIENTS ARE REFERRED TO APPROPRIATE THIRD PARTIES AND/OR PROVIDED FINANCIAL ASSISTANCE, DEPENDING ON THE PATIENTS' INDIVIDUAL CIRCUMSTANCES.

PART VI, LINE 4:

GEOGRAPHIC SERVICE AREA: THE WEST JEFFERSON COMMUNITY INCLUDES SEVEN ZIP CODE AREAS (70072, 70058, 70094, 70056, 70053, 70131, AND 70114) IN TWO PARISHES (5 IN JEFFERSON; 2 IN ORLEANS). THESE AREAS PROVIDED 80% OF INPATIENT ADMISSIONS IN 2017.

DEMOGRAPHIC SERVICE AREA:

THE TOTAL POPULATION ESTIMATE FOR JEFFERSON PARISH FOR 2017 WAS 439,036 (SOURCE: JULY 1, 2017 US CENSUS BUREAU QUICK FACTS)

RACE/ETHNICITY

JEFFERSON PARISH: WHITE/NON HISPANIC = 52.5%(230,495); BLACK/NON HISPANIC = 27.6% (121,174); HISPANIC = 14.9% (65,417); ASIAN/ISL = 4.3% (18,879); ALL OTHER = 0.7% (3,073).

JEFFERSON PARISH POPULATION OF CHILDREN (AGES 0-17) = 21.9% (96,149)

JEFFERSON PARISH MEDIAN HOUSEHOLD INCOME (2012-2016 IN 2016 DOLLARS) COMPARED TO THE STATE: LOUISIANA = $45,652; JEFFERSON PARISH = $49,457

PERCENT OF PEOPLE LIVING BELOW THE POVERTY LEVEL (2012-2016) WAS 19.7% FOR LOUISIANA; 16.1% FOR JEFFERSON PARISH.

CHILD POVERTY RATES IN 2013 WERE 28.0% FOR LOUISIANA; 25.7% FOR JEFFERSON PARISH (SOURCE: UNITED STATES DEPARTMENT OF AGRICULTURE, PERCENT OF TOTAL POPULATION IN POVERTY, 2014).

LOUISIANA RANKS 47TH IN THE NATION FOR THE PERCENT OF CHILDREN IN POVERTY; 48TH AMONG STATES IN PERCENT OF BABIES BORN AT LOW BIRTHWEIGHT; 45TH AMONG STATES IN ITS INFANT MORTALITY RATE. (SOURCE: AMERICA'S HEALTH RANKING UNITED HEALTH FOUNDATION, STATISTICS AS OF 2015)

PERCENT OF UNINSURED ADULTS UNDER AGE 65 IN 2015 WAS 21% FOR JEFFERSON PARISH.

PERCENT OF UNINSURED CHILDREN UNDER 19 IN 2013 WAS 5.3% (SOURCE: LOUISIANA HEALTH INSURANCE SURVEY, 2013 (SPONSORED BY DHH)).

LOUISIANA'S UNINSURED RATE DROPPED FROM 21.7% IN 2013 TO 14.77% IN 2014 AFTER THE AFFORDABLE CARE ACT TOOK EFFECT AT THE BEGINNING OF 2014, ACCORDING TO A SURVEY CONDUCTED BY THE GALLUP ORGANIZATION. HOWEVER, THE PERCENTAGE OF LOUISIANA RESIDENTS WITHOUT HEALTH INSURANCE WAS LOWER THAN ONLY THREE STATES: TEXAS, WYMONG, AND OKLAHOMA, GIVING LOUISIANA THE 4TH HIGHEST PERCENTAGE OF UNINSURED RESIDENTS IN THE UNITED STATES.

HEALTH OUTCOMES: JEFFERSON PARISH RANKED AS FOLLOWS OUT OF 64 PARISHES IN THE STATE OF LOUISIANA:

OUTCOMES RANK - 11TH

LENGTH OF LIFE - 17TH

QUALITY OF LIFE - 17TH

Part VI **Supplemental Information** *(Continuation)*

HEALTHY BEHAVIORS - 5TH

THE PERCENTAGE OF POPULATION IN JEFFERSON PARISH THAT SMOKES IS 19%.

IN LOUISIANA, OBESITY IS MORE PREVALENT AMONG NON-HISPANIC BLACK AT 43.4% THAN NON-HISPANIC WHITES AT 31.3% AND HISPANICS AT 32.9% (SOURCE: HTTP://WWW.AMERICASHEALTHRANKINGS.ORG/LA)

32% OF JEFFERSON PARISH WAS CONSIDERED OBESE.

DIABETES VARIES BY RACE AND ETHNICITY IN THE STATE; 12.9% OF NON-HISPANIC BLACKS HAVE DIABETES COMPARED TO 9.2% OF NON-HISPANIC WHITES AND 8.1% OF HISPANICS. LOUISIANA HAS THE 7TH HIGHEST DIABETES MORTALITY RATE IN THE NATION. DIABETES IS THE 6TH LEADING CAUSE FOR DEATHS AMONG LOUISIANA RESIDENTS.

LOUISIANA RANKS 47TH FOR CARDIOVASCULAR DEATH (SOURCE: AMERICA'S HEALTH RANKINGS BY THE UNITED HEALTH FOUNDATION HTTP://WWW.AMERICASHEALTHRANKINGS.ORG/LA). REDUCING DEATHS FROM CIRCULATORY SYSTEM DISEASES IS ANOTHER COMMUNITY NEED. WEST JEFFERSON IS WORKING TO DELIVER CRITICAL CARDIAC CARE AND STROKE SERVICES TO THESE PATIENTS.

CANCER RATES: LOUISIANA RANKS 46TH IN CANCER DEATHS AND HAS CONSISTENTLY HAD ONE OF THE HIGHEST CANCER INCIDENCE RATE AND HIGHEST CANCER MORTALITY RATE IN THE COUNTRY (SOURCE: AMERICA'S HEALTH RANKINGS BY THE UNITED HEALTH FOUNDATION HTTP://WWW.AMERICASHEALTHRANKINGS.ORG/LA). WEST JEFFERSON'S CANCER CENTER PROVIDES A COMPREHENSIVE CANCER CARE PROGRAM.

INFANT MORTALITY: THE STATE OF LOUISIANA CURRENTLY RANKS 48TH AMONG STATES IN ITS INFANT MORTALITY RATE (SOURCE: AMERICA'S HEALTH RANKINGS BY THE UNITED HEALTH FOUNDATION HTTP://WWW.AMERICASHEALTHRANKINGS.ORG/LA).

THE OTHER ACUTE CARE HOSPITALS SERVING THE GREATER NEW ORLEANS COMMUNITY ARE: CHILDREN'S HOSPITAL, OCHSNER HOSPITAL, TULANE MEDICAL CENTER, UNIVERSITY MEDICAL CENTER, EAST JEFFERSON GENERAL HOSPITAL, TOURO INFIRMARY, AND ST. BERNARD PARISH HOSPITAL.

PART VI, LINE 5:
WEST JEFFERSON MEDICAL CENTER FURTHER PROMOTED THE HEALTH OF THE COMMUNITY, IN KEEPING WITH ITS CHARITABLE MISSION, THROUGH EDUCATIONAL OFFERINGS AND SERVCIES FOR PATIENTS, THEIR LOVED ONES, AND MEMBERS OF THE COMMUNITY PROVIDED BY SEVERAL AREAS INCLUDING THE CANCER CENTER, STROKE CENTER, THE CARDIOVASCULAR PROGRAM, DIABETES SERVICES, COMMUNITY RELATIONS, THE FITNESS CENTERS, FAMILY DOCTORS, AND THE FAMILY BIRTH PLACE. THE HOSPITAL ALSO FURTHERED THE HEALTH OF THE COMMUNITY BY WAY OF PUBLIC OUTREACH AT VARIOUS LOCATIONS THROUGHOUT THE COMMUNITY, CAMPUS-BASED HEALTH EVENTS AND SUPPORT GROUPS FOR PATIENTS AND THE PUBLIC, SMOKING CESSATION CLASSES, CONTINUITY OF CARE CLASSES FOR PERSONS WITH CONGESTIVE HEART FAILURE, STROKE SURVIVORS AND DIABETES AND IN THE OPERATIONS OF THE TWO FITNESS CENTERS OF THE MEDICAL CENTER PROVIDING NUTRITIONAL, WELLNESS, AND PREVENTITIVE HEALTH EDUCATION OFFERINGS.

THE CLASSES PROVIDED TO YOUNG FAMILIES AT NO CHARGE INCLUDED PARENTING CLASSES, BREASTFEEDING CLASSES, NEWBORN CARE, SIBLING CLASS FOR NEW SIBLINGS, AND INFANT SAFETY AND FIRST AID CLASSES AS WELL AS CAR SEAT

Part VI **Supplemental Information** *(Continuation)*

CHECK-UPS.

IN THE INPATIENT SETTING, PATIENTS AND THEIR FAMILIES HAVE ACCESS IN THE ROOMS AT WEST JEFFERSON TO THE FREE GET WELL NETWORK WITH A HOST OF HEALTH TOPICS RELATING TO THEIR CONDITIONS AND DISEASE MANAGEMENT. PATIENT NAVIGATORS HELPED PATIENTS AND THEIR FAMILIES TO OVERCOME BARRIERS TO MAKING INFORMED CHOICES IN CARE. IN THE CANCER CENTER, NAVIGATORS HELPED PROMOTE THE TIMELINESS OF CARE AND ARE PART OF A LARGER TEAM FURTHERING EFFICIENT CARE AND PROMOTING HEALTH ON THE CANCER JOURNEY. NAVIGATOR SERVICES ARE AVALABLE TO PATIENTS AT NO CHARGE.

COMMUNITY BENEFITS INCLUDED DONATION OF SPACE FOR COMMUNITY ORGANIZATIONS INCLUDING THE LOCAL CIVIC COALITION COMPRISED OF MULTIPLE NEIGHBORHOOD GROUPS, PROVISION OF EMERGENCY MEDICAL AND AMBULANCE SERVICES AT HIGH SCHOOL FOOTBALL GAMES, HEALTH PROFESSIONALS EXHIBITING AND SPEAKING AT AREA SENIOR CENTERS, AND ENGAGEMENT IN VARIED EVENTS OPEN TO THE PUBLIC WHERE TEAM MEMBERS PROVIDED VITAL HEALTH INFORMATION ON DISEASE PREVENTION AND EARLY INTERVENTION INCLUDING TOPICS OF HYPERTENSION AND STROKE AWARENESS. EXAMPLES OF SPEAKING AND EXHIBIT VENUES THIS YEAR INCLUDE THE NIGHT OUT AGAINST CRIME HELD IN MULTIPLE NEIGHBORHOODS ACROSS THE COMMUNITY. WEST JEFFERSON MEDICAL CENTER HEALTH PROFESSIONALS AND ITS EMERGENCY MEDICAL SERVICES AMBULANCE UNITS TOOK PART IN THESE NEIGHBORHOOD EVENTS. THE FAMILY DOCTORS PRIMARY CARE STAFF CONDUCTED BLOOD PRESSURE SCREENINGS DURING THE NIGHT OUTS. THESE EVENTS WERE FREE AND OPEN TO THE PUBLIC. THE PUBLIC EDUCATION AND PREVENTITIVE SCREENINGS INCLUDED THOSE OFFERED AND DEVELOPED BY THE COMMUNITY CANCER PROGRAM AT WEST JEFFERSON MEDICAL CENTER. GOALS WERE ESTABLISHED USING THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) AS AN IMPORTANT GUIDE FOR IMPLEMENTING AND MONITORING

Part VI Supplemental Information *(Continuation)*

THE EFFECTIVENESS OF THE OFFERINGS. IN THE CANCER CENTER, WEST JEFFERSON ENHANCED PATIENT NAVIGATION AND RELATED SERVICES TO HELP PATIENTS AND FAMILIES BEYOND DISCHARGE IN THEIR CANCER JOURNEY. WIG CLINICS FOR PATIENTS FOLLOWING CHEMOTHERAPY AND RADIATION TREATMENT WERE CONDUCTED AND COOKING CLASSES WERE HELD TO HELP PATIENTS' IMMUNE SYSTEMS FIGHT DISEASE. CANCER TOPICS WERE ALSO PRESENTED AND DISCUSSED IN A VARIETY OF SETTINGS INCLUDING ROTARY CLUBS, COMMUNITY CENTERS, AND SENIOR CITIZEN PROGRAMS. THE SPEAKER'S BUREAU AND RELATED SERVICES WERE OFFERED AT NO CHARGE. EDUCATIONAL MATERIALS WERE PROVIDED IN OTHER LANGUAGES IN KEEPING WITH THE NEED IDENTIFIED IN THE CHNA WHICH FEATURED COMMUNITY FOCUS GROUPS. A HEALTH FAIR WAS CONDUCTED AT ONE LOCATION OF A LOCAL GROCERY THAT SERVES A MAJORITY HISPANIC POPULATION. WELLNESS CLASSES AND TALKS IN ENGLISH WITH LANGUAGE TRANSLATION WERE AVAILABLE WHERE NEEDED. THESE TOPICS FOCUSED ON NUTRITION, EXERCISE, AND CHRONIC DISEASE MANAGEMENT, AND WERE OFFERED BY DIETITIANS, EXERCISE SPECIALISTS, ALLIED HEALTH PROFESSIONALS, AND NURSES OF THE MEDICAL CENTER. THESE SERVICES WERE PROVIDED FREE OF CHARGE. SPEAKERS WERE PROVIDED TO A WITH THE LOCAL VIETNAMESE SENIOR CITIZEN GROUP. ARTICLES WERE DISSEMINATED IN ENGLISH AND VIETNAMESE DURING THOSE ACTIVITIES AND HEALTHY LIVING TOPICS WERE DISCUSSED.

IN THE UNDERSERVED COMMUNITIES OF THE REGION, WEST JEFFERSON TOOK PART IN RENEW NEIGHBORHOOD INITIATIVES FOR HEALTHIER COMMUNITIES AND SAFER COMMUNITIES VIA HEALTH FAIRS. TEAM MEMBERS ALSO PROVIDED HEALTHY COOKING RECIPES FOR THE LOCAL THANKSGIVING BASKET DISTRIBUTIONS. IN THE AFRICAN-AMERICAN/HIGH-RISK POPULATIONS IN THE AREA OF PROSTATE CANCER AWARENESS, TEAM MEMBERS TOOK ADVANTAGE OF SECURING OPPORTUNITIES TO SPEAK ABOUT IMPORTANCE OF COMMUNICATION AND SHARED DECISIONS MAKING WITH ONE'S PHYSICIAN. STAFF PROVIDED THE LATEST IN PROSTATE CANCER DETECTION

GUIDELINES AND RESOURCES.

IN THE AREA OF EMPLOYEE HEALTH, WEST JEFFERSON TOOK PART IN A MYRIAD OF EMPLOYER SPONSORED HEALTH EVENTS WITH LOCAL BUSINESSES. COMMUNITY RELATIONS TEAM MEMBERS DISTRIBUTED HEALTH INFORMATION, PREVENTITIVE HEALTH FACT SHEETS, AND BULLETINS FROM A VARIETY OF SOURCES INCLUDING THE AMERICAN HEART ASSOCIATION, THE AMERICAN STROKE ASSOCIATION, THE AMERICAN CANCER SOCIETY, THE SUSAN G. KOMEN FOUNDATION, AND THE CENTERS FOR DISEASE CONTROL AND PREVENTION AT MEETINGS AND EVENTS OF THE AREA BUSINESS AND INDUSTRY ASSOCIATION. THIS PARTICIPATION WAS PROVIDED FREE OF CHARGE TO FURTHER COMMUNITY HEALTH. WEST JEFFERSON ALSO PROVIDED CPR AND HEIMLICH MANEUVER DEMONSTRATIONS DURING OUTREACH INCLUDING TO A LOCAL CAFE PROVIDING TRAINING FOR AT-RISK YOUTH. THIS WAS ALSO CONDUCTED AT NO CHARGE. ON-CAMPUS SUPPORT GROUPS HOSTED BY STAFF OF THE MEDICAL CENTER INCLUDED A BARRIATRIC SUPPORT GROUP, THE BOSOM BUDDIES SUPPORT GROUP FOR BREAST CANCER SURVIVORS, A BRAIN AND SPINAL CORD INJURY SUPPORT GROUP, THE CANCER SURVIVORSHIP SUPPORT GROUP, THE CHRONIC OBSTRUCTIVE PULMONARY DISEASE SUPPORT GROUP, A COURAGE CAPS CANCER SUPPORT GROUP, THE LOOK GOOD FEEL BETTER PROGRAM FOR CANCER SURVIVORS, A LYPHEDEMA SUPPORT GROUP, A SMOKING CESSATION SUPPORT GROUP AND A STROKE SUPPORT GROUP. THE MEDICAL CENTER ALSO PROVIDED SPACE FOR A LOCAL GRIEF GROUP AND GRIEF RESOURCE CENTER TO MEET. THE SUPPORT GROUPS ARE PROVIDED FREE OF CHARGE WITH WJ PROVIDING STAFFING, HEALTH EDUCATION MATERIALS, AND PROMOTIONAL ASSISTANCE WITH SUPPORT AIDED BY THE HOSPITAL FOUNDATION FOR REFRESHMENTS.

WEST JEFFERSON ALSO TOOK PART IN ADVANCING YOUTH INTERESTS IN HEALTH AWARENESS AND THE HEALTH PROFESSIONS WORKING CLOSELY WITH ITS AUXILIARY IN WELCOMING YOUTH VISITORS AND YOUTH VOLUNTEERS AND PROVIDING HEALTH

Part VI Supplemental Information (Continuation)

EDUCATION HANDOUTS ON DISEASE PREVENTION AND HEALTH CAREERS TO AREA HIGH SCHOOL STUDENTS.

PLASMA SCREENS ACROSS THE ORGANIZATION AT WEST JEFFERSON ARE UTILIZED TO PROMOTE MESSAGES OF HEALTH AND DISEASE PREVENTION WHICH ARE SEEN BY PATIENTS, THEIR LOVED ONES, VISITORS, AND THE PUBLIC. TOPICS INCLUDED MELANOMA, PROSTATE CANCER, SMOKING CESSATION, CARDIOVASCULAR DISEASE AWARENESS, UV SAFETY, BREAST HEALTH, AND MEN'S HEALTH. OUTDOOR ELECTRONIC BILLBOARDS ALSO AID THE HOSPITAL IN HEALTH PROMOTION AND HEALTH OBSERVANCES. THE HOSPITAL IS ALSO A SATELLITE NEWS SITE FOR A LOCAL TELEVISION STATION AND WEEKLY HEALTH EDUCATION AND DISEASE PREVENTION MESSAGES ARE OFFERED. THIS SERVICE IS PROVIDED AT NO CHARGE AND ENGAGES PHYSICIANS AND OTHER HEALTH PROFESSIONALS IN THE HEALTH AWARENESS MESSAGES. THE HOSPITAL ALSO USES A LOCAL MEDICAL MINUTE RADIO FEATURE TO DISSEMINATE HEALTH INFORMATION. HEALTHCARE PROVIDERS FREQUENTLY PROVIDE IMPORTANT MESSAGING AT THE REQUEST OF LOCAL MEDIA ON TOPICS OF INTEREST AND/OR CONCERN TO THE COMMUNITY.

PART VI, LINE 6:

WEST JEFFERSON HOLDING, LLC IS A LOUISIANA LIMITED LIABILITY COMPANY WHOSE SOLE MEMBER IS LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC). LCMC IS ALSO THE PARENT ORGANIZATION OF TOURO INFIRMARY, CHILDREN'S HOSPITAL, AND UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION.

LCMC IS A LOUISIANA NON-STOCK, NOT-FOR-PROFIT CORPORATION THAT WAS INCORPORATED IN 2009. LCMC, THE SOLE MEMBER OF CHILDREN'S HOSPITAL INC. ("CHILDREN'S") ALSO BECAME THE SOLE MEMBER OF TOURO INFIRMARY ("TOURO") IN 2009 TO CREATE A TWO-HOSPITAL MEDICAL SYSTEM PROVIDING A COMPLETE

Part VI **Supplemental Information** *(Continuation)*

CONTINUUM OF CARE FROM BIRTH TO GERIATRICS. CHILDREN'S PROVIDES COMPREHENSIVE PEDIATRIC HEALTHCARE THAT MEETS THE SPECIAL NEEDS OF CHILDREN THROUGH EXCELLENCE AND CONTINUOUS IMPROVEMENT OF PATIENT CARE, EDUCATION, AND RESEARCH. TOURO, FOUNDED IN 1852, SERVES THE GREATER NEW ORLEANS COMMUNITY AS A PREMIER, DIVERSE, MULTI-SPECIALTY HOSPITAL, CARING FOR THE SICK REGARDLESS OF RACE, COLOR, CREED, RELIGIOUS AFFILIATION, OR ABILITY TO PAY.

IN TAX YEAR 2013, FOLLOWING STATE BUDGET REDUCTIONS THAT CAUSED SEVERE CUTS TO THE LOUISIANA PUBLIC HOSPITAL SYSTEM, AND AT THE REQUEST OF STATE OFFICIALS, LCMC EMBARKED ON A COOPERATIVE ENDEAVOR WITH THE STATE OF LOUISIANA ("STATE") FOR THE PURPOSE OF CREATING AN ACADEMIC MEDICAL CENTER (1) TO SERVE THE STATE AND ITS CITIZENS AS A PREMIER SITE FOR GRADUATE MEDICAL EDUCATION AND (2) TO FULFILL THE STATE'S HISTORICAL MISSION OF ASSURING ACCESS TO SAFETY NET SERVICES FOR ALL CITIZENS OF THE STATE, INCLUDING ITS MEDICALLY INDIGENT, HIGH-RISK MEDICAID, AND STATE INMATE POPULATIONS. UNDER THIS AGREEMENT, LCMC AGREED TO ASSUME RESPONSIBILITY FOR THE MANAGEMENT AND OPERATIONS OF THE INTERIM LSU PUBLIC HOSPITAL (ILH) AND THE UNIVERSITY MEDICAL CENTER. THROUGH THIS ENDEAVOR, LCMC AND ITS AFFILIATES ARE FULFILLING THEIR MISSIONS TO ENHANCE THE HEALTH OF THE GREATER NEW ORLEANS COMMUNITY BY DELIVERING HIGH QUALITY HEALTH CARE SERVICES TO ALL PATIENTS THROUGH A COMMITMENT TO CLINICAL EXCELLENCE, EDUCATION, TECHNOLOGY, RESEARCH, AND COMMUNITY OUTREACH.

IN TAX YEAR 2015, LCMC AND WEST JEFFERSON HOLDINGS ENTERED INTO A COOPERATIVE ENDEAVOR WITH JEFFERSON PARISH HOSPITAL SERVICE DISTRICT NO. 1 TO LEASE AND OPERATE THE FACILITY KNOWN AS WEST JEFFERSON MEDICAL CENTER ("FACILITY"). THIS WAS DONE TO (1) TRANSFORM THE HEALTH CARE DELIVERY LANDSCAPE IN NEW ORLEANS THROUGH THE CREATION OF AN INTEGRATED HEALTHCARE

Part VI **Supplemental Information** *(Continuation)*

DELIVERY NETWORK, (2) ALLOW FOR AN ENHANCED INTEGRATED DELIVERY SYSTEM WELL-POSITIONED FOR THE CHALLENGES OF HEALTHCARE REFORM AND POPULATION HEALTH MANAGEMENT IN THE FUTURE, (3) ENHANCE PHYSICIAN RECRUITMENT AND ENGAGEMENT AT THE FACILITY THROUGH DEVELOPMENT OF HIGH-QUALITY, OPEN MEDICAL STAFFS WITH SIGNIFICANT COMMUNITY INVOLVEMENT, A COMMITMENT TO MEDICAL RESEARCH AND EDUCATION, THE ESTABLISHMENT OF A PHYSICIAN NETWORK THAT MAY PARTICIPATE IN CLINICAL INTEGRATION, AND A COMMITMENT TO PLURALISTIC PHYSICIAN ALIGNMENT MODELS, AND (4) ACHIEVE FOR THE FACILITY THE BENEFITS OF SCALE ACHIEVED BY A LARGER HEALTH SYSTEM BY PROVIDING FOR GREATER STANDARDIZATION AND COST EFFICIENCY, ALLOWING FOR THE ABILITY TO LEVERAGE BEST PRACTICES AND GENERATE OPERATIONAL EFFICIENCIES.

PART VI, LINE 7

FILING OF A COMMUNITY BENEFIT REPORT IS NOT REQUIEED IN THE STATE OF LOUISIANA.

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number
94-3480131

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000 Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL 200 HENRY CLAY AVENUE NEW ORLEANS, LA 70118	72-0467503	501(C)(3)	67,500.	0.			COKE SALES COMMISSIONS GO DIRECTLY TO THE LA REHAB WORK (BLIND PROGRAM).
TOURO INFIRMARY 1401 FOUCHER STREET NEW ORLEANS, LA 70115	72-0423689	501(C)(3)	67,500.	0.			COKE SALES COMMISSIONS GO DIRECTLY TO THE LA REHAB WORK (BLIND PROGRAM).

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶

3 Enter total number of other organizations listed in the line 1 table ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

Part IV **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information

PART I, LINE 2:

SINCE GRANTS WERE GIVEN TO RELATED PARTIES OF WHICH LCMC IS THE PARENT ORGANIZATION, EFFECTIVE OVERSIGHT IS MAINTAINED.

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization

LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number

94-3480131

Part I Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as, maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain **1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? **2**		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☐ Compensation committee ☒ Written employment contract ☒ Independent compensation consultant ☐ Compensation survey or study ☐ Form 990 of other organizations ☒ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment? **4a**		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan? **4b**		X
c	Participate in, or receive payment from, an equity-based compensation arrangement? **4c**		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization? **5a**		X
b	Any related organization? **5b**		X
	If "Yes" on line 5a or 5b, describe in Part III		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization? **6a**		X
b	Any related organization? **6b**		X
	If "Yes" on line 6a or 6b, describe in Part III		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III **7**		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III **8**		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? **9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JOHN HEATON, MD	(i)	0.	0.	0.	0.	0.	0.	0.
BOARD MEMBER	(ii)	558,016.	109,161.	42,000.	11,668.	8,938.	729,783.	0.
(2) GREGORY C FEIRN	(i)	978,670.	310,227.	311,885.	234,090.	27,746.	1,862,618.	0.
BOARD MEMBER, CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) SUZZANE HAGGARD	(i)	539,130.	165,283.	6,028.	13,091.	10,747.	734,279.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) RICK GUEVARA	(i)	328,779.	105,139.	12,731.	10,800.	18,703.	476,152.	0.
SR. LEGAL COUNSEL-PRN	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) PAOLO ZAMBITO	(i)	372,197.	94,330.	6,774.	10,800.	20,961.	505,062.	0.
EVP - STRATEGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) NANCY R CASSAGNE	(i)	565,860.	125,543.	2,058.	28,800.	13,495.	735,756.	0.
CEO - WEST JEFFERSON HOLDI	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) SCOTT C. LANDRY	(i)	231,844.	58,111.	2,744.	8,355.	17,184.	318,238.	0.
SVP - FACILITIES MGMT	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) CHAD COURREGE	(i)	333,388.	80,340.	3,709.	12,997.	19,408.	449,842.	0.
SVP - HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) CHRISTINE ALBERT	(i)	226,307.	52,152.	1,641.	10,757.	6,118.	296,975.	0.
VP - MARKETING & COMMUNICA	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) LISA GORE	(i)	392,893.	132,941.	6,028.	11,033.	6,497.	549,392.	0.
CHIEF CLINICAL EXCELLENCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) TANYA TOWNSEND	(i)	333,593.	80,980.	2,254.	11,083.	17,019.	444,929.	0.
CHIEF INFORMATION OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) RICHARD HELMAN	(i)	310,924.	113,264.	1,985.	10,800.	5,796.	442,769.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) CHARLES BALLAY II	(i)	336,241.	127,183.	2,050.	10,800.	16,788.	493,062.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) CLIFTON NICHOLSON-UHL	(i)	300,316.	125,134.	1,985.	10,800.	6,133.	444,368.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) EUGENIA LABADIE=BELENDEZ	(i)	295,179.	145,329.	1,875.	59,400.	5,095.	506,878.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) KIMAHN TRAN	(i)	288,321.	139,441.	1,875.	5,400.	15,303.	450,340.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information

PART I, LINE 3:

BASE COMPENSATION, INCENTIVE COMPENSATION AND ALL OTHER REPORTABLE AND NON-REPORTABLE COMPENSATION IS REVIEWED ANNUALLY BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. THE EXECUTIVE COMMITTEE IS A SUBSET OF THE BOARD OF TRUSTEES. DECISIONS MADE BY THE EXECUTIVE COMMITTEE ARE DOCUMENTED AND REPORTED IN SUMMARY TO THE FULL BOARD OF TRUSTEES. IN ADDITION TO BOARD REVIEW, THIRD-PARTY CONSULTANTS PERIODICALLY REVIEW COMPENSATION AND INCENTIVE AMOUNTS TO ENSURE MARKET REASONABLENESS AND COMPETITIVENESS. THIRD-PARTY PREPARED COMPENSATION AND INCENTIVE REVIEW IS PRESENTED TO THE EXECUTIVE COMMITTEE.

SCHEDULE K (Form 990)
Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

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Name of the organization
LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number
94-3480131

Part I Bond Issues SEE PART VI FOR COLUMN (F) CONTINUATIONS

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased Yes	(g) Defeased No	(h) On behalf of issuer Yes	(h) On behalf of issuer No	(i) Pooled financing Yes	(i) Pooled financing No
A	LOUISIANA PUBLIC FACILITIES AUTHORITY	72-0895871	546395N67	10/21/16	200000000.	REFINANCE PORTION OF INTERIM TAXAB		X	X			X
B	LOUISIANA PUBLIC FACILITIES AUTHORITY	72-0895871	546395P24	12/29/17	125000000.	REFINANCE PORTION OF INTERIM TAXAB		X	X			X
C												
D												

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired				
2	Amount of bonds legally defeased				
3	Total proceeds of issue	200,000,000.	125,000,000.		
4	Gross proceeds in reserve funds				
5	Capitalized interest from proceeds				
6	Proceeds in refunding escrows				
7	Issuance costs from proceeds		95,000.		
8	Credit enhancement from proceeds				
9	Working capital expenditures from proceeds				
10	Capital expenditures from proceeds	5,307,003.	18,512,647.		
11	Other spent proceeds	194,692,997.			
12	Other unspent proceeds		106,392,353.		
13	Year of substantial completion				

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
14	Were the bonds issued as part of a current refunding issue?	X			X				
15	Were the bonds issued as part of an advance refunding issue?		X		X				
16	Has the final allocation of proceeds been made?		X		X				
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X					

Part III Private Business Use

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X				
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X			X				

Part III Private Business Use *(Continued)*

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X			X				
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X						
c Are there any research agreements that may result in private business use of bond-financed property?		X		X				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	4.20 %		%		%		%	
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶	%		%		%		%	
6 Total of lines 4 and 5	4.20 %		%		%		%	
7 Does the bond issue meet the private security or payment test?		X		X				
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of	%		%		%		%	
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		X		X				

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X				
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?	X		X					
b Exception to rebate?		X		X				
c No rebate due?		X		X				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X				
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								

Part IV Arbitrage *(Continued)*

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X				
7 Has the organization established written procedures to monitor the requirements of section 148?		X		X				

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X					

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K See instructions

SCHEDULE K, PART I, BOND ISSUES:
(A) ISSUER NAME: LOUISIANA PUBLIC FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
REFINANCE PORTION OF INTERIM TAXABLE DEBT AND FINANCE NEW CAPITAL EXPENDITU

(A) ISSUER NAME: LOUISIANA PUBLIC FACILITIES AUTHORITY
(F) DESCRIPTION OF PURPOSE:
REFINANCE PORTION OF INTERIM TAXABLE DEBT AND FINANCE NEW CAPITAL EXPENDITU

SCHEDULE K, PART II, LINE 11, COLUMN A
OTHER SPENT PROCEEDS REPRESENT AMOUNTS PAID TO REFUND THE SERIES 2015A TAXABLE BONDS AND REFINANCE AMOUNTS AS TAX-EXEMPT.

SCHEDULE K, PART II, LINE 11 COLUMN B
THE SERIES 2017 DEBT WAS ISSUED TO FINANCE A PORTION OF THE ACQUISITION COSTS OF AN EXPANSION PROJECT OF CHILDREN'S HOSPITAL, A WHOLLY-OWNED SUBSIDIARY OF LCMC. WHILE THE DEBT IS REPORTED ON THE BOOKS OF LCMC, ALL UNSPENT PROCEEDS ARE RECORDED AND REPORTED WITHIN THE FINANCIAL STATEMENTS OF CHILDREN'S HOSPITAL.

SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions With Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open To Public Inspection

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number: 94-3480131

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	(d) Corrected? No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	(d) From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	(g) No	(h) Approved by board or committee? Yes	(h) No	(i) Written agreement? Yes	(i) No
Total					▶ $							

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
ALLAN BISSINGER	LCMC BOARD MEMBER	382,392.	TELECOMMUNI		X

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: ALLAN BISSINGER

(D) DESCRIPTION OF TRANSACTION: TELECOMMUNICATION SERVICES

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

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2017

Open To Public Inspection

Name of the organization
LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number
94-3480131

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded				
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (VARIOUS ASSET)	X	1	6,667,000.	COST
26	Other ▶ ( )				
27	Other ▶ ( )				
28	Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement — 29

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

IN NOVEMBER 2014, WEST JEFFERSON HOLDINGS, LLC (THE COMPANY) WAS FORMED PURSUANT TO AN OPERATING AGREEMENT WITH LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC) WITH LCMC BEING THE SOLE MEMBER OF THE COMPANY. THE COMPANY WAS FORMED FOR THE PURPOSE OF OPERATING ASSETS LEASED TO IT BY JEFFERSON PARISH HOSPITAL SERVICE DISTRICT NO. 1, PARISH OF JEFFERSON, STATE OF LOUISIANA, D/B/A WEST JEFFERSON MEDICAL CENTER (THE DISTRICT UNDER THE TERMS OF A COOPERATIVE ENDEAVOR AGREEMENT (CEA) AND A MASTER HOSPITAL LEASE. THE COMPANY BEGAN OPERATING THE ASSETS LEASED TO IT BY THE DISTRICT EFFECTIVE OCTOBER 1, 2015.

THE DISTRICT ASSIGNED THE BUSINESS, CONTROLS AND OPERATION OF THE HOSPITAL FACILITIES (THE FACILITIES) TO THE COMPANY, INCLUDING ALL RIGHT, TITLE AND INTEREST OF THE DISTRICT IN ALL ASSETS, PROPERTIES, CONTRACTS AND BUSINESSES USED OR HELD FOR USE IN, OR OTHERWISE CONSTITUTING OR RELATING TO, THE OPERATING OF THE FACILITIES. THE VALUE OF THE ASSETS LESS ANY LIABILITIES RECORDED WAS $7,192,939, AND WAS RECORDED AS A NON-CASH CONTRIBUTION IN THE 2015 FINANCIAL STATEMENTS. AS PART OF THAT CONTRIBUTION, A LIABILITY FOR POTENTIAL PAYMENTS UNDER ESTABLISHED PERFORMANCE CONSIDERATION WAS RECORDED.

THE PERFORMANCE CONSIDERATION IS TO BE PAID TO THE DISTRICT FOR FORESEEABLE STEADY FINANCIAL PERFORMANCE OF THE HOSPITAL BUSINESS, WITH PAYMENT OF $6,667,000 PER YEAR FOR EACH OF THE FIRST THREE YEARS OF THE TERM WITH THE PAYMENT DUE NO LATER THAN 90 DAYS FOLLOWING THE LAST DAY OF SUCH PERFORMANCE YEAR. THESE AMOUNTS ARE RECORDED ON THE CONSOLIDATED BALANCE SHEETS WITH $6,667,000 CLASSIFIED AS CURRENT

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

WITHIN OTHER CURRENT LIABILITIES. THE SYSTEM'S PAYMENT MAY BE REDUCED SHOULD THE OPERATING EBIDA, AS DEFINED, OF WEST JEFFERSON BE LESS THAN 7.5% OF THE PERFORMANCE CONSIDERATION FOR THAT PERFORMANCE YEAR. IN THAT EVENT, THE PERFORMANCE CONSIDERATION MAY BE OFFSET, AT THE DISCRETION OF WEST JEFFERSON, BY THE INDIGENT COSTS FOR SUCH PERFORMANCE YEAR, UP TO A MAXIMUM OFFSET OF $20,000,000 IN THE AGGREGATE FOR THE FIRST THREE YEARS OF THE TERM OF THE WJ CEA.

WEST JEFFERSON CONCLUDED THAT IT HAD NOT MET THE FINANCIAL PERFORMANCE REQUIREMENT AS OUTLINED ABOVE FOR THE PERFORMANCE YEAR ENDING DECEMBER 31, 2017. AS A RESULT, $6,667,000 OF THE ACCRUED PERFORMANCE CONSIDERATION HAS BEEN RECOGNIZED WITHIN OTHER NON-OPERATING REVENUES.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number: 94-3480131

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

NEW ORLEANS AREA CONSITENT WITH ITS OPERATION OF WEST JEFFERSON MEDICAL CENTER AND THE CHARITABLE MISSION OF THE LCMC AFFILIATES. LCMC PROVIDES SUPPORT AND MANAGEMENT SERVICES TO THE SYSTEM ENTITIES SO THAT THE ENTITIES IN TURN CAN FOCUS THEIR EFFORTS ON CARRYING OUT THEIR EXEMPT PURPOSES.

PART III, LINE 1

THE PRIMARY PURPOSE OF LCMC IS TO CREATE, MAINTAIN, AND GROW HEALTH CARE SERVICES IN THE GREATER NEW ORLEANS AREA CONSITENT WITH ITS OPERATION OF WEST JEFFERSON MEDICAL CENTER AND THE CHARITABLE MISSION OF THE LCMC AFFILIATES. LCMC PROVIDES SUPPORT AND MANAGEMENT SERVICES TO THE SYSTEM ENTITIES SO THAT THE ENTITIES IN TURN CAN FOCUS THEIR EFFORTS ON CARRYING OUT THEIR EXEMPT PURPOSES.

TO THAT END, THE EXECUTIVE MANAGEMENT OF THE SYSTEM AND THEIR SUPPORT STAFF AND SYSTEMS ARE CENTRALIZED AT LCMC. THE REVENUE OF LCMC IS DERIVED FROM PROVIDING PATIENT SERVICES AT WEST JEFFERSON MEDICAL CENTER AND FROM MANAGEMENT FEES RECEIVED FROM THE SYSTEM ENTITIES. CHILDREN'S HOSPITAL AND ITS SUBSIDIARIES, TOURO INFIRMARY AND ITS SUBSIDIARIES, UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION (UMCMC), AND WEST JEFFERSON HOLDINGS, LLC AND ITS SUBSIDIARIES ARE MEMBERS OF THE SYSTEM (LCMC). WHILE CHILDREN'S, TOURO, AND UMCMC ARE TAX-EXEMPT ORGANIZATIONS, SOME OF THE AFFILIATES AND/OR SUBSIDIARIES OF CHILDREN'S AND TOURO ARE FOR-PROFIT ENTITIES. ANY SERVICES PROVIDED TO SUCH ENTITIES WILL BE AT THE EXPRESS DIRECTION AND FOR THE BENEFIT OF

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number: 94-3480131

CHILDREN'S AND TOURO.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE SYSTEM PARENT WITH RESERVE POWERS TO BE EXERCISED TO PROMOTE THE BEST INTERESTS OF THE SYSTEM AND ITS AFFILIATES. ALL CORPORATE POWERS OF THE SYSTEM ARE VESTED IN THE BOARD OF TRUSTEES OF LCMC. CHILDREN'S PROVIDES COMPREHENSIVE PEDIATRIC HEALTHCARE THAT MEETS THE SPECIAL NEEDS OF CHILDREN THROUGH EXCELLENCE AND CONTINUOUS IMPROVEMENT OF PATIENT CARE, EDUCATION, AND RESEARCH. TOURO, FORMED IN 1852, SERVES THE GREATER NEW ORLEANS COMMUNITY AS A PREMIER, DIVERSE, MULTI-SPECIALTY HOSPITAL, CARING FOR THE SICK REGARDLESS OF RACE, COLOR, CREED, RELIGIOUS AFFILIATION, OR ABILITY TO PAY. UMCMC OPERATES UNIVERSITY MEDICAL CENTER IN NEW ORLEANS (UMC). UMCMC IS A PROVIDER OF CHARITY CARE FOR THE UNINSURED AND PLAYS A VITAL ROLE AS A STATEWIDE REFERRAL CENTER FOR PATIENTS IN NEED OF TERTIARY CARE. UMCMC ALSO PROVIDES MEDICAL AND ALLIED HEALTH TRAINING THROUGH ITS AFFILIATION WITH ACADEMIC INSTITUTIONS TO STRENGTHEN AND ENHANCE OPPORTUNITIES TO ACHIEVE THE STATE'S MEDICAL EDUCATION, CLINICAL CARE,AND RESEARCH GOALS.

IN TAX YEAR 2017, LCMC AND ITS AFFILIATES PROVIDED TOTAL COMMUNITY BENEFIT EXPENSE OF $708.1 MILLION. THIS AMOUNT REPRESENTED 47 PERCENT OF THE AFFILIATES COMBINED TOTAL EXPENSE. LCMC AND ITS AFFILIATES PROVIDE SERVICES TO MANY LOW-INCOME RESIDENTS OF THE GREATER NEW ORELANS AREA. IN 2017, $461.3 MILLION IN EXPENSE 31 PERCENT OF THE AFFILIATES COMBINED TOTAL EXPENSE) WAS INCURRED IN PROVIDING SERVICES FOR MEDICAID RECIPIENTS AND IN PROVIDING FINANCIAL ASSISTANCE. TOURO

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER
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AND CHILDREN'S AND OTHER HEALTH CARE PROVIDERS IN LOUISIANA HAVE COLLABORATED WITH THE STATE AND UNITS OF LOCAL GOVERNMENT IN LOUISIANA, TO MORE FULLY FUND THE MEDICAID PROGRAM AND ENSURE THE AVAILABILITY OF QUALITY HEALTHCARE SERVICES FOR THE LOW INCOME AND NEEDY RESIDENTS IN THE COMMUNITY POPULATION. THE PROVISION FOR THIS CHARITY CARE DIRECTLY TO LOW INCOME AND NEEDY PATIENTS WILL RESULT IN THE ALLEVIATION OF THE EXPENSE OF PUBLIC FUNDS THE GOVERNMENTAL ENTITIES PREVIOUSLY EXPENDED ON SUCH CARE, THEREBY ALLOWING THE GOVERNMENTAL ENTITIES TO INCREASE SUPPORT FOR THE STATE MEDICAID PROGRAM UP TO THE FEDERAL MEDICAID UPPER PAYMENT LIMITS (UPL). EACH STATE'S METHODOLOGY MUST COMPLY WITH ITS STATE PLAN AND BE APPROVED BY THE CENTERS FOR MEDICARE & MEDICAID SERVICES (CMS). FEDERAL MATCHING FUNDS ARE NOT AVAILABLE FOR MEDICAID PAYMENTS THAT EXCEED UPLS. IN TAX YEAR 2017, TOURO AND CHILDREN'S RECEIVED UPL PAYMENTS OF APPROXIMATELY $47.0 MILLION AND $97.3 MILLION RESPECTIVELY, WHICH ARE INCLUDED IN DIRECT OFFSETTING REVENUE ON PART I, LINE 7B IN SCHEDULE H F THE RESPECTIVE HOSPITAL'S 990S. IN TAX YEAR 2017, WEST JEFFERSON INCLUDED APPROXIMATELY $11.7 MILLION OF ITS UPL RECEIPTS AS DIRECT OFFSETTING REVENUE ON PART I, LINE 7B IN SCHEDULE H OF THE RESPECTIVE 990.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990S ARE PREPARED AND REVIEWED IN DETAIL BY THE ORGANIZATION'S CONTROLLER AND THE RESPECTIVE ACCOUNTING STAFF. THE CFO/SENIOR VICE-PRESIDENT REVIEWS THE 990 IN FINAL DRAFT FORMAT, INCLUDING SUPPORTING WORK PAPERS AND RECONCILIATIONS. THE CFO THEN REVIEWS THE COMPLETED 990 WITH THE ORGANIZATIONS'S CEO , CHAIRPERSON OF THE BOARD OF TRUSTEES AND CHAIRPERSON OF THE FINANCE/AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. THE 990S ARE THEN DISTRIBUTED TO THE FULL BOARD FOR REVIEW AND COMMENT.

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER

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FORM 990, PART VI, SECTION B, LINE 12C:

AT THE TIME OF HIRE, EACH EMPLOYEE REVIEWS THE CONFLICT OF INTEREST FORM, HAS AN OPPORTUNITY TO ASK QUESTIONS ABOUT THE POLICY, AND SIGNS A DOCUMENT STATING THAT THEY HAVE REVIEWED AND UNDERSTAND THE POLICY. THIS IS A PART OF THE EMPLOYEE'S PERMANENT RECORD, AND APPLIES TO ALL EMPLOYEES. SENIOR MANAGEMENT (DIRECTORS, VICE PRESIDENTS, CEO) AND MEMBERS OF THE BOARD OF DIRECTORS ARE REQUIRED TO REVIEW AND SIGN A CONFLICT OF INTEREST FORM ON AN ANNUAL BASIS.

FORM 990, PART VI, SECTION B, LINE 15:

THE CORPORATION RELIES ON COMPARABLE DATA FROM UNRELATED ENTITIES TO DETERMINE THE AMOUNT OF COMPENSATION FOR ITS EXECUTIVES, AND DOCUMENTATION IS MAINTAINED REGARDING THE DETERMINATION OF THESE AMOUNTS. THE FINAL DECISION REGARDING THE AMOUNT OF COMPENSATION IS SUBJECT TO APPROVAL BY THE LCMC EXECUTIVE COMMITTEE.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

PURCHASED SERVICES:

PROGRAM SERVICE EXPENSES	16,195,891.
MANAGEMENT AND GENERAL EXPENSES	11,337,999.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	27,533,890.

PURCHASED MEDICAL SERVICES:

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER
Employer identification number: 94-3480131

PROGRAM SERVICE EXPENSES	9,400,328.
MANAGEMENT AND GENERAL EXPENSES	26,423.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	9,426,751.

OTHER CONTRACTUAL SERVICES:

PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	13,762,777.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	13,762,777.

DUES & MEMBERSHIPS:

PROGRAM SERVICE EXPENSES	147,563.
MANAGEMENT AND GENERAL EXPENSES	268,876.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	416,439.

CONTRACT LABOR:

PROGRAM SERVICE EXPENSES	2,621,551.
MANAGEMENT AND GENERAL EXPENSES	260,919.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	2,882,470.

OTHER CONTRACTUAL SERVICES:

PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	1,180,363.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,180,363.

Name of the organization: LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number: 94-3480131

RECRUITMENT FEES:

PROGRAM SERVICE EXPENSES	663.
MANAGEMENT AND GENERAL EXPENSES	36,378.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	37,041.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	55,239,731.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

EARNINGS FROM EQUITY INVESTMENTS IN RELATED TAX-EXEMPT HOSPITALS	128,663,473.

FORM 990, PART XIII, LINE 2C

THE ORGANIZATION DID NOT CHANGE EITHER ITS OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE TAX YEAR.

SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization

LOUISIANA CHILDREN'S MEDICAL CENTER

Employer identification number

94-3480131

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
WEST JEFFERSON HOLDINGS, LLC - 47-2667968 1101 MEDICAL CENTER BLVD MARRERO, LA 70072	FULL-SERVICE COMMUNITY HOSPITAL	LOUISIANA			LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC)

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No
CHILDREN'S HOSPITAL - 72-0467503 200 HENRY CLAY AVENUE NEW ORLEANS, LA 70118	PEDIATRIC HOSPITAL	LOUISIANA	501(C)(3)	LINE 3	LCMC	X	
TOURO INFIRMARY - 72-0423659 1401 FOUCHER STREET NEW ORLEANS, LA 70115	FULL-SERVICE COMMUNITY HOSPITAL	LOUISIANA	501(C)(3)	LINE 3	LCMC	X	
UNIVERSITY MEDICAL CENTER MANAGEMENT - 25-1925187, 2021 PERDIDO STREET, NEW ORLEANS, LA 70112	FULL-SERVICE COMMUNITY & TEACHING HOSPITAL	LOUISIANA	501(C)(3)	LINE 3	LCMC	X	
NEW ORLEANS PHYSICIAN SERVICES 1101 MEDICAL CENTER BLVD MARRERO, LA 70072	PHYSICIAN PRACTICES	LOUISIANA	501(C)(3)	LINE 3	WJMC	X	

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
COMMUNITY SERVICES COLLABORATIVE - 36-4819943, 1101 MEDICAL CENTER BLVD, MARRERO, LA 70072	MEDICAL COLLABORATION	LA		RELATED				X	N/A		X	50.00%
GULF SOUTH QUALITY NETWORK - NEW ORLEANS, LLC - 90-0911137, 3501 NORTH CAUSEWAY BLVD, STE 710,	PHYSICIAN NETWORK	LA		RELATED	-73,994.			X	N/A		X	12.50%
CRESCENT CITY RESEARCH CONSORTIUM, LLC - 38-3880814, 1111 MEDICAL CENTER BLVD, STE N-701, MARRERO, LA 70072	MEDICAL RESEARCH	LA	LCMC	RELATED	-45,881.	62,898.		X	N/A		X	50.00%
WEST JEFFERSON INDUSTRIAL MEDICINE, LLC - 27-1015093, 107 WALL BOULEVARD, STE A, GRETNA, LA 70056	OCCUPATIONAL HEALTH PROVIDER	LA		RELATED	36,829.	1,240,452.		X	N/A		X	50.00%

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity? Yes	(i) No

SEE PART VII FOR CONTINUATIONS

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) Disproportionate allocations? No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) General or managing partner? No	(k) Percentage ownership
WEST JEFFERSON CT SCAN, LLC - 20-0405536, 1111 MEDICAL CENTER BLVD, STE N-406, MARRERO, LA 70072	DIAGNOSTIC IMAGING	LA		RELATED	9,647.	60,225.		X	N/A		X	50.00%
WEST JEFFERSON MRI, LLC - 72-1502747, 1101 MEDICAL CENTER BLVD, STE N-201, MARRERO, LA 70072	DIAGNOSTIC IMAGING	LA		RELATED	631,540.	73,233.		X	N/A		X	50.00%

Part V **Continuation of Transactions With Related Organizations** (Schedule R (Form 990), Part V, line 2)

	(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)	TOURO INFIRMARY	S	5,066,216.	COST
(8)	UNIVERISTY MEDICAL CENTER MANAGEMENT CORPORATION	R	188,000,000.	COST
(9)	UNIVERISTY MEDICAL CENTER MANAGEMENT CORPORATION	S	71,000,000.	COST
(10)	CHILDREN'S HOSPITAL	R	126,000,000.	COST
(11)	CHILDREN'S HOSPITAL	S	302,283,846.	COST
(12)				
(13)				
(14)				
(15)				
(16)				
(17)				
(18)				
(19)				
(20)				
(21)				
(22)				
(23)				
(24)				

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec 501(c)(3) orgs? Yes	(e) No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) NO	(k) Percentage ownership

Part V **Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
b Gift, grant, or capital contribution to related organization(s)	1b	X	
c Gift, grant, or capital contribution from related organization(s)	1c		X
d Loans or loan guarantees to or for related organization(s)	1d	X	
e Loans or loan guarantees by related organization(s)	1e		X
f Dividends from related organization(s)	1f		X
g Sale of assets to related organization(s)	1g		X
h Purchase of assets from related organization(s)	1h		X
i Exchange of assets with related organization(s)	1i		X
j Lease of facilities, equipment, or other assets to related organization(s)	1j		X
k Lease of facilities, equipment, or other assets from related organization(s)	1k		X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X	
o Sharing of paid employees with related organization(s)	1o	X	
p Reimbursement paid to related organization(s) for expenses	1p		X
q Reimbursement paid by related organization(s) for expenses	1q	X	
r Other transfer of cash or property to related organization(s)	1r	X	
s Other transfer of cash or property from related organization(s)	1s	X	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) CHILDREN'S HOSPITAL	L	23,446,267.	COST
(2) TOURO INFIRMARY	L	25,652,922.	COST
(3) UNIVERISTY MEDICAL CENTER MANAGEMENT CORPORATION	L	35,965,699.	COST
(4) CHILDREN'S HOSPITAL	O	3,730,153.	COST
(5) TOURO INFIRMARY	O	10,577,898.	COST
(6) UNIVERISTY MEDICAL CENTER MANAGEMENT CORPORATION	O	1,056,252.	COST

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R See instructions.

PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

GULF SOUTH QUALITY NETWORK - NEW ORLEANS, LLC

EIN: 90-0911137

3501 NORTH CAUSEWAY BLVD, STE 710

METAIRIE, LA 70002