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Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2017

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

Information about Form 990 and its instructions is at [www.irs.gov/form990](#)

Department of the Treasury
Internal Revenue Service

Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2017

Open to Public Inspection

A For the 2017 calendar year, or tax year beginning 01-01-2017 , and ending 12-31-2017

B Check if applicable

☒ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization

CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

% TOM BREMS

Doing business as

Number and street (or P O box if mail is not delivered to street address)

3375 Northeast Expressway

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

Atlanta, GA 30341

F Name and address of principal officer

DONNA HYLAND

1600 Tullie Circle

Atlanta, GA 30329

H(a) Is this a group return for subordinates?

☒ Yes ☐ No

H(b) Are all subordinates included?

☒ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

5857

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) () ◀(insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶

www.choa.org

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation

M State of legal domicile

Part I Summary

1 Briefly describe the organization's mission or most significant activities

TO MAKE KIDS BETTER TODAY AND HEALTHIER TOMORROW

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)

80

4 Number of independent voting members of the governing body (Part VI, line 1b)

68

5 Total number of individuals employed in calendar year 2017 (Part V, line 2a)

12,757

6 Total number of volunteers (estimate if necessary)

9,545

7a Total unrelated business revenue from Part VIII, column (C), line 12

0

7b Net unrelated business taxable income from Form 990-T, line 34

0

8 Contributions and grants (Part VIII, line 1h)

94,771,344

9 Program service revenue (Part VIII, line 2g)

1,478,411,439

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

5,888,140

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

18,071,287

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

1,597,142,210

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

2,659,765

14 Benefits paid to or for members (Part IX, column (A), line 4)

0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

837,093,090

16a Professional fundraising fees (Part IX, column (A), line 11e)

0

b Total fundraising expenses (Part IX, column (D), line 25) ▶

13,487,438

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

522,722,621

18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)

1,362,475,476

19 Revenue less expenses Subtract line 18 from line 12

234,666,734

20 Total assets (Part X, line 16)

3,685,556,565

21 Total liabilities (Part X, line 26)

675,900,087

22 Net assets or fund balances Subtract line 21 from line 20

3,009,656,478

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer

2018-11-06

Date

RUTH FOWLER CFO

Type or print name and title

Print/Type preparer's name

AERRIAL ORR

Preparer's signature

AERRIAL ORR

Date

Check ☐ if self-employed

PTIN

P01598400

Firm's name

▶ ERNST & YOUNG US LLP

Firm's EIN

Firm's address

▶ 55 IVAN ALLEN BLVD SUITE 1000

Phone no

(404) 874-8300

ATLANTA, GA 30308

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2017)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission

TO MAKE KIDS BETTER TODAY AND HEALTHIER TOMORROW

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 1,208,459,037 including grants of \$ 4,325,080) (Revenue \$ 1,580,988,242)
See Additional Data

4b (Code) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ► 1,208,459,037

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19 Yes	

Part IV Checklist of Required Schedules (continued)

	Yes	No	
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28a		No
	28b	Yes	
	28c		No
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	220	
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	21	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	12,757	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	1	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter		
a	Initiation fees and capital contributions included on Part VIII, line 12		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI. ☒**Section A. Governing Body and Management**

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	Yes	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	Yes	
8b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	Yes	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	Yes	
13	Did the organization have a written whistleblower policy?	Yes	
14	Did the organization have a written document retention and destruction policy?	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official.	Yes	
15b	Other officers or key employees of the organization.	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	Yes	
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	Yes	

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed: **AK, CA, CO, DC, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, ND, OH, OK, OR, RI, SC, TN, UT, WA, WV, WI**

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records.
TOM BREMS 3375 NORTHEAST EXPRESSWAY ATLANTA, GA 30341 (404) 785-7944

Check if Schedule O contains a response or note to any line in this Part VII ☒

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

[illegible]

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 837

Section B. Independent Contractors

(A) Name and business address	(B) Description of services	(C) Compensation
EMORY UNIVERSITY, 201 DOWMAN DRIVE ATLANTA, GA 30322	HEALTHCARE SVCS	113,030,997
BRASFIELD GORRIE LLC, PO BOX 11407 BIRMINGHAM, AL 352460351	CONTRACTING SVCS	73,301,897
MORRIS DICKSON CO LLC, PO BOX 51367 SHREVEPORT, LA 711351367	PHARMACY DISTRIB	40,125,520
PEDIATRIC EMERGENCY MEDICINE associ, 2247 SALIENT ROAD MARIETTA, GA 300641360	EMERGENCY SERVICES	17,656,467
CVS CAREMARK LLC, PO BOX 840336 DALLAS, TX 752840336	PRESCRIPTION SVCS	14,832,762

Form 990 (2017)

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns . . .	1a				
	b Membership dues . . .	1b				
	c Fundraising events . . .	1c	3,014,848			
	d Related organizations	1d				
	e Government grants (contributions)	1e	10,102,976			
	f All other contributions, gifts, grants, and similar amounts not included above	1f	70,414,225			
	g Noncash contributions included in lines 1a-1f \$		1,083,597			
	h Total. Add lines 1a-1f		83,532,049			
Program Service Revenue		Business Code				
	2a NET PATIENT SERVICE REV	622310	1,500,736,693	1,500,736,693	0	0
	b GRADUATE MEDICAL FUNDING	622310	16,262,070	16,262,070	0	0
	c STATE NEONATE INCOME	622310	4,186,666	4,186,666	0	0
	d MANAGEMENT SERVICE FEE	622310	43,435,923	43,435,923	0	0
	e TUITION INCOME	622310	888,374	888,374	0	0
	f All other program service revenue					
	g Total. Add lines 2a-2f		1,565,509,726			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		7,071,459			7,071,459
	4 Income from investment of tax-exempt bond proceeds		0			
	5 Royalties		0			
	6a Gross rents	(i) Real (ii) Personal				
		3,576,254				
	b Less rental expenses	2,732,661				
	c Rental income or (loss)	843,593 0				
	d Net rental income or (loss)		843,593			843,593
	7a Gross amount from sales of assets other than inventory	(i) Securities (ii) Other				
		16,021,260 1,018,979				
	b Less cost or other basis and sales expenses	3,916,844 3,297,713				
	c Gain or (loss)	12,104,416 -2,278,734				
	d Net gain or (loss)		9,825,682			9,825,682
	8a Gross income from fundraising events (not including \$ 3,014,848 of contributions reported on line 1c) See Part IV, line 18	a 11,188,264				
	b Less direct expenses	b 2,440,348				
	c Net income or (loss) from fundraising events		8,747,916			8,747,916
	9a Gross income from gaming activities See Part IV, line 19	a 124,891				
	b Less direct expenses	b 62,712				
c Net income or (loss) from gaming activities		62,179			62,179	
10a Gross sales of inventory, less returns and allowances	a 0					
b Less cost of goods sold	b 0					
c Net income or (loss) from sales of inventory		0				
Miscellaneous Revenue		Business Code				
11a MEANINGFUL USE	900099	2,818,856	2,818,856	0	0	
b GIFT SHOPS	900099	2,058,053	2,058,053	0	0	
c PARKING	900099	1,383,143	1,383,143	0	0	
d All other revenue		9,218,464	9,218,464	0	0	
e Total. Add lines 11a-11d		15,478,516				
12 Total revenue. See Instructions		1,691,071,120	1,580,988,242	0	26,550,829	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	4,302,780	4,302,780		
2 Grants and other assistance to domestic individuals. See Part IV, line 22.	22,300	22,300		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	0	0		
4 Benefits paid to or for members.	0	0		
5 Compensation of current officers, directors, trustees, and key employees.	1,758,746	1,097,841	586,811	74,094
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0	0	0	0
7 Other salaries and wages.	717,276,144	596,532,901	114,834,899	5,908,344
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	34,931,076	29,276,787	5,654,289	0
9 Other employee benefits.	85,376,305	70,338,498	13,584,625	1,453,182
10 Payroll taxes.	44,948,630	37,672,801	7,275,829	0
11 Fees for services (non-employees):				
a Management.	0			0
b Legal.	1,209,196	326,104	883,092	0
c Accounting.	421,521	0	421,521	0
d Lobbying.	0	0	0	0
e Professional fundraising services. See Part IV, line 17.	0			0
f Investment management fees.	0	0	0	0
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	13,940,514	12,622,585	1,214,901	103,028
12 Advertising and promotion.	12,241,798	6,046,410	6,108,353	87,035
13 Office expenses.	12,448,865	8,390,359	3,335,791	722,715
14 Information technology.	23,923,187	20,092,992	3,828,630	1,565
15 Royalties.	0	0	0	0
16 Occupancy.	25,610,493	19,356,275	6,248,785	5,433
17 Travel.	2,653,070	1,400,498	1,104,539	148,033
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.	0	0	0	0
19 Conferences, conventions, and meetings.	6,164,356	3,417,516	2,578,629	168,211
20 Interest.	20,823,617	22,714	20,800,903	0
21 Payments to affiliates.	0	0	0	0
22 Depreciation, depletion, and amortization.	62,740,379	43,709,521	19,030,858	
23 Insurance.	7,543,662	5,221,262	2,322,400	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	173,279,370	172,307,545	971,767	58
b PURCHASED SVCS-MEDICAL	43,842,105	43,842,105	0	0
c BAD DEBT EXPENSE	23,196,559	23,196,559	0	0
d PURCHASED SVCS-NON MED	28,370,592	24,080,854	0	4,289,738
e All other expenses	90,111,580	85,181,830	4,403,748	526,002
25 Total functional expenses. Add lines 1 through 24e.	1,437,136,845	1,208,459,037	215,190,370	13,487,438
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		77,319,733	1	118,462,617
	2	Savings and temporary cash investments		0	2	0
	3	Pledges and grants receivable, net		42,334,959	3	36,450,603
	4	Accounts receivable, net		174,759,292	4	199,003,899
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		0	7	0
	8	Inventories for sale or use		20,737,174	8	23,809,410
	9	Prepaid expenses and deferred charges		13,019,227	9	12,510,631
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.	10a 1,494,319,255			
	b	Less: accumulated depreciation	10b 718,504,211	619,548,608	10c	775,815,044
	11	Investments—publicly traded securities		143,045,222	11	245,820,128
	12	Investments—other securities. See Part IV, line 11		140,794,286	12	155,598,528
	13	Investments—program-related. See Part IV, line 11		0	13	0
	14	Intangible assets		0	14	0
	15	Other assets. See Part IV, line 11		2,453,998,064	15	2,463,068,823
16	Total assets. Add lines 1 through 15 (must equal line 34)		3,685,556,565	16	4,030,539,683	
Liabilities	17	Accounts payable and accrued expenses		195,719,966	17	226,744,097
	18	Grants payable		7,556,469	18	0
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		472,623,652	25	668,297,477
	26	Total liabilities. Add lines 17 through 25		675,900,087	26	895,041,574
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		2,512,460,158	27	2,591,018,681
	28	Temporarily restricted net assets		301,267,775	28	327,858,434
	29	Permanently restricted net assets		195,928,545	29	216,620,994
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		3,009,656,478	33	3,135,498,109
34	Total liabilities and net assets/fund balances		3,685,556,565	34	4,030,539,683	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,691,071,120
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,437,136,845
3	Revenue less expenses Subtract line 2 from line 1	3	253,934,275
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,009,656,478
5	Net unrealized gains (losses) on investments	5	53,542,551
6	Donated services and use of facilities	6	0
7	Investment expenses	7	0
8	Prior period adjustments	8	0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-181,635,195
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3,135,498,109

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:
Software Version:
EIN: 90-0779996
Name: CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Form 990 (2017)

Form 990, Part III, Line 4a:

THE CHILDRENS HEALTHCARE OF ATLANTA FOUNDATION, INC WAS ESTABLISHED IN 2008 AND WORKS TO ENGAGE THE COMMUNITY THROUGH PHILANTHROPY AND VOLUNTEERISM IN SUPPORT OF THE MISSION AND VISION OF CHILDRENS HEALTHCARE OF ATLANTA IN 2017, THE FOUNDATION HAD 77 PAID STAFF AND 9,545 VOLUNTEERS CHILDRENS AT EGGLESTON AND CHILDRENS AT SCOTTISH RITE ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES THEY SERVE THROUGH STRATEGIC PLANNING PROCESSES COMPLETED FOR THE CHILDRENS HEALTHCARE OF ATLANTA SYSTEM AS PART OF A 10-YEAR PLAN LAUNCHED IN 2007, CHILDRENS IS FOCUSING ON CLINICAL, RESEARCH, TEACHING AND WELLNESS IN ADDITION, IN FEBRUARY 2006, A MANAGEMENT AGREEMENT WAS SIGNED FOR CHILDREN'S AT HUGHES SPALDING, OWNED BY GRADY HEALTH SYSTEM, TO BE OPERATED BY HSOC INC -AN AFFILIATE OF CHILDREN'S THE MISSION OF CHILDRENS AT HUGHES SPALDING IS TO MAKE KIDS BETTER TODAY AND HEALTHIER TOMORROW CHILDREN'S BROKE GROUND ON A NEW FOUR-STORY FACILITY FOR CHILDREN'S AT HUGHES SPALDING IN AUGUST 2008 THIS NEW FACILITY OPENED IN FALL 2009 AND HOUSES CHILD-FRIENDLY INPATIENT BEDS, AN ENHANCED EMERGENCY DEPARTMENT AND SPECIALTY CLINICS FOR SICKLE CELL DISEASE, ASTHMA, PRIMARY CARE AND CHILD PROTECTION SERVICES IN 2017, THE THREE HOSPITALS OPERATED BY CHILDREN'S HEALTHCARE OF ATLANTA, INC PROVIDED 638 LICENSED BEDS AND MANAGED 1,028,551 PATIENT VISITS, 391,808 UNIQUE PATIENTS, 27,196 HOSPITAL ADMISSIONS, 165,837 INPATIENT DAYS, 993,851 OUTPATIENT VISITS, 42,781 SURGICAL PROCEDURES (INPATIENT AND OUTPATIENT), 233,184 EMERGENCY DEPARTMENT VISITS, 158,280 URGENT CARE CENTER VISITS AND 47,641 PRIMARY CARE VISITS CHILDRENS ALSO MANAGED 76,070 CALLS FROM PARENTS ACROSS GEORGIA TO THE CHILDRENS NURSE ADVICE LINE MARCUS AUTISM CENTER IS A NOT-FOR-PROFIT ORGANIZATION WITH A MISSION TO PROVIDE INFORMATION, SERVICES AND PROGRAMS TO CHILDREN WITH AUTISM SPECTRUM DISORDER, THEIR FAMILIES AND THOSE WHO LIVE AND WORK WITH THEM MARCUS AUTISM CENTER OFFERS INTEGRATED ADVANCED CLINICAL, BEHAVIORAL, EDUCATIONAL AND FAMILY SUPPORT SERVICES THROUGH A SINGLE ORGANIZATION TO REDUCE THE STRESS FOR FAMILIES THAT USE OUR SERVICES MARCUS AUTISM CENTER HAD ITS BEGINNINGS AS THE MARCUS DEVELOPMENTAL RESOURCE CENTER AT EMORY UNIVERSITY IN 1991 SINCE THEN, WITH THE HELP OF COMMUNITY SUPPORT, MARCUS AUTISM CENTER HAS TREATED MORE THAN 40,000 CHILDREN IN 2017, THEY TREATED NEARLY 4,000 INDIVIDUAL PATIENTS AND DIRECTLY IMPACTED 5,000 CHILDREN IN GEORGIA AND BEYOND THROUGH CLINICAL CARE, RESEARCH OR COMMUNITY OUTREACH THROUGH GENEROUS DONATIONS MARCUS AUTISM CENTER HAS BECOME A NATIONALLY RECOGNIZED CENTER FOR EXCELLENCE FOR THE PROVISION OF COORDINATED AND COMPREHENSIVE SERVICES FOR CHILDREN WITH AUTISM SPECTRUM DISORDER SINCE INCEPTION, MARCUS AUTISM CENTER HAS PROVIDED SERVICES TO MORE THAN 40,000 INDIVIDUALS, CONDUCTED RESEARCH, AND PROVIDED EDUCATION AND TRAINING PROGRAMS TOGETHER WITH FAMILIES, SUPPORT GROUPS, GOVERNMENT AGENCIES AND FOUNDATIONS, MARCUS AUTISM CENTER IS STRENGTHENING THE COMMUNITY THROUGH ADVOCACY AT THE LOCAL AND STATE LEVEL MARCUS AUTISM CENTER STRIVES FOR FULLER INTEGRATION OF INDIVIDUALS WITH AUTISM SPECTRUM DISORDER INTO SCHOOL AND COMMUNITY LIFE, BETTER ACCESS FOR FAMILIES TO APPROPRIATE CLINICAL AND EDUCATIONAL SERVICES, AND ENHANCED FUNDING FOR RESEARCH AND TRAINING THE CENTER'S SERVICES INCLUDE PROVIDING CHILDREN AND THEIR CAREGIVERS SUPPORT, OPPORTUNITY, ENCOURAGEMENT, PRIDE, COMMITMENT AND DETERMINATION IN 2017, THE RESEARCH TEAM AT MARCUS AUTISM CENTER CONTINUED WORK AS AN NIH AUTISM CENTER OF EXCELLENCE, RECORDING THOUSANDS OF VISUAL AND VOCAL MEASUREMENTS OVER INFANTS FIRST YEARS OF DEVELOPMENT IN ADDITION, MARCUS AUTISM CENTER CONTINUED THEIR INVOLVEMENT IN A SCALABLE, PUBLIC ACTION STRATEGY CALLED "TALK WITH ME BABY" WHICH IS AIMED AT INCREASING EARLY EXPOSURE TO LANGUAGE AND PUBLIC UNDERSTANDING OF THE PRIMACY OF LANGUAGE THIS PROGRAM PROVIDES PROFESSIONAL DEVELOPMENT TO NURSES, THE NATIONS LARGEST HEALTHCARE WORKFORCE WHO WILL COACH NEW AND EXPECTANT PARENTS TO DELIVER "LANGUAGE NUTRITION" TO THEIR KIDS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Barbara Stoll MD Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Gregory Abowd Indiv Trustee - MAC	1 0 0 0	X						0	0	0
John Dyer Ind Trustee-ECH/SR/EAS/EPG/MAC	1 0 0 0	X						0	0	0
Rebecca ROULAND Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Frederick R Marcus PhD Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Walt Deniso Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Allen Ecker Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Jimmy Carlos Indiv Trustee - Fdn	1 0 0 0	X						0	0	0
Mary Ellen Imlay Individual Trustee - FDN	1 0 0 0	X						0	0	0
Mark Kaufmann Ind Trustee-ECH/SR/EAS/EPG/FDN	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
William Pate Individual Trustee - Fdn	1 0 0 0	X						0	0	0
Bea Perez Individual Trustee - Fdn	1 0 0 0	X						0	0	0
Virginia Brewer Individual Trustee - Fdn	1 0 0 0	X						0	0	0
David Fagin Individual Trustee - Fdn	1 0 0 0	X						0	0	0
Jack Markwalter Individual Trustee - Fdn	1 0 0 0	X						0	0	0
Lovette Russell Individual Trustee - Fdn/HSOC	1 0 0 0	X						0	0	0
Daniel Salinas MD CMO/INDIV TRUSTEE - ECH/SR/EA	10 0 40 0	X						0	1,129,291	119,626
Jackie Montag Individual Trustee - HSOC	1 0 0 0	X						0	0	0
Madelyn Adams Individual Trustee - HSOC	1 0 0 0	X						0	0	0
Adam Fuller INDIVIDUAL TRUSTEE - FDN	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Pat Frias Individual Trustee - MAC	10 0 40 0	X						0	1,306,187	141,101
Bernie Dixon Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Cedric Miller MD Indiv Trustee-(ECH/SR/EAS/EPG	10 0 00 0	X						126,109	0	0
David Ratcliffe Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Eddie Myers Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Ernest Greer Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Jeff Seaman Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Jonathan Goldman Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Keith Mason Indiv Trustee-ECH/SR/EAS/EPG	10 0 00 0	X						0	0	0
Liz Blake Indiv Trustee-ECH/SR/EAS/EPG/	10 0 00 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Stephanie Blank Indiv Trustee-ECH/SR/EAS/EPG	1 0 0 0	X						0	0	0
Steve Cahillane Indiv Trustee-ECH/SR/EAS/EPG	1 0 0 0	X						0	0	0
Lucky Jain Ind Trustee-MAC/Exec Prac Dir	1 0 0 0	X						279,238	0	2,274
Lynn Perez Indi Trustee-MAC/VP Ops MAC	1 0 0 0	X						241,431	0	31,569
Michael Riley INDIV TRUSTEE-HSOC/VP FIN OPS	1 0 0 0	X						298,434	0	27,527
Edwin Smith MD INDIV TRUSTEEE-ECH/SR/EAS/EPG	1 0 0 0	X						0	0	0
Carol Tome INDIV TRUSTEEE-ECH/SR/EAS/EPG	1 0 0 0	X						0	0	0
Chantal Bagwell Individual Trustee - FDN	1 0 0 0	X						0	0	0
Jay Cunningham Individual Trustee - FDN	1 0 0 0	X						0	0	0
Allison Dukes Individual Trustee - FDN	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JOHN STEPHENSON INDIVIDUAL TRUSTEE - FDN	1 0 0 0	X						0	0	0
MARK GRIFFITHS MD INDIVIDUAL TRUSTEE - HSOC	1 0 0 0	X						17,267	0	0
NICK FLETCHER INDIVIDUAL TRUSTEE - FDN	1 0 0 0	X						0	0	0
STEVE CHADDICK INDIVIDUAL TRUSTEE - FDN	1 0 0 0	X						0	0	0
TOMMY HOLDER IND TRUSTEE-ECH/SR/EAS/EPG/FDN	1 0 0 0	X						0	0	0
TIM SCHRADER MD INDIV TRUSTEE-ECH/SR/EAS/EPG	1 0 0 0	X						157,708	0	2,091
TONY RICH INDIVIDUAL TRUSTEE - FDN	1 0 0 0	X						0	0	0
Jesse Spikes Indiv Trustee - HSOC	1 0 0 0	X						0	0	0
Ami Klin Indiv Trustee - MAC	1 0 0 0	X						0	0	0
Larry Smith Indiv Trustee - MAC	1 0 0 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Donna Hyland Pres/CEO - ECH/SR/EAS/EPG/MAC	10 0 40 0			X				0	2,862,644	320,309
Ruth Fowler Treas ECH/SR/FDN/EAS/EPG/MAC	10 0 40 0			X				0	1,230,176	126,662
Leslie Jones Sec - ECH/SR/EAS/EPG/MAC/HSOC	10 0 40 0			X				0	521,851	79,043
Tonja Bridges Dir Fdn Admn/Brd Corp Sect-Fdn	50 0 0 0			X				120,634	0	27,553
Mary Beth Bova SVP OPS-ECH/IND TRUSTEE-HSOC	50 0 0 0				X			363,170	0	20,666
Jill Strickland SVP Physician Practices Ops	50 0 0 0				X			352,214	0	55,399
Stacey Deweese VP Operations - SR	50 0 0 0				X			278,305	0	28,085
Linda Cole SVP Operations/CNO	10 0 40 0				X			0	449,428	63,288
Andrew Reisner Neurosurgeon	50 0 0 0					X		934,631	0	27,747
William Boydston Prac Dir Neursurgical Svcs	50 0 0 0					X		1,001,144	0	25,849

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
DAVID WRUBEL NEUROSURGEON	50 0 0 0					X		865,984	0	28,331
BARUNASHISH BRAHMA NEUROSURGEON	50 0 0 0					X		839,116	0	25,040
JOSHUA CHERN NEUROSURGEON	50 0 0 0					X		766,305	0	26,030
Robert C Wilde Former Trustee- HSOC/CTO	50 0 0 0						X	437,532	0	28,867
Eugene Hayes Former Pres FDN/SR Development	50 0 0 0						X	99,479	0	9,171
Joe Williams FORMER TRUSTEE	1 0 0 0						X	32,156	0	0

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization

CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number

90-0779996

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 12, check only one box)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university _____
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations _____
- g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv), 170(b)(1)(A)(vi), and 170(b)(1)(A)(ix)

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
	Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ")	90,979,701	81,478,337	78,702,680	94,771,344	76,891,967	422,824,029
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	90,979,701	81,478,337	78,702,680	94,771,344	76,891,967	422,824,029
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						44,793,338
6	Public support. Subtract line 5 from line 4						378,030,691

Section B. Total Support							
Calendar year (or fiscal year beginning in) ►		(a)2013	(b)2014	(c)2015	(d)2016	(e)2017	(f)Total
7	Amounts from line 4	90,979,701	81,478,337	78,702,680	94,771,344	76,891,967	422,824,029
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	8,323,999	22,837,809	9,308,832	8,184,277		48,654,917
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)					4,550	4,550
11	Total support. Add lines 7 through 10						471,483,496
12	Gross receipts from related activities, etc. (see instructions)					12	6,893,484,030
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage		
14	Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f))	14 80.179 %
15	Public support percentage for 2016 Schedule A, Part II, line 14	15 80.118 %
16a	33 1/3% support test—2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ► <input checked="" type="checkbox"/>	
b	33 1/3% support test—2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. ► <input type="checkbox"/>	
17a	10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ► <input type="checkbox"/>	
b	10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ► <input type="checkbox"/>	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. ► <input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	8,626,000	9,176,000	7,238,000	9,870,000	8,364,000	43,274,000
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	2,688,000	2,558,000	3,769,000	5,424,000	6,164,000	20,603,000
3 Gross receipts from activities that are not an unrelated trade or business under section 513						0
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5 The value of services or facilities furnished by a governmental unit to the organization without charge						0
6 Total. Add lines 1 through 5	11,314,000	11,734,000	11,007,000	15,294,000	14,528,000	63,877,000
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						0
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
c Add lines 7a and 7b						0
8 Public support. (Subtract line 7c from line 6.)						63,877,000

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6	11,314,000	11,734,000	11,007,000	15,294,000	14,528,000	63,877,000
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	0	0	0	0	0	0
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						0
c Add lines 10a and 10b	0	0	0	0	0	0
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						0
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	164,000	178,000	98,000	66,000	195,000	701,000
13 Total support. (Add lines 9, 10c, 11, and 12.)	11,478,000	11,912,000	11,105,000	15,360,000	14,723,000	64,578,000

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ► ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2017 (line 8, column (f) divided by line 13, column (f))	15	98.915 %
16 Public support percentage from 2016 Schedule A, Part III, line 15	16	0 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2017 (line 10c, column (f) divided by line 13, column (f))	17	0 %
18 Investment income percentage from 2016 Schedule A, Part III, line 17	18	0 %

19a 33 1/3% support tests—2017. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☒

b 33 1/3% support tests—2016. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>	9a	
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b	
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>	9c	
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>	10a	
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>	10b	

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		
	11a	
	11b	
	11c	

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
	1	No
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		
	2	No

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
	1	

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
	1	No
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
	2	No
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
	3	No

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
	2a	
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
	2b	
3 Parent of Supported Organizations Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
	3a	
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
	3b	

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1	0	
2 Recoveries of prior-year distributions	2	0	
3 Other gross income (see instructions)	3	0	
4 Add lines 1 through 3	4	0	
5 Depreciation and depletion	5	0	
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	0	
7 Other expenses (see instructions)	7	0	
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	0	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a Average monthly value of securities	1a	0	
b Average monthly cash balances	1b	0	
c Fair market value of other non-exempt-use assets	1c	0	
d Total (add lines 1a, 1b, and 1c)	1d	0	
e Discount claimed for blockage or other factors (explain in detail in Part VI) 0			
2 Acquisition indebtedness applicable to non-exempt use assets	2	0	
3 Subtract line 2 from line 1d	3	0	
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	0	
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5	0	
6 Multiply line 5 by .035	6	0	
7 Recoveries of prior-year distributions	7	0	
8 Minimum Asset Amount (add line 7 to line 6)	8	0	

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		0
2 Enter 85% of line 1	2		0
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		0
4 Enter greater of line 2 or line 3	4		0
5 Income tax imposed in prior year	5		0
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		0

- 7** ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	0
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	0
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	0
4 Amounts paid to acquire exempt-use assets	0
5 Qualified set-aside amounts (prior IRS approval required)	0
6 Other distributions (describe in Part VI) See instructions	0
7 Total annual distributions. Add lines 1 through 6	0
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	0
9 Distributable amount for 2017 from Section C, line 6	0
10 Line 8 amount divided by Line 9 amount	0 %

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1 Distributable amount for 2017 from Section C, line 6			0
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required-- explain in Part VI) See instructions		0	
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013. 0			
c From 2014. 0			
d From 2015. 0			
e From 2016. 0			
f Total of lines 3a through e	0		
g Applied to underdistributions of prior years		0	
h Applied to 2017 distributable amount			0
i Carryover from 2012 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f	0		
4 Distributions for 2017 from Section D, line 7 \$ 0			
a Applied to underdistributions of prior years		0	
b Applied to 2017 distributable amount			
c Remainder Subtract lines 4a and 4b from 4	0		
5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions		0	
6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions			0
7 Excess distributions carryover to 2018. Add lines 3j and 4c	0		
8 Breakdown of line 7			
a Excess from 2013. 0			
b Excess from 2014. 0			
c Excess from 2015. 0			
d Excess from 2016. 0			
e Excess from 2017. 0			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions)

Facts And Circumstances Test

990 Schedule A, Supplemental Information

Return Reference	Explanation
PUBLIC CHARITY STATUS OF GROUP RETURN AFFILIATES	SCHEDULE A, PART I EGLESTON CHILDREN'S HOSPITAL AT EMORY UNIVERSITY, INC PUBLIC CHARITY STATUS 170(B)(1)(A)(III) - BOX 3 SCOTTISH RITE CHILDREN'S MEDICAL CENTER, INC PUBLIC CHARITY STATUS 170(B)(1)(A)(III) - BOX 3 EGLESTON AFFILIATED SERVICES, INC PUBLIC CHARITY STATUS 170(B)(1)(A)(III) - BOX 3 EGLESTON PEDIATRIC GROUP, INC PUBLIC CHARITY STATUS 170(B)(1)(A)(III) - BOX 3 HSOC, INC PUBLIC CHARITY STATUS 170(B)(1)(A)(III) - BOX 3 MARCUS AUTISM CENTER, INC PUBLIC CHARITY STATUS 509(A)(2) - BOX 10 CHILDREN'S HEALTHCARE OF ATLANTA FOUNDATION PUBLIC CHARITY STATUS 509(A)(1) AND 170(B)(1)(A)(VI) - BOX 7

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SCHEDULE D

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number

90-0779996

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	

5

Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II

Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenue included on Form 990, Part VIII, line 1

► \$

(ii)

Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included on Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2017

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	(c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	151,455,152	144,155,800	142,112,872	133,659,871	121,601,928
b Contributions	0			0	
c Net investment earnings, gains, and losses	14,740,293	7,825,208	2,500,092	8,855,491	12,361,363
d Grants or scholarships	0			0	
e Other expenditures for facilities and programs	562,211	525,856	457,164	402,389	297,897
f Administrative expenses	0			101	5,523
g End of year balance	165,633,234	151,455,152	144,155,800	142,112,872	133,659,871

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

0 %

b

Permanent endowment

93 910 %

c

Temporarily restricted endowment

6 090 %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

No

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		152,035,877		152,035,877
b Buildings		584,570,546	278,974,985	305,595,561
c Leasehold improvements		8,484,241	7,214,369	1,269,872
d Equipment		518,921,705	233,250,683	285,671,022
e Other		230,306,886	199,064,174	31,242,712
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				775,815,044

Schedule D (Form 990) 2017

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) ▶		

Part VIII

Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) ▶		

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) IC RECEIVALBES FROM PARENT	2,451,678,495
(2) DEPOSITS/NON CURRENT ASSETS	11,390,328
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) ▶	2,463,068,823

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	0
BONDS	639,689,692
LONG TERM INSURANCE RESERVES	23,637,462
DUE TO/FROM GOVERNMENT PAYORS	4,061,667
NON CURRENT LIABILITIES	908,656
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	668,297,477

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

Part XIII **Supplemental Information** *(continued)*

Return Reference	Explanation

Additional Data

Software ID:

Software Version:

EIN: 90-0779996

Name: CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Supplemental Information

Return Reference	Explanation
Intended use of endowment funds	SCHEDULE D, PART V, LINE 4 THE PERMANENTLY RESTRICTED ENDOWMENT BALANCE INCLUDES \$48,018,919 OF EGLESTON'S BENEFICIAL INTEREST IN TRUSTS AND \$107,579,659 OF SCOTTISH RITE'S BENEFICIAL INTEREST IN TRUSTS CHILDREN'S IS THE PRIMARY BENEFICIARY OF THE PROPORTIONAL INCOME FROM CERTAIN PERPETUAL THIRD-PARTY TRUSTS CHILDREN'S HAS NO ACCESS TO THE CORPUS OF THESE TRUSTS AND HAS LIMITED INPUT INTO, AND ONLY IN SOME CASES, THE INVESTMENT MIX OF THE UNDERLYING FUNDS HELD BY THE TRUSTS THE ESTIMATED PRESENT VALUE OF FUTURE DISTRIBUTIONS TO BE RECEIVED FROM THESE TRUSTS IS USED FOR VALUATION PURPOSES ALL ENDOWMENT FUNDS ARE COMPRISED OF PUBLICLY TRADED AND MARKETABLE SECURITIES, WITH THE EXCEPTION OF THE SCOTTISH RITE BENEFICIAL INTERESTS IN TRUSTS, WHICH ARE CLASSIFIED AS OTHER SECURITIES ENDOWMENT FUNDS ARE UTILIZED TO PROVIDE FINANCIAL SUPPORT FOR CLINICAL, RESEARCH, TEACHING, AND WELLNESS INITIATIVES AND PROGRAMS, INCLUDING A DESIGNATED PORTION FOR CHARITY CARE SERVICES

Supplemental Information	
Return Reference	Explanation
DESCRIPTION OF OTHER LIABILITIES	SCHEDULE D, PART X THE INTERCOMPANY BALANCE INCLUDES THE FILING ORGANIZATION'S SHARE OF THE TAX-EXEMPT BOND LIABILITIES AS PART OF THE HEALTH SYSTEM'S OBLIGATED GROUP DETAILED INFORMATION ABOUT THE OBLIGATED GROUP'S TAX EXEMPT BONDS IS REPORTED ON THE FORM 990 OF THE GROUP'S PARENT, CHILDREN'S HEALTH CARE OF ATLANTA, INC , EIN 58-2367819

Supplemental Information	
Return Reference	Explanation
FIN 48 (ASC740) FOOTNOTE	SCHEDULE D, PART X, LINE 2 CHILDREN'S HEALTHCARE OF ATLANTA FOLLOWS THE PROVISIONS OF ASC 740 (FIN 48), WHICH ADDRESSES LIABILITY FOR UNCERTAIN TAX POSITIONS NO RELATED DISCLOSURES HAVE BEEN NECESSARY IN CHOA'S AUDITED FINANCIAL STATEMENTS FOR FISCAL YEARS 2017 AND 2016

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number
90-0779996

Part I Fundraising Activities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a ☐ Mail solicitations

e ☐ Solicitation of non-government grants

b ☐ Internet and email solicitations

f ☐ Solicitation of government grants

c ☐ Phone solicitations

g ☐ Special fundraising events

d ☐ In-person solicitations
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No
- b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 HOPE&WILL GALA (event type)	(b) Event #2 SPRING CLASSIC (event type)	(c) Other events 102 (total number)	(d) Total events (add col (a) through col (c))
Revenue	1 Gross receipts	1,121,707	517,317	13,535,998	15,175,022
	2 Less Contributions	751,350	302,200	2,933,208	3,986,758
	3 Gross income (line 1 minus line 2)	370,357	215,117	10,602,790	11,188,264
Direct Expenses	4 Cash prizes				
	5 Noncash prizes			169	169
	6 Rent/facility costs	20,196		196,653	216,849
	7 Food and beverages	94,000		141,217	235,217
	8 Entertainment	4,750		27,750	32,500
	9 Other direct expenses	73,217	151,170	1,731,226	1,955,613
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				2,440,348
	11 Net income summary Subtract line 10 from line 3, column (d) ▶				8,747,916

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue			124,891	124,891
	2 Cash prizes				
Direct Expenses	3 Noncash prizes			62,712	62,712
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input checked="" type="checkbox"/> No	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				62,712
	8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶				62,179

9 Enter the state(s) in which the organization conducts gaming activities GA

a Is the organization licensed to conduct gaming activities in each of these states?

☒ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

☐ Yes ☒ No

b If "Yes," explain _____

11 Does the organization conduct gaming activities with nonmembers?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
13 Indicate the percentage of gaming activity conducted in	
a The organization's facility	13a 100 000 %
b An outside facility	13b 100 000 %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► Gerald Pendrey

Address ► 3375 NORTHEAST EXPRESSWAY
Atlanta, GA 30341

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ **Yes** ☒ **No**

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____

c If "Yes," enter name and address of the third party

Name ► _____

Address ► _____

16 Gaming manager information

Name ► Denise Barnes

Gaming manager compensation ► \$ 0

Description of services provided ► Employee/Independent

☐ Director/officer

☒ Employee

☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ **Yes** ☒ **No**

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference

Explanation

efile GRAPHIC print - DO NOT PROCESSAs Filed Data -DLN: 93493315001008

SCHEDULE H
(Form 990)

Hospitals

OMB No 1545-0047

2017

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
► Attach to Form 990.
► Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number

CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

90-0779996

Part I

Financial Assistance and Certain Other Community Benefits at Cost

1a

Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a

1a

Yes

1b

If "Yes," was it a written policy?

1b

Yes

2

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year

☒ Applied uniformly to all hospital facilities

☐ Applied uniformly to most hospital facilities

☐ Generally tailored to individual hospital facilities

3

Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year

a

Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care

3a

Yes

b

Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care

3b

Yes

c

If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care

4

Yes

5a

Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?

5a

Yes

b

If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?

5b

No

c

If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?

5c

6a

Did the organization prepare a community benefit report during the tax year?

6a

Yes

b

If "Yes," did the organization make it available to the public?

6b

Yes

Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H

7 Financial Assistance and Certain Other Community Benefits at Cost						
Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			28,894,612	2,007,000	26,887,612	1 900 %
b Medicaid (from Worksheet 3, column a)			702,815,172	613,077,260	89,737,912	6 350 %
c Costs of other means-tested government programs (from Worksheet 3, column b)			0	0	0	0 %
d Total Financial Assistance and Means-Tested Government Programs			731,709,784	615,084,260	116,625,524	8 250 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			29,121,240	4,237,675	24,883,565	1 760 %
f Health professions education (from Worksheet 5)			26,009,107	18,972,086	7,037,020	0 500 %
g Subsidized health services (from Worksheet 6)			50,245,005	19,306,953	30,938,052	2 190 %
h Research (from Worksheet 7)			50,910,872	12,801,537	38,109,335	2 700 %
i Cash and in-kind contributions for community benefit (from Worksheet 8)						
j Total. Other Benefits			156,286,224	55,318,251	100,967,972	7 150 %
k Total. Add lines 7d and 7j			887,996,008	670,402,511	217,593,496	15 400 %

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50192T

Schedule H (Form 990) 2017

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy			26,440		0	0 %
8 Workforce development						
9 Other						
10 Total			26,440		0	0 %

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

		Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Yes	
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.	2	23,196,559	
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.	3	0	
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME).	5	8,803,000
6 Enter Medicare allowable costs of care relating to payments on line 5.	6	9,284,013
7 Subtract line 6 from line 5. This is the surplus (or shortfall).	7	-481,013
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used.		
<input type="checkbox"/> Cost accounting system	<input checked="" type="checkbox"/> Cost to charge ratio	<input type="checkbox"/> Other

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	9a	Yes	
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI.	9b	Yes	

Part IV Management Companies and Joint Ventures

(a) Name of entity (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 See Part VI	Outpatient Surgery Center	51 %		49 %
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Part V Facility Information**Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?

2

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

		Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
	See Additional Data Table										

Part V Facility Information (continued)**Section B. Facility Policies and Practices**(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
GROUP A**Name of hospital facility or letter of facility reporting group** _____**Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):** _____

12

		Yes	No
Community Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply)	3	Yes
a	<input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b	<input checked="" type="checkbox"/> Demographics of the community		
c	<input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d	<input checked="" type="checkbox"/> How data was obtained		
e	<input checked="" type="checkbox"/> The significant health needs of the community		
f	<input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	<input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	<input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i	<input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j	<input type="checkbox"/> Other (describe in Section C)		
4	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>16</u>		
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	No
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply)	7	Yes
a	<input checked="" type="checkbox"/> Hospital facility's website (list url) <u>SEE PART V, SECTION C</u>		
b	<input type="checkbox"/> Other website (list url) _____		
c	<input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d	<input type="checkbox"/> Other (describe in Section C)		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>16</u>		
10	Is the hospital facility's most recently adopted implementation strategy posted on a website? If "Yes" (list url) <u>SEE PART V, SECTION C</u>	10	Yes
a			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	No
b	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c	If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____		

Part V Facility Information (continued)**Financial Assistance Policy (FAP)**

GROUP A

Name of hospital facility or letter of facility reporting group _____

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP	13	Yes	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>235</u> % and FPG family income limit for eligibility for discounted care of <u>340</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input type="checkbox"/> Underinsurance discount			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	Yes	
15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)	15	Yes	
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	16	Yes	
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url) <u>SEE PART V, SECTION C</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url) <u>SEE PART V, SECTION C</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url) <u>SEE PART V, SECTION C</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations			
j <input type="checkbox"/> Other (describe in Section C)			

Part V Facility Information (continued)**Billing and Collections**

GROUP A

Name of hospital facility or letter of facility reporting group _____

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17 Yes	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C) f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	No
If "Yes," check all actions in which the hospital facility or a third party engaged		
a <input type="checkbox"/> Reporting to credit agency(ies) b <input type="checkbox"/> Selling an individual's debt to another party c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP d <input type="checkbox"/> Actions that require a legal or judicial process e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)		
a <input type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs b <input type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process c <input type="checkbox"/> Processed incomplete and complete FAP applications d <input type="checkbox"/> Made presumptive eligibility determinations e <input type="checkbox"/> Other (describe in Section C) f <input checked="" type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21 Yes	
If "No," indicate why		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions b <input type="checkbox"/> The hospital facility's policy was not in writing c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)***Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

GROUP A

Name of hospital facility or letter of facility reporting group _____**22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care

- a** ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b** ☒ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c** ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d** ☐ The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?

If "Yes," explain in Section C

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?

If "Yes," explain in Section C

	Yes	No
22		
23		No
24		No

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

[illegible]

Part V **Facility Information** *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**
(list in order of size, from largest to smallest)How many non-hospital health care facilities did the organization operate during the tax year? **31**

Name and address	Type of Facility (describe)
1 See Additional Data Table	
2	
3	
4	
5	
6	
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9	
10	

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Community Benefit Reporting	<p>PART I, LINE 6A CHILDREN'S HEALTHCARE OF ATLANTA, INC , A RELATED ORGANIZATION, PREPARES A ND MAKES AVAILABLE TO THE PUBLIC AN ANNUAL COMMUNITY BENEFIT REPORT THAT INCLUDES EGLESTON AND SCOTTISH RITE'S COMMUNITY BENEFITS COSTING METHODOLOGY PART I, LINE 7 THE COSTING ME THODOLOGY UTILIZED WAS DERIVED PER IRS SCHEDULE, WORKSHEET 2, WHICH CALCULATES RATIO OF PA TIENT CARE COST TO CHARGES SUBSIDIZED HEALTH SERVICES PART I, LINE 7G THE SUBSIDIZED HEAL TH SERVICES REPORTED ARE FOR HOSPITAL BASED PHYSICIAN CLINICS, INCLUDING DENTAL, ORTHODONT IC, MULTI-SPECIALTY, ETC BAD DEBT EXPENSE PART I, LINE 7 COLUMN (F) BAD DEBT EXPENSE IN T HE AMOUNT OF \$23,196,559 HAS BEEN REMOVED FROM TOTAL EXPENSE COMMUNITY BUILDING ACTIVITIE S PART II Childrens Healthcare Community Building Activities include Atlanta Falcons Yout h Foundation Childrens attends and frequently presents at monthly meetings with other gra ntee organizations to discuss project details related to program development and implement ation The primary purpose of this meeting is to support collaborative relationships betwe en grantee organizations and to sustain partnerships Atlanta Public Schools Wellness Comm ittee Childrens participates in the Atlanta Public Schools District Wellness Council meet ings, in which organizations come together to highlight current APS work and discuss new w ays to partner to better student health and wellness at APS This also provides an opportu nity to provide guidance on the districts school wellness policy Bright from the Start G eorgia Department of Early Care and Learning (DECAL) Head Start Health Services Advisory C ommittee The Health Services Advisory Committee is comprised of local organizations that advise the agency and provide support for health and wellness initiatives for Head Start a nd Early Head Start students Cobb 2020 The Cobb2020 Partnership is a partnership of comm unity organizations and individuals dedicated to promoting healthy lifestyles and the deli very of essential health services in Cobb County The partnership completed a community he alth assessment, and developed a Health Improvement Plan, targeting the reduction and prev ention of chronic diseases such as diabetes, stroke, heart disease and cancer Farm to Ear ly Care and Education Farm to Early Care and Education is a coalition of organizations co mmitted to promoting nutrition education, local foods, and gardening in early care and edu cation programs throughout Georgia Food Oasis Atlanta Georgia Food Oasis seeks to connec t and empower Georgians to healthier ways to eat, cook, and grow local, fresh food through access, events and education Partner stakeholders include local organizations, governmen t, businesses, growers, and residents Georgia Association for Health Literacy Childrens is a member of the Georgia Association for Health Literacy, a coalition dedicated to impro ving health literacy and access to healthcare for all Georgians Partner organizations inc lude the Georgia Hospital Association, Emory School of Nursing, Emory School of Medicine, Merck Pharmaceuticals, the University of Georgia, Georgia Watch, Georgia State University, the Georgia Dental Association and others Georgia Campaign for Adolescent Power and Pote ntial Childrens participates in GCAPPs Adolescent Services Network workgroup, providing e ducation and resources regarding adolescent health and wellness Georgia Farm to School Al liance Childrens is a member in this network that joins statewide agencies working in foo d, farming and nutrition to collaborate and provides updates on resources and support for Farm to School, and creates a dialogue for building statewide programming Georgia SHAPE Childrens participates on the SHAPE advisory board and several workgroups This statewide Governor-led initiative brings together governmental, philanthropic, academic and business communities to address childhood obesity in Georgia Georgia SHAPE works to reach dispar ate populations, increase the aerobic capacity measure of Georgias youth, increase the bre astfeeding rate across Georgia, and increase the number of early care centers that excel i n nutrition and physical activity measures Gwinnett Coalition for Health and Human Servic es Childrens participates in the Gwinnett Coalition for Health and Human Services Health and Wellness Committee The county-wide initiative includes "Live Healthy Gwinnett" Live Healthy Gwinnett promotes positive change in the Gwinnett community and encourages people to be active, eat healthy, get checked, and be positive The initiative brings several loc al partners to the table to plan events, develop partnerships, and seek grant opportunitie s Gwinnett County Schools Wellness Committee Childrens participates in the Gwinnett Coun ty Schools District Wellness Council meetings, in which organizations come together to hig hlight current Gwinnett County Schools work and discuss new ways to partner to better stud ent health and wellness This also provides an opp</p>

Form and Line Reference	Explanation
Community Benefit Reporting	<p>portunity to provide guidance on the districts school wellness policy Child Development Institute Head Start Health Services Advisory Committee The Health Services Advisory Committee is comprised of local organizations that advise the agency and provide support for health and wellness initiatives for Head Start and Early Head Start students Childrens serve s as the president of the 2016-2017 committee</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
BAD DEBT EXPENSE	<p>PART III, LINE 2 AND 3 The costing methodology used in determining amounts reported on lines 2 and 3 was 100% of accounts written off to bad debt as reported on audited financial statements. Children's charity recognition processes are believed to result in appropriate differentiation between charity and bad debt. As such, Children's reflects 0 (zero) on Part III, section A, line 3.</p> <p>Part III, Line 4 The provision for bad debts relating to patient service revenue is based on an evaluation of potentially uncollectible portions of accounts receivable. The provision considered necessary for such debts is based on an analysis of current and past due accounts, collection experience in relation to amounts billed and other relevant information. The allowance for uncollectible accounts represents the estimated uncollectible portion of patient accounts receivable for self-pay receivables associated with patients that have third party coverage.</p> <p>Part III, Line 8 MEDICARE PAYMENT AND MEDICARE CHARGES ARE ISOLATED BASED ON PAYMENTS POSTED/RECEIVED IN THE CALENDAR YEAR. COST IS ESTIMATED USING OVERALL COST-TO-CHARGE RATIO. PROVISIONS ON COLLECTION PRACTICES FOR QUALIFIED PATIENTS.</p> <p>PART III, LINE 9B Initial screenings of all inpatient, emergency, and surgery encounters as well as most outpatient visits are conducted by financial counselors to identify potential insurance or other coverage for each patient. Counselors make contact with the families, either in person or letter, to assist the family in identifying any programs for which the patient/service may qualify (including Medicaid, state children's health insurance program (schip), insurance coverage, and charity assistance). If the family cannot be located or is uncooperative after a period of time, these accounts are transferred to an internal collection area for further attempts to obtain payment or, if the patient may qualify for assistance, to secure a financial assistance application.</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
MANAGEMENT COMPANIES AND JOINT VENTURES	PART IV, LINE 1 Column A, Name of Entity Children's Healthcare of Atlanta Surgery Center at Meridian Mark Plaza, LLC Column B, description of primary activity Outpatient Surgery Center Column C, organization's profit or stock ownership % 51% Column E, officers, directors, trustees or key employees profit % or stock ownership % 0% Column E, physicians profit % or stock ownership % 49% NON-HOSPITAL HEATH CARE FACILITIES PART V, SECTION C THE NON-HOSPITAL HEALTH CARE FACILITIES LISTED PROVIDE SERVICES TO PATIENTS ON AN OUTPATIENT BASIS THESE SERVICES VARY BY LOCATION AND FACILITY AND MAY INCLUDE BUT ARE NOT LIMITED TO THE FOLLOWING URGENT CARE SERVICES, REHABILITATION, DIAGNOSTIC AND TREATMENT SERVICES, SURGICAL SERVICES, SPORTS MEDICINE AND ORTHOTICS AND PROSTHETICS SERVICES

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
NEEDS ASSESSMENT	<p>PART VI, LINE 2 To continue to advance the health and wellness of children and adolescents within the community, Children's identified and prioritized pediatric community health needs with input from a broad range of truly remarkable healthcare professionals who are passionate about the interests of children and adolescents. The assessment helps Children's better understand the needs of the pediatric healthcare community, informs our community benefit activities and influences our strategic planning efforts. We will repeat the community health needs assessment process every three years and report the results of our assessment on the children's website in accordance with IRS regulations. OUR COMMUNITY OF FOCUS The 2016 CHNA focused on identifying pediatric healthcare needs in the metropolitan Atlanta region, focusing specifically on the 18-county primary and secondary service areas that accounted for 77 percent of admissions, 97 percent of Emergency department visits and 92 percent of outpatient visits to Children's during 2015. These 18 counties are Bartow, Carroll, Cherokee, Clayton, Cobb, Coweta, DeKalb, Douglas, Fayette, Forsyth, Fulton, Gwinnett, Hall, Henry, Newton, Paulding, Rockdale and Walton. PROCESS and DATA SOURCES Building on extensive work conducted in the 2013 CHNA, the 2016 CHNA process used a survey to validate the top needs and determine whether any new needs had emerged in the three years between assessments. The survey was completed by 79 individuals representing the interests of the pediatric healthcare community in the greater metropolitan Atlanta region, including several participants from the original 2013 assessment. A complete list of participants is available in the acknowledgments. These individuals represent diverse healthcare backgrounds, including community leaders, physicians, Children's Healthcare of Atlanta employees and family advisory council members. These individuals also represent each of the counties in the primary and secondary service areas. Each contributor was asked to rank the pediatric community health need priorities identified in 2013 on an ordinal scale with 1 being the highest priority and 10 being the lowest priority. There was significant consensus that these issues affected children across multiple cultural, socio-economic and geographic communities within the expansive greater metro Atlanta region. Participants also had the opportunity to identify new health needs in addition to the 10 identified in 2013. The CHNA was completed from June to July 2016. COMMUNITY HEALTH NEEDS PRIORITIES Though participants in the 2016 assessment had the opportunity to identify new needs, no new needs were expressed by a majority of participants. The 10 pediatric healthcare needs identified in the 2013 CHNA remain the top needs in 2016, though their priority ranking has slightly shifted. The 2016 CHNA needs in priority order are: 1. Provide coordination and continuity of services through "medical homes" 2. Enhance partnerships to improve access to behavioral health services 3. Provide access to subspecialty services 4. Develop programs to reduce obesity 5. Enhance awareness of asthma 6. Develop programs to coordinate the transition of care to adulthood 7. Establish partnerships with schools to coordinate approaches to address health issues 8. Enhance access to services that address adolescent health issues 9. Enhance access to dental health services 10. Develop programs to address health needs of immigrant and transient populations.</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE	PART VI, LINE 3 Annually, a newspaper notice advises the community that the organization's hospitals are Medicaid providers participating in the state's indigent care trust fund, and that financial assistance for medically necessary hospital services may be available. Similarly, signs at all hospital registration sites provide patients and families with similar notice. In addition, hospital financial counselors actively engage families to assist them in securing financial assistance, and written notices advise families to contact customer service with any issues concerning their bills and potential assistance.

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Community information	<p>PART VI, LINE 4 GEOGRAPHIC Childrens is the largest pediatric provider in the state, caring for children from all 159 Georgia counties in 2017 DEMOGRAPHICS OF THE 10 4 MILLION PEOPLE WHO LIVE IN GEORGIA, 2 5 MILLION (24 PERCENT) OF THOSE ARE CHILDREN (DEFINED AS LESS THAN 18 YEARS OF AGE) APPROXIMATELY 1 4 MILLION CHILDREN LIVE IN THE ATLANTA MSA, MAKING IT THE 6TH LARGEST PEDIATRIC POPULATION AMONG THE TOP 10 LARGEST METRO AREAS IN THE UNITED STATES THE LARGEST POPULATION OF CHILDREN IN THE ATLANTA MSA BY AGE COHORT IS CHILDREN AGES 10 TO 14 YEARS OLD (JUST UNDER 420,000) THE ATLANTA MSA POPULATION IS RACIALLY DIVERSE 47 2 PERCENT WHITE, 33 4 PERCENT BLACK OR AFRICAN AMERICAN, 10 7 PERCENT HISPANIC OR LATINO, 6 1 PERCENT ASIAN OR PACIFIC ISLANDER AND 2 6 PERCENT OTHER THE 2017 ESTIMATED AVERAGE HOUSEHOLD INCOME FOR RESIDENTS IN THE ATLANTA MSA IS APPROXIMATELY \$91,300 as compared to \$72,600 for residents in other Georgia counties</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Promotion of community health	<p>PART VI, LINE 5 The Children's Healthcare of Atlanta Board of Trustees is the governing body of Children's. It is comprised of voluntary community leaders who share a commitment to serving the community by enhancing the lives of children. A majority of this governing body is comprised of board members who reside in the organization's primary service area. They are not employees or contractors of the organization, nor family members thereof. Children's Healthcare of Atlanta extends medical staff privileges to all qualified physicians in the community for some or all of our departments. Children's provides access to more than 1,900 pediatric physicians. Children's is also the pediatric physician teaching site for Emory University School of Medicine and Morehouse School of Medicine. New physicians are encouraged to participate in fellowship programs, which are available in a variety of specialties. Children's Healthcare of Atlanta applies surplus funds to improvements in patient care, medical education and research.</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Affiliated health care system	<p>PART VI, LINE 6 EGLESTON CHILDREN'S HOSPITAL AT EMORY UNIVERSITY, INC (EGLESTON) AND SCOTTISH RITE CHILDREN'S MEDICAL CENTER, INC (SCOTTISH RITE) ARE PART OF AN AFFILIATED HEALTH CARE SYSTEM EGLESTON AND SCOTTISH RITE ARE WHOLLY-OWNED BY CHILDREN'S HEALTHCARE OF ATLANTA, INC (CHILDREN'S) CHILDREN'S CONTROLS, EITHER DIRECTLY OR INDIRECTLY, SEVERAL OTHER ENTITIES WHICH, TOGETHER, MAKE UP THE SYSTEM Childrens also manages the operations of Hughes Spalding which is owned by Grady Health System EGLESTON AND SCOTTISH RITE PLAY A MAJOR ROLE IN PROMOTING THE HEALTH OF THE COMMUNITY THROUGH THE SPECIALTY PEDIATRIC SERVICES OFFERED, INCLUDING ORTHOPEDIC, NEUROSCIENCES, AND CRANIOFACIAL TO NAME A FEW MORE THAN 10,000 EMPLOYEES WORK ACROSS THE CHILDREN'S HEALTHCARE SYSTEM PROVIDING CARE FOR OVER 1,028,500 PATIENT VISITS THEY MANAGED IN 2017 IN 2017, CHILDREN'S HEALTHCARE OF ATLANTA, INC PROMOTED THE HEALTH OF THE OVERALL COMMUNITY AND PROVIDED 614 LICENSED BEDS AND 391,808 UNIQUE PATIENTS (FROM ALL 159 COUNTIES IN GEORGIA) 27,196 HOSPITAL DISCHARGES, 165,837 INPATIENT DAYS, 993,851 OUTPATIENT VISITS, 42,811 SURGICAL PROCEDURES, 233,184 EMERGENCY DEPARTMENT VISITS, AND 158,280 URGENT CARE CENTER VISITS IN ADDITION, CHILDREN'S MANAGED 81,047 CALLS FROM PARENTS ACROSS GEORGIA TO THE CHILDREN'S NURSE ADVICE LINE EXAMPLES OF SPECIFIC PROGRAMS OFFERED AT CHILDREN'S TO PROMOTE THE HEALTH OF THE COMMUNITIES SERVED BY THE SYSTEM INCLUDE - A CONCUSSION PROGRAM THAT PROVIDES TREATMENT FOR AND EDUCATION ABOUT CONCUSSIONS TO CHILDREN, PARENTS, COACHES AND HEALTHCARE PROFESSIONALS A DEDICATED CONCUSSION NURSE HELPS COORDINATE EACH CHILD'S CARE THE PROGRAM ALSO PROVIDES RETURN-TO-PLAY GUIDELINES AND A CONCUSSION TOOLKIT TO HELP INCREASE AWARENESS AND UNDERSTANDING OF CONCUSSIONS - A SCHOOL PROGRAM WHERE CHILDREN'S EMPLOYS TEACHERS SO THAT PATIENTS CAN RECEIVE INSTRUCTION DURING HOSPITALIZATIONS AND LONG CLINIC VISITS - A SPECIAL NEEDS CAR SEAT PROGRAM THAT IS HOSPITAL BASED AND DESIGNED TO EDUCATE AND ASSIST PARENTS AND FAMILIES WITH CHILDREN WHO HAVE SPECIAL TRANSPORTATION NEEDS - THE HEALTH LAW PARTNERSHIP (HELP), WHICH IS AN INTERDISCIPLINARY COMMUNITY COLLABORATION AMONG GEORGIA STATE UNIVERSITY'S COLLEGE OF LAW, THE ATLANTA LEGAL AID SOCIETY, AND CHILDREN'S HEALTHCARE OF ATLANTA TO IMPROVE THE HEALTH AND WELL-BEING OF LOW-INCOME CHILDREN AND THEIR FAMILIES HELP HAS A LAW OFFICE ON THE SCOTTISH RITE CAMPUS - A LEVEL I TRAUMA PROGRAM AT EGLESTON AND A LEVEL II TRAUMA PROGRAM AT SCOTTISH RITE PROVIDE HIGH QUALITY TRAUMA CARE TO PEDIATRIC PATIENTS CHILDREN'S HAS THE ONLY DESIGNATED PEDIATRIC TRAUMA CENTERS IN GEORGIA TRAUMA IS THE NUMBER ONE CAUSE OF DEATH IN CHILDREN FROM ONE TO 21 YEARS OF AGE</p>

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
State filing of community benefit report	Part VI, Line 7 Children's Healthcare of Atlanta is not required to file a Community Benefit Report under Georgia Law. However, an annual report is produced illustrating the benefit to the community and which is made public on CHOA website www.choa.org . This report is posted in the "Community and Government Affairs" section. In addition, there is a section titled "Our Impact on Georgia" to show broader impact to the state.

Schedule H (Form 990) 2017

Additional Data

Software ID:**Software Version:**

EIN: 90-0779996

Name: CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Form 990 Schedule H, Part V Section A. Hospital Facilities

[illegible]

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FORM 990, SCHEDULE H, PART V, SECTION B, LINE 5	<p>Input was gathered from a broad range of remarkable healthcare leaders who are passionate about the interest of children and adolescents. These leaders identified and prioritized pediatric community health needs to help advance the health and wellness of children and adolescents within the community. List of CHNA Contributors:</p> <ol style="list-style-type: none"> 1 Michael Anderson, M.D., Pediatrician, Children's Pediatric Center East Main 2 Rosalyn Bacon, Deputy Director, Fulton County Department of Health and Wellness 3 Elizabeth Baker, Parent Children's Family Advisory Council 4 Fredly Bataille, M.D., Pediatrician, Intown Pediatric and Adolescent Medicine 5 Laurie Brivins, N.P., Pediatric Nurse Practitioner, Pediatrics at Whitlock 6 Karen Bonnie, M.D., Pediatrician, Little Five Points Pediatrics 7 Jennifer Brown, District Child Health and Immunization Nurse, Northeast Georgia Public Health 8 Steve Carter, M.D., Pediatrician, West Atlanta Pediatrics 9 Rajani Chaudhari, M.D., Pediatrician, Children's Healthcare of Atlanta 10 Nicola Chin, M.D., Pediatrician, First Georgia Physicians Pediatrics 11 Jeffrey Cooper, M.D., Pediatrician, Cooper Pediatrics 12 Lisa Crossman, Deputy Director, Cobb and Douglas Public Health Department 13 Lori Desoutter, M.D., Pediatrician, Pediatric Associates of North Atlanta 14 Karen Dewling, M.D., Pediatrician, Johns Creek Pediatrics 15 Falita Flowers, State Director, Federal Child Nutrition Programs, Georgia Department of Early Care and Learning 16 Patrick Frias, M.D., Chief Operating Officer, Children's Healthcare of Atlanta 17 Ronald Frieson, President, Foundation and External Affairs, Children's Healthcare of Atlanta 18 Jaquelin Gotlieb, M.D., F.A.A.P., Pediatrician, The Pediatric Center of Stone Mountain, LLC 19 Janice Hacker, Director, Georgia Head Start Collaboration Office Bright from the Start 20 Georgia Department of Early Care and Learning 20 Angie Hanes, District Nursing Director, District 2 Public Health Department 21 Valerie Harper, Parent Children's Family Advisory Council 22 Lloyd Hoffer, M.D., Director, Gwinnett, Newton and Rockdale Health Departments 23 Georgina Howard, Nursing Director, Fulton County Department of Health and Wellness 24 Holly Hubbard, M.D., Pediatrician, Hubbard Pediatric Group 25 Vanna Jackson, M.D., Pediatrician, Sandy Springs Pediatrics 26 Lindsey Jorstad, Community Services Outreach Manager, Gwinnett County 27 Patricia Joseph, Director of Nursing, DeKalb County Board of Health 28 Christi Kay, President, HealthMPowers Inc. 29 Cheryl Jones Kendall, M.D., Pediatrician, We Care Pediatric and Adolescent Group Inc. 30 John Kennedy, M.D., District Health Director, Cobb and Douglas Public Health Department 31 Panyavee Khan, M.D., F.A.A.P., Pediatrician and CEO, Cumming Pediatric Group 32 Natascha Kimsey, R.D., L.D., Director of Clinic Operations, Gwinnett, Newton and Rockdale County Health Departments 33 Barbara King, Parent Children's Family Advisory Council 34 Aaron Klepinger, Parent Children's Family Advisory Council 35 Elizabeth LeDuc, M.D., Pediatrician, Center for Pediatric Wellness PC 36

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FORM 990, SCHEDULE H, PART V, SECTION B, LINE 5	<p>Laura Lenaues Parent Children's Family Advisory Council 37 Robert Licata, M D Pediatrician Pediatric Associates of Johns Creek PC 38 Roberta Lucas, M D Pediatrician Lucas Pediatrics 39 Sabrina Mallett Planning and Partnership Director Cobb and Douglas Public Health 40 Steven Malone Recreation Services Manager Roswell Recreation, Parks, Historic and Cultural Affairs Department 41 Andrew Marks Parent Children's Family Advisory Council 42 Lindsay Marks Parent Children's Family Advisory Council 43 Kevin Mason, M D Deputy Director Clayton County Board of Health 44 Dan Mathews Director of Camping Services Camp Twin Lakes 45 Linda Matzigkeit Chief Administrative Officer Children's Healthcare of Atlanta 46 Gina Maxey, M D Pediatrician Pediatrician Village Pediatrics 47 Ginger McGee Medical Practice Manager North Point Pediatrics 48 Laura Mixson Parent Children's Family Advisory Council 49 Eduardo Montana, M D Executive Medical Director Children's Cardiovascular and Preventive Medicine 50 Katherine Morris, N P Nurse Practitioner Medlock Pediatrics 51 Andrew Muir, M D Chief, Pediatric Endocrinology Children's Healthcare of Atlanta 52 Natalie Mundy Mentor 4 GA Program Manager Big Brothers Big Sisters of Metro Atlanta 53 John Mynatt Jr, M D Pediatrician Locust Grove Pediatrics LLC 54 Beth Ochoa School Nurse Supervisor Paulding County Schools 55 Julie Opeka N P Nurse Practitioner Grayson Pediatrics 56 Stephanie Patterson On Behalf of East Cobb Pediatrics 57 William Payne, M D Pediatrician Cartersville Pediatric Associates 58 Emily Pelton Executive Director Voices for Georgia's Children 59 Kara Prickett, M D Assistant Professor Emory University 60 Julia Roberts Parent Children's Family Advisory Council 61 Kerith Rudnicki, M D Pediatrician Children's Medical Group PC 62 Adriana Rzeznek, M D Pediatrician Woodstock Pediatric Medicine PC 63 Dan Salinas, M D Chief Medical Officer Children's Healthcare of Atlanta 64 Stella Shin, M D Pediatric Nephrologist Emory Healthcare and Children's Healthcare of Atlanta 65 Andrea Silver Parent Children's Family Advisory Council 66 Gwen Sirmans Parent Children's Family Advisory Council 67 Jonika Sutton Parent Children's Family Advisory Council 68 Laura Tanase Nutrition and Wellness Specialist Georgia Department of Education 69 Zachary Taylor, M D North Georgia Health District Director Georgia Department of Public Health 70 Joshua Vova, M D Director of Rehabilitation Medicine Children's Healthcare of Atlanta 71 Harriett Wellborn On Behalf of Pediatric Associates of Lawrenceville 72 David Westfall, M D District Health Director District 2 Public Health Department 73 Robert Whipple IV, M D Pediatrician Pediatric Associates of Newnan 74 Carol Williams, M D Pediatrician KidCare Pediatrics The CHNA was completed from June 30, 2016 to July 15, 2016 The survey was completed by individuals representing the interests of the pediatric healthcare community in the greater metropolitan Atlanta region, including childr</p>

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FORM 990, SCHEDULE H, PART V, SECTION B, LINE 5	<p>en of all ages, races, ethnicities, income levels and insurance statuses. These individual s also represent each of the counties in the primary and secondary service areas. There wa s significant consensus that the pediatric community health need priorities and issues ide ntified affected children across multiple cultural, socio-economic and geographic communit ies within the expansive greater metro Atlanta region. Childrens has developed programs to address health needs of immigrant and transient populations. These programs include 1) th e Primary Care Center at Chamblee which offers routine health checkups, sick visits for ch ildren, immunizations for school to infants, children and adolescents who rely on Medicaid 2) interpretative services at every facility, and 3) resources for staff to increase cult ural awareness concerning the health needs of immigrant populations. Hughes Spalding is a hospital managed by Childrens for Fulton-DeKalb Hospital Authority. In addition to being a n acute care hospital with a full service emergency department and inpatient beds, Hughes Spalding provides primary care services for those underserved populations in and around do wntown. Finally, some of the community groups that participated in survey and represent un ique health needs includes *HealthMPowers, Inc. Obesity and Nutrition, *Bright From the Start. Early Care and Learning, *Camp Twin Lakes. Inclusion for kids with special needs, * Voices for Georgias Kids. Child Policy and Advocacy, and *Big Brother, Big Sisters of Metr o Atlanta. Mentoring for children facing adversity</p>

Form 990 Part V Section C Supplemental Information for Part V, Section B.	
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, LINE 6A	The CHNA report was conducted with both Egleston Children's Hospital and Scottish Rite Hospital

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
FORM 990, SCHEDULE H, PART V, SECTION B, LINE 7A	THE CHNA REPORT WAS WIDELY AVAILABLE TO THE PUBLIC AT THE HOSPITAL FACILITY'S WEBSITE LISTED BELOW http //childrensatl.uberflip.com/i/227994-community-health-needs-assessmen t-2016 FORM 990, SCHEDULE H, PART V, SECTION B, LINE 10A http //childrensatl.uberflip.com/i/227994-community-health-needs-assessmen t-2016

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, PART B, LINE 11	OUR IMPLEMENTATION STRATEGY Unique and detailed implementation plans for Egleston and Scottish Rite Hospitals are included in the CHNA report located at www.choa.org or at http://childrensatl.uberflip.com/i/227994-community-health-needs-assessment-2016 Due to the long history of Children's working with the community, the health needs uncovered in the assessment were not unexpected Each of the 10 needs is actively being addressed in some capacity by existing and ongoing programs and services of Children's There are many organizations in the community that are addressing these needs, as well Due to limited resources and the extraordinary cost of providing highly specialized care to children throughout Georgia, the Children's Community Health Needs Implementation Strategy is focused on leveraging existing programs, services and resources, where possible, and focuses on the health need priorities of children and adolescents who reside in our 18-county, metropolitan Atlanta primary and secondary service area communities In addition to leveraging existing programs, over the next three years, Children's will place special emphasis on four of the top five needs, as these tightly align with our strategic plan These needs are provide coordination and continuity of services through "medical homes" enhance partnerships to improve access to behavioral health services provide access to subspecialty services develop programs to coordinate the transition of care to adulthood

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Form 990, Schedule H, Part V, Section B, Line 16	THE FAP WAS WIDELY AVAILABLE TO THE PUBLIC AT THE HOSPITAL FACILITY'S WEBSITE LISTED BELOW HTTPS //WWW CHOA ORG/~ /MEDIA/FILES/CHILDRENS/PATIENTS/FINANCIAL-ASSISTANCE -POLICY-ENG-2018 PDF

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1 Marcus Autism Center 1920 Briarcliff Road Atlanta, GA 30329	Outpatient Services
1 Children's Outpatient Surg Ctr Sat Blvd 2620 Satellite Boulevard Duluth, GA 30096	Outpatient Services
2 Children's Medical Office Building 5455 Meridian Mark Road NE Atlanta, GA 30342	Outpatient Services
3 Children's Special Services 2015 Uppergate Drive Atlanta, GA 30322	Outpatient Services
4 Childrne's at Meridian Mark LLC 5445 Meridian Mark Road NE Atlanta, GA 30342	Outpatient Services
5 Children's at North Druid Hills 1605 Chantilly Drive NE Atlanta, GA 30324	Outpatient Services
6 Children's at Forsyth 410 Peachtree Parkway Cumming, GA 30041	Outpatient Services
7 Children's at Satellite Boulevard 2660 Satellite Boulevard Duluth, GA 30096	Outpatient Services
8 Children's at Town Center 625 Big Shanty Road NW Kennesaw, GA 30144	Outpatient Services
9 Children's at Webb Bridge 3155 North Point Parkway Alpharetta, GA 30005	Outpatient Services
10 Children's at Sandy Plains 3618 Sandy Plains Road Marietta, GA 30066	Outpatient Services
11 Children's at Fayette 1265 Highway 54 West Fayetteville, GA 30214	Outpatient Services
12 Children's at Mount Zion 2201 Mount Zion Parkway Morrow, GA 30260	Outpatient Services
13 Children's at Alpharetta Highway 11835 Alpharetta Highway Roswell, GA 30076	Outpatient Services
14 Children's at Cobb 1371 Church Street Extension Marietta, GA 30060	Outpatient Services

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility	
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the tax year? _____	
Name and address	Type of Facility (describe)
16 Children's at Hudson Bridge 1510 Hudson Bridge Road Stockbridge, GA 30281	Outpatient Services
1 Children's at Northpoint 3795 Mansell Road Alpharetta, GA 30022	Outpatient Services
2 Primary Care Center of Chamblee 4166 Buford Highway Atlanta, GA 30345	Outpatient Services
3 Day Rehabilitation Center 993-F Johnson Ferry Road NE Atlanta, GA 30342	Outpatient Services
4 Children's at Hamilton Mill 2108 Teron Place Dacula, GA 30019	Outpatient Services
5 Children's at Duluth 2270 Duluth Highway 120 Duluth, GA 30097	Outpatient Services
6 Children's at Snellville 2220 Wisteria Drive Snellville, GA 30078	Outpatient Services
7 Children's at Executive Park 6 Executive Park Drive NE Atlanta, GA 30329	Outpatient Services
8 Children's at Marietta 175 White Street Marietta, GA 30060	Outpatient Services
9 Children's at Old Milton Parkway 3300 Old Milton Parkway Alpharetta, GA 30005	Outpatient Services
10 Children's at Suwanee 3640 Burnette Road Suwanee, GA 30024	Outpatient Services
11 Northside Professional Center 975 Johnson Ferry Road NE Atlanta, GA 30342	Outpatient Services
12 Children's at Century Center Boulevard 1975 Century Boulevard Atlanta, GA 30345	Outpatient Services
13 Children's at Ivy Walk 1675 Cumberland Parkway Suite 105 Smyrna, GA 30080	Outpatient Services
14 Children's at Cherokee 1554 Riverstone Parkway Canton, GA 30114	Outpatient Services

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
31 Pavilion at Lake Hearn 1100 Lake Hearn Drive Suite 450 Atlanta, GA 30342	Outpatient Services

Schedule I
(Form 990)

Department of the
Treasury
Internal Revenue Service

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public
Inspection

Employer identification number
90-0779996

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) Children's HC of Atlanta at Hughes Spalding 25 Jessee Hill Dr Atlanta, GA 30303	26-2037695	501(c)(3)	1,795,455				Support for capital purchases

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 1

3 Enter total number of other organizations listed in the line 1 table ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) Nursing Scholarships	7	9,000			
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PROCEDURES FOR MONITORING THE USE OF GRANTS	SCHEDULE I, PART I, LINE 2 Nurses currently enrolled in an accredited nursing program and who are seeking financial assistance may apply for the Jessie M Candlish Scholarship To qualify, applicants must meet the following criteria 1) must be employed by Children's by May 31st of the scholarship year, 2) be enrolled as an undergraduate student in an accredited nursing program for an RN degree or higher, with a minimum GPA of 3.0, 3) uphold the mission and values of Children's, and 4) is not a past recipient of the Candlish Scholarship The dollar amount and number of scholarships awarded varies from year to year, depending on the three year average generated by the Candlish fund Per the management agreement, HSOC, Inc has oversight of all Hughes Spalding operations, including the use of grant funds The amount of funds provided annually to Hughes Spalding from HSOC, Inc is governed by agreed upon terms of the management contract

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

- For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**
- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
- ▶ **Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.**

2017

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number

90-0779996

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input checked="" type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

1b Yes

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?

2 Yes

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

4a No

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

4b Yes

c Participate in, or receive payment from, an equity-based compensation arrangement?

4c No

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

5a No

b Any related organization?

5b No

If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

6a No

b Any related organization?

6b No

If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

7 No

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

8 No

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

9

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

See Additional Data Table

[illegible]

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
supplemental compensation	EMPLOYEES OF CHILDREN'S HEALTHCARE OF ATLANTA, INC. HAVE THE OPTION TO PARTICIPATE IN THE 403(B) RETIREMENT PLAN OFFERED BY THE ORGANIZATION. CHILDREN'S PROVIDES AN ANNUAL DISCRETIONARY CONTRIBUTION IN A 401(A) RETIREMENT PLAN FOR EMPLOYEES WHO WORK AT LEAST 1,000 HOURS IN THE CALENDAR YEAR AND ARE EMPLOYED ON 12/31/2017. ALL INDIVIDUALS ARE EMPLOYEES OF CHILDREN'S HEALTHCARE OF ATLANTA, INC. (THE "PARENT" EIN 58-2367819) WITH CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN (THE "GROUP" EXEMPTION NUMBER 5857) ACTING AS THE COMMON PAYROLL AGENT FOR THE PARENT AND ALL ENTITIES WITHIN THE GROUP.
SCHEDULE J, PART I, LINE 1A	PURSUANT TO THE ORGANIZATION'S TRAVEL AND REIMBURSEMENT POLICY, THE CEO IS ENTITLED TO TRAVEL FIRST CLASS OR BUSINESS CLASS ON FLIGHTS LONGER THAN TWO HOURS TO ENABLE THE CEO TO GET WORK DONE MORE EFFICIENTLY AND EFFECTIVELY ON LONGER FLIGHTS. HOWEVER, THE CEO MUST GIVE STRONG CONSIDERATION TO THE FINANCIAL IMPLICATIONS OF TRAVELING FIRST OR BUSINESS CLASS. CHOA DOES NOT TREAT THE PAYMENTS FOR FIRST CLASS OR BUSINESS CLASS TRAVEL AS TAXABLE TO THE CEO GIVEN THE BUSINESS PURPOSE ASSOCIATED WITH SUCH FLIGHTS.
Schedule J, Part I, Line 4B	IN 2012, THE COMPENSATION AND BENEFITS COMMITTEE ELECTED TO OFFER AN ADDITIONAL EXECUTIVE RETIREMENT PLAN TO CERTAIN EXECUTIVES. THE BOARD APPROVED THIS RECOMMENDATION IN EARLY 2013. BELOW ARE THE PARTICIPANTS AND THE TOTAL AMOUNT CONTRIBUTED TO THE PLAN FOR EACH DURING 2017: DONNA HYLAND - \$290,201; RUTH FOWLER - \$107,094; DAN SALINAS - \$94,641; PAT FRIAS - \$119,293; RONALD FRIESON - \$40,383; LINDA COLE - \$36,541; JILL STRICKLAND - \$29,236; LESLIE JONES - \$42,224; JIM FORTENBERRY - \$36,252. The approved plan called for a five year vesting period, after which payout to participants would occur as outlined in the plan documents. In 2017, payout occurred for participants still employed as of the vesting date (12/31/16). The SERP payout for the participants is reflected in the other reportable compensation amounts included in Sch J, Part II.
Schedule J, Part I, Lines 5a & 5b	EXECUTIVES ARE ELIGIBLE FOR AN ANNUAL INCENTIVE, WHICH INCLUDES A MEASUREMENT FOR ACHIEVEMENT OF BUDGETED OPERATING MARGIN. THESE INCENTIVES ARE CALCULATED AS A CERTAIN PERCENTAGE OF THE EXECUTIVE'S BASE COMPENSATION APPROVED BY THE COMPENSATION AND BENEFITS COMMITTEE.

Additional Data

Software ID:
Software Version:
EIN: 90-0779996
Name: CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1Daniel Salinas MD CMO/INDIV TRUSTEE - ECH/SR/EA	(i)	0	0	0	0	0	0	0
	(ii)	472,477	627,042	29,772	94,641	24,985	1,248,917	417,225
1Ronald Frieson Indiv Trustee - HSOC/PRES FDN	(i)	0	0	0	0	0	0	0
	(ii)	378,815	171,596	25,296	40,383	15,382	631,472	37,823
2Donna Hyland Pres/CEO - ECH/SR/EAS/EPG/MAC	(i)	0	0	0	0	0	0	0
	(ii)	1,055,846	1,771,918	34,880	301,001	19,308	3,182,953	1,311,852
3Ruth Fowler Treas ECH/SR/FDN/EAS/EPG/MAC	(i)	0	0	0	0	0	0	0
	(ii)	537,388	659,685	33,103	107,094	19,568	1,356,838	465,793
4Leslie Jones Sec - ECH/SR/EAS/EPG/MAC/HSOC	(i)	0	0	0	0	0	0	0
	(ii)	394,191	110,722	16,938	42,224	36,819	600,894	0
5Mary Beth Bova SVP OPS-ECH/IND TRUSTEE-HSOC	(i)	252,029	69,690	41,451	0	20,666	383,836	0
	(ii)	0	0	0	0	0	0	0
6Jill Strickland SVP Physician Practices Ops	(i)	267,667	72,726	11,821	29,236	26,163	407,613	0
	(ii)	0	0	0	0	0	0	0
7Jim Fortenberry MD Indiv Trustee - FDN	(i)	0	0	0	0	0	0	0
	(ii)	363,002	86,952	17,696	36,252	26,894	530,796	0
8Stacey Deweese VP Operations - SR	(i)	203,011	48,047	27,247	0	28,085	306,390	0
	(ii)	0	0	0	0	0	0	0
9Pat Frias Individual Trustee - MAC	(i)	0	0	0	0	0	0	0
	(ii)	605,878	672,392	27,917	119,293	21,808	1,447,288	397,979
10Lucky Jain Ind Trustee-MAC/Exec Prac Dir	(i)	239,631	29,230	10,377	0	2,274	281,512	0
	(ii)	0	0	0	0	0	0	0
11Lynn Perez Indi Trustee-MAC/VP Ops MAC	(i)	207,784	20,681	12,966	0	31,569	273,000	0
	(ii)	0	0	0	0	0	0	0
12Michael Riley INDIV TRUSTEE-HSOC/VP FIN OPS	(i)	232,927	55,878	9,629	0	27,527	325,961	0
	(ii)	0	0	0	0	0	0	0
13Linda Cole SVP Operations/CNO	(i)	0	0	0	0	0	0	0
	(ii)	331,153	91,899	26,376	36,541	26,747	512,716	0
14Andrew Reisner Neurosurgeon	(i)	816,206	83,487	34,938	0	27,747	962,378	0
	(ii)	0	0	0	0	0	0	0
15William Boydston Prac Dir Neurosurgical Svcs	(i)	878,605	90,101	32,438	0	25,849	1,026,993	0
	(ii)	0	0	0	0	0	0	0
16TIM SCHRADER MD INDIV TRUSTEE-ECH/SR/EAS/EPG	(i)	25,074	132,549	85	0	2,091	159,799	0
	(ii)	0	0	0	0	0	0	0
17DAVID WRUBEL NEUROSURGEON	(i)	769,279	77,678	19,027	0	28,331	894,315	0
	(ii)	0	0	0	0	0	0	0
18BARUNASHISH BRAHMA NEUROSURGEON	(i)	733,704	75,165	30,247	0	25,040	864,156	0
	(ii)	0	0	0	0	0	0	0
19JOSHUA CHERN NEUROSURGEON	(i)	667,039	68,696	30,570	0	26,030	792,335	0
	(ii)	0	0	0	0	0	0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21Robert C Wilde Former Trustee- HSOC/CTO	(i)	319,951 -----	86,642 -----	30,939 -----	0 -----	28,867 -----	466,399 -----	0 -----
	(ii)				0	0	0	0
1Eugene Hayes Former Pres FDN/SR Development	(i)	84,095 -----	10,547 -----	4,837 -----	0 -----	9,171 -----	108,650 -----	0 -----
	(ii)				0	0	0	0
2Joe Williams FORMER TRUSTEE	(i)	32,156 -----	0	0	0	0	32,156	0
	(ii)	0	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
► Attach to Form 990 or Form 990-EZ.
► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number
90-0779996

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ► \$

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
Total						► \$						

Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Jackson Dyer	See Schedule L, Part V	11,490	See Schedule L, Part V		No
(2) KATHERINE DIXON	See Schedule L, Part V	110,754	See Schedule L, Part V		No
(3) STAR OVERTON	See Schedule L, Part V	78,565	See Schedule L, Part V		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS	(A) Jackson Dyer (B) JACKSON WORKS AT CHOA IN SURGERY CENTER AT MERIDIAN MARK PLAZA, LLC HE IS THE SON OF JOHN DYER A BOARD MEMBER OF CHOA (C) Compensation - 11,490 (D) Description of transaction - Jackson Dyer received compensation as an employee
(A) Katherine Dixon	(B) KATE WORKS AS AN RN IN CARDIAC AT EGLESTON, SHE IS THE DAUGHTER OF BERNIE DIXON, WHO IS A TRUSTEE FOR CHOA, ECH, SR EAS, AND EPG (c) Compensation - 110,754 (d) Description of Transaction Katherine Dixon received compensation as an employee
(A) Star Overton	(B) Relationship between interested person and the organization - Star, an employee working for CHOA, is the wife of Cedric Miller, who is a board member of CHOA (C) Compensation - 78,565 (D) Description of transaction - Star Overton received compensation as an employee

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.
►Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number
90-0779996

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures . .				
3 Art—Fractional interests . .				
4 Books and publications . .				
5 Clothing and household goods				
6 Cars and other vehicles . . .				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded .	X	87	1,083,597	Cost/Selling Price
10 Securities—Closely held stock .				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous . .				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential . .				
16 Real estate—Commercial . .				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies .				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts . . .				
25 Other ► ()				
26 Other ► ()				
27 Other ► ()				
28 Other ► ()				

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

No

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 51227J

Schedule M (Form 990) (2017)

Part II**Supplemental Information.**

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
Part I, Line 9, Column B	The amount of 87 represents the number of contributors

efile GRAPHIC print - DO NOT PROCESS		As Filed Data -		DLN: 93493315001008	
SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990 .			OMB No 1545-0047 <div style="font-size: 2em; font-weight: bold;">2017</div> Open to Public Inspection	
	Department of the Treasury Internal Revenue Service Name of the organization CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN			Employer identification number 90-0779996	

990 Schedule O, Supplemental Information

Return Reference	Explanation
Volunteers	<p>Form 990, Part I, Line 6 Children's relies on volunteer support to raise funds in our community through organizing or volunteering at events. Individuals and corporations work with children's to host and support numerous community, sports and holiday events, all to benefit our not-for-profit organization. In 2017, more than 9,545 volunteers supported children's in this capacity. Volunteers play an important role in clinical settings within our not-for-profit healthcare system. The volunteers in the clinical settings are called in-service volunteers. They help by bringing a sense of enthusiasm and warmth that is important to our patients, their families and our staff. With the guidance of the Children's staff, Children's volunteers work a set weekly schedule within one of the following hospital areas: direct patient care, customer service and administrative support. Hospital volunteers can be found working on all of our hospital campuses as well as several of our neighborhood locations. Approximately 5,450 active volunteers assist at our medical facilities. Volunteers that work with the Foundation in the community are called friends. For more information on volunteer opportunities in fundraising and other support to our patients and families, please visit www.choa.org/volunteer. Business Relationships between officers, directors, trustees or key employees: Part VI, Line 2 -BERNIE MARCUS (trustee) AND FREDERICK MARCUS (trustee) HAVE A FAMILY RELATIONSHIP. -Cameron Sherrill (trustee) and Ronald Frieson (trustee) have a business relationship.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
Members or Stockholders	<p>Form 990, Part VI, Line 6 CHILDREN'S HEALTHCARE OF ATLANTA, INC IS THE SOLE MEMBER OF ALL SUBORDINATES EXCEPT HSOC EGLESTON CHILDREN'S HOSPITAL IS THE SOLE CORPORATE MEMBER OF HSOC Power to elect or appoint members Form 990, Part VI, Line 7a THE BYLAWS OF EGLESTON CHILDREN'S HOSPITAL AT EMORY UNIVERSITY, INC , SCOTTISH RITE CHILDREN'S MEDICAL CENTER, INC , EGLESTON AFFILIATED SERVICES, INC , and EGLESTON PEDIATRIC GROUP, INC , PROVIDE THAT ITS TRUSTEES SHALL BE THE PERSONS THEN SERVING AS THE TRUSTEES OF CHILDREN'S HEALTHCARE OF ATLANTA, INC THE BYLAWS OF MARCUS AUTISM CENTER AND CHILDREN'S HEALTHCARE OF ATLANTA FOUNDATION, INC PROVIDE THAT THE TRUSTEES OF THESE ORGANIZATIONS ARE SUBJECT TO THE APPROVAL AND REMOVAL BY CHILDREN'S HEALTHCARE OF ATLANTA</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
Decisions reserved to members or stockholders	Form 990, Part VI, Line 7b CHILDREN'S HEALTHCARE OF ATLANTA, INC (CHOA), A SECTION 501(C) (3) PUBLIC CHARITY, IS THE CORPORATE PARENT OF THE SUBORDINATES INCLUDED IN THIS GROUP RETURN UNDER THE SUBORDINATES' BYLAWS, CERTAIN CORPORATE ACTIONS ARE SUBJECT TO DIRECT OR IN DIRECT APPROVAL OF CHOA THESE ACTIONS INCLUDE APPOINTMENT OR REMOVAL OF DIRECTORS, ADOPTION OR AMENDMENT OF A STRATEGIC PLAN, ADOPTION AND/OR AMENDMENT OF THE ANNUAL BUDGET, APPROVAL OF MAJOR CAPITAL EXPENDITURES, APPROVAL OR AMENDMENT OF MAJOR CONTRACTS, THE ADDITION OR DISCONTINUATION OF SIGNIFICANT HEALTHCARE SERVICES, INCURRENCE OF DEBT IN EXCESS OF \$1 MILLION, APPROVAL OF PURCHASES, LEASES OR DISPOSAL OF ASSETS IN EXCESS OF \$250,000, PARTICIPATION IN JOINT VENTURES OR OTHER STRATEGIC RELATIONSHIPS, CREATION OF NEW AFFILIATES, MERGER, CONSOLIDATION, LIQUIDATION OR DISSOLUTION OF THE ORGANIZATION, SIGNIFICANT DISPOSITION OF THE ORGANIZATION'S ASSETS, AND AMENDMENT OR RESTATEMENT OF THE ORGANIZATION'S GOVERNING DOCUMENTS

990 Schedule O, Supplemental Information

Return Reference	Explanation
Process used to review the Form 990	Form 990, Part VI, Line 11b THE ORGANIZATION'S FORM 990 IS REVIEWED IN DETAIL BY THE MEMBERS OF THE AUDIT AND FINANCE COMMITTEES, AFTER WHICH THE ENTIRE BOARD OF DIRECTORS IS PROVIDED A COPY PRIOR TO FINAL APPROVAL AND FILING

990 Schedule O, Supplemental Information

Return Reference	Explanation
Monitoring & enforcement of compliance with conflict of interest policy	<p>Form 990, Part VI, Line 12c CHILDREN'S BOARD OF TRUSTEES ADOPTED A CONFLICT OF INTEREST POLICY THAT APPLIES TO AN "INTERESTED PERSON" AN INTERESTED PERSON WOULD BE EVERY DIRECTOR, TRUSTEE, MEMBER OF A BOARD COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS, OFFICERS OR "KEY MANAGEMENT EMPLOYEE" A CHILDREN'S ORGANIZATION WHOM HAS A DIRECT OR INDIRECT FINANCIAL INTEREST A KEY MANAGEMENT EMPLOYEE WOULD BE THE CHIEF EXECUTIVE OFFICER OF A CHILDREN'S ORGANIZATION, ANY MANAGERS WHO REPORT DIRECTLY TO THE CHIEF EXECUTIVE OFFICER OR THE BOARD OF A CHILDREN'S ORGANIZATION, ANY EMPLOYEE OTHERWISE LISTED AS A CURRENT OR FORMER "KEY EMPLOYEE" IN THE MOST RECENTLY FILED IRS FORM 990 OF A CHILDREN'S ORGANIZATION, OR ANY OTHER PERSONNEL SO DESIGNATED BY THE CHIEF EXECUTIVE OFFICER IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS OR TRUSTEES AND MEMBERS OF THE COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, SUCH INTERESTED PERSON SHALL LEAVE THE GOVERNING BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT EXISTS AFTER EXERCISING DUE DILIGENCE, THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE WHETHER A) THE TRANSACTION OR ARRANGEMENT IS IN THE CHILDREN'S ORGANIZATION BEST INTEREST, AND IS FAIR AND REASONABLE, OR B) WHETHER THE CHILDREN'S ORGANIZATION CAN OBTAIN WITH REASONABLE EFFORTS AN EQUAL OR MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST THE GOVERNING BOARD OR COMMITTEE SHALL DETERMINE BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS OR TRUSTEES WHETHER A) TO ENTER INTO THE TRANSACTION OR ARRANGEMENT, OR B) TO ENTER INTO AN EQUAL OR MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH A PERSON OR ENTITY THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST, OR C) TAKE NO ACTION EACH INTERESTED PERSON OF A CHILDREN'S ORGANIZATION SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THAT SUCH PERSON A) HAS RECEIVED A COPY OF THE CONFLICT OF INTEREST POLICY, B) HAS READ AND UNDERSTANDS THE POLICY, AND C) HAS AGREED TO COMPLY WITH THE POLICY ANNUALLY, INTERESTED PERSONS WILL COMPLETE A QUESTIONNAIRE TO PROVIDE INFORMATION NEEDED IN CONNECTION WITH THE CHILDREN'S ORGANIZATIONS' FILING OF ITS IRS FORM 990 WITH THE INTERNAL REVENUE SERVICE RESULTS OF THE QUESTIONNAIRE ARE REVIEWED BY SENIOR LEADERSHIP</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
Process for determining compensation	<p>Form 990, Part VI, Line 15a and 15b CHILDREN'S BOARD OF TRUSTEES (BOARD) HAS ULTIMATE DECISION-MAKING OVER EXECUTIVE COMPENSATION, AND THE COMPENSATION AND BENEFITS COMMITTEE (COMMITTEE) IS RESPONSIBLE FOR PROGRAM OVERSIGHT AND ADMINISTRATION AND FOR MAKING RECOMMENDATIONS TO THE BOARD. THE COMMITTEE IS COMPRISED OF INDEPENDENT BOARD MEMBERS AND CHARGED WITH EVALUATING THE TOTAL COMPENSATION PACKAGE OF SELECTED EMPLOYEES (CALLED "DISQUALIFIED PERSONS"), AND OTHER EXECUTIVES AND LEADERS. TO CARRY OUT THIS CHARGE, THE COMMITTEE ENGAGES AN INDEPENDENT THIRD PARTY EXECUTIVE COMPENSATION CONSULTING FIRM TO COMPLETE AN ANNUAL ASSESSMENT OF THE COMPETITIVENESS AND REASONABLENESS OF THE TOTAL COMPENSATION PACKAGE FOR "DISQUALIFIED PERSONS" AND OTHER EXECUTIVES AND LEADERS TO THE BOARD. USING MARKET DATA PROVIDED BY THE THIRD PARTY RELATED TO THE PAY, BENEFITS AND PERQUISITES PAID TO FUNCTIONALLY COMPARABLE POSITIONS IN ORGANIZATIONS COMPARABLE TO CHILDREN'S HEALTHCARE OF ATLANTA, THE COMMITTEE PROVIDES TOTAL COMPENSATION RECOMMENDATIONS. PAY RECOMMENDATIONS FOR "DISQUALIFIED PERSONS", AND OTHER EXECUTIVES AND LEADERS ARE MADE IN DECEMBER AND BOARD APPROVED CHANGES, IF ANY, ARE EFFECTIVE IN THE FIRST PAY PERIOD OF THE COMING YEAR. INCENTIVE PAYOUTS ARE APPROVED IN FEBRUARY, FOR THE PRIOR YEAR'S PERFORMANCE, AND ISSUED IN MARCH. ALL COMMITTEE RECOMMENDATIONS AND BOARD DECISIONS (RELATED TO EXECUTIVE COMPENSATION) ARE DOCUMENTED IN THE APPLICABLE MEETING MINUTES.</p>

990 Schedule O, Supplemental Information

Return Reference	Explanation
AVAIL OF GOV DOCS, CONFLICT OF INT POLICY & FIN STMTS TO GEN PUB	FORM 990, PART VI, LINE 19 THE ORGANIZATION DOES NOT MAKE THESE DOCUMENTS AVAILABLE, CONSISTENT WITH IRS REQUIREMENTS

990 Schedule O, Supplemental Information

Return Reference	Explanation
DESCRIPTION OF PERSONS TITLES	FORM 990, PART VII, SECTION A ABBREVIATION DEFINITIONS CHOA - CHILDREN'S HEALTHCARE OF ATLANTA, INC FDN - CHILDREN'S HEALTHCARE OF ATLANTA FOUNDATION, INC MAC- MARCUS AUTISM CENTER, INC ECH- EGLESTON CHILDREN'S HOSPITAL AT EMORY UNIVERSITY, INC SRCH- SCOTTISH RITE CHILDREN'S MEDICAL CENTER, INC HSOC- HSOC, INC EAS- EGLESTON AFFILIATED SERVICES, INC EPG- EGLESTON PEDIATRIC GROUP, INC NAME AND TITLES RUTH FOWLER- SVP FINANCE & CFO AT CHOA, TREASURER FND/MAC/ ECH/ SRCH/ HSOC/ EAS/ EPG DONNA HYLAND- PRESIDENT & CEO AT MAC/ ECH/ SRCH/ EAS/ EPG/ HSOC CHAIRMAN

990 Schedule O, Supplemental Information

Return Reference	Explanation
HOURS DEVOTED TO RELATED ORGANIZATIONS	FORM 990, PART VII ALL MEMBERS OF CHILDREN'S HEALTHCARE OF ATLANTA EXECUTIVE TEAM WORK A MINIMUM OF 50 HOURS PER WEEK THE SPLIT OF THESE HOURS BETWEEN THE PARENT AND GROUP RETURNS IS DETERMINED BY THE INDIVIDUAL'S ROLE AND RESPONSIBILITIES AS WELL AS THE LOCATION OF THE INDIVIDUAL'S PAYROLL EXPENSE INDIVIDUALS WHOSE PAYROLL EXPENSE IS LOCATED AT THE PARENT SPEND 80% OR 40 HOURS OF THEIR WORK WEEK DEVOTED TO CARRYING OUT THE GOALS AND OBJECTIVES OF THE CHOA ORGANIZATION AS A WHOLE THE REMAINING 20% OR 10 HOURS IS DEVOTED TO SPECIFIC GOALS AND TASKS ASSOCIATED WITH ONE OR MORE OF THE ORGANIZATIONS REPRESENTED IN THE GROUP RETURN INDIVIDUALS WHOSE PAYROLL EXPENSE IS LOCATED AT THE SUPPORT ZONE SPEND 80% OR 40 HOURS OF THEIR WORK WEEK DEVOTED TO CARRYING OUT THE GOALS AND OBJECTIVES OF ONE OR MORE OF THE ENTITIES REPRESENTED IN THE GROUP RETURN THE REMAINING 20% OR 10 HOURS IN DEVOTED TO TASKS OR OBJECTIVES RELATED TO THE CHOA ORGANIZATION AS A WHOLE

990 Schedule O, Supplemental Information

Return Reference	Explanation
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9 Transfers between entities (180,340,464) Other Reconciling items (1,294,731) ===== Total (181,635,195)

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization
CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Employer identification number
90-0779996

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

See Additional Data Table

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)Children's Healthcare of Atlanta INC 3375 Northeast Expressway Atlanta, GA 30341 58-2367819	HLTHCRE MGMT	GA	501(c)(3)	12B	NA		No

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) Meridian Mark LLC 3375 NE Expwy ATL, GA 30341 01-0723254	Surgery Center	GA	Scottish Rite	Related	9,727,034	15,483,061		No			No	51.000 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
See Additional Data Table									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	No
b Gift, grant, or capital contribution to related organization(s)	1b Yes	
c Gift, grant, or capital contribution from related organization(s)	1c Yes	
d Loans or loan guarantees to or for related organization(s)	1d	No
e Loans or loan guarantees by related organization(s)	1e Yes	
f Dividends from related organization(s)	1f	No
g Sale of assets to related organization(s)	1g	No
h Purchase of assets from related organization(s)	1h	No
i Exchange of assets with related organization(s)	1i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	No
l Performance of services or membership or fundraising solicitations for related organization(s)	1l Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	No
o Sharing of paid employees with related organization(s)	1o Yes	
p Reimbursement paid to related organization(s) for expenses	1p Yes	
q Reimbursement paid by related organization(s) for expenses	1q	No
r Other transfer of cash or property to related organization(s)	1r Yes	
s Other transfer of cash or property from related organization(s)	1s	No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) Thomas Egleston Trust	c	372,074	Cash Transfer

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Additional Data

Software ID:
Software Version:
EIN: 90-0779996
Name: CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN

Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
Children's Sedation Services LLC 3375 Northeast Expressway Atlanta, GA 30341 81-0582607	PHY Services	GA	1,337,872	0	Egleston PED
Children's Anesthesia Services LLC 3375 Northeast Expressway Atlanta, GA 30341 20-0044124	PHY Services	GA	14,501,676	0	Egleston PED
CHOA Center for Pain Relief LLC 3375 Northeast Expressway Atlanta, GA 30341 32-0185406	PHY Services	GA	521,487	0	Egleston PED
PDTRIC NRSRGY ASSO at Children's LLC 3375 Northeast Expressway Atlanta, GA 30341 26-0833842	PHY Services	GA	4,409,472	0	Egleston PED
CHOA - Multispecialty LLC 3375 Northeast Expressway Atlanta, GA 30341 61-1665353	PHY Services	GA	29,226,128	0	Egleston PED
CHOA - Hospital Based LLC 3375 Northeast Expressway Atlanta, GA 30341 80-0863895	PHY Services	GA	32,171,013	0	Egleston PED
Specialty Providers at Children's LLC 3375 Northeast Expressway Atlanta, GA 30341 61-1753346	PHY Services	GA	17,589,690	0	Egleston PED
Med-Surgical Provdrs at Children's LLC 3375 Northeast Expressway Atlanta, GA 30341 30-0853755	PHY Services	GA	16,332,031	0	Egleston PED
Cardiothoracic Provdrs at Children's LLC 3375 Northeast Expressway Atlanta, GA 30341 32-0456470	PHY Services	GA	7,548,692	0	Egleston PED
Primary Care at Children's LLC 3375 Northeast Expressway Atlanta, GA 30341 61-1752679	PHY Services	GA	2,012,386	0	Egleston PED

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
The Children's Health Network Inc 3375 Northeast Expressway Atlanta, GA 30341 58-2133795	Healthcare SVCS	GA	CHOA	C Corp	0	0	100 000 %	Yes	
Emory-Egleston Children's Heart Center 2835 Brandywine Road Suite 300 Atlanta, GA 30329 58-1871713	Cardiac Services	GA	CHOA	C Corp	0	0	100 000 %	Yes	
The Children Care Network 3375 Northeast Expressway Atlanta, GA 30341 47-1373158	Physician svcs	GA	CHOA	C Corp	0	0	100 000 %	Yes	
Charitable Remainder Trust - Suntrust 303 Peachtree St Atlanta, GA 30303	Split Int Trust	GA	NA	Trust	27,367	1,271,318			No
Laurie Davis Webster Trust 303 Peachtree St Atlanta, GA 30303 58-6026013	Charitable Trust	GA	CHOA	Trust	2,182	98,221	100 000 %	Yes	
WE Chaplin Trust 303 Peachtree St Atlanta, GA 30303 58-6026010	Charitable Trust	GA	CHOA	Trust	285	12,883	100 000 %	Yes	
Thomas Egleston Trust 303 Peachtree St Atlanta, GA 30303 58-6026009	Charitable Trust	GA	CHOA	Trust	372,074	23,203,679	100 000 %	Yes	
CHARITABLE REMAINDER TRUST - WELLS FARGO 303 PEACHTREE STREET ATLANTA, GA 30303	SPLIT INT TRUST	NC	NA	TRUST	0	0	100 000 %	Yes	