of Organization Exempt From Income Tax

DLN: 93493318044718

2017

OMB No 1545-0047

990	Return
J	Under section 50 foundations)

Department of the Treasury

1(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public

петпа	Reve	nue Service							Inspection
Fo	or th	e 2017 c	alendar year, or tax year begin	ning 01-01-2017 , and endi	ng 12-31	-2017			
Che	ck ıf a	pplicable	C Name of organization TUFTS HEALTH PLAN INC				D Employ	er identif	fication number
		change					81-408	9215	
	me ch tial ret	-	% UMESH KURPAD Doing business as						
		n/terminated					-		
⊐ Am	ended	d return	Number and street (or P O box if ma	il is not delivered to street address)	Room/suite	e	E Telephor	ne number	-
⊐ App	olicatio	on pending					(617) 9	72-9400	<u> </u>
			City or town, state or province, coun WATERTOWN, MA 024721508	try, and ZIP or foreign postal code					
							G Gross re	eceipts \$ 1	61,078
			F Name and address of principal EDWARD TEXERIA	officer		H(a) Is	this a group re	turn for	
			705 MOUNT AUBURN STREET				ibordinates?		□Yes 🗹 No
			WATERTOWN, MA 024721508			Н(Б) Ar	e all subordina cluded?	ces	☐ Yes ☐No
Tax	(-exer	npt status	☐ 501(c)(3) ☑ 501(c)(4) ◀(insert no)	J 527		"No," attach a		•
W	ebsit	:e:▶ WW	W TUFTSHEALTHPLAN COM			H(c) G	oup exemption	number	>
						L .v6.6	2016	M Charles	-61
Forn	n of or	rganızatıon	Corporation Trust Associ	ciation U Other >		L Year or r	ormation 2016	MA State	of legal domicile
Pa	rt I	Sum	marv						
			scribe the organization's mission or	most significant activities					
			ALTH PLAN, INC (THPI)'s purpose I		OR THE PR	OITOMOS	N OF SOCIAL W	/ELFARE,	FOR THE BENEFIT
	-	JF, TO PE	RFORM THE FUNCTIONS OF, AND	10 (continue on sch o)					
	_								
:	-								
			is box >					ssets 3	13
5			-	• • • • • •				4	
			of independent voting members of		•			<u> </u>	11
			nber of individuals employed in cal	, , ,	•			5	C
			nber of volunteers (estimate if nec					6	C
			elated business revenue from Part	, , ,				7a 7b	
	D	Net unrei	lated business taxable income from	Form 990-1, line 34	• • •		Prior Year	/B	Current Year
	Q	Contribut	tions and grants (Part VIII, line 1h)				Prior rear	0	Current Year
Ę.			service revenue (Part VIII, line 2g)					0	
Havenua Havenua		-	ent income (Part VIII, column (A), l					0	161,078
ŕ			venue (Part VIII, column (A), lines	• • •	•			0	101,070
			enue—add lines 8 through 11 (mus	•	ne 12)			0	161,078
			nd similar amounts paid (Part IX, c		•			0	
			paid to or for members (Part IX, co					0	
		•	other compensation, employee be					0	
Sex		•	onal fundraising fees (Part IX, colur	, , , , , , , , , , , , , , , , , , , ,	,			0	
Expenses			raising expenses (Part IX, column (D), lir		•			1	
X			penses (Part IX, column (A), lines :	· -				0	12,134,456
		·	penses Add lines 13–17 (must equal	•	•			0	12,134,456
			less expenses Subtract line 18 fro					0	-11,973,378
Sc		Revenue	Tess expenses Subtract line 10 iro		•	Beginn	ing of Current Y		End of Year
Fund Balances									
Bak	20	Total ass	ets (Part X, line 16)					0	1,052,741,71
2	21	Total liab	ollities (Part X, line 26)					0	(
ī	22	Net asset	ts or fund balances Subtract line 2	1 from line 20	•			0	1,052,741,71
	t II		ature Block			1 1 1		1.1	
			erjury, I declare that I have exami f, it is true, correct, and complete						
	nowle		<u> </u>						
		1k					2018-11-13		
ian		Signati	ure of officer				Date		
ign ere	!	EDWA	OD TEVEDIA VD & CONTROLLED						
			RD TEXERIA VP & CONTROLLER or print name and title						
		 	rint/Type preparer's name	Preparer's signature	Da	te		PTIN	
aic	ł		uleen webb	eileen webb				P0164185	2
	are	er F	irm's name	p			Firm's EIN		
-	On	1 -	irm's address ► 2100 ONE PPG PLACE				Phone no (412)	644-7800	
_			PITTSBURGH, PA 1522	2					
	ho ID	C 4							/

Statement of Program Service Accomplishments Check of Schedule O contains a response or note to any line in this Part I III	Form	990 (2017)						Page 2
As described in further detail in Part 1, Line I, THPI's activities include supervising, overseeing, and approving strategic planning for TAHMO, THPP, and the other entities in the Tufus Health Plan enterprise Did the organization undertake any significant program services during the year which were not listed on the pinor Form 990 or 990-EZ?	Par	t IIII Statem	ent of Program Servic	e Accomplis	hments			
As described in further detail in Part I, tune I, THPI's activities include supervising, overseeing, and approving strategic planning for TAHMO, THPP, and the other entities in the Tufts Health Plan enterprise 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?		Check if S	Schedule O contains a respo	nse or note to a	any line in this Part III			. 🗹
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	1	Briefly describe t	the organization's mission					
the prior Form 990 or 990-EZ?					ude supervising, oversee	ing, and approving strategic planni	ng for TAHMO, ⁻	ГНРР,
If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	2	Did the organiza	tion undertake any significa	int program serv	vices during the year whi	ch were not listed on		
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?		the prior Form 9	90 or 990-EZ?				🗌 Yes 🗸	No
services?		If "Yes," describe	e these new services on Sch	nedule O				
If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501c(c)(3) and 501c(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 12,134,456 including grants of \$) (Revenue \$) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) Code) (Expenses \$ including grants of \$) (Revenue \$) Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) Code) (Expenses \$ including grants of \$) (Revenue \$) Code) (Expenses \$ including grants of \$) (Revenue \$)	3	Did the organiza	tion cease conducting, or m	ake significant i	changes in how it conduc	ts, any program		
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code							☐ Yes	☑ No
See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4	Describe the org Section 501(c)(3	anızatıon's program service 3) and 501(c)(4) organizatıc	accomplishmer	to report the amount of			
4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4a	(Code) (Expenses \$	12,134,456	ıncludıng grants of \$) (Revenue \$)	
4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)		See Additional Data	a				,	
4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)								
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)								
(Expenses \$ including grants of \$) (Revenue \$)	4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
(Expenses \$ including grants of \$) (Revenue \$)								
(Expenses \$ including grants of \$) (Revenue \$)								
	4d		*	•	<u></u>) (Revenue \$)	
	40	<u> </u>			<u> </u>	, (,	

or X as applicable

Section 501(c)(3) organizations.

Page 3

No

Νo

Νo

Nο

No

Nο

Nο

Nο

Nο

Nο

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX.

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

ın Part X, line 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

assessments, or similar amounts as defined in Revenue Procedure 98-19?

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11a

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11d

11e

11f

12a

12b

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14a

14b

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Yes

Yes

4 5

Nο Νo Nο No Nο Form **990** (2017)

29

Par	Checklist of Required Schedules (continued)				
			Yes	No	
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No	
h	If "Yes" to line 20a, did the organization attach a convious its audited financial statements to this return?				

20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic	21	No

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 💆

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20b	
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Nο

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24c

24d

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25b

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28b

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35a

35h

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Yes

Yes

Form 990 (2017)

Νo

Νo

No

Nο

Νo

Nο

orm !	990 (2017)			Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 0			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
2-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3a 3b		INO
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	30		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	OD		
·	If res, to fine 3a of 3b, did the organization file Form 6880-17	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	76 7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during	711		
	the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
b	additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13a		
_	The organization is necessary to issue qualified feeding plans			
	Enter the amount of reserves on hand	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a 14b		INO
	in res, has it med a rount 720 to report these payments of two, provide an explanation in Schedule O		orm 00	0 (2017)

Form	990 (2017)			Page 6
Par	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	·		
Se	Check if Schedule O contains a response or note to any line in this Part VI	• •		✓
1a	Enter the number of voting members of the governing body at the end of the tax year 11		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 11			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7 b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	∍.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	-
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
ь	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
Se	status with respect to such arrangements?	16b		
17	List the States with which a copy of this Form 990 is required to be filed▶			
-	MA MA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records • UMESH KURPAD 705 MOUNT AUBURN STREET WATERTOWN, MA 024721508 (617) 972-9400		-	- (201=)

compensated employees, and former such persons

Part VII

 $\overline{\mathbf{V}}$

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
 - List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

(A) (C) (F) (B) (D) (E) Name and Title Position (do not check more Reportable Reportable Estimated Average than one how unless nerson amount of other

	hours per week (list any hours for related	than one box, unless person is both an officer and a director/trustee)				compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099-	amount of other compensation from the		
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1033-MI3C)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
										Form 990 (2017)

Page 8

Form 990 (2017)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (F) (A) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation director/trustee) organization (Wany hours organizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Former Individual trustee or director Highest compensated employee organizations related Institutional below dotted organizations employee line) Trustee See Additional Data Table \blacktriangleright c Total from continuation sheets to Part VII, Section A . . . • 13,094,477 2.033.177 • 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization > 0 Yes No 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual . 3 Nο For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the 4 organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual . 4 Yes 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person . . . 5 No Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year (A) (B) (C) Name and business address Description of services Compensation NONE.

	VIII Statement of Revenue						rage 3
	Check if Schedule O contains	a response o	r note to any	line in this Part VII	ı		🗆
				(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a Federated campaigns	1a			revenue		512-514
iributions, Gifts, Grants Other Similar Amounts	b Membership dues	1b					
3ra not	c Fundraising events	1c	0				
S. (d Related organizations	1d					
<u>a</u>	e Government grants (contributions)	1e					
S. ii	f All other contributions, gifts, grants,						
er S	and similar amounts not included above	1f					
혈	g Noncash contributions included						
Contributions, Gifts, Grants and Other Similar Amounts	ın lines 1a-1f \$						
<u>ة ت</u>	h Total.Add lines 1a-1f		<u> </u>	0			
a H			Business	Code			
75	2a 	_					
o≛ u	b —						
Ž.	c						
ઝુ	d —						
ıran	f All other program service revenue						
Program Service Revenue	gTotal. Add lines 2a-2f			0			
	3 Investment income (including divid		st and other	1			1
	sımılar amounts)		•	161,07			161,078
	4 Income from investment of tax-exe			<u> </u>	0		
	5 Royalties		ı) Personal	<u> </u>	0		
	6a Gross rents	11 (1	i) Personal	-			
	b Less rental expenses						
	c Rental income or	0		0			
	d Net rental income or (loss)			_{	0		
	(i) Securi		(II) Other	1			
	7a Gross amount from sales of assets other than inventory		() 5				
	b Less cost or other basis and sales expenses						
	C Gain or (loss)						
	d Net gain or (loss) 8a Gross income from fundraising ev	onts	•		0		
Other Revenue		of	0				
Re	b Less direct expenses	ь	0				
Jer	c Net income or (loss) from fundrais		· · •	7	0		
O	9a Gross income from gaming activit See Part IV, line 19	ies a	0				
	b Less direct expenses c Net income or (loss) from gaming	b activities .	• •		o		
	10aGross sales of inventory, less returns and allowances	а	0				
	b Less cost of goods sold	ь	0				
	C Net income or (loss) from sales of				0		
	Miscellaneous Revenue	Bu	siness Code	_			
	ь						
	С						
	d All other revenue						
	e Total. Add lines 11a-11d		. •		0		
	12 Total revenue. See Instructions						161.070
	<u> </u>		•	161,07	0	Ī	161,078 Form 990 (2017)

Part IX Statement of Functional Expenses	5
------------------------------------------	---

Form 990 (2017)				Page 10
Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nızatıons must comp	olete column (A)	
Check if Schedule O contains a response or note to any	line in this Part IX			\square
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0	0		
2 Grants and other assistance to domestic individuals See Part IV, line 22	0	0		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0	0		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	0	0	0	0
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7 Other salaries and wages	0	0	0	0
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	0	0	0	0
9 Other employee benefits	0	0	0	0
10 Payroll taxes	0	0	0	0
11 Fees for services (non-employees)				
a Management	0	0	0	0
b Legal	0	0	0	0
c Accounting	0	0	0	0
d Lobbying	0	0	0	0
e Professional fundraising services See Part IV, line 17	0			0
f Investment management fees	0	0	0	0
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	0			
12 Advertising and promotion	0	0	0	0
13 Office expenses	0	0	0	0
14 Information technology	0	0	0	0
15 Royalties	0	0	0	0
16 Occupancy	0	0	0	0
17 Travel	0	0	0	0
18 Payments of travel or entertainment expenses for any federal, state, or local public officials •	0	0	0	0
19 Conferences, conventions, and meetings	0	0	0	0
20 Interest	0	0	0	0
21 Payments to affiliates	0	0	0	0
22 Depreciation, depletion, and amortization	0	0	0	0
23 Insurance	0	0	0	0
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a EQUITY IN SUBSIDIARIES	12,134,456	12,134,456	0	0
b				
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	12,134,456	12,134,456	0	0
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0			
Check here ► ☐ If following SOP 98-2 (ASC 958-720)				

Form **990** (2017)

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

0

0

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0

0

1.052.741.715

1,052,741,715

1.052.741.715

Form **990** (2017)

29.949.506

36.954.590 985.737.619

1.052.741.715

(B) End of year

6

9

10c 0

11 0

12

13

15

16

17

18

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21

23

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31 32

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O 33

0 34 Page **11**

Check if Schedule O contains a response or note to any line in this Part IX

Part II of Schedule L

Notes and loans receivable, net . Inventories for sale or use .

Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Intangible assets

Accounts payable and accrued expenses

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11 .

Other assets See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

basis Complete Part VI of Schedule D

Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

		Beginning of year	
1	Cash-non-interest-bearing	0	
2	Savings and temporary cash investments	l ol	

10a

10b

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

voluntary employees' beneficiary organizations (see instructions) Complete

1	Cash-non-interest-bearing	0	1	
2	Savings and temporary cash investments	0	2	
3	Pledges and grants receivable, net	0	3	
4	Accounts receivable, net	0	4	

O

_	Savings and temporary cash investments		~	
3	Pledges and grants receivable, net	0	3	
4	Accounts receivable, net	0	4	
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule I.	0	5	

Page **12**

2b

2c

3a

3b

Yes

Yes

No

Form 990 (2017)

3	Revenue less expenses Subtract line 2 from line 1	3	-11,97
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	

Form 990 (2017)

separate basis, consolidated basis, or both

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

7 Investment expenses . Prior period adjustments . . . 8

Ω 0 Other changes in net assets or fund balances (explain in Schedule O) 9 1,064,715,093

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 Part XII **Financial Statements and Reporting**

1,052,741,715 Check if Schedule O contains a response or note to any line in this Part XII . . . Yes No ☐ Cash ☑ Accrual ☐ Other 1 Accounting method used to prepare the Form 990

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Nο If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Additional Data

Software ID:

Software Version: **EIN:** 81-4089215

(C)(4) ORGANIZATIONS THAT OFFER PREPAID HEALTH PLANS THROUGHOUT THE COMMONWEALTH OF MASSACHUSETTS TUFTS ASSOCIATED HEALTH MAINTENANCE

Name: TUFTS HEALTH PLAN INC

Form 990 (2017)

Form 990, Part III, Line 4a: TUFTS HEALTH PLAN, INC (THPI) IS A MASSACHUSETTS NONPROFIT CORPORATION THAT WAS SET UP TO BE THE NONPROFIT CORPORATE PARENT OF TWO SECTION 501

ORGANIZATION, INC (TAHMO) AND TUFTS HEALTH PUBLIC PLANS, INC (THPP) See Schedule O

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours and a director/trustee)							organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Susan Windham-Bannister	0 0										
d t		×						0	54,500	0	
director	4 0										
Eileen Auen	0 0										
Director	3 0	×						0	45,000	0	
Peter Drotch	0 0										
		x						0	59,000	0	
Director	5 0										
Michael j McColgan	0 0										
		×						0	17,500	0	
Director (from 7/17)	1 0										
	0.0	l	l	I	I	I	l	l			

42,000

48,000

41,000

58,000

16,500

0

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Director	
Michael j McColgan	
Director (from 7/17)	
Bertram Scott	

Director

Director

Director

Director

Director

Jeff A Weiss

Frank Torti

Irina Simmons

Mary Anna Sullivan

Gregory d Tranter

Director (from 6/17)

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

					'	,	,	ا ستّ عدد مو	44 24 222	1
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	eavoldme Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
Thomas A Croswell	0 0									
President & CEO	50 0	×		X				0	1,730,340	170,133
Robert Spellman CHAIRMAN OF THE BOARD	0 0	×		х				0	75,000	0
Thomas P O'Neill III	0 0	x						0	48,000	0
Vice Chairman and director	8 0	''							.0,000	
james mcnulty	0 0	×						0	28,000	0

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451,936

573,624

633,740

583,996

679,750

527,791

144,721

76,938

127,760

153,024

82,933

70,244

director (until 6/17) Derek Abruzzese

...... SVP, Chief Strategy Officer

President, Commercial Products

President, Senior Products

SVP and Chief Actuary

Christopher Gorton

SVP (until 12/17)

SVP, Chief HR Officer

Lydia Greene

Marc Backon

Patricia Blake

Tracey Carter

and Independent Contractors

42 0 0 0

50 0 3 0

47 0

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

677,514

739,509

399,457

392,724

780,968

442,245

222,081

96,411

97,361

102,078

93,949

27,806

0

0

47 0 3 0

47 0 3 0

45 0 0 0

50 0

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	1 611, 110413	1	u un		717 61	. ascec,	/ !	01941112461011	(14) 2 (4.000		
	for related organizations below dotted line)		Institutional Trustee	101	key employee	Highest compensated employee	Former	- (W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Maurice Hebert SVP, FIN & Chief Accritg Offcr	3 0 47 0			x				0	616,703	88,852	
Paul Kasuba SVP & CMO	3 0 47 0			x				0	608,553	112,975	
Umesh Kurpad SVP & CFO	3 0 47 0			x				0	905,836	109,883	
Mary O Mahoney Clerk, SVP, chief legal ofc	3 0 47 0			x				0	555,713	65,760	
Marc Spooner	3 0		\bigcap	\Box			\Box	ļ ļ	ĺ ,		

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Mary O Mahoney
Clerk, SVP, chief legal ofc
Marc Spooner
EVP, comm & govt products

Patricia Trebino

Roland Price

Treasurer & vp

kristin L Lewis

james roosevelt

cynthia rosenberg

VP, CMO SP (until 7/17)

consultant

SVP, Chief Operations Officer

SVP, CHIEF PUB AFFAIRS OFFICER

and Independent Contractors

and Independent Contractors (A) Name and Title

joseph imbimbo

miriam sullivan

Chief Technology Officer

VP OF PHARMACY & HLTH PRGRMS

	Average hours per week (list any hours for related organizations below dotted
	3
	47
	5
•••••	45
	3

................

47 0

(B)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Position (do not

(C)

sition (do not check more than one box, unless erson is both an officer and a director/trustee)									
Individual trustee	Institutional Trustee	Officer	key employee	Highest compensated employee	Former				
				Х					
				Х					
				×					

froi orga (W-. М

(D)

Reportable

compensation from the organization (W- 2/1099- MISC)	
0	
0	
0	

1	Reportable compensatio from related organization (W- 2/1099- MISC)
0	434,
0	414,
0	411,

compen from re organiza (W- 2/1 MIS	lated ations 1099-	
	434,9	78
	414,7	11
	411,88	39

(E)

compensation from the organization and related organizations

61,499

71,548

57,221

(F)

Estimated

amount of other

person is both and a director,

sonia hagopian VP, CORPORATE COMMUNICATIONS

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

DLN: 93493318044718 OMB No 1545-0047

> Open to Public Inspection

(Form 990)

▶ Attach to Form 990.

Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization **Employer identification number** TUFTS HEALTH PLAN INC 81-4089215 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e g , recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2017

Par	t III	Organizations Maintaining Col	lections of Art, F	listori	cal T	reası	ires, or	Other:	Similar A	ssets ('continued)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)										
а		Public exhibition		d		Loan	or excha	inge prog	rams		
b		Scholarly research		е		Othe	r				
c		Preservation for future generations									
4	Provi Part)	de a description of the organization's col XIII	lections and explain l	how the	y furtl	her th	e organız	atıon's ex	empt purp	ose in	
5		ng the year, did the organization solicit o is to be sold to raise funds rather than to							lar	□ Y ₀	es 🗆 No
Pa	rt IV	Escrow and Custodial Arrange Complete if the organization answ X, line 21.		m 990	, Part	IV, lı	ine 9, or	reporte	d an amo	unt on	Form 990, Part
1a		e organization an agent, trustee, custodi ded on Form 990, Part X?	an or other intermed	lary for	contri	bution	s or othe	r assets i	not	□ Y	es 🗆 No
b	If "Y€	es," explain the arrangement in Part XIII	and complete the fo	llowing	table		Γ		-	Amount	
c	Begir	nning balance						1c			
d	Addıt	ons during the year						1d			
е	Dıstrı	butions during the year						1e			
f	Endır	ng balance						1f			
2a	Did tl	he organization include an amount on Fo	rm 990, Part X, line	21, for	escrow	v or cu	ıstodıal a	ccount lia	ıbılıty?		es 🗆 No
b	ĭf "Ve	es," explain the arrangement in Part XIII	Check here if the ex	vnlanati	on has	- heen	nrovideo	lin Part \	/III		
	art V	Endowment Funds. Complete if									<u> </u>
		Zildowiilelie i dilasi complete ii	(a)Current year		rior yea				(d)Three ye		(e)Four years back
1a	Beginn	ning of year balance			,						. , .
b	Contrib	outions									
С	Net inv	vestment earnings, gains, and losses									
d	Grants	or scholarships									
е		expenditures for facilities ograms									
f	Admını	ıstratıve expenses									
g	End of	year balance									
2 a		de the estimated percentage of the curred designated or quasi-endowment	ent year end balance	(line 1	g, colu	mn (a)) held as	5			
b	Perm	anent endowment ▶									
С	Temp	porarily restricted endowment >									
	The p	percentages on lines 2a, 2b, and 2c shou	ld equal 100%								
3a	orgar	here endowment funds not in the posses	sion of the organizat	ion that	t are h	eld an	ıd admını:	stered for	r the	[<u>-</u>	Yes No
_	(ii) r	nrelated organizations			· ·					3	a(i) a(ii)
ь 4		es" on 3a(II), are the related organization ribe in Part XIII the intended uses of the	·			.′ •					3b
	rt VI	Land, Buildings, and Equipme		VIIICIICI	unus						
	U V.	Complete if the organization answ		m 990	, Part	IV, li	ne 11a.	See For	m 990, Pa	art X, II	ne 10.
	Descri	iption of property (a) Cost or oth (investme		or other	basis (other)	(c) Accı	ımulated d	epreciation		(d) Book value
1a	Land										
b	Buildin	gs									
С	Leaseh	nold improvements									
		nent									
	Other										
		lines 1a through 1e (Column (d) must e	qual Form 990, Part .	X, colur	nn (B)	, line	10(c)).	. 1	>		

Schedule D (Form 990) 2017				Page 3
Part VII	Investments—Other Securities. Complete if the organise Form 990, Part X, line 12.	nızat	ion answ	vered "Yes" on Form 99	90, Part IV, line 11b.
	(a) Description of security or category (including name of security)		(b) Book value	(c) Meth Cost or end-o	od of valuation f-year market value
(1) Financial (2) Closely-l (3)Other	derivatives				
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
	n (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on Form 99	90, P	art IV, lıı	ne 11c. See Form 990,	Part X, line 13.
	(a) Description of investment	(b) Bo	ook value		od of valuation f-year market value
(1)					·
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					_
(8)					
(9)					
	n (b) must equal Form 990, Part X, col (B) line 13)				
Part IX	Other Assets. Complete if the organization answered 'Yes' o (a) Description	n For	m 990, Pa	rt IV, line 11d See Form	990, Part X, line 15 (b) Book value
	IENT IN TAHMO IENT IN THPP				720,838,526 264,899,093
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answere	 ed 'Y	es' on Fo	rm 990 Part IV line 1	· · ·
1.	See Form 990, Part X, line 25. (a) Description of liability			ook value	
(1) Federal II			(5) 5	SON VAILE	
(2)					
(3)					
(4)					
(5)					
(6)					
(7)		\top			
(8)		\top			
(9)		+			
	n (b) must equal Form 990, Part X, col (B) line 25)	•			
•	or uncertain tax positions In Part XIII, provide the text of the foods is liability for uncertain tax positions under FIN 48 (ASC 740) Ch			=	

1

2

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Schedule D (Form 990) 2017

1

Schedule D (Form 990) 2017

Page 4

а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line $\mathbf{2e}$ from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a		
b	Other (Describe in Part XIII)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	
Par	Reconciliation of Expenses per Audited Financial States Complete if the organization answered 'Yes' on Form 990, Pa		Retur	n.
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII)	4b		
С	Add lines 4a and 4b		4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	3)	5	
Par	t XIII Supplemental Information			
	ride the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provid		rt V, line	4, Part X, line 2, Part
	Return Reference Explanation			

Schedule D (Fo	orm 990) 2017	Page 5	
Part XIII	Supplemental Info	rmation (continued)	
Return Reference		Explanation	
			Schedule D (Form 990) 2017

efil	e GRAPHIC pi	int - DO NOT PROCESS As F	iled Dat	a -	DLN: 934	9331	8044	718
Sch	nedule J	Comp	ensat	ion Information	40	IB No	1545-0	0047
•	m 990)	For certain Officers, Di Complete if the organiza	2017 Open to Public					
•	tment of the Treasury al Revenue Service	▶ Information about S		(Form 990) and its instructions i gov/form990.	s at		ectio	
	ne of the organiz				Employer identificat	ion nu	ımber	
101	TS HEALTH PLAN IN	_			81-4089215			
Pa	rt I Questi	ons Regarding Compensation						
1a		ppiate box(es) if the organization provi					Yes	No
		ection A, line 1a Complete Part III to	provide an	y relevant information regarding thes	se items			
		or charter travel	님	Housing allowance or residence for	•			
		companions nification and gross-up payments	H	Payments for business use of person Health or social club dues or initiation				
		ary spending account	H	Personal services (e.g., maid, chauf				
	Discretion	ary spending account	_	reisonal services (e.g., maia, enaur	rear, errery			
b		kes in line 1a are checked, did the orgall of the expenses described above? If			ent or reimbursement	1 b		
2		ation require substantiation prior to rei es, officers, including the CEO/Executi			1 1 2 2	2		
	aneccors, crusce	es, officers, including the CEO/Executi	ve Directo	r, regarding the items checked in line	ı Iu.			
3	organization's C	if any, of the following the filing organ EO/Executive Director Check all that a d organization to establish compensat	apply Dor	not check any boxes for methods				
	☐ Compens	ation committee		Written employment contract				
		ent compensation consultant		Compensation survey or study				
	☐ Form 990	of other organizations		Approval by the board or compensa	tion committee			
4	During the year related organiza	, did any person listed on Form 990, P tion	art VII, Se	ction A, line 1a, with respect to the fi	ling organization or a			
а	Receive a sever	ance payment or change-of-control pa	vment?			4a		No
b		r receive payment from, a supplement		ified retirement plan?		4b	Yes	
С	Participate in, o	r receive payment from, an equity-bas	ed comper	nsation arrangement?		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and provi	de the app	olicable amounts for each item in Part	: III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) orga	nizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section A, li ontingent on the revenues of	ne 1a, did	the organization pay or accrue any				
а	The organization	۹۲				5a		No
b	Any related org					5b		No
		5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section A, li contingent on the net earnings of	ne 1a, did	the organization pay or accrue any				
а	The organization					6 a	Yes	
b	Any related org					6b	Yes	
_	•	6a or 6b, describe in Part III		No	.			
7		ed on Form 990, Part VII, Section A, lii escribed in lines 5 and 6? If "Yes," des			1	7		No
8		nts reported on Form 990, Part VII, pa litial contract exception described in Ri			escribe	8		No
9	If "Yes" on line 53 4958-6(c)?	3, did the organization also follow the	rebuttable	presumption procedure described in	Regulations section	9		
For I	Panerwork Redu	ction Act Notice, see the Instruction	ons for Fo	orm 990. Cat No 5	0053T Schedule J	(Form	990)	2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

	compensation			deferred	Bellettes	(B)(ı)-(D)	column (P)	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(8)(1)-(0)	column (B) reported as deferred on prior Form 990	
See Additional Data Table								
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		1	Schedule J (Fo	orm 990) 2017

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Explanation

Return Reference schedule 1, part 1, line 3

THE COMPENSATION COMMITTEE (THE "COMMITTEE") OF THE BOARD OF DIRECTORS (THE "BOARD") OF TUFTS HEALTH plan, INC (TUFTS HP OR THE 'COMPANY") REVIEWS AND ADMINISTERS TOTAL REMUNERATION OPPORTUNITIES, POLICIES, PROGRAMS, AND MAJOR CHANGES IN TUFTS HP'S BENEFIT PLANS

THAT ARE APPLICABLE TO THE OFFICERS AND EXECUTIVES OF THE COMPANY (THE "EXECUTIVES" - THESE INCLUDE THE CEO AND ALL SENIOR VICE PRESIDENTS). AS WELL AS TO THE GENERAL AUDITOR. CHIEF COMPLIANCE & ETHICS OFFICER. AND ANY OTHER INDIVIDUAL OR GROUPS THE COMMITTEE

DEEMS APPROPRIATE BASED ON ITS interpretation OF THE DEFINITION OF "DISQUALIFIED PERSONS" IN SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986 THE COMMITTEE IS COMPRISED OF INDEPENDENT DIRECTORS OF THE COMPANY THE COMMITTEE REPORTS TO THE FULL BOARD OF DIRECTORS FOR CEO

COMPENSATION. THE COMMITTEE REVIEWS THE INFORMATION DESCRIBED BELOW AND RECOMMENDS THE CEO'S COMPENSATION TO THE FULL BOARD FOR ITS APPROVAL THE COMMITTEE REVIEWS AND APPROVES COMPENSATION RECOMMENDATIONS FROM THE CEO FOR OTHER EXECUTIVES, AND PROVIDES A REPORT TO THE FULL BOARD ON THIS INFORMATION IT IS THE BOARD'S INTENTION THAT THE COMMITTEE WILL PERFORM ITS DUTIES IN A MANNER THAT WILL ESTABLISH A PRESUMPTION THAT THE TOTAL REMUNERATION OFFERED TO EXECUTIVES AND OTHER "DISQUALIFIED PERSONS" ARE REASONABLE COMPARABILITY DATA AND REASONABLENESS THE TOTAL COMPENSATION OPPORTUNITIES PROVIDED TO EXECUTIVES OF THE COMPANY ARE INTENDED TO BE COMPETITIVE WITH, AND IN REASONABLE COMPARISON TO, THOSE OPPORTUNITIES PROVIDED BY ORGANIZATIONS IN THOSE BUSINESS SECTORS WITH

WHICH THE COMPANY COMPETES FOR EXECUTIVE TALENT. THE BOARD BELIEVES THAT SUCH COMPETITORS ARE NOT LIMITED TO OTHER HEALTHCARE INSTITUTIONS AND THAT COMPARISONS SHOULD BE MADE TO THE COMPENSATION PRACTICES OF A CROSS-SECTION OF BUSINESS SECTORS IN BOTH FOR-PROFIT AND NOT-FOR-PROFIT ORGANIZATIONS, WHEN APPROPRIATE THE COMMITTEE RETAINS INDEPENDENT COMPENSATION CONSULTANTS TO PROVIDE DATA AS NECESSARY. AND ALSO USES AVAILABLE SOURCES OF INDEPENDENT DATA ON COMPENSATION PEER ORGANIZATIONS AND PUBLISHED SURVEY SOURCES WILL BE APPROVED BY THE COMMITTEE BASED ON ITS REASONABLE DETERMINATION THE COMMITTEE MAY ALSO RELY ON MEMBERS OF MANAGEMENT AND OUTSIDE ADVISORS, CONSULTANTS, AND COUNSEL TO PROVIDE MARKET DATA REPORTS, ANALYSIS, AND OPINIONS WITH RESPECT TO

COMPENSATION-RELATED MATTERS THE DATA REVIEWED CONSISTS OF COMPARABLE, RELEVANT MARKET DATA FOR THE COMPANY'S POSITIONS FROM PUBLISHED SURVEYS, AND OTHER AVAILABLE SOURCES, OF HEALTH AND MANAGED CARE INSTITUTIONS AND THE GENERAL INDUSTRY OTHER SURVEYS OF SPECIALIZED SKILL SETS OR EMPLOYEE ATTRIBUTES CRITICAL TO THE SUCCESS OF THE COMPANY, E.G., ACTUARIAL, LEGAL, ETC., ARE ALSO INCORPORATED AS NEEDED, ALONG WITH GEOGRAPHIC REFERENCES TO THE BOSTON AND NEW ENGLAND LABOR MARKETS. THE COMMITTEE WILL RELY ON THIS MARKET DATA TO ASSESS, DETERMINE, AND VALIDATE COMPENSATION LEVELS FOR THE COMPANY'S EXECUTIVES. THE COMMITTEE USES THIS DATA IN ITS REVIEW OF ... SETTING BASE SALARIES - IN LIGHT OF MARKET DATA AND THE INDIVIDUAL'S PERFORMANCE, BACKGROUND, EXPERIENCES, AND PERSONAL SKILLS BASE SALARY WILL BE SET SO THAT THE TARGETED POSITIONING OF AN EXECUTIVE IS AT THE 50TH PERCENTILE FOR EACH POSITION ACTUAL BASE SALARY MAY VARY BASED ON SKILLS, BACKGROUND, AND EXPERIENCE - ANNUAL INCENTIVE COMPENSATION - THE COMPANY'S GOAL IS TO PROVIDE COMPETITIVE AND

REASONABLE OPPORTUNITIES UNDER THE TERMS OF AN EXECUTIVE ANNUAL INCENTIVE PLAN FOR THE SELECTED POSITIONS WHICH ARE RESPONSIBLE FOR ACHIEVING PERFORMANCE GOALS THAT REFLECT THE OVERALL MISSION OF THE COMPANY. AND THE STRATEGIC DIRECTION OF THE COMPANY FOR THE

PERFORMANCE YEAR THE COMMITTEE MAKES EVERY EFFORT TO ESTABLISH A PRESUMPTION THAT THE TOTAL REMUNERATION OPPORTUNITIES PROVIDED TO EXECUTIVES ARE REASONABLE, AS SUCH PRESUMPTION IS CONTEMPLATED IN SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED FROM TIME TO TIME IN ESTABLISHING THE PRESUMPTION OF REASONABLENESS. THE COMMITTEE MAY ENGAGE THE PROFESSIONAL SERVICES OF INDEPENDENT

LEGAL COUNSEL. COMPENSATION EXPERTS, ACCOUNTANTS, AND OTHER EXPERTS AND ADVISORS. TIMING EXECUTIVE BENCHMARKING IS COMPLETED EVERY TWO YEARS FOR THOSE INDIVIDUALS UNDER THE COMPENSATION COMMITTEE'S PURVIEW BY THE EXTERNAL CONSULTANT ENGAGED BY THE COMPENSATION

COMMITTEE TO COMPLETE THE ANALYSIS, THE CONSULTANT - COLLECTED RELEVANT INFORMATION REGARDING THE COMPANY'S OPERATIONS, COMPLEXITY. STRUCTURE, SIZE, AND SCOPE, AS WELL AS RELEVANT BACKGROUND ON THE EXECUTIVES' DUTIES AND SCOPE OF RESPONSIBILITIES. - DETERMINED THE SURVEY SOURCES TO USE IN THE ANALYSIS, BASED ON THE COMPANY'S COMPETITIVE MARKET FOR EXECUTIVE POSITIONS (AS DESCRIBED ABOVE), -MATCHED THE COMPANY'S EXECUTIVE POSITIONS IN THE SURVEYS BASED ON THE COMPANY'S SIZE COMPLEXITY, AND SCOPE, AS WELL AS ACCORDING TO SPECIFIC POSITION RESPONSIBILITIES AND REPORTING RELATIONSHIPS, - VALIDATED THE SURVEY SOURCES AND MARKET MATCHES WITH THE INTERNAL COMPENSATION TEAM TO ENSURE CONSISTENCY, - REVIEWED, COMPILED, AND SUMMARIZED THE DATA IN REPORT FORM THE REPORT SUMMARIZING THE RESULTS OF THE ANALYSIS WAS PRESENTED TO THE COMPENSATION COMMITTEE FOR DISCUSSION AND DELIBERATION DOCUMENTATION A SUMMARY OF THE DISCUSSIONS AND DELIBERATIONS OF THE COMMITTEE ARE DOCUMENTED IN THE MEETING MINUTES, WHICH ARE REVIEWED AND APPROVED BY THE COMMITTEE COPIES OF ALL MEETING MATERIALS DISTRIBUTED PRIOR TO AND DURING THE MEETING ARE MAINTAINED IN THE CORPORATE RECORDS ALONG WITH MEETING MINUTES THE RELATED ORGANIZATION MAINTAINS AN EXECUTIVE SAVINGS PLAN (ESP) FOR ITS SENIOR MANAGERS WITH THE TITLE DIRECTOR AND ABOVE THE

NUMBERS LISTED ON SCHEDULE J PART II COLUMN C REFLECT BOTH THE EMPLOYEE DEFERRALS AS WELL AS THE EMPLOYER CONTRIBUTIONS TO THE ESP

INDEPENDENT BOARD OF DIRECTORS ONE OF THE COMPONENTS OF THE PLAN IS BASED ON MEETING TARGETED NET EARNINGS

THE OFFICERS AND KEY EMPLOYEES OF TUFTS HEALTH PLAN, INC (THPI) LISTED ON PART VII PARTICIPATE IN AN EXECUTIVE INCENTIVE PLAN THAT IS BASED ON THE OVERALL ANNUAL SUCCESS OF THE ORGANIZATION. THE ORGANIZATION'S GOALS ARE ESTABLISHED EARLY IN THE YEAR AND APPROVED BY ITS

SCHEDULE J. PART I. LINE 4B

FORM 990, SCHEDULE J, LINE 6

OFFICER

263,731

106,141

Software ID:

Software Version:

EIN: 81-4089215

Name: TUFTS HEALTH PLAN INC Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (E) Total of columns (A) Name and Title (D) Nontaxable (F) Compensation in other deferred benefits (B)(i)-(D)column (B) (i) Base Compensation (ii) reported as deferred on compensation Bonus & incentive Other reportable prior Form 990 compensation compensation 1Derek Abruzzese 0 SVP, Chief Strategy Officer 282,932 150,343 18,663 128,928 15,793 596,657 27,500 1Marc Backon (1)President, Commercial Products 370,619 7,890 193,323 9,682 75,554 1,384 650,562 2Patricia Blake 0 President, Senior Products 384,210 204,158 45,37 111,599 16,163 761,500 52,924 3Tracey Carter (1)SVP and Chief Actuary 356,910 47,124 186,172 40,91 136,96 16,062 737,020 4Christopher Gorton (1) 0 SVP (until 12/17) 396,719 202,989 80,04 76,64 6,290 762,683 21,523 5Lydia Greene (1) SVP, Chief HR Officer 320,312 39,852 170,205 37,274 61,816 598,035 8,428 6Maurice Hebert (1) 0 SVP, FIN & Chief Accrtg 360,098 264,034 -7,429 72,67 16,175 705,555 **7**Paul Kasuba (1) 0 SVP & CMO 369,742 196,470 42,34 96,764 16,211 721,528 50,532 8Umesh Kurpad (1) 0 0 SVP & CFO 518,959 98,619 315,155 71,722 11,264 1,015,719 73,546 9Mary O Mahoney Clerk, SVP, chief legal ofc (1) 337,588 (II) 176,093 42,032 64,496 1,264 621,473 40,288 10Marc Spooner 0 EVP, comm & govt products 420,383 210,480 46,651 205,836 899,595 54,120 16,245 11Patricia Trebino (1) 0 SVP, Chief Operations Officer 426,229 (11)258,841 80,174 835,920 59,872 54,439 16,237 12Roland Price (1) 0 Treasurer & vp 256,503 107,092 35,862 86,798 10,563 496,818 30,199 13Thomas A Croswell (1) 0 President & CEO 890,865 6,294 706,350 133,125 163,839 1,900,473 130,657 14james roosevelt (1) 0 consultant 348,614 332,594 99,760 93,949 874,917 99,760 **15**cynthia rosenberg VP, CMO SP (until 7/17) (1)205,625 470,051 88,839 147,78 17,26 10,539 16sonia hagopian VP. CORPORATE (1)0 COMMUNICATIONS 224,592 116,617 15,580 93,769 45,919 496,477 0 17joseph imbimbo (1)0 Chief Technology Officer 275,022 33,268 115,146 24,543 56,290 15,258 486,259 18mırıam sullıvan (1)0 VP OF PHARMACY & HLTH PRGRMS 275,550 26,782 115,044 21,295 46,486 10,735 469,110 **19**krıstın L Lewis (1) SVP, CHIEF PUB AFFAIRS

22,852

86,354

15,724

494,802

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efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493318044718 OMB No 1545-0047 SCHEDULE O Supplemental Information to Form 990 or 990-EZ (Form 990 or 990-Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. EZ) ▶ Attach to Form 990 or 990-EZ. Open to Public ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at Department of the Treasury Inspection www.irs.gov/form990. Name of the organization **Employer identification number** TUFTS HEALTH PLAN INC. 81-4089215 990 Schedule O, Supplemental Information Return **Explanation** Reference form 990. CARRY OUT THE PURPOSES OF AND OVERSEE ORGANIZATIONS THAT (A) ARRANGE FOR THE PROVISION OF part I. line 1 COMPREHENSIVE HEALTH CARE SERVICES, PRIMARILY ON A PRE-PAID BASIS, MANAGED CARE PROGRAMS, AND OTHER ALTERNATIVE HEALTH CARE DELIVERY PROGRAMS, INCLUDING PROGRAMS DIRECTED PRIMARILY AT LOW INCOME RESIDENTS. (B) PROMOTE HEALTH MAINTENANCE THROUGH PROVIDING AND/OR ARRANGING FOR THE PROVISION OF HEALTH EDUCATION SERVICES, AND/OR (C) PROMOTE POSITIVE REGIONAL HEALTH PLANNING BETWEEN PROVIDERS AND CONSUMERS. THPI WILL MANAGE AND COORDINATE THE COMBINED ACTIVITIES OF TAHMO, THPP, AND THEIR SUBSIDIARIES AND AFFILIATES effective October 1, 2017, THPI became the sole corporate member of Tufts Associated Health Maintenance Organization, Inc ("TAHMO") and Tufts Health Public Plans, Inc ("THPP") TAHMO is a section 501(c)(4) organization organized as a nonprofit corporation that offers prepaid health plans to individuals. small groups, large groups and Medicare and Medicaid beneficiaries, primarily in Massachusetts TAHMO is also the parent of additional Tufts Health Plan subsidiaries and affiliates that also provide health plan coverage and related services THPP is a section 501(c)(4) organization organized as a nonprofit corporation that offers prepaid health plans to low and moderate income residents of Massachusetts and Rhode Island THPI's activities include supervising, overseeing, and approving strategic planning for TAHMO, THPP, and the other entities in the Tuffs Health Plan enterprise THPI's activities are carried out principally through the work of its governing board and committees. Form 990, Part III, Line 4a THPI'S PURPOSE IS TO OPERATE EXCLUSIVELY FOR THE PROMOTION OF SOCIAL WELFARE, FOR THE BENEFIT OF, TO PERFORM THE FUNCTIONS OF, AND TO CARRY OUT THE PURPOSES OF AND OVERSEE ORGANIZATIONS THAT (A) ARRANGE FOR THE PROVISION OF comprehensive HEALTH CARE SERVICES, PRIMARILY ON A PRE-PAID BASIS, MANAGED CARE PROGRAMS, AND OTHER alternative HEALTH CARE DELIVERY PROGRAMS, INCLUDING PROGRAMS directed PRIMARILY AT LOW INCOME

RESIDENTS, (B) PROMOTE HEALTH maintenance THROUGH PROVIDING AND/OR ARRANGING FOR THE PROVISION OF health education SERVICES, AND/OR (C) PROMOTE POSITIVE REGIONAL health PLANNING BETWEEN PROVIDERS AND CONSUMERS THPI's activities include supervising, overseeing, and approving strategic planning for TAHMO, THPP, and the

other entities in the Tufts Health Plan enterprise

Return Reference	Explanation
form 990, part vi, line 2	FAMILY OR BUSINESS RELATIONSHIPS THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFI CER FOR TUFTS associated health maintenance organization, INC THOMAS CROSWELL EILEEN AUEN PETER DROTCH JAMES MCNULTY. THROUGH JUNE 4, 2017 THOMAS P O'NEILL, III BERTRAM SCOTT IR INA SIMMONS ROBERT SPELLMAN MARY ANNA SULLIVAN, M D FRANK TORTI, M D GREG TRANTER SUSAN WINDHAM BANNISTER JEFF WEISS - AS OF JUNE 5, 2017 MICHAEL MCCOLGAN - AS OF JULY 1, 2017 DE REK ABRUZZESE MARC BACKON PATRICIA BLAKE TRACEY CARTER CHRISTOPHER GORTON - THROUGH OCTOBE R 17, 2017 LYDIA GREENE MAURICE HEBERT PAUL KASUBA, M D UMESH KURPAD MARY O'TOOLE MAHONEY, ESQ. MARC SPOONER PATRICIA TREBINO ROLAND PRICE KRISTIN LEWIS - AS OF DECEMBER 7, 2017 THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TUFTS HEALTH PLAN FOUNDATION, INC THOMAS CROSWELL THOMAS P O'NEILL, III MARY MAHONEY UMESH KURPAD ROLAND PRICE PAT RICIA BLAKE - THROUGH JUNE 4, 2017 LYDIA GREENE - AS OF JUNE 5, 2017 THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TUFTS ASSOCIATED HEALTH PLANS, INC THOMAS CROSWELL PAUL KASUBA PATRICIA TREBINO MARY MAHONEY UMESH KURPAD ROLAND PRICE PATRICIA BLAKE - THROUGH JUNE 4, 2017 LYDIA GREENE - AS OF JUNE 5, 2017 THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TUFTS ASSOCIATED HEALTH PLANS, INC THOMAS CROSWELL PAUL KASUBA PATRICIA TREBINO MARY MAHONEY UMESH KURPAD ROLAND PRICE PATRICIA BLAKE T RACEY CARTER MARC SPOONER CHRISTOPHER GORTON - THROUGH 10/17/17 ROBERT SPELLMAN DEREK ABRU ZZESE LYDIA GREENE MARC SPOONER CHRISTOPHER GORTON - THROUGH 10/17/17 TORBERT SPELLMAN DEREK ABRU ZZESE LYDIA GREENE MACK CON CRISTIN LEWING AS OF 12/17/17 THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TOTAL HEALTH PLAN, INC THOMAS CROSWELL UMESH KURPAD MARY MAHONEY ROLAND PRICE THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TUTTS BENEFIT ADMINISTRATORS, INC THOMAS CROSWELL MARY MAHONEY UMESH KURPAD ROLAND PRICE THE FOLLOWING PEOPLE SERVED AS A BOARD MEMBER AND/OR OFFICER FOR TUFTS BROKERAG

990 Schedule O, Supplemental Information Return Explanation Reference

form 990, part vi, line 2

Return Explanation

Reference

FORM 990, FOR MAJORITY OF THE TIME, THE ORGANIZATION CONTEMPORANEOUSLY DOCUMENTS MEETINGS HELD AND

PART VI, WRITTEN ACTIONS UNDERTAKEN BY ITS COMMITTEES HOWEVER, ON LIMITED OCCASIONS, A COMMITTEE MAY LINE 8B HAVE A SERIES OF CONFERENCE CALLS AND MINUTES FOR THOSE CALLS ARE NOT APPROVED UNTIL THE NEXT IN-

PERSON MEETING. WHICH MAY BE MORE THAN SIXTY DAYS LATER

990 Schedule O, Supplemental Information

Return

Reference

FORM 990,	Process used to review the Form 990 THE FORM 990 IS PREPARED IN the tufts health plan FINANCE DEPARTMENT, WITH
PART VI,	ASSISTANCE FROM OUR EXTERNAL ACCOUNTANTS, ERNST & YOUNG INFORMATION IS PROVIDED BY the FINANCE
LINE 11B	DEPARTMENT, GOVERNANCE MANAGER, COMPLIANCE & PRIVACY OFFICER, AND INTERNAL LEGAL COUNSEL
	CERTAIN SECTIONS OF THE FORM ARE REVIEWED BY A NUMBER OF SENIOR MANAGERS, OUR CHIEF FINANCIAL
	OFFICER REVIEWS THE FORM IN ITS ENTIRETY ONCE THE FORM IS COMPLETE, IN NOVEMBER 2018, IT IS
	FORWARDED ON TO OUR BOARD OF DIRECTORS AND IT IS THEN SUBMITTED FOR FILING

Explanation

Return Reference	Explanation
FORM 990, PART VI, LINE 12C	MONITORING AND ENFORCEMENT OF COMPLIANCE WITH CONFLICT OF INTEREST POLICY THE TUFTS HEALTH PLAN, INC. (THPI) CONFLICT OF INTEREST POLICY IS REVIEWED ANNUALLY AND REVISED AS NEEDED THE POLICY REQUIRES MANAGERS WHO OVERSEE OUTSIDE RELATIONSHIPS, AS WELL AS ALL DIRECTORS, AVPS, VPS, SVPS, evps, THE PRESIDENT AND CEO, AND THE BOARD OF DIRECTORS TO ATTEST ANNUALLY THAT THEY WILL ABIDE BY THE POLICY IT ALSO REQUIRES THEM TO SUBMIT AN ANNUAL DISCLOSURE STATEMENT TO THE SENIOR MANAGER, COPORATE COMPLIANCE, LISTING ANY OUTSIDE RELATIONSHIPS, INCLUDING FINANCIAL AND/OR BOARD RELATIONSHIPS, THAT THEY OR A FAMILY MEMBER HAVE WITH THEY SUPPLIERS, PURCHASERS, PROVIDERS AND/OR COMPETITORS THERE IS A PROTOCOL TO REVIEW ANY DISCLOSURE THAT MIGHT BE A POTENTIAL CONFLICT OF INTEREST ALSO, ALL EMPLOYEES ARE REQUIRED TO REPORT THE OFFER BY AN OUTSIDE ENTITY OF GIFTS OVER \$100, HONORARIA OR COVERAGE OF BUSINESS EXPENSES TO THE SENIOR MANAGER, CORPORTATE COMPLIANCE AND A SENIOR LEADER BOTH MUST APPROVE BEFORE ACCEPTANCE IS ALLOWED THE LEVELS OF REVIEW ARE FOR BOARD MEMBERS, THE BOARD CHAIR, CEO, AND BOARD AUDIT & COMPLIANCE COMMITTEE CHAIR - ONCE DISCLOSURES ARE REVIEWED AND APPROVED, THEY ARE COMMUNICATED TO THE GOVERNANCE MANAGER AND TO THE COMPLIANCE, CHIEF COMPLIANCE & ETHICS OFFICER, AND GENERAL COUNSEL DISCLOSURES THAT NEED FURTHER REVIEW ARE BROUGHT TO THE BOARD AUDIT & COMPLIANCE COMMITTEE CHAIR IF A CONFLICT OF INTEREST DOES EXIST, A TRANSACTION WITH THE ENTITY WITH WHICH THERE IS A CONFLICT MAY BE UNDERTAKEN ONLY IF ALL OF THE FOLLOWING ARE OBSERVED 1 THE CONFLICTING INTEREST IS FULLY DISCLOSED, 2 THE PERSON WITH THE CONFLICT OF INTEREST MAY PRESENT INFORMATION, BUT THEN SHALL BE EXCUSED FROM FURTHER DISCUSSION AND FROM THE DECISION REGARDING APPROVING SUCH TRANSACTION, 3 IF PRACTICAL, A COMPETITIVE BID OR COMPARABLE VALUATION EXISTS, AND 4 THE BOARD (OR A DULY CONSTITUTED COMMITTEE THEREOF OR BOARD APPOINTEE) OR THE CHIEF COMPLIANCE & ETHICS OFFICER HAS DETERMINED THAT THE TRANSACTION IS IN THE BEST INTEREST OF THE ORGANIZ

Return Reference	Explanation
FORM 990, PART VI, LINE 15	Process for determining compensation THE COMPENSATION COMMITTEE (THE "COMMITTEE") OF THE B OARD OF DIRECTORS (THE "BOARD") OF TUFTS HEALTH PLAN, INC. (TUFTS HP OR THE "COMPANY") REV IEWS AND ADMINISTERS TOTAL REMUNERATION OPPORTUNITIES, POLICIES, PROGRAMS, AND MAJOR CHANG ES IN TUFTS HP'S BENEFIT PLANS THAT ARE APPLICABLE TO THE OFFICERS AND EXECUTIVES OF THE COMPANY (THE "EXECUTIVES" - THESE INCLUDE THE CEO AND ALL SENIOR VICE PRESIDENTS), AS WELL AS TO THE GENERAL AUDITOR, CHIEF COMPLIANCE & ETHICS OFFICER, AND ANY OTHER INDIVIDUAL OF OR GROUPS THE COMMITTEE DEEMS APPROPRIATE BASED ON ITS INTERPRETATION OF THE DEFINITION OF "D ISQUALIFIED PERSONS" IN SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986 THE COMMITTEE REPORTS TO THE FULL BOARD OF DIRECTORS FOR CEO COMPENSATION, THE COMMITTEE REVIEWS THE INF ORMATION DESCRIBED BELOW AND RECOMMENDS THE CEO'S COMPENSATION TO THE FULL BOARD OF DIRECTORS FOR CEO COMPENSATION TO THE FULL BOARD FOR ITS A PPROVAL THE COMMITTEE REVIEWS AND APPROVES COMPENSATION RECOMMENDATIONS FROM THE CEO FOR OTHER EXECUTIVES, AND PROVIDES A REPORT TO THE FULL BOARD ON THIS INFORMATION ITS THE B OARD'S INTENTION THAT THE COMMITTEE RULL PERFORM ITS DUTIES IN A MANNER THAT WILL ESTABLIS H A PRESUMPTION THAT THE TOTAL REMUNERATION OFFERED TO EXECUTIVES AND OTHER "DISQUALIFIED PERSONS" ARE REASONABLE COMPARABILITY DATA AND REASONABLENESS THE TOTAL COMPENSATION OPPO RTUNITIES PROVIDED TO EXECUTIVES OF THE COMPANY ARE INTENDED TO BE COMPETITIVE WITH, AND I N REASONABLE COMPARISON TO, THOSE OPPORTUNITIES PROVIDED BY ORGANIZATIONS IN THOSE BUSINES S SECTORS WITH WHICH THE COMPANY COMPETES FOR EXECUTIVE TALENT THE BOARD BELIEVES THAT SU CH COMPENSATION PRACTICES OF A CROSS-SECTION OF BUSINESS SECTORS IN BOTH FOR -PROFIT AND NOT-FOR-PROFIT ORGANIZATIONS, WHEN APPROPRIATE THE COMMITTEE HELD COMPANY SOURCES WILL BE APPROVED BY THE COMMITTEE BASED ON ITS REASONABLE COMPENSATION THE COMPENSATION PEED REPORTIVE THE COMPENSATION THE COMPENSATION PEED REPORTIVE THE COMPENSATION THE COMPENSATION THE COMPEN

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Return Reference	Explanation
FORM 990, PART VI, LINE 15	IGHT OF MARKET DATA AND THE INDIVIDUAL'S PERFORMANCE, BACKGROUND, EXPERIENCES, AND PERSONA L SKILLS BASE SALARY WILL BE SET SO THAT THE TARGETED POSITIONING OF AN EXECUTIVE IS AT THE 50TH PERCENTILE FOR EACH POSITION ACTUAL BASE SALARY MAY VARY BASED ON SKILLS, BACKGRO UND, AND EXPERIENCE - ANNUAL INCENTIVE COMPENSATION - THE COMPANY'S GOAL IS TO PROVIDE CO MPETITIVE AND REASONABLE OPPORTUNITIES UNDER THE TERMS OF AN EXECUTIVE ANNUAL INCENTIVE PL AN FOR THE SELECTED POSITIONS WHICH ARE RESPONSIBLE FOR ACHIEVING PERFORMANCE GOALS THAT R EFLECT THE OVERALL MISSION OF THE COMPANY, AND THE STRATEGIC DIRECTION OF THE COMPANY FOR THE PERFORMANCE YEAR THE COMMITTEE MAKES EVERY EFFORT TO ESTABLISH A PRESUMPTION THAT THE TOTAL REMUNERATION OPPORTUNITIES PROVIDED TO EXECUTIVES ARE REASONABLE, AS SUCH PRESUMPTION IS CONTEMPLATED IN SECTION 4958 OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED FROM T IME TO TIME IN ESTABLISHING THE PRESUMPTION OF REASONABLENESS, THE COMMITTEE MAY ENCAGE THE PROFESSIONAL SERVICES OF INDEPENDENT LEGAL COUNSEL, COMPENSATION EXPERTS, ACCOUNTANTS, AND OTHER EXPERTS AND ADVISORS TIMING EXECUTIVE BENCHMARKING IS COMPLETED EVERY TWO YEARS FOR THOSE INDIVIDUALS UNDER THE COMPENSATION COMMITTEE'S PURVIEW BY THE EXTERNAL CONSULTA NT ENGAGED BY THE COMPENSATION COMMITTEE'S PURVIEW BY THE EXTERNAL CONSULTA NT ENGAGED BY THE COMPENSATION ON THE EXECUTIVES' DUTIES AND SCOPE OF RESPONS IBILITIES, - DETERMINED THE SURVEY SOURCES TO USE IN THE ANALYSIS, BASED ON THE COMPANY'S COMPETITIVE MARKET FOR EXECUTIVE POSITIONS (AS DESCRIBED ABOVE), - MATCHED THE COMPANY'S E XECUTIVE POSITIONS IN THE SURVEY SOURCES TO USE IN THE ANALYSIS, BASED ON THE COMPANY'S EXECUTIVE POSITIONS IN THE SURVEY SOURCES TO USE IN THE ANALYSIS, BASED ON THE COMPANY'S EXECUTIVE POSITION RESPONSIBILITIES AND REPORTING RELATIONSHIPS, - VALID ATED THE SURVEY SOURCES AND MARKET MATCHES WITH THE INTERNAL COMPENSATION TEAM TO ENSURE CONSIDERATION DOCUMENTATION A SUMMARY OF THE DATA IN REPORT FORM THE REPORT FORM THE REPORT SOM AND DELIBERATIO

OTHERWISE RECEIVED TO A DESIGNATED CHARITY

Return Reference

FORM 990,	Process for making documents available to the public OUR GOVERNING DOCUMENTS ARE PUBLICLY FILED AND AVAILABLE
PART VI,	UPON REQUEST OUR CONFLICTS OF INTEREST POLICY IS ALSO AVAILABLE UPON REQUEST OUR ANNUAL
LINE 19	FINANCIAL REPORT AND QUARTERLY FINANCIAL UPDATES ARE POSTED ON OUR PUBLIC WEBSITE AND ARE ALSO
	AVAILABLE TO THE PUBLIC UPON REQUEST PART VII, SECTION A SUPPLEMENTAL COMPENSATION INFORMATION
	DR SULLIVAN DID NOT EARN COMPENSATION IN 2017 IN LIEU OF COMPENSATION, TUFTS ASSOCIATED HEALTH

Explanation

MAINTENANCE ORGANIZATION, INC. DONATED AN AMOUNT EQUIVALENT TO THE COMPENSATION SHE WOULD HAVE

990 Schedule O, Supplemental Information

Doturn

Reference	Explanation
	Other changes in net assets or fund balances initial contribution 1,064,826,664 valuation allowance on investments (111,571) Total 1,064,715,093

Evolunation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

DLN: 93493318044718

Open to Public Inspection

Employer identification number

TUFTS HEALTH PLAN INC							81-4	089215				
Part I Identification of Disregarded Entities Comple	ete If the organ	ızatıon answ	ered "Yes	" on Form	990, Part	IV, lıne 3	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity		(c) Legal domicile (state or foreign country)		(d) Total income		(e) End-of-year asset		(f Dırect co ent	introlling	
Part II Identification of Related Tax-Exempt Organizations during the tax y		te if the org	anızatıon	answered	"Yes" on F	orm 990,	Part I	V, line 34 be	ecause i	t had one or	more	
(a) Name, address, and EIN of related organization	Prima	(b) ary activity	Legal dom	c) nicile (state n country)	(d) Exempt Cod	e section		(e) charity status on 501(c)(3))	Dire	(f) ect controlling entity	Section (13) co ent	ntrolle tity?
(1)tufts health plan foundation inc 705 MOUNT AUBURN STREET	GRANT MA	AKING	1	MΑ	501(c)(3)		12A		TAHMO		Yes	No No
watertown, MA 02472 26-1374263												
(2)tufts health public plans inc 705 MOUNT AUBURN STREET	hmo		1	MA	501(c)(4)		N/A		THPI			No
watertown, MA 02472 80-0721489	LIMO		ļ .		504()(4)				T. 107			<u> </u>
(3)TUFTS ASSOC HEALTH MAINTENANCE ORG INC 705 MOUNT AUBURN STREET watertown, MA 02472	НМО			МА	501(c)(4)		N/A		THPI			No
04-2674079 (4)CARPARTNERS OF CONNECTICUT INC 705 MOUNT AUBURN STREET	hmo		(CT	501(C)(4)		N/A		ТАНМО		+-	No
WATERTOWN, MA 02472 82-2604728												
												_
For Panerwork Reduction Act Notice see the Instructions for F	form 990			t No 5013	ESV				Scho	dule R (Form	990) 2	017

(a)		(b)	x year.	(d)	(e)	(f)	(g)		h)	(1)	(j		(k)	
Name, address, and EIN of related organization		Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominar income(related, unrelated, excluded fro tax under sections 51:	ed, total income	Share of end-of-year assets	alloca			Gene mana part	ral or aging ner?	Percen owner	
EPARTNERS OF CT HOLDINGS LLC		holding	СТ					Yes	No		Yes	No		
UNT AUBURN STREET OWN, MA 02472 1930		company												
IV Identification of Related Organization because it had one or more related or							swered "Ye	s" on	Form 9	990, Part I\	/, line	e 34		
(a) Name, address, and EIN of related organization	(b) Primary activity	Le don (state o	c) egal nicile or foreign ntry)			(e) Type of entity C corp, S corp, or trust)	(f) Share of tota Income	il Sha	(g) re of end year assets	d-of- Perc	(h) entage iership	<u> </u>	(i) Section : (13) con entit	512(ntroll ty?
tional Data Table			1101 4 7										Yes	No

Schedule K (LOHII 990) 2017		Pa	ige 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1 f	Yes	
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p		No
q Reimbursement paid by related organization(s) for expenses	1 q		No
	<u> </u>	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	↓

,		<u> </u>		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
n	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1q		No
r	Other transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) (b) (c) (d)			

Name of related organization Amount involved Transaction Method of determining amount involved type (a-s) 1,064,826,664 ACCRUAL 55,000,000 accrual

(1)TUFTS ASSOCIATED HEALTH MAINTENANCE ORG INC (2)TUFTS ASSOCIATED HEALTH MAINTENANCE ORG INC (3)tufts health public plans inc 25,000,000 accrual Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) e all partners section 501(c)(3) ganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Forn	1 99	0) 2017

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017

04-3270923

04-2918943

04-3072692

30-0858646

TOTAL HEALTH PLAN INC

705 MOUNT AUBURN STREET WATERTOWN, MA 02472

705 MOUNT AUBURN STREET WATERTOWN, MA 02472

Integra Partners holdings Inc

Tufts Health Freedom Plans Inc

Tufts Health Freedom Insurance Company

705 Mount Auburn Street WATERTOWN, MA 02472

11 South Main St ste 600 Concord, NH 03301 47-3788473

100 Wall St Ste 2502 New York, NY 10005 45-3032233

TAHP BROKERAGE CORPORATION

Software Version:

TPA

BROKERAGE COM

MED EQPMT & SPPLS

Joint Venture

insurance

Software ID:

EIN: 81-4089215 Name: TUFTS HEALTH PLAN INC

MA

NY

MΑ

NH

TAHP

TAHP

ТАНМО

tahp

THFP

Form 990, Schedule R, Part IV - Idei	ntification of Related	l Organizations	Taxable as a Co	rporation or T	rust				
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section (b)(contribute)	n 512 (13) folled
								Yes	No
TUFTS ASSOCIATED HEALTH PLANS INC 705 MOUNT AUBURN STREET WATERTOWN, MA 02472 04-2985923	MANAGEMENT SV	DE	ТАНМО	C CORP	353,833,790	162,861,970	100 000 %	Yes	
TUFTS INSURANCE COMPANY 705 MOUNT AUBURN STREET WATERTOWN, MA 02472 04-3319729	INSURANCE	MA	ТАНР	C CORP	279,678,095	98,087,909	100 000 %	Yes	
TUFTS BENEFIT ADMINISTRATORS INC 705 MOUNT AUBURN STREET WATERTOWN, MA 02472	ТРА	MA	ТАНР	C CORP	50,750,249	12,425,084	100 000 %	Yes	

C CORP

C CORP

C CORP

C CORP

C CORP

60,182,567

120,059,067

47,354,043

0

0

38,259,614

196,664

132,491,636

10,840,248

26,821,134

100 000 %

100 000 %

91 600 %

51 000 %

100 000 %

Yes

Yes

Yes

Yes

Yes