EXTENDED TO NOVEMBER 15, 2018

Return of Organization Exempt From Income Tax

Under section 501(c),

| Fdm 990 | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations | 2017 |
|--|---|------------------------------|
| Department of the Treasury Internal Revenue Service | Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information. | Open to Public Inspection |
| A For the 2017 calend | ar year, or tax year beginning and ending | |

| В | Check if | | | D Employer identifi | ication number |
|--------------------------------|--|--|-------------------|----------------------------|---------------------------------|
| | - Addre | LEADINGAGE NORTH CAROLINA | | l | |
| 닏 | chang Name | FOUNDATION INC | | | .594182 |
| 늗 | lchang | The state of the s | 0 | | |
| 늗 | lreturn Final | | Room/suite 205 | E Telephone numbe (919 | · |
| ـــا | return termit | | 203 | | 141,855. |
| _ | ated Amen | City or town, state or province, country, and ZIP or foreign postal code RALEIGH, NC 27601 | _ | G Gross receipts \$ | |
| 늗 | Iretum Ap⊋la tion | | $ {}$ | H(a) is this a group n | |
| <u> </u> | ltlan pondi | | 25 | for subordinates | |
| - | | empt status: Solicities X 501(c)(3) 501(c)() | or \527 | H(b) Are all subordinates | |
| | | te: WWW.LEADINGAGENC.ORG | <u> </u> | 4 | i list (see instructions) |
| | | organization: X Corporation Trust Association Other | I Vaar | H(c) Group exemption 1984 | M State of legal domicile NC |
| | art I | Summary |] L 1 Cas | oriorination 2301 | H Otate of legal definicite 110 |
| | | Bneffy describe the organization's mission or most significant activities: ENHA | NCTNG* | THE UNDERST | ANDING |
| Activities & Governance | ' | AWARENESS AND RESOLUTION OF AGING ISSUES | THROU | GH_ EDUCATIO | N AND |
| Ē | 2 | Check this box I if the organization discontinued its operations or dispo | | | |
| Ver | 3 | Number of voting members of the governing body (Part VI, line 1a) | Sca of fliore | 3 3 | 9 |
| ၓ | 4 | Number of independent voting members of the governing body (Part VI, line 1b), | | - \ullet\ \ \alpha\ | 9 |
| ජේ හ | | Total number of individuals employed in calendar year 2017 (Part V, line 2a) | 11 | NO / 15 | 0 |
| 튙 | 6 | Total number of volunteers (estimate if necessary) | 4939 | 115 16 | 10 |
| 疲 | 1 - | | مره | $/\sqrt{\frac{1}{7a}}$ | 0. |
| ď | 1 | Net unrelated business taxable income from Form 990-T, line 34 | 24 × | | 0. |
| | | The Birclates Basiliese toxasis income inciti office (, inte o .) | 7/2 | Prior Year | Current Year |
| Revenue | 8 | Contributions and grants (Part VIII, line 1h) | /c 3/ | | 141,600. |
| | 9 | Program service revenue (Part VIII, line 2g) | (()) | 0. | 0. |
| eve | 1 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 92. | 255. |
| Ě | 1 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 0. | 0. |
| | | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | ~ | 281,429. | 141,855. |
| | + | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. |
| s | i | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 0. | 0. |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. |
| 9 | b | Total fundraising expenses (Part IX, column (D), line 25) | 0. | | |
| Щ | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f 24e) | | 0. | 3,143. |
| | 1 | Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) | | 0. | 3,143. |
| | 1 | Revenue less expenses Subtract line 18 from line 12 | | 281,429. | 138,712. |
| 200 | | | Be | ginning of Current Year | End of Year |
| sets | 20 | Total assets (Part X, line 16) | | 471,953. | 937,012. |
| SE SE | 21 | Total liabilities (Part X, line 26) | | 0. | 0. |
| Net Assets or Fund Balances | 22 | Net assets or fund balances Subtract line 21 from line 20 | | 471,953. | 937,012. |
| P | art II | Signature Block | | | |
| Und | er pena | thes of perjury, I declare that I have examined this return, including accompanying schedule | s and statem | ents, and to the best of m | y knowledge and belief it is |
| true | , correc | t, and complete Declaration of preparer (other than officer) is based on all information of wi | nich preparer | has any knowledge. | |
| | | Tom 1km | | 11-15- | -/6' |
| Sıg | n | Signature of officer | | Date | , , |
| Hei | e | TOM AKINS, PRESIDENT & CEO | | | |
| | | Type or print name and title | | | |
| | | Print/Type preparer's name Preparer's signature JOHN NORMAN Preparer's signature NORMAN NORMAN Preparer's signature | 1-1 |)ate Check | PTIN |
| Par | d | | > CACA | 1/14/18 sel-employe | P01506766 |
| | parer | Firm's name CLIFTONLARSONALZEN LLP | | . Firm's EIN | 41-0746749 |
| Use | Only | Firm's address 227 WEST TRADE STREET, SUITE 80 | 0 | | |
| | | CHARLOTTE, NC 28202 | | Phone no 70 | 4-998-5200 |
| Ma | the If | RS discuss this return with the preparer shown above? (see instructions) | | · | X Yes No |
| 7320 | 01 11-2 | | | | Form 990 (2017) |
| | S | EE SCHEDULE O FOR ORGANIZATION MISSION S' | TATEME | NT CONTINUA | TION |

Form 990 (2017)

Form 990 (2017)

FOUNDATION INC

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|--|------|----------|------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | ļ <u>.</u> |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | _3_ | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | ļ | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | *** |
| _ | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | _5 | <u> </u> | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | v |
| - | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | _6 | | _X_ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 |] | х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| 0 | Schedule D, Part III | _8_ | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | <u> X</u> |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | _10_ | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 109 If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | | X |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | _X_ |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | <u> </u> |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | <u> </u> | |
| _ | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | <u> </u> |
| f | | | | v |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | <u>X</u> |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 422 | ľ | X |
| h | Was the organization included in consolidated, independent audited financial statements for the tax year? | 12a | | |
| U | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | . | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(u)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 6 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | - 1 | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u>X</u> |
| 7 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | <u>X</u> |
| 8 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | <u> </u> |
| 9 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | 7.7 |
| | complete Schedule G, Part III | | 990 (2 | X_ |
| | | LOIM | 22U (2 | (/۱۷ |

Form 990 (2017) FOUNDATION INC
Part IV Checklist of Required Schedules (continued)

| | | | Tes | NO |
|-----|---|-----|-----|----------|
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | ļ |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K If "No", go to line 25a | 24a | | Х |
| ь | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete | | | , |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | | | |
| | complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | ĺ |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | _X_ |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | <u> </u> |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | ٠, |
| ^^ | Schedule N, Part II | 32 | | <u> </u> |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 000 | | v |
| 24 | sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | <u> </u> |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 24 | х | |
| 25- | • | 34 | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | |
| D | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 254 | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 35b | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 26 | | y |
| 37 | | 36 | | <u>X</u> |
| J1 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 31 | | - 12 |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | х | |
| _ | | | | 2017) |
| | | | , | |

| Par | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V | | | |
|--------|--|---------------|------|-----------|
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | - | 763 | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable | | | |
| _ | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| • | (gambling) winnings to prize winners? | 1c | - | _ |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 0 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note, If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country ▶ | * | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) | | J | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | l | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | <u> X</u> |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | Í | ĺ | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | i | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | X |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | _ | ł | v |
| | to file Form 8282? | 7c | | <u>X</u> |
| | If "Yes," indicate the number of Forms 8282 filed during the year | 7 . | 1 | х |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e 7f | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| g h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 79 7h | | |
| | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| • | sponsoring organization have excess business holdings at any time during the year? | 8 | ľ | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | 1 | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | ł | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | - 1 | | |
| 11 | Section 501(c)(12) organizations. Enter | | - 1 | |
| а | Gross income from members or shareholders |] |] | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them) | | ļ | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| þ | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | 1 | - 1 | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O | 1 | | |
| | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| | organization is licensed to issue qualified health plans | 1 | - 1 | |
| | Enter the amount of reserves on hand | _ | | 77 |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | 990/ | 20471 |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|----------|---|---------|-------|----------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 9 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 9 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | _3_ | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | _5_ | | X |
| 6 | Did the organization have members or stockholders? | _6_ | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | _7a | | _ X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b_ | | _X_ |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | <u>X</u> |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | _ | | |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | <u>X</u> |
| ь | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | 77 | |
| | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | v | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 40- | х | |
| 12 | In Schedule O how this was done | 12c | X | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | |
| 14 15 | Did the organization have a written document retention and destruction policy? | 14 | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| _ | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 15- | | v |
| | The organization's CEO, Executive Director, or top management official | 15a | | <u> </u> |
| D | Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | 15b | | |
| 16~ | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| ioa | taxable entity during the year? | 16a | | Х |
| ь | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | _10a | - | |
| U | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sect | ion C. Disclosure | 100 | | |
| | List the states with which a copy of this Form 990 is required to be filed NONE | | | |
| | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a | vailab! | е | |
| - | for public inspection. Indicate how you made these available. Check all that apply | | - | |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | financ | al | |
| | statements available to the public during the tax year | | — | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| - | TOM AKINS - (919) 571-8333 | | | |
| | 222 N. PERSON STREET, SUITE 205, RALEIGH, NC 27601 | | | |
| 32006 | 11-28-17 | Form | 990 (| 2017) |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if neither the organization | l organization compensat | | | | | nsat | ed any current officer, o | | | | |
|--|--------------------------|---|---|---------|-------|------------------------------|---------------------------|-----------------|-----------------|---------------|--|
| (A) | (B) | (C) | | | | | | (D) | (E) | (F) | |
| Name and Title | Average | Position (do not check more than one | | | | | one | Reportable | Reportable | Estimated | |
| | hours per | box | box, unless person is both an officer and a director/trustee) | | | is bot | h an | compensation | compensation | amount of | |
| | week | \vdash | cer an | dad | recto | r/trus | tee) | from | from related | other | |
| | (list any | ector | | | | | | the | organizations | compensation | |
| | hours for | 늉 | ر يو | | | age | | organization | (W·2/1099-MISC) | from the | |
| | related | Sfee | ruste | | a | bens | | (W-2/1099-MISC) | | organization | |
| | organizations | al fr | onal | | ploye | 8 8 | | | | and related | |
| | below | Individual frustee or director | Institutional trustee | Officer | y em | Highest compensated employee | гшег | | | organizations | |
| | line) | Ĕ | Ë | 5 | -s | £ 5 | æ | | | <u>'.</u> | |
| (1) JANE BAKER | 1.00 | х | | | | | | 0. | 0. | | |
| DIRECTOR | 1 00 | Δ | | | | \vdash | _ | 0. | | | |
| (2) JEFF HUTCHINS | 1.00 | x | | | | | | 0. | 0. | 0 | |
| SECRETARY | 1 00 | A | | X | | | | | 0 • | 0. | |
| (3) DAVID LACY | 1.00 | | | v | | | | 0. | 0. | _ | |
| CHAIRPERSON | 1.00 | X | | X | | | | 0. | 0. | 0. | |
| (4) HECTOR MCEACHERN | 1.00 | X | | | | | | 0. | 0. | 0 | |
| DIRECTOR | 1.00 | Δ | | _ | | | | <u> </u> | <u> </u> | 0. | |
| (5) DALE MELTON | 1.00 | х | | | | | | 0. | 0. | 0. | |
| DIRECTOR | 1.00 | ^ | | | | | | 0. | | | |
| (6) ANNE MOFFAT | 1.00 | Х | | х | | | | 0. | 0. | 0. | |
| CHAIRPERSON ELECT (7) ROBERT WERNET, JR. | 1.00 | Ω | -1 | -21 | | | | | U • | 0. | |
| EX-OFFICIO | 1.00 | x | | | | | | 0. | 0. | 0. | |
| (8) LEE SYRIA | 1.00 | - | | | | | | | | | |
| DIRECTOR | | х | | ı | | | | 0. | 0. | 0. | |
| (9) TIM WEBSTER | 1.00 | | | | | | | | | | |
| TREASURER | | х | | х | | | | 0. | 0. | 0. | |
| (10) TOM AKINS | 1.00 | | | | | | | | | | |
| PRESIDENT & CEO | 40.00 | | | X | | | | 0. | 207,139. | 26,775. | |
| | | | | | | | | | | - | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | ľ | | | ĺ | | | | |
| | | | | | | | | | | | |
| | | | | İ | | | | | | | |
| | | | | _4 | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | ······ | |
| | | | l | | - 1 | | | İ | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | 1 | | | | | | | |

Form 990 (2017)

FOUNDATION INC

| Pa | Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | |
|----|---|----------------------------------|--------------------------------|--|---------|--------------|------------------------------|-----------------------------|--|---------------------------------------|-------------|--|---------------|------------------|
| | . (A) Name and title | (B) Average hours per | (do | Position (do not check more than one box, unless person is both an | | | than | one | (D) Reportable | (E) Reportable | | | (F) timate | |
| | • | week (list any hours for related | officer and a director/trustee | | | r/trus | tee) | from the organization | from related organization (W-2/1099-MI | d ns | com fr | other pensar om the | tion | |
| | | organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | | | organization and related organizations | | ed |
| | | | | | | | | | | | | | | |
| | | | | | | _ | | | | | | | | |
| | | | | | | | | | | | | | _ | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | · · · · · · · · · · · · · · · · · · · | | | | |
| | | | | | | | | | | | | | . | |
| | | | | - | | | | | | | | | - | |
| | | | | _ | | | | | | | | | _ | |
| | Sub-total | | | | | | | <u> </u> | 0. | 207,1 | | 20 | 5,7 | |
| d | Total from continuation sheets to Part VII Total (add lines 1b and 1c) | | | | | | | > | 0. | 207,1 | | 20 | 5,7 | <u>0.</u> 75. |
| | Total number of individuals (including but no compensation from the organization | ot limited to the | ose | ııste | — | | .) WI | O 16 | eceived more than \$100 | ,,000 or reportab | <u> </u> | | Yes | 0 No |
| 3 | Did the organization list any former officer, of line 1a? If "Yes," complete Schedule J for su | <u>-</u> - | stee | e, ke | y en | nplo | yee, | or I | highest compensated ei | mployee on | | 3 | | x |
| 4 | For any individual listed on line 1a, is the sur and related organizations greater than \$150 | m of reportable | | | | | | | | the organization | | 4 | х | |
| 5 | Did any person listed on line 1a receive or acrendered to the organization? If "Yes," comp | ccrue compen | satı | on fr | rom | any | unre | | | dual for services | , | 5 | | x |
| | tion B. Independent Contractors | | | | | | | | | | | | | |
| 1 | Complete this table for your five highest con the organization. Report compensation for the | | | | | | | | the organization's tax y | | npensa | | | |
| | (A) Name and business a | address | NC | NE | : | | | _ | (B) Description of s | ervices | Co | (C omper | | ı ——— |
| | | | | | | · na | | _ | | | | | | |
| | | | | | | | | 4 | | | | | | |
| | | | _ | | | | | + | | | | | | |
| | | | | | | | | + | | | | _ | | |
| | Total number of independent contractors (in | cluding but no | ot lin | | to | thos | e lis | ted | above) who received m | ore than | | | | |
| | \$100,000 of compensation from the organization | ation 🕨 | | | | 0 |) | _ | | | | orm 9 | 90 (2 | 017) |

| rai | | Check if Schedule O con | | or note to any lin | e in this Part VIII | | | |
|--|----------|---|-------------------|--------------------|----------------------|--|---|---|
| <u> </u> | - | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |
| nts | 1 a | Federated campaigns | 1a | | | | | |
| S an | b | Membership dues | 1b | | • | | | |
| AT A | c | Fundraising events | 1c | | | | | |
| 를 를 | d | Related organizations | <u>1d</u> | | | | | |
| S L | е | Government grants (contribut | tions) 1e | | | | | · . |
| 흥심 | f | All other contributions, gifts, gran | | | | | | |
| 들 | | similar amounts not included abo | ove 1f | 141,600. | | | | , |
| Contributions, Gifts, Grants and Other Similar Amounts | _ | Noncash contributions included in lines | s 1a-1f \$ | | 141 600 | ١ | | |
| 0 8 | <u>h</u> | Total. Add lines 1a-1f | | <u> </u> | 141,600. | | | |
| | _ | | | Business Code | | | | |
| Š | 2 a | | | | - , | | | <u> </u> |
| Program Service Revenue | b | | | | ·- ·- | | | |
| E è | C | | | | | | | |
| Peg | d | | | | | | | |
| P. | f | All other program service reve | POLIE | | | | | |
| | | Total. Add lines 2a-2f | . nac | | | | | <u> </u> |
| | 3 | Investment income (including | dividends, intere | | | | | |
| | _ | other similar amounts) | · | ▶ | 255. | | | 255. |
| | 4 | Income from investment of ta | x-exempt bond p | roceeds 🕨 | | | | |
| | 5 | Royalties | | ▶ | | | | |
| | | | (i) Real | (ii) Personal | | | | |
| İ | 6 a | Gross rents | | | | | | |
| | b | Less rental expenses | | | | | | |
| | С | Rental income or (loss) | | | | | | |
| | d | Net rental income or (loss) | | , > | | | | |
| | 7 a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| İ | | assets other than inventory | | | | • | | |
| 1 | b | Less cost or other basis | | | | | | |
| 1 | | and sales expenses | | | 1 | | | |
| | | Gain or (loss) | L | L | - | | | |
| | | Net gain or (loss) | | > | | | | |
| ag | 8 a | Gross income from fundraisin | | 1 | | | | |
| Other Revenue | | including \$ | | | | | | |
| 8 | | contributions reported on line Part IV. line 18 | - | | | | • • | |
| je l | h | Less direct expenses | a b | | | | | |
| õ | | Net income or (loss) from fund | | | - | | . · · · | ~ |
| | | Gross income from gaming ac | - | | | | | |
| | . | Part IV. line 19 | а | | | | | 1 |
| 1 | ь | Less direct expenses | b | | | | - , | |
| | | Net income or (loss) from gam | ing activities | | - | • | | |
| | | Gross sales of inventory, less | | | | | | |
| | | and allowances | а | | | | | |
| | b | Less cost of goods sold | b | | | | الدسب | |
| L | С | Net income or (loss) from sale | s of inventory | > | | | | |
| L | | Miscellaneous Revenu | е | Business Code | | | | |
| 1 | 11 a | | | | | | | |
| | b | | | | | | | <u> </u> |
| | С | | | | | | | |
| | d | | j | | | | | |
| ļ | | Total. Add lines 11a-11d | | > | 141 055 | | | 0.55 |
| | 2 | Total revenue See instructions | | P | 141,855. | 0. | 0. | 255. Form 990 (2017) |

Form 990 (2017) FOUNDATION INC
Part IX | Statement of Functional Expenses

| Seci | tion 501(c)(3) and 501(c)(4) organizations must com | plete all columns All oti | her organizations must o | complete column (A) | |
|----------|---|----------------------------|--|-------------------------------------|---------------------------------------|
| | Check if Schedule O contains a respon | nse or note to any line in | this Part IX | | X |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | - <u> </u> |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | <u>_</u> | | | |
| | individuals See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | • | |
| | individuals See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | _ |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | <u></u> | | | |
| 9 | Other employee benefits | | | | |
| 10 | Payroll taxes | | | | |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | | <u> </u> | | |
| b | Legal | 574. | | 574. | |
| С | Accounting | | | | |
| | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, | 2 560 | | 2 560 | |
| | column (A) amount, list line 11g expenses on Sch O.) | 2,569. | | 2,569. | |
| 12 | Advertising and promotion | | | | |
| 13 | Office expenses | | | | · · · · · · · · · · · · · · · · · · · |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 17 | Occupancy Travel | | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| 10 | for any federal, state, or local public officials | | |] | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | | | | |
| 23 | Insurance | | | | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | | | | | |
| b | | | <u>. </u> | | |
| С | | | | | |
| d | | | | | |
| е | All other expenses | | | | |
| 25_ | Total functional expenses Add lines 1 through 24e | 3,143. | 0. | 3,143. | 0. |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | <u> </u> | |

Form 990 (2017)
Part X Balance Sheet FOUNDATION INC

| Pa | rt X | Balance Sheet | | | |
|-----------------------------|------|---|--------------------------|-----|------------------------------------|
| | | Check if Schedule O contains a response or note to any line in this Part X | | | |
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 316,690. | 1 | <u>781,762.</u> |
| | 2 | Savings and temporary cash investments | | 2 | |
| | 3 | Pledges and grants receivable, net | | 3 | |
| | 4 | Accounts receivable, net | | 4 | |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | |
| | | Part II of Schedule L | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | ~ | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | - |
| ş | | employees' beneficiary organizations (see instr) Complete Part II of Sch L | | 6 | • |
| Assets | 7 | Notes and loans receivable, net | | 7 | |
| ä | 8 | Inventories for sale or use | | 8 | |
| | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment cost or other | | | |
| | | basis Complete Part VI of Schedule D 10a | | | |
| | ь | Less accumulated depreciation 10b | | 10c | |
| | 11 | Investments - publicly traded securities | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments · program-related See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets See Part IV, line 11 | 155,263. | 15 | 155,250. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 471,953. | 16 | 937,012. |
| | 17 | Accounts payable and accrued expenses | | 17 | |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability Complete Part IV of Schedule D | | 21 | |
| Se | 22 | Loans and other payables to current and former officers, directors, trustees, | | | |
| # | | key employees, highest compensated employees, and disqualified persons | _ | | |
| Liabilities | | Complete Part II of Schedule L | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | <u> </u> | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | | | |
| | | Schedule D | | 25 | |
| | 26 | Total liabilities. Add lines 17 through 25 | 0. | 26 | 0. |
| | | Organizations that follow SFAS 117 (ASC 958), check here ▶ \(\textstyle X \) and | | | |
| Ses | | complete lines 27 through 29, and lines 33 and 34. | 40.000 | | 162 680 |
| aŭ | 27 | Unrestricted net assets | 40,622. | 27 | 163,670. |
| Bal | 28 | Temporarily restricted net assets | 431,331. | 28 | 773,342. |
| בַ | 29 | Permanently restricted net assets | | 29 | |
| Ĭ. | | Organizations that do not follow SFAS 117 (ASC 958), check here | | | |
| S | | and complete lines 30 through 34. | | | - |
| set | 30 | Capital stock or trust principal, or current funds | | 30 | |
| As | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| Net Assets or Fund Balances | 32 | Retained earnings, endowment, accumulated income, or other funds | 471 053 | 32 | 027 010 |
| _ | 33 | Total net assets or fund balances | 471,953. | 33 | 937,012. |
| | 34 | Total liabilities and net assets/fund balances | 471,953. | 34 | 937,012. Form 990 (2017) |

| Form | 990 (2017) FOUNDATION INC 58-15 | 594182 | Page 12 |
|------|--|--------|----------------|
| Pa | t XI Reconciliation of Net Assets | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | X |
| | | | |
| 1 | Total, revenue (must equal Part VIII, column (A), line 12) | | L,855. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 3 | <u>3,143.</u> |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 138 | 3,712. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 471 | .,953 . |
| 5 | Net unrealized gains (losses) on investments . 5 | | <u></u> |
| 6 | Donated services and use of facilities . 6 | | |
| 7 | Investment expenses 7 | | |
| 8 | Prior period adjustments | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 326 | <u>,347.</u> |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, | | |
| | column (B)) | 937 | 7,012. |
| Pai | t XII Financial Statements and Reporting | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | |
| | , | | Yes No |
| 1 | Accounting method used to prepare the Form 990 Cash Other | - | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a | | |
| | separate basis, consolidated basis, or both | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | |
| þ | Were the organization's financial statements audited by an independent accountant? | 2b | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, | | |
| | consolidated basis, or both | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | |
| ¢ | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | 2c | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit | | |
| | Act and OMB Circular A-133? | 3a | <u> X</u> |
| þ | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | |

732012 11-28-17

Form **990** (2017)

SCHEDULE A

Department of the Treasury

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

201/

OMB No. 1545-0047

Open to Public

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

LEADINGAGE NORTH CAROLINA

Employer identification number

58-1594182 FOUNDATION INC Part I Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is (For lines 1 through 12, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B.

| | control or management of the supporting organization vested in the same persons that control or manage the supported |
|---|--|
| | organization(s) You must complete Part IV, Sections A and C. |
| С | Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, |
| | its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. |
| d | Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) |
| | that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness |
| | requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. |
| е | Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III |
| | functionally integrated, or Type III non-functionally integrated supporting organization |

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having

| е | Check this box if the org | ganization received | a written determination it | in the ind i | unat it is a | я турет, туреті, туретіі | |
|---|-----------------------------------|----------------------|--|-------------------|-------------------------------|----------------------------|---------------------------|
| | functionally integrated, of | or Type III non-fund | tionally integrated support | ing organiza | ation | | |
| f | Enter the number of supported | organizations | | | | | |
| g | Provide the following information | on about the suppo | orted organization(s) | | | | |
| | (i) Name of supported | (ii) EIN | (iii) Type of organization (described on lines 1 10 | in your governing | ization listed a document? | (v) Amount of monetary | (vi) Amount of other |
| | organization | on (des | | Yes No | | support (see instructions) | support (see instructions |
| | | | | | | | |
| _ | | | | <u> </u> | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | } | _ | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III) Section A. Public Support Calendar year (or fiscal year beginning in) (c) 2015 (d) 2016 (e) 2017 (f) Total (a) 2013 (b) 2014 1 Gifts, grants, contributions, and membership fees received (Do not 281,337. 141,600. 150,000. 572,937. include any "unusual grants") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 150,000 281,337. 141,600. 4 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 572,937. 6 Public support. Subtract line 5 from line Section B. Total Support Calendar year (or fiscal year beginning in) (b) 2014 (c) 2015 (d) 2016 (e) 2017 (f) Total (a) 2013 150,000 281,337 141,600 572,937. 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, 30 25 22 92 255 424. and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) 573,361. 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 99.93 14 Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)) 14 99.94 15 Public support percentage from 2016 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and $\triangleright X$ stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Schedule A (Form 990 or 990-EZ) 2017

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990 EZ) 2017 FOUNDATION INC

| Dart | 101 | Support | Cabadula | E 1 | Organizations | Dogoribe | d in C | aatian | 500(a)(2) |
|------|-----|---------|----------|-----|---------------|------------|-----------|--------|-----------|
| rail | | Support | Schedule | 101 | Organizacions | s Describe | :u III 5: | ecuon. | JUSIANZ |

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

| Section A. Public Support | | | | | | , |
|--|--------------------|----------------------|------------------------|---------------------|----------------------|-------------|
| Calendar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 / | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | / | |
| membership fees received (Do not | | | | | / / | |
| ınclude any "unusual grants ") | | | | | | |
| 2 Gross receipts from admissions, | | | | | | |
| merchandise sold or services per- | | | | | / | |
| formed, or facilities furnished in any activity that is related to the | | | | j | / | |
| organization's tax-exempt purpose | | 1 | | | / | |
| 3 Gross receipts from activities that | | | 1 | - | / | |
| are not an unrelated trade or bus- | | | | | / | |
| iness under section 513 | | | | | <i> </i> | |
| 4 Tax revenues levied for the organ- | | | | | 7 | |
| ization's benefit and either paid to | | ' | į | | [/ | |
| or expended on its behalf | | ĺ | ļ | , | | |
| · | | | | | | |
| 5 The value of services or facilities | | | , | | | |
| furnished by a governmental unit to | | | \ | | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | - | |
| 7a Amounts included on lines 1, 2, and | | | | | | |
| 3 received from disqualified persons | | | | <u> </u> | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| exceed the greater of \$5,000 or 1% of the | | | | | | |
| amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | ···· | | | \\ | | |
| 8 Public support. (Subtract line 7c from line 6) | | | | | | |
| Section B. Total Support | | | | | г | |
| Calendar year (or fiscal year beginning in) ► | (a) 2013 | (b) 2014 | (c) 2015_ | (d) 2016 | (e) 2017 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, | | | | | | |
| dividends, payments received on securities loans, rents, royalties, | | | | | | |
| and income from similar sources | | | | 1 | | |
| b Unrelated business taxable income | | | | 1 | | |
| (less section 511 taxes) from businesses | | | | 1 | | |
| acquired after June 30, 1975 | | | | <u> </u> | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business | | | | | | |
| activities not included in line 10b, whether or not the business is | | | | | | |
| regularly carried on | | ' | | | | |
| 12 Other income Do not include gain | | | | | | <u>-</u> |
| or loss from the sale of capital assets (Explain in Part VI) | ł | ł | } | | | |
| 13 Total support (Add lines 9, 10c, 11, and 12) | | | | | | |
| 14 First five years, If the Form 990 is for | the organization's | first, second, third | d, fourth, or fifth ta | ıx vear as a sectio | n 501(c)(3) organiza | ation. |
| check this box and stop here | | | 1 | , | (-)(-) | ▶□ |
| Section C. Computation of Publi | c Support Per | rcentage | | | | |
| 15 Public support percentage for 2017 (li | | | olumn (f)) | | 15 | % |
| 16 Public support percentage from 2016 | | | | 1 | 16 | % |
| Section D. Computation of Inves | | | | 1 | | |
| 17 Investment income percentage for 20 | | | e 13, column (f)) | 1 | 17 | % |
| 18 Investment income percentage from 2 | | | | 1 | 18 | % |
| 19a 33 1/3% support tests - 2017. If the | | | on line 14, and line | 15 is more than 3 | | |
| more than 33 1/3%, check this box an | | | | | | ▶□ |
| b 33 1/3% support tests - 2016. If the | | | | | | nd P |
| line 18 is not more than 33 1/3%, cher | | | | | | |
| 20 Private foundation. If the organization | | • = | | | | |

Schedule A (Form 990 or 990-EZ) 2017 FOUNDATION INC

Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B If you checked 12b of Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A. D. and F. If you checked 12d of Part I. complete Sections A and D. and complete Part V.)

| Section | A. All | Supporting | Organizations |
|---------|--------|------------|----------------------|
| | | | |

| Sec | tion A. All Supporting Organizations | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | 1 |
|-----|---|-----------|--|--|
| | Are all of the expension of automated expension and letter by some in the expension of according | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing | | | ł |
| | documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain | | | - |
| _ | | 1 | | } |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status | | ļ | |
| | under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported | | - | |
| 2- | organization was described in section 509(a)(1) or (2). Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer | 2 | | 1 |
| Sa | | 20 | | - |
| _ | (b) and (c) below Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and | 3a | | \vdash |
| D | | i | | |
| | satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the | 35 | | |
| _ | organization made the determination | 3b | | - |
| С | | 2- | ~ - | |
| | purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use | 3c | | |
| 4a | , | - | - | |
| | "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign | | | |
| | supported organization? If "Yes," describe in Part VI how the organization had such control and discretion | | | - |
| | despite being controlled or supervised by or in connection with its supported organizations | 4b | | - |
| С | | j | | |
| | under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used | | | |
| | to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | 1 |
| _ | purposes | 4c | - | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," | | | |
| | answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN | 1 | | |
| | numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, | | | |
| | (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action | |] | |
| | was accomplished (such as by amendment to the organizing document) | <u>5a</u> | - | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already | ļ | | |
| | designated in the organization's organizing document? | 5b | | |
| | Substitutions only. Was the substitution the result of an event beyond the organization's control? | <u>5c</u> | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to | | 1 | |
| | anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class | | | |
| | benefited by one or more of its supported organizations, or (iii) other supporting organizations that also | | | |
| | support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in | <u> </u> | | |
| _ | Part VI. | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor | ĺ | | |
| | (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with | | | |
| | regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? | | 1 | |
| | If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more | 1 1 | | |
| | disqualified persons as defined in section 4946 (other than foundation managers and organizations described |] - | | |
| | in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which | | | |
| | the supporting organization had an interest? If "Yes," provide detail in Part VI. | 9b | | |
| С | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit | - | | |
| | from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section | l i | | |

10a

10b

4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

supporting organizations)? If "Yes," answer 10b below

determine whether the organization had excess business holdings)

| | edule A (Form 990 or 990 EZ) 2017 FOUNDATION INC | <u>58-159418</u> | 2 P | age 5 |
|-----|--|-----------------------|----------|------------|
| Pa | rt IV Supporting Organizations (continued) | | , | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | ' | | 1 |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | <u> </u> | ĺ |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | ction B. Type I Supporting Organizations | | | |
| | XION DI TYPO I GUIDIO III GUIDIO III GUIDIO III GUIDIO III GUIDIO III GUIDIO III GUIDIO III GUIDIO III GUIDIO II GUI | | Yes | No |
| | Did the directors triction or membership of one or more connected expensions being the power to | | 163 | 110 |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carned out the purposes of the supported organization(s) that operated, | _ | | |
| | supervised, or controlled the supporting organization | 2 | | |
| Sec | tion C. Type II Supporting Organizations | - | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | , , | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s) | | | |
| Sac | tion D. All Type III Supporting Organizations | | نـــــا | |
| 360 | tion b. All Type in Supporting Organizations | | | |
| | Date to the first the firs | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | 1 |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | ĺ |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | - |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | 1 |
| | the organization maintained a close and continuous working relationship with the supported organization(s) | 2 | | — — |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard | 3 | | l |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeatsee ins | structions). | | |
| а | The organization satisfied the Activities Test. Complete line 2 below | • | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below | | | |
| c | The organization supported a governmental entity Describe in Part VI how you supported a government entity | ity (see instructions | :) | |
| 2 | Activities Test Answer (a) and (b) below. | | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | [| 163 | 140 |
| а | | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | ı |
| | that these activities constituted substantially all of its activities | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement | 2b | | |
| 3 | Parent of Supported Organizations Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | j | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | l | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| _ | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard | 3b | | |

Schedule A (Form 990 or 990-EZ) 2017

| Schedule A (Form 990 or 990 EZ) 2017 FOUNDATION INC | | • | 58-1594182 Page 6 |
|--|--------------------|---------------------------|--------------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supp | orting Organ | izations | |
| 1 Check here if the organization satisfied the Integral Part Test as a qu | alifying trust on | Nov 20, 1970 (explain in | Part VI) See instructions. Al |
| other Type III non-functionally integrated supporting organizations m | | | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 11 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year). | | | |
| a Average monthly value of securities | 1a | | <u> </u> |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | ··· | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | <u></u> |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI) | | | , |
| Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | | |
| 4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount | ınt, | | |
| see instructions) | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by 035 | 6 | *** | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1 | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3 | 4 | | |
| 5 Income tax imposed in prior year | 5 | | ļ |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | 1 1 | | |
| emergency temporary reduction (see instructions) | 6 | | <u> </u> |
| 7 Check here if the current year is the organization's first as a non-func | tionally integrate | d Type III supporting org | anızatıon (see |

Schedule A (Form 990 or 990-EZ) 2017

instructions)

| | LEADINGAGE NO | | | 1 |
|------------|---|------------------------------|--|---------------------------------------|
| | dule A (Form 990 or 990 EZ) 2017 FOUNDATION IN | | | 58-1594182 Page 7 |
| Pai | Typo III (tol. 1 allocation) Integrated out | (a)(3) Supporting Org | anizations (continued) | |
| Sect | on D - Distributions | | | Current Year |
| _1_ | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exem | pt purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| _3_ | Administrative expenses paid to accomplish exempt purpos | es of supported organization | ns | |
| 4_ | Amounts paid to acquire exempt-use assets | | | |
| _5_ | Qualified set aside amounts (prior IRS approval required) | | | |
| _6_ | Other distributions (describe in Part VI). See instructions | | | |
| _7 | Total annual distributions. Add lines 1 through 6 | | | |
| 8 | Distributions to attentive supported organizations to which t | he organization is responsiv | 8 | |
| | (provide details in Part VI) See instructions | | | |
| _9_ | Distributable amount for 2017 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | <u> </u> | |
| Secti | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2017 | (iii) Distributable Amount for 2017 |
| _1_ | Distributable amount for 2017 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2017 (reason- | | | |
| | able cause required- explain in Part VI). See instructions | | | ļ <u>.</u> |
| _3 | Excess distributions carryover, if any, to 2017 | | <u> </u> | |
| a | | | | <u> </u> |
| b_ | From 2013 | <u> </u> | | |
| С | From 2014 | | | |
| <u>d</u> | From 2015 | | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |
| е | From 2016 | | | <u> </u> |
| <u>f</u> | Total of lines 3a through e | | | |
| _g_ | Applied to underdistributions of prior years | | | ; |
| _ <u>h</u> | Applied to 2017 distributable amount | | | |
| | Carryover from 2012 not applied (see instructions) | | | |
| _i_ | Remainder Subtract lines 3g, 3h, and 3i from 3f | | | |
| 4 | Distributions for 2017 from Section D, | | | |
| | line 7 \$ | | - <u>-</u> | |
| <u>a</u> | Applied to underdistributions of prior years | ** | | |
| _ <u>b</u> | Applied to 2017 distributable amount | | | |
| | Remainder Subtract lines 4a and 4b from 4 | | | |
| | Remaining underdistributions for years prior to 2017, if | | | |
| | any Subtract lines 3g and 4a from line 2 For result greater | | | |
| | than zero, explain in Part VI. See instructions | | | |
| | Remaining underdistributions for 2017 Subtract lines 3h | | | |
| | and 4b from line 1 For result greater than zero, explain in | | | |
| | Part VI See instructions. | | | |
| 7 | Excess distributions carryover to 2018. Add lines 3j | | | |
| | and 4c | | | |
| _8 | Breakdown of line 7 | | | |
| _ <u>a</u> | Excess from 2013 | | | |
| _ <u>b</u> | Excess from 2014 | | | |
| _ c | Excess from 2015 | | | |

Schedule A (Form 990 or 990-EZ) 2017

d Excess from 2016 e Excess from 2017

| Part VI | | | DATION INC | | Dark III. bara 40. D. 1 1111 | | 182 Page 8 |
|-------------|--|---|--|---|---|--|---------------------------------------|
| · · | Part IV, Section A, line 1; Part IV, Sec Section D, lines 5, | , lines 1, 2, 3b, 3c, ction D, lines 2 and 6, and 8, and Part | 4b, 4c, 5a, 6, 9a, 9t 3, Part IV, Section I | o, 9c, 11a, 11b, an E, lines 1c, 2a, 2b, | d 11c, Part IV, Section 3a, and 3b; Part V, line | ine 17a or 17b, Part III, lini B, lines 1 and 2; Part IV, S e 1, Part V, Section B, line ny additional information. | Section C. |
| · · · · · · | (See instructions) | | | | | | |
| | | | - | | | | |
| | | | | | | | |
| | | | | | | | |
| | <u>.</u> | | | <u> </u> | | | |
| | | - | ······································ | | | | |
| <u> </u> | | | · | | | | |
| | | | | | w | | |
| | | | | | | | |
| | | | | | | | |
| · | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | <u> </u> | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | *** | | | |
| | · - - | · · · · · · · · · · · · · · · · · · · | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | , | | |
| | | | | | | | |
| | | · ~ | · | | | | ··· |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | · · · · · · · · · · · · · · · · · · · |
| | | | | | | | |
| | | | | | | | |
| | | | · · · · · · · · · · · · · · · · · · · | | | | |
| | | | | _ | | | |
| | | | | | | | |
| | | | | | | | |

SCHEDULE D

Department of the Treasury

(Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No 1545-0047

Internal Revenue Service Name of the organization

LEADINGAGE NORTH CAROLINA

FOUNDATION INC

Employer identification number 58-1594182

| Pai | rt I Organizations Maintaining Donor Advise | ed Funds or Other Similar Funds of | or Accounts. Complete if the |
|-----|--|--|---|
| | organization answered "Yes" on Form 990, Part IV, Iir | | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advised | funds |
| | are the organization's property, subject to the organization's | exclusive legal control? | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor a | advisors in writing that grant funds can be us | sed only |
| | for charitable purposes and not for the benefit of the donor of | | |
| | impermissible private benefit? | | Yes No |
| Par | rt II Conservation Easements. Complete if the org | ganization answered "Yes" on Form 990, Pai | rt IV, line 7 |
| 1 | Purpose(s) of conservation easements held by the organization | ion (check all that apply) | |
| | Preservation of land for public use (e.g., recreation or e | education) Preservation of a historic | cally important land area |
| | Protection of natural habitat | Preservation of a certifie | ed historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a quali | fied conservation contribution in the form of | a conservation easement on the last |
| | day of the tax year | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified historic str | ucture included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired | after 7/25/06, and not on a historic structure | ; |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, re- | leased, extinguished, or terminated by the or | rganization during the tax |
| | year▶ | | |
| 4 | Number of states where property subject to conservation ea | sement is located > | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | |
| | violations, and enforcement of the conservation easements i | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing conser | vation easements during the year |
| | > | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | fling of violations, and enforcing conservatio | n easements during the year |
| | ▶ \$ | | |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 170(h) | (4)(B)(ı) |
| | and section 170(h)(4)(B)(ii)? | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservati | on easements in its revenue and expense st | atement, and balance sheet, and |
| | include, if applicable, the text of the footnote to the organization | tion's financial statements that describes the | e organization's accounting for |
| | conservation easements | | |
| Par | t III Organizations Maintaining Collections of | f Art, Historical Treasures, or Oth | er Similar Assets. |
| | Complete if the organization answered "Yes" on Form | 990, Part IV, line 8 | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | SC 958), not to report in its revenue statemer | nt and balance sheet works of art, |
| | historical treasures, or other similar assets held for public ext | nibition, education, or research in furtherance | e of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that descri | bes these items | |
| b | If the organization elected, as permitted under SFAS 116 (AS | SC 958), to report in its revenue statement ar | nd balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, ed | ducation, or research in furtherance of public | service, provide the following amounts |
| | relating to these items. | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| | (ii) Assets included in Form 990, Part X | | > \$ |
| 2 | If the organization received or held works of art, historical trea | asures, or other similar assets for financial ga | |
| | the following amounts required to be reported under SFAS 1 | | |
| | Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| _ b | Assets included in Form 990, Part X | | ▶ \$ |

732051 10-09-17

Schedule D (Form 990) 2017

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| | dule D (Form 990) 2017 FOUNDAT | | | | | ····· | <u> 58-15</u> | | | |
|-----|--|-----------------------|------------|---|----------------------|---------------|------------------|------------|---------------|----------|
| Pa | rt III Organizations Maintaining C | ollections of A | rt, His | torical Tr | easures, or Ot | her Sim | ıilar Asse | ts(conti | nued) | |
| 3 | Using the organization's acquisition, accessi | on, and other record | ds, chec | k any of the | following that are a | significal | nt use of its | collectio | n item | าร |
| | (check all that apply). | | | | | | | | | |
| а | Public exhibition | c | | | hange programs | | | | | |
| b | Scholarly research | e | , | Other | | | | | | |
| С | Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explai | n how t | hey further t | he organization's ex | cempt pu | rpose in Par | t XIII. | | |
| 5 | During the year, did the organization solicit o | r receive donations | of art, h | istorical trea | sures, or other simi | lar assets | , <u> </u> | | _ | _ |
| | to be sold to raise funds rather than to be ma | | | | | | | _ Yes_ | <u> </u> | No |
| Pai | t IV Escrow and Custodial Arran | - | ete if the | e organizatio | on answered "Yes" o | on Form 9 | 190, Part IV, | line 9, or | ŗ | |
| | reported an amount on Form 990, Par | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custodi | an or other intermed | diary for | contribution | is or other assets n | ot include | :d | ٦ | | ٦ |
| | on Form 990, Part X? | | | | | | L | _ Yes | | _J No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fo | llowing | table | | | | | | |
| | | | | | | <u> </u> | + | Amoun | t | |
| С. | Beginning balance | | | | | 1c | | | | |
| đ | Additions during the year | | | | | 10 | | | | |
| e | Distributions during the year | | | | | 1e | | | | |
| 7- | Ending balance | orm 000 Port V line | . 21 for | 000000000000000000000000000000000000000 | ietodial agogust hal | 1 <u>1</u> | | Yes | | 7 No |
| | Did the organization include an amount on Fo If "Yes," explain the arrangement in Part XIII | | | | | - | _ | _ res | - | ا No |
| Par | | | | | | | | | | |
| | | (a) Current year | | nor year | (c) Two years back | | e years back | (e) Four | vears | hack |
| 1a | Beginning of year balance | (a) content year | (2). | no. your | (c) The years duck | 10, | o your o book | (0) 100 | Jours | <u> </u> |
| b | Contributions | | | | | | | | | |
| c | Net investment earnings, gains, and losses | | | | | $\overline{}$ | | , | | — |
| d | Grants or scholarships | | | | | | | | | |
| e | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | 1 | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | | | | | | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balanc | e (line 1 | g, column (a | a)) held as | | | | | |
| а | Board designated or quasi-endowment | | _% | | | - | | | | |
| b | Permanent endowment > | % | | | | | | | | |
| C | Temporarily restricted endowment ▶ | % | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c show | uld equal 100% | | | | | | | | |
| За | Are there endowment funds not in the posse | ssion of the organiza | ation tha | at are held a | nd administered for | the orga | nization | , | | |
| | by | | | | | | | | Yes | No |
| | (i) unrelated organizations | | | | | | | 3a(i) | | |
| | (ii) related organizations | | | | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organization | • | | | | | | 3b | | L |
| 4 | Describe in Part XIII the intended uses of the | | wment | funds | | | | | | |
| Par | | | | | | | | | | |
| | Complete if the organization answered | | | | | | | | | |
| | Description of property | (a) Cost or o | | (b) Cost | | Accumula | | (d) Book | < value | е |
| | | basis (investri | nent) | Dasis | (other) d | epreciation | "- | | | |
| | Land | | | | | | | | | |
| | Buildings | | | 17-1- | | | - - | | | |
| | Leasehold improvements | | | | | _ | | | | |
| | Equipment | | | | | . | | | | — |
| | Other | aual Form 000 Port | Y colus | no (P) Ino 1 | 001 | | | | | |

Schedule D (Form 990) 2017

| FOUN | - | \triangle | T 1 1 / |
|------------|------------|-------------|---------|
| M C JI IIN | I JAY'I' I | t IIV | 1 1/1/1 |
| | | | |

| Complete if the organization answered | "Yes" on Form 990, Part IV, Iir | ne 11b See Form 990, | Part X, line 12 | |
|--|---------------------------------|---------------------------|---------------------------------------|----------------------|
| (a) Description of security or category (including name of sec | | | aluation Cost or end- | of-year market value |
| 1) Financial derivatives | | | | |
| 2) Closely-held equity interests | | | | |
| 3) Other | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | ļ. <u> </u> | | |
| (D) | | | <u></u> ' | |
| <u>(E)</u> | | | | |
| <u>(F)</u> | | | | |
| (G) | | - | | |
| (H) | | | | |
| otal (Col. (b) must equal Form 990, Part X, col. (B) line 12 Part VIII Investments - Program Relate | | <u></u> | * | |
| Complete if the organization answered | | e 11c. See Form 990 | Part X line 13 | |
| (a) Description of investment | (b) Book value | | aluation Cost or end-c | of-year market value |
| (1) | | 1 | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | · · · · · · · · · · · · · · · · · · · | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | _ |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13 | .)▶ | | | |
| Part IX Other Assets. | W # 5 000 D + W I = | - 44 d O E 000 | D- 4 V 1 45 | |
| Complete if the organization answered " | (a) Description | e 11d See Form 990, | Part X, line 15 | (b) Book value |
| (A) POINDAUTON PILLIDING CAL | | | | 155,250 |
| (1) FOUNDATION BUILDING CAI | MPAIGN | _ | | 155,250 |
| (2) | | | | |
| (3) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | ·_· | |
| (8) | <u> </u> | | | |
| (9) | | | | |
| otal. (Column (b) must equal Form 990, Part X, col (| B) line 15) | | | 155,250 |
| Part X Other Liabilities. | | | | |
| Complete if the organization answered " | Yes" on Form 990, Part IV, lin | | 990, Part X, line 25 | |
| . (a) Description of liability | | (b) Book value | | |
| (1) Federal income taxes | | | | |
| (2) . | | | | |
| (3) | | | | • |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | _ | | | |
| (8) | | | | . • |
| (9) | D) (no 05) | | | |
| otal. (Column (b) must equal Form 990, Part X, col (| | to the experient of | noncial statements of the | |
| Liability for uncertain tax positions. In Part XIII, pr | | | | |
| organization's liability for uncertain tax positions i | inder FIN 48 (ASC 740) Chec | k nere if the text of the | nootnote has been pr | ovided in Part XIII |

| | edule D (Form 990) 2017 FOUNDATION INC | | 58-1594182 | |
|--------------------|---|------------------------|---------------|----------------|
| Pa | rt XI Reconciliation of Revenue per Audited Financial Staten | nents With Revenue per | Return. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | 2a | | |
| 1 | Total revenue, gains, and other support per audited financial statements | • | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1 1 | | |
| а | Net unrealized gains (losses) on investments | 2a | _ | |
| b | Donated services and use of facilities | 2b | _ | |
| C | Recoveries of prior year grants | 2c | _ | |
| d | Other (Describe in Part XIII) | 2d | _ | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | 1 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | _ | |
| b | Other (Describe in Part XIII) | 4b | _ | |
| С | Add lines 4a and 4b | - | 4c | |
| _5_ | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) | | 5 | |
| Pa | rt XII Reconciliation of Expenses per Audited Financial State | ments With Expenses p | er Return. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12 | ?a | _ | |
| 1 | Total expenses and losses per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | | | |
| а | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | _] | |
| С | Other losses | 2c | _ | |
| d | Other (Describe in Part XIII) | 2d | → - | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1. | 1 1 | | |
| | the sales of suppose and early dad on Court OOO, Doub VIII, Inc. 76 | 4a | 1 | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | - 10 | | |
| a b | | 4b | | |
| b | | | 4c | |
| b c 5 | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | 4b | 4c 5 | |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) rt XIII Supplemental Information. | 4b | 5 | |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | 4b | 5 | ΚΙ , |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) rt XIII Supplemental Information. | | 5 | <u></u> ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ , |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | (1, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ΚΙ, |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |
| b c 5 Pai | Other (Describe in Part XIII) Add lines 4a and 4b Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) It XIII Supplemental Information. Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part III. | | 5 | ζ(), |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ➤ Attach to Form 990. Open to Public Inspection

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service
Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

LEADINGAGE NORTH CAROLINA

FOUNDATION INC

Employer identification number

58-1594182

| Pa | rt I Questions Regarding Compensation | | | |
|----|---|-----|-----|-------------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | | j | |
| | First-class or charter travel Housing allowance or residence for personal use | | } | į |
| | Travel for companions Payments for business use of personal residence | 1 | | , |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | <u>'</u> |
| | Discretionary spending account Personal services (such as, maid, chauffeur, chef) | } | | |
| | | | | ' |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | _ |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | - | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | L |
| | | | | 1 1 |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | , , | | , |
| | CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III | | | |
| | Compensation committee Written employment contract | | | , |
| | Independent compensation consultant Compensation survey or study | | | ١. |
| | Form 990 of other organizations Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | : |
| - | organization or a related organization | | | |
| • | Receive a severance payment or change-of-control payment? | 4a | • | Ÿ. |
| | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X X X |
| | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| Ĭ | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | == |
| | , | | | i |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | _X_ |
| | If "Yes" on line 5a or 5b, describe in Part III | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | - | |
| | contingent on the net earnings of | | | |
| а | The organization? | 6a_ | | X |
| b | Any related organization? | 6b | | X |
| | If "Yes" on line 6a or 6b, describe in Part III | | | , |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | _ | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | <u>X</u> |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III | 8 | | <u>X</u> |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53 4958.6(c)? | ام | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

58-1594182

FOUNDATION INC

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Schedule J (Form 990) 2017

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| | | (R) Breakdown of | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------|------|--------------------------|--|---|--------------------|----------------|----------------------|------------------|
| | | | | o componed | other deferred | henefits | (B)(n)-(D) | |
| (A) Name and Title | | (ı) Base compensation | (ii) Bonus & incentive compensation | (III) Other reportable compensation | compensation | | | 6 ≥ |
| (1) TOW AKING | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - 77 | Ξ | 184,757. | 7,500. | 14,882. | 11,085. | 15,69 | 233,91 | |
| | Ξ | | | | | | | |
| | (E) | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | , | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | (ii) | | | | | | | |
| | Ξ | | | | | | | |
| | 3 | | | | | | | |
| | (1) | | | | | | | |
| | (II) | | | | | | | |
| | (i) | | | | : | | | |
| | Ξ | | | | | | | |
| | Θ | | | | | ; | | |
| | (ii) | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | 8 | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | Ξ | | | | | | | |
| | 3 | | | | | | | |
| | Ξ | | | - | | | | |
| | Ξ | | | ` | | | | |
| | Ξ | | | | | | | |
| | ∄ | | | | | | | |

Schedule J (Form 990) 2017

LEADINGAGE NORTH CAROLINA FOUNDATION INC

| Schedule J (Form 990) 2017 | FOUNDATION INC | 182 Pa |
|---|---|-----------------------|
| Part III Supplemental Information | | |
| Provide the information, explanation, or descriptions required for Part I | or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information | litional informațion. |
| | | |

Page 3

Schedule J (Form 990) 2017

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2017 Open to Public Inspection

OMB No 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

LEADINGAGE NORTH CAROLINA

Employer identification number 58-1594182

FOUNDATION INC FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: RESEARCH. FORM 990, PART VI, SECTION B, LINE 11B: A DRAFT OF THE 990 IS EMAILED TO THE GOVERNING BODY FOR THEIR REVIEW. A FINAL REVIEW IS PERFORMED BY THE CEO, TREASURER, AND THE BOARD CHAIR BEFORE IT IS FILED WITH THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: THE GOVERNING BODY AND KEY STAFF ARE ASKED TO DISCLOSE POSSIBLE CONFLICTS. THE GOVERNING BODY ARE REQUIRED TO SIGN CONFLICT OF INTEREST STATEMENTS. FORM 990, PART VI, SECTION C, LINE 19: THE FOUNDATION MAKES THESE DOCUMENTS AVAILABLE UPON REQUEST. FORM 990, PART IX, LINE 11G, OTHER FEES: CONTRACT LABOR: PROGRAM SERVICE EXPENSES 0. MANAGEMENT AND GENERAL EXPENSES 2,500. FUNDRAISING EXPENSES 0. 2,500. TOTAL EXPENSES BANK FEES: PROGRAM SERVICE EXPENSES 69. MANAGEMENT AND GENERAL EXPENSES **FUNDRAISING EXPENSES**

732211 09-07-17

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2017)

| Schedule O (Form 990 or 990-EZ) (2017) | Page 2 |
|---|---|
| Name of the organization LEADINGAGE NORTH CAROLINA FOUNDATION INC | Employer identification number 58-1594182 |
| TOTAL EXPENSES | 69. |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 2,569. |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| CHANGE IN CASH BALANCE | 326,347. |
| FORM 990, PART XII, LINE 2C: | |
| THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR. | |
| | |
| | |
| · · · · · · · · · · · · · · · · · · · | |
| | |
| | |
| · . | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | ~ |

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships ▶ Go to www.irs.gov/Form990 for instructions and the latest information. ▶ Attach to Form 990. LEADINGAGE NORTH CAROLINA INC FOUNDATION Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990) , Part I

2017

OMB No 1545-0047

Employer identification number 58-1594182 Open to Public Inspection

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) e End-of year assets | | (f) Direct controlling entity | |
|--|--|---|-------------------------------|---------------------------------------|-------------------------------|---|----------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year | ations. Complete if the organization a | inswered "Yes" on Form 990 | , Part IV, line 34, be | scause it had one o | vr more related tax-exe | əmpt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | (g) Section 5 12(b)(13) controlled entity? | 2(b)(13) |
| LEADINGAGE NORTH CAROLINA - 56-1541496 | | | | (CVC) CO | | S & A | 0 |
| | ASSOCIATION | NORTH CAROLINA | 501(C)(6) | 2 | N/A | | × |
| | 1 | | | | | | |
| | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

34

Schedule R (Form 990) 2017

Schedule R (Form 990) 2017 FOUNDATION INC

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year Part III

Page 2

58-1594182

0 Schedule R (Form 990) 2017 Seneral or Percentage managing ownership Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year Section 512(b)(13) controlled entity? Yes No 3 Percentage ownership Yes 3 Ξ Code V.UBI amount in box 20 of Schedule K.1 (Form 1065) Share of end-of-year assets Ξ <u>6</u> Disproportionate Yes allocations? Ξ Share of total income Share of end-of-year assets <u>(6</u> Type of entity (C corp, S corp, or trust) <u>e</u> Share of total income (d)
| Direct controlling | Predominant income (related, unrelated, excluded from tax under sections 512-514) <u>e</u> Legal domicile (state or foreign country) m O Direct controlling entity ਉ Primary activity (c)
Legal
domicile
(state or
foreign Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization <u>a</u> 732162 09-11-17 7 Part IV

LEADINGAGE NORTH CAROLINA FOUNDATION INC

Page 3

58-1594182

Yes No

Schedule R (Form 990) 2017

| Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 | vered "Yes" on Form | 990, Part IV, line 34, 35b, | or 36. | |
|---|-------------------------------------|------------------------------|---|---|
| Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity b Gift, grant, or capital contribution from related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s) | s with one or more re | lated organizations listed i | n Parts II:IV? | 1 |
| f Dividends from related organization(s) g Sale of assets to related organization(s) h Purchase of assets from related organization(s) i Exchange of assets with related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) | | | | # 5 4 7 |
| k Lease of facilities, equipment, or other assets from related organization(s) l Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) o Sharing of paid employees with related organization(s) | nization(s) nization(s) on(s) | | | 숙 두 두 두 위 |
| p Reimbursement paid to related organization(s) for expenses q Reimbursement paid by related organization(s) for expenses | | | | F F |
| r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) Other transfer of cash or property from related organization(s) 1 the answer to any of the above is "Yes" see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | tho must complete the | sine including covered | relationships and transaction thresholds | + 4 |
| 1 | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved | involvec |
| (1) | | | | |
| (2) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) · 732163 09-11-17 | 36 | | Schedule R (Fo | le R (Fo |

Schedule R (Form 990) 2017 ,

58-1594182 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37 FOUNDATION INC Schedule R (Form 990) 2017

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Disproportionate amount in box 20 managing of Schedule K-1 partner? end-of-year Share of assets <u>6</u> Share of income total £ Predominant income patients sec (related, unrelated, \$01(0)(3) | 8xcluded from tax under \$000.5 | Legal domicile (state or foreign country) Primary activity Name, address, and EIN of entity

Schedule R (Form 990) 2017