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Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2017

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

Information about Form 990 and its instructions is at [www.irs.gov/form990](#)

Department of the Treasury  
Internal Revenue Service

A For the 2017 calendar year, or tax year beginning 01-01-2017 , and ending 12-31-2017

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization

GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

% ANGELA JOHNSON

Doing business as

Number and street (or P O box if mail is not delivered to street address)

310 NE MULBERRY

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

LEES SUMMIT, MO 640865861

F Name and address of principal officer

DARREN TAYLOR

310 NE MULBERRY

LEES SUMMIT, MO 640865861

H(a) Is this a group return for subordinates?

☐ Yes ☒ No

H(b) Are all subordinates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number ▶

D Employer identification number

44-0545275

E Telephone number

(816) 257-5500

G Gross receipts \$ 5,022,736,166

I Tax-exempt status

☐ 501(c)(3) ☒ 501(c) ( 9 ) ◀ (insert no ) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW GEHA COM

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1939

M State of legal domicile

MO

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities

PROVIDE COVERAGE TO FEDERAL EMPLOYEES AND ANNUITANTS PURSUANT TO THE FEDERAL EMPLOYEES HEALTH BENEFIT ACT OF 1959, AS AMENDED, AND REGULATIONS ISSUED THEREUNDER

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of individuals employed in calendar year 2017 (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, line 34

Revenue

8 Contributions and grants (Part VIII, line 1h)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d )

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 )

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16a Professional fundraising fees (Part IX, column (A), line 11e)

b Total fundraising expenses (Part IX, column (D), line 25) ▶0

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)

18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)

19 Revenue less expenses Subtract line 18 from line 12

Net Assets or Fund Balances

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances Subtract line 21 from line 20

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

DARREN TAYLOR INTERIM CEO/PRES

Type or print name and title

2018-11-15

Date

Paid Preparer Use Only

Print/Type preparer's name

Michael J Engle

Preparer's signature

Michael J Engle

Date

Check

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission

GEHA PROVIDES PRODUCTS AND SERVICES THAT HELP MEMBERS PROTECT THEIR FAMILIES AND ACCESS QUALITY, AFFORDABLE HEALTH CARE

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  
See Additional Data

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ►

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                                                                                                           | Yes        | No  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> . . . . .                                                                                                                                                                                                                                               | <b>1</b>   | No  |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? . . . . .                                                                                                                                                                                                                                                                               | <b>2</b>   | No  |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> . . . . .                                                                                                                                                                                            | <b>3</b>   | No  |
| <b>4 Section 501(c)(3) organizations.</b><br>Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?<br><i>If "Yes," complete Schedule C, Part II</i> . . . . .                                                                                                                                                                              | <b>4</b>   |     |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?<br><i>If "Yes," complete Schedule C, Part III</i> . . . . .                                                                                                                                                  | <b>5</b>   | No  |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?<br><i>If "Yes," complete Schedule D, Part I</i>  . . . . .                                     | <b>6</b>   | No  |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  . . . . .                                                                               | <b>7</b>   | No  |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets?<br><i>If "Yes," complete Schedule D, Part III</i>  . . . . .                                                                                                                                          | <b>8</b>   | No  |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>  . . . . . | <b>9</b>   | No  |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>  . . . . .                                                                                         | <b>10</b>  | No  |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                                  |            |     |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10?<br><i>If "Yes," complete Schedule D, Part VI</i>  . . . . .                                                                                                                                                        | <b>11a</b> | Yes |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>  . . . . .                                                                                         | <b>11b</b> | No  |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>  . . . . .                                                                                         | <b>11c</b> | No  |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>  . . . . .                                                                                                         | <b>11d</b> | No  |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>  . . . . .                                                                                                                                                                     | <b>11e</b> | Yes |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  . . . . .                                            | <b>11f</b> | No  |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year?<br><i>If "Yes," complete Schedule D, Parts XI and XII</i>  . . . . .                                                                                                                                       | <b>12a</b> | No  |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts</i>                                                                                                                                                                               |            |     |

**Part IV Checklist of Required Schedules** (continued)

|                                                                                                                                                                                                                                                                                                                                      | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H . . . . .</i>                                                                                                                                                                                                              |     | No |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                                |     |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>                                                                                             | Yes |    |
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . . . .</i>                                                                                                                 |     | No |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . . . .</i>                                                      | Yes |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .</i>                           |     | No |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .                                                                                                                                                                                                                 |     |    |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                        |     |    |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .                                                                                                                                                                                                           |     |    |
| <b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b><br>Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . . . .</i>                                                                                            |     |    |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?<br><i>If "Yes," complete Schedule L, Part I . . . . .</i>                                     |     |    |
| <b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?<br><i>If "Yes," complete Schedule L, Part II . . . . .</i>                              |     | No |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III . . . . .</i> |     | No |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                               |     |    |
| <b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                                                                                                                                    |     | No |
| <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                                                                                                                 | Yes |    |
| <b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>                                                                                     |     | No |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . . . .</i>                                                                                                                                                                                                  |     | No |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . . . .</i>                                                                                                                                  |     | No |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . . . .</i>                                                                                                                                                                                        |     | No |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?<br><i>If "Yes," complete Schedule N, Part II . . . . .</i>                                                                                                                                                                   |     | No |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . . . .</i>                                                                                                                      |     | No |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .</i>                                                                                                                                                                  | Yes |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                   | Yes |    |
| <b>b</b> If "Yes" to line 3                                                                                                                                                                                                                                                                                                          |     |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

|           |                                                                                                                                                                                                                                                      | Yes       | No     |
|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--------|
| <b>1a</b> | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . . . . .                                                                                                                                                                | <b>1a</b> | 92,327 |
| <b>b</b>  | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable . . . . .                                                                                                                                                             | <b>1b</b> | 0      |
| <b>c</b>  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                   | <b>1c</b> | Yes    |
| <b>2a</b> | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                              | <b>2a</b> | 1,294  |
| <b>b</b>  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                   | <b>2b</b> | Yes    |
| <b>3a</b> | Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                              | <b>3a</b> | Yes    |
| <b>b</b>  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . .                                                                                                                                | <b>3b</b> | Yes    |
| <b>4a</b> | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . . | <b>4a</b> | No     |
| <b>b</b>  | If "Yes," enter the name of the foreign country <b>▶</b> _____<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)                                                                 |           |        |
| <b>5a</b> | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .                                                                                                                                      | <b>5a</b> | No     |
| <b>b</b>  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .                                                                                                                           | <b>5b</b> | No     |
| <b>c</b>  | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                         | <b>5c</b> |        |
| <b>6a</b> | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .                                    | <b>6a</b> | No     |
| <b>b</b>  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                              | <b>6b</b> |        |
| <b>7</b>  | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                 |           |        |
| <b>a</b>  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                            | <b>7a</b> | No     |
| <b>b</b>  | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                            | <b>7b</b> |        |
| <b>c</b>  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                       | <b>7c</b> | No     |
| <b>d</b>  | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                          | <b>7d</b> |        |
| <b>e</b>  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                            | <b>7e</b> |        |
| <b>f</b>  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .                                                                                                                               | <b>7f</b> |        |
| <b>g</b>  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                           | <b>7g</b> |        |
| <b>h</b>  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                         | <b>7h</b> |        |
| <b>8</b>  | <b>Sponsoring organizations maintaining donor advised funds.</b><br>Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .                                          | <b>8</b>  |        |
| <b>9a</b> | Did the sponsoring organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                         |           |        |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI. ☒**Section A. Governing Body and Management**

|                                                                                                                                                                                                                              |              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                | <b>1a</b> 12 |     |    |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.            |              |     |    |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | <b>1b</b> 11 |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | <b>2</b>     | Yes |    |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | <b>3</b>     | Yes |    |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | <b>4</b>     | Yes |    |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | <b>5</b>     |     | No |
| <b>6</b> Did the organization have members or stockholders?                                                                                                                                                                  | <b>6</b>     | Yes |    |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                 | <b>7a</b>    | Yes |    |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | <b>7b</b>    | Yes |    |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |              |     |    |
| <b>a</b> The governing body?                                                                                                                                                                                                 | <b>8a</b>    | Yes |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body?                                                                                                                                               | <b>8b</b>    | Yes |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.       | <b>9</b>     |     | No |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                       | Yes        | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                         | <b>10a</b> | No  |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | <b>10b</b> |     |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                | <b>11a</b> | Yes |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                                                                                                                                                                                |            |     |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13.                                                                                                                                                                                                   | <b>12a</b> | Yes |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | <b>12b</b> | Yes |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.                                                                                                                                          | <b>12c</b> | Yes |
| <b>13</b> Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                   | <b>13</b>  | Yes |
| <b>14</b> Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                              | <b>14</b>  | Yes |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                        |            |     |
| <b>a</b> The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | <b>15a</b> | Yes |
| <b>b</b> Other officers or key employees of the organization                                                                                                                                                                                                                                          | <b>15b</b> | Yes |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                                                                                                                                                                                                   |            |     |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                      | <b>16a</b> | No  |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b> |     |



**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and Title                                          | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| See Additional Data Table                                      |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|                                                                |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>1b Sub-Total</b>                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b>                           |                                                                                            |                                                                                                           |                       |         |              |                              |        | 6,303,512                                                            | 0                                                                         | 1,016,616                                                                                     |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 96**

|                                                                                                                                                                                                                                              | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                        | Yes |    |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | Yes |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       | Yes |    |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                               | (B)<br>Description of services | (C)<br>Compensation |
|--------------------------------------------------------------------------------|--------------------------------|---------------------|
| UNITED HEALTHCARE INSURANCE,<br>9900 BREN ROAD EAST<br>MINNETONKA, MN 55343    | PPO NETWORK                    | 22,343,979          |
| AETNA LIFE INSURANCE COMPANY,<br>151 FARMINGTON AVE RT21<br>HARTFORD, CT 06156 | PPO NETWORK                    | 14,758,106          |
| CHANGE HEALTHCARE EMDEON,<br>3055 LEBANON PIKE STE 1000<br>NASHVILLE, TN 37214 | TECH & CONSULTING              | 9,786,424           |
| EYEMED VISION CARE,<br>PO BOX 8069<br>CHICAGO, IL 60680                        | PPO NETWORK                    | 8,030               |

**Part VIII** **Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII ☐

**Contributions, Gifts, Grants  
and Other Similar Amounts**

|                                                                                               |           |  |
|-----------------------------------------------------------------------------------------------|-----------|--|
| <b>1a</b> Federated campaigns . . .                                                           | <b>1a</b> |  |
| <b>b</b> Membership dues . . .                                                                | <b>1b</b> |  |
| <b>c</b> Fundraising events . . .                                                             | <b>1c</b> |  |
| <b>d</b> Related organizations                                                                | <b>1d</b> |  |
| <b>e</b> Government grants (contributions)                                                    | <b>1e</b> |  |
| <b>f</b> All other contributions, gifts, grants,<br>and similar amounts not included<br>above | <b>1f</b> |  |
| <b>g</b> Noncash contributions included<br>in lines 1a-1f \$ _____                            |           |  |
| <b>h Total.</b> Add lines 1a-1f . . . . . ▶ 0                                                 |           |  |

**Program Service Revenue**

|                                             |               |               |               |            |  |
|---------------------------------------------|---------------|---------------|---------------|------------|--|
|                                             | Business Code |               |               |            |  |
| <b>2a</b> MEMBER PREMIUMS                   | 524114        | 3,821,898,089 | 3,821,898,089 |            |  |
| <b>b</b> ADMIN SVC AGREEMENT FEE REVENUE    | 900099        | 10,157,263    |               | 10,157,263 |  |
| <b>c</b> OTHER                              | 524298        | 11,423        | 11,423        |            |  |
| <b>d</b> _____                              |               |               |               |            |  |
| <b>e</b> _____                              |               |               |               |            |  |
| <b>f</b> All other program service revenue  |               |               |               |            |  |
| <b>g Total.</b> Add lines 2a-2f . . . . . ▶ |               | 3,832,066,775 |               |            |  |

**Other Revenue**

|                                                                                                                                                      |                |               |            |            |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|------------|------------|--|
| <b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . . ▶                                                    |                | 19,973,859    | 19,862,840 | 111,019    |  |
| <b>4</b> Income from investment of tax-exempt bond proceeds ▶                                                                                        |                | 0             |            |            |  |
| <b>5</b> Royalties . . . . . ▶                                                                                                                       |                | 0             |            |            |  |
| <b>6a</b> Gross rents                                                                                                                                | (i) Real       | (ii) Personal |            |            |  |
| <b>b</b> Less rental expenses                                                                                                                        |                |               |            |            |  |
| <b>c</b> Rental income or (loss)                                                                                                                     | 0              | 0             |            |            |  |
| <b>d</b> Net rental income or (loss) . . . . . ▶                                                                                                     |                |               | 0          |            |  |
| <b>7a</b> Gross amount from sales of assets other than inventory                                                                                     | (i) Securities | (ii) Other    |            |            |  |
|                                                                                                                                                      | 1,175,738,520  |               |            |            |  |
| <b>b</b> Less cost or other basis and sales expenses                                                                                                 | 1,120,929,372  | -2,605,780    |            |            |  |
| <b>c</b> Gain or (loss)                                                                                                                              | 54,809,148     | 2,605,780     |            |            |  |
| <b>d</b> Net gain or (loss) . . . . . ▶                                                                                                              |                |               | 52,203,368 | 52,203,368 |  |
| <b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . . <b>a</b> |                | 0             |            |            |  |
| <b>b</b> Less direct expenses . . . . . <b>b</b>                                                                                                     |                | 0             |            |            |  |
| <b>c</b> Net income or (loss) from fundraising events . . . . . ▶                                                                                    |                |               | 0          |            |  |
| <b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . . <b>a</b>                                                                |                | 0             |            |            |  |
| <b>b</b> Less direct expenses . . . . . <b>b</b>                                                                                                     |                | 0             |            |            |  |
| <b>c</b> Net income or (loss) from gaming activities . . . . . ▶                                                                                     |                |               | 0          |            |  |
| <b>10a</b> Gross sales of inventory, less returns and allowances . . . . . <b>a</b>                                                                  |                | 0             |            |            |  |
| <b>b</b> Less cost of goods sold . . . . . <b>b</b>                                                                                                  |                |               |            |            |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

|                                                                                                                                                                                                             | (A)<br>Total expenses | (B)<br>Program service<br>expenses | (C)<br>Management and<br>general expenses | (D)<br>Fundraising expenses |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------|-------------------------------------------|-----------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.                                                                                              | 550,840               |                                    |                                           |                             |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22.                                                                                                                         | 0                     |                                    |                                           |                             |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.                                                                   | 0                     |                                    |                                           |                             |
| <b>4</b> Benefits paid to or for members.                                                                                                                                                                   | 3,563,989,405         |                                    |                                           |                             |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees.                                                                                                                          | 5,717,835             |                                    |                                           |                             |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                     | 203,700               |                                    |                                           |                             |
| <b>7</b> Other salaries and wages.                                                                                                                                                                          | 67,586,448            |                                    |                                           |                             |
| <b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).                                                                                               | 11,415,587            |                                    |                                           |                             |
| <b>9</b> Other employee benefits.                                                                                                                                                                           | 12,114,016            |                                    |                                           |                             |
| <b>10</b> Payroll taxes.                                                                                                                                                                                    | 5,492,319             |                                    |                                           |                             |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                |                       |                                    |                                           |                             |
| <b>a</b> Management.                                                                                                                                                                                        | 0                     |                                    |                                           |                             |
| <b>b</b> Legal.                                                                                                                                                                                             | 928,263               |                                    |                                           |                             |
| <b>c</b> Accounting.                                                                                                                                                                                        | 297,600               |                                    |                                           |                             |
| <b>d</b> Lobbying.                                                                                                                                                                                          | 0                     |                                    |                                           |                             |
| <b>e</b> Professional fundraising services. See Part IV, line 17.                                                                                                                                           | 0                     |                                    |                                           |                             |
| <b>f</b> Investment management fees.                                                                                                                                                                        | 759,510               |                                    |                                           |                             |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                        | 25,142,714            |                                    |                                           |                             |
| <b>12</b> Advertising and promotion.                                                                                                                                                                        | 2,888,499             |                                    |                                           |                             |
| <b>13</b> Office expenses.                                                                                                                                                                                  | 7,350,472             |                                    |                                           |                             |
| <b>14</b> Information technology.                                                                                                                                                                           | 18,229,104            |                                    |                                           |                             |
| <b>15</b> Royalties.                                                                                                                                                                                        | 0                     |                                    |                                           |                             |
| <b>16</b> Occupancy.                                                                                                                                                                                        | 1,783,135             |                                    |                                           |                             |
| <b>17</b> Travel.                                                                                                                                                                                           | 1,738,314             |                                    |                                           |                             |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                   | 0                     |                                    |                                           |                             |
| <b>19</b> Conferences, conventions, and meetings.                                                                                                                                                           | 5,571                 |                                    |                                           |                             |
| <b>20</b> Interest.                                                                                                                                                                                         | 0                     |                                    |                                           |                             |
| <b>21</b> Payments to affiliates.                                                                                                                                                                           | 0                     |                                    |                                           |                             |
| <b>22</b> Depreciation, depletion, and amortization.                                                                                                                                                        | 4,746,800             |                                    |                                           |                             |
| <b>23</b> Insurance.                                                                                                                                                                                        | 864,011               |                                    |                                           |                             |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O): |                       |                                    |                                           |                             |
| <b>a</b> MANAGED CARE                                                                                                                                                                                       | 73,087,036            |                                    |                                           |                             |
| <b>b</b> ASA EXPENSE                                                                                                                                                                                        | 10,157,263            |                                    |                                           |                             |
|                                                                                                                                                                                                             |                       |                                    |                                           |                             |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

|                    |                                                                            |                                                                                                                                                                                                                                                                                                                                         |               | (A)<br>Beginning of year |               | (B)<br>End of year |
|--------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------------------------|---------------|--------------------|
| <b>Assets</b>      | <b>1</b>                                                                   | Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                                                     |               | 400                      | <b>1</b>      | 0                  |
|                    | <b>2</b>                                                                   | Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                                                        |               | 107,458,851              | <b>2</b>      | 64,902,716         |
|                    | <b>3</b>                                                                   | Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                                                            |               | 0                        | <b>3</b>      | 0                  |
|                    | <b>4</b>                                                                   | Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                                                      |               | 977,171,720              | <b>4</b>      | 1,061,885,602      |
|                    | <b>5</b>                                                                   | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                                                                                                                                                           |               | 0                        | <b>5</b>      | 0                  |
|                    | <b>6</b>                                                                   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L . . . . . |               | 0                        | <b>6</b>      | 0                  |
|                    | <b>7</b>                                                                   | Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                                                               |               | 5,715,341                | <b>7</b>      | 5,576,266          |
|                    | <b>8</b>                                                                   | Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                                                   |               | 0                        | <b>8</b>      | 0                  |
|                    | <b>9</b>                                                                   | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                                                         |               | 5,968,811                | <b>9</b>      | 8,316,865          |
|                    | <b>10a</b>                                                                 | Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D                                                                                                                                                                                                                                                      | <b>10a</b>    | 64,328,111               |               |                    |
|                    | <b>b</b>                                                                   | Less: accumulated depreciation                                                                                                                                                                                                                                                                                                          | <b>10b</b>    | 31,889,255               |               |                    |
|                    |                                                                            |                                                                                                                                                                                                                                                                                                                                         |               | 33,737,327               | <b>10c</b>    | 32,438,856         |
|                    | <b>11</b>                                                                  | Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                                                        |               | 611,051,275              | <b>11</b>     | 693,317,804        |
|                    | <b>12</b>                                                                  | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                            |               | 29,177,741               | <b>12</b>     | 89,536,568         |
|                    | <b>13</b>                                                                  | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                             |               | 0                        | <b>13</b>     | 0                  |
|                    | <b>14</b>                                                                  | Intangible assets . . . . .                                                                                                                                                                                                                                                                                                             |               | 2,761,157                | <b>14</b>     | 922,750            |
| <b>15</b>          | Other assets. See Part IV, line 11 . . . . .                               |                                                                                                                                                                                                                                                                                                                                         | 2,651,149     | <b>15</b>                | 2,002,048     |                    |
| <b>16</b>          | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . . |                                                                                                                                                                                                                                                                                                                                         | 1,775,693,772 | <b>16</b>                | 1,958,899,475 |                    |
| <b>Liabilities</b> | <b>17</b>                                                                  | Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                                                         |               | 114,998,507              | <b>17</b>     | 127,877,107        |
|                    | <b>18</b>                                                                  | Grants payable . . . . .                                                                                                                                                                                                                                                                                                                |               | 0                        | <b>18</b>     | 0                  |
|                    | <b>19</b>                                                                  | Deferred revenue . . . . .                                                                                                                                                                                                                                                                                                              |               | 1,193,696                | <b>19</b>     | 1,061,481          |
|                    | <b>20</b>                                                                  | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                                                   |               | 0                        | <b>20</b>     | 0                  |
|                    | <b>21</b>                                                                  | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                                                         |               | 0                        | <b>21</b>     | 0                  |
|                    | <b>22</b>                                                                  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .                                                                                                                                          |               | 0                        | <b>22</b>     | 0                  |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

|           |                                                                                                               |           |               |
|-----------|---------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b>  | 3,904,412,574 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b>  | 3,819,911,489 |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b>  | 84,501,085    |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | <b>4</b>  | 710,915,269   |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                  | <b>5</b>  | 21,697,573    |
| <b>6</b>  | Donated services and use of facilities                                                                        | <b>6</b>  |               |
| <b>7</b>  | Investment expenses                                                                                           | <b>7</b>  |               |
| <b>8</b>  | Prior period adjustments                                                                                      | <b>8</b>  |               |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                          | <b>9</b>  | 224,443       |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 817,338,370   |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

|                                                                                                                                                                                                                                                                                                                                                                                                                                    | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                         |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | Yes |    |
| <b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                     | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                      |     |    |

# Additional Data

**Software ID:**  
**Software Version:**  
**EIN:** 44-0545275  
**Name:** GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

Form 990 (2017)

**Form 990, Part III, Line 4a:**  
PROVIDE MEDICAL AND DENTAL COVERAGE TO APPROXIMATELY 1,739,000 FEDERAL EMPLOYEES AND ANNUITANTS AND THEIR DEPENDENTS PURSUANT TO THE FEDERAL EMPLOYEES HEALTH BENEFIT ACT OF 1959 (FEHBP), AS AMENDED, THE FEDERAL EMPLOYEES DENTAL AND VISION INSURANCE PROGRAM AND OTHER HEALTH AND DENTAL PROGRAMS

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| EDWARD A ADAMS<br>.....<br>DIRECTOR                                                                                                           | 3 0<br>.....<br>0 0                                                                        | X                                                                                                         |                       |         |              |                              |        | 75,000                                                                | 0                                                                          | 0                                                                                             |
| AMY M CARPENTER<br>.....<br>DIRECTOR/COMMITTEE CHAIR                                                                                          | 7 5<br>.....<br>0 0                                                                        | X                                                                                                         |                       |         |              |                              |        | 101,000                                                               | 0                                                                          | 0                                                                                             |
| RICHARD CORDOVA<br>.....<br>DIRECTOR/COMMITTEE CHAIR                                                                                          | 5 08<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 87,041                                                                | 0                                                                          | 0                                                                                             |
| WILLIAM H DAWSON<br>.....<br>DIRECTOR                                                                                                         | 10 0<br>.....<br>0 46                                                                      | X                                                                                                         |                       |         |              |                              |        | 76,000                                                                | 0                                                                          | 0                                                                                             |
| MICHAEL D FORTUNE<br>.....<br>DIRECTOR/SECRETARY                                                                                              | 8 54<br>.....<br>0 23                                                                      | X                                                                                                         |                       | X       |              |                              |        | 89,498                                                                | 0                                                                          | 0                                                                                             |
| PHILIP D NICOTRA<br>.....<br>DIRECTOR/COMMITTEE CHAIR                                                                                         | 8 15<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 87,664                                                                | 0                                                                          | 0                                                                                             |
| JERRY L PHILLIPS<br>.....<br>DIRECTOR/LEAD DIRECTOR                                                                                           | 14 23<br>.....<br>0 0                                                                      | X                                                                                                         |                       | X       |              |                              |        | 102,959                                                               | 0                                                                          | 0                                                                                             |
| BARBARA SHEFFIELD<br>.....<br>DIRECTOR                                                                                                        | 5 65<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 76,000                                                                | 0                                                                          | 0                                                                                             |
| THOMAS THORNBURG<br>.....<br>DIRECTOR                                                                                                         | 4 15<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 75,000                                                                | 0                                                                          | 0                                                                                             |
| MARK J VAN DYKE<br>.....<br>DIRECTOR                                                                                                          | 4 95<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 31,250                                                                | 0                                                                          | 0                                                                                             |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| MARY BETH VITALE<br>.....<br>DIRECTOR/COMMITTEE CHAIR                                                                                         | 9 08<br>.....<br>0 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 80,791                                                                | 0                                                                          | 0                                                                                             |
| JULIE BROWNE<br>.....<br>DIRECTOR/PRESIDENT                                                                                                   | 40 0<br>.....<br>0 0                                                                       | X                                                                                                         |                       | X       |              |                              |        | 599,314                                                               | 0                                                                          | 72,310                                                                                        |
| ANNETTE GEROY<br>.....<br>CHIEF OPERATING OFFICER                                                                                             | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 346,158                                                               | 0                                                                          | 59,327                                                                                        |
| JOSEPH MURRAY<br>.....<br>VP GENERAL COUNSEL                                                                                                  | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 311,418                                                               | 0                                                                          | 16,693                                                                                        |
| SARAH OSBORNE<br>.....<br>CHIEF ACTUARY/ANALYTIC OFFICER                                                                                      | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 286,647                                                               | 0                                                                          | 4,868                                                                                         |
| CHAD MILLS<br>.....<br>SVP TECHNOLOGY/CIO                                                                                                     | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 267,382                                                               | 0                                                                          | 74,599                                                                                        |
| SUSIE OLIVER<br>.....<br>CHIEF HEALTH/BUSINESS OFFICER                                                                                        | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 262,565                                                               | 0                                                                          | 72,133                                                                                        |
| DAVID KOENIG<br>.....<br>SVP HEALTH PLAN BUSINESS OPS                                                                                         | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 260,602                                                               | 0                                                                          | 56,705                                                                                        |
| KAREN SCHULER<br>.....<br>VP CORP COMM/EXTERNAL AFFAIRS                                                                                       | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 256,337                                                               | 0                                                                          | 76,013                                                                                        |
| KATHLEEN ROSS<br>.....<br>CHIEF HEALTH & EXPERIENCE OFF                                                                                       | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         | X            |                              |        | 255,548                                                               | 0                                                                          | 52,248                                                                                        |



**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                    | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        |         | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|---------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                          |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |         |                                                                       |                                                                            |                                                                                               |
| DARRELL ENSLINGER<br>.....<br>DIRECTOR ARCHITECTURE      | 40 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 195,923 | 0                                                                     | 59,186                                                                     |                                                                                               |
| PATRICK A MCGUIRE<br>.....<br>FORMER DIRECTOR/CONSULTANT | 1 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 75,000  | 0                                                                     | 0                                                                          |                                                                                               |



Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    | Amount |
|----|--------|
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . .

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                            | (a)Current year | (b)Prior year | (c)Two years back | (d)Three years back | (e)Four years back |
|------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     |                 |               |                   |                     |                    |
| b Contributions . . . . .                                  |                 |               |                   |                     |                    |
| c Net investment earnings, gains, and losses               |                 |               |                   |                     |                    |
| d Grants or scholarships . . . . .                         |                 |               |                   |                     |                    |
| e Other expenditures for facilities and programs . . . . . |                 |               |                   |                     |                    |
| f Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| g End of year balance . . . . .                            |                 |               |                   |                     |                    |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

|        | Yes | No |
|--------|-----|----|
| 3a(i)  |     |    |
| 3a(ii) |     |    |
| 3b     |     |    |

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land . . . . .        |                                      | 8,167,435                       |                              | 8,167,435      |
| b Buildings . . . . .    |                                      | 34,345,728                      | 15,225,805                   | 19,119,923     |
| c Leasehold improvements |                                      |                                 |                              |                |
| d Equipment . . . . .    |                                      | 21,785,326                      | 16,636,789                   | 5,148,537      |
| e Other . . . . .        |                                      | 29,6                            |                              |                |

Part VII

Investments—Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.  
See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b)<br>Book<br>value | (c) Method of valuation<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|----------------------|-------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                     |                      |                                                             |
| (2) Closely-held equity interests . . . . .                             |                      |                                                             |
| (3) Other _____                                                         |                      |                                                             |
| (A)                                                                     |                      |                                                             |
| (B)                                                                     |                      |                                                             |
| (C)                                                                     |                      |                                                             |
| (D)                                                                     |                      |                                                             |
| (E)                                                                     |                      |                                                             |
| (F)                                                                     |                      |                                                             |
| (G)                                                                     |                      |                                                             |
| (H)                                                                     |                      |                                                             |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12 ) ▶     |                      |                                                             |

Part VIII

Investments—Program Related.  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                       | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|---------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1)                                                                 |                |                                                             |
| (2)                                                                 |                |                                                             |
| (3)                                                                 |                |                                                             |
| (4)                                                                 |                |                                                             |
| (5)                                                                 |                |                                                             |
| (6)                                                                 |                |                                                             |
| (7)                                                                 |                |                                                             |
| (8)                                                                 |                |                                                             |
| (9)                                                                 |                |                                                             |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 ) ▶ |                |                                                             |

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

| (a) Description                                                               | (b) Book value |
|-------------------------------------------------------------------------------|----------------|
| (1)                                                                           |                |
| (2)                                                                           |                |
| (3)                                                                           |                |
| (4)                                                                           |                |
| (5)                                                                           |                |
| (6)                                                                           |                |
| (7)                                                                           |                |
| (8)                                                                           |                |
| (9)                                                                           |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15 ) . . . . . ▶ |                |

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.  
See Form 990, Part X, line 25.

| 1. (a) Description of liability                                     | (b) Book value |
|---------------------------------------------------------------------|----------------|
| (1) Federal income taxes                                            | 0              |
| SPECIAL RESERVE                                                     | 576,180,938    |
| CLAIM RESERVE                                                       | 421,622,662    |
| ACCRUED POSTRETIREMENT BENEFIT                                      | 14,818,917     |
| (4)                                                                 |                |
| (5)                                                                 |                |
| (6)                                                                 |                |
| (7)                                                                 |                |
| (8)                                                                 |                |
| (9)                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶ | 1,012,622,517  |

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                         |           |           |  |
|----------|---------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                      |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                      |           |           |  |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .                                                  | <b>2a</b> |           |  |
| <b>b</b> | Donated services and use of facilities . . . . .                                                        | <b>2b</b> |           |  |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                               | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                         |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                    |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                              |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                              | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                             |           | <b>4c</b> |  |
| <b>5</b> | Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . . |           | <b>5</b>  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                          |           |           |  |
|----------|----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                     |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25                                         |           |           |  |
| <b>a</b> | Donated services and use of facilities . . . . .                                                         | <b>2a</b> |           |  |
| <b>b</b> | Prior year adjustments . . . . .                                                                         | <b>2b</b> |           |  |
| <b>c</b> | Other losses . . . . .                                                                                   | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                               |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              |           | <b>4c</b> |  |
| <b>5</b> | Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . . |           | <b>5</b>  |  |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference          | Explanation |
|---------------------------|-------------|
| See Additional Data Table |             |
|                           |             |
|                           |             |
|                           |             |

**Part XIII**   **Supplemental Information** *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 44-0545275  
**Name:** GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

**Supplemental Information**

| Return Reference           | Explanation                                                                                                                                                                                                                                         |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE D, PART X, LINE 2 | MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740<br>BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITION<br>S TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS |

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.  
 ▶ Attach to Form 990.  
 ▶ Information about Schedule F (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2017

Open to Public Inspection

Name of the organization

GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

Employer identification number

44-0545275

Part I

**General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1

**For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
 

☐ Yes
 ☐ No

2

**For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

3

Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed )

| (a) Region                                 | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for and investments in region |
|--------------------------------------------|-------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------|
| ( 1 ) Central America and the Caribbean    |                                     |                                                                        | Investments                                                                                                                                 |                                                                                                    | 88,930,995                                           |
| ( 2 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 3 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 4 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 5 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| 3a Sub-total                               |                                     |                                                                        |                                                                                                                                             |                                                                                                    | 88,930,995                                           |
| b Total from continuation sheets to Part I |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| c Totals (add lines 3a and 3b)             |                                     |                                                                        |                                                                                                                                             |                                                                                                    | 88,930,995                                           |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50082W
 Schedule F (Form 990) 2017



**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|----------------------------------------|-------------------------------------------------------|
| ( 1 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 2 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 3 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 4 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 5 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 6 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 7 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 8 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 9 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 10 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 11 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 12 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 13 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 14 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 15 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 16 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 17 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 18 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |



**Part V**   **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| Return Reference                 | Explanation                                                                                                                                                                                                                                                        |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE F,<br>PART I, LINE 3(1) | PASSIVE INVESTMENT HOLDINGS ARE MONITORED ON A REGULAR BASIS BY THE GEHA'S THIRD-PARTY INVESTMENT ADVISOR CONSULTANT THE AUDIT COMMITTEE REVIEWS THE PASSIVE INVESTMENT HOLDINGS ON A REGULAR BASIS AND REPORTS ANY SUBSTANTIAL ACTIVITY TO THE BOARD OF DIRECTORS |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2017

Open to Public Inspection

Employer identification number  
44-0545275

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes

☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|---------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|---------------------------------------|------------------------------------|
| (1) See Additional Data                            |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (2)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (3)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (4)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (5)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (6)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (7)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (8)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (9)                                                |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (10)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (11)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |
| (12)                                               |         |                                 |                          |                                   |                                                       |                                       |                                    |

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

12

3

Enter total number of other organizations listed in the line 1 table . . . . .

0

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| (1)                             |                          |                          |                                  |                                                       |                                       |
| (2)                             |                          |                          |                                  |                                                       |                                       |
| (3)                             |                          |                          |                                  |                                                       |                                       |
| (4)                             |                          |                          |                                  |                                                       |                                       |
| (5)                             |                          |                          |                                  |                                                       |                                       |
| (6)                             |                          |                          |                                  |                                                       |                                       |
| (7)                             |                          |                          |                                  |                                                       |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE I, PART I, LINE 2 | GEHA'S CHARITABLE GIVING POLICY ENSURES THAT GEHA DONATIONS, SPONSORSHIPS, COMPANY VOLUNTEER OPPORTUNITIES AND IN-KIND SERVICES ARE PERMISSIBLE UNDER SECTION 501(C)(9), COORDINATED AND ALIGNED WITH OUR CORPORATE VALUES, AND ADMINISTERED BY THE GEHA CHARITABLE GIVING COMMITTEE THE COMMITTEE IS COMPRISED OF THE CHIEF ADMINISTRATIVE OFFICER, THE VICE PRESIDENT OF CORPORATE COMMUNICATIONS AND EXTERNAL AFFAIRS, AND OTHER APPOINTED MEMBERS ON A ROTATING BASIS |

Additional Data

Software ID:  
Software Version:  
EIN: 44-0545275  
Name: GOVERNMENT EMPLOYEES HEALTH ASSOCIATION INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government                     | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance  |
|------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-------------------------------------|
| COMMUNITY SERVICES LEAGUE<br>300 W MAPLE AVE<br>INDEPENDENCE, MO 64051 | 43-0976396 | 501(C)(3)                     | 7,000                    |                                   |                                                       |                                        | PROVIDING RELIEF TO PEOPLE IN NEED  |
| DREAM FACTORY INC<br>410 W CHESTNUT ST STE 530<br>LOUISVILLE, KY 40202 | 43-1623323 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | GRANT DREAMS TO CRITICALLY ILL KIDS |



| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                            |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|--------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance         |
| HILLCREST MINISTRIES<br>401 N SPRING<br>INDEPENDENCE, MO 64051                                                 | 43-1836391 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | TRANSITIONAL HOUSING FOR HOMELESS FAMILIES |
| HOPE HOUSE INC<br>PO BOX 577<br>LEES SUMMIT, MO 64063                                                          | 43-1265685 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | PROVIDING OF SAFE REFUGE                   |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                               |                          |                                   |                                                       |                                        |                                              |
|----------------------------------------------------------------------------------------------------------------|------------|-------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|----------------------------------------------|
| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance           |
| PHOENIX FAMILY<br>3908 WASHINGTON<br>KANSAS CITY, MO 64111                                                     | 68-0101133 | 501(C)(3)                     | 20,000                   |                                   |                                                       |                                        | EMPOWERS PEOPLE LIVING IN LOW-INCOME HOUSING |
| ROSE BROOKS CENTER<br>PO BOX 320599<br>KANSAS CITY, MO 64132                                                   | 51-0231573 | 501(C)(3)                     | 10,000                   |                                   |                                                       |                                        | TO BREAK THE CYCLE OF DOMESTIC VIOLENCE      |









**Part III**   **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference            | Explanation                                                                                                                                                                                                             |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE J, PART I LINE 4A  | THE FOLLOWING KEY EMPLOYEES RECEIVED A SEVERANCE PAYMENT IN 2017: ANNETTE GEROY \$ 66,450; JOSEPH MURRAY \$ 61,149; LISA HODSON \$ 29,211; RONALD JACKSON \$ 131,003.                                                   |
| SCHEDULE J, PART I, LINE 4B | THE FOLLOWING DIRECTORS PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN, HOWEVER, THERE WERE NO ACCRUALS OR PAYOUTS FROM THE PLAN DURING 2017: EDWARD A. ADAMS; PATRICK A. MCGUIRE; BARBARA SHEFFIELD; THOMAS THORNBURG. |



| Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees |      |                                                    |                                     |                                     |                                                |                         |                                 |                                                                       |
|-----------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
| (A) Name and Title                                                                                              |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|                                                                                                                 |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 21SHANNON HORGAN<br>CHIEF GROWTH OFFICER                                                                        | (i)  | 183,427                                            | 60,403                              | 736                                 | 44,427                                         | 27,110                  | 316,103                         | 0                                                                     |
|                                                                                                                 | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |











































