efile GRAPHIC print - DO NOT PROCESS As Filed Data -Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493204002178 OMB No 1545-0047

Department of the Treasu
Internal Revenue Service

foundations)

► Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public . Inspection

\ Fo	or the	2017 c	alendar vear, or tax vear begin	ning 01-01-2017 , and ending 1	L2-31-2	017			
		plicable	C Name of organization				D Employe	r identif	ication number
□ Add	dress cl	:hange	SHRINERS HOSPITALS FOR CHILDRE	:N			36-2193	608	
	ne cha	-	Doing business as						
	ial retu I return	urn /terminated							
		return		all is not delivered to street address) Roo	m/suite		E Telephone	e number	
□ Арі	olicatio	n pending	POST OFFICE BOX 31356				(813) 28	31-0300	
			City or town, state or province, coun TAMPA, FL 336313356	try, and ZIP or foreign postal code					
			· ·						,288,068,031
			F Name and address of principal JERRY GANTT	officer	Н	(a) Is this	a group ret	urn for	
			2900 ROCKY POINT DRIVE		١.,		dinates? subordinate	ac	□Yes ☑No
Tay	-ovom	npt status	TAMPA, FL 33607			includ			☐ Yes ☐No
				insert no)	- 1				instructions)
W	ebsite	e:▶ H∏	P //WWW SHRINERSHOSPITALSF	ORCHILDREN ORG/	"	(C) Group	exemption	number	>
				. 🗆	L,	Year of forma	tion 1925	M State	of legal domicile CO
Forn	n of org	ganization	Corporation Trust Associ	ciation Li Other >					
Pa	rt I	Sum	mary						
			cribe the organization's mission or						
ນ	<u>w</u>	VE PROVI	DE PEDIATRIC SPECIALTY CARE W	ITHOUT FINANCIAL OBLIGATION TO	O PATIE	NTS OR TH	EIR FAMILIE	:5	
	_								
2	_								
GOVERNANCE	_		s box >		ssets 3	20			
đ			-	the governing body (Part VI, line 1b				4	17
<u>^</u>			, -	endar year 2017 (Part V, line 2a)	•			5	5,537
ACHVILLES			• •	essary)			•	6	5,000
1			elated business revenue from Part		7a	0			
			ated business taxable income from	•	7b	0			
							or Year	 	Current Year
a .	8 (Contribut	ions and grants (Part VIII, line 1h)				281,919,1	86	359,633,554
en Ci			service revenue (Part VIII, line 2g)		132,230,2	143,530,710			
Ravenue		_	int income (Part VIII, column (A),			42,771,872 309,438,10			
α.	11 (Other rev	enue (Part VIII, column (A), lines	27,362,6	91	25,695,990			
	12	Total rev	enue—add lines 8 through 11 (mus	42	838,298,361				
	13 (Grants ar	nd sımılar amounts paıd (Part IX, c	02	44,508,948				
	14 E	Benefits p	paid to or for members (Part IX, co	0	0				
8	15 9	Salaries,	other compensation, employee be	388,317,3	379 417,680,579				
Expenses	16a	Professio	nal fundraising fees (Part IX, colur	nn (A), line 11e)			7,462,1	80	9,860,956
y dx	b∃	Total fundr	aısıng expenses (Part IX, column (D), lıı	ne 25) ▶ <u>52,142,385</u>					
ш	17 (Other exp	penses (Part IX, column (A), lines	11a-11d, 11f-24e)			362,776,9	88	384,193,460
			enses Add lines 13-17 (must equ				853,427,5	49	856,243,943
(8	19	Revenue	less expenses Subtract line 18 fro	om line 12			-269,143,5		-17,945,582
5 6						Beginning	of Current Ye	ear	End of Year
Net Assets of Fund Balances	20	Total ass	ets (Part X, line 16)				8,194,679,0	19	9,210,344,113
A B B			ılıtıes (Part X, lıne 26)				643,337,0	_	949,741,369
Fur			s or fund balances Subtract line 2				7,551,341,9	64	8,260,602,744
Par	t II	Sign	ature Block						
				ned this return, including accompan					
	nowled		r, it is true, correct, and complete	Declaration of preparer (other than	i officer)	is based of	i ali ifilofina	ition of v	which preparer has
		lk							
		Signati	re of officer			2018 Date	3-07-23 :		
Sign Here) JERRY	CANTT CHAIDMAN						
			GANTT CHAIRMAN r print name and title						
			rınt/Type preparer's name	Preparer's signature	Date		п ГР	TIN	
Paic			LICÍA BRÓWN	ALICIA BROWN			ck L If P employed	0133775	5
	oare	r 🗏	ırm's name 🕨 CBIZ MHM LLC				's EIN ▶ 27-3	3605969	
-	Onl	1 -	ırm's address ▶ 13577 FEATHER SOUND	DR SUITE 400		Pho	ne no (727) 5	72-1400	
			CLEARWATER, FL 3376	25539					
1ay t	ne IRS	5 discuss	this return with the preparer show	n above? (see instructions)				✓ Y	′es 🗌 No
			duction Act Notice, see the sen						

Form	990 (2017)					Page 2					
Par	t IIII Statement	of Program Servi	ce Accomplis	hments							
	Check if Sched	dule O contains a resp	onse or note to	any line in this Part III		🗹					
1	Briefly describe the o	rganızatıon's mıssıon									
HOSI CORI HOSI ORGA MISS	PITALS DEDICATED TO D INJURIES AND CLEFT PITALS, DELIVERS EXPI ANIZATION, SHRINERS	PROVIDING EXCELLE LIP AND PALATE OU ERT, FAMILY-FOCUSE HOSPITALS RELIES (LIVES OF CHILDREN	INT PATIENT CAR IR SPECIALIZED D CARE REGARD ON THE GENERO EVERY DAY FOI	E, RESEARCH, AND ED MEDICAL CARE, BACKE LESS OF THE FAMILY'S US DONATIONS OF SHI R MORE INFORMATION	UGH AN INTERNATIONAL NETWO NUCATION FOR ORTHOPAEDIC CO ED BY THE SKILLS AND KNOWLED S ABILITY TO PAY AS A 501(C): RINERS AND THE GENERAL PUBL ABOUT SUPPORTING SHRINERS	NDITIONS, BURNS, SPINAL DGE OF THE STAFF IN 18 B NON-PROFIT IC TO CARRY OUT OUR					
2	Did the organization i	undertake any signific	ant program ser	vices during the year w	hich were not listed on						
	the prior Form 990 or	· 990-EZ?				🗌 Yes 🗹 No					
	If "Yes," describe the	se new services on Sc	hedule O								
3	Did the organization of	cease conducting, or i	make significant	changes in how it cond	ucts, any program						
	services ⁷										
	If "Yes," describe these changes on Schedule O										
4		d 501(c)(4) organizat	ions are required	to report the amount of	largest program services, as mea of grants and allocations to others						
4a	(Code) (Expenses \$	685,456,660	including grants of \$	44,508,948) (Revenue \$	143,530,710)					
	See Additional Data										
4b	(Code) (Expenses \$	27,354,796	ıncludıng grants of \$) (Revenue \$)					
	See Additional Data										
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)					
4d	Other program service	es (Describe in Sched	iule O)								
	(Expenses \$	ınd	luding grants of	\$) (Revenue \$)					
4e	Total program serv	ice expenses >	712,811,4	56							

Section 501(c)(3) organizations.

Yes

2

3

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11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

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Page 3

No

Par	rt IV Checklist of Required Schedules		
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete	1	Ī

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States?

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

Nο

Nο Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Form **990** (2017)

Yes

assessments, or similar amounts as defined in Revenue Procedure 98-19? Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? Did the organization receive or hold a conservation easement, including easements to preserve open space,

or X as applicable

b

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23

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Part IV Checklist of Required Schedules (continued)			
		Yes	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🥦	20a	Yes	

a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🕏	20a	
)	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic	21	Γ

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I 🥞

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🛸

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . 🥞

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

column (A), line 2? If "Yes," complete Schedule I, Parts I and III

Yes Yes 22

Yes

23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

29

30

31

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33

34

35a

35b

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37

Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

Page 4

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Nο

Nο

Nο

Nο

No

Νo

Nο

orm	990 (2017)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 866 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
		-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return	,		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	BR , BU , CA , CH , CO , HR , CY , EZ , DA , EN , FR , GR ,			
	If "Yes," enter the name of the foreign country ►HU , IS , JA , LG , LH , MX , PE , PL , KS , KN , TU , AE			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			
-	bid the organization receive any funds, directly of indirectly, to pay premiums of a personal benefit contract.	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
n	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during			
	the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	-		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	-		
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
ე	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		
,	12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
_	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
b				ĺ
С		14a		No

orm	990 (2017)			Page 6
Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	ines
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		✓
Se	ection A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 1	, 🖳	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or	-		
	similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 17	.]		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal Revenu	<u>e Code</u>	-	
10-	Did the comparation have lead shorters burneless or efficience?	10a	Yes	No
	Did the organization have local chapters, branches, or affiliates?			No
11a	and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	10b		
	form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure	130		
<u> </u>	List the States with which a copy of this Form 990 is required to be filed▶			
	AL , AK , AZ , AR , CA , CO , CT , DE , FL IA , KS , KY , LA , ME , MD , MA , MI , MN NV , NH , NJ , NM , NY , NC , ND , OH , OI SD , TN , TX , UT , VT , VA , WA , WV , W	, MS , I K , OR ,	MO , MT	, NE ,

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Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records SHARON RUSSELL 2900 ROCKY POINT DRIVE TAMPA, FL 33607 (813) 281-0300 Form **990** (2017)

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply

lacktriangledown Own website $\ \square$ Another's website $\ \square$ Upon request $\ \square$ Other (explain in Schedule O)

orm 990 (2	017)										Page 7
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
ear	e this table for all persons require										-
of compensa	of the organization's current off tion Enter -0- in columns (D), (E), and (F) if no	compe	nsatı	on v	vas į	paid			-	
	of the organization's current key		•								
vho received organization	organization's five current high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the	
of reportable	of the organization's former office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-				
List all operation	of the organization's former dire , more than \$10,000 of reportab	ectors or trust le compensation	ees that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	9
	in the following order individua d employees, and former such p		ectors, i	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed orgar	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	(A) Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t che unles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
See Additiona	al Data Table										

GREENVILLE HOSPITAL SYSTEM

compensation from the organization ▶ 65

701 GROVE RD GREENVILLE, SC 29605

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

	,	,,		, .	,				<u>-</u>		,	
(A) Name and Title	(B) Average hours per week (list any hours	Average Position (do not check tours per than one box, unless is both an officer arony hours director/trustee		ss pers	son	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (V	v-	(F) Estimated amount of other compensation from the			
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensatemplovee	Former	2/1099-MISC)	2/1099-MISC)		organızatı relat organıza	ed
		trustee	al Trusteë		, ee	mpensated						
See Additional Data Table												
										4		
										+		
										4		
										+		
1b Sub-Total			<u>. </u>	L.		<u> </u> ▶				\perp		
c Total from continuation shee d Total (add lines 1b and 1c)						▶		3,293,516	105,000)		3,724,101
Total number of individuals (i of reportable compensation fr	ıncludıng but not lımıted	to thos		ed al	bove	e) who	rece		· · · · · · · · · · · · · · · · · · ·		<u> </u>	
									. г		Yes	No
3 Did the organization list any 1 line 1a? If "Yes," complete Sc			ee, k	•	mple •	oyee, d	or hi	ghest compensated	employee on	3		No
4 For any individual listed on lir organization and related organization and related organization.									n the	4	Yes	
5 Did any person listed on line services rendered to the orga								-		5		No
Section B. Independent Co												
Complete this table for your f from the organization Report										npen	sation	
	(A) Name and business addre	255							(B) ription of services		(C Comper	nsation
THE UNIVERSITY OF TEXAS MEDICAL 301 UNIVERSITY BLVD								MEDICAL SE	RVICES		8	,580,866
GALVESTON, TX 77555 UC REGENTS UC DAVIS MED CTR								MEDICAL SE	RVICES		8	,278,158
ONE SHIELDS AVE DAVIS, CA 95616												
PASADENA HOSPITAL ASSOCIATION								MEDICAL SE	RVICES		3	,966,692
100 W CALIFORNIA BLVD PASADENA, CA 91109 UNIVERSITY OF ILLINOIS								MEDICAL SE	RVICES		า	,789,430
209 HAB MC399								MEDICAL SE	INVICES			,,05,430
URBANA, IL 61801								MEDICAL SE	DVICES			126 /22

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

2,136,422

MEDICAL SERVICES

	90 (2017)								Page 9
Part	VIII Statement of								
	Check If Schedul	e O contains a	respor	nse or note to any	Ine in this Part VIII (A) Total revenue	(E Relat exe fund	B) ed or mpt	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1/1	1a Federated campaig	ns	1a	I.	1				
nts ints	b Membership dues		1b	1,164,327					
ira 100	c Fundraising events		1c	38,415,536					
ons, Gifts, Grants Similar Amounts	d Related organizatio	<u> </u>	1d						
iii.	e Government grants (co	<u>.</u>		37.490.046					
S, E	6 All other contributions	L	1e	37,488,946					
Contributions, Gifts, Grants and Other Similar Amounts		ot included	1f	282,564,745					
Eig Offi		ons included	15 77	70 030					
Contained and	h Total.Add lines 1a-1								
	n Total. Add lines 1a-1		•		359,633,554				
Ele FI				Business					
Program Service Revenue	2a PATIENT SERVICE				621110 143,5	530,710	143,53	0,710	
åž.	ь		-						
ΜC	с ———		-						
Se.	u								
E	e		-						
ogra	f All other program se	rvice revenue		142.5	70 710				
Ĕ	gTotal. Add lines 2a-21	f	•	143,5	330,710				
	3 Investment income (ii	ncluding divide	nds, ın	terest, and other	467 600 223				167 600 227
	•			•	167,680,22	1			167,680,227
	4 Income from investme				259,58	7			259,587
	5 Royalties			(II) Personal	239,36.	<u> </u>			239,367
	6a Gross rents	(ı) Real	-	(II) Personal	-				
	ou cross rems	9,70	4,940						
	b Less rental expenses		0]				
	c Rental income or	0.70	4,940		1				
	(loss)	9,70	4,940						
	d Net rental income o	r (loss)			9,704,940	0			9,704,940
		(ı) Securitie	es	(II) Other					
	7a Gross amount from sales of assets other than inventory	1,587,94	0,710						
	b Less cost or other basis and	1,445,90	0.405	282,335	<u> </u>				
	sales expenses								
	C Gain or (loss)	142,04		-282,335	Д.				=== ===
	d Net gain or (loss)		_	<u> </u>	141,757,880	7			141,757,880
Other Revenue	8a Gross income from from from from the contributions reported	38,415,536 of							
छ ≥	See Part IV, line 18		a [11,971,248]				
R	b Less direct expense		ь	449,001]				
ıer	c Net income or (loss)		_	nts 🕨	11,522,247	7			11,522,247
Off	9a Gross income from g See Part IV, line 19	jaming activitie	s						
	·		a│						
	b Less direct expense	s	ь		1				
	c Net income or (loss)	from gaming a	ctivitie	es >					
	10aGross sales of invent returns and allowand								
	recurris and anoward	.65	a	3,624,979					
	b Less cost of goods s	sold	ь	3,137,839	-				
	c Net income or (loss)		L	pry	ا 487,140	o			487,140
	Miscellaneous			Business Code					
	11a				1				
	ь				1				
	_								
					1				
	C								
	d All other revenue .				3,722,076	5			3,722,076
	e Total. Add lines 11a	-11d		•	3,722,076	5			
	12 Total revenue. See	Instructions			838,298,363	1	143,530,710		0 335,134,097
					030,230,30.	-1	5,550,710		Form 990 (2017)

Forr	m 990 (2017)				Page 10
	Irt IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all co	olumns All other orga	nizations must comp	olete column (A)	
	Check if Schedule O contains a response or note to any	line in this Part IX			🗹
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	19,566,208	19,566,208		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	24,942,740	24,942,740		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	529,802	455,630	74,172	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	330,750,254	306,673,226	21,127,394	2,949,634
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	17,736,543	15,876,577	1,859,966	
9	Other employee benefits	46,779,328	40,015,012	6,764,316	
10	Payroll taxes	21,884,652	19,113,205	2,771,447	
11	Fees for services (non-employees)				

9,860,956

15,443,128

111,738,778

30,817,735

22,936,839

20,404,207

16,606,486

8,371,978

1,242,905

41,350,296

5,852,847

80,218,127

11,796,403

4,767,597

4,397,484

7,528,613

856,243,943

720,037

1,223,835

91,915,473

9,108,002

11,176,041

3,724,669

15,939,263

5,405,925

941,581

37,687,625

5,634,786

80,122,712

8,251,634

4,767,597

4,397,484

5,872,231

712,811,456

14,219,293

12,368,447

271,489

6,361,271

16,526,117

667,223

261,583

720,037

3,662,671

218,061

93,412

1,228,932

91,290,102

2,094,271

9,860,956

7,454,858

21,438,244

5,399,527

153,421

871,782

39,741

2,003

3,544,769

427,450

52,142,385

Form 990 (2017)

a Management

d Lobbying

f Investment management fees .

12 Advertising and promotion .

13 Office expenses .

20 Interest . . .

23 Insurance .

15 Royalties .

17 Travel .

16 Occupancy .

14 Information technology

e Professional fundraising services See Part IV, line 17

18 Payments of travel or entertainment expenses for any federal, state, or local public officials •

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e
 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation
 Check here ► ☐ if following SOP 98-2 (ASC 958-720)

19 Conferences, conventions, and meetings

22 Depreciation, depletion, and amortization .

21 Payments to affiliates . . .

expenses on Schedule O)

a MEDICAL SUPPLIES

b PGA EVENT EXPENSES

c TAXES AND FEES - TPP

d PATIENT COSTS

e All other expenses

g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)

b Legal . **c** Accounting

1

Fund Balances

Assets or 30

Net

28

29

31

32

33

34

2,098,972

682,012,190

287,764,255

23.098.956

1.531.792.211

9.210.344.113

319,753,614

22,967,561

40.273.461

566.746.733

949,741,369

6.841,156,148

1.155.030.684

8,260,602,744

9.210.344.113

Form **990** (2017)

264,415,912

6.594.861.367

Page **11**

	beginning of year		⊏na oi y
Cash-non-interest-bearing	1,641,107	1	
Savings and temporary cash investments	13,240,358	2	
Blades and annual annual language		$\overline{}$	

22,470,231 2 3 Pledges and grants receivable, net . . 28,159,885 4 38,402,588 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part

5 II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L

Assets Notes and loans receivable, net . . Inventories for sale or use . 19.464.187 8 19.338.184 10.937.651 9 8.505.159 Prepaid expenses and deferred charges

681.435.620

276.227.296

19 885 871

1.097.979.257

8,194,679,019

312,787,800

20,870,454

36.393.499

273.285.302

643,337.055

6.176.799.921

272.589.144

1.101.952.899

7,551,341,964

8.194.679.019

6.045.707.787

10c

11

12

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14

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22 23

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33

34

10a Land, buildings, and equipment cost or other 1,345,735,875 10a basis Complete Part VI of Schedule D 10b 663,723,685 b Less accumulated depreciation 11 Investments—publicly traded securities . Investments—other securities See Part IV, line 11 . Investments—program-related See Part IV, line 11 .

Check if Schedule O contains a response or note to any line in this Part IX

12 13 14 Intangible assets 15 Other assets See Part IV, line 11 16

17 Accounts payable and accrued expenses 18

Total assets.Add lines 1 through 15 (must equal line 34) . . . Grants payable . . . 19 Deferred revenue . . . 20

Tax-exempt bond liabilities Escrow or custodial account liability Complete Part IV of Schedule D

21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

persons Complete Part II of Schedule L . Secured mortgages and notes payable to unrelated third parties . . .

Liabilities 22 23 24 Unsecured notes and loans payable to unrelated third parties .

and other liabilities not included on lines 17-24) Complete Part X of Schedule D

Other liabilities (including federal income tax, payables to related third parties, 25 Total liabilities. Add lines 17 through 25 .

Unrestricted net assets

Total liabilities and net assets/fund balances .

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

26 27

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Page **12**

7.551.341.964 620.791.854

-17,443

~

No

No

No

Form 990 (2017)

106,431,951

8,260,602,744

Yes

Yes

Yes

2a

2b

2c

3a

3b

7

8

q

10

1	Total revenue (must equal Part VIII, column (A), line 12)	1	838,298,361
2	Total expenses (must equal Part IX, column (A), line 25)	2	856,243,943
3	Revenue less expenses Subtract line 2 from line 1	3	-17,945,582

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

_	Total expenses (must equal rate 1x, column (x), line 25)	_	
3	Revenue less expenses Subtract line 2 from line 1	3	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	
5	Net unrealized gains (losses) on investments	5	

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Check if Schedule O contains a response or note to any line in this Part XII . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

Form 990 (2017)

Reconcilliation of Net Assets

Donated services and use of facilities .

Other changes in net assets or fund balances (explain in Schedule O) .

Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Investment expenses .

Prior period adjustments . .

Part XI

7

Part XII

Schedule O

Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

Additional Data

Software ID:

Software Version:

EIN: 36-2193608

Name: SHRINERS HOSPITALS FOR CHILDREN

Form 990 (2017)

Form 990, Part III, Line 4a: STATE-OF-THE-ART MEDICAL CARE SHRINERS HOSPITALS FOR CHILDREN SERVES 179 COUNTRIES. TREATING MORE THAN 100,000 UNIQUE CHILDREN EACH YEAR OUR ORGANIZATIONAL MISSION IS TO PROVIDE THE HIGHEST QUALITY OF CARE TO CHILDREN WITHIN A COMPASSIONATE, FAMILY-CENTERED AND COLLABORATIVE CARE ENVIRONMENT OUR TEAM OF HIGHLY-SKILLED MEDICAL PROFESSIONALS ARE AMONG SOME OF THE MOST RECOGNIZED INDIVIDUALS IN THE FIELDS OF PEDIATRIC

BURN CARE AND PEDIATRIC ORTHOPEDIC CARE CONTINUED ON SCHEDULE O OUR SPECIALIZED CARE EXTENDS BEYOND THE CONVENTIONAL WALLS OF THE HOSPITAL SHRINERS HOSPITALS FOR CHILDREN ALSO SEEKS TO DELIVER CARE TO THOSE INTERNATIONALLY THROUGH OUR TELEHEALTH PROGRAM. WHICH ALLOWS PATIENTS TO RECEIVE OUR WRAP-AROUND CARE VIA VIDEO CONFERENCING WE ALSO STRIVE TO HELP THOSE IN NEED - ESPECIALLY WHEN DISASTER STRIKES MOST RECENTLY. SHC SENT GO-TEAMS TO BOTH MEXICO CITY AND GUATEMALA IN THE WAKE OF DISASTER TO HELP THOSE AFFECTED BY THE TRAGEDIES

RESEARCH SHRINERS HOSPITALS FOR CHILDREN PRIDES ITSELF ON THE WRAP-AROUND CARE THAT IT PROVIDES TO PATIENTS AND FAMILIES AS A HEALTH CARE SYSTEM WITH 22 LOCATIONS IN THE U S, CANADA AND MEXICO, OUR STAFF IS DEDICATED TO IMPROVING THE LIVES OF CHILDREN BY PROVIDING PEDIATRIC SPECIALTY CARE, CONDUCTING INNOVATIVE RESEARCH, AND OFFERING OUTSTANDING TEACHING PROGRAMS FOR MEDICAL PROFESSIONALS OUR RESEARCH TEAM IS AMONG THE MOST HIGHLY RENOWNED. GAINING NATIONAL RECOGNITION FOR CLINICAL RESEARCH SIX SHC LOCATIONS ARE MAJOR RESEARCH HOSPITALS. WORKING

Form 990, Part III, Line 4b:

TO DEVELOP NEW TREATMENTS AND TECHNOLOGICAL ADVANCES WITHIN THE MEDICAL COMMUNITY

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organizations from the organization

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	and	a dir	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	0	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
JERRY GANTT	40 00	Х		х				10,500	0	0
CHAIRMAN, TRUSTEE	2 00							10,500	J	
GARY BERGENSKE	9 00			,					47.500	
PRESIDENT	32 00	X		Х				l "	47,500	0
JIM CAIN	9 00			.,						
VICE CHAIDMAN		X		Х				U	0	0

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> 12 00 12 00

10 00 5 00

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PRESIDENT
JIM CAIN
VICE CHAIRMAN
JAMES MCCONNELL
TREASURER (1/1/17 - 7/31/17)

BRAD KOEHN

TREASURER

JEFFREY SOWDER

JAMES R SMITH

WILLIAM BAILEY

KENNETH CRAVEN

DIRECTOR

DIRECTOR

JAMES STOLZE

ASSISTANT SECRETARY

....... **SECRETARY**

2ND VICE CHAIRMAN

and Independent Contractors

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

PETER DIAZ

SKIP STANAWAY

ANTHONY WEST

........ **TRUSTEE**

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

JAMES DOEL

BRANDT BEDE

	any hours	and	a dır	ecto	r/tr	ustee))	organization	organizations	from the
	for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated	Former	(W- 2/1099- MISC)	(Ŵ- 2/1099- MISC)	organization and related organizations
RICHARD BURKE DIRECTOR	5 00	×						0	0	0
DIRECTOR	5 00									
KEVIN COSTELLO	5 00	x						0	0	0
DIRECTOR	5 00								J	Ü
JACK JONES	5 00	Х						0	0	0
DIRECTOR (1/1/17 - 5/31/17)	7 00									

DIRECTOR	5 00					
JACK JONES	5 00	Х			0	
DIRECTOR (1/1/17 - 5/31/17)	7 00					
RANDY RUDGE	5 00	X			0	
DIRECTOR	5 00	^				
LAWRENCE LEIB	5 00					

2 00 5 00

2 00 5 00

2 00 5 00

2 00

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		Ιx	1 1	- 1	I	l n	n l	n
DIRECTOR (1/1/17 - 5/31/17)	7 00	, and					Ŭ	0
RANDY RUDGE	5 00	v				0	0	0
DIRECTOR	5 00	_ ^					Ü	0
LAWRENCE LEIB	5 00	V				0	0	0
DIRECTOR	F 00	^				ľ	U	U

DIRECTOR (1/1/17 - 5/31/17)	7 00	^			l o	0	0
RANDY RUDGE	5 00	Y			0	0	0
DIRECTOR	5 00	^				0	
LAWRENCE LEIB	5 00	×			n	0	0
DIRECTOR	5 00	^				3	
DETED DIA7	5 00						

0

0

0

0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless amount of other hours per compensation compensation week (list person is both an officer from the from related compensation

and a director/trustee)

organization

461,817

430,394

649,790

organizations

any hours

from the

1,207,787

514,812

196,537

and Independent Contractors

DAVID GREENHALGH

SALMAN MASUD

ANESTHESIOLOGIST

DOUGLAS BARNES

CHIEF OF SURGERY

CHIEF OF STAFF, BURNS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

					,		,	(11)	(111 011000	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
CHUCK PITTMAN	5 00	х						0	0	0
TRUSTEE	0 00									
CHRIS SMITH PAST IMPERIAL POTENTATE	5 00 10 00	×		x				0	57,500	0
JOHN MCCABE EXECUTIVE VICE PRESIDENT	40 00				×			517,379	0	1,923
MICHAEL AIONA	40 00									

PAST IMPERIAL POTENTATE	10 00	^	^			0	37,300	
JOHN MCCABE	40 00			V		517.379	0	
EXECUTIVE VICE PRESIDENT	0 00			<		317,379	0	
MICHAEL AIONA	40 00				×	692,471	0	

		l		l x l	l	l	517.379	i o!	
EXECUTIVE VICE PRESIDENT	0 00			,,			01,70,75		
MICHAEL AIONA	40 00				×		692,471	0	
CHIEF OF STAFF	0 00				_^		032,471	Ĭ	
JEFFREY ACKMAN	40 00								

EXECUTIVE VICE PRESIDENT	0 00					_	
MICHAEL AIONA	40 00			¥	692,471	0	
CHIEF OF STAFF	0 00			^	032,471	Į	
JEFFREY ACKMAN	40 00	l .		· ·	F21 16F		

32 00

0 00 40 00

0 00 40 00

0 00

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EXECUTIVE VICE FRESIDENT	0 00							
MICHAEL AIONA	40 00							_
				Х	692,471	0	434,38	1
CHIEF OF STAFF	0 00							
	40.00							_

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SCI	HED m 99	ULE A		Public (Charity Staturganization is a sect	ion 501(c)(3)	organization o	ort	OMB No 1545-0047 2017	
	,		▶ Inf	ormation abou	► Attach to Form It Schedule A (Form	990 or Form 99	0-EZ.	uctions is at	Open to Public	
Interna	ıl Reven	the Treasury		Official about	•	ov/form990.	, and its mistru		Inspection	
		he organiza OSPITALS FOR						Employer identific	ation number	
Pa	rt I	Reason	for Public	Charity State	us (All organization	s must comple	te this part.) 9	36-2193608 See instructions.		
					ent is (For lines 1 thro			or morragement.		
1		A church, c	onvention of	churches, or as	sociation of churches	described in sec t	tion 170(b)(1)	(A)(i).		
2		A school de	scribed in se	ection 170(b)(1)(A)(ii). (Attach Scl	nedule E (Form 9	90 or 990-EZ))			
3	✓	A hospital o	r a cooperat	ive hospital serv	vice organization desc	rıbed ın section	170(b)(1)(A)(iii).		
4			esearch orga and state _	nızatıon operat	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's	
5		(b)(1)(A)	(iv). (Comple	ete Part II)	t of a college or unive				oed in section 170	
6		•	·	-	governmental unit de					
7				mally receives (vi). (Complete	a substantial part of it : Part II)	s support from a	governmental u	init or from the genera	al public described in	
8		A communi	ty trust desc	rıbed ın sectior	170(b)(1)(A)(vi)	(Complete Part I	I)			
9		An agricultural research organization described in 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university.								
10		An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)								
11		An organiza	ition organize	ed and operated	d exclusively to test fo	r public safety S	ee section 509	(a)(4).		
12		more public	ly supported:	organizations of	d exclusively for the be described in section 5 the type of supporting	i09(a)(1) or se d	ction 509(a)(2). See section 509(a		
a		Type I. A so	supporting or n(s) the pow	ganızatıon oper	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by		
b		Type II. A manageme	supporting on t of the sup	rganization sup porting organiza	ervised or controlled i ation vested in the sar					
С		Type III f	unctionally		and C. supporting organizatio ions) You must com				ted with, its	
d		Type III n functionally	on-function integrated	nally integrate The organizatio	d. A supporting organ n generally must satis	ization operated fy a distribution i	ın connection wi requirement and	th its supported orgar		
e	П	Check this	box if the org	anızatıon recei	't IV, Sections A and ved a written determir	nation from the II		pe I, Type II, Type II	I functionally	
f	Ento:			non-functionally d organizations	integrated supporting	organization				
g				_	ipported organization((c)		_	_	
		Name of supports	orted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? (v) Amount of monetary support other (see instructions) in		(vi) Amount of other support (see instructions)		
						Yes	No			
Take										
Tota		work Body	tion Act No.	tice, see the In	anting for	Cat No 11285	<u> </u>	 Schedule A (Form 9	000 57) 2017	

(Complete only if you ch	ecked the box o	n line 5, 7, 8, oi	r 9 of Part I or i	f the organization	on failed to quali	ıfy under Part				
III. If the organization fails to qualify under the tests listed below, please complete Part III.)										
Section A. Public Support	ection A. Public Support									
Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total				
Gifts, grants, contributions, and										

1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
_ \$	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2013	(b) 2014	(c)2015	(d)2016	(e) 2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	- ·						
11	Total support. Add lines 7 through						

	line 4									
S	ection B. Total Support									
	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f)Total			
7	Amounts from line 4									
8	Gross income from interest,									
	dividends, payments received on securities loans, rents, royalties and income from similar sources									
9	Net income from unrelated business activities, whether or not the business is regularly carried on									
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)									
11	Total support. Add lines 7 through 10									
12	Gross receipts from related activities, e	tc (see instructio	ns)			12				
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)									
	check this box and stop here					🕨				
S	ection C. Computation of Public			_	•	•				
14	Public support percentage for 2017 (line	e 6, column (f) dı	vided by line 11, o	olumn (f))		14				

ightharpoonupand stop here. The organization qualifies as a publicly supported organization

15 Public support percentage for 2016 Schedule A, Part II, line 14 16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14

is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ organization b 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2017

Р	Support Schedule for						
	(Complete only if you cl the organization fails to						er Part II. If
Se	ection A. Public Support	quality under t	ine tests listed i	below, please co	ompiete Part II.,)	
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(6) 2015	(4) 2016	(e) 2017	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6) ection B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
Ь	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years. If the Form 990 is for	l r the organization	l 's first, second, th	L urd, fourth, or fift	l lax vear as a sec	ction 501(c)(3) o	l rganization.
	check this box and stop here			,,	,		▶ □
Se	ection C. Computation of Public S	Support Perce	ntage				
15	Public support percentage for 2017 (lin			column (f))		15	
16	Public support percentage from 2016 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr	nent Income	Percentage				
17	Investment income percentage for 201	7 (line 10c, colur	nn (f) divided by	lıne 13, column (f	·))	17	
18	Investment income percentage from 20	016 Schedule A, I	Part III, line 17			18	
	331/3% support tests—2017. If the	organization did n	ot check the box	on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and s						ightharpoons
	33 1/3% support tests—2016. If the						. —
_	not more than 33 1/3%, check this box	-			· ·		ightharpoons
20	Private foundation. If the organization	-	-				ightharpoons

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1	İ	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)			
	in section 309(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a	İ	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination	3b		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·			
_	etermination 3th				
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
I	f "Yes," explain in Part VI what controls the organization put in place to ensure such use				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
c	checked 12a or 12b in Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or		$\overline{}$	
	supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c	$\overline{}$	
	to the foreign supported organization was used exclusively for section 170(c)(2)(b) purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes			
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)			

6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in Part VI.	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)		

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
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Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

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9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
_		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
5	ection C. Type II Supporting Organizations			
	cetion c. Type 11 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
s	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct The organization satisfied the Activities Test. Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard	3b		

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

Page 6

Schedule A (Form 990 or 990-F7) 2017

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross 6 income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 2 Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 8

Section C - Distributable Amount **Current Year** Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year 6

2 4 5 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

3	Administrative expenses paid to accomplish exempt purposes of supported organizations	<u> </u>
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI) See instructions	
7	Total annual distributions. Add lines 1 through 6	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9	Distributable amount for 2017 from Section C, line 6	
10	Line 8 amount divided by Line 9 amount	

8	Distributions to attentive supported organizations to wh details in Part VI) See instructions	ıch the organization is respons	sive (provide	
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			

ich the organization is respons	sive (provide	
(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
	(i)	(1) Underdistributions

9 Distributable amount for 2017 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
Distributable amount for 2017 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2017 (reasonable cause required explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2017			
a			
b From 2013			
c From 2014			_
d From 2015			

e From 2016. f Total of lines 3a through e

d Excess from 2016. . . . e Excess from 2017.

instructions)

g Applied to underdistributions of prior years h Applied to 2017 distributable amount i Carryover from 2012 not applied (see

j Remainder Subtract lines 3g, 3h, and 3i from 3f 4 Distributions for 2017 from Section D, line 7

a Applied to underdistributions of prior years **b** Applied to 2017 distributable amount

c Remainder Subtract lines 4a and 4b from 4		
5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI See instructions		
6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions		
7 Excess distributions carryover to 2018. Add lines 3 ₁ and 4c		

lines 3h and 4b from line 1 If the amount is greater than zero, explain in Part VI See instructions		
7 Excess distributions carryover to 2018. Add lines 3 ₁ and 4c		
8 Breakdown of line 7		
a Excess from 2013		
b Excess from 2014		
c Excess from 2015		

Schedule A (Form 990 or 990-EZ) (2017)



efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE D **Supplemental Financial Statements**

DLN: 93493204002178 OMB No 1545-0047

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Open to Public

Department of the Treasury

Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(Form 990)

▶ Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Inspection Name of the organization **Employer identification number** SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1

Cat No 52283D

Schedule D (Form 990) 2017

Sche	edule D (Form 990) 2017											Page 2
Par	t IIII Organizations	Maintaining Coll	ections of Art,	Histori	cal T	reası	ıres, oı	Other :	Similar As	sets (cont	inued)	
3	Using the organization's a items (check all that appl		, and other record	s, check	any of	the fo	llowing t	hat are a	sıgnıfıcant u	se of its col	lection	
а	Public exhibition			d		Loan	or exch	ange prog	rams			
b	Scholarly research			e		Othe	r					
c	Preservation for fut	ure generations										
4	Provide a description of the Part XIII	ne organization's coll	ections and explair	n how the	ey furtl	ner the	e organiz	ation's ex	empt purpo	se in		
5	During the year, did the o								ılar	☐ Yes	□ N	lo
Pa		stodial Arrangei organization answ		orm 990	, Part	IV, lı	ne 9, o	r reporte	d an amou	nt on Forr	n 990,	Part
1a	Is the organization an age included on Form 990, Pa		n or other interme	diary for	contri	bution	s or othe	er assets r	not	☐ Yes	☑ N	lo
b	If "Yes," explain the arrar	ngement in Part XIII	and complete the	following	table				A	mount		_
c	Beginning balance		·	_				1c				_
d	Additions during the year							1d				_
е	Distributions during the ye	ear						1e				_
f	Ending balance							1f				
2a	Did the organization inclu			•					·	✓ Yes		— lo
b	If "Yes," explain the arran										✓	
Pa	rt V Endowment Fu	ı nds. Complete ıf										
1 3	Beginning of year balance		(a)Current year 6,858,255,032		rıor yea 833,070	_		ears back 15,318,162	(d) Three yea	rs back (e) 707,433	Four yea 6 725	272,450
	Contributions		0,030,233,032	. 0,	033,070	7,772	7,2-	+5,510,102	7,505,	707,433	0,723,	272,430
	Net investment earnings, g	ains, and losses	922,744,387		478,266	5.581	_0	5,886,808	263,	100,355	968.	695,800
	Grants or scholarships	·			,	`		, ,	,	,	<u>'</u>	
	Other expenditures for facil											
٠	and programs	iities	303,339,038	;	453,082	2,291	31	16,360,612	323,	189,628	388,	260,817
f	Administrative expenses .											
g	End of year balance		7,477,660,381	. 6,	858,255	5,032	6,83	33,070,742	7,245,	318,162	7,305,	707,433
2	Provide the estimated per	centage of the curre	nt year end balanc	e (line 1	g, colu	mn (a)) held a	s				
а	Board designated or quas	ı-endowment 🟲	92 350 %									
b	Permanent endowment >	6 250 %										
С	Temporarily restricted end	dowment ▶ 1 40	00 %									
	The percentages on lines	2a, 2b, and 2c shoul	d equal 100%									
3а	Are there endowment fun	ds not in the possess	sion of the organiza	ation that	t are h	eld an	id admin	stered for	the		- V	
	organization by (i) unrelated organization	ıc.								3a(i)	Yes	No No
	(ii) related organizations				•	• •	• •			3a(ii)		No
b			s listed as required	· · I on Sche	dule R	7				3b		
4	Describe in Part XIII the i	_									1	
Pai		s, and Equipmen										
	•	organization answ										
	Description of property	(a) Cost or oth (investme		st or other) asis	otner)	(c) Acc	umulated d	epreciation	(a) E	Book valu	е
1a	Land				30,14	1 3,419					30	0,143,419
b	Buildings				882,7	59,323		3	374,348,073		508	3,411,250
c	Leasehold improvements				10,08	33,841			8,490,274			1,593,567
d	Equipment				348,4	45,080			280,779,466		6	7,665,614

74,304,212

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

74,198,340

682,012,190

105,872

	Investments—Other Securities. Complete if See Form 990, Part X, line 12.	the organiza	tion answ	ered "Yes" on Form 99	0, Part IV, line 11b.
	(a) Description of security or category (including name of security)		(b) Book value		d of valuation year market value
	l derivatives				
(2) Closely- (3)Other <u> </u>	held equity interests	· · ·			
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Colum	n (b) must equal Form 990, Part X, col (B) line 12)	•			
Part VIII	Investments—Program Related.) > w+ T\ / Jum	20 110 Coo Form 000	Dart V. June 12
	Complete if the organization answered 'Yes' on (a) Description of investment		ook value	(c) Metho	d of valuation
(1)				Cost or end-of	-year market value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Part IX	n (b) must equal Form 990, Part X, col (B) line 13) Other Assets. Complete if the organization answere	▶ ed 'Yes' on For	m 990, Par	t IV, line 11d See Form 9	90, Part X, line 15
(1) BENEFIC	(a) Description IAL INTERESTS IN TRUSTS				(b) Book value 572,103,377
(2) ESTATES	IN PROCESS				224,042,008
	TRANSPORTATION FUNDS RAL CASH AND SECURITIES				66,834,371 563,087,302
	BLES FROM INCOME TRUSTS				2,609,445
(6) INTERCO	DMPANY RECEIVABLES				103,115,708
(7)					
(8)					
(9)					
Total. (Colu Part X	mn (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization			▶ rm 990, Part IV, line 11	1,531,792,211 e or 11f.
	See Form 990, Part X, line 25. (a) Description of liability			ook value	
1. (1) Federal :	ncome taxes		(0) 60	ook value	
•	NDER SECURITIES LENDING			563,087,302	
INTERCOMP	ANY PAYABLE			3,659,431	
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Colum	n (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>		566,746,733	
	or uncertain tax positions In Part XIII, provide the text			ganization's financial state	_
2. Liability fo				ganization's financial state	

Part XI

2

3

4

b

c

Part XII

5

1

2

c

d

3

4

b

5

Schedule D (Form 990) 2017

Page 4

а	Net unrealized gains (losses) on investments	2a	620,791,854
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
А	Other (Describe in Part VIII.)	24	-17 733 052

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990. Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b .

Add lines **4a** and **4b**

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . .

Part XIII Supplemental Information

Return Reference

See Additional Data Table

2e 603,058,802

15,438,209 4b 998.870

-998,870

15,438,209

50,116,865

2e

3

4c

5

2a 2b

2c

2d

4a

4b

Explanation

3 821,861,282 4c 16,437,079 838,298,361 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

789,689,999

-998,870

790,688,869

65,555,074

856.243.943

Schedule D (Form 990) 2017

Page 5	edule D (Form 990) 2017		
	ormation (continued)	Part XIII Supplemental Info	
	Explanation	Return Reference	

Schedule D (Form 990) 2017

Additional Data

Software Version: **EIN:** 36-2193608

Name: SHRINERS HOSPITALS FOR CHILDREN

POOLED INCOME FUNDS WHICH REPRESENT THE DISCOUNTED VALUE OF THE ASSETS FOR THE ESTIMATED

Supplemental Information Return Reference Explanation

Software ID:

PART IV, LINE 2B THE AMOUNT INCLUDED ON FORM 990, PART X, LINE 21 CONSISTS OF ANNUITY LIABILITIES ASSOCIATE D WITH CHARITABLE REMAINDER TRUSTS HELD BY SHRINERS HOSPITALS FOR CHILDREN, WHICH ARE DETE RMINED BASED ON PRESENT VALUE OF THE ESTIMATED FUTURE PAYMENTS TO BE PAID TO THE DESIGNATE

TIME PERIOD UNTIL THE DONOR'S DEATH

D BENEFICIARIES DEFERRED INCOME IS RECOGNIZED ON GIFTS TO SHRINERS HOSPITALS FOR CHILDREN

Supplemental Information	
Return Reference	Explanation
PART V, LINE 4	THE ENDOWMENT FUNDS (INCLUDING UNRESTRICTED FUND BALANCES) ARE A SIGNIFICANT SOURCE OF SUP PORT FROM WHICH SHRINERS HOSPITALS FOR CHILDREN PERFORMS ITS PROGRAM SERVICES TO ACHIEVE I TS PRIMARY EXEMPT PURPOSE

Supplemental Information	
Return Reference	Explanation
ADJUSTMENTS	CHANGE IN PATIENT TRANSPORTATION FUNDS HELD BY SHRINE TEMPLES 4,013,311 CHANGE IN PENSION FUNDING OBLIGATION -11,902,890 CHANGE IN CHARITABLE GIFT ANNUITY -3,714,268 OTHER CHANG ES, NET -474,499 INTEREST EXPENSE -570,498 TAXES & FEES RELATED TO TPP RECLASSIFIED TO EXPENSE -4,767,597 MISCELLANEOUS RECLASSIFIED TO EXPENSE -316,611

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS	FUNDRAISING EXPENSES RECLASSIFIED FROM EXPENSES -449,001 NET CAFETERIA REVENUE RECLASSIFI ED FROM EXPENSES 487,140 SPECIAL EVENTS & OTHER REVENUE RECLASSIFIED FROM EXPENSES 960,73

_ _ _

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING EXPENSES RECLASSIFIED TO NET WITH REVENUES 449,001 NET CAFETERIA REVENUE RECL ASSIFIED FROM EXPENSES -487,140 SPECIAL EVENTS & OTHER REVENUE RECLASSIFIED FROM EXPENSES -960,731

Supplemental Information Return Reference Explanation PART XII, LINE 4B - OTHER INTEREST EXPENSE 570,498 GRANTS TO OTHER SHRINERS HOSPITALS 44,460,948 TAXES & FEES RELA

ADJUSTMENTS TED TO TPP RECLASSIFIED FROM REVENUE 4.767.597 MISCELLANEOUS EXPENSE RECLASSIFIED FROM RE VENUE 316,611 OTHER CHANGES, NET 1,211

efile GRAPHIC print	file GRAPHIC print - DO NOT PROCESS			-		DLN: 93493204002178			
SCHEDULE F (Form 990)	State	ment of	Activities (Outside the Uni	ted States	OMB No 1545-0047			
(1 01111 000)	·	_	► Attach t	Yes" to Form 990, Part IV, I to Form 990.		2017			
Department of the Treasury Internal Revenue Service	► Informa	tion about Sche	edule F (Form 990) a	and its instructions is at wi	w.irs.gov/form990.	Open to Public Inspection			
Name of the organization SHRINERS HOSPITALS FOR	CHILDREN				36-21936	r identification number			
Part I General In Form 990, F			s Outside the U	Jnited States. Comple	te if the organizat	ion answered "Yes" to			
-	ne grantees'	eligibility for t		substantiate the amount stance, and the selection	=	✓ Yes □ No			
2 For grantmakers. outside the United		Part V the org	ganızatıon's proce	dures for monitoring the	use of its grants a				
3 Activites per Region	(The followin	ig Part I, line 3	table can be dupli	cated if additional space is	needed)				
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region		(e) If activity listed in (program service, des specific type of service(s) in regio	for and investments in region			
See Add'l Data									
3a Sub-total b Total from continuation	on sheets to		0 0			24,942,740			
Part I c Totals (add lines 3a a	and 3b)		0 0			24,942,740			
For Panerwork Reduction A	, ,	the Instruction	one for Form 990		No 50082W s	chedule F (Form 990) 2017			

Schedule F (Form	990) 2017							Page 2
		ssistance to Organ					on answered "Yes"	to Form 990, Part
IV, I	ine 15, for any red	cipient who received	more than \$5,000.	Part II can be dupli	cated if additional s	space is needed.	1	
1 (a) Name of organization	section and EIN (if applicable)	,,,,	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CANADA, BUT NOT THE UNITED STATES OR MEXICO	TO PROVIDE FUNDS FOR PATIENT'S NEEDS AT SHRINERS HOSPITALS IN CANADA, WHICH INCLUDE EMPLOYEE'S SALARIES, MEDICAL SUPPLIES, AND OTHER NECESSARY EXPENSES		CASH DISBURSEMENT	C	N/A	N/A
		MEXICO, BUT NOT THE UNITED STATES OR CANADA	TO PROVIDE FUNDS FOR PATIENT'S NEEDS AT SHRINERS HOSPITALS IN MEXICO, WHICH INCLUDE EMPLOYEE'S SALARIES, MEDICAL SUPPLIES, AND OTHER NECESSARY EXPENSES		CASH DISBURSEMENT	C	N/A	N/A
								

	CANAL	MEXICO, WHICH INCLUDE EMPLOYE SALARIES, MEDICA SUPPLIES, AND OTHER NECESSAR' EXPENSES	AL				
--	-------	---	----	--	--	--	--

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-

exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2017

Part III can be du Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV,
							appraisal, other
		+ +					
		1					

Sche	dule F (Form 990) 2017		Page 4
Pai	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	□Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	□Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	☐Yes	✓ No
	Schedul	e F (Form 9	990) 2017

Schedule F ((Form	n 990) 2017 Page 5
Part V	Pro ame met	pplemental Information vide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; ounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting thod); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide additional information (see instructions).
Return Referen	- 1	Explanation
PART I, LI	-	

Additional Data

Software ID: Software Version:

EIN: 36-2193608

Name: SHRINERS HOSPITALS FOR CHILDREN

Form 990 Schedule F Part I - Activities Outside The United States										
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted	(e) If activity listed in (d)	(f) Total expenditures					

	offices in the region	employees or agents in region	in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	is a program service, describe specific type of service(s) in region	for region
MEXICO	0		GRANTS TO HOSPITAL SHRINERS PARA NINOS, A RELATED NONPROFIT ORGANIZATION		18,926,044
CANADA	0		GRANTS TO SHRINERS		6,016,696

NONPROFIT ORGANIZATION

CHILDREN, A RELATED

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Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ.

DLN: 93493204002178 OMB No 1545-0047

> **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

Total

SCHEDULE G

(Form 990 or 990-EZ)

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. **Employer identification number** Name of the organization SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply ✓ Mail solicitations ✓ Solicitation of non-government grants ✓ Internet and email solicitations ☐ Solicitation of government grants ✓ Phone solicitations Special fundraising events ✓ In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☑ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to fundraiser have (or retained by) or entity (fundraiser) from activity (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No DIRECT MAIL EDGE DIRECT SOLICITATION & 3030 WATERVIEW AVE TELEVISION ADS No 36,319,417 9,860,956 26,458,461 BALTIMORE, MD 21230

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

36,319,417

26,458,461

9,860,956

³ List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Sche	edule G (Form 990 or 990-EZ) 2017				Page 2
Pa	rt II Fundraising Events. Complethan \$15,000 of fundraising egross receipts greater than \$5	vent contributions and			
	gross receipts greater than \$5	(a)Event #1 PAPER CRUSADE (event type)	(b) Event #2 FOOTBALL GAME (event type)	(c)Other events 31 (total number)	(d) Total events (add col (a) through col (c))
Revenue					
~	1 Gross receipts	14,693,259	8,420,189	27,273,335	50,386,783
	2 Less Contributions	11,202,331	6,419,660	20,793,544	38,415,535
	3 Gross income (line 1 minus line 2)	3,490,928	2,000,529	6,479,791	11,971,248
	4 Cash prizes				
S	5 Noncash prizes				
nse	6 Rent/facility costs				
Direct Expenses	7 Food and beverages				
ы ы	8 Entertainment				
Ē	9 Other direct expenses	23,308	163,739	261,954	449,001
	10 Direct expense summary Add lines 4 t	hrough 9 ın column (d)			449,001
	11 Net income summary Subtract line 10	from line 3, column (d)			11,522,247
Pai	Gaming. Complete if the organization on Form 990-EZ, line 6a.	anization answered "Ye	s" on Form 990, Part I	V, line 19, or reported	
Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
	1 Gross revenue				
Expenses	2 Cash prizes				
ă	3 Noncash prizes				
Direct	4 Rent/facility costs				
	5 Other direct expenses				
		☐ Yes%	☐ Yes %	☐ Yes%	
	6 Volunteer labor	☐ No	☐ No	☐ No	
	7 Direct expense summary Add lines 2 t	hrough 5 in column (d)		•	
	8 Net gaming income summary Subtract	t line 7 from line 1, colum	n (d)	•	
9	Enter the state(s) in which the organization				
a b	Is the organization licensed to conduct ga If "No," explain	-			☐ Yes ☐ No
10a b	Were any of the organization's gaming lic If "Yes," explain	. ,	d or terminated during the	e tax year [?]	☐ Yes ☐ No

Sche	dule G (Form 990 or 990-EZ) 2017						Р	age 3			
11	Does the organization conduct gaming ac	tivities with nonmembers	7			□Yes	□No				
12	Is the organization a grantor, beneficiary formed to administer charitable gaming?	or trustee of a trust or a	member of a partnership or other en	tity		□Yes	_				
13	Indicate the percentage of gaming activit	y conducted in									
а	The organization's facility				13a			%			
b	An outside facility				13b			%			
14	Enter the name and address of the person	n who prepares the orgar	nization's gaming/special events book	s and re	ords						
	Name ►										
	Address •										
15a	Does the organization have a contract wiferevenue?	th a third party from who	m the organization receives gaming			□Yes	Пио				
b	the same of the sa										
С	If "Yes," enter name and address of the t	third party									
	Name ►										
	Address ▶										
16	Gaming manager information										
	Name ►										
	Gaming manager compensation ► \$										
	Description of services provided ▶										
	☐ Director/officer	☐ Employee	☐ Independent contracto	r							
17	Mandatory distributions										
а	Is the organization required under state I retain the state gaming license?	aw to make charitable dis	stributions from the gaming proceeds	to		□Yes	Пис				
b	Enter the amount of distributions required in the organization's own exempt activities		· =	spent		L les					
Pai	t IV Supplemental Information.	. Provide the explanati	ons required by Part I, line 2b, c icable. Also provide any addition					;).			
	Return Reference		Explanation								
PART	IN THE W	NCLUDE ANY PAYMENT BA HE ORGANIZATION AND A 'HILE THERE IS AN UPFRO	RE PAID AS A FIXED FEE ONLY, FOR SED ON AMOUNT RAISED IN ADDIT ARE NOT RECEIVED BY THE FUNDRAID BY INVESTMENT, THE LIFETIME VALEVENUE TO SUPPORT THE CARE PRO	ION, ALL SING CC UE OF G	AMOU UNSEL IVING I	NTS COME TO OFFSE ROM THE	DIRECTL T EXPENS SE DONO	Y TO SES			

Schedule G (Form 990 or 990-EZ) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493204002178 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** SHRINERS HOSPITALS FOR CHILDREN 36-2193608 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% ☐ 200% **☑** Other 40000 0000000000 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Nο □ 200% □ 250% □ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b No If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 318,749,025 62,193,585 256,555,440 29 960 % b Medicaid (from Worksheet 3, column a) 366,707,635 81,337,125 285,370,510 33 330 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 685,456,660 143,530,710 541,925,950 63 290 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) 3 190 % 27,354,796 27,354,796 Cash and in-kind contributions for community benefit (from Worksheet 8) j Total. Other Benefits 27,354,796 27,354,796 3 190 % k Total. Add lines 7d and 7j 712,811,456 143,530,710 569,280,746 66 480 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2017

Subtract line 6 from line 5 This is the surplus (or shortfall) . . . Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit 8 Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ☐ Cost accounting system Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a 9a Nο If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b **Part IV** Management Companies and Joint Ventures (ay) Add to be critical by officers, directors, trusted Description of the property of the control of the contr (d) Officers, directors, (e) Physicians' profit % or stock trustees, or key employees' profit % profit % or stock activity of entity ownership % ownership % or stock ownership % 1 2 3 4 5 6 7 8 9 10 11 12 13 Schedule H (Form 990) 2017

Schedule H (Form 990) 2017										Page
Part V Facility Information										
Section A. Hospital Facilities	Ë	क G	대	Tea	Ora-	Нeэ	FF.	罚		
(list in order of size from largest to smallest—see instructions)	Licensed hospital	General medical &	Children s	Teaching hospital	ical ac	Research facility	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during the tax year? 18			hospital	nospital	Critical access hospital	acılıty	Г 9			
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		surgical			pital				Other (describe)	Facility reporting group
See Additional Data Table										
,									Schedule	H (Form 990) 2017

Page -

Section B. Facility Policies and Practices (Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Part V

Name of hospital facility or letter of facility reporting group

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?........ 1 Nο 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 2 No During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health 3 needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🔛 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained ${f e} \ f arphi$ The significant health needs of the community f \bigsqcup Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g 🔽 The process for identifying and prioritizing community health needs and services to meet the community health needs $\mathsf{h} \ oxdot$ The process for consulting with persons representing the community's interests i \sqcup The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) 🤰 🗹 Hospital facility's website (list url) HTTP //WWW SHRINERSHOSPITALSFORCHILDREN ORG Other website (list url) c 🔲 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 12 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . 10 Yes If "Yes" (list url) HTTP //WWW SHRINERSHOSPITALSFORCHILDREN ORG b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Page 5

Financial Assistance Policy (FAP)

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

Id	me of nospital facility or letter of facility reporting group			
			Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
3	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
	a ☑ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 400 000000000000 %			
	and FPG family income limit for eligibility for discounted care of <u>0 00000000000</u> %			
	b ☑ Income level other than FPG (describe in Section C)			
	C Asset level			
	d Medical indigency			
	e Insurance status			
	f Underinsurance discount			
	g ☐ Residency			
	h 🗹 Other (describe in Section C)	١		
	Explained the basis for calculating amounts charged to patients?	14		
5	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	a Described the information the hospital facility may require an individual to provide as part of his or her application			
	b Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	C Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	e ☑ Other (describe in Section C)			
6	Was widely publicized within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a ☑ The FAP was widely available on a website (list url)			
	HTTP //WWW SHRINERSHOSPITALSFORCHILDREN ORG/EN/FINANCIAL-ASSISTANCE			
	. 🗖			
	b ✓ The FAP application form was widely available on a website (list url)			
	HTTP //WWW SHRINERSHOSPITALSFORCHILDREN ORG/EN/FINANCIAL-ASSISTANCE			
	c A plain language summary of the FAP was widely available on a website (list url) HTTP //WWW SHRINERSHOSPITALSFORCHILDREN ORG/EN/FINANCIAL-ASSISTANCE			
,	d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
	f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	g ☑ Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			
	receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or	I	1 1	

other measures reasonably calculated to attract patients' attention h 🔲 Notified members of the community who are most likely to require financial assistance about availability of the FAP i The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations \mathbf{j} Other (describe in Section C) Schedule H (Form 990) 2017

Page **6**

Billing and Collections

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

N	ame of hospital facility or letter of facility reporting group			
			Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpayment?	17		No
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax	1		110
	year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous			
	bill for care covered under the hospital facility's FAP			
	d Actions that require a legal or judicial process			
	e U Other similar actions (describe in Section C)			
	f None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency(ies)			
	b Selling an individual's debt to another party			
	c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous			
	bill for care covered under the hospital facility's FAP			
	f d $igsquare$ Actions that require a legal or judicial process			
	e Other similar actions (describe in Section C)			
20	 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) 			
	a Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs			
	b Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
	c ☐ Processed incomplete and complete FAP applications			
	d Made presumptive eligibility determinations			
	e Other (describe in Section C)			
	f ☐ None of these efforts were made			
P	olicy Relating to Emergency Medical Care			
	. Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the	Т		
	hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21		No
	If "No," indicate why			
	a 🗹 The hospital facility did not provide care for any emergency medical conditions			
	b \sum The hospital facility's policy was not in writing			
	c \sum The hospital facility is policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	d Cher (describe in Section C)			

If "Yes," explain in Section C

Page 7

SHRINERS HOSPITAL FOR CHILDREN-GROUP A

Name of hospital facility or letter of facility reporting group

			res	NO
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
	b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
	d ☐ The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes." explain in Section C			

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

24

Schedule H (Form 990) 2017	Page 8
Part V Facility Information (cont.	inued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e,	n for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each pup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	Schedule H (Form 990) 2017

Schedule H (Form 990) 2017	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed (list in order of size, from largest to smallest)	d, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization o	perate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2017

Schedule H (Form 990) 2017 Page **10 Supplemental Information** Part VI Provide the following information Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

2	Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Community information. Describe the community the organization serves, taking into account the geographic area and demographic

	constituents it serves
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
7	State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

community benefit report

990 Schedule H, Supplemental Information										
Form and Line Reference	Explanation									
PART I, LINE 3C	SHRINERS HOSPITALS FOR CHILDREN OFFERS SPECIALIZED MEDICAL SERVICES PERTAINING TO ORTHOPAEDIC CONDITIONS, BURNS, SPINAL CORD INJURIES AND CLEFT LIP AND PALATE UPON PATIENT ADMITTANCE FOR ONE OF THESE CONDITIONS, SHRINERS HOSPITALS FOR CHILDREN REVIEWS THE PATIENT'S "ABILITY TO PAY" USING THE FEDERAL POVERTY GUIDELINES SPECIFIED IN SCHEDULE H, PART I, LINE 3A, AND PROVIDES FREE OR DISCOUNTED CARE PURSUANT TO THESE GUIDELINES NEVERTHELESS, SHRINERS HOSPITALS FOR CHILDREN WILL ALWAYS SERVE THESE SPECIALIZED NEEDS FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR "ABILITY TO PAY" AS SUCH, SHRINERS HOSPITALS FOR CHILDREN DID NOT APPLY ANY INCOME-BASED CRITERIA, ASSET TEST, OR OTHER MEANS TEST OR THERSHOLD FOR PROVIDING FREE CARE TO PATIENTS IN 2017									

	FOR ALL OF ITS PATIENTS, REGARDLESS OF THEIR "ABILITY TO PAY" AS SUCH, SHRINERS HOSPITALS FOR CHILDREN DID NOT APPLY ANY INCOME-BASED CRITERIA, ASSET TEST, OR OTHER MEANS TEST OR THRESHOLD FOR PROVIDING FREE CARE TO PATIENTS IN 2017
PART I, LINE 7	A GENERAL LEDGER ACCOUNTING SYSTEM WAS USED TO CALCULATE THE AMOUNTS REPORTED IN PART I, LINE 7 THE SYSTEM ADDRESSES ALL PATIENT SEGMENTS (INPATIENT AND OUTPATIENT) A COST-TO-CHARGE RATIO IS NOT PART OF THE SYSTEM

Form and Line Reference	Explanation
PART III, LINE 4	BAD DEBT EXPENSE IS NOT APPLICABLE TO SHRINERS HOSPITALS FOR CHILDREN, AND AS SUCH, IS NOT PART OF THE FOOTNOTES IN ITS FINANCIAL STATEMENTS SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR ABILITY TO PAY AS SUCH, THERE ARE NO REVENUES AGAINST WHICH A BAD DEBT COULD ARISE
PART III. LINE 9B	SHRINERS HOSPITALS FOR CHILDREN PROVIDES PATIENT CARE REGARDLESS OF THEIR ABILITY TO PAY

AS SUCH, THERE IS NO DEBT COLLECTION POLICY

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 2	SHRINERS HOSPITALS FOR CHILDREN PROVIDES PEDIATRIC, ORTHOPAEDIC, AND BURN CARE REGARDLESS OF THEIR ABILITY TO PAY
PART VI, LINE 3	SHRINERS HOSPITALS FOR CHILDREN POSTS ITS CHARITY CARE POLICY IN ADMISSION AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF FACILITIES WHERE ELIGIBLE PATIENTS ARE LIKELY TO BE PRESENT, AND PROVIDES A COPY OF ITS POLICY TO PATIENTS AS PART OF THE INTAKE PROCESS AND WITH DISCHARGE MATERIALS

990 Schedule H. Supplemental Information

990 Schedule H, Supplemental Information							
Form and Line Reference Explanation							
PART VI, LINE 4	SHRINERS HOSPITALS FOR CHILDREN (THROUGH THIS ENTITY AND ITS RELATED ENTITY) SERVE CHILDREN IN NEED OF SPECIALIZED ORTHOPAEDIC AND BURN CARE ACROSS THE UNITED STATES AND						

| WORLD-WIDE

Schedule H (Form 990) 2017

Software ID: Software Version:

EIN: 36-2193608

Name: SHRINERS HOSPITALS FOR CHILDREN

Form 99	0 Schedule H, Part V Section A. Hosp	ital	Facil	ities							
Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the		Licensed hospital	General medical &	Children a hoapita	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other		
organıza 18	tion operate during the tax year?	<u> </u>		ıt al	5	hosp	`				
			sur great			ort al					
	ddress, primary website address, and ense number		cal							Other (Describe)	Facility reporting group
1	SHRINERS HOSPITAL FOR CHILDREN- CHICAGO 2211 NORTH OAK PARK AVENUE CHICAGO, IL 607073392 WWW SHRINERSHOSPITALSFORCHILDREN O 0003152	X RG		X	х		х			,	A
2	SHRINERS HOSPITAL FOR CHILDREN- CINCINNATI 3229 BURNET AVENUE CINCINNATI, OH 452293095 WWW SHRINERSHOSPITALSFORCHILDREN O 1808	X RG		X	X		X				A
3	SHRINERS HOSPITAL FOR CHILDREN-ERIE 1645 WEST 8TH STREET ERIE, PA 16505 WWW SHRINERSHOSPITALSFORCHILDREN O 23661501	RG								OUTPATIENT AMBULATORY SURGICAL CENTER & CLINIC	A
4	SHRINERS HOSPITAL FOR CHILDREN- GALVESTON 815 MARKET STREET GALVESTON, TX 77550 WWW SHRINERSHOSPITALSFORCHILDREN O 000247	X RG		X	x		x				A
5	SHRINERS HOSPITAL FOR CHILDREN- GREENVILLE 950 WEST FARIS ROAD GREENVILLE, SC 29605 WWW SHRINERSHOSPITALSFORCHILDREN O HTL-0069	X RG		X	X		X				А

Form 990 Schedule H, Part V Section A. Hospital Facilities											
(list in oi smallest How mai organiza 18		Licensed hospital	General medical & surgical	Children a hoapital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
	ddress, primary website address, and ense number		ical							Other (Describe)	Facility reporting group
6	SHRINERS HOSPITAL FOR CHILDREN- HONOLULU 1310 PUNAHOU STREET HONOLULU, HI 968261099 WWW SHRINERSHOSPITALSFORCHILDREN O 8-H	X RG		×	×		X			,	A
7	SHRINERS HOSPITAL FOR CHILDREN- HOUSTON 6977 MAIN STREET HOUSTON, TX 770303701 WWW SHRINERSHOSPITALSFORCHILDREN O 000526	X RG		х	X		Х				A
8	SHRINERS HOSPITAL FOR CHILDREN- LEXINGTON 1900 RICHMOND ROAD LEXINGTON, KY 40502 WWW SHRINERSHOSPITALSFORCHILDREN O 300277, 101302, 740392	RG								OUTPATIENT AMBULATORY SURGICAL CENTER & CLINIC	A
9	SHRINERS HOSPITAL FOR CHILDREN- PASADENA 909 S FAIR OAKS AVE PASADENA, CA 91105 WWW SHRINERSHOSPITALSFORCHILDREN O 930000150	RG								OUTPATIENT AMBULATORY SURGICAL CENTER & CLINIC	A
10	SHRINERS HOSPITAL FOR CHILDREN- PHILADELPHIA 3551 NORTH BROAD STREET PHILADELPHIA, PA 191404131 WWW SHRINERSHOSPITALSFORCHILDREN O 07470100	X RG		X	X		X				A

Form 99	Form 990 Schedule H, Part V Section A. Hospital Facilities										
(list in o smallest How mai	A. Hospital Facilities rder of size from largest to —see instructions) ny hospital facilities did the tion operate during the tax year?	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Oritical access hospita	Research facility	ER-24 hours	ER-other		
Name, a state lice	ddress, primary website address, and ense number		jical							Other (Describe)	Facility reporting group
11	SHRINERS HOSPITAL FOR CHILDREN- PORTLAND 3101 SW SAM JACKSON PARK RD PORTLAND, OR 972393095 WWW SHRINERSHOSPITALSFORCHILDREN O 14-0073	X RG		X	X		X			Citici (Busines)	A
12	SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE FAIRFAX ROAD AT VIRGINIA STREET SALT LAKE CITY, UT 84103 WWW SHRINERSHOSPITALSFORCHILDREN O 2015-HOSP-206	X RG		X	X						A
13	SHRINERS HOSPITAL FOR CHILDREN- SHREVEPORT 3100 SAMFORD AVENUE SHREVEPORT, LA 71103 WWW SHRINERSHOSPITALSFORCHILDREN O 179	X RG		X	X						A
14	SHRINERS HOSPITAL FOR CHILDREN- SPOKANE 911 WEST 5TH AVENUE SPOKANE, WA 99204 WWW SHRINERSHOSPITALSFORCHILDREN O HAC FS 00000042	X RG		X	×		×				A
15	SHRINERS HOSPITAL FOR CHILDREN-ST LOUIS 2001 S LINDBERGH BOULEVARD ST LOUIS, MO 631313597 WWW SHRINERSHOSPITALSFORCHILDREN O 142-60	X RG		X	X		X				A

Form 99	Form 990 Schedule H, Part V Section A. Hospital Facilities										
Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 18 Name, address, primary website address, and state license number			General medical & surgical	Children s hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
16	SHRINERS HOSPITAL FOR CHILDREN-TAMPA 12502 USF PINE DRIVE TAMPA, FL 336129499 WWW SHRINERSHOSPITALSFORCHILDREN O 4184	X RG		×	×		×				A
17	SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY 2025 EAST RIVER PARKWAY MINNEAPOLIS, MN 55414 WWW SHRINERSHOSPITALSFORCHILDREN O N/A	X RG		X	X		X				A
18	SHRINERS HOSPITAL FOR CHILDREN-N CALI 2425 STOCKTON BOULEVARD SACRAMENTO, CA 95817 WWW SHRINERSHOSPITALSFORCHILDREN O 030000620			X	X		X				A

Form 990 Part V Section C Supplemental Information for Part V, Section B.

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation PART V, SECTION B FACILITY REPORTING GROUP A FACILITY REPORTING GROUP A CONSISTS - FACILITY 1 SHRINERS HOSPITAL FOR CHILDREN-CHICAGO, - FACILITY 2 SHRINERS HOSPITAL OF FOR CHILDREN-CINCINNATI, - FACILITY 3 SHRINERS HOSPITAL FOR CHILDREN-ERIE, - FACILITY 4 SHRINERS HOSPITAL FOR CHILDREN-GALVESTON, - FACILITY 5 SHRINERS HOSPITAL FOR CHILDREN-GREENVILLE, - FACILITY 6 SHRINERS HOSPITAL FOR CHILDREN-HONOLULU, - FACILITY 7 SHRINERS HOSPITAL FOR CHILDREN-HOUSTON. - FACILITY 8 SHRINERS HOSPITAL FOR

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

CHILDREN-LEXINGTON, - FACILITY 9 SHRINERS HOSPITAL FOR CHILDREN-PASADENA, - FACILITY 10 SHRINERS HOSPITAL FOR CHILDREN-PHILADELPHIA, - FACILITY 11 SHRINERS HOSPITAL FOR CHILDREN-PORTLAND. - FACILITY 12 SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE. - FACILITY

13 SHRINERS HOSPITAL FOR CHILDREN-SHREVEPORT, - FACILITY 14 SHRINERS HOSPITAL FOR

CHILDREN-SPOKANE, - FACILITY 15 SHRINERS HOSPITAL FOR CHILDREN-ST LOUIS, - FACILITY 16

SHRINERS HOSPITAL FOR CHILDREN-TAMPA. - FACILITY 17 SHRINERS HOSPITAL FOR CHILDREN-

TWIN CITY, - FACILITY 18 SHRINERS HOSPITAL FOR CHILDREN-N CALI

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 1 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO HOSPITAL FOR CHILDREN - CHICAGO REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS. PART V. SECTION B. LINE 5 AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A GROUP A-FACILITY 1 -- SHRINERS HOSPITAL FOR CHILDREN - CHICAGO MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
GROUP A-FACILITY 1 SHRINERS HOSPITAL FOR CHILDREN - CHICAGO PART V, SECTION B, LINE 15E	PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 2 -- SHRINERS
HOSPITAL FOR CHILDREN-CINCINNAT
PART V. SECTION B. LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 2 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-CINCINNAT MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PATIENTS OUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

GROUP A-FACILITY 2 -- SHRINERS

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY HOSPITAL FOR CHILDREN-CINCINNAT

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 3 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO HOSPITAL FOR CHILDREN-ERIE PART V, REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS. SECTION B. LINE 5 AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A GROUP A-FACILITY 3 -- SHRINERS HOSPITAL FOR CHILDREN-ERIE PART V. MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
	PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY
CECTION D. LINE 155	THE PEDERAL POVERTY GOLDELINES AND INTERNAL POLICY

GROUP A-FACILITY 4 -- SHRINERS
HOSPITAL FOR CHILDREN-GALVESTON
PART V. SECTION B. LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

Form 990 Part V Section C Supplemental Information for Part V, Section B.

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					
GROUP A-FACILITY 4 SHRINERS HOSPITAL FOR CHILDREN-GALVESTON PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL QUITSIDE OF THE SERVICE OFFERINGS PROVIDED AT					

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d 6t 7 10 11 12t 14d 16e 17e 18e 19c 19d 20d 21 and 22 If applicable provide separate descriptions for each facility

SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 4 -- SHRINERS HOSPITAL FOR CHILDREN-GALVESTON

PART V, SECTION B, LINE 15E

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference Explanation GROUP A-FACILITY 5 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO HOSPITAL FOR CHILDREN-GREENVILL PART REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS V. SECTION B. LINE 5

GROUPS GREENVILLE HEALTH SYSTEM (GHS), BON SECOURS ST FRANCIS HEALTH SYSTEM, THE JOHNSON

GROUP A-FACILITY 5 -- SHRINERS HOSPITAL FOR CHILDREN-GREENVILL PART | GROUP

in a facility reporting group, designated by "Facility A," "Facility B," etc.

V. SECTION B. LINE 6B

Form 990 Part V Section C Supplemental Information for Part V, Section B.

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 5 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-GREENVILL MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE GROUP A-FACILITY 5 -- SHRINERS PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY HOSPITAL FOR CHILDREN-GREENVILL

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

GROUP A-FACILITY 6 -- SHRINERS
HOSPITAL FOR CHILDREN-HONOLULU
PART V, SECTION B, LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS

Explanation

GROUP A-FACILITY 6 -- SHRINERS
HOSPITAL FOR CHILDREN-HONOLULU
PART V, SECTION B, LINE 6B
CASTLE MEDICAL CENTER, KAHI MOHALA BEHAVIORAL HEALTH, KAISER PERMANENTE MEDICAL
CENTER, KAPIOLANI MEDICAL CENTER FOR WOMEN & CHILDREN, KUAKINI MEDICAL CENTER, PALI
MOMI MEDICAL CENTER, REHABILITATION HOSPITAL OF THE PACIFIC, SHRINERS HOSPITALS FOR
CHILDREN - HONOLULU, STRAUB CLINIC & HOSPITAL, THE QUEEN'S MEDICAL CENTER, THE QUEEN'S

MEDICAL CENTER - WEST OAHU, WAHIAWA GENERAL HOSPITAL

HOSPITAL FOR CHILDREN-HONOLULU PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 6 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-HONOLULU MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE,

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

GROUP A-FACILITY 6 -- SHRINERS PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					
GROUP A-FACILITY 7 SHRINERS HOSPITAL FOR CHILDREN-HOUSTON PART V, SECTION B, LINE 5	THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS					
GROUP A-FACILITY 7 SHRINERS HOSPITAL FOR CHILDREN-HOUSTON PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE					

5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE. PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

GROUP A-FACILITY 7 -- SHRINERS
HOSPITAL FOR CHILDREN-HOUSTON PART
V. SECTION B. LINE 15E

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO
THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 8 -- SHRINERS
HOSPITAL FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 8 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-LEXINGTON MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

GROUP A-FACILITY 8 -- SHRINERS PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY HOSPITAL FOR CHILDREN-LEXINGTON

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 9 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO HOSPITAL FOR CHILDREN-L A PART V, REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS SECTION B. LINE 5 GROUPS

GROUP A-FACILITY 9 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-L A PART V. MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN SECTION B. LINE 11 COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET. HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE

THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE

OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

GROUP A-FACILITY 9 -- SHRINERS HOSPITAL FOR CHILDREN-L A PART V, SECTION B, LINE 15F.

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 10 -- SHRINERS
HOSPITAL FOR CHILDREN-PHILADELP PART V,
SECTION B, LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.							
Form and Line Reference Explanation							
GROUP A-FACILITY 10 SHRINERS HOSPITAL FOR CHILDREN-PHILADELP PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE						
GROUP A-FACILITY 10 SHRINERS HOSPITAL FOR CHILDREN-PHILADELP	PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY						

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

of, 61, 7, 10, 11, 121, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.							
Form and Line Reference Explanation							
GROUP A-FACILITY 11 SHRINERS HOSPITAL FOR CHILDREN-PORTLAND PART V, SECTION B, LINE 5	THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS						
GROUP A-FACILITY 11 SHRINERS HOSPITAL FOR CHILDREN-PORTLAND PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL						

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

GROUP A-FACILITY 11 -- SHRINERS
HOSPITAL FOR CHILDREN-PORTLAND PART
V, SECTION B, LINE 15E

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 12 -- SHRINERS
HOSPITAL FOR CHILDREN-SALT LAKE PART
V, SECTION B, LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 12 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-SALT LAKE MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY PART V. SECTION B. LINE 11 OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE,

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

GROUP A-FACILITY 12 -- SHRINERS HOSPITAL FOR CHILDREN-SALT LAKE THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

facility reporting group, decignated by "Eacility A." "Eacility B." etc.

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					
GROUP A-FACILITY 13 SHRINERS HOSPITAL FOR CHILDREN-SHREVEPOR PART V, SECTION B, LINE 5	THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS					
GROUP A-FACILITY 13 SHRINERS HOSPITAL FOR CHILDREN-SHREVEPOR PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL					

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation GROUP A-FACILITY 13 -- SHRINERS PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO HOSPITAL FOR CHILDREN-SHREVEPOR THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

PART V. SECTION B. LINE 15E GROUP A-FACILITY 14 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO HOSPITAL FOR CHILDREN-SPOKANE PART REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS

V, SECTION B, LINE 5 GROUPS

in a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference Explanation						
GROUP A-FACILITY 14 SHRINERS HOSPITAL FOR CHILDREN-SPOKANE PART V, SECTION B, LINE 6B	SPOKANE REGIONAL HEALTH DISTRICT, BETTER HEALTH TOGETHER, SCHOOL HEALTH CARE ASSOCIATION OF SPOKANE COUNTY, COMMUNITY HEALTH ASSESSMENT BOARD, GREATER SPOKANE, INC , HEALTH INDUSTRY DEVELOPMENT GROUP, WASHINGTON RURAL HEALTH ASSOCIATION					
GROUP A-FACILITY 14 SHRINERS HOSPITAL FOR CHILDREN-SPOKANE PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT					

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL

SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
GROUP A-FACILITY 14 SHRINERS HOSPITAL FOR CHILDREN-SPOKANE PART V, SECTION B, LINE 15E	PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 15 -- SHRINERS
HOSPITAL FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
V. SECTION B. LINE 5
GROUPS

PART V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.							
Form and Line Reference Explanation							
GROUP A-FACILITY 15 SHRINERS HOSPITAL FOR CHILDREN-ST LOUIS PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE						
GROUP A-FACILITY 15 SHRINERS HOSPITAL FOR CHILDREN-ST LOUIS	PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY						

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

SECTION B, LINE 6B

Form and Line Reference Explanation GROUP A-FACILITY 16 -- SHRINERS THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO

HOSPITAL FOR CHILDREN-TAMPA PART V. REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS SECTION B. LINE 5

GROUP A-FACILITY 16 -- SHRINERS DOH-HILLSBOROUGH, BAYCARE, FLORIDA HOSPITAL, TAMPA GENERAL HOSPITAL, MOFFITT CANCER HOSPITAL FOR CHILDREN-TAMPA PART V. CENTER, TAMPA FAMILY HEALTH CENTERS, SUNCOAST COMMUNITY HEALTH CENTERS

V, SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.							
Form and Line Reference Explanation							
GROUP A-FACILITY 16 SHRINERS HOSPITAL FOR CHILDREN-TAMPA PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE						

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

GROUP A-FACILITY 16 -- SHRINERS

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY HOSPITAL FOR CHILDREN-TAMPA PART

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

ın a facılıty reporting group, designated by "Facılıty A," "Facılıty B," etc.							
Form and Line Reference	Explanation						
GROUP A-FACILITY 17 SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY PART V, SECTION B, LINE 5	THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS GROUPS						
GROUP A-FACILITY 17 SHRINERS HOSPITAL FOR CHILDREN-TWIN CITY PART V, SECTION B, LINE 11	AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE						

PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

GROUP A-FACILITY 17 -- SHRINERS
HOSPITAL FOR CHILDREN-TWIN CITY PART
V, SECTION B, LINE 15E

Explanation

PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED
TO THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY

GROUP A-FACILITY 18 -- SHRINERS
HOSPITAL FOR CHILDREN -N CALI PART V,
SECTION B, LINE 5

THE SHRINERS HOSPITALS FOR CHILDREN TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE COMMUNITY FOR ITS MOST RECENT CHNA THROUGH SURVEYS AND FOCUS
GROUPS

SECTION B. LINE 11

SECTION B, LINE 15E

5d, 6i, 7, 10, 11, 12i, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation GROUP A-FACILITY 18 -- SHRINERS AFTER CONDUCTING THE 2015 CHNA, SHRINERS HOSPITALS FOR CHILDREN WILL CONTINUE ON A HOSPITAL FOR CHILDREN-N CALI PART V. MULTIFACETED APPROACH THAT INCLUDES AFFILIATE AND COMMUNITY PROVIDERS IN COMMUNITY

OUTREACH, COMMUNITY INVOLVEMENT, AND COMMUNITY EDUCATION TO ADDRESS IDENTIFIED

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4,

HEALTH CARE NEEDS WITHIN EACH MARKET HEALTH CARE NEEDS THAT ARE IDENTIFIED BUT NOT ADDRESSED WITHIN ANY ACTION PLAN FALL OUTSIDE OF THE SERVICE OFFERINGS PROVIDED AT SHRINERS HOSPITALS FOR CHILDREN. SOME OF THE NEEDS IDENTIFIED BUT NOT ADDRESSED ARE MENTAL HEALTH, DIABETES, ASTHMA, AND DRUG & ALCOHOL ABUSE THEREFORE, PATIENTS/FAMILIES PRESENTING WITH HEALTH CARE NEEDS WHICH ARE OUTSIDE OF THE HOSPITAL SERVICE OFFERINGS RECEIVE CARE COORDINATION AND ARE REFERRED TO THE APPROPRIATE PROFESSIONALS WITHIN THE COMMUNITY FOR PROVISION OF THIS SERVICE

GROUP A-FACILITY 18 -- SHRINERS PATIENTS QUALIFY FOR FINANCIAL ASSISTANCE BASED UPON THEIR INCOME LEVEL COMPARED TO

THE FEDERAL POVERTY GUIDELINES AND INTERNAL POLICY HOSPITAL FOR CHILDREN-N CALI PART V.

efile GRAPHIC print - DO I	NOT PROCESS	As Filed Data -					DL	N: 93493204002178	
Schedule I (Form 990) Department of the Treasury Internal Revenue Service	Col	Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Iformation about Schedule I (Form 990) and its instructions is at www.irs.gov/form990 .						OMB No 1545-0047 2017 Open to Public Inspection	
Name of the organization SHRINERS HOSPITALS FOR CHILE	DEN					E	mployer identific	cation number	
	REN					3	6-2193608		
Part I General Informa	ation on Grants	and Assistance							
	o award the grants inization's procedur issistance to Dom	or assistance? es for monitoring the use	e of grant funds in the Un of Domestic Governme	ited States		·	990, Part IV, line	Yes No	
(a) Name and address of organization or government		(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance		(h) Purpose of grant or assistance	
(1) 54-1323281 PEDIATRIC ORTHOPAEDIC SOCIETY OF NORTH AMERICA 9400 W HIGGINS RD SUITE 500 ROSEMONT, IL 60018		501(C)(3)	48,000	0	N/A	N/A		SPONSORSHIP GRANT	
(2) THE SHRINERS HOSPITAL FOR CHILDREN POST OFFICE BOX 31356 TAMPA, FL 336313356		501(C)(3)	19,518,208	0	N/A	N/A		TO PROVIDE FUNDS FOR PATIENTS NEEDS AT THE TWO SHRINERS HOSPITALS FOR CHILDREN IN MASSACHUSETTS, WHICH INCLUDE EMPLOYEES SALARIES, MEDICAL SUPPLIES, AND OTHER NECESSARY EXPENSES	
2 Enter total number of section	on 501(c)(3) and go	vernment organizations	listed in the line 1 table .				. •	2	
3 Enter total number of other	organizations listed	d in the line 1 table					▶		
For Paperwork Reduction Act Notice	e, see the Instruction	ns for Form 990.		Cat No 50055	5P		Sch	nedule I (Form 990) 2017	

schedule I (Form 990) 2017						Page				
		Domestic Individua onal space is needed	als. Complete if the org	janization answered "Yes	" on Form 990, Part IV, line 22					
(a) Type of grant or	assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance				
1)										
2)										
3)										
4)										
5)										
5)										
7)										
Part IV Suppleme	ntal Informati	i on. Provide the inf	ormation required in	Part I, line 2; Part III	, column (b); and any other ac	dditional information.				
Return Reference	Explanat	Explanation								
PART I, LINE 2		SHRINERS HOSPITALS FOR CHILDREN IS ACTIVELY INVOLVED WITH ALL GRANT RECIPIENTS THROUGH THIS ACTIVE INVOLVEMENT, THE ORGANIZATIONS ARE MONITORED TO ENSURE THEIR GRANT PROCEEDS ARE BEING USED APPROPRIATELY								

Schedule I (Form 990) 2017

efil	e GRAPHIC pi	int - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9320	4002	178
Schedule J		Co	mpensati	ion Information	МО	IB No	1545-0	0047
(For	n 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest						
Compensated Employees ► Complete if the organization answered "Yes" on Form 990, Part IV, line 2				, line 23.	2017			
Donar	▶ Attach to Form 990.							olic
•	al Revenue Service	7 Infinition as		gov/form990.		Insp	ectio	n
	me of the organizations in the contract of the				Employer identificat	ion nu	ımber	
					36-2193608			
Pa	rt I Questi	ons Regarding Compensat	tion					
1a				f the following to or for a person liste by relevant information regarding the			Yes	No_
	✓ First-class	s or charter travel	✓	Housing allowance or residence for	personal use			
	_	companions		Payments for business use of perso	nal residence			
		nification and gross-up payments	; <u> </u>	Health or social club dues or initiati				
	☐ Discretion	ary spending account	Ц	Personal services (e g , maid, chauf	feur, chef)			
b		xes in line 1a are checked, did th all of the expenses described abo		ollow a written policy regarding payn nplete Part III to explain	nent or reimbursement	1 b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked in line	. 1.2	2	Yes	
	directors, truste	es, officers, including the CEO/E	xecutive Directo	r, regarding the items checked in line	e lar			
3				ed to establish the compensation of the not check any boxes for methods	ne			
	_	•		CEO/Executive Director, but explain	n Part III			
	✓ Compens	ation committee	П	Written employment contract				
		ent compensation consultant	$\overline{\mathbf{Z}}$	Compensation survey or study				
		of other organizations	\checkmark	Approval by the board or compensa	tion committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	_	ance payment or change-of-cont	rol payment?			4a		No
b		r receive payment from, a supple		ified retirement plan?		4b	Yes	
С	•	r receive payment from, an equi	•	'		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons and	I provide the app	plicable amounts for each item in Par	t III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29)	organizations	must complete lines 5-9.				
5	For persons liste		n A, line 1a, did	the organization pay or accrue any				
а	The organization	1?				5a		No
b	Any related orga					5b		No
	·	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section ontingent on the net earnings of		the organization pay or accrue any				
a	The organization					6a		No
b	Any related orga					6b		No_
-	•	6a or 6b, describe in Part III	a A locato	Mb	ı.			
7		ed on Form 990, Part VII, Section escribed in lines 5 and 67 If "Yes		the organization provide any nonfixe rt III	a	7		No
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe	8		No
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follow	w the rebuttable	presumption procedure described in	Regulations section	9		
For I	Danerwork Pedi	iction Act Notice, see the Inst	tructions for Fo	orm 990 Cat No. 5	50053T Schedule J	(Forn	990)	2017

					Employees. Use dup			
instructions, on row (ii) [Do no	ot list any individuals that	are not listed on Form 9	90, Part VII	organization on row (i) an Part VII, Section A, line :	_		t ındıvıdual
(A) Name and Title	•		of W-2 and/or 1099-MIS (ii) Bonus & incentive compensation		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(1)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1 JOHN MCCABE EXECUTIVE VICE PRESIDENT	(i)	499,379	0	18,000	0	1,923	519,302	0
EXECUTIVE VICE TRESIDENT	(ii)	0	0	0	0	0	0	0
2 MICHAEL AIONA CHIEF OF STAFF	(i)	674,971	0	17,500	428,516	5,865	1,126,852	0
CHEF OF STAFF	(ii)	0	0	0	0	0	0	0
3 JEFFREY ACKMAN ORTHOPEDIC SURGEON,	(i)	513,665	0	17,500	1,354,893	13,768	1,899,826	0
PROFESSOR	(ii)	0	0	0	0	0	0	0
4 DAVID GREENHALGH CHIEF OF STAFF, BURNS	(i)	445,317	0	16,500	1,207,787	0	1,669,604	0
	(ii)	0	0	0	0	0	0	0
5 SALMAN MASUD ANESTHESIOLOGIST	(i)	413,894	0	16,500	508,594	6,218	945,206	0
ANESTRESIOLOGIST	(ii)	0	0	0	0	0	0	0
6 DOUGLAS BARNES CHIEF OF SURGERY	(i)	649,790	0	0	190,202	6,335	846,327	0
CHIEF OF SURGERT	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2017	Page 3				
Part III Supplemental Information					
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Explanation				
	FIRST CLASS TRAVEL IS AVAILABLE ONLY TO BOARD MEMBERS AND EXECUTIVE STAFF AND ONLY IF THE FLIGHT IS LONGER THAN TWO AND A HALF HOURS A COMPANION ONLY QUALIFIES FOR TRAVEL IF HE OR SHE IS A COMPANION OF A BOARD MEMBER AND IS ACTIVIELY PARTICIPATING IN SHRINE BUSINESS DURING THE TRIP FOR SOME KEY EMPLOYEES, IF RELOCATION IS REQUIRED, A TEMPORARY HOUSING ALLOWANCE MAY BE PROVIDED AS A MEANS TO RECRUIT TOP INDIVIDUALS				
PART I, LINE 4B	EMPLOYEES PARTICIPATING IN SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS (SERP) JEFFREY ACKMAN \$1,354,893 DAVID GREENHALGH \$1,207,787 MICHAEL				

Schedule 1 (Form 990) 2017

AIONA \$428,516 SALMAN MASUD \$508,594 DOUGLAS BARNES \$190,201

Schodula 1 (Form 000) 2017

efil	e GRAPHIC pr	int - DO NOT PR	OCESS	As Filed Data -		DLN:	9349320	4002	2178
	EDULE M			loncash Contri	hutione		OMB No 1	.545-0	047
(For	m 990)		1	ioncasii contin	butions		20	1 /	7
	►Complete if the			anizations answered "Yes" on Form 990, Part IV, lines 29 or 30.					/
		► Attach to Form	990.						
Depar	tment of the Treasury	▶Information abo	ut Schedu	le M (Form 990) and its i	nstructions is at <u>www.ir</u> .	s.gov/form990	Open to		
	al Revenue Service					Employer identi	Inspe		
	e of the organizat NERS HOSPITALS FO					Employer Identi	rication n	umbe	Г
						36-2193608			
Pa	rt I Types	of Property	1			1			
			(a) Check if	(b) Number of contributions or	(c) Noncash contribution	Mathad	(d) of determi		
			applicable		amounts reported on	noncash cor			ts
			' '		Form 990, Part VIII, line				
	Art—Works of art	•			1g	+			
2	Art—Historical tr					1			
3	Art—Fractional in								
4	Books and public								
5	Clothing and hou								
	goods								
	Cars and other v					1			
7	Boats and planes								
	Intellectual prope			473	45 770 00	STOCK OLIOTE			
	Securities—Public Securities—Close		X	472	15,//9,03	STOCK QUOTE			
	Securities—Close Securities—Partr					+			
	or trust interest								
12	Securities—Misce	ellaneous							
13	Qualified conserv								
	contribution—Hi structures .								
14	Qualified conserv								
	contribution—Of								
15	Real estate—Res	idential .							
16	Real estate—Cor								
17	Real estate—Oth								
18	Collectibles .								
19 20	Food inventory Drugs and medic								
21	Taxidermy .	.ai supplies .							
	Historical artifact	 ts							
	Scientific specim								
24	Archeological art								
25	Other ▶ (
	Other ▶ (
	Other ▶ (
	Other ▶ (
29		,	_	ation during the tax year for		29			0
	for which the org	janization completed	1 FOITH 6263	3, Part IV, Donee Acknowled	gement			V	
302	During the year	did the organization	n receive h	y contribution any property r	enorted in Part I lines 1 th	arough 28 that it		Yes	No
Jua				e of the initial contribution, a			pt		
	purposes for the	e entire holding perio	od?				30a		No
h	If "Yes " describ	e the arrangement i	n Part II				30a		INO
	•	_							<u> </u>
31	· · · · · · · · · · · · · · ·	-		olicy that requires the reviev	•		31	Yes	\vdash
32a		zation hire or use th		or related organizations to so	olicit, process, or sell nonce	ish	32a		\ \
L	If "Yes," describ		• •				528		l No
	•		amount in	column (c) for a type of pro	nerty for which column (a)	is checked			
,,	describe in Part	•	amount III	columnity (c) for a type of pro-	percy for wither column (a)	is checked,			
For D		on Act Notice, see the	Instruction	es for Form 990	Cat No. 512271	Schadi	ıle M (Form	000)	(2017)

Schedule M (Fo	rm 990) (2017)	Page 2
Part II	Supplemental Info	rmation.
	Provide the informat	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
	I, column (b), the nu	imber of contributions, the number of items received, or a combination of both. Also complete
	this part for any add	itional information.
Return Reference		Explanation
		Schedule M (Form 990) (2017)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -				DLN	: 93493204002178			
SCHEDUL	E O Suppleme	nental Information to Form 990 or 990-EZ			OMB No 1545-0047			
(Form 990 or EZ)	990- Complete to Form 99	Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at						
Department of the T	reasurv	out Schedule O (Form www.irs.go	Open to Public Inspection					
Internal Revenue Comes Name of the organization SHRINERS HOSPITALS FOR CHILDREN				Employer iden 36-2193608	tification number			
990 Schedule	e O, Supplemental Informa	tion						
Return Reference		Explanation						
FORM 990, PART VI, SECTION A, LINE 6	THE ORGANIZATION IS ORGANIZED AS A NONPROFIT CORPORATION WITH MEMBERS MEMBERS HAVE THE RI BHT TO ELECT PERSONS BELONGING TO THE GOVERNING BODY, AND TO APPROVE SIGNIFICANT DECISIONS OF THE GOVERNING BODY COMPENSATION IS NOT PROVIDED FOR BEING A MEMBER							

Return Explanation
Reference

FORM 990, THE ORGANIZATION HAS APPROXIMATELY 1,400 MEMBERS WHOM ARE APPOINTED FROM THE TOTAL MEMBERS PART VI, HIP OF SHRINERS INTERNATIONAL (A RELATED ORGANIZATION) MEMBERS MAY ELECT PERSONS ON THE OSECTION A, RGANIZATION'S GOVERNING BODY, AND MAY APPROVE SIGNIFICANT DECISIONS OF THE ORGANIZATION LINE 7A

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	UNDER THE BYLAWS OF THE ORGANIZATION, SIGNIFICANT DECISIONS OF THE GOVERNING BODY REQUIRE APPROVAL BY THE ORGANIZATION'S 1,400 MEMBERS (SUCH AS CHANGES TO THE BYLAWS, OR SIGNIFICAN T RESTRUCTURING OR EXTRAORDINARY EVENTS) THE ORGANIZATION'S MEMBERS ALSO MAY ELECT PERSON S TO SERVE ON THE ORGANIZATION'S GOVERNING BODY THE ORGANIZATION'S MEMBERS DO NOT HAVE CO NTROL OVER THE GENERAL OPERATIONS OR FINANCIAL MATTERS OF THE ORGANIZATION ELECTIONS ARE HELD ANNUALLY BY THE MEMBERS AT VARYING LOCATIONS IN THE U.S. VOTING IS DECIDED WITH SIMPL E MAJORITY, WHERE EACH MEMBER'S VOTE IS EQUAL WEIGHTED ELECTED PERSONS SERVE A THREE-YEAR TERM ON THE BOARD OF TRUSTEES, A ONE-YEAR TERM ON THE BOARD OF DIRECTORS, A ONE-YEAR TERM FOR THE ORGANIZATION'S PRESIDENT, AND A ONE-YEAR TERM FOR THE ORGANIZATION'S TREASURER THE ORGANIZATION'S OFFICERS ARE NOT ELECTED, AND INSTEAD ARE HIRED BY COMMITTEE

Return Explanation

FORM 990,	A COMPLETE COPY OF FORM 990 IS REVIEWED BY THE AUDIT AND FINANCE COMMITTEE SUBSEQUENTLY,
PART VI,	A COMPLETE COPY OF FORM 990 IS PROVIDED TO THE FULL BOARD MANAGEMENT REVIEWS THE FORM WIT
SECTION B,	H THE BOARD PRIOR TO FILING
LINE 11B	

Return Explanation
Reference

FORM 990,	THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL MEMBERS ARE REQUIRED TO
PART VI,	DISCLOSE ANY CONFLICTING INTERESTS OR STATE "NONE" ON THE ANNUAL CONFLICT OF INTEREST FOR
SECTION B,	M POTENTIAL CONFLICTS ARE DETERMINED BY THE BOARD OF DIRECTORS THE PERSON(S) HAVING A PO
LINE 12C	TENTIAL CONFLICT OF INTEREST ARE PROHIBITED FROM PARTICIPATING IN DELIBERATIONS/DECISIONS
	IN THE TRANSACTION

Return Explanation
Reference

FORM 990,	A SALARY AND PERSONNEL COMMITTEE IS INVOLVED WITH ALL COMPENSATION AND APPROVES WAGES FOR
PART VI,	MANAGEMENT AND COMPARES THESE SALARIES TO VARIOUS MARKET INDICATORS
SECTION B,	
LINE 15	

Return Explanation
Reference

LINE 19

FORM 990, THE ORGANIZATION'S GOVERNING DOCUMENTS (INCLUDING ITS CONFLICT OF INTEREST POLICY AND FINA PART VI, NCIAL STATEMENTS) ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE AND TO THE PUBLIC UPON WRITT SECTION C, EN REQUEST

Return Explanation

FORM 990,	PUBLIC RELATIONS & OTHER PROGRAM SERVICE EXPENSES 14,540,957 MANAGEMENT AND GENERAL EXPE
PART IX,	NSES 9,262,947 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 23,803,904 MEDICAL SERVICES PROGR
LINE 11G	AM SERVICE EXPENSES 75,170,804 MANAGEMENT AND GENERAL EXPENSES 3,105,500 FUNDRAISING EXP
	ENSES 7,454,858 TOTAL EXPENSES 85,731,162 AGENCY PERSONNEL SERVICES PROGRAM SERVICE EXP
	ENSES 2,203,712 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES
	2,203,712

Return Explanation Reference

FORM 990. CHANGE IN PENSION FUNDING OBLIGATION -11.902.890 CHANGE IN PATIENT TRANSPORTATION FUNDS H PART XI. ELD BY SHRINE TEMPLES 4,013,311 CHANGE IN CHARITABLE GIFT ANNUITY -3,714,268 OTHER CHANG

LINE 9 ES IN FUND BALANCE -455.852 INTERCOMPANY EQUITY 118.491.650

Return Reference	Explanation
FORM 990, PART XI, LINE 2C, AUDIT COMMITTEE OVERSIGHT PROCESS	THE ORGANIZATION HAS AN AUDIT AND FINANCE COMMITTEE RESPONSIBLE FOR OVERSIGHT OF THE FINAN CIAL STATEMENT AUDIT AND SELECTION OF THE INDEPENDENT ACCOUNTANT THE COMMITTEE MEETS THRE E TIMES A YEAR AND COORDINATES THE AUDIT WITH THE INDEPENDENT AUDITORS ANY FINANCIAL CONC ERN ENCOUNTERED IN THE SYSTEM IS ROUTED TO THIS COMMITTEE FOR REVIEW ALL MEMBERS OF THE COMMITTEE HOLD A CPA LICENSE THIS PROCESS HAS NOT CHANGED FROM PRIOR YEARS

efile GRAPHIC print - DO NOT PROCESS As Filed Data - SCHEDULE R

Name, address, and EIN (if applicable) of disregarded entity

(Form 990)

Department of the Treasury

Name of the organization SHRINERS HOSPITALS FOR CHILDREN

Internal Revenue Service

Part I

Related Organizations and Unrelated Partnerships

Complete if the agreeization arranged live if any cooperative in a 22 24 25h

(b)

Primary activity

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

(c)

Legal domicile (state

or foreign country)

(d)

Total income

OMB No 1545-0047

DLN: 93493204002178

Open to Public Inspection

(f)

Direct controlling

entity

Employer identification number

36-2193608

(e)

End-of-year assets

(1) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - NORTHWEST LLC 3101 SW SAM JACKSON PARK RD PORTLAND, OR 972393009 45-3940402	ORTHOPEDICS & PROSTHETICS	DE	1,934,210	2,021,109	SHRINERS HOSPITALS FOR CHILDREN		
(2) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - WEST LLC 2425 STOCKTON BLVD SACRAMENTO, CA 958172215 27-2210763	ORTHOPEDICS & PROSTHETICS	DE	1,815,884	922,104	SHRINERS HOSPITALS FOR CHILDREN		
(3) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - MIDWEST LLC 2025 E RIVER PKWY MINNEAPOLIS, MN 554143604 36-4790476	ORTHOPEDICS & PROSTHETICS	DE	1,160,861	702,269	SHRINERS HOSPITALS FOR CHILDREN		
(4) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - NORTHEAST LLC 3551 N BROAD ST PHILADELPHIA, PA 191404160 61-1700888	ORTHOPEDICS & PROSTHETICS	DE	921,295	738,556	SHRINERS HOSPITALS FOR CHILDREN		
(5) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - SOUTHEAST LLC 12502 USF PINE DR STE 100 TAMPA, FL 336129411 45-2723185	ORTHOPEDICS & PROSTHETICS	DE	2,146,649	1,242,102	SHRINERS HOSPITALS FOR CHILDREN		
(6) PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - HONOLULU LLC 1310 PUNAHOU ST HONOLULU, HI 968261099 38-4018709	ORTHOPEDICS & PROSTHETICS	DE	43,733	73,866	SHRINERS HOSPITALS FOR CHILDREN		
Part II Identification of Related Tax-Exempt Organizations	Complete if the orga	nızatıon answered	"Yes" on Form 990,	Part IV, line 34 b	ecause it had one or i	more	
related tax-exempt organizations during the tax year. See Additional Data Table							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	
						Yes	No
For Paperwork Reduction Act Notice, see the Instructions for Form 990).	Cat No 5013	5Y		Schedule R (Form	990) 2	017

		1	1										
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant Income(related unrelated, excluded from tax under sections 512- 514)	Share of total income	(g) Share of end-of-year assets	(H Disprop alloca		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	al or liging	(k) Percenta ownersh
					314)			Yes	No		Yes	No	
Identification of Related Organization because it had one or more related organizations.						zation ansv	vered "Yes	" on Fo	orm 99	90, Part IV,	line	34	
(a)	(b)		(c)	st during ti	(d)	(e)	(f)	1	(g)	(H	1)		(1)
Name, address, and EIN of related organization	Primary activity	l do (state	Legal omicile or foreign ountry)		controlling Type entity (C c	e of entity orp, S corp, or trust)	Share of total income		of end- year assets	of- Percel owne	ntage	(13	ction 5: 3) contr entity
			und y)									Y	'es
													+
										_			_
												_	-+

o Sharing of paid employees with related organization(s)

(a)

Name of related organization

Reimbursement paid to related organization(s) for expenses . . .

Reimbursement paid by related organization(s) for expenses . . .

r Other transfer of cash or property to related organization(s).

See Additional Data Table

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c		No
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e	Yes	
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No

Page 3

Yes

Yes

No

No

1q Yes

1r

1s

Schedule R (Form 990) 2017

(d)

Method of determining amount involved

_	only grants, or capital continuation from related organization (c)	1 1	- 1	
d	Loans or loan guarantees to or for related organization(s)	1d	Yes	
е	Loans or loan guarantees by related organization(s)	1e	Yes	
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1g		No
h	Purchase of assets from related organization(s)	1h		No
	Evaluation of accepts with related arganization(s)	11		No

d	Loans or loan guarantees to or for related organization(s)	ld	Yes	
е	Loans or loan guarantees by related organization(s)	1e	Yes	
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
l n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).	1n		No

(b)

Transaction

type (a-s)

(c)

Amount involved

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

- See manaced organization See manaced on a regarding exclusion													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) e all partners section 501(c)(3) ganizations?	(f) Share of total Income	Share of end-of-year assets		(h) Disproprtionate allocations?		(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
										Schedul	e R (Forn	1 99	0) 2017

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017

Additional Data

3101 SW SAM JACKSON PARK RD

PORTLAND, OR 972393009

SACRAMENTO, CA 958172215

MINNEAPOLIS, MN 554143604

PHILADELPHIA, PA 191404160

12502 USF PINE DR STE 100

HONOLULU, HI 968261099

TAMPA, FL 336129411 45-2723185

1310 PUNAHOU ST

38-4018709

2425 STOCKTON BLVD

2025 E RIVER PKWY

3551 N BROAD ST

45-3940402

27-2210763

36-4790476

61-1700888

Software Version: **EIN:** 36-2193608

Software ID:

Name: SHRINERS HOSPITALS FOR CHILDREN

(b)

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Form 990, Schedule R, Part I - Identification of Disregarded Entities

(a)

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - WEST LLC

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - MIDWEST LLC

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - NORTHEAST LLC

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - SOUTHEAST LLC

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - HONOLULU LLC

Name, address, and EIN (if applicable) of disregarded entity Primary Activity

PEDIATRIC ORTHOTIC AND PROSTHETIC SERVICES - NORTHWEST LLC ORTHOPEDICS &

DE

DE

DE

DE

(c)

Legal Domicile

(State

or Foreign Country)

(d)

Total income

1.934.210

1,815,884

1,160,861

921,295

2.146.649

43,733

(e)

End-of-year assets

(f)

Direct Controlling

Entity

2,021,109 SHRINERS HOSPITALS FOR

922.104 SHRINERS HOSPITALS FOR

702,269 SHRINERS HOSPITALS FOR

738,556 SHRINERS HOSPITALS FOR CHILDREN

1.242.102 SHRINERS HOSPITALS FOR

73,866 SHRINERS HOSPITALS FOR

CHILDREN

CHILDREN

CHILDREN

CHILDREN

CHILDREN

DF DE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (b) (c) (d) (e) (f) (q) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code section Direct controlling Section 512 Public charity (state status entity (b)(13)or foreign (if section 501(c) controlled country) (3)) entity? Yes No HOSPITAL SYSTEM MΑ 501(C)(3) LINE 3 SHRINERS HOSPITALS Yes FOR CHILDREN POST OFFICE BOX 31356 TAMPA, FL 336313356 04-2121377 FOUNDED SHRINERS IΑ 501(C)(10) N/A No HOSPITALS FOR POST OFFICE BOX 31356 CHILDREN TAMPA, FL 336313356 36-2158164 DC DISASTER RELIEF 501(C)(3) LINE 7 SHRINERS HOSPITALS Yes FOR CHILDREN 2900 ROCKY POINT DRIVE TAMPA, FL 33607 26-3733381 LINE 3 HOSPITAL SYSTEM CA 501(C)(3) SHRINERS HOSPITALS Yes EQUIVALENT FOR CHILDREN 1529 CEDAR AVE MONTREAL, QUEBEC H36 1A6 CA HOSPITAL SYSTEM CA 501(C)(3) LINE 3 SHRINERS HOSPITALS Yes EQUIVALENT FOR CHILDREN 1529 CEDAR AVE MONTREAL, QUEBEC H36 1A6 CA 501(C)(3) HOSPITAL SYSTEM MX LINE 3 SHRINERS HOSPITALS Yes EQUIVALENT FOR CHILDREN MX AV DEL IMAN NO 257 MEXICO CITY 04600 MX EDUCATION AND LINE 7 SHRINERS ΤX 501(C)(3) No LEADERSHIP TRAINING INTERNATIONAL POST OFFICE BOX 25251 TAMPA, FL 33622 81-3788196 HOSPITAL SYSTEM 501(C)(3) LINE 3 SHRINERS HOSPITALS MX Yes EQUIVALENT FOR CHILDREN BOSOUE DE DURAZNOS NO 61 PISO 4 BOSQUE DE LAS LOMAS, MEXICO CITY 11700

(b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) THE SHRINERS' HOSPITAL FOR CHILDREN В 19,518,208 CASH THE SHRINERS' HOSPITAL FOR CHILDREN 0 AMOUNT UNDETERMINABLE SHRINERS HOSPITALS FOR CHILDREN CAN 6.016.696 CASH SHRINERS HOSPITALS FOR CHILDREN MEX 18.926.044 CASH CASH THE SHRINERS' HOSPITAL FOR CHILDREN 3,659,431 SHRINERS HOSPITALS FOR CHILDREN CAN D 87,649,052 CASH SHRINERS HOSPITALS FOR CHILDREN MEX D 1.381.466 CASH

10,079,231

D

CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations

SHRINERS HOSPITALS FOR CHILDREN AMBULATORY CLINIC AT HIC AC