DLN: 93493318129688

2017

### OMB No 1545-0047

Form **990** 

Department of the Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public
 ▶ Information about Form 990 and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

Open to Public

mema	ii Keve	inue service						Inspection
A F	or th	e 2017 ca		ning 01-01-2017 , and ending 12-	31-2017	•		
_		ipplicable	C Name of organization National Association of Realtors			D Employe	er identifi	cation number
	dress me ch	change				36-1520	690	
	tıal re	-	Doing business as					
		n/terminated				E Telephone	e number	_
		d return on pending	Number and street (or P O box if ma 430 N Michigan Ave	Il is not delivered to street address) Room/s	suite	(312) 32		
ш лр	piicati	on pending	City or town, state or province, count	rv. and ZIP or foreign postal code		(312) 32	29-0200	
			Chicago, IL 60611	.,, <u></u>		<b>G</b> Gross red	eipts \$ 31	.6.466.948
			F Name and address of principal	officer	H(a) Is this	a group ret		
			Bob Goldberg CEO		1	dinates?	dili ioi	□ <sub>Yes</sub> ☑ <sub>No</sub>
			430 N Michigan Ave Chicago, IL 60611		H(b) Are a	subordinate	es	☐ Yes ☐No
<b>I</b> Ta:	x-exer	mpt status		insert no )	Includ		st (see	instructions)
J W	ebsit	te:▶ www	w realtor org	1317(4)(1) 61 2 327	H(c) Group			•
<b>K</b> Forr	n of o	rganızatıon	☑ Corporation ☐ Trust ☐ Associ	lation ☐ Other ►	L Year of forma	ation 1908	<b>M</b> State	of legal domicile IL
Pa		Sumi	<b>mary</b> cribe the organization's mission or	most significant activities				
				(NAR) provides a facility for profession	nal development	& exchange	of infori	mation among its
Çe	!	members a	and the public in order to preserve	rights related to real property				
E	:							
le)	-							
Activities & Governance				ontinued its operations or disposed of				
<u>~</u> خ	1		-	p body (Part VI, line 1a)			3	902
Se S	1		·	the governing body (Part VI, line 1b)		•	4	895
Ĭ	1		. ,	endar year 2017 (Part V, line 2a) .		•	5	355
Act	1		•	essary)			6	2,100
	1			VIII, column (C), line 12		•	7a	7,294,110
	b	Net unrel	ated business taxable income from	Form 990-T, line 34		•	7b	4,014,072
					Pri	or Year		Current Year
<u>3</u> :	1		ions and grants (Part VIII, line 1h)				0	0
Ravenue	1	-	service revenue (Part VIII, line 2g)			207,240,8		228,579,383
Ę	1		nt income (Part VIII, column (A), l	3,632,8		6,805,936		
	1		renue (Part VIII, column (A), lines	·		12,672,7		6,776,420
	_			t equal Part VIII, column (A), line 12)		223,546,3	_	242,161,739
	1		nd similar amounts paid (Part IX, co			551,5	_	985,000
	1	•	paid to or for members (Part IX, co			56,251,7	0	50.646.736
Expenses	1			nefits (Part IX, column (A), lines 5–10)			59,646,726	
£	l .		nal fundraising fees (Part IX, colun	, ,,			0	0
滋	1		aising expenses (Part IX, column (D), lir penses (Part IX, column (A), lines 1	· -		172.060.6	00	176 275 005
	1		, , , , , , , , , , , , , , , , , , , ,	•		173,860,6	_	176,275,085
	1	•	enses Add lines 13–17 (must equalless expenses Subtract line 18 fro	• • • • • • • • • • • • • • • • • • • •		230,663,8 -7,117,4		236,906,811 5,254,928
ي	19	Revenue	less expenses Subtract line 10 110		Beginning	of Current Ye	_	End of Year
Net Assets or Fund Balances								
Bake	20	Total asse	ets (Part X, line 16)			304,900,8	22	318,060,454
₹ 2	21	Total liabi	ılıtıes (Part X, lıne 26)			142,715,5	62	155,260,860
zű	22	Net asset	s or fund balances Subtract line 2	1 from line 20		162,185,2	60	162,799,594
Pa			ature Block			l - <b>k</b> -k		H
				ned this return, including accompanyin Declaration of preparer (other than of				
any k			<u> </u>					
		*****	•		201	8-11-14		
Sign		Signatu	ure of officer		Dat			
Here		IOHN P	PIERPOINT CFO					
			r print name and title					_
			rint/Type preparer's name	Preparer's signature	Date		TIN	
Paid	d	[N	ıcole Bencı <b>k</b>	Nicole Bencik		ck 🔲 ıf   p -employed	00756915	
Pre		רו ⊢	ırm's name ► CROWE LLP			n's EIN ▶ 35-0	0921680	
Use	•	1 5.	ırm's address ► 225 West Wacker Drıve	Suite 2600	Pho	ne no (312)8	399-7000	
			Chicago, IL 606061224					
May t	he IR	RS discuss	this return with the preparer show	n above? (see instructions)			<b>✓</b> Y	es 🗌 No
For P	aper	work Red	duction Act Notice, see the sepa	rate instructions.	Cat No 1	1282Y		Form <b>990</b> (2017)

Form	990 (2017)				Page <b>2</b>
Par	t IIII Statemen	t of Program Service Ac	complishments		
	Check if Sch	edule O contains a response o	note to any line in this Part III		🗆
1		organization's mission	·		
		professional development, res transfer real property	earch & exchange of information	among its members and to the pu	ıblıc ın order to preserve
2	Did the organization	n undertake any significant pro	gram services during the year wh	nich were not listed on	
	the prior Form 990	or 990-EZ?			🗌 Yes 🗹 No
	If "Yes," describe th	ese new services on Schedule	0		
3	Did the organization	r cease conducting, or make si	gnificant changes in how it condu	icts, any program	
	services?	∐ Yes 🗹 No			
	If "Yes," describe th	ese changes on Schedule O			
4	Section $501(c)(3)$ a		required to report the amount o	largest program services, as meas f grants and allocations to others,	
4a	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
	See Additional Data	, (====================================		, (	,
4h	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
75	See Additional Data	, (Expenses ¢	morading grants of \$	, (nevende \$	,
4c	(Code	) (Expenses \$	ıncludıng grants of \$	) (Revenue \$	)
	See Additional Data				
4d	Other program serv	rices (Describe in Schedule O )			
	(Expenses \$	ıncludıng	grants of \$	) (Revenue \$	)
4e	Total program sei	rvice expenses >	0		
					Form <b>990</b> (2017)

Page 3

No

Nο

No

Nο

No

Nο

No

or X as applicable

Section 501(c)(3) organizations.

**Checklist of Required Schedules** Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete 

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space.

Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . . . . . . . . .

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

lines 1c and 8a? If "Yes," complete Schedule G, Part II

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

for public office? If "Yes," complete Schedule C, Part I 💆 . . . . . . . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

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11a

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11c

11d

11e

11f

12a

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14a

14b

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Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

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Yes

Yes

Nο Nο Nο Nο Νo Nο Nο Nο No

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35a

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Yes

Yes

Yes

Form 990 (2017)

Yes

Νo

Nο

Νo

No

Nο

Nο

Nο

Νo

Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27		No

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . .

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . . . . . .

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

instructions for applicable filing thresholds, conditions, and exceptions)

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . 💆

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 278			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
L		2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►NL , CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
		20		
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
L4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		1

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Par	<b>TVI</b> Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes
_	Check if Schedule O contains a response or note to any line in this Part VI	• •		✓
Se	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year 902		Yes	No_
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 895			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt			
	status with respect to such arrangements?	16b	Yes	
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  > JOHN PIERPOINT 430 N MICHIGAN AVE Chicago, IL 60611 (312) 329-8200			

orm 990 (2	017)										Page <b>7</b>	
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,	
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Π.			<u> </u>	
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees		
ear	e this table for all persons require											
of compensa	of the organization's <b>current</b> off tion Enter -0- in columns (D), (	E), and (F) if no	compe	nsatı	on v	vas į	paid			-		
	of the organization's <b>current</b> key		•									
vho received organization	organization's five <b>current</b> high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the		
of reportable	of the organization's <b>former</b> office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-					
List all o organization	of the organization's <b>former dire</b> , more than \$10,000 of reportab	ectors or trust le compensation	<b>ees</b> that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	<b>2</b>	
	in the following order individua d employees, and former such p		ectors,	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest		
🗌 Check tl	his box if neither the organizatio	n nor any relate	ed organ	nzatio	on co	omp	ensate	d ar	ny current officer, di	rector, or trustee		
	Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee  (A)  Name and Title  Average hours per week (list any hours for related  (B)  Average hours per week (list any hours for related  (C)  Position (do not check more than one box, unless person is both an officer and a director/trustee)  organization (W- 2/1099-MISC)  (W- 2/1099-MISC)											
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	,	MISC)	related organizations	
See Additiona	al Data Table											

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Page 8

THE STATE OF	3 Jet Section A. Officers, Birect	1013, 11 d3tccs	<del>2, 100 y</del> 1	<u>riiib</u>	1070	<u>,</u>	_ and	<u> </u>	icst compensated Employees				Continued			
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than o	one b	ox, i an of ctor/t	ot che unle: fficer trust	neck mess pers er and a tee)	rson a	Rep comp fro organiz	(D) portable pensation om the ization (W	٧-	(E) Reportable compensation from related organizations (	w-	Estima amount o compens from	ated of other sation the	
		for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensatemployee	Former	2/109	99-MISC)		2/1099-MISC	(1)	organizati relati organiza	ed	
			นอย่อ	l Trustee		, ee	mpensated									
See	Addıtıonal Data Table				F	F	<del></del>	T	-		$\exists$					
											$\exists$					
				_	_	$\vdash$	<del> </del>	+	-		$\dashv$					
					<u> </u>	<u> </u>		#			$\dashv$					
			<del>                                     </del>	_	$\vdash$	$\vdash$	$\vdash$	+	-		$\dashv$					
<u> </u>				$\perp$	$\vdash$	$\vdash$	$\vdash$	$\perp$			$\dashv$					
с 1	Total from continuation sheets to Pa		on A .				<b> </b>	<u>Ш</u>								
d <sub>]</sub>	Total (add lines 1b and 1c)  Total number of individuals (including of reportable compensation from the o	g but not limited	to thos				re) who	 o rec		9,115,955 ore than s	<u></u> \$10	00,000	0		487,021	
3	Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule J</i>	,			,		, ,		_		:ed :	employee on	3	<b>Yes</b> Yes	No	
4	For any individual listed on line 1a, is organization and related organization individual											the	4			
5	Did any person listed on line 1a receiv services rendered to the organization									ation or in	ndıv •	vidual for	5		No	
Se 1	ection B. Independent Contract Complete this table for your five high from the organization Report comper	nest compensate	ed indep	ender r year	nt co	ontra	actors with c	that or wi	received	d more th	nan tion	\$100,000 of co	mper	nsation		
	Name	(A) and business addre								T		(B) Iption of services		(C Compen		
	AS MEDIA GROUP  GRAND AVE	mu business uda, e	253									& COMMUNICATIO	NS		,565,076	
ZIPLO	AGO, IL 60611 OGIX									SOFTWAR	RE P	PROVIDER		12	,563,505	
FRASI	0 15 MILE ROAD IER, MI 48026 DLD WORLDWIDE LLC											RKETING AND		6	,966,098	
	HUDSON STREET YORK, NY 10013									BRANDIN	lG					
PROJE 5803	ECTION PRESENTATION TECHNOLOGY ROLLING ROAD									VIDEO PR	ROD	UCTION & SERVIC	ES	2	,320,934	
	NGFIELD, VA 22152															
	ALT MEDIA GROUP  POWERLINE RD E532			_	_	_		_		MARKETI	NG	CONSULTANTS	_	1,	,888,692	
	PANO BEACH, FL 33069 Total number of independent contractor	rs (including bu	t not lim	outed	to th		listed	abo	ve) who	received		re than \$100 00	00 of	:		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 84

		(2017)											Page <b>9</b>
Part	VI					مان مان	Dawt \/III	•					. 🗹
		Check If Scheaul	ie O contains a	respo	onse or note to any	(/	A) evenue	Rela ex fui	(B) ated or cempt nction	bı	(C) nrelated usiness evenue	excl tax un	(D) evenue uded from der sections
	1	a Federated campaig	ns	1a				re	venue			5	12-514
nts nts		<b>b</b> Membership dues	Ļ	1b	_								
ira 10u		c Fundraising events	Ļ	1c									
S. C An		d Related organizatio	Ļ-	1d									
Giff Ila		e Government grants (co	Ļ	1e									
S. II		f All other contributions,	Ļ										
tio er S		and similar amounts n above		1f									
혈		g Noncash contribution	ons included										
Contributions, Gifts, Grants and Other Similar Amounts		ın lınes 1a-1f \$		_									
<u>ة</u> ك	יַ	h <b>Total.</b> Add lines 1a-1	lf	•	<u> </u>		0						
Нe					Business	-							
١٠٠٨	_	MEMBER DUES				900099	· · · · · · · · · · · · · · · · · · ·	22,828	201,62				
or E		CONVENTIONS	DIDTIONS			900099 541800	· · · · · · · · · · · · · · · · · · ·	99,877 64,669	10,99	9,877	6,264,6	569	
r M C		ADVERTISING & SUBSC GOVERNMENT AFFAIRS	RIPTIONS			900099		27,921	4,42	7,921	0,201,	-	
S		PUBLICATIONS & SERV	MATERIALS			900099	5	36,467	530	5,467			
ran	f	All other program se	rvice revenue				4,7	27,621	4,72	7,621		0	0
Program Service Revenue		Total.Add lines 2a-2i			228,5	79,383							
_		Investment income (iii		nds i	nterest and other	1		Τ					
	:	sımılar amounts) .			<b>&gt;</b>		4,588,126	5					4,588,126
		Income from investme				<u> </u>	3,742,661	1					3,742,661
	9	Royalties	(ı) Real	•	(II) Personal	<u> </u> 	3,742,003						3,742,001
	6a	Gross rents	(i) iteal		(ii) i ci soriai								
				3,244									
	t	<b>b</b> Less rental expenses	6,91	3,366									
	•	Rental income or (loss)	1,19	9,878	0								
		d Net rental income o	r (loss)			] ]	1,199,878	3					1,199,878
		- Het remar meetine o	(ı) Securiti		(II) Other								_,
	7 <i>a</i>	Gross amount from sales of assets other than inventory	69,59	5,686	13,967								
	ŀ	<b>b</b> Less cost or other basis and	67.36	1,658	30,185	-							
		sales expenses		4,028	-16,218								
		C Gain or (loss) d Net gain or (loss) .			-10,216	] ]	2,217,810						2,217,810
Other Revenue	8 <i>a</i>	Gross income from from from from including \$ contributions reporte See Part IV, line 18	undraising ever o ed on line 1c)	nts f a									
۳ R		b Less direct expense c Net income or (loss)		<b>b</b> ∣ ng ev	ents	J							
Othe		Gross income from g See Part IV, line 19	jaming activitie	-									
		Less direct expense		ь									
		c Net income or (loss)		ctıvıt	les <b>&gt;</b>	1		1					
		aGross sales of invent returns and allowand	ces	a									
		Less cost of goods s		b									
	•	Net income or (loss) Miscellaneous		nvent	Business Code								
	11	La INCOME FROM CON		TIES	900003		434,025	5			434,025		
	i	INCOME FROM CON- - ROYALTIES	TROLLED ENTI	TIES	900003		561,399	)			561,399		
	•	INCOME FROM LEGA	AL SETTLEMENT		900099		150,000		150,000				
		d All other revenue .					688,457	7	654,440		34,017		0
	•	e <b>Total.</b> Add lines 11a	-11d		•		1,833,881	L					
	12	<b>2 Total revenue.</b> See	Instructions				242,161,739	9	223,119,154		7,294,110		11,748,475
						_							000 (2017)

Form	990 (2017)				Page <b>10</b>
	t IX Statement of Functional Expenses				
Sectio	on 501(c)(3) and 501(c)(4) organizations must complete all col				
	Check if Schedule O contains a response or note to any l	line in this Part IX			🗹
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	<b>(C)</b> Management and general expenses	(D) Fundraisingexpenses
	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	985,000			
	Grants and other assistance to domestic individuals See Part IV, line 22				
g	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
<b>4</b> F	Benefits paid to or for members				
	Compensation of current officers, directors, trustees, and key employees	6,737,189			
d	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 (	Other salaries and wages	38,994,389			_
	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	3,140,412			
9 (	Other employee benefits	8,012,796			
<b>10</b> F	Payroll taxes	2,761,940			
<b>11</b> F	Fees for services (non-employees)				
a١	Management				
bι	Legal	1,183,480			
c/	Accounting	339,410			
<b>d</b> l	Lobbying				
e F	Professional fundraising services See Part IV, line 17				
f I	Investment management fees	293,197			
	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	46,896,364	0	0	0
12 /	Advertising and promotion	36,609,909			
13 (	Office expenses	11,182,246			
<b>14</b> I	Information technology	9,328,495			
<b>15</b> F	Royalties				
16 (	Occupancy	364,202			
17 7	Travel	10,159,566			
	Payments of travel or entertainment expenses for any federal, state, or local public officials .				
19 (	Conferences, conventions, and meetings	11,745,196			_
<b>20</b> ]	Interest	136,235			_
4	<u> </u>				

3,091,710

2,233,023

19,453,390

3,520,496

2,728,734

12,562,555

4,446,877

236,906,811

0

0

0

0

0

Form 990 (2017)

21 Payments to affiliates . .

expenses on Schedule O )

a PUBLIC POLICY EXPENSES

c MAINTENANCE AND REPAIRS

e All other expenses

d REALTOR MEMBER SUBSCRIPTIONS

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

23 Insurance . . .

**b** TAXES

22 Depreciation, depletion, and amortization .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

5,162,871

57,903,452

79.507.910

5.226.721

72.678.625

10.798.648

8.029,442

318.060.454

66.023,779

77,627,170

0

8.750.000

2.859.911

155,260,860

162,799,594

162,799,594

318.060.454

Form **990** (2017)

(B)

End of year

Page **11** 

# Check if Schedule O contains a response or note to any line in this Part IX .

Inventories for sale or use .

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Unrestricted net assets

Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other

basis Complete Part VI of Schedule D

Intangible assets . . . . .

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

Tax-exempt bond liabilities . . . . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here 

and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

1	Cash–non-interest-bearing		1	
2	Savings and temporary cash investments	73,214,485	2	76,235,336
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net	3,017,130	4	2,517,449
5	Loans and other receivables from current and former officers, directors,			

(A)

Beginning of year

5

6

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9

10c

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23

24

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27

28

29

30

31

32

33

34

3.919.930

57,443,013

88.046.034

5.475.233

58 159 615

9.298.700

6.326.682

304,900,822

58,180,080

71,375,545

10.500.000

2.659.937

142,715,562

162.185.260

162,185,260

304,900,822

trustees, key employees, and highest compensated employees. Complete Part Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net .

10a

10b

157,647,365

99.743.913

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Page **12** 

-8,038,932

No

Nο

No

Form 990 (2017)

162,799,594

Yes

Yes

Yes

2a

2b

2c

3a

3b

7

9

10

2	Total expenses (must equal Part IX, column (A), line 25)	2	236,906,811
3	Revenue less expenses Subtract line 2 from line 1	3	5,254,928
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	162,185,260
5	Net unrealized gains (losses) on investments	5	3.398.338

3	Revenue less expenses Subtract line 2 from line 1	3	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Check if Schedule O contains a response or note to any line in this Part XII . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Form 990 (2017)

Investment expenses

Prior period adjustments

**Reconcilliation of Net Assets** 

Other changes in net assets or fund balances (explain in Schedule O) .

**Financial Statements and Reporting** 

**1** Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Part XI

Part XII

Schedule O

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

### Additional Data

**Software ID:** 17005876 Software Version: 2017v2.2

**EIN:** 36-1520690

Name: National Association of Realtors

REAL PROPERTY

Form 990 (2017) Form 990, Part III, Line 4a: WORKING FOR AMERICA'S PROPERTY OWNERS, THE NATIONAL ASSOCIATION PROVIDES A FACILITY FOR PROFESSIONAL DEVELOPMENT, RESEARCH AND EXCHANGE OF

INFORMATION AMONG ITS MEMBERS AND TO THE PUBLIC AND GOVERNMENT FOR THE PURPOSE OF PRESERVING THE FREE ENTERPRISE SYSTEM AND THE RIGHT TO OWN

## NAR PROMOTES HIGH STANDARDS OF CONDUCT IN THE TRANSACTION OF REAL ESTATE BUSINESS AND HELPS TO ENSURE THAT THE PUBLIC RECOGNIZES THAT REALTORS ADHERE TO A STRICT CODE OF ETHICS NAR'S CONSUMER ADVERTISING CAMPAIGN DELIVERED POWERFUL MESSAGES TO NATIONAL AUDIENCES THROUGH COMPREHENSIVE MEDIA PROMOTIONS ENDORSING THE BENEFITS OF USING A REALTOR AND COUNTERING NEGATIVE HOUSING MARKET MESSAGES. THE FOCUS OF THE

Form 990, Part III, Line 4b:

PROGRAM IS DESIGNED TO HELP REALTORS GENERATE AUTHENTIC OPTIMISM WITH CONSUMERS

PROGRAM IS TO HELP STATE AND LOCAL REALTOR ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS ABOUT THE OPPORTUNITIES IN A CHALL PROGRAM HOLDS AND ASSOCIATIONS TELL BLYERS AND SELLERS AND ASSOCIATIONS TELL BLYERS AND ASSOCIATIONS

#### Form 990, Part III, Line 4c: NAR PROVIDES A BROAD-BASED PERSPECTIVE ON THE VALUE OF REAL PROPERTY OWNERSHIP AND THE IMPACT ON FAMILIES, COMMUNITIES AND SOCIETY ACCORDINGLY, NAR CONTINUES TO SUPPORT PUBLIC POLICY ISSUES THAT ENHANCE HOUSING AFFORDABILITY AND THE AVAILABILITY FOR PEOPLE OF ALL BACKGROUNDS AND INCOME LEVELS TO OBTAIN HOME OWNERSHIP THE ASSOCIATION'S WEBSITES, REALTOR COM AND HOUSELOGIC COM. ARE COMPANION WEBSITES FOR CONSUMERS, WHICH FEATURE INFORMATION ABOUT THE VALUE OF PROPERTY OWNERSHIP, ALLOW CONSUMERS TO DO THEIR OWN RESEARCH, AND

HELP BUYERS AND SELLERS FIND REALTORS

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Officer

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employee

Institutional

Highest compensated employee

Former

2/1099-MISC)

7,207

232,918

221,606

148,819

205,155

150,072

5,278

0

(W- 2/1099-

MISC)

organization and

related

organizations

0

0

0

0

0

0

0

0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)	Individual trustee or director
CHRIS POLYCHRON	30 0	
Past President Twice-Removed		Х
- ast Freshaent Twice-Neinoved	0	
BILL E BROWN	30 0	
		Х
NAR President	0	
ELIZABETH JANE MENDENHALL	30 0	, and the second
		X
President - Elect	0 1	

and Independent Contractors

JOHN S SMABY

First Vice President

THOMAS F SALOMONE

REBECCA THOMSON

Immediate Past President

COLLEEN A BADAGLIACCO

Incoming Vice President

Vice President (Resigned)

First Vice President Elect

MABEL GUZMAN

VINCENT E MALTA

THOMAS A RILEY

NAR Treasurer

Director

χτος Τος	dual trustee
>	<
>	<

Х

Х

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30 0

30 0

30 0

0 5

05 15

5 0

5 0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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0 5

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0 5

0 5

0 5

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Institutional

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
KENNY PARCELL	1 5
Incoming Vice President	0
BETH PEERCE	5 0
Vice President (RESIGNED)	0
KEVIN M SEARS	5 0
Vice President	n

LORRAINE ABERCROMBIE

Director

Director

Director

Director

Director

Director

Director

KOKI ADASI

JESSE ACEVEDO

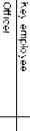
CHERYL ACKER

ROBERT C ADAMSON

KIMBERLY A ALLARD

YVETTE M ALLEN

and Independent Contractors





Former

2/1099-MISC)

24,258

21,081

0

(W- 2/1099-

MISC)

organization and

related

organizations

0

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation

and Independent Contractors

Director (RESIGNED)

RICARDO E ARCHILA SOMOZA

MARTHA L APPEL

CINDY G ARIOSA

WILLIAM J ARMSTRONG

Director

Director

Director

Director

	any hours	(	direct	or/ti	ruste	ee)		organization (W- organizations		from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
SCOTT ALLISON	0 5	.,								
Director	0	X						0	ď	0
MOANA L ANDERSEN	0 5	×						0		0
Director	0	^						0	0	0
CHRIS H ANDERSON	0 5	.,								
Director	0	X						0	0	0
PATRICIA C ANGLERO	0 5	Х						0	0	0

Director	0						
CHRIS H ANDERSON	0 5						
Director	0	X			0	0	
PATRICIA C ANGLERO	0 5						
Director	0	X			0	0	
FRANK W ANTHONY	0 5						
		X			0	0	

Director		X			0	0	
	0						
PATRICIA C ANGLERO	0.5						
		X			0	0	
Director	0						
FRANK W ANTHONY	0.5						
		X			0	0	
Director	0						
ENNIS ANTOINE	0.5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) organizations any hours organization (Wfrom the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	ally flours	١ ،	mecc	OI/LI	ust	ee,	Organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
LORRAINE A ARORA	0 5	х						0	0
Director	0	^						3	°
ADRIAN A ARRIAGA	0 5							0	
Director	0	X						U	0
MARIO A ARRIAGA	0 5							0	
Director	0	Х						0	0

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and Independent Contractors

RYAN ASAO

DONALD L ASHER

WILLIAM F ASHKER

CAROLYN AUGUR

PAULINE AUNGER

BRUCE H AYDT

Director (RESIGNED)

DOUGLAS C AZARIAN

Director

Director

Director

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	d	direct	or/tı	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
KIM WARD BACSO	0 5	×						0	0	0
Director	0	,,							Ţ.	,
AHMED BADAT	0 5	×						0	0	0
Director	0	^						0	0	0
ROBERT J BAILEY	0 5									
Director	0	X						0	0	0

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and Independent Contractors

DEBORAH A BAISDEN

Director

Director

Director

Director

Director

Director DAVID J BARBER

Director

JAN M BAKER

JOAN BALLANTYNE

CHRISTINA J BANASIAK

ANDREW G BARBAR

MICHAEL C BARBARO

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation director/trustee) organization (Wany hours organizations from the

Officer

employee

Institutional

Individual trustee or director

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Highest compensated employee

Former

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MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
MELANIE A BARKER	0 5
Director	0
JEFF BARNETT	0 5
Director	0
SHARON PATRICIA BARRON	0 5

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

MARY BAYAT

JOHN J BARRY

EDWARD M BARSKI

Director (RESIGNED)

KEVIN L BATDORF

TRAY E BATES

GAROLD D BAUER

ALLISON D BARTHOLOMEW

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation n the

and Independent Contractors

Director SANDY BEDNAR

Director

Director

Director

Director

JR BERGE

Director

NATHAN JAMES BELL

MALCOLM BENNETT

RICHARD R BERGDAHL

	any hours		direct		ee)	1	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRISTOPHER S BEADLING	0 5	x					0	0	0
Director	0	^					0	0	0
SCOTT A BEAUDRY	0 5	x					0	0	
Director	0	^						ا	0
MICHAEL H BECKER	0 5	х					0	0	0

SCOTT A BEAUDRY	0 5						
Director	0	X			0	0	
MICHAEL H BECKER	0 5				0	0	
Director	0	_ ^			U	0	
CAMI BECKLEY	0 5						
Director		×			U	U	

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MICHAEL H BECKER	0 5						0	0	0
Director	0	^					J		0
CAMI BECKLEY	0 5								
Director	0	Х					0	0	0
KATHLEEN R BECKMAN	0 5	V							
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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	٩	direct	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ALLYSON J BERNARD	0 5	х						0	0	0
Director	0	_ ^								
RUSSELL BERRY	0 5									
Director	0	X						0	0	0
MICHAEL A J BINDMAN	0 5	.,								

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

LARRY M BLACK

ANNIE D BLATZ

CHRISTOPHER BISHOP

THOMAS L BLANCHARD

WILLIAM G BOATMAN

SHADRICK BOGANY

BRADLEY J BOLAND

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation

and Independent Contractors

Director

Director

Director

CRAIG BORNER

Director

Director

Director

Director

Director

RUSSELL K BOOTH

STEPHEN BOOTH

MARIANNE BORNHOFT

DOROTHY BOTSOE

CARLTON J BOUJAI

KATHRYN C BOVARD

	any hours		direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BECKWITH BOLLE	0 5	×						0	0	0
Director	0	^							3	
CHARLES J BONFIGLIO	0 5	x						0	0	0
Director	0	_ ^								
EUGENIA K BONILLA	0 5	,,								

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and Independent Contractors

JENNIFER BRANCHINI

RYAN T BRASHEAR

PAUL E BREUNICH

MAREN L BRISSON

DANNY R BROCK

MIKE BRODIE

Director

Director

Director

Director

Director

Director

	any hours	1	direct			ee)	1	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	enplovee Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MONTIE R BOX	0 5	х						0	0	
Director	0	_ ^							Ĭ	
J RUSSELL BOYCE	0 5								_	
Director	0	X						0	0	
DARYL L BRAHAM	0 5	.,								

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J RUSSELL BOYCE					_	_	ĺ
Director	0	X			0	0	
DARYL L BRAHAM	0 5						
Director	0	X			0	U	
H GENE BRAKE	0 5						
Director		X			0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from related compensation from the from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/tı	ruste	ee)		organization (W-	organizations	ĺ
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
FRAN BROUDE	0 5	×						0	0	
Director	0	^								
SHEILA J BROWER	0 5								0	
Director	0	×						0	0	
DAWN M BROWN	0 5									
Director	n	X						0	0	

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and Independent Contractors

Director

Director KEVIN BROWN

Director

Director

Director

Director

Director

LEIGH T BROWN

STEVEN C BROWN

MICHAEL P BROWNELL

THEODORE A BRYANT

**ERIN BROWN** 

				_			
FRAN BROUDE	0 5	_				0	
Director	0	×			U	0	
SHEILA J BROWER	0 5						
Director	0	Х			U	U	
DAWN M BROWN	0 5						
Director	0	X			0	0	
DIANE BROWN	0 5						

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	'	direct	or/ti	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CINDI D BULLA	0.5	×						0	0	(	- ว
Director	0	^						J	0	,	_
WENDELL BULLARD	0 5	x						0	0	(	<u> </u>
Director	0	_ ^									,
JUDITH BUNDSCHUH	0 5	X						0	0	(	- -
Director (RESIGNED)	0							١			,

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and Independent Contractors

MICHELE BUNTING BUNTING ROSS

Director (RESIGNED)

MARY FRANCES BURLESON

KENYA I BURRELL-VANWORMER

ANDREW J BURKE

DAVID A BURNETT

SCOTT CABALLERO

ROBERT W CALDWELL

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a from related week (list from the compensation om the

and Independent Contractors

Director

Director

Director

Director

Director

Director

CHRISTINA A CARDONE

DOMINIC J CARDONE

NANCY C CARDONE

CYNTHIA A CARLEY

DAWN M CARPENTER

Director (RESIGNED) DOUGLAS CARPENTER

	any hours		direct			ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CINDY A CALLAIS	0 5	х						0	0	0
Director	0	,,						-	-	
PAT CALLAN	0 5	x								
Director	0	^								0
LINDA V CALLICUTT	0 5									
Director	0	X						0		0

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Director	0							
PAT CALLAN	0 5							
Director	0	Х				0	0	0
LINDA V CALLICUTT	0 5							
		X				0	0	0
Director	0							
SARA L CALO	0 5							
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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/ti	ruste	ee)		organization (W-	organizations	l
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
JANET S CARPENTER	0 5	х						0	0	
Director	0	^						0	0	
ALBERTO CARRILLO	0 5							0	0	
Director	0	X						0	0	
ADORNA O CARROLL	0 5									
Director	0	X						0	0	
MEG J CASPER	0 5									

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and Independent Contractors

Director

Director

Director

Director

Director

Director

STEPHEN R CASPER

JOHN L CASTELLI

OTTO CATRINA

Director (RESIGNED)

DEBRA J CHAMBERLAIN

CINDY S CHANDLER

LORI CHAPMAN

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation n the

and Independent Contractors

Director

Director

Director

KEN R CLARK

Director (RESIGNED)

QUINCY J CLAYTON

VICKI L CLEMAN

	any hours		direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CHRISTINE M CHASE	0 5								0	
Director	0	X						l o	U	C
SOCAR CHATMON-THOMAS	0 5	х						0	0	
Director	0	^						0	O	C
WILLIAM S CHEE	0 5	X							0	
Director	0	_ ^							U	C
DICHARD & CHITTAM	0.5									

SOCAR CHATMON-THOMAS	0.5	X			0	0	
Director	0	^			0	0	
WILLIAM S CHEE	0 5	x			0	0	
Director	0	^			0	0	
RICHARD S CHITTAM	0 5				_		
Director	0	X			0	0	

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Director	0	^			0	Ü	U	
RICHARD S CHITTAM	0 5	~			0	0	0	
Director	0	^			0	0	0	
MARK CHRISTOPHERSON	0 5	V				0		
Director	0	X			٥	U	U	

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Director	0	^			0	0	
MARK CHRISTOPHERSON	0 5	· ·			0	0	0
Director	0	^				0	
DALE A CHUMBLEY	0 5	Х			0	0	0

MARK CHRISTOPHERSON		V			۱ ,	0	^
Director	0	^			0	0	0
DALE A CHUMBLEY	0 5						
Director	0	Х			0	0	0
NANCY LEE CLANCY	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CHRISTINA P CLEMANS	0 5	x						0	0	Γ
Director	0	^								
MATT CLEMENTS	0 5							0		
Director	0	X						0	0	
PADDY COAN	0 5							0		Γ
Director	0	X						0	0	
	0.5							·		Γ

and Independent Contractors

SHANNON COBB EVANS

Director

Director

Director

Director

Director

Director

RITA A COFFEY

JAMES M COLEY

MARI L COLGAN

ALVIN COLLINS

PAT VREDEVOOGD COMBS

		Х			0	0	
Director	0						
MATT CLEMENTS	0 5						
		Х			0	0	
Director	0						
PADDY COAN	0 5						
171001 007111		l x			0	0	
Director	0						
MICHAEL COBB	0 5						
THE THE COBB		l x			0	0	
Director	0						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation

and Independent Contractors

SHANE M COOK

VIRGINIA E COOK

RONALD COOPER

SHELLY COOPER

BRIAN COPELAND

JASON W COPEMAN

LAURA COPERSINO

Director

Director

Director

Director

Director

Director

Director

	any hours	1000	direct	or/t	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
CATHY CONEWAY	0 5	×						0	0	0
Director	0	,,								-
MICHAEL J CONNOLLY	0 5	х						0	0	0
Director	0									-
ANTONIA TONI CONNORS	0 5	x						0	0	0
Director (RESIGNED)	0	1						5	9	0

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other ensation the

and Independent Contractors

JUDY COVINGTON

VICKI L COX GOLDER

TOMMIE CAROLYN CRISWELL

MIKE CRADDOCK

DENNIS R CRONK

Director DAVID A COX

Director

Director

Director

Director

Director

	any hours		oth a direct		ee)	ì	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	 Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
NIKKI L COPPA	0 5	х					0	0	0	
Director	0	^								
TONYA H CORDER	0 5									
Director		X					0	0	0	

TONYA H CORDER	0 5	V				0	0
Director	0	^			0		
JAMES P CORMIER	0 5	.,					
Director	0	Х			0	0	0
JOAN COTA	0 5	.,					
Director		X			0	0	0

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NIRRI E COFFA		v			0	۱ ,	0
Director	0	^					
TONYA H CORDER	0 5						
Director	0	Х			U	0	0
JAMES P CORMIER	0 5	>					
Director	0	Х			U	U	0
JOAN COTA	0 5						
36/11/ 66/1//		X			0	0	0

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the director/trustee) any hours organization (Worganizations from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	- E	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
JEAN CROSBY	0 5	X						0	0	
Director	0	^								
KAREN CROWSON	0 5							0		
Director	0	X							0	
TIFFANY N CURRY	0 5									Ī
		Х						U	0	ı

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

JOSEPH D'AMATO

CAROLYN DAGOSTA

THOMAS P DALEY

DAVE E DALZELL

SANDY DARLING

PATRICK A DALESSANDRO

			4.		ted			
JEAN CROSBY	0 5	×				0	0	
Director	0					0	0	
KAREN CROWSON	0 5	x				0		
Director	0	^				0	0	
TIFFANY N CURRY	0 5	×				0	0	
Director	0						U	
DONNA M CUSSON	0 5							

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation director/trustee) urs organization (Worganizations from the

Individual trustee or director

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Institutional

Trustee

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours for related organizations below dotted line)
ANITA T DAVIS	0.5
Director	0
ARLENE DAVIS	0 5
Director	

and Independent Contractors

FRAN DAVIS

KENNETH WESTON DAVIS

WINNIE YUKSIM DAVIS

KIMBERLY L DAWSON

JOHN DE SOUZA

KRISTA L DEACON

ALLAN H DECHERT

ANNE MARIE DECATSYE

Director

Director

Director

Director

Director

Director

Director

Director

(A) (B) (D) (E) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(	direct	or/ti	ruste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
ANN M DEFRIES	0 5									Γ
Director	0	×						0	0	
JOSIE DEGRUSHA	0 5									Γ
Director	0	X						0	0	
ANGELO MICHAEL DELDUCA	0 5	.,								T

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and Independent Contractors

JULIE D DELORENZO

CHRISTINE J DELVECCHIO

PETER S DEMIDOVICH

Director

Director

Director

Director

Director

Director

MARTHA DENT

MATTHEW DEUITCH

ROBIN DICKSON

				_			
NN M DEFRIES	0 5	V				0	
Director	0	^			U	U	
OSIE DEGRUSHA	0 5						
Director		Х			0	0	
nector	0						
NGELO MICHAEL DELDUCA	0 5						
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Director	0						

3031E DEGROSTIN		¥			1	ا ا	l n
Director	0	^					
ANGELO MICHAEL DELDUCA	0 5	V				0	
Director	0	X			0	l o	0
MICHAEL L DELEON	0 5						
D		X			0	0	0

JOSIE DEGRUSHA		V			0	_	0	
Director	0	^			0	0		
ANGELO MICHAEL DELDUCA	0 5	~			0			
Director	0	Х			0	U		
MICHAEL L DELEON	0 5	~						
Director	0	X			0	U		
THE D DELORENZO	0 5							

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	٩	irect	or/t	rust	ee)		organization (W-
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)
MATT I DIFANIS	0 5	×						
Director	0	^						
MICHAEL DIMELLA	0 5	×						
Director	0	^						
DIANE K DISBROW	0 5	×						
Director	0							

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and Independent Contractors

PAUL A DIZMANG

LORI D DOERFLER

HARRIETTE H DOGGETT

PATRICIA A DOWTIN

MICHAEL D DREWS

Director

Director

Director

Director

Director

AARON DRUSSEL

Director

JOHN DOHM

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation week (list from the from related director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

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Individual trustee or director

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organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

ELIZABETH C DUENAS
Director
SHELLY L DUNCAN
Director
RANDY DURHAM
Director

DAVID DWECK

LINDA M DWYER

MARY V DYKSTRA

RACHEL EAMES

ROBERT C EBY

MARTIN EDWARDS

HOWARD B ELFMAN

Director

Director

Director

Director

Director

Director

Director

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours director/trustee)							organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
BRUCE E ELLIOTT	0 5	×						0	
Director	0	^						0	
LAURA K ELLIS	0 5								
Director	0	X						U	
ROBERT H ELROD	0 5	¥						0	

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and Independent Contractors

Director (RESIGNED)

LISBETH N ENGLISH

ROBINA ENGLISH

BELINDA DEA EPPS

JAMES A EVANS

Director (DECEASED)

STUART R ELSEA

Director

Director

Director

Director

Director

PAUL J EVERSON

JP ENDRES

(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	6,					,		2(4,000,1470,0)	(1)	ı
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CAROL A FACCIPONTI	0 5									Ţ
Director	0	X						U	C	
TREASURE A FAIRCLOTH	0 5	×						0	C	Ţ
Director	0	, x						U		
CAREY E FARMER	0 5	×						0		Ī

and Independent Contractors

CHRISTOPHER K FELIX

LINDA A FERCODINI

JORGE H FERNANDEZ

Director

Director

Director

Director

DAVID FIALK

							_
CAROL A FACCIPONTI	0 5						
		Х			0	0	l
Director	0						
TREASURE A FAIRCLOTH	0 5						
		Х			0	0	l
Director	0						
CAREY E FARMER	0 5						Г
		Х			0	0	l
Director	0						
DON FAUGHT	0 5						Г
		Х			0	0	l
Director	0						l
MICHAEL L FAULKNER	0 5						Г
THE ETTOERNER	• • • • • • • • • • • • • • • • • • • •	X			0	0	l
Director	0						l

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TREASURE A FAIRCLOTH	0.5						
Director	0	×			0	0	
CAREY E FARMER	0 5	x					
Director	О	_ ^				0	
DON FAUGHT	0.5	×					
Director	0	^				0	
MICHAEL L FAULKNER	0 5						
Director	0	X			U	0	
MICHAEL O FELDMAN	0.5						
Director		X			0	0	

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)	Individual trustee or director	Institutional Tru	Officer	key employee	Highest compens employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
		α·	ustee			នេះមេថ				
DAPHNA FIELDS	0 5	×						0	0	
Director	0	^						0	0	
RICHARD E FIORETTI	0 5	×						0	0	
Director	0	_ ^						0	0	
STEVEN FISCHER	0 5	v						0	0	

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and Independent Contractors

DREW S FISHMAN

BONNIE J FITZGERALD

PATRICIA S FITZGERALD

PATRICIA J FITZPATRICK

Director

Director

Director

Director

Director

Director

ASA M FLEMING

JOHN R FLOR

		X			0	0	
Director	0						
RICHARD E FIORETTI	0 5						
		Х			0	0	
Director	0						
STEVEN FISCHER	0 5						
		X			0	0	
Director	0						
DEB D FISHER	0.5						
		X			0	0	
Director	0						

(A) (B) (D) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation any houre director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	٩	irect	or/ti	rust	ee)		organization (
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MIS
SUE A FLUCKE	0 5	l						
Director	0	X						
NORMAN D FLYNN	0 5	1						
Director	0	X						
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and Independent Contractors

CONNIE FOGLE
Director

CLAIRE FORCIER-ROWE

JEFF FOO

Director

Director

Director

Director

Director

Director

Director

MICHAEL FORD

KATHY FOWLER

BARBARA ANNE FOX

MAUREEN E FRANCIS

VIRGIL A FRIZZELL

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(	direct	or/ti	ruste	ee)	organization (W-	organizations		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
ANJANETTE L FRYE	0 5									Ţ
Director	0	×						U	0	Ί
RICHARD T FRYER	0 5	x						0	0	Ţ
Director	0	^						U		Ί
VICKI L FULLERTON	0 5	x						0		Ţ
Director	0	_ ^							0	
JOSEPH K FUNKHOUSER	0 5	V						0		Ţ

and Independent Contractors

BRANDI J GABBARD

PETE GALBRAITH

DAVID R GALLUS

EVA S GARCIA

FERNANDO GARCIA ERVITI

Director

Director

Director

Director

Director

Director	0						
RICHARD T FRYER	0 5						
Director	0	×			0	0	
VICKI L FULLERTON	0 5				_		
Director	0	×			0	0	
JOSEPH K FUNKHOUSER	0 5				_	_	
Director	0	×			0	0	
WILLIAM C FURST	0.5						

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VICKI L FULLERTON	0 5	×			0	0	
Director	0	^			O O	0	
JOSEPH K FUNKHOUSER	0 5	V					
Director	0	×			0	0	
WILLIAM C FURST	0 5	V					
Director		·			0	0	

Director	0						
RICHARD T FRYER	0 5	v					
Director	0	×			U	0	
VICKI L FULLERTON	0 5						
Director	0	×			0	0	
JOSEPH K FUNKHOUSER	0 5						
Describes		X			0	0	

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation the

and Independent Contractors

Director

Director

Director

Director

Director

Director

JASON MCCREE GENTRY

BRENDA G GHIBAUDI

ERIC D GIBBS SR

SCOTT H GIESER

DEBRA ANN GISRIEL

	any hours	(	direct	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
EDMUND S GARDNER	0 5									
Director	0	X						U	0	0
RYAN GATTERMEIR	0 5	×						0	0	
Director	0	X						U	U	0
ANNE D GAULT	0 5	×						0	0	0

RYAN GATTERMEIR	0 5						
Director	0	Х			0	0	
ANNE D GAULT	0 5						
Director	0	×			0	0	
RICHARD GAYLORD	0 5						
Director		×			0	0	

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Director	0	^					
ANNE D GAULT	0 5	.,					
Director	0	Х			0	0	U
RICHARD GAYLORD	0 5						
Director	0	X			0	0	0
MARJORIE A GENOVA	0 5						

N GATTERMEIR	0.5	х			0	0	0
ector	0	^			0	Ŭ	
NE D GAULT	0 5	V				0	
ector	0	Х			0	0	U
HARD GAYLORD	0 5	.,					
ector	0	Х			0	0	U
RJORIE A GENOVA	0 5						
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(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(	direct	or/ti	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
TG GLAZER	0 5	×						0	0
Director	0	_ ^						0	Ĭ
KIMBERLY GLEASON	0 5								
Director	0	X						0	0
STEVE L GODDARD	0.5								

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and Independent Contractors

Director JAY GOHIL

Director

Director

Director

Director

Director

FRANK GOODALE

MICHAEL W GORDON

GREGORY R GOSSELIN

THOMAS A GONGAWARE

		Ιv			0	٥	
Director	0	^			0		
KIMBERLY GLEASON	0 5	v					
Director	0	×			U	0	
STEVE L GODDARD	0 5	V					
Director	0	X			0	0	
ART GODI	0 5						

	0								
KIMBERLY GLEASON	0 5	V						0	0
Director	0	^					0	0	0
STEVE L GODDARD	0 5	V						0	
Director	0	Χ					0	l o	0
ART GODI	0 5	.,							
Director		X					0	0	0

		X			0	0	0
Director	0						
KIMBERLY GLEASON	0 5						
Director	0	Х			0	0	0
STEVE L GODDARD	0 5					0	
Director	0	X			0	U	0
ART GODI	0 5	X			0	0	0
Director	0	^			0	0	
JOHN W GOEDE	0 5						
		X			0	0	0

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(A) (D) (E) (F) (B) (C) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			e)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
GEORGE M GRABENHORST	0 5	х						0	0	0
Director	0	,,						-	_	,
JARROD C GRASSO	0 5									
Director	0	X							ا	0
JEFF GREBE	0 5								0	
Director		Х							ا	0

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and Independent Contractors

Director (RESIGNED)

KAREN E GREENWOOD

FRANCOIS K GREGOIRE

JAMES M GRICAR

CAROL S GRIFFITH

Director

Director

Director

Director

GEORGE M GRABENHORST		V					
Director	0	×			0		
JARROD C GRASSO	0 5	Х			0	0	
Director	0						
JEFF GREBE	0 5						
Director	0	X			0	l o	
ROBIN E GREENBERG	0 5						
		Х			0	0	

Director	0						
JARROD C GRASSO	0 5						_
Director	0	X			U	U	0
JEFF GREBE	0 5				0		
Director	0	X			U	U	U
ROBIN E GREENBERG	0 5						_
Director	0	X			U	U	U
DEBRA S GREENE	0 5						
Director	0	X			0	0	0
SUMMER J GREENE	0 5	×			0	0	0

JARROD C GRASSO	0.5	V				_	_	_
Director	0	Х				0	0	0
JEFF GREBE	0 5	V				0	0	
Director	0	Χ				0	0	Ü
ROBIN E GREENBERG	0 5	· ·						
Director	0	Х				U		U
DEBRA S GREENE	0 5							
Director	0	X				0	0	0
SUMMER J GREENE	0 5							
		X	I	ΙI		0	l o	0

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated emptovee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
DAVID M GRIFFITH	0 5	x						0	0	0
Director	0								_	-
ELAINE GRILL	0 5	X						0	0	0
Director	0	^						0	0	0
BARRY M GROOMS	0 5	X							0	
Director								١		0

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and Independent Contractors

RUSSELL GROOMS

JOEL GROSSMAN

REBECCA F GROSSMAN

JORGE LUIS GUERRA JR

MAX WM GURVITCH

CARLOS GUTIERREZ

Director

Director

Director

Director

Director

Director WARREN HABIB

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	C	lirect	or/tr	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
STEFANIE AINGE HAHN	0 5	×						0	0	(	- า
Director	0	ζ.						0	9	,	_
MELISSA HAILEY	0 5							0	0		_
Director	0	X						0	0	(	,
JAMES S HAISLER	0 5	Х						0	0		_
Director	0							0	U	C	,

and Independent Contractors

KIT HALE

Director RANDALL S HALL

Director

Director

Director JOE HANAUER

Director

MATTHEW T HALPERIN

Director (DECEASED)

CINDY HAMANN

JIM HAMILTON

	,						
MELISSA HAILEY	0 5	~			0	0	
Director	0	<			U	0	
IAMES S HAISLER	0 5	.,					
Director	0	X			0	0	
BOB HALF	0 5						

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Director	0	X			0	0	0
JAMES S HAISLER	0 5	V				0	0
Director	0	Χ			0	0	0
BOB HALE	0 5	V				0	0
Director		Х			0	0	0

ector	0						
ISSA HAILEY	0 5	Х			0	0	_
ector	0	<			U	0	
IES S HAISLER	0 5	X			0	0	,
ector	0	<			Ū	0	
B HALE	0 5	X			0	0	r

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from related compensation week (list from the director/trustee) any hours organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	٠	an ecc	01/11	ust	==)		organization (W-	Organizacions
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
WILLIAM J HANLEY	0 5	×						0	
Director	0	^						3	
DAVID E HANNA	0 5	×						0	
Director	0	,						,	
HOWARD W HANNA	0 5							•	
Director		X						0	

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and Independent Contractors

CHRISTINE E HANSEN

ROBERT R HARMAN

CHUCK HARRIS

DONALD E HARRIS

ELIZABETH J HARRIS

IONA C HARRISON

JOHN J HARRISON

Director

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours		irect	or/tr	uste	e)		organization (W-	organizations	ı
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
MARGARET M HARTMAN	0 5	×						0	0	Ī
Director	0	^						0	· ·	
GAIL M HARTNETT	0 5									I
Director	0	X						0	0	
KERRI L HARTNETT	0 5									Ī
		X						0	0	1

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and Independent Contractors

Director

Director

Director

Director

Director

Director

MARCENE HEDAYATI

AMY L HEDGECOCK

SALLY G HEIMBROOK

DORCAS HELFANT-BROWNING

MEREDITH HELD

Director	0	X			0	U	
GAIL M HARTNETT	0 5	_			0	0	
Director	0	^			U	0	
KERRI L HARTNETT	0 5						
Director	0	^			0	0	
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Director	0						
KERRI L HARTNETT	0 5						
Director	0	X			0	0	0
GEORGE R HARVEY	0 5						
Director	0	X			0	0	0
DANIEL HOUSTON HATFIELD	0 5						

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Director	О	^						
KERRI L HARTNETT	0 5	V						
Director	0	X			0	0	0	
GEORGE R HARVEY	0 5							
Director	0	X			0	0	0	

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
GLENN W HELLYER	0 5
	•••••
Director	0
RODNEY M HELM	0 5
Director	0

JAMES L HELSEL

SUSAN G HELSINGER

PAUL B HENDRIKS

GREGORY S HERB

DOROTHY HERMAN

JOHN T HERRING

CONNIE HETTINGA

Director

Director

Director

Director

Director

Director

Director JEFFREY HILL

Director

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

STEPHEN A HOOVER

Director

Director

Director

Director

Director

Director

Director

**BOBBI J HOWE** 

GREGORY J HRABCAK

KARLA L HUITSING

TOM HORMEL

JOHN P HORNING

KATHLEEN ANN HOUSTON

	any hours		dırect	or/t	rust	ee)		organization (W-	organizations	from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations		
MAX HILL	0 5	x							0			
Director	0	^							0	0		
JEFFREY HOFFMAN	0 5	х							0	0		
Director	0							٥	0	0		
JOHN A HOOPS	0 5								0			
Director	0	×							0	0		
STEPHEN A HOOVER	0 5											

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation ations from the

organization and

related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	c	lirect	or/tı	rust	ee)		organization (W-	organizations
	any hours for related organizations below dotted line)  0 5  0 5  0 5	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
BRETT G HUNSAKER		X						0	
Director	0	^						0	
MICHAEL R HUNSTAD		X						0	
Director	0	^						O	
BROOKE S HUNT								0	
Director		X						0	

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and Independent Contractors

LEANNAH HUNT

Director

Director

Director

Director

Director

MARIE JEBAVY

Director

JIM IMHOFF

CHRIS ISAACSON

JASON M JAKUS

GEORGE C JALIL

CHRISTINE R JACOBSON

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

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MISC)

organization and

related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
MARY ANN JEFFERS	0 5
Director	0
THOMAS JEFFERSON	0 5
Director	
	0
WILLIAM C JILES	0.5
Director	0

and Independent Contractors

JULIE M JOECKEL

COLIN B JOHNSON

DAWN M JOHNSON

MARVIN J JOLLY

LYNN H JONES

Director

Director

Director

Director

Director

Director

Director

PHIL JONES

STEPHANIE JONES

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

Former

Individual trustee or director

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MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
WM JORDAN	0 5
Director	0
JANET JUDD	0 5
Director	0
JOANNE H JUSTICE	0.5
Director	l n

ELLEN W KALE

BRUCE KAMMER

MARK F KAMPS

JANET L KANE

KEITH KANEMOTO

PAT G KAPLAN

Director

Director

Director

Director

Director

Director TRACY KASPER

Director

and Independent Contractors

(**D)** Reportable (A) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from related from the compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	(	direct	or/ti	ruste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
GEOFFREY M KASSELMAN	0 5	Х						0	0	
Director	0	^						0	0	
LA NORA KAY	0 5									
Director	0	X						0	0	
LARRY MEATING	0.5									

and Independent Contractors

DELILAH L KENNEN

Director

Director KIM KERBIS

Director

DAVID P KENT

			<del>  }</del> .		1 60 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
GEOFFREY M KASSELMAN	0 5	х				0	0	
Director	0	^						
LA NORA KAY	0 5							
Director	0	X				0	0	
LARRY KEATING	0 5	х				0	0	
Director	0							
WILLIAM KEHOE	0 5							
		X				0	<b>l</b> 0	

		l x			n	l	0
Director	0						
LA NORA KAY	0.5						
Director	0	X			0	0	0
LARRY KEATING	0.5						
Director	0	X			0	0	0
WILLIAM KEHOE	0 5						
Director (RESIGNED)	0	X			0	0	0
KRIS R KELLER	0.5						
Director	0	X			0	0	0
KEITH KELLEY	0 5						
Director		Х			0	0	0

Director	0							
LARRY KEATING	0 5	V						
Director	0	Х				U	0	U
WILLIAM KEHOE	0 5							
Director (RESIGNED)	0	X				U	0	0
KRIS R KELLER	0 5						0	
Director	0	Х				U	0	U
KEITH KELLEY	0.5							
		Х			l	0	0	0

		X	l I		I 0	I 0	1 0
Director (RESIGNED)	0						
KRIS R KELLER	0 5						
Director	0	Х			0	0	0
KEITH KELLEY	0 5						
Director	0	X			0	0	0
VICKIE K KELSALL	0 5						
		Х			0	<b>l</b> 0	0

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Director	0	^			0	0	
KEITH KELLEY	0 5				0	0	
Director	0	^			0	U	
VICKIE K KELSALL	0 5	V					
Director	0	×			U	U	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation week (list from the from related director/trustee) any hours organization (Worganizations from the

employee

Individual trustee or director

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Institutional

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours for related organizations below dotted line)
R SCOTT KESNER	0 5
Director	
	0 5
ILENE S KESSLER	
Director (DECEASED)	0
WILLIAM D KESSLER	0 5

Director

Director

Director KALAMA KIM

Director

Director

Director

Director BETTY KISSOCK

JAMES M KINNEY

ADAM B KIRKHAM

JANICE R KIRKNER

Director (RESIGNED)

DAN KEUNE

ROBERT FRANCIS KEVANE

and Independent Contractors

Highest compensated employee Former 2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	1 6 '					,		-/4 · · · · · · · ·	1 111 211 200		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)		
MARK MAKOTO KITABAYASHI	0 5	x						0	0	Ţ	
Director	0	^						0	Č		
SUSAN MOBBS KLIESEN	0 5									Ţ	
Director	0	X						0	0	1	
NICK KI INF	0.5									Ī	

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and Independent Contractors

Director

Director

Director

Director

Director

Director

PETE KOPF

LEIL A KOCH

JOHN KODLICK

MIKEL R KOLLMANSBERGER

JUSTIN A KNOLL

				Ţ			
MARK MAKOTO KITABAYASHI	0 5				_		
Director	0	^			0	0	
SUSAN MOBBS KLIESEN	0 5	\ \					
Director	0	^			0	O	
NICK KLINE	0 5						

MARK MAKOTO KITABAYASHI	0.3	~			0	0	0
Director	0	^			0	0	
SUSAN MOBBS KLIESEN	0 5	.,					
Director	0	Х			0	0	0
NICK KLINE	0 5						
Director	0	Х			0	0	0
BRAD KNAPP	0 5				_	_	_
Director	0	Х			0	0	0

Director	0	X						0	0	0
SUSAN MOBBS KLIESEN	0 5								0	
Director	0	^						0	U	0
NICK KLINE	0 5									
Director	0	×						U	U	U
BRAD KNAPP	0 5	_								
Director	0	X						0	0	0
COY KNAPP	0.5									
		X	1	1	ı	l	l	1 0	0	0

MARK MAROTO RITABATASHI		Х				l o	0	0
Director	0	,,						Ů
SUSAN MOBBS KLIESEN	0 5					_	_	_
Director	0	Х				0	0	0
NICK KLINE	0 5	>						
Director	0	Х				0	U	U
BRAD KNAPP	0 5							
Director	0	X				0	0	0
COY KNAPP	0 5							
		X	1	l l		l o	0	0

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	C	direct	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ANGIE KOPKA	0 5									
Director (DECEASED)	0	×						0	0	0
THOMAS F KOTZIAN	0 5							0	0	0
Director (RESIGNED)	0	X						0		0
JOEL A KOVAL	0 5							0	0	
Director	0	X						0		0
	0.5									

and Independent Contractors

BUDD KRONES

Director

Director

Director JIMMY LA PETER

Director

CONNIE M KYLE

Director (DECEASED)

ROBERT MICHAEL KULICK

CHRISTINE M KUTZKEY

Director (DECEASED)	0	X			0	0	
THOMAS F KOTZIAN	0 5	V					
Director (RESIGNED)	0	×			0	U	
JOEL A KOVAL	0 5	V			0	0	
Director	0	, x			U	U	
FRANK E KOWALSKI	0 5	V			0	0	

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Director (DECEASED)	0	^			0	٥	O
THOMAS F KOTZIAN	0 5	V			0	0	
Director (RESIGNED)	0	^			0	0	0
JOEL A KOVAL	0 5	>			0	0	
Director	0	^			0	0	0
FRANK E KOWALSKI	0 5	>			0	0	
Director	0	^			0	0	0
THOMAS W KRETTLER	0 5	>			0	0	-
Director	0	^			0		0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

CHERYL LAMBERT

Director (RESIGNED)

MICHAEL T LANNING

Director

Director MONICA M LANG

Director

Director

Director

Director

CARL A LANTZ

JOSEPH A LAROSA

JOHN E LAZENBY

ROBIN LANCE

	any nours	airect	or/ti	rust	ee)		organization (W-	organizations	organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BARBARA B LACH	0.5	x						0	0	0
Director	0	,,							-	-
LANCE S LACY	0 5	x								
Director	0	^						0	٥	0
JULIO S LAGUARTA	0 5							0	0	
Director (RESIGNED)	0	X							0	0
CHERYL LAMBERT	0.5									

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(A) (C) (D) (B) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from related from the compensation the

and Independent Contractors

Director DAVID M LEGAZ

Director

Director

Director

Director KEVIN R LEVENT

Director

RONALD B LENNEN

JOYCE LEONARD

PAUL LEPAGE

	any hours	, , ,	direct	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MARK A LEADERS	0 5	X						0	0	0
Director	0	,						J	J	J
JOHN LEASE	0 5									
Director	0	X							0	0
KARL P LEE	0 5									
Director		Х						0	0	0

JOHN LEASE	0 5	v			0	0	
Director	0	^			0	0	
KARL P LEE	0 5	.,					
Director	0	X			U	U	
LINDA C LEE	0 5						
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KARL P LEE	0 5	v				0	0	0
Director	0	^				0	, i	0
LINDA C LEE	0 5	V					0	
Director (RESIGNED)	0	Χ				0	٥	0
SUE ANN SH LEE	0 5							

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/t	uste	ee)	-	organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
JACK H LEVINE	0 5	х						0	0	Ī
Director	0							0	٥	
JEFFREY J LEVINE	0 5							_		Ī
Director	0	X						0	0	
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and Independent Contractors

D PATRICK LEWIS

JUNPING PATRICK LIAO

MARGARET A LINDSAY

Director

Director

Director

Director

Director

Director

Director

BECCA LINNIG

SARA LIPNITZ

JAMES LIPTAK

THOMPSON D LITCHFIELD

JACK H LEVINE	0.5						
Director	0	^					
JEFFREY J LEVINE	0 5						
Director	0	X			0	U	
MARC G LEVINSON	0 5						
Director		X			0	0	

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
MARBURY A LITTLE	0 5
Director	0
DAVID C LOCKWOOD	0 5
Director	
Director	1 0

TED LORING

ALAN LOVITT

JARROD LOWE

JOSEPH F LUCA

Director

Director

Director

Director

Director

Director

Director

Director

LINDA LUGO

TIMOTHY L LUND

ROGER LUNDY

KAKI ROBERTS LYBBERT

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related any hours director/trustee) organization (Worganizations from the

Individual trustee or director

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Institutional

Highest compensated employee

employee

Former

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
CAROLE LYNCH	0 5
Director (RESIGNED)	
Director (RESIGNED)	0
JOHN J LYNCH	0 5
Director	0
CAPOLE A MACLURE	0 5

and Independent Contractors

CAROLE A MACLURE

TIFFANIE M MAI-GANSKE

Director

Director

Director

Director

Director

Director

Director

Director

ANDREW C MALL

PEG M MANCUSO

DIANE L MANNS

L ALMA MANSELL

DEL C MARKWARD

BRENDA L MARCHWICKI

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

SHERRY D MASER

GREG J MASON

**GUY A MATTEO** 

SCOTT A MATTHIAS

Director (RESIGNED)

NENE O MATEY KEKE

Director

Director

Director

Director

	any hours	١	direct	or/tr	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
DONALD MARPLE	0 5	Х						0	0	0	
Director	0	_ ^									
MARK M MARQUEZ	0 5	x						0	0	0	,
Director	0								_		
GREGORY P MARTIN	0 5	x						0	0	0	1
Director	0	^									
JAMES E MARTIN	0 5	v						0	0	0	

GREGORY P MARTIN					0	0	
Director	0	^			0	0	
JAMES E MARTIN	0 5	V					
Director	0	X			0	0	
JARED BRYAN MARTIN	0 5						
Director		_ ^			0	0	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct	or/ti	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
ANNE M MATYJASIK	0 5	X						n	0	C	- 1
Director	0	,						J	,		
R BRIAN MATZA	0 5	x						0	0	C	·
Director	0	^						U	0		'
KC MAURER	0 5	×						0	0	C	`
Director								l o	٥		,

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and Independent Contractors

HAROLD MAXWELL

JOHN G MCARDLE

CAROLE R MCCABE

MARY T MCCALL

Director (RESIGNED)

THOMAS J MCCARTHY

KENDALL MCCAUSLAND

WALTER T MC DONALD

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation compensation amount of other hours per is both an officer and a from related week (list from the compensation the

and Independent Contractors

ANN D MCDONALD

CHRISTOPHER S MCELROY

Director

Director

Director

Director

Director

Director

CHERYL MCFALL

JAMES H MCGIFFERT

MICHAEL C MCGREW

GEOFF MCINTOSH

	any hours		direct			ee)	•	organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
JOEL D MCCLINTOCK	0.5	X						0	0	0
Director	o	_ ^								Ŭ
PEGGYANN MCCONNOCHIE	0 5	X							0	
Director	o	. ^						٥	J	0
LANE L MCCORMACK	0 5								0	
Director	0	×								0

Director	0	^				
LANE L MCCORMACK	0 5	V				
Director	0	X			0	
STEPHEN W MCCULLOUGH	0 5	V				
Director	0	×			ľ	

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list compensation from the from related director/trustee) organization (Wfrom the any hours organizations

and Independent Contractors

Director

Director

Director

SHERRI L MEADOWS

ALAN B MEHRWEIN

	ally llours	١ ،	mecc	UI/U	uste	ee)		organization (W-	Organizations	l lioni die .	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
TYLER MCKENZIE	0 5	×						0	0	C	- 1
Director	0	,						3	,		_
ANDREA P MCKEY	0 5									,	
Director	0	X						0	0	C	,
JEWELL A MCKINNEY	0 5									,	
		X	I	l	l			0	0	C	J

Birector	0						
JEWELL A MCKINNEY	0 5						
Director	0	X			0	0	
ROBERT MCMILLAN	0 5					_	
Director (DECEASED)	0	Х			0	0	
	0.5						

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SETTELE ATTENDED						0	۸ ا	
Director	0	^						
ROBERT MCMILLAN	0 5							
Director (DECEASED)	0	*				0		
LINDA CANNON MCMORROW	0 5					_	_	
Director		×				0	0	

ROBERT MCMILLAN	U 5	.,					
Director (DECEASED)	0	Х			0	U	0
LINDA CANNON MCMORROW	0 5						
Director	0	X			0	0	0
KATHLEEN M MCQUILKIN	0 5						
Director	0	Х			0	0	0
RETTE R MCTAMNEY	0 5						

		X		l		1 0	l 0	i (
Director	0					-	-	· [
KATHLEEN M MCQUILKIN	0 5							
		X		l		1 0	l o	i (
Director	0							
BETTE R MCTAMNEY	0 5							
		X				0	0	i (
Director	0							

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KATHLEEN M MCQUILKIN	0.5					•	
Director	0				U	0	
BETTE R MCTAMNEY	0 5	v			0	0	
Director	0	^			0	0	
STEPHEN B MCWILLIAM	0 5						

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other ensation m the

and Independent Contractors

Director

Director

Director

Director

Director

Director

F K MILLER

JOHN J MIKE

CYNTHIA K MILLER

AL J MICHALOVIC

SUSAN E MIDDENDORF

	week (list any hours		oth a direct			and a ee)	l	from the organization (W-	from related organizations	compensation from the organization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	related organizations	
RICHARD A MENDENHALL	0 5	х							0		
Director	0	_ ^							0	0	
PETER B MERRITT	0 5							0			
Director	0	×							0	0	

RICHARD A MENDENHALL	0 5							
Director	0	×				0	0	
PETER B MERRITT	0 5							
Director	0	X				0	0	
REINALDO L MESA	0 5							
Director	0	X				0	0	
DONING S MET THED	0.5			$\neg$				

Birector	1 0				l			
PETER B MERRITT	0 5							
Director	0	X				0	0	
REINALDO L MESA	0 5	v						
Director	0	X				l	U	
BONNIE F METVINER	0 5							
Director	0	×				0	0	
TIFFANY S MEYER	0 5							

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		X			0	0	0
Director	0						
PETER B MERRITT	0 5						_
Director	0	Х			0	0	0
REINALDO L MESA	0 5						
Director	0	X			0	0	0
BONNIE F METVINER	0 5						
Director	0	Х			0	0	0
TIFFANY S MEYER	0 5						

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	۰ ا	lirect	or/tr	ruste	ee)		organization (W-	organizations	ĺ
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
MARIA E MILLER	0 5	х						0	0	
Director	0	, ,						,	· ·	
TERRY E MILLER	0 5	×						0	0	
Director	0	^							U	
SHARON A MILLETT	0 5									
Director	0	X						0	0	

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Director	0				l
TERRY E MILLER	0 5				Γ
		Х			ı
Director	0				l
SHARON A MILLETT	0.5				Π
STATION ATTREET		х			ı
Director	0				
WILLIAM G MILLIKEN	0 5				Γ
	l	٠,,	I		i

and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

**ELLEN MITCHEL** 

CATHY C MITCHELL

JAY S MITCHELL

BRIAN W MOLISSE

ALEKSANDR MILSHTEYN

RICHARD P MIRANDA

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average hours per than one box, unless person amount of other compensation compensation is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

Former

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Individual trustee or director

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organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

PAULA R MONTHOFER
Director
JAMIE D MOORE
Director
JUDY E MOORE
Director
TRUDY G MOORE

Director

Director

Director

Director

Director

WILLIAM M MOORE

Director (RESIGNED)

EDGAR F MORALES

STEVEN W MOREIRA

R LAYNE LAYNE MORRILL

EZEKIEL T MORRIS

Director (RESIGNED)

PHIL MORRICAL

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation

and Independent Contractors

COLIN P MULLANE

CHARLIE L MURPHY

THOMAS A MURPHY

VICTORIA T MURPHY

Director MUGS MULLINS

Director

Director

Director

Director BILL W MURRAY

Director

	any hours	(	direct	or/t	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
MARGARET D MORRIS	0 5	×						0	0	0
Director	0								Ů	Ç
NANCY MOSCA	0 5	x						0	0	0
Director	0	^								١
JOSEPH M MOSHE	0 5									
Director		X						0	U	0

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Director 0.5 SCOTT R MULDAVIN ...... 0 Director

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(A) (B) (D) (E) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	۹ ۱	irect	or/tr	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Θ'n	eevolgine Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
SHELLY M MURRAY	0 5	х						0	0	0
Director	0	_ ^						9	0	O
CALVIN R MUSSELMAN	0 5							0	0	
Director	0	X						U	O	0

and Independent Contractors

GARY W NELSON

TERRELL P NEWBERRY

TAMMY NEWLAND-SHISHIDO

Director

Director

Director

Director

Director

JOHN E NICHOLS

PEYTON NORVILLE

SHELLY M MURRAY	0 5							
Director	0	×				0	0	
CALVIN R MUSSELMAN	0 5							
Director		Х				0	0	
	0							
CHRISTOPHER MYGATT	0.5							
		Х				0	0	
Director				l				l

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SHELLY M MURRAY	0 5						
Director	0	X			0	0	0
CALVIN R MUSSELMAN	0 5					0	0
Director	0	^			U	0	0
CHRISTOPHER MYGATT	0 5					0	0
Director	0	_ ^			U		
RONALD L MYLES	0 5					0	0
Director	0	_ ^			0	0	
FRANK NELSON	0 5	_					

SHELLY M MURRAY	0.5	~			n		0
Director	o	^			0		O
CALVIN R MUSSELMAN	0 5						
Director	0	Х			0	0	0
CHRISTOPHER MYGATT	0 5	V			0	0	
Director	0	Х			0	0	U
RONALD L MYLES	0 5						
Director	0	Х			0	0	0
FRANK NELSON	0 5	×			n	0	0

Director	0	^					Ů
CALVIN R MUSSELMAN	0 5						
Director	0	Х			0	0	0
CHRISTOPHER MYGATT	0 5						
Director	0	Х			0	0	0
RONALD L MYLES	0 5						
Director	0	X			0	0	0
FRANK NELSON	0 5						
Director	0	×			0	0	0
GARY W NELSON	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from related compensation from the from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

MARY ELLEN O'BOYLE

GERARD O'CONNELL

SANDRA L O'CONNOR

KAREN E O'GRADY-HUGHEY

Director

Director

Director

Director

Director

Director

Director

CHRISTIE O'NEIL

JASON A O'NEIL

RAYMOND P O'NEIL

	any hours	0	direct	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
KENDRA L NORWOOD	0 5	х						0	0	0
Director	0							,	Ů	,
JOHN C NUGENT	0 5							0		
Director	0	X						U	U	0
ELIZABETH NUNAN	0 5							0		0
Director (RESIGNED)	0	X						0	U	0

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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	0	direct	or/tr	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	eavoldine Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
PATRICIA TI M O'NEILL	0 5	x						0	0
Director	0	_ ^						0	Ĭ
JOHN F O'REILLY	0 5								
Director	0	X						U	0
PATRICIA L OHMBERGER	0 5								

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and Independent Contractors

Director

Director

Director

Director

Director

JENNY OLIVO

CAROL J OLNEY

STACEY D ONNEN

Director (RESIGNED)

ROBERT L OPPENHEIMER

EILEEN L OLDROYD

PATRICIA TI M O'NEILL	0.5	V			0	_	
Director	0	^			0	٥	
JOHN F O'REILLY	0 5						
		Х			0	0	
Director	0						
PATRICIA L OHMBERGER	0 5						
		Х			0	0	
Director	0						
ALLEN M OKAMOTO	0.5						
					_	I .	ı

Director	0						-	-	_
PATRICIA L OHMBERGER	0 5								
Director	0	Х					0	0	0
ALLEN M OKAMOTO	0 5								
Director	0	×					0	0	0
MICHAEL D OLDENETTEL	0 5	V							
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(A) (B) (D) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	٥	direct	or/tı		•		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
CHARLES S OPPLER	0 5	×						0	
Director	0	^							0
PIERO ORSI	0 5								
Director	0	X						0	0
IGNACIO OSORIO	0 5								
Director	0	X						0	0
WILLIAM F OVERACRE	0 5	×						0	0
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and Independent Contractors

Director

Director
HEATHER OZUR

Director

Director

Director

Director

Director

**BOWEN PAK** 

LINDA J PAGE

ROBERT F PAHLKE

DOMINIC L PALLINI

MICHAEL W OWEN

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	ď	direct	or/tı	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
ANN MARIE M PALLISTER	0 5	х						0	0	0
Director	0									
CHRISTINA PAPPAS	0 5							_		_
Director (RESIGNED)	0	Х						0	0	0
MICHAEL J PAPPAS	0 5									
Director	0	X						0	0	0
LEONARDO PAREJA	0 5									

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and Independent Contractors

ROGER A PARHAM

RONALD J PASCUAL

Director (RESIGNED)

PATRICK M PAULSON

GREGORY J PAWLIK

SUSAN M PATT

Director

Director DAVE L PARKS

Director

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	below dotted		direct			ee)	•	organization (W-	organizations	
	organizations	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
CRAIG PECK	0 5	х						0		-
Director	0									
GEORGE F PEEK	0 5	x						0		(
Director	0									

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and Independent Contractors

LORENA PENA

DAVID M PERETTI

JEFFREY D PERRY

MARK PETERSON

TROY PETERSON

SANDI PFISTER

DAVID TIMOTHY PHILLIPS

Director

Director

Director

Director

Director

Director

Director

Director

JOE J PEREZ

(A) (B) (D) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	0	lirect	or/tr	ruste	ee)		organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
RONALD L PHIPPS	0 5	l								Ī
Director	0	×						0	0	
TERRY J PILCHER	0 5	l								Γ
Director	0	×						0	0	
BEVERLY Y PINDLING	0 5	l								Ī
Director		×						0	0	

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and Independent Contractors

Director

Director

Director

Director

Director

Director

ROGER M PIRO

**BILL PLATTOS** 

BRUCE E PLUMMER

HANK POBURKA

MARTHA POMARES

		l x				0	0	
Director	0	,,					-	
TERRY J PILCHER	0 5	_				0	0	
Director	0	X				U	U	
BEVERLY Y PINDLING	0 5	V					_	
Director	0	X				0	0	
NYKEA PIPPION MCGRIFF	0 5							

	l ol				I			1
BEVERLY Y PINDLING	0 5	V					_	
Director	0	Х				0	0	0
NYKEA PIPPION MCGRIFF	0 5							
Director	0	X				0	0	0
1 REED PIRAIN	0 5							

Director	0	^			U	٥	
BEVERLY Y PINDLING	0 5	.,					
Director	0	X			U	0	0
NYKEA PIPPION MCGRIFF	0 5				0		
Director	0	^			U	0	0
J REED PIRAIN	0 5	V			0	0	0

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(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation the

and Independent Contractors

Director

Director

Director

Director

Director

Director

GEOFFREY P POULOS

FRED W PRASSAS

LYNETTE D PRAYTOR

WILLIAM J PROCESS

DEBORAH K PRODEHL

	any hours	ď	direct	or/tr	rust	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
JOANNE E POOLE	0 5								0	
Director	0	X						U	U	0
CHARLES R PORTER	0 5	×						0	0	
Director	0	^							0	0
LINDA CAROL PORTERFIELD	0 5	×						0	0	0

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CHARLES R PORTER	0 5	V			0	
Director	0	^			U	
LINDA CAROL PORTERFIELD	0 5	_			0	
Director	0	^			U	
NELL G POSTELL	0.5					

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LINDA CAROL PORTERFIELD	0 5	V					0
Director	0	^			0	0	
NELL G POSTELL	0.5				0	0	0
Director	0	^			0	0	
WILLIAM H POTEET	0 5						
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LINDA CAROL PORTERFIELD	0.5	V					0
Director	0				0	0	0
NELL G POSTELL	0 5				_		
Director	0	X			0	0	0
WILLIAM H POTEET	0 5						

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per is both an officer and a week (list from the from related compensation the

and Independent Contractors

Director

Director

Director

Director

Director

TOM A RAU

RICHARD M RALL

CHAILLE G RALPH

JUDY RAMELLA

	any hours	0	direct	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	101	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
SIDNEY G PUGH	0 5	х						0	0	0
Director	0	^						U	0	0
CHRISTOPHER G RAAD	0 5	х						0	0	
Director	0	_ ^						U		0
JENIFER J RACHEL	0 5	v						0	0	0

Director	0	^			0		
CHRISTOPHER G RAAD	0 5	· ·				0	
Director	0	X			l o	l o	
JENIFER J RACHEL	0 5	~					
Director	0	X			U	U	
JEANNE RADSICK	0 5	V					
Director	0	X			U	U	

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Director	0						
JENIFER J RACHEL	0 5						
Director	0	Х			0	0	0
JEANNE RADSICK	0 5						
Director	0	Х			0	0	0
CRAIG RAGG	0 5						
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JENIFER J RACHEL	0.5	V			0	_	0
Director	0	^			U	0	0
JEANNE RADSICK	0 5						
Director	0	X			U	0	0
CRAIG RAGG	0 5						
Director	0	X			U	0	0
GAYE RAINEY	0 5						
_		X			0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from related from the compensation

and Independent Contractors

Director

Director

Director

Director GARY J REGGISH

Director

CHRIS REESE

SULINDA M READY

STEVEN REDMOND

	any hours		direct	or/ti	ruste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
RYAN RAVEIS	0 5	.,								
Director (RESIGNED)	0	X						0	0	0
BILL A RAWLINGS	0 5	.,								
Director	0	X						U	0	0
DEBBIE A RAWLS	0 5	.,								
Director	0	X						0	0	0
CHARLEY RAY	0.5									

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Director	0						
DEBBIE A RAWLS	0 5						
Director	0	×			O	0	
CHARLEY RAY	0 5						
Director	0	X			0	0	
HENRY B RAY	0 5						
Durantar		X			0	0	

	l 0						
CHARLEY RAY	0 5						
Director		X			0	0	
	U U						
HENRY B RAY	0 5						
		l x			0	0	
Director	o					-	
CHRIS A READ	0 5						

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**(D)** Reportable **(F)** Estimated (A) (B) (C) (E) Name and Title Average Position (do not check more Reportable than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from the from related compensation the

and Independent Contractors

Director

Director

Director

J D RINEHART

MATTHEW RITCHIE

	any hours		lirect	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
DONNA REID	0 5	x							0	0
Director	0	^						U	0	0
ALICIA REINHARD	0 5	×						0	0	0
Director (RESIGNED)	0	^						U	0	0
ELLEN B RENISH	0 5								0	
		X	I	l				l o	0	0

Director	0						
ALICIA REINHARD	0 5	_			0		
Director (RESIGNED)	0	_ ^			U	0	
ELLEN B RENISH	0 5	V					
Director	0	×			U	0	
LIZA A REYES	0 5				_		
Director	0	×			0	0	

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ELLEN B RENISH	0.5	v			n	0	
Director	0	^			U	0	
LIZA A REYES	0 5						
		Х			0	0	
Director	0						
RANDY REYNOLDS	0 5						
		X			0	0	
Director	0						
CHRISTINE RICHARDSON	0.5						
CHRISTINE RICHARDSON		· ·			۸ ا	٥	

Director		Х			0	0	'
RANDY REYNOLDS	0 5						
Director	0	X			0	0	'
CHRISTINE RICHARDSON	0 5						
Director	0	Х			U	0	'
LVAINE DIEZIN	0.5						

RANDY REYNOLDS					0		
Director	0	_ ^			J		
CHRISTINE RICHARDSON	0 5	v				0	
Director	0	_ ^			U	l o	
LYNNE RIFKIN	0 5						

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CHRISTINE RICHARDSON	0 5	V			0	0	
Director	0	^			U	0	
LYNNE RIFKIN	0 5						
Director		X			0	0	

LYNNE RIFKIN	0 5	_			0	0	0
Director	0	^			J	Ų į	
NANCY J RILEY	0 5						

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)	1	organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
CHERL R ROANE	0 5								
Director	0	×						0	
DEANNA K ROBBINS	0 5								
Director	0	X						0	
DOREEN ROBERTS	0 5								
Director		X						0	

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and Independent Contractors

ED P ROBERTS

MARY R ROBERTS

PATRICK A ROBERTS

BONNIE ROBERTS-BURKE

BRANDON W ROGILLIO

GREGORY D ROKEH

Director

Director

Director

Director

Director

Director

Director

D GARY ROGERS

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	0	direct	or/t	ruste	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)
VICKI L ROLLER	0 5								
Director	0	×						\ 	0
MELODY SKYE ROLOFF	0 5	х						0	0
Director	0	^						٥	0
DENNIS ROSAS	0 5							_	_
Director	0	X							0
RICHARD J ROSENTHAL	0 5								

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and Independent Contractors

Director

Director

CHRIS ROST

Director

Director

Director

Director

Director

ADAM A RUIZ

VERNICE ROSS

PETER W RUFFINI

MARY ALICE RUPPERT

LEIGH A RUTLEDGE

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	6							organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
TERRY RYAN	0 5	Х						0	0	0	١.
Director	0	^						3	3	Ů	
MARK SADEK	0 5										
Director	0	Х							0	0	
HANNE A SAGALOWSKY	0 5										
Director	0	Х						U	0	0	
											•

and Independent Contractors

JOHN D SAMSON

CARL SAN MIGUEL

EVA M SANDERS

CRAIG W SANFORD

DAVID S SANSOM

EDUARDO SANTOS ALVARADO

Director

Director

Director

Director

Director

Director

MARK SADER		l x			n	0	
Director	0	^				0	
HANNE A SAGALOWSKY	0 5	, , , , , , , , , , , , , , , , , , ,					
Director	0	_ ×			U	0	
ERIC SAIN	0 5						
Director	0	^			U	0	

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Director	0						
HANNE A SAGALOWSKY	0 5						
Director	0	X			0	0	0
ERIC SAIN	0 5						
Director	0	X			0	0	0
JOHN D SAMSON	0.5						

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(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a from the week (list from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	۰	direct	or/t	rust	ee)		organization (W-	organizations
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)
ANDREW SARNO	0 5	x						0	0
Director	0	^							
LEO SAUNDERS	0 5	x							
Director	0	_ ^							0
SUSAN M SAVAGE	0 5								
Director	0	X						0	0

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and Independent Contractors

PAULA K SAVARD

ANDY JOE SCAGLIONE

DIANNE C SCALZA

JANET G SCAVO

PHILLIP SCHAEFER

SANDRA M SCHEDE

RANDY R SCHEIDT

Director

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the compensation from related director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

Former

2/1099-MISC)

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MISC)

organization and

related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	l for related l			_
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	(S. 24)
DIANE G SCHERER	0 5			Γ
		X		
Director	0			
ANTHONY R SCHIPPA	0 5			
		Х		l
Director	0			
CHRISTIAN SCHLUETER	0 5			
		Х		

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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

Director

PAUL SCOTT

JON SCHNOOR

MICHAEL SCHMELZER

MICHAEL R SCHOONOVER

A DAVID SCHWARZ

DON SCORDINO

J LENNOX SCOTT

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation hours per compensation amount of other week (list is both an officer and a from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		or/t	rust	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	englose e voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
BRIAN P SEARS	0.5	х						0	0	0
Director	0									-
ADAIR SMITH SENN	0 5	х						0		0
Director	0	^						0	9	0
JOSE M SERRANO	0 5									
Director	0	X							U	0

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and Independent Contractors

PAULA E SERVEN

MOSES SEURAM

JAMES J SEXTON

Director (RESIGNED)

CYNTHIA J SHAFER

BARYALAI K SHALIZI

BARBARA M SGUEGLIA

Director

Director

Director

Director

Director **BRIAN SHARPE** 

Director

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation week (list from the from related director/trustee) organization (Wany hours organizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	for volated						organization (W-	organizations	from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations		
THOMAS E SHELLY	0 5	х						0	0	0		
Director	0	^						3	5			
CYNTHIA C SHELTON	0 5	x						0	0	0		
Director	0											
CORY SHEPARD	0 5											
Director	0	Х						0	0	0		
	0.5			I	I _							

and Independent Contractors

WILLIAM HAMILTON SHUGART

Director

Director

Director

PRADEEP B SHUKLA

GLORIA V SICILIANO

THOMAS E SHELLY							
Director	0	X					
CYNTHIA C SHELTON	0 5	х			0	0	
Director	0	^			0	0	
CORY SHEPARD	0 5	X			0	0	
Director	О	^			0	0	
ANDREA N SHERIDAN	0 5						
Director	0	X					
DEBBIE SHIELDS	0.5						

CORY SHEPARD	0 5	X			0	0	
Director	0	^			U	0	0
ANDREA N SHERIDAN	0 5	V			0		
Director	0	Х			U	0	U
DEBBIE SHIELDS	0 5	V					
Director (RESIGNED)	0	Х			U	0	U
TODD A SHIPMAN	0 5						
		Х			0	0	0

	l o						
ANDREA N SHERIDAN	0 5	~			0	0	
Director	0				U	0	0
DEBBIE SHIELDS	0 5				0	0	
Director (RESIGNED)	0	^			0	0	U
TODD A SHIPMAN	0 5	V			0	0	
Director	0	X			U	U	U
MILTON M SHOCKLEY	0 5						

		X			l 0	l o	0
Director (RESIGNED)	0				-	-	
TODD A SHIPMAN	0 5	V					
Director	0	Х					0
MILTON M SHOCKLEY	0 5	V					
Director	0	Х			0	0	0

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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from related compensation from the any hours director/trustee) organization (Worganizations from the

2/1099-MISC)

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MISC)

organization and

related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	director/trustee)						C
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	
ANGELA SICOLI	0 5							
Director	0	X						
MATT SILVER	0 5							
Director	0	X						

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and Independent Contractors

KENT SIMPSON

**ERIK E SJOWALL** 

KIM SKUMANICK

JOHN H SLIVON

CHRIS S SLOAN

**BRENDA SMALL** 

BONNIE SMITH

THOMAS E SKIFFINGTON

Director

Director

Director

Director

Director

Director

Director

Director

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the compensation from related director/trustee) any hours organization (Worganizations from the

Highest compensated employee

employee

Former

Individual trustee or director

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Trustee

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organization and

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
JAMES A SMITH	0 5
Director	0
JEFFREY L SMITH	0 5
Director	0
LESLIE ROUDA SMITH	0 5

Director

Director

Director

Director

DJ SNAPP

Director

Director

Director

Director

NANCY SMITH

RANDAL M SMITH

WENDY M SMITH

HARLEY W SNYDER

NICHOLAS A SOLIS

SHERRI SOUZA

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a compensation week (list from the from related director/trustee) organization (Wany hours organizations from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours	۱ '	inecti	OI/LI	uste	<i>=</i> e)		organization (w-	organizations (14)	arganization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
DEBORAH Q SPANGLER	0 5	х						0	0	0	
Director	o							,	Ů	,	
SALLY SPARKS	0 5	x						0	0		
Director	0	_ ^						U	U	0	
LARRY SPITERI	0 5	x						0	0	0	
Director	0								١	0	

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and Independent Contractors

LINDA ST PETER

PHILLIP C STARK

Director (RESIGNED) JOHN W STEFFEY

THOMAS M STEVENS

JOE RAYMOND STEWART

SUE L STINSON-TURNER

Director

Director

Director

Director

Director

Director

JAMES A STOFKO

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		lirect	or/tr				organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
HAGAN STONE	0 5	х						0		Ī
Director	0	, ×						0	0	
STEVEN A STRODE	0 5									
Director	0	X						0	0	
CHERYL STUCKWISH	0 5									Ī
Director	0	X						0	0	
TAMARA SUMINSKI	0 5									Ī

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and Independent Contractors

Director

Director
PETER A SVEUM

Director

Director

Director

Director

Director

SALLY A SUSLAK

GLENNA M SWIGER

SUSAN L SWINK

RYAN BRUCE SWINNEY

CARY ALLEN SYLVESTER

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from related from the compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	٠	lirect	or/tı	ruste	ee)	organization (W-	organizations		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	
PATRICIA A SZEGO	0 5	×						0	0	Ī
Director	0									
ZSOLT SZERENCSES	0 5									Γ
Director	0	X						0	0	

and Independent Contractors

ANGIE M TALLANT

RITA ELIZABETH TAYENAKA

JOSEPHINE A TAYLOR

MAURICE TAYLOR

MICHAEL C TEER

Director

Director

Director

Director

Director

Director

SETH B TASK

2.11-0-10-1	U						
ZSOLT SZERENCSES	0 5						
		X			0	0	
Director	0						
CARL M TACKETT	0 5						
		Х			0	0	
Director	0						
BETTY A TAISCH	0 5						

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PATRICIA A SZEGO	"						
Director	0	X			0	0	0
ZSOLT SZERENCSES	0 5	v			0	0	0
Director	0	^			0	0	
CARL M TACKETT	0 5	v			0	0	0
Director	0	^				Ĭ	Q

		X			0	0	0
Director	0				-		
ZSOLT SZERENCSES	0 5						
		X			0	0	0
Director	0						
CARL M TACKETT	0 5						
		X			0	0	0
Director	0						
BETTY A TAISCH	0 5						
		X			0	0	0
Director	o						

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(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list from the from related compensation from the

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours		direct			ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
JERRY R TEESON	0 5	X						0	0	0
Director	0	^						0	0	
MICHAEL THEO	0 5	x						0		0
Director	0									
DEVON THOMAS	0 5								0	
Director	0	Х						0		0
GARY THOMAS	0 5	×							0	
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and Independent Contractors

Director

Director

Director

Director

Director

Director

Director

DAVID J TINA

LORI A TODD

RANDALL C THOMAS

BRIAN L THOMPSON

KURT O THOMPSON

ANN THROCKMORTON

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation week (list is both an officer and a from the from related compensation from the

organization and related organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours							organization (W-	organizations	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	
THOMAS C TOGNOLI	0 5	x						0		0
Director	0							9		Ĭ
JACK F TORZA	0 5	1						0		$\int$
Director	0	X						J		0
FRANK A TRAPANI	0 5	1						0		
Director		X						0		0

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and Independent Contractors

MARK TRENKA

LINDA J TREVOR

SCOTT TROXEL

JAMES J TSIGHIS

KATHY G TUCKER

KIM L TUCKER

PETER TUCKER

Director

Director

Director

Director

Director

Director

Director

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation amount of other hours per compensation week (list is both an officer and a from the from related compensation the

	any hours		direct			ee)	•	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	<u>.</u>	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
BOB TURNER	0 5	x						0	0	0	
Director	0	_ ^						0		Ŭ	
OFELIA ULLOA	0 5	x						0	0	0	
Director	0	_ ^								١	
TODD H LIMBENHALIER	0.5										

311 00101	U					
OFELIA ULLOA	0 5					
Director		Х			0	
Director	0					
TODD H UMBENHAUER	0 5					
	•••••	Х			0	
Director	0					
BARRETT P UPCHURCH	0 5					
		Х			0	
Director	n					

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and Independent Contractors

CARRIE UVA

NICHOLAS P VAN ASSCHE

TANYA E VAN BLAKE-COLEMAN

CHARLOTTE M VANDERWAAG

Director

Director

Director

Director

Director

Director

LINDA M VAUGHAN

MADELINE H VEISSI

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a compensation week (list from the from related director/trustee) any hours organization (Worganizations from the

employee

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Individual trustee or director

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Institutional

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

MAURICE J VEISSI
Director
RICK VIOLETT
Director
SHARON P VOSS

Director

Director

Director

Director

Director

Director

Director

Director

RAY WADE

DAN WAGNER

ROBERT M WALKER

STEPHANIE G WALKER

GEORGIA LEE WALL

CLARK E WALLACE

CLAYTON WADE

and Independent Contractors

Former
Highest compensated employee

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

(A) (D) (B) (C) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation

and Independent Contractors

EDWARD WARD

Director (RESIGNED)

JENNIFER K WAUHOB

JEANNETTE WAY

Director SARAH L WARE

CHIP WATTS

Director

Director

Director ROBIN L WEBB

Director

	any hours	c	direct	or/ti	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
KITTY WALLACE	0 5	X						0	0	0	
Director	0	^						0	0	0	
DAVID W WALSH	0 5	x						0	0	0	
Director	0	^						0	0	0	
SARA L WALSH	0 5	×						0	0	0	

DAVID W WALSII		l v			0	٥	
Director	0	^			0	Ŭ	
SARA L WALSH	0 5				0	0	
Director	0	X			U	U	
FURHAD WAQUAD	0 5						
Director		Х			0	0	

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Director	0								
SARA L WALSH	0 5								
Director	0	Х					0	0	°
FURHAD WAQUAD	0 5	V							
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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Highest compensated employee

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Individual trustee or director

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Institutional

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organization and

related

organizations

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

THOMAS W WEBER	
Director	
JAMES WEICHERT	_

Director

Director

Director

Director

Director

Director

Director

Director

Director

DAVID WELCH

MARIA S WELLS

JEFFREY G WELSH

THOMAS WHATLEY

LYNN WHEELER

MARGO E WHEELER

CATHERINE B WHATLEY

NESTOR R WEIGAND

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person compensation compensation amount of other hours per week (list is both an officer and a from the from related compensation rom the

	any hours	(	direct	or/tı	ruste	ee)		organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	10	key employee	ee voldme Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
CYNTHIA D WHITE	0 5	х						0	0	0	
Director	0								_	_	
ROBERT WHITE	0 5	х						0	0	0	
Director	0	_ ^							J	Ĭ	
STEVE WHITE	0 5	.,									

CHATHIA D WHITE		X			٨	
Director	0	^			0	
ROBERT WHITE	0 5	v			0	
Director	0	X			U	
STEVE WHITE	0 5	V			0	
Director	0	X			U	
WILLIAM A WHITE	0 5					
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and Independent Contractors

Director

Director

Director

Director DANA WILLIAMS

Director

PATRICE H WILLETTS

BAYARD WILLIAMS

CLAIRE L WILLIAMS

ROBERT WHITE		x			_	0	0
Director	0	^			٥	0	
STEVE WHITE	0 5				_	_	
Director	0	X			0	0	0
WILLIAM A WHITE	0 5						
Director	0	X			0	0	0
MERLE L WHITEHEAD	0 5						
Director	0	X			0	0	0
THOMAS M WIENER	0 5						

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ROBERT WHITE	0 5				0	0	0
Director	0	^			0	0	
STEVE WHITE	0 5	>			0	0	0
Director	0	^			0		
WILLIAM A WHITE	0 5	×			0		0
Director	0	^			0	0	
MERLE L WHITEHEAD	0 5	X			0	0	0
Director	0	^					
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(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other hours per than one box, unless person compensation compensation week (list is both an officer and a from the from related compensation n the

	any hours		direct		ee)	1	organization (W-	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	key employee	Highest compensated	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
MARY EDNA C WILLIAMS	0 5	x					0	0	0	
Director	0	_ ^							Ĭ	
LINDA J WILSON	0 5	x					0	0	0	
Director	0	_ ^							<u> </u>	

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LINDA J WILSON	0 5	,,				
Director	0	X			U	
MELVIN L WILSON	0 5					
Director	0	Х			0	
JOHN WINTHER	0 5					
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and Independent Contractors

Director

Director

Director

Director

Director

Director

KAY M WIRTH

DAVID WLUKA

JOHN Y WONG

DONN T WONDERLING

Director (RESIGNED)

JOHN YEN WONG

EDWARD C WOOD

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person amount of other hours per compensation compensation is both an officer and a week (list compensation from the from related director/trustee) any hours organization (Worganizations from the

Officer

employee

Institutional

Individual trustee or director

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Highest compensated employee

Former

2/1099-MISC)

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(W- 2/1099-

MISC)

organization and

related

organizations

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for related

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
JOHN R WOOD	0 5
Director (RESIGNED)	0
JACK WOODCOCK	0 5
Director	0
MARK A WOODROOF	0 5

Director

Director

Director

Director

Director

Director

Director

Director

**BRIAN WOODS** 

EDMUND G WOODS

WAYNE WOODYARD

THERESE ANN WUNDERLICH

AVIS WUKASCH

LISA G WURTH

ALAN YASSKY

and Independent Contractors

(A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless person hours per compensation compensation amount of other week (list is both an officer and a from the from related compensation he

and Independent Contractors

JUDY WEISS ZEIGLER

PAT ZIGGY A ZICARELLI

DEENA ZIMMERMAN

Director

Director

Director

Director

JOANNE ZETTL

	any hours	c	lirect	or/tr	uste	ee)		organization (W-	organizations	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
DOYLE YATES	0 5	x						0	0	0
Director	0	^						0		0
ARTHUR A YATSKO	0 5									
Director	0	Х						0	U	0

Director	0							
ARTHUR A YATSKO	0 5					0	0	
Director	0	^				0	0	
JON T YOCUM	0 5							
Director (RESIGNED)	0	X				0	0	
LEIGH YORK	0 5							
		V	1 1		I		۸	

JON T YOCUM	0 5	Х			0	0	0
Director (RESIGNED)	0	^			0	0	Ü
LEIGH YORK	0 5	.,					
Director	0	Х			0	0	0
PAUL G YORKIS	0 5	.,					
Director		X			0	0	0

		Х			0	o	0
Director (RESIGNED)	0						
LEIGH YORK	0 5	V			0	0	0
Director	0	^			0	0	0
PAUL G YORKIS	0 5	V				0	0
Director	0	_ ^			0	0	0
CHRISTIAN E ZARIF	0 5						

LEIGH YORK		v			0	١	_
Director	0	^					
PAUL G YORKIS	0 5						
Director	0	Х			0	0	0
CHRISTIAN E ZARIF	0 5						
		Х			0	0	0

PAUL G YORKIS		_			0	0	0
Director	0	^			0	٥	
CHRISTIAN E ZARIF	0 5						
Director	0	Х			0	0	0
JUDY WEISS ZEIGLER	0.5						

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(A) (B) (C) (D) (E) (F) Position (do not check more Reportable Reportable Estimated Name and Title Average hours per than one box, unless person compensation compensation amount of other is both an officer and a week (list from the from related compensation director/trustee) any hours organization (Worganizations from the

Officer

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employee

Institutional

individual trustee or director

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Highest compensated employee

Former

2/1099-MISC)

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1,166,112

1,861,419

477,894

341,348

539,964

344,358

586,659

(W- 2/1099-

MISC)

organization and

related

organizations

0

39,261

39,261

39,261

36,155

39,261

36,366

39,261

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	for related organizations below dotted line)
CHRISTOPHER ZOLLER	0 5
Director	0
RENEE ZURLO	0 5

and Independent Contractors

Director

Director

CEO

PATRICIA M ZUZEK

**BOB GOLDBERG** 

DALE STINTON

CEO (RETIRED)

JOHN PIERPOINT

DONNA GLAND

KATIE JOHNSON

WALT WITEK

SVP, HUMAN RESOURCES

SVP, GENERAL COUNSEL

MATTHEW LOMBARDI

SVP, FINANCE AND COMPTROLLER

SVP, MARKETING & BUS DEVELOPMENT

SVP, COMMUNITY & POLITICAL AFFAIRS

(A) (B) (C) (D) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless person hours per compensation compensation amount of other is both an officer and a from the from related week (list compensation director/trustee) anv hours organization (Worganizations from the zation and

and Independent Contractors

DOUG HINDERER

FORMER KE - SENIOR VP, HUMAN RESOURCES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	1 2	1		,		,		244222	(1)		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
JANET BRANTON	50 0					×		470.013	0	20.20	
SVP, GLOBAL SERVICES	0					^		478,813	U	39,26	

	il trustee or	inal Trustee	loyee	compensated e			
0 0							
				X	478,813	0	
0							
0 0							
				X	689,354	0	
0							
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••••				X	527,097	0	
0							

179,610

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39,261

39,261

24,834

JERRY GIOVANIELLO	50 0			<		689,354	0	39,261
SVP, GOVERNMENT AFFAIRS	0			^		009,334	0	39,201
MARK LESSWING	50 0			· ·		527.007		20.264
SVP, CHIEF TECH OFFICER	0			X		527,097	0	39,261
STEPHANIE SINGER	50 0			V		2.12.55		
CVP COMMUNICATIONS				X		343,652	l o	36,317

	U						
MARK LESSWING	50 0			.,	527.007		
SVP, CHIEF TECH OFFICER	0			X	527,097	0	
STEPHANIE SINGER	50 0				242.550		
SVP, COMMUNICATIONS	0			X	343,652	0	
	50 N						

				X		527,097	0	
SVP, CHIEF TECH OFFICER	0					,		
STEPHANIE SINGER	50 0							
				X		343,652	0	
SVP, COMMUNICATIONS	0							
LAWRENCE YUN	50 0							

STEPHANIE SINGER					343,652		
GVP, COMMUNICATIONS	0			^	343,032	J	
AWRENCE YUN	50 0			×	562 201	0	

VP, COMMUNICATIONS	0						
AWRENCE YUN	50 0			_	563,281	0	
VP. CHIEF ECONOMIST				^	363,261	U U	

AWRENCE YUN	50 0						
				Х	563,281	0	
VP, CHIEF ECONOMIST	0						

AWRENCE YUN	50 0			v	563,281	0	
SVP, CHIEF ECONOMIST	0			^	303,201	o d	
SOLIC HINDERER	37 5						

## Political Campaign and Lobbying Activities

Inspection

OMB No 1545-0047

DLN: 93493318129688

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

Open to Public

www.irs.gov/form990.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number National Association of Realtors 36-1520690 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") Political campaign activity expenditures (see instructions) 3 Volunteer hours for political campaign activities (see instructions) Complete if the organization is exempt under section 501(c)(3). Part I-B 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-(1) NAR FUND 430 N MICHIGAN 26-1725187 0 3.385.247 CHICAGO, IL 60611

2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures activity

(b)

Amount

-19,659,682

(a)

No

Yes

1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Other activities?				
j	Total Add lines 1c through 1i				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	(5). oi	rsectio	n	
Par		(-),			
Par	501(c)(6).	(-),		Yes	s No
Par 1		(-),			No No
	501(c)(6).			Yes	
1	501(c)(6).  Were substantially all (90% or more) dues received nondeductible by members?	(-),	:	Yes	No No
1 2 3	Till-B  Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes."	(5), oı	r sectio	Yes L 2 B Yes n 501(	No No
1 2 3	TIII-B  Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dius, assessments and similar amounts from members	(5), oı	r sectio	Yes L 2 3 Yes n 501(	No No
1 2 3 Par	Till-B  Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes."	(5), oi	r sectio	Yes 10 20 3 Yes n 501( is	No No (c)(6)
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year	(5), oi	r sectio	Yes 1 2 3 Yes n 501( is	No No No (c)(6) 824,510
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	(5), oi III-A, 1 2a 2b	r sectio	Yes  1	No No Sc)(6) 824,510 414,924 295,894
1 2 3 Par 1 2 a b	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	(5), oi III-A, 1 2a 2b 2c	r sectio	Yes L 2 3 Yes n 501( is 204, 54, -11, 43,	No No 824,510 414,924 295,894 119,030
1 2 3 Par 1 2	Were substantially all (90% or more) dues received nondeductible by members?  Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?  III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year	(5), oi III-A, 1 2a 2b	r sectio	Yes L 2 3 Yes n 501( is 204, 54, -11, 43,	No No No C)(6) 824,510 414,924 295,894

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political 4 5 Taxable amount of lobbying and political expenditures (see instructions)

expenditure next year? 5

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Description of Political Activities

instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference Schedule C, Part I-A, Line 1

Explanation

THE ORGANIZATION COLLECTS MEMBER DUES EARMARKED FOR A SEPARATE SEGREGATED FUND AND PROMPTLY AND DIRECTLY TRANSFERS THEM TO THAT FUND AS SUCH, A DETAILED DESCRIPTION OF

DIRECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES IS NOT APPLICABLE Schedule C (Form 990 or 990EZ) 2017 SCHEDULE D Supplemental Fina

## **Supplemental Financial Statements**

Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.

2017

**DLN: 93493318129688**OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at <u>www.irs.qov/form990</u>.

Name of the organization **Employer identification number** National Association of Realtors 36-1520690 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? 🗌 Yes 🗌 No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2017

Sche	edule D (Form 990) 2017								Pac	ge <b>2</b>
Par	t III Organizations Maintaining Col	lections of Art,	Histori	cal Tre	asures	, or Othe	r Similar A	ssets (cont	inued)	
3	Using the organization's acquisition, accession items (check all that apply)	n, and other record	s, check a	any of th	e followi	ng that are	a significant	use of its col	lection	
а	Public exhibition		d		oan or e	xchange pro	grams			
b	Scholarly research		e		Other					
С	Preservation for future generations									
4	Provide a description of the organization's col Part XIII	lections and explair	n how the	y further	r the org	anızatıon's	exempt purpo	ose in		
5	During the year, did the organization solicit o assets to be sold to raise funds rather than to						mılar	☐ Yes	□ No	
Pai	rt IV Escrow and Custodial Arrange Complete if the organization answ X, line 21.	vered "Yes" on Fo						unt on Forr	n 990, Pari	 t
1a	Is the organization an agent, trustee, custodincluded on Form 990, Part X?	an or other interme	diary for	contribu	tions or	other assets	s not	☐ Yes	□ No	
b	If "Yes," explain the arrangement in Part XIII	and complete the	following	table			P	Amount		
С	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				
<b>2</b> a	Did the organization include an amount on Fo	rm 990, Part X, line	≥ 21, for 6	escrow o	r custod	al account	iability?	☐ Yes	□ No	
b	If "Yes," explain the arrangement in Part XIII	Check here if the	explanation	on has b	een prov	/ided in Part	XIII			
Pa	irt V Endowment Funds. Complete if									
		(a)Current year	<b>(b)</b> Pr	or year	(c)Tv	wo years back	(d)Three ye	ars back (e)	Four years bad	ck
1a	Beginning of year balance	73,467,446	1	100,922,8	04	80,259,39	9 66	,031,387	58,360,1	L <b>2</b> 7
b	Contributions			1,959,3	59	20,663,40	14	,228,012	7,671,2	260
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs			29,414,7	17					
f	Administrative expenses									
g	End of year balance	73,467,446		73,467,4	46	100,922,80	80	,259,399	66,031,3	387
2	Provide the estimated percentage of the curre	ent year end balanc	e (line 1g	ı, columr	n (a)) he	eld as				
а	Board designated or quasi-endowment <b>&gt;</b>	100 %								
b	Permanent endowment ► 0 %									
С	Temporarily restricted endowment ► 0	%								
	The percentages on lines 2a, 2b, and 2c shou	•								
3a	Are there endowment funds not in the posses organization by	sion of the organiza	ation that	are held	d and adi	ministered f	or the		Yes No	_
	(i) unrelated organizations							3a(i)		
	(ii) related organizations							3a(ii)		,
b	If "Yes" on 3a(II), are the related organization	is listed as required	on Sche	dule R?				. 3b		_
4	Describe in Part XIII the intended uses of the	organization's end	owment f	unds						
Pai	rt VI Land, Buildings, and Equipmen			D- 1 T		4- C E	000 D-		•	
	Complete if the organization answ  Description of property (a) Cost or oth (investme	ner basis (b) Cos	orm 990, st or other			Accumulated			O. Book value	
		,		- : م م ر	075					
	Land			19,212,			F4 10= 44 -		19,212	
	Buildings			87,931,	826		54,135,626		33,796	,200
	Leasehold improvements			F0 5	200		45 606 55			
	Equipment			50,383,			45,608,287		4,775	
	Other	gual Form 000 De-	t V - col	118,		١ ١				1,774
LOTA	al. Add lines 1a through 1e <i>(Column (d) must e</i>	quai rorm 990, Par	ιλ, coiun	ип ( <b>в</b> ), П	me ru(c)	<i>'   -</i> -	<b>&gt;</b>	i	57,903	,452

Part VII Investments—Other See Form 990, Part X,		organization answe	ered "Yes" on Form 9	90, Part IV, line 11b.
(a) Description of	security or category me of security)	(b) Book value		od of valuation f-year market value
<ul><li>(1) Financial derivatives</li><li>(2) Closely-held equity interests</li><li>(3)Other</li></ul>				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part		•		
-	zation answered 'Yes' on Fo			
(a) Description of inv	estment	(b) Book value		od of valuation f-year market value
(1)INVST - NARBAC (2)INVST - REALTORS INFO NETWORK		60,303,826 12,374,799		C C
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part Part IX Other Assets. Complete	: X, col (B) line 13 ) ► e if the organization answered "	72,678,625 Yes' on Form 990. Part	IV. line 11d See Form	990. Part X. line 15
(1)	(a) Description			(b) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 99	0, Part X, col (B) line 15 )			. •
Part X Other Liabilities. Com See Form 990, Part X,	nplete if the organization an line 25.	swered 'Yes' on Forr	n 990, Part IV, line 1	1e or 11f.
1. (a) Descr	ription of liability	(b) Boo	ok value	
(1) Federal income taxes  Deferred Compensation			2,859,911	
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part		<b>•</b>	2,859,911	
<b>2.</b> Liability for uncertain tax positions I organization's liability for uncertain tax				

Schedule D (Form 990) 2017

	Complete if the organi	zation answered 'Yes' on Form 990, Part	IV, li	ne 12a.		
1	Total revenue, gains, and other si	upport per audited financial statements			1	
2	Amounts included on line 1 but no	ot on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses) on i	nvestments	2a			
b	Donated services and use of facili	ties	2b			
С	Recoveries of prior year grants		2c			
d	Other (Describe in Part XIII ) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line <b>2e</b> from line <b>1</b> .				3	
4	Amounts included on Form 990, F	Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b    .	4a			
b	Other (Describe in Part XIII ) .		4b			
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total revenue Add lines 3 and 40	c. (This must equal Form 990, Part I, line 12)			5	
Par		penses per Audited Financial Statem			Returi	n.
		zation answered 'Yes' on Form 990, Part	IV, I	ne 12a.		
1	Total expenses and losses per aud				1	
2	Amounts included on line 1 but no	ot on Form 990, Part IX, line 25	ı	1		
а	Donated services and use of facili	ties	2a		_	
b	Prior year adjustments		2b			
С	Other losses		2c			
d	Other (Describe in Part XIII ) .		2d			
е	Add lines 2a through 2d				2e	
3	Subtract line <b>2e</b> from line <b>1</b> .				3	
4	Amounts included on Form 990, P	Part IX, line 25, but not on line 1:				
а	Investment expenses not included	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII ) .		4b			
С	Add lines <b>4a</b> and <b>4b</b>				4c	
5		lc. (This must equal Form 990, Part I, line 18	) .		5	
Par	t XIII Supplemental Info	ormation				
Prov XI,	vide the descriptions required for Pa lines 2d and 4b, and Part XII, lines	art II, lines 3, 5, and 9, Part III, lines 1a and 4 2d and 4b Also complete this part to provide	4, Pari any a	t IV, lines 1b and 2b, Part idditional information	: V, line	4, Part X, line 2, Part
	Return Reference		Ex	planation		
See A	Addıtıonal Data Table					

Page 4

Page <b>5</b>		Schedule D (Form 990) 2017		
	ormation (continued)	Part XIII Supplemental Info		
	Explanation	Return Reference		

Schedule D (Form 990) 2017

#### **Additional Data**

**Software ID:** 17005876 Software Version: 2017v2.2

**EIN:** 36-1520690

The amounts in the quasi-endowment are unrestricted net assets designated for special purp

amount includes monies for budgeted core reserves, REALTOR Party carryover funds and cons

oses and activities as authorized by the Board of Directors As of December 31, 2017, this

Name: National Association of Realtors

Schedule D, Part V, Line 4

funds

Intended uses of endowment

Explanation

Return Reference

Supplemental Information

umer advertising campaign funds

Supplemental Information							
Return Reference	Explanation						
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Association and its consolidated and combined entities follow guidance issued by the F ASB with respect to accounting for uncertainty in income taxes. A tax position is recogniz ed as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. The Association recognizes interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The Association has no						

amounts accrued for interest or penalties as of December 31, 2017 and 2016

efile GRAPHIC prin	t - DO NOT PR	OCESS /	As Filed Data -	nta - DLN: 9349331812968				
SCHEDULE F (Form 990)	Staten	nent of A	Activities (	s Outside the United States OMB No 1545				
(1 31111 333)	► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.  ► Attach to Form 990.					or 16.	2017	
Department of the Treasury Internal Revenue Service	► Information	n about Sched	lule F (Form 990) a	and its instructions is at wi	vw.irs.gov/f	form990.	Open to Public Inspection	
Name of the organization					I	mployer iden	tification number	
National Association of R	ealtors					36-1520690		
	Information or Part IV, line 14		Outside the U	<b>Inited States.</b> Comple	te if the o	rganızatıon ar	nswered "Yes" to	
other assistance, to award the gran	the grantees' eliquests or assistance?	gıbılıty for th	ie grants or assis	substantiate the amount stance, and the selection dures for monitoring the	criteria us	sed	☐ Yes ☐ No	
outside the Unite		irt v the orga	amzadom s proce	dures for mornitoring the	use of its	grants and oth	er assistance	
3 Activites per Regio	n (The following f	Part I, line 3 t	table can be dupli	cated if additional space is	needed )			
(a) Region		<b>b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program s speci	y listed in (d) is a ervice, describe fic type of (s) in region	(f) Total expenditures for and investments in region	
(1) See Add'l Data				-				
( 2)								
(3)								
(4)								
( 5)								
3a Sub-total b Total from continua Part I		(					3,012,687	
c Totals (add lines 3 For Paperwork Reduction		e Instruction	-		 No 50082\	V Schedule	3,012,687 e F (Form 990) 2017	

(1)				
( 2)				
(3)				

(4)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxexempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . . . . . . . . . .

Schedule F (Form 990) 2017

(4) (5) (6) (7)

(8) (9) (10) (11) (12)

(13) (14) (15) (16) (17) (18) Page **3** 

Schedule F (Form 990) 2017

<u>·</u>										
Part IIII Grants and O	rt III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.									
Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance	<b>(b)</b> Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)			
(1)										
( 2)										
(3)										

Sche	dule F (Form 990) 2017		Page <b>4</b>
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>✓</b> Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	<b>☑</b> No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	<b>✓</b> Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	<b>☑</b> No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	<b>✓</b> Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	□Yes	<b>☑</b> No

Schedule Fi	(Form 990) 2017	Page !
Part V	amounts of investments vs.	uired by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; expenditures per region); Part II, line 1 (accounting method); Part III (accounting nn (c) (estimated number of recipients), as applicable. Also complete this part to provide
	ReturnReference	Explanation

Schedule F (Form 990) 2017

#### **Additional Data**

Carıbbean

Mexico only)

North America (Canada &

**Software ID:** 17005876 **Software Version:** 2017v2.2 **EIN:** 36-1520690

Name: National Association of Realtors

PASSIVE INVESTMENTS

680,341

#### Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the	0	0	Investments	PASSIVE INVESTMENTS	1,546,381

0 Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 231.207 0 Program Services INAR REPRESENTATION AT Greenland) IAND PARTICIPATION IN MIPIM INTERNATIONAL COMMERCIAL REAL IESTATE EXPO NAR PARTICIPATION IN 145.058 East Asia and the Pacific 0 Program Services TRADE MISSION TO IJAPAN

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Sub-Saharan Africa 0 Program Services NAR REPRESENTATION 22.232 IAND PARTICIPATION IN ITRADE MISSION TO MEET NAR PARTNERS IN SOUTH AFRICA, REOBASA AND IEASA Europe (Including Iceland and 0 Program Services 21.928 INAR PARTICIPATION IN Greenland) LARGE COMMERCIAL AND REAL ESTATE MEETING

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific 171.805 0 Program Services INAR PARTICIPATION IN INTERNATIONAL REALTOR CONFERENCE Europe (Including Iceland and 0 Program Services INAR PARTICIPATION IN 25,186 Greenland) ANNUAL GATHERING OF IFRENCH AND OTHER IGLOBAL REAL ESTATE |PROFESSIONALS

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 31.196 0 Program Services INAR REPRESENTATION Greenland) IAND PARTICIPATION IN IFIABCI WORLD **ICONGRESS** South America 0 Program Services NAR REPRESENTATION AT 36.273 **ICOFECI** 

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or ın region (by type) (ı e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific 0 |Program Services Australian Trade Mission 28.761 GATHERING OF CANADIAN North America (Canada & Program Services 11,525 Mexico only) IREALTORS AND **IEXECUTIVES** 

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i.e., is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) Europe (Including Iceland and 0 Program Services MEETING WITH OFFICALS 13.883 Greenland) AND CONFERENCES IN YUGOLAVIA, DENMARK IAND AUSTRIA Central America and the 0 Program Services REAL ESTATE 20.737 Caribbean CONVENTIONS AND CONFERNCES IN ARGENTINA, BRAZIL, PANAMA AND JAMAICA

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) North America (Canada & ANNUAL GATHERNING OF 8.158 0 Program Services Mexico only) REAL ESTATE PROFESSIONALS AND CONFERENCES IN MEXICO Fast Asia and the Pacific 0 Program Services REALTOR MEETING AND 18.016 CONVENTIONS IN KOREA. INDIA AND AUSTRALIA

Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization anewered "Yes," on Form 990, Part IV, line 21 or 22.  PARTAI General Information on Grants and Assistance    Impleyer identification number	efile GRAPHIC prir	nt - DO	NOT PROCESS	As Filed Data -					DLI	N: 934933181	129688
Common   C	Schedule I (Form 990)  Department of the Treasury Internal Revenue Service		Co		2017 Open to Public						
Describe in Part IV the organization of Formation of Part I can be depicted or a service of the selection or grants and Assistance.  Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States  Part III Grants and Other Assistance to Domestic Organization's procedures for monitoring the use of grant funds in the United States  Part III Grants and Other Assistance to Domestic Organization's procedures for monitoring the use of grant funds in the United States  (a) Name and address of organization and part I can be deplicated if additional space is needed  (a) Name and address of organization (fa pplicable)  (b) EIN (c) IRC section (if applicable)  (c) IRC section (if applicable)  (d) Amount of cash assistance  (e) Amount of organization or government  (b) KPW, appraisal, other)  (b) EIN (c) IRC section (if applicable)  (c) IRC section (if applicable)  (d) Amount of cash assistance  (e) Amount of organization organization organization and the control of the organization of the cash of the cash assistance  (b) EIN (c) IRC section (if applicable)  (d) Amount of cash assistance  (e) Amount of organization organization organization and the cash of the cash	Name of the organization	Realtors								ation number	
the selection criteria used to award the grants or assistance?  Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States  Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed  (a) Name and address of organization or government  (b) EIN (c) IRG section (if applicable) (d) Amount of cash organization answered "Yes" on Form 990, Part IV, line 21, for any recipient (have received more than \$5,000 Part II can be duplicated if additional space is needed  (a) Name and address of organization or government  (b) EIN (c) IRG section (if applicable) (d) Amount of non-cash assistance (e) Amount of non-cash assistance (hook, FMV, appraisal, other)  (b) EIN (c) IRG section (if applicable) (d) Amount of non-cash assistance (e) Amount of non-cash organization or government (hook, FMV, appraisal, other)  (c) Amount of non-cash organization answered "Yes" on Form 990, Part IV, line 21, for any recipient (hook, FMV, appraisal, other)  (d) Amount of non-cash assistance (hook, FMV, appraisal, other)  (e) Amount of non-cash organization answered "Yes" on Form 990, Part IV, line 21, for any recipient (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-cash assistance (hook, FMV, appraisal, other)  (g) Description of non-	Part I General	Inform	ation on Grants	and Assistance				36-	1520690		
(a) Name and address of organization or government (b) EIN (c) IRC section (ff applicable) (d) Amount of cash organization or government (b) Ok, FMV, appraisal, other) (h) Purpose of grant (b) Purpo	the selection crite  Describe in Part IV  Part II Grants and	ria used to V the organial V Other A	to award the grants anızatıon's proceduı <b>Assistance to Don</b>	or assistance? res for monitoring the unastic Organizations a	se of grant funds in the Ui	nited States			0, Part IV, line		
2)	(a) Name and addre organization	ess of		(c) IRC section	(d) Amount of cash	cash	(book, FMV, appraisal,				f grant
3)	(1) See Additional Data										
4)	(2)										
5) 6) 7) 8) 9) 10)	(3)										
6)	(4)										
7)	(5)										
8)	(6)										
9)	(7)										
10)	(8)										
	(9)										
11)	(10)										
	(11)										
12)	(12)										
											0

Schedule I (Form 990) 2017

### **Additional Data**

NATIONAL COMMUNITY

REINVESTMENT COALITION 740 15TH STREET SUITE 400

WASHINGTON, DC 20005

HABITAT FOR HUMANITY

10222 MISSION RD SAN DIEGO, CA 92108

**Software ID:** 17005876 **Software Version:** 2017v2.2 **EIN:** 36-1520690

52-1766126

33-0259190

Name: National Association of Realtors

Form 990,Schedule I, Part	II, Grants and	Other Assistance to	o Domestic Organiza	tions and Domesti	ic Governments.
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation

organization	, ,	ıf applıcable	grant	cash	(book, FMV, appraisal,
or government				assistance	other)

5,000

25,000

organization	п аррпсавіе	l Grant	Casii	[ (DOOK, FINV, applaisal,
or government			assistance	other)

(-,	(-)	(-)	( )	(-)	(.,
organization		ıf applıcable	grant	cash	(book, FMV, appra
or government				assistance	other)

501(C) 3

501(C) 3

Governments.		
Mathad of valuation	(a) December of	Τ,

N/A

N/A

(g) Description of non-cash assistance

(h) Purpose of grant or assistance

N/A

N/A

HOUSING SUPPORT

HOUSING ASSISTANCE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-2102449 501(C) 3 100.000 IN/A REALTOR UNIVERSITY N/A IEDUCATIONAL SUPPORT 430 N MICHIGAN AVE CHICAGO, IL 60611

N/A

N/A

THOUSING ASSISTANCE

600,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(C) 3

REALTORS RELIEF

FOUNDATION 430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant **(b)** EIN (c) IRC section organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 501(C) 3 250.000 IN/A INTERNATIONAL REAL 36-3818522 N/A THOUSING SUPPORT PROPERTY FOUNDATION 430 N MICHIGAN AVE

CHICAGO, IL 60611

efil	e GRAPHIC p	rint - DO NOT PROCESS	As Filed Data	a -	DLN: 934	9331	8129	688
Sch	nedule J	C	ompensati	ion Information	OM	IB No	1545-0	0047
(For	m 990)	For certain Offic		rustees, Key Employees, and Hig	hest			
		► Complete if the ore		ated Employees vered "Yes" on Form 990, Part IV	, line 23.	2()	17	7
Б	Cd. T	_	► Attach	to Form 990. (Form 990) and its instructions			o Pul	
•	tment of the Treasury al Revenue Service	P Information a		gov/form990.	is at		ectio	
	me of the organiz ional Association of I				Employer identificat	ion nu	ımber	
					36-1520690			
Pa	rt I Questi	ons Regarding Compensa	ation					
1a				f the following to or for a person liste y relevant information regarding the			Yes	No_
	✓ First-clas	s or charter travel		Housing allowance or residence for	personal use			
		companions		Payments for business use of perso	nal residence			
		nification and gross-up paymen		Health or social club dues or initiati				
	Discretion	nary spending account	$\checkmark$	Personal services (e g , maid, chaut	ffeur, chef)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding payn iplete Part III to explain	nent or reimbursement	<b>1</b> b	Yes	
2				or allowing expenses incurred by all r, regarding the items checked in line	. 1.2	2	Yes	
	directors, truste	ees, officers, including the CEO/	Executive Director	r, regarding the items checked in line	e lar			
3	organization's C	CEO/Executive Director Check a	ill that apply Dor	ed to establish the compensation of the not check any boxes for methods				
	used by a relate	ed organization to establish com	pensation of the	CEO/Executive Director, but explain	ın Part III			
		ation committee		Written employment contract				
	✓ Independ	ndent compensation consultant						
	☐ Form 990	of other organizations	$\checkmark$	Approval by the board or compensa	ition committee			
4	During the year related organiza		990, Part VII, Se	ction A, line 1a, with respect to the f	iling organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment?			4a		No
b	Participate in, o	r receive payment from, a supp	lemental nonqual	ıfıed retırement plan?		4b		No
С		r receive payment from, an equ		_	<b>.</b> ****	4c		No
	If tes to any	or lines 4a-c, list the persons ar	id provide the app	plicable amounts for each item in Par				
	Only 501(c)(3	s), 501(c)(4), and 501(c)(29	) organizations	must complete lines 5-9.				
5		ed on Form 990, Part VII, Section Contingent on the revenues of		the organization pay or accrue any				
а	The organizatio	n?				5a		
b	Any related org					5b		
	•	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Sections contingent on the net earnings of		the organization pay or accrue any				
a	The organizatio			6a				
b	Any related org	anization? 6a or 6b, describe in Part III				6b		
7	•	,	on A line 15 did 6	the organization provide any nonfixe	d			
•		escribed in lines 5 and 6? If "Ye			u .	7		
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," do	escribe	8		
9	If "Yes" on line 53 4958-6(c)?	8, did the organization also follo	ow the rebuttable	presumption procedure described in	Regulations section	9		
For F	Paperwork Redi	uction Act Notice, see the In	structions for Fo	orm 990. Cat No 5	50053T Schedule J	(Form	1990)	2017

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

	compensation		deferred	Bellettes	(0)(1)(0)	column (B)	
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
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		1	Schedule J (Fo	orm 990) 2017

Schedule J (Form 990) 2017	Page <b>3</b>
Part III Supplemental Inform	nation
Provide the information, explanation, or	r descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
	Interested persons listed on Part VII, Section A, Line 1a have received or have the option to receive the benefits identified on Schedule J, Part I, Line 1a These benefits include companion travel and tax indemnification and gross up payments. For some, benefits also include first-class air travel, as well as payments for health and social club dues. As a national association serving more than 1,000,000 members, NAR requires extensive travel for individuals holding the responsibility of an Officer of the Board of Directors or a Senior Vice President (SVP). This travel requirement ranges from 2 to 6 trips a month and, in some cases, in excess of 200 days a year per Officer or SVP. NAR reviews all benefits provided to interested persons, and where appropriate, additional taxable compensation is imputed.
Schedule J, Part I, Line 1a Travel for companions	OFFICERS WERE REIMBURSED FOR MINOR PERSONAL EXPENSES WHILE TRAVELING FOR BUSINESS PURPOSES THE REIMBURSEMENTS WERE TREATED AS TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	See narrative above
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	See narrative above
	During 2017, NAR paid for tax services related to the preparation of the CEO's personal income tax return. NAR also paid for tax or legal services for certain Senior Vice Presidents of the organization. The related benefits were treated as taxable compensation to the recipients. Additionally during 2017, NAR reimbursed the

Schodula 1 (Form 000) 2017

Schedule J (Form 990) 2017

President for housing related costs while traveling for company business

**Software ID:** 17005876

**Software Version:** 2017v2.2

**EIN:** 36-1520690

Name: National Association of Realtors

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

	· J,		-f.W. 2 d/ 1000 MIC				(E) T-4-1 (C)	(E) C
(A) Name and Title			of W-2 and/or 1099-MIS	· · · · · · · · · · · · · · · · · · ·	(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B)
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denemo	(5)(1)-(0)	reported as deferred on prior Form 990
1BILL E BROWN	(1)	0	0	232,918	0	0	232,918	0
NAR President	(11)	0	0	0	0	0	0	0
1 ELIZABETH JANE MENDENHALL	(E)	0	0	221,606  0	0 	0	221,606	0
President - Elect					-			
2THOMAS A RILEY	(1)	0	0	205,155	o	0	205,155	0
NAR Treasurer	(11)	0	0	0	0	0	0	0
3THOMAS F SALOMONE	(1)	0	0	150,072	0	0	150,072	0
Immediate Past President	(11)	0	0	0	0	0	0	0
<b>4</b> BOB GOLDBERG	(1)	947,540	213,028	5,544	27,000	12,261	1,205,373	0
CEO	(11)	0	0	0	0	0	0	0
<b>5</b> DALE STINTON	(1)	1,854,138	591	6,690	27,000	12,261	1,900,680	0
CEO (RETIRED)	(11)	0	0	0	0	0	0	0
6DOUG HINDERER	(1)	179,610	0	0	12,573	12,261	204,444	0
FORMER KE - SENIOR VP, HUMAN RESOURCES	(11)	0	0	0	0	0	0	0
7JOHN PIERPOINT	(1)	356,291	117,991	3,612	27,000	12,261	517,155	0
SVP, FINANCE AND COMPTROLLER	(11)	0	0	0	0	0	0	0
8DONNA GLAND	(1)	248,615	89,121	3,612	23,894	12,261	377,503	0
SVP, HUMAN RESOURCES	(11)	0	0	0	0	0	0	
<b>9</b> KATIE JOHNSON	(1)	379,264	157,991	2,709	27,000	12,261	579,225	0
SVP, GENERAL COUNSEL	(11)	0	0	0	0	0	0	0
10MATTHEW LOMBARDI	(1)	263,265	78,258	2,835	12,261	24,105	380,724	0
SVP, MARKETING & BUS DEVELOPMENT	(11)	0	0	0	0	0	0	0
11WALT WITEK	(1)	448,117	132,998	5,544	27,000	12,261	625,920	0
SVP, COMMUNITY & POLITICAL AFFAIRS	(11)	0	0	0	0	0	0	0
12JANET BRANTON	(1)	365,278	107,991	5,544	27,000	12,261	518,074	0
SVP, GLOBAL SERVICES	(11)	0	0	0	0	0	0	0
13JERRY GIOVANIELLO	(1)		177,998	7,144	27,000	12,261	728,615	0
SVP, GOVERNMENT AFFAIRS	(11)	0	0	0	0	0	0	0
14MARK LESSWING	(1)	420,494	102,991	3,612	27,000	12,261	566,358	0
SVP, CHIEF TECH OFFICER	(11)	0	0	0	0	0	0	0
<b>15</b> STEPHANIE SINGER	(1)	282,621	58,028	3,003	24,056	12,261	379,969	0
SVP, COMMUNICATIONS	(11)	0	0	0	0	0	0	0
16LAWRENCE YUN	(1)	432,280	127,998	3,003	27,000	12,261	602,542	0
SVP, CHIEF ECONOMIST	(11)	0	0	0	0	0	0	0
					•			

efile GRAPHI	C print - DO NO	T PROCES	S As Fi	iled Data -					DL	_N: 93	4933	181	29688
Schedule L (Form 990 or 990	Complet	te if the orga 27, 28a,	nization a 28b, or 28 ► Attac	ns with li nswered "Yes Sc, or Form 99 th to Form 99	s" on Form 9 0-EZ, Part V 0 or Form 99	90, Part IV, I , line 38a or • 0-EZ.	ines 25 40b.				1B No 2(		
Department of the Trea	asurv	ormation abo	out Schedu	ıle L (Form 99 <u>www.irs.gov</u>		) and its inst	ructions	s is	at	C	pen		ublic
Name of the org National Associatio									<b>/er ide</b> 0690	entifica	ition r	umb	er
	ss Benefit Trar lete if the organiza												
	) Name of disquali			Relationship be				:) D	escript ansacti	tion of		) Cor es	rected? <b>No</b>
4958 3 Enter the all Correp  (a) Name of	mount of tax incurion mount of tax, if an ans to and/or I nplete if the organi orted an amount o (b) Relationship with organization	y, on line 2, a  From Interestation answern Form 990, F  (c) Purpose	bove, reimbered Perred "Yes" or Part X, line (d) Loan	sons. 1 Form 990-EZ 15, 6, or 22 1to or from the	rganization .		. : :	IV,	line 26	\$ 5, or if '	(	i)Writ	ten
interested person	With Organization	Ol loan	orga	organization?		duc	acradit.		board or committee?		agreement?		enc.
			То	From			Yes	No	Yes	No	Yes		No
Total					 <b>&gt;</b> \$								
Con	nts or Assistar nplete if the orga rested person (b	anization ans	swered "Ye between n and the		990, Part IV,	(d) Type	of assist	anc	e	<b>(e)</b> Pu	rpose (	of ass	istance
For Paperwork Red	luction Act Notice s	eae the Instruc	tions for Eo	rm 990 or 990-l	<b>7</b> C:	at No. 50056A		C-L		I (Form	000 0	. 000	F7\ 201

Complete if the organization	answered "Yes" on Forr	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) GREG STINTON	FAMILY MEMBER - D STINTON	117,394	NAR EMPLOYEE		No
(2) ASHLEY STINTON	FAMILY MEMBER - D STINTON	138,597	NAR EMPLOYEE		No
			·		. —

Explanation

Schedule L (Form 990 or 990-EZ) 2017

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

**Supplemental Information** 

Part V

efile GRAPHIC	orint - DO NOT PROCESS As Filed Data -	DLN: 93493318129688
SCHEDULE ((Form 990 or 990 EZ)	Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.  ► Attach to Form 990 or 990-EZ.  ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.	2017 Open to Public Inspection
Internal Revenue Service Name of the organiza National Association of F	ation Employer action 36-152069	identification number
Return Reference	Supplemental Information  Explanation	
Form 990, Part VI, Line 15b PROCESS USED TO DETERMINE COMPENSATION	NAR USES AN OUTSIDE COMPENSATION CONSULTANT TO HELP DETERMINE THE COMPENSATION CONSULTANT TO HELP DETERMINE THE COMPENSATION PACKAGES FOR THE ORGANIZARS AND KEY EMPLOYEES, THEY ARE REVIEWED AND APPROVED BY THE CEO IN SUBSEORGANIZATION WILL USE AN INDEPENDENT CONSULTANT ON AN AS NEEDED BASIS THEY UNDERTAKEN IN THE FOURTH QUARTER OF 2015 FOR THE 2016 COMPENSATION PAITIONS OF "VP FINANCE & COMPTROLLER, "SVP COMMUNITY AND POLITICAL AFFAIRS," COUNSEL, "SVP HUMAN RESOURCES & OFFICE SERVICES, "SVP MARKETING & BUSINESS	IDENT COMPENSATION LITION'S OTHER OFFICE EQUENT YEARS, THE IIS PROCESS WAS LA CKAGES FOR THE POS 'SVP & GENERAL

## 990 Schedule O, Supplemental Information

Form 990, Part VI, Lines 6 through 7b

Return Reference	Explanation
Form 990, Part VI, Line 6 Members or Stockholders	Per the instructions to the Form 990, a member, as referred to in Part VI, Line 6, is defined as any person who has the right to 1. Elect the members of the governing body (but no tif the members of the governing body are the organization's only members) or their deleg ates, 2. Approve or deny significant decisions of the governing body, or 3. Receive a share of the organization's profits or excess dues or a share of the organization's net assets upon the organization's dissolution. NAR's members do not possess the kinds of rights out

lined above As such, the organization has checked "no" to the respective questions in the

# 990 Schedule O, Supplemental Information Return Explanation

Reference	
Form 990,	Currently, many divisions and departments of NAR have procedures in place for document ret
Part VI, Line	ention and destruction Furthermore, the Legal, Finance and Human Resources divisions all
14 Retention	have specific procedures and policies in place to ensure the proper retention and destruct
and	ion of documents
destruction	
policy	

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The organization's board delegates authority to act on behalf of the governing body to the executive committee. The executive committee shall consist of the President, the President t-Elect, the First Vice President, the Treasurer, the Regional Vice Presidents, the immediate Past President, the Past President twice-removed, the Vice President and Liaison to Committees, the Vice President and Liaison to Government Affairs, four other Past Presidents, twelve members who have not served as President, two members from the Real Estate Servic es Advisory Board, one Member Board Executive Officer, and one appointee of each of the Institutes, Societies and Councils of the National Association. The Political Fundraising Chairman and the Member Mobilization Chairman shall also serve as non-voting members of the Executive Committee. The President shall appoint, each year, two Past Presidents to serve two year terms, to succeed those whose terms expire. At the meeting of the Board of Direct ors during the National Convention, the President-elect shall submit to the Board of Direct tors six nominees, at least four of whom are Directors, one of whom may be a member who has not previously served as a Director, and one of whom may be a member who has not previously served as a Director, to serve as members of the Executive Committee. The Board of Directors is shall elect members of the Executive Committee from such nominations. The Executive Committee shall conduct the affairs of the National Association in accordance with the polici es and instruction of the Board of Directors. The Executive Committee shall meet on the call of the President, the Board of Directors or any eleven of its members. The President shall act as Chairman of the Executive Committee. Seventeen members shall constitute a quoru m. A Member who has served as a member of the Executive Committee for terms aggregating twenty (20) years shall be a member of the Executive Committee for life unless sooner termin ated by resignation from the Committee or the Nati

Return Reference	Explanation
VI, Line 2 Family/business	MAURICE VEISSI AND MADELINE VEISSI - Family relationship, ROBERT GOLDBERG AND MARTIN EDWAR DS - Business relationship, ELIZABETH MENDENHALL AND RICHARD MENDENHALL - Family relations hip, STEPHEN CASPER AND MEG CASPER - Family relationship, LESLIE ROUDA-SMITH AND KRISTIN S MITH - Family relationship, GAIL HARTNETT AND KERRI HARTNETT - Family relationship, BRIAN SEARS AND KEVIN SEARS - Family relationship, BILL BROWN AND KEVIN BROWN - Family relationship, IONA HARRISON AND JOHN HARRISON - Family relationship

Return

Return Reference	Explanation
Form 990,	The National Association of Realtors' Form 990 review process included 1) A detailed revi

Form 990. Part VI. Line ew by the CEO, Treasurer and Comptroller of the organization, 2) A review by the organizat 11b Review ion's finance committee, including a presentation by the paid tax preparer, and 3) A Finan ce Committee report to the Executive Committee and Board of Directors of form 990 by governing body

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	On an annual basis, the executive committee of the board of directors, officers, and key e mployees of NATIONAL ASSOCIATION OF REALTORS (NAR) receive a copy of the conflict of inter est policy. This policy requires them to disclose annually interests that could give rise to potential or actual conflicts. Any potential or actual conflicts of interest are review ed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate ste ps necessary to alleviate, monitor, and deal with conflicts, such as restricting the actions of persons with a conflict by prohibiting them from participating in the governing body.

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	NAR relies on the Leadership Team, including the current and incoming Presidents as well a significant to determine, review, and approve the compensation of the CEO. The team consists of the following NAR board members. President and Treasurer. Additionally, the compensation team is supported by NAR's Senior Vice President of Human Resources. Comparability data is used by the compensation team to help determine compensation. On an annual basis, the CEO has a performance evaluation which is used in part to determine any changes in pay (ex. bonuses and merit increases.) The deliberations and decision making with respect to the CEO's compensation are documented on a timely basis by the compensation team. The process for determining the compensation of the organization's CEO was last undertaken in of October, 2016 for the 2017 calendar year compensation. Any potential or actual conflicts of interest are reviewed and evaluated by the NAR legal department, followed up on by the Association's General Counsel, and shared with NAR's Leadership. NAR's leadership determines the appropriate steps necessary to alleviate, monitor, and deal with conflicts, such a significant in the governing body's deliberations and decisions for a particular transaction.

Return Reference

The Governing documents are not disclosed to the public, the Conflict of Interest policy I

Form 990,
Part VI, Line
19 Required
documents
available to
the public

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990,	EDUCATION COURSES - Total Revenue 4727621, Related or Exempt Function Revenue 4727621, U

Part VIII, Line nrelated Business Revenue, Revenue Excluded from Tax Under Sections 512, 513, or 514,
2f Other
Program
Service
Revenue

Return Explanation
Reference

Form 990,
Part VIII, Line
11d Other
Miscellaneous
Revenue

LIST RENTAL - Total Revenue 688457, Related or Exempt Function Revenue 654440, Unrelated
Business Revenue 34017, Revenue Excluded from Tax Under Sections 512, 513, or 514,

Revenue

Return Explanation
Reference

Fees

Form 990,
Part IX, Line
11g Other

Consulting - Total Expense 46896364, Program Service Expense , Management and General Expenses , Fundraising Expenses ,

Return Explanation
Reference

Form 990,	Loss from Investments in Subsidiaries2477932, Change in Retirement Obligation5561000,
Part XI, Line	
9 Other	
changes in	
net assets or	
fund	
balances	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493318129688

Open to Public Inspection

Name of the organization National Association of Realtors								loyer identif	ication	number		
Part I Identification of Disregarded Entities Com	nolete if the organ	ization answ	ered "Yes	' on Form	990 Part	TV line 3		520690				
(a) Name, address, and EIN (if applicable) of disregarded entity		(b) Primary activity		(c)		(d)		(e) End-of-year asse		ussets Direct co		
Part II Identification of Related Tax-Exempt Orga		te if the orga	anization	answered '	'Yes" on F	orm 990,	Part I	V, line 34 be	cause	ıt had one or	more	
related tax-exempt organizations during the tax  (a)  Name, address, and EIN of related organization	Primary activity  Inizations Complete if the organizations x year.  (b)  Primary activity	Legal do	(c) Legal domicile (state or foreign country)  (Exempt C		d) ode section Pu (if		(e) Public charity status (if section 501(c)(3))		(f) Direct controlling entity		g) n 512(tontrolle tity?	
(1)REALTORS RELIEF FOUNDATION 430 N MICHIGAN AVE CHICAGO, IL 60611	DISASTER	RELIEF		IL	501(c)(3)		7		NAR		Yes	T NO
36-4468109 (2)LEONARD P REAUME MEMORIAL FOUNDATION 430 N MICHIGAN AVE	EDUCATIO	N		IL	501(c)(3)		PF		NAR		Yes	
CHICAGO, IL 60611 36-3495865												
(3)CENTER FOR SPECIALIZED REALTOR EDUCATION 430 N MICHIGAN AVE  CHICAGO, IL 60611	MEMBER S	ERVICES		IL	501(c)(6)				NAR		Yes	
36-4173556  (4)REALTORS POLITICAL ACTION COMMITTEE 430 N MICHIGAN AVE  CHICAGO, IL 60611	POLITICAL	ACTIVITY		IL	527				NAR		Yes	
36-2795122 (5)NAR FUND 430 N MICHIGAN AVE		ELECTION		IL	527				NAR		Yes	-
CHICAGO, IL 60611 26-1725187												
(6)NAR CONGRESSIONAL FUND 430 N MICHIGAN AVE CHICAGO, IL 60611	POLITICAL	ACTIVITY		IL	527				NAR		Yes	
27-3388377  (7)REALTOR UNIVERSITY 430 N MICHIGAN	EDUCATIO	N		IL	501(c)(3)		2		CSRE		+	No
CHICAGO, IL 60611 45-2102449												
For Paperwork Reduction Act Notice, see the Instructions fo	r Form 990.		Ca	t No 50135	5Y				Sche	edule R (Form	990) 2	017

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	Direct Predo strolling income		<b>(f)</b> Share of total income		Disprop alloca	itions?	(I) Code V-UE amount in b 20 of Schedule K (Form 106	ox m -1 5)	(j) eneral or nanaging partner?	ownersh
									Yes	No		<b>─</b>   *	res No	-
												+		
												4		
												+		
												+		
t IV Identification of Related Organiza	itions Tavable as a	Cornoration	or Trust	Complete	ıf the (	organiza	ation ansi	wered "Ves	" on F	orm 90	90 Part I	V III	ne 34	
because it had one or more related or	rganizations treated a	s a corporation	on or trus	t during the	e tax y	/ear.			- OII 1					
(a) Name, address, and EIN of related organization	(b) Primary activity	<b>(c)</b> Lega domic (state or f counti	il :ile <sup>T</sup> oreign	(d) Direct cont entity	trolling	(e) Type of (C corp, S or tru	entity S S corp,	(f) hare of total income		(g) of end- year		(h) Percentage ownership		(i) Section 51 (b)(13) controlled
	I I	Count	γ)			or tru	st)	income		assets				entity?
EALTORS INFORMATION NETWORK INC	REAL ESTATE INFO		·y)	NAR			·		ć	assets		) %		
MICHIGAN AVE GO, IL 60611	REAL ESTATE INFO	IL	·Y)	NAR	(	C Corporat	·	1,931,667	ć			) %		entity? Yes N
MICHIGAN AVE AGO, IL 60611 81966 ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES	REAL ESTATE INFO  REAL ESTATE INFO AND SERVICES		Y) 	NAR NAR			cion		-	assets	.39 100	) %		entity? Yes N
MICHIGAN AVE  IGO, IL 60611  81966  ITL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES  MICHIGAN AVE  IGO, IL 60611	REAL ESTATE INFO AND	IL	77)			C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes
MICHIGAN AVE AGO, IL 60611 81966 ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES MICHIGAN AVE AGO, IL 60611	REAL ESTATE INFO AND	IL	7y)			C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes
I MICHIGAN AVE AGO, IL 60611 181966 ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES I MICHIGAN AVE AGO, IL 60611	REAL ESTATE INFO AND	IL	7y)			C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes
EALTORS INFORMATION NETWORK INC  I MICHIGAN AVE AGO, IL 60611 981966  ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES  I MICHIGAN AVE AGO, IL 60611 167306	REAL ESTATE INFO AND	IL	77)			C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes
MICHIGAN AVE AGO, IL 60611 81966 ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES MICHIGAN AVE AGO, IL 60611	REAL ESTATE INFO AND	IL				C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes
MICHIGAN AVE AGO, IL 60611 81966 ATL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES MICHIGAN AVE AGO, IL 60611	REAL ESTATE INFO AND	IL	77)			C Corporat	cion	1,931,667	-	assets 12,517,1	.39 100			entity?  Yes N  Yes

Schedule R (Form 990) 2017

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	Yes	
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	<b>1</b> d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	<b>1</b> g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	<b>1</b> i		No
j Lease of facilities, equipment, or other assets to related organization(s)	<b>1</b> j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	$\vdash$
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	1	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	<del>                                     </del>
o Sharing of paid employees with related organization(s)	10	Yes	
			<del>↓</del> _

<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)	Ī	1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)	[	11 1	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	•	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	Ī	1n Y	Yes	
o Sharing of paid employees with related organization(s)	Ī	10 Y	Yes	
	Ī			
<b>p</b> Reimbursement paid to related organization(s) for expenses		<b>1</b> p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses		1q \	Yes	
	İ	$\neg$		

Yes Yes 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (b) (c) Transaction Amount involved

See Additional Data Table (a) Name of related organization (d) Method of determining amount involved type (a-s)

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	s, and EIN of entity Primary activity Legal Predominant Are all partners Shar domicile income section tot		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership			
			514)	Yes	No			Yes	No		Yes	No	
													_
	•		•			•				Schedul	e R (Forn	າ 99	0) 2017

Schedule R (Form 990) 2017 Page **5** Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Return Reference Explanation OTHER TRANSFERS OF CASH THE NATIONAL ASSOCIATION OF REALTORS (NAR) FUND HAS BEEN SET UP AS SEPARATE SEGREGATED FUNDS AS DEFINED IN REG 1 527-2(B) AND IRC 527(F) (3) THE FUND IS TREATED AS AN INDEPENDENT POLITICAL ORGANIZATION NAR PROMPTLY TRANSFERS MEMBERSHIP DUES DIRECTLY TO THE FUND. AND ACCORDINGLY, THESE TRANSFERS ARE NOT TREATED AS EXPENDITURES FOR EXEMPT FUNCTIONS ADDITIONALLY, POLITICAL CONTRIBUTIONS AND MEMBERSHIP DUES ARE NOT USED TO EARN INVESTMENT INCOME

Schedule R (Form 990) 2017

Name, address, and EIN of related organization

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

**Software ID:** 17005876 Software Version: 2017v2.2

EIN: 36-1520690

Primary activity

DISASTER RELIEF

MEMBER SERVICES

POLITICAL ACTIVITY

NON-FED ELECTION

POLITICAL ACTIVITY

SUPPORT

**EDUCATION** 

EDUCATION

Name: National Association of Realtors

(c)

Legal domicile

(state

or foreign country)

ΙL

ΙL

ΙL

ΙL

ΙL

ΙL

ΙL

(d)

Exempt Code

section

501(c)(3)

501(c)(3)

501(c)(6)

527

527

527

501(c)(3)

(e)

Public charity

status

(if section 501(c)

(3))

lpf

(f)

Direct controlling

entity

NAR

NAR

NAR

NAR

NAR

NAR

CSRE

(g)

Section 512

(b)(13)

controlled

entity? Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

No

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4468109

430 N MICHIGAN AVE CHICAGO, IL 60611 36-3495865

430 N MICHIGAN AVE CHICAGO, IL 60611 36-4173556

430 N MICHIGAN AVE CHICAGO, IL 60611 36-2795122

430 N MICHIGAN AVE CHICAGO, IL 60611 26-1725187

430 N MICHIGAN AVE CHICAGO, IL 60611 27-3388377

430 N MICHIGAN CHICAGO, IL 60611 45-2102449

Additional	Dat

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) NATIONAL ASSOCIATION OF REALTORS FUND R 3,385,247 CASH REALTORS INFORMATION NETWORK Α 24,274 CASH CASH REALTORS INFORMATION NETWORK 209,748 REALTORS INFORMATION NETWORK S 597,291 CASH CENTER FOR SPECIALIZED REALTOR EDUCATION CASH Α 139,656 CENTER FOR SPECIALIZED REALTOR EDUCATION L CASH 202.345 CENTER FOR SPECIALIZED EDUCATION 2,880,785 CASH S NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES CASH Α 618,936 NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 293,543 CASH L NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 917,104 CASH S NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES S 16,340,187 ESTIMATED VALUE D NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 4,000,000 CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES В 23,000,000 CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES 589,000 CASH D REALTOR UNIVERSITY 220,000 ESTIMATED FAIR VALUE REALTOR UNIVERSITY В CASH 100,000 C CASH NATIONAL ASSOCIATION OF REALTORS BUSINESS ACTIVITIES. 130,000 CENTER FOR SPECIALIZED EDUCATION С 100,000 CASH

C

100,000

CASH

REALTORS INFORMATION NETWORK