



EXTENDED TO NOVEMBER 15, 2018

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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OMB No 1545-0052

2017

Open to Public Inspection

Form 990-PF

Department of the Treasury
Internal Revenue Service

For calendar year 2017 or tax year beginning

, and ending

Name of foundation THE SYLVAN C. HERMAN FOUNDATION, INC.		A Employer identification number 20-3265230
Number and street (or P.O. box number if mail is not delivered to street address) 1120 VERMONT AVENUE NW		B Telephone number 202-296-8366
Room/suite 900		C If exemption application is pending, check here ☐
City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20005		D 1. Foreign organizations, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		2. Foreign organizations meeting the 85% test, check here and attach computation ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 59,339,222.		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐
J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) _____		

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grants, etc., received	105,760.			
2	Check ☐ if the foundation is not required to attach Sch. B				
3	Interest on savings and temporary cash investments	482,390.	482,390.		STATEMENT 1
4	Dividends and interest from securities	354,732.	354,732.		STATEMENT 2
5a	Gross rents				
b	Net rental income or (loss)				
6a	Net gain or (loss) from sale of assets not on line 10	982,873.			
b	Gross sales price for all assets on line 6a	6,247,670.			
7	Capital gain net income (from Part IV, line 2)		982,873.		
8	Net short-term capital gain				
9	Income modifications				
10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold				
c	Gross profit or (loss)				
11	Other income	3,964,079.	16,001.	3,948,078.	STATEMENT 3
12	Total. Add lines 1 through 11	5,889,834.	1,835,996.	3,948,078.	
13	Compensation of officers, directors, trustees, etc	0.	0.	0.	0.
14	Other employee salaries and wages	2,117,300.	0.	2,117,300.	0.
15	Pension plans, employee benefits				
16a	Legal fees STMT 4	11,842.	0.	4,001.	7,841.
b	Accounting fees STMT 5	50,546.	0.	50,482.	65.
c	Other professional fees				
17	Interest				
18	Taxes STMT 6	170,389.	7,414.	162,975.	0.
19	Depreciation and depletion	297,108.	0.	327,867.	
20	Occupancy				
21	Travel, conferences, and meetings	83,713.	0.	30,684.	53,029.
22	Printing and publications				
23	Other expenses STMT 7	992,153.	218,434.	758,472.	41,551.
24	Total operating and administrative expenses. Add lines 13 through 23	3,723,051.	225,848.	3,451,781.	102,486.
25	Contributions, gifts, grants paid	81,900.			81,900.
26	Total expenses and disbursements. Add lines 24 and 25	3,804,951.	225,848.	3,451,781.	184,386.
27	Subtract line 26 from line 12				
a	Excess of revenue over expenses and disbursements	2,084,883.			
b	Net investment income (if negative, enter -0-)		1,610,148.		
c	Adjusted net income (if negative, enter -0-)			496,297.	

Part II Balance Sheets		Beginning of year		End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1 Cash - non-interest-bearing	1,162,483.	1,188,895.	1,188,895.	
	2 Savings and temporary cash investments	15,465,104.	11,769,269.	11,769,269.	
	3 Accounts receivable				
	Less: allowance for doubtful accounts				
	4 Pledges receivable				
	Less: allowance for doubtful accounts				
	5 Grants receivable				
	6 Receivables due from officers, directors, trustees, and other disqualified persons				
	7 Other notes and loans receivable	3,600,000.			
	Less: allowance for doubtful accounts	0.	3,600,000.	3,600,000.	
	8 Inventories for sale or use				
	9 Prepaid expenses and deferred charges				
	10a Investments - U.S. and state government obligations				
	b Investments - corporate stock	STMT 8 17,023,770.	21,116,232.	28,511,195.	
	c Investments - corporate bonds	STMT 9 1,201,348.	1,047,722.	894,740.	
	Liabilities	11 Investments - land, buildings, and equipment: basis			
Less: accumulated depreciation					
12 Investments - mortgage loans					
13 Investments - other		STMT 10 1,616,444.	1,447,819.	1,674,682.	
14 Land, buildings, and equipment: basis		8,066,698.			
Less: accumulated depreciation		STMT 11 1,041,377.	7,222,176.	7,025,321.	
15 Other assets (describe)		STMT 12 145,084.	2,395,103.	2,395,103.	
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)		47,436,409.	49,590,361.	59,339,222.	
17 Accounts payable and accrued expenses					
18 Grants payable					
Net Assets or Fund Balances	19 Deferred revenue				
	20 Loans from officers, directors, trustees, and other disqualified persons				
	21 Mortgages and other notes payable				
	22 Other liabilities (describe)	STMT 13 60,067.	129,136.		
23 Total liabilities (add lines 17 through 22)	60,067.	129,136.			
24 Foundations that follow SFAS 117, check here and complete lines 24 through 26, and lines 30 and 31.					
25 Unrestricted					
26 Temporarily restricted					
26 Permanently restricted					
Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.					
27 Capital stock, trust principal, or current funds	0.	0.			
28 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.			
29 Retained earnings, accumulated income, endowment, or other funds	47,376,342.	49,461,225.			
30 Total net assets or fund balances	47,376,342.	49,461,225.			
31 Total liabilities and net assets/fund balances	47,436,409.	49,590,361.			

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	47,376,342.
2 Enter amount from Part I, line 27a	2	2,084,883.
3 Other increases not included in line 2 (itemize)	3	0.
4 Add lines 1, 2, and 3	4	49,461,225.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	49,461,225.

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Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLICLY TRADED SECURITIES	P		
b PA SMALL CO BUYOUT FUND V, L.P.	P		
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 6,131,639.		5,264,797.	866,842.
b 116,031.			116,031.
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			866,842.
b			116,031.
c			
d			
e			

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	982,873.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):		3	N/A

If gain, also enter in Part I, line 8, column (c).
If (loss), enter -0- in Part I, line 8

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2016	3,082,604.	47,594,314.	.064768
2015	2,534,804.	38,201,312.	.066354
2014	1,147,293.	36,520,280.	.031415
2013	141,155.	29,374,608.	.004805
2012	848,830.	23,613,127.	.035947

2 Total of line 1, column (d)	2	.203289
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	.040658
4 Enter the net value of noncharitable-use assets for 2017 from Part X, line 5	4	45,617,778.
5 Multiply line 4 by line 3	5	1,854,728.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	16,101.
7 Add lines 5 and 6	7	1,870,829.
8 Enter qualifying distributions from Part XII, line 4	8	2,598,320.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.
See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☒ and enter 1% of Part I, line 27b	1	16,101.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3	Add lines 1 and 2	3	16,101.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	16,101.
6	Credits/Payments:		
a	2017 estimated tax payments and 2016 overpayment credited to 2017	6a	53,374.
b	Exempt foreign organizations - tax withheld at source	6b	0.
c	Tax paid with application for extension of time to file (Form 8868)	6c	0.
d	Backup withholding erroneously withheld	6d	0.
7	Total credits and payments. Add lines 6a through 6d	7	53,374.
8	Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	0.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	37,273.
11	Enter the amount of line 10 to be: Credited to 2018 estimated tax ☒ 37,273. Refunded ☐	11	0.

Part VIIA Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <u>DC, MD, GA</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation		X
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2017 or the tax year beginning in 2017? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

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Part VII-A Statements Regarding Activities (continued)

- 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions
- 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions
- 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?

	Yes	No
11	X	
12		X
13	X	

Website address **▶ NOT APPLICABLE**

- 14 The books are in care of **▶ THE ORGANIZATION** Telephone no. **▶ 202-296-8366**
 Located at **▶ 1120 VERMONT AVENUE NW SUITE 900, WASHINGTON, DC** ZIP+4 **▶ 20005**

- 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here ☐
 and enter the amount of tax-exempt interest received or accrued during the year **▶ 15** N/A

- 16 At any time during calendar year 2017, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?

	Yes	No
16		X

See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country **▶****Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required****File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.**

- 1a During the year, did the foundation (either directly or indirectly):

- (1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☒ Yes ☐ No
- (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No
- (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☒ Yes ☐ No
- (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No
- (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No
- (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No

- b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions
 Organizations relying on a current notice regarding disaster assistance, check here **▶** ☐

- c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2017?

	Yes	No
1b		X
1c		X
2a		
2b		
3a		
3b		
4a		X
4b		X

- 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))

- a At the end of tax year 2017, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2017? ☐ Yes ☒ No

If "Yes," list the years **▶**

- b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A

- c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. **▶**

- 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No

- b If "Yes," did it have excess business holdings in 2017 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2017.) N/A

- 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

- b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2017?

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Part VII B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

N/A

Organizations relying on a current notice regarding disaster assistance, check here

☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 15		0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DR. MICHAEL B. KNABLE - 4425 RIDGE STREET, CHEVY CHASE, MD 20815	MEDICAL DIRECTOR 40.00	222,216.	17,921.	0.
ERIC LEVINE - 6733-C SOUTH CLIFTON ROAD, FREDERICK, MD 21703	EXECUTIVE DIRECTOR 40.00	159,609.	24,521.	0.
CAROLINE CANTRELL - 9716 FLEETWOOD WAY, FREDERICK, MD 21701	CLINICAL DIRECTOR 40.00	118,907.	13,607.	0.
JASON MOEHRINGER - 209 EAST 3RD STREET, FREDERICK, MD 21701	CLINICAL MANAGER 40.00	84,159.	11,204.	0.
AARON VANDERMEER - 303 CATOCTIN AVENUE, FREDERICK, MD 21701	PROGRAM MANAGER 40.00	71,639.	14,077.	0.

Total number of other employees paid over \$50,000

0

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3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

Total number of others receiving over \$50,000 for professional services	0
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Part IX-B	Summary of Program-Related Investments
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Total. Add lines 1 through 3	0.
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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	32,634,554.
b	Average of monthly cash balances	1b	10,077,911.
c	Fair market value of all other assets	1c	3,600,000.
d	Total (add lines 1a, b, and c)	1d	46,312,465.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	46,312,465.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	694,687.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	45,617,778.
6	Minimum investment return. Enter 5% of line 5	6	2,280,889.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	2,280,889.
2a	Tax on investment income for 2017 from Part VI, line 5	2a	16,101.
b	Income tax for 2017. (This does not include the tax from Part VI.)	2b	2,715.
c	Add lines 2a and 2b	2c	18,816.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	2,262,073.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	2,262,073.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	2,262,073.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	184,386.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	2,413,934.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	2,598,320.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	16,101.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,582,219.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2016	(c) 2016	(d) 2017
1 Distributable amount for 2017 from Part XI, line 7				2,262,073.
2 Undistributed income, if any, as of the end of 2017				
a Enter amount for 2016 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2017				
a From 2012				
b From 2013				
c From 2014				
d From 2015				
e From 2016	351,752.			
f Total of lines 3a through e	351,752.			
4 Qualifying distributions for 2017 from Part XII, line 4: ▶ \$ 2,598,320.				
a Applied to 2016, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2017 distributable amount				2,262,073.
e Remaining amount distributed out of corpus	336,247.			
5 Excess distributions carryover applied to 2017 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus: Add lines 3f, 4c, and 4e. Subtract line 5	687,999.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2016. Subtract line 4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2017. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2018				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2012 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2018. Subtract lines 7 and 8 from line 6a	687,999.			
10 Analysis of line 9				
a Excess from 2013				
b Excess from 2014				
c Excess from 2015				
d Excess from 2016	351,752.			
e Excess from 2017	336,247.			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9) **N/A**

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2017, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

☐ 4942(j)(3) or ☐ 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

b 85% of line 2a

c Qualifying distributions from Part XII, line 4 for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities.

Subtract line 2d from line 2c

3 Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test - enter:

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed

c "Support" alternative test - enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

SYLVAN C. HERMAN

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
MAYO CLINIC 200 FIRST STREET SW ROCHESTER, MN 55905		PC	TO FULFILL CHARITABLE PURPOSE	78,000.
HOPE CONNECTIONS FOR CANCER SUPPORT 9650 ROCKVILLE PIKE BETHESDA, MD 20814		PC	TO FULFILL CHARITABLE PURPOSE	900.
EVERYMIND, INC 1000 TWINBROOK PARKWAY ROCKVILLE, MD 20851		PC	TO FULFILL CHARITABLE PURPOSE	3,000.
Total			3a	81,900.
b Approved for future payment				
NONE				
Total			3b	0.

Form 990-PF (2017)

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated

Enter gross amounts unless otherwise indicated		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
	(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount		
1 Program service revenue:						
a INDEPENDENT LIVING						
b SERVICES						234,628.
c MISCELLANEOUS						2,200.
d PROGRAM FEES						1,445,772.
e CLINICAL ASSESSMENT						2,265,478.
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments			14	482,390.		
4 Dividends and interest from securities			14	354,732.		
5 Net rental income or (loss) from real estate						
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory			18	982,873.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue						
a LEGACY RESERVES			01	16,001.		
b _____						
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e)		0.		1,835,996.		3,948,078.
13 Total. Add line 12, columns (b), (d), and (e)						5,784,074.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII

Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

- | | |
|--|-------------------|
| <p>1 Did the organization directly or indirectly engage in any of the following described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?</p> <p>a Transfers from the reporting foundation to a noncharitable exempt organization of:</p> <p>(1) Cash</p> <p>(2) Other assets</p> <p>b Other transactions:</p> <p>(1) Sales of assets to a noncharitable exempt organization</p> <p>(2) Purchases of assets from a noncharitable exempt organization</p> <p>(3) Rental of facilities, equipment, or other assets</p> <p>(4) Reimbursement arrangements</p> <p>(5) Loans or loan guarantees</p> <p>(6) Performance of services or membership or fundraising solicitations</p> <p>c Sharing of facilities, equipment, mailing lists, other assets, or paid employees</p> <p>d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.</p> | <p>Yes</p> |
| | |
| | 1a(1) |
| | 1a(2) |
| | |
| | 1b(1) |
| | 1b(2) |
| | 1b(3) |
| | 1b(4) |
| | 1b(5) |
| | 1b(6) |
| | 1c |

	Yes	No
1a(1)		X
1a(2)		X
1b(1)		X
1b(2)		X
1b(3)		X
1b(4)		X
1b(5)		X
1b(6)		X
1c		X

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization N/A	(b) Type of organization	(c) Description of relationship

Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.				May the IRS discuss this return with the preparer shown below? See inst.	
	 Signature of officer or trustee				11-15-18 Date	
Paid Preparer Use Only	DWAYNE C. HOLT Print/Type preparer's name				Dwayne C. Holt Preparer's signature	
	FIRM'S NAME ▶ BAKER TILLY VIRCHOW KRAUSE, LLP				11-13-18 Date	
	FIRM'S ADDRESS ▶ 8219 LEESBURG PIKE, SUITE 800 TYSONS, VA 22182				Check ☐ if self-employed	
	FIRM'S EIN ▶ 39-0859910				PTIN P01229677	

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2017

Name of the organization

THE SYLVAN C. HERMAN FOUNDATION, INC.

Employer identification number

20-3265230

Organization type (check one)

Filers of:

Section:

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000, or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization

Employer identification number

THE SYLVAN C. HERMAN FOUNDATION, INC.

20-3265230

Part I **Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	WILLIAM MARQUAD FAMILY FOUNDATION, INC. 715 BAKEWELL ST COVINGTON, KY 41011	\$ 100,000.	Person ☒ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
			Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)

Name of organization	Employer identification number
THE SYLVAN C. HERMAN FOUNDATION, INC.	20-3265230

Part II **Noncash Property** (see instructions) Use duplicate copies of Part II if additional space is needed

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	
		\$	

Name of organization	Employer identification number
THE SYLVAN C. HERMAN FOUNDATION, INC.	20-3265230

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year (Enter this info. once) ▶ \$

Use duplicate copies of Part III if additional space is needed

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
1125 15TH STREET ASSOCIATES, LLC	360,000.	360,000.	360,000.
MORGAN STANLEY [011512-744]	258.	258.	258.
MORGAN STANLEY [625918-744]	114,293.	114,293.	114,293.
MORGAN STANLEY [652013-744]	2,205.	2,205.	2,205.
PA SMALL CO BUYOUT FUND V, L.P.	5,634.	5,634.	5,634.
TOTAL TO PART I, LINE 3	482,390.	482,390.	482,390.

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
MORGAN STANLEY [011512-744]	53,483.	0.	53,483.	53,483.	53,483.
MORGAN STANLEY [625918-744]	145,991.	0.	145,991.	145,991.	145,991.
MORGAN STANLEY [652013-744]	152,086.	0.	152,086.	152,086.	152,086.
PA SMALL CO BUYOUT FUND V, L.P.	3,172.	0.	3,172.	3,172.	3,172.
TO PART I, LINE 4	354,732.	0.	354,732.	354,732.	354,732.

FORM 990-PF OTHER INCOME STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
INDEPENDENT LIVING SERVICES	234,628.	0.	234,628.
MISCELLANEOUS	2,200.	0.	2,200.
PROGRAM FEES	1,445,772.	0.	1,445,772.
CLINICAL ASSESSMENT	2,265,478.	0.	2,265,478.
LEGACY RESERVES	16,001.	16,001.	0.
TOTAL TO FORM 990-PF, PART I, LINE 11	3,964,079.	16,001.	3,948,078.

FORM 990-PF

LEGAL FEES

STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL	11,842.	0.	4,001.	7,841.
TO FM 990-PF, PG 1, LN 16A	11,842.	0.	4,001.	7,841.

FORM 990-PF

ACCOUNTING FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING	50,546.	0.	50,482.	65.
TO FORM 990-PF, PG 1, LN 16B	50,546.	0.	50,482.	65.

FORM 990-PF

TAXES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FOREIGN TAX PAID	7,414.	7,414.	0.	0.
PAYROLL TAX PAID	162,409.	0.	162,409.	0.
OTHER TAXES	566.	0.	566.	0.
TO FORM 990-PF, PG 1, LN 18	170,389.	7,414.	162,975.	0.

FORM 990-PF

OTHER EXPENSES

STATEMENT 7

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
SUPPLIES	86,023.	0.	85,977.	46.
MEALS AND ENTERTAINMENT	17,122.	0.	16,081.	1,041.
RECRUITING	56,900.	0.	56,900.	0.
SUBCONTRACTORS	1,484.	0.	1,484.	0.
MAINTENANCE	60,231.	0.	60,231.	0.
UTILITIES	49,595.	0.	49,595.	0.
INSURANCE	382,193.	0.	343,529.	38,664.
INVESTMENT EXPENSES	140,055.	135,359.	4,696.	0.
COMPUTER MAINTENANCE	28,040.	0.	28,040.	0.
COMMUNICATION	64,767.	0.	64,767.	0.
OTHER OPERATING EXPENSES	48,972.	0.	47,172.	1,800.
PA SMALL COMPANY BUYOUT FUND V	56,771.	83,075.	0.	0.
TO FORM 990-PF, PG 1, LN 23	992,153.	218,434.	758,472.	41,551.

FORM 990-PF

CORPORATE STOCK

STATEMENT 8

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
MORGANSTANLEY - STOCKS	21,116,232.	28,511,195.
TOTAL TO FORM 990-PF, PART II, LINE 10B	21,116,232.	28,511,195.

FORM 990-PF

CORPORATE BONDS

STATEMENT 9

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
MORGANSTANLEY - BONDS	1,047,722.	894,740.
TOTAL TO FORM 990-PF, PART II, LINE 10C	1,047,722.	894,740.

FORM 990-PF

OTHER INVESTMENTS

STATEMENT 10

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
INVESTMENT IN NORTH HAVEN CREDIT PARTNERS OFF FEEDER LP	COST	75,287.	54,035.
INVESTMENT IN PA SMALL CO BUYOUT FUND V, L.P.	COST	1,141,193.	1,583,127.
INVESTMENTS IN PUBLICLY TRADED PARTNERSHIPS	COST	231,339.	37,520.
TOTAL TO FORM 990-PF, PART II, LINE 13		1,447,819./	1,674,682.

FORM 990-PF

DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT

STATEMENT 11

DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
BUILDING - 14 FAIRVIEW AVE	162,305.	38,609.	123,696.
BUILDING - 218 NORVA AVE	172,266.	40,956.	131,310.
OFFICE FURNITURE	7,145.	7,145.	0.
AUTOMOBILE	28,900.	28,900.	0.
OFFICE FURNITURE - MISC	1,000.	1,000.	0.
OVAL TABLE	1,710.	1,710.	0.
FRENCH SIDBOARD	1,433.	1,433.	0.
NEOCLASSIC SIDE TABLE	1,021.	1,021.	0.
TENNESSEE TABLE 7 SIX CHAIRS	825.	825.	0.
ENGLANDER SONOMA-5 SET	3,300.	3,300.	0.
LANE DALTON STATIONARY SOFA	1,750.	1,750.	0.

THE SYLVAN C. HERMAN FOUNDATION, INC.

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LANE DALTON STATIONARY SOFA	1,400.	1,400.	0.
LANE SURREY ENTERTAINMENT	400.	400.	0.
LANE SURREY COCKTAIL TABLE	650.	650.	0.
LANE SURREY END TABLE	500.	500.	0.
ACME QUEEN BED COMPLETE	2,750.	2,750.	0.
HEIDI CHAIR	1,312.	1,312.	0.
HEIDI CHAIR	1,312.	1,312.	0.
ORIENTAL RUG	908.	908.	0.
COCKTAIL TABLE	581.	581.	0.
BEDSIDE TABLE	428.	428.	0.
CONTINENTAL LAMP TABLE	437.	437.	0.
CHANCELLOR SOFA	4,724.	4,724.	0.
ARM CHAIR	399.	399.	0.
ARM CHAIR	399.	399.	0.
WALL SCONCE	358.	358.	0.
MANTLE ACCESSORIES	250.	250.	0.
SILK PLANT	300.	300.	0.
WALL CABINET	1,420.	1,420.	0.
BUILT IN SHELVES ACCESSORIES	300.	300.	0.
LIGHT FIXTURE	801.	801.	0.
ACME CHEST	1,500.	1,500.	0.
ACME NIGHT STAND	840.	840.	0.
ACME ARMOIRE	1,550.	1,550.	0.
LIBERTY SHEAF BACK SIDE CH	1,410.	1,410.	0.
LIMITED EDITION PRINTS			
#142/540	1,710.	1,710.	0.
FLORAL ARRANGEMENTS	600.	600.	0.
CONSOLE TABLE	579.	579.	0.
WALL SCONCE	358.	358.	0.
FRAMED ART/LG SIDEDB	295.	295.	0.
LG SIDEBORD ACCESSORIES	400.	400.	0.
FLORAL ARRANGEMENT	250.	250.	0.
FRAMED ART	400.	400.	0.
CELLING FIXTURE	281.	281.	0.
WALL SCONCE	266.	266.	0.
NIGHTSTAND	250.	250.	0.
LOUNGE CHAIR	250.	250.	0.
LOUNGE CHAIR	1,176.	1,176.	0.
BUILDING IMPROVEMENTS	26,855.	6,554.	20,301.
BUILDING IMPROVEMENTS	880.	215.	665.
URNS	438.	438.	0.
CONSOLE TABLE	400.	400.	0.
MIRROR	299.	299.	0.
DINING CHAIRS	260.	260.	0.
POTTED TREE	690.	690.	0.
TABLE LAMPS	600.	600.	0.
B.I.SHOWER - 3RD FLBEDROOM	2,850.	2,850.	0.
B.I. VANITY BATH 3RD FLOOR	1,823.	1,823.	0.
BUILDING IMPROVEMENTS	4,850.	1,152.	3,698.
BUILDING IMPROVEMENTS	10,468.	2,334.	8,134.
CHAIRS	361.	361.	0.
LANDSCAPE ENHANCEMENT WORK	13,500.	3,212.	10,288.
BLINDS	2,742.	2,742.	0.
BUILDING IMPROVEMENTS	25,465.	6,212.	19,253.
ART	255.	255.	0.
BUILDING IMPROVEMENTS	28,250.	6,462.	21,788.
BLINDS	892.	892.	0.
BUILDING IMPROVEMENTS	2,413.	539.	1,874.

TENNESSEE TABLE & 6 CHAIRS

(PKG)	825.	825.	0.
SIDE CHAIRS	517.	517.	0.
TABLE	307.	307.	0.
BED	1,000.	1,000.	0.
HEADBOARDS	481.	481.	0.
FOOTBOARDS	350.	350.	0.
SONOMA 5 SET	1,200.	1,200.	0.
ENGLANDER SONOMA	288.	288.	0.
ENGLANDER SONOMA	912.	912.	0.
SOFA	1,750.	1,750.	0.
CHAIRS	1,400.	1,400.	0.
ENTERTAINMENT CONSOLE	400.	400.	0.
TABLES	650.	650.	0.
TABLES	500.	500.	0.
CHESTS	600.	600.	0.
NIGHT STAND	975.	975.	0.
ASSORTED RUGS	260.	260.	0.
ASSORTED RUGS	780.	780.	0.
BUILDING IMPROVEMENTS	26,990.	6,172.	20,818.
BUILDING IMPROVEMENTS	26,500.	6,065.	20,435.
HP 620 NOTEBOOK INTEL PENTIUM	1,078.	1,078.	0.
HP 500B DESKTOP PC PENTIUM	470.	470.	0.
SONIC WALL TZ100 FIREWALL	270.	270.	0.
DELL POWEREDGE SERVER	1,619.	1,619.	0.
DELL VOSTRO LAPTOP	5,880.	5,880.	0.
DELL VOSTRO DESKTOP	1,320.	1,320.	0.
NEC DSX - 40 KEY SERVICE UNIT	612.	612.	0.
NEC DSX - 40/80/160 INTRAMAIL	700.	700.	0.
NEC DSX - 34 BUTTON BACKLIT	1,985.	1,985.	0.
LAND - 107 WEST THIRD STREET	156,330.	0.	156,330.
LAND - 218 NORVA	92,351.	0.	92,351.
LAND - FAIRVIEW AVE	142,515.	0.	142,515.
SIGNAGE	3,968.	3,968.	0.
CELL PHONES	1,744.	1,744.	0.
COMPUTERS	16,973.	16,973.	0.
BUILDING - 107 WEST THIRD STREET	645,576.	153,566.	492,010.
HONDA ODYSSEY	27,680.	26,883.	797.
FURNITURE	425.	413.	12.
BUILDING IMPROVEMENTS	71,894.	10,783.	61,111.
HONDA ODYSSEY	26,756.	24,444.	2,312.
COMPUTER HARDWARE	5,463.	4,991.	472.
SOFTWARE	6,780.	6,780.	0.
FURNITURE	2,400.	2,192.	208.
FURNITURE - PIANO	19,700.	17,998.	1,702.
FURNITURE	15,674.	14,320.	1,354.
BUILDING IMPROVEMENTS	126,300.	16,649.	109,651.
HONDA ODYSSEY	27,300.	23,369.	3,931.
LAND - WEST PATRICK STREET	457,707.	0.	457,707.
BUILDING IMPROVEMENTS -	1,853,123.	103,887.	1,749,236.
BUILDING	3,418,510.	191,643.	3,226,867.
FURNISHINGS	56,424.	42,882.	13,542.
FURNISHINGS	169,151.	128,555.	40,596.
FURNITURE - PIANO UPDATES	3,392.	2,578.	814.
FURNISHINGS	5,000.	3,000.	2,000.
BUILDING IMPROVEMENTS	86,099.	2,218.	83,881.

THE SYLVAN C. HERMAN FOUNDATION, INC.

20-3265230

OFFICE FURNITURE -
MISCELLANEOUS

9,154.

5,492.

3,662.

TOTAL TO FM 990-PF, PART II, LN 14

8,066,698.

1,041,377.

7,025,321.

FORM 990-PF

OTHER ASSETS

STATEMENT 12

DESCRIPTION

BEGINNING OF
YR BOOK VALUE

END OF YEAR
BOOK VALUE

FAIR MARKET
VALUE

CONSTRUCTION IN PROGRESS
DEPOSITS

50,775.

2,364,456.

2,364,456.

94,309.

30,647.

30,647.

TO FORM 990-PF, PART II, LINE 15

145,084.

2,395,103.

2,395,103.

FORM 990-PF

OTHER LIABILITIES

STATEMENT 13

DESCRIPTION

BOY AMOUNT

EOY AMOUNT

PAYROLL WITHHOLDING
SECURITY DEPOSITS HELD

3,746.

2,611.

56,321.

126,525.

TOTAL TO FORM 990-PF, PART II, LINE 22

60,067.

129,136.

FORM 990-PF

EXPLANATION CONCERNING PART VII-A, LINE 8B

STATEMENT 14

EXPLANATION

ON DEC. 12, 2008, THE DISTRICT OF COLUMBIA OFFICE OF TAX AND REVENUE
ELIMINATED THE IRS FORM 990-PF FILING OBLIGATION.

A COPY OF THE 990-PF HAS BEEN PROVIDED TO THE ATTORNEY GENERAL OF
MARYLAND.

A COPY OF THE 990-PF HAS BEEN PROVIDED TO THE DEPARTMENT OF REVENUE OF
GEORGIA.

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 15

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
SYLVAN C. HERMAN 1120 VERMONT AVENUE NW, SUITE 900 WASHINGTON, DC 20005	DIRECTOR/PRESIDENT 5.00	0.	0.	0.
ROBERT B. HERMAN 1120 VERMONT AVENUE NW, SUITE 900 WASHINGTON, DC 20005	DIRECTOR/VICE PRESIDENT 1.00	0.	0.	0.
C. RICHARD BEYDA 1200 NEW HAMPSHIRE AVE, NW, #555 WASHINGTON, DC 20036	DIRECTOR/SECRETARY 2.00	0.	0.	0.
RICHARD F. LEVIN 1200 NEW HAMPSHIRE AVE, NW, #555 WASHINGTON, DC 20036	DIRECTOR 1.00	0.	0.	0.
DWAYNE HOLT 8219 LEESBURG PIKE, SUITE 800 TYSONS CORNER, VA 22182	DIRECTOR 1.00	0.	0.	0.
DR. STEVEN SHARFSTEIN SHEPPARD PRATT, 6501 N. CHARLES STREET BALTIMORE, MD 21204	DIRECTOR 0.50	0.	0.	0.
MINDY HERMAN 1120 VERMONT AVENUE NW, SUITE 900 WASHINGTON, DC 20005	DIRECTOR 1.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		0.	0.	0.

FORM 990-PF

SUMMARY OF DIRECT CHARITABLE ACTIVITIES

STATEMENT 16

ACTIVITY ONE

THE SYLVAN C. HERMAN FOUNDATION, INC. (THE "FOUNDATION") WAS FORMED FOR THE PURPOSE OF PROVIDING RESIDENTIAL THERAPEUTIC TREATMENT AND REHABILITATION SERVICES FOR ADULTS SUFFERING FROM MENTAL ILLNESS.

EXPENSES

TO FORM 990-PF, PART IX-A, LINE 1

3,636,167.