2949115305616

Form **990 PF**

Department of the Treasury

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990PF for instructions and the latest information.

Open to Public Inspection

inter	nai Hever	nue Service ► Go to www.irs.gov/Form990PF fo	or instructions an	d the late	<u>st information</u>	on. Open	to Public Inspection
Fo	r calen	dar year 2017 or tax year beginning	, 20	17, and			, 20
Na	me of for	undation			A Employe	r identification number	er
NC	RMAN	M SHACK CHARITABLE FOUNDATION			04-33	396602	
-Nü	mber an	d street (or P.O. box number if mail is not delivered to street address)	Roo	om/suite	B Telephon	ions)	
C/	O SH	ACK LAW OFFICE 160 PLEASANT STREET			(978)	688-0292	
Cit	y or tow	n, state or province, country, and ZIP or foreign postal code			C If exempt	on application is pend	ıng, check here ▶ 🔲
NC	RTH A	ANDOVER MA 01845			}		
G	Check	all that apply: 🔲 Initial return 🔲 Initial return	of a former pub	lic charity	D 1. Foreign	n organizations, check	here ▶ 🗌
		☐ Final return ☐ Amended r	return		2 Foreign	n organizations meeting	the 85% test
		Address change Name char	nge	1_	check	here and attach compi	itation ►
Н	Check	type of organization: Section 501(c)(3) exempt p	rivate foundation			foundation status was 07(b)(1)(A), check here	terminated under ▶
	Sectio	on 4947(a)(1) nonexempt charitable trust 🔲 Other tax	able private fou	ndation	300000113	or (b)(1)(A), check here	
1		narket value of all assets at J Accounting method	: ☒ Cash ☐	Accrual	F If the four	ndation is in a 60-mont	h termination
		f year (from Part II, col. (c),				ction 507(b)(1)(B), chec	
	line 16	6) ► \$ 455, 563. (Part I, column (d) must be	on cash basis.)				
P	art I	Analysis of Revenue and Expenses (The total of	(a) Revenue and	(b) No	t investment	(c) Adjusted net	(d) Disbursements for charitable
)_		amounts in columns (b), (c), and (d) may not necessarily equal	expenses per books		ncome	income	purposes
۱		the amounts in column (a) (see instructions))	Doons				(cash basis only)
#	1	Contributions, gifts, grants, etc., received (attach schedule)					
1	2	Check ► 🗵 if the foundation is not required to attach Sch. B					
	3	Interest on savings and temporary cash investments			···		
	4	Dividends and interest from securities	13,020		13,020.	13,020.	
	5a	Gross rents					
	b	Net rental income or (loss)			.		·
e	6a	Net gain or (loss) from sale of assets not on line 10				- BEA	
Revenue	b	Gross sales price for all assets on line 6a		_	,	REC	EIVED
ě	7	Capital gain net income (from Part IV, line 2)					1 7 2018 S
Œ	8	Net short-term capital gain				MAY	1 7 2018 9
	9	Income modifications				OB.	ě
	10a	Gross sales less returns and allowances				OGD	EN, UT
	b	Less: Cost of goods sold					
	С	Gross profit or (loss) (attach schedule)					
	11	Other income (attach schedule)	12.000		12 020	13,020.	
	12	Total. Add lines 1 through 11	13,020	+	13,020.	13,020.	
es S	13	Compensation of officers, directors, trustees, etc.					
sesu	14 15	Other employee salaries and wages					
þ	16a	Legal fees (attach schedule)					
Ж	b	Accounting fees (attach schedule) L-1.6b. Stmt.	500		500.	500.	500.
Š	C	Other professional fees (attach schedule)	300	•	500.	300.	300.
ati	17	Interest					
str	18	Taxes (attach schedule) (see instructions)					
₹ :≝	19	Depreciation (attach schedule) and depletion					- ;
Ę	20	Occupancy	-				
¥	21	Travel, conferences, and meetings					
힏	22	Printing and publications			·····	-	
Operating and Administrative Expe	23	Other expenses (attach schedule) See .Stmt.	143		143.	143.	143.
Ľ	24	Total operating and administrative expenses.					
ī		Add lines 13 through 23	643		643.	643.	643.
Ď	25	Contributions, gifts, grants paid	22,190	_			22,190.
0	26	Total expenses and disbursements. Add lines 24 and 25	22,833		643.	643.	22,833.
_	27	Subtract line 26 from line 12:					
	а	Excess of revenue over expenses and disbursements	-9,813				
	b	Net investment income (if negative, enter -0-) .			12,377.		
	C	Adjusted net income (if negative, enter -0-)				12,377.	<u> </u>

For Paperwork Reduction Act Notice, see instructions.

BAA

REV 01/03/18 PRO

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Form **990-PF** (2017)

Part II		Balance Sheets Attached schedules and amounts in the description column should be for and of year amounts only. (See instructions.)	Beginning of year	End o	f year
		Should be for end-or-year amounts only, (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	44,000.	34,188.	34,187.
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
i	4	Pledges receivable ►			
	}	Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			···
ß	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
As	10a	Investments—U.S. and state government obligations (attach schedule)			
-	b	Investments—corporate stock (attach schedule) .L-10b Stmt	167,714.	167,714.	395,710.
	c	Investments—corporate bonds (attach schedule) L-10c Stmt	24,937.	24,937.	25,666.
	11	Investments—land, buildings, and equipment. basis ▶			20,0001
	' '	Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans		-	
	13	Investments—other (attach schedule)			
	14				
	'-	Less. accumulated depreciation (attach schedule)			
	15	Other assets (describe >			
	16	Total assets (to be completed by all filers—see the			
	.0	instructions. Also, see page 1, item I)	226 651	226 220	455 563
	17	Accounts payable and accrued expenses	236,651.	226,839.	455,563.
	18	Grants payable			
es	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
ä	1	Mortgages and other notes payable (attach schedule)		 	1
Ë	21				,
	23	Other liabilities (describe ►) Total liabilities (add lines 17 through 22)			i
	23		-	· · · · · · · · · · · · · · · · · · ·	,
S		Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26, and lines 30 and 31.			
ဍ		,	1		,
<u>a</u>	24	Unrestricted			
Ba	25	Temporarily restricted			
ਰੂ	26	Permanently restricted	 		
Net Assets or Fund Balances	l	Foundations that do not follow SFAS 117, check here ► 🗵	}		
Ξ		and complete lines 27 through 31.	006 651	006 000	
S	27	Capital stock, trust principal, or current funds	236,651.	226,839.	
ë	28	Paid-in or capital surplus, or land, bldg., and equipment fund			1
SS	29	Retained earnings, accumulated income, endowment, or other funds			
4	30	Total net assets or fund balances (see instructions)	236,651.	226,839.	
ž	31	Total liabilities and net assets/fund balances (see			1
_		ınstructions)	236,651.	<u>226,839.</u>	
	rt III	Analysis of Changes in Net Assets or Fund Balances	(-) 1 00 (
1		Il net assets or fund balances at beginning of year-Part II, colu			00
		-of-year figure reported on prior year's return)			236,651.
2		er amount from Part I, line 27a			-9,813.
3		er increases not included in line 2 (itemize) ► See Statement			1.
4		lines 1, 2, and 3			226,839.
5	Dec	reases not included in line 2 (itemize) ► Il net assets or fund balances at end of year (line 4 minus line 5)—		5	
6	Tota	inet assets or fund balances at end of year (line 4 minus line 5)—	rart II, column (b), lin	e 30 6 _	226,839.

Part	V Capital Gains and	Losses for Tax on Investm	ent Income			
		d(s) of property sold (for example, real es e, or common stock, 200 shs MLC Co)	tate,	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a						
b						
<u> </u>						
d						
e		(0.5	430	L		1
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		other basis nse of sale		un or (loss) (f) minus (g))
<u>a</u> b						
С						
d						
е						
	Complete only for assets show	ving gain in column (h) and owned b	y the foundation	on 12/31/69.		ol (h) gain minus
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69		s of col (i) (j), if any		ot less than -0-) or (from col (h))
a b				-		
C					····	u,
d						
e						
2	Capital gain net income or		also enter in Pa enter -0- in Pai			
3		or (loss) as defined in sections	1222(5) and (6)	:	2	
		, line 8, column (c). See instruc				
Part		r Section 4940(e) for Reduc			3	
sect	ion 4940(d)(2) applies, leave	•	.,		ŕ	
	s," the foundation doesn't qu	ection 4942 tax on the distribut valify under section 4940(e). Do	not complete t	his part.	·	☐ Yes 🕅 N
1		int in each column for each yea	r; see the instru	uctions before ma	akıng any entries	,
Cale	(a) Base period years endar year (or tax year beginning in)	(b) Adjusted qualifying distributions	Net value of	(c) f noncharitable-use as		(d) stribution ratio divided by col (c))
	2016	20,23	35.	402,3	71.	0.05028
	2015	18,85	52.	419,4	29.	0.04494
	2014	17,42	28.	368,6	76.	0.04727
	2013	18,41		359,0		0.05127
	2012	16,19	98.	322,0	80.	0.05029
2	Total of line 1, column (d)				. 2	0.24407
3	•	or the 5-year base period—divi undation has been in existence i		•	7	0.04881
	•		•			1004001
4	Enter the net value of nonc	haritable-use assets for 2017 fro	om Part X, line	5	. 4	445,317
5	Multiply line 4 by line 3 .				. 5	21,738
6	Enter 1% of net investment	: income (1% of Part I, line 27b)			. 6	124
7	Add lines 5 and 6				. 7	21,862
8	Enter qualifying distribution	s from Part XII, line 4			. 8	22,833
	If line 8 is equal to or great Part VI instructions.	er than line 7, check the box in	Part VI, line 1b	, and complete t	hat part using a	1% tax rate. See the



Part		18-see	instru	ıctio	ns)			
1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ □ and enter "N/A" on line 1.				ŗ,			
	Date of ruling or determination letter: (attach copy of letter if necessary—see instructions)		N/	A	1			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check	1	1	24.				
	here ► 🗵 and enter 1% of Part I, line 27b							
С	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b).				ı			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2		0.				
3	Add lines 1 and 2	3	1	24.				
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only, others, enter -0-)	4		0.				
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0	5	1	24.				
6	Credits/Payments:							
a	2017 estimated tax payments and 2016 overpayment credited to 2017 6a 102.							
b	Exempt foreign organizations—tax withheld at source 6b				ĺ			
C	Tax paid with application for extension of time to file (Form 8868) . 6c							
_d	Backup withholding erroneously withheld							
7	Total credits and payments. Add lines 6a through 6d	7	1	02.				
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8						
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		22.				
10 11	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid > Enter the amount of line 10 to be Credited to 2018 estimated tax > 0 . Refunded >	10		0.				
	Enter the amount of line 10 to be Credited to 2018 estimated tax ▶ 0. Refunded ▶ ☐	11						
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation	or did it		Yes	No			
	participate or intervene in any political campaign?		1a	163	×			
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes?		la					
	instructions for the definition		1b		×			
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any r	naterials	10					
	published or distributed by the foundation in connection with the activities.	nato nato						
С	Did the foundation file Form 1120-POL for this year?		1c		× '			
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ (2) On foundation managers. ▶ \$	• •						
_	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax im	nagad			,			
·	on foundation managers. > \$	iposea						
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2	-	×			
_	If "Yes," attach a detailed description of the activities.	• •						
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, a	rticles of						
_	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		3	-	×			
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a		×			
b	If "Yes," has it filed a tax return on Form 990-T for this year?		4b					
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		×			
	If "Yes," attach the statement required by General Instruction T.							
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:							
	By language in the governing instrument, or							
	• By state legislation that effectively amends the governing instrument so that no mandatory directive	ons that						
	conflict with the state law remain in the governing instrument?		6		×			
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and	I Part XV	7	×				
8a	Enter the states to which the foundation reports or with which it is registered. See instructions. ▶							
	<u>MA</u>							
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney							
	(or designate) of each state as required by General Instruction G? If "No," attach explanation		8b	×				
9	Is the foundation claiming status as a private operating foundation within the meaning of section 494			_				
	4942(j)(5) for calendar year 2017 or the tax year beginning in 2017? See the instructions for Part XIV.	If "Yes,"			1			
	complete Part XIV		9		<u>×</u> _			
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule list	-						
	names and addresses		10		×			

Par	VII-A Statements Regarding Activities (continued)			
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		×
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		×
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address N/A	13	~	×
14	The books are in care of ► NORMAN M SHACK Telephone no. ► (978) 6	88-	1292	
	Located at ► 160 Pleasant St No Andover MA ZIP+4 ► 01845-	270	6	
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—check here and enter the amount of tax-exempt interest received or accrued during the year			▶ □
16	At any time during calendar year 2017, did the foundation have an interest in or a signature or other authority		Yes	No
	over a bank, securities, or other financial account in a foreign country?.	16		×
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶			
Part	VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
4.	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year, did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes No			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes No	,		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes 🗵 No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			:
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions			
	Organizations relying on a current notice regarding disaster assistance, check here	1b		
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2017?	1c		×
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			i
а	At the end of tax year 2017, did the foundation have any undistributed income (lines 6d and			ļ
	6e, Part XIII) for tax year(s) beginning before 2017?			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	01-		,
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	2b		
Ŭ	► 20 , 20 , 20 , 20	-		
3а	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?			ŀ
b	If "Yes," did it have excess business holdings in 2017 as a result of (1) any purchase by the foundation or			,
	disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of	ŀ		
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2017.)			-
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	3b 4a		
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its	70		X
-	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2017?	4b	-	×

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Page 6

	Statements Regarding Activities			4/20	may Be F	require	ed (contii	nued)			
эa	During the year, did the foundation pay or incur (1) Carry on propaganda, or otherwise attempt to			on lead	tion 4045/-))2	□ v	[▽] •1		Yes	No
	 (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? . ☐ Yes ☒ No (2) Influence the outcome of any specific public election (see section 4955); or to carry on, 										
	directly or indirectly, any voter registration di						, □Yes	⊠ No			
	(3) Provide a grant to an individual for travel, stu		other similar	purpos	es?		Yes	⊠ No		;	
	(4) Provide a grant to an organization other than section 4945(d)(4)(A)? See instructions	n a cha 	ırıtable, etc.,	organiz	zation desc	ribed ir	Yes	⊠ No			
	(5) Provide for any purpose other than religious purposes, or for the prevention of cruelty to a	, charit childrer	able, scientif n or animals?	ıc, liter	ary, or edu	cationa	∐Yes	⊠ No			
b	If any answer is "Yes" to 5a(1)–(5), did any of the Regulations section 53.4945 or in a current notice	e transa regarda	actions fail to ing disaster a	qualify ssistan	under the	excepti ruction	ons descr s	ibed in	5b	~ -	
С	Organizations relying on a current notice regarding disaster assistance, check here										
6a	If "Yes," attach the statement required by Regulation Did the foundation, during the year, receive any	ations s funds,	section 53.49 directly or in	45–5(d directly	l). /, to pay pre	emiums					;
	on a personal benefit contract?						☐ Yes	⊠ No		-	
b	Did the foundation, during the year, pay premiun If "Yes" to 6b, file Form 8870.		-	•	·		t contract	?.	6b		×
7a b	At any time during the tax year, was the foundation of "Yes," did the foundation receive any proceeds						☐ Yes	⊠ No ₁?	7b		_ ′
	VIII Information About Officers, Direc									ees,	
1	and Contractors List all officers, directors, trustees, and found	lation r	managere ar	d their	r compans	ation (Saa instru	otions			
		(b) Title	e, and average	(c) Co	mpensation	(d)	Contributions	s to		PSO 000	
	(a) Name and address		rs per week ed to position		not paid, nter -0-)		oyee benefit j erred compe		(e) Expe other	allowan	
NOR	MAN M SHACK	TRUS'									
	PLEASANT ST., NO ANDOVER MA 01845	mp II O	5.00		0.			0.			0.
	PLEASANT ST., NO ANDOVER MA 01845	TRUS'	3.00		0.			0.			0.
			va.us								
2	Compensation of five highest-paid employee "NONE."	s (oth	er than thos	se incl	uded on li	ne 1—	see instru	uctions	s). If no	one, o	enter
	(a) Name and address of each employee paid more than \$50,00	00	(b) Title, and a hours per v devoted to pe	/eek	(c) Comper	sation	(d) Contribution employee liplans and discompens	benefit leferred	(e) Expe other a	nse acc allowan	
NONE											
								-			
		•••••									
											
Total	number of other employees paid over \$50,000 .							. ▶	0		
BAA		RE\	/ 01/03/18 PRO					F	orm 99	0-PF	(2017)

3 Five highest-paid independent contractors for professional services. See instructions. If n	one enter "NONE "
(a) Name and address of each person paid more than \$50,000 (b) Type	
ONE	
tal number of others receiving over \$50,000 for professional services	• 0
art IX-A Summary of Direct Charitable Activities	
Summary of Direct Charitable Activities	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information su organizations and other beneficiaries served, conferences convened, research papers produced, etc.	ch as the number of Expenses
1	
2	
3	
4	
and IV. D. Common of Discours Deleted Investment (as in territory)	
art IX-B Summary of Program-Related Investments (see instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1	Amount

2	
2	
All other program-related investments. See instructions	
All other program-related investments. See instructions 3	
All other program-related investments. See instructions	

Part	X Minimum Investment Return (All domestic foundations must complete this part. Forei	gn fou	undations,
	see instructions.)	•	,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes:		
а	Average monthly fair market value of securities	1a	408,246.
b	Average of monthly cash balances	1b	43,852.
С	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	452,098.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	452,098.
4	Cash deemed held for charitable activities. Enter 11/2% of line 3 (for greater amount, see		
	instructions)	4	6,781.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	445,317.
6	Minimum investment return. Enter 5% of line 5	6	22,266.
Part		ounda	tions
	and certain foreign organizations, check here ▶ □ and do not complete this part.)		
1	Minimum investment return from Part X, line 6	1	22,266.
2a	Tax on investment income for 2017 from Part VI, line 5		
b	Income tax for 2017. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	124.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	22,142.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	22,142.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	22,142.
Part	XII Qualifying Distributions (see instructions)		
1	Amounto poid (including administrative expenses) to accomplish aboutable at a surrous		
	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		00 033
a b	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	22,833.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	1b	<u> </u>
-	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:	2	
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)		
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	3b 4	22 022
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.	-	22,833.
-	Enter 1% of Part I, line 27b. See instructions	5	124.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	22,709.
•	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating		
	qualifies for the section 4940(e) reduction of tax in those years.	y wilet	ner the loundation

Part	VIII Undistributed Income (see instruction	ons)			
1	Distributable amount for 2017 from Part XI,	(a) Corpus	(b) Years prior to 2016	(c) 2016	(d) 2017
_					22,142.
2	Undistributed income, if any, as of the end of 2017:				
а	Enter amount for 2016 only			1,500.	
b	Total for prior years: 20,20,20				
3	Excess distributions carryover, if any, to 2017:				
а	From 2012 0 .				
b	From 2013 0.				
c					
_	From 2014				
d	From 2015 0.				
е	From 2016				
f	Total of lines 3a through e	0.			
4	Qualifying distributions for 2017 from Part XII,				
	line 4: ► \$ 22,833.				
а	Applied to 2016, but not more than line 2a .			1,500.	1
	Applied to undistributed income of prior years		·	1,3001	
_	(Election required—see instructions)				
_					
С	Treated as distributions out of corpus (Election				
	required—see instructions)				
d	Applied to 2017 distributable amount				21,333.
е	Remaining amount distributed out of corpus	0.			
5	Excess distributions carryover applied to 2017				
	(If an amount appears in column (d), the same				· · · · · · · · · · · · · · · · · · ·
	amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
_	-				
a	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b	Prior years' undistributed income. Subtract				
	line 4b from line 2b		0.	J	
С	Enter the amount of prior years' undistributed				ı
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)	•			,
	tax has been previously assessed				i
d	Subtract line 6c from line 6b. Taxable				
	amount—see instructions		0.		i
	Undistributed income for 2016. Subtract line				······································
-	4a from line 2a. Taxable amount—see				
				0.	
f	Undistributed income for 2017. Subtract lines				
	4d and 5 from line 1. This amount must be				
	distributed in 2018				809.
7	Amounts treated as distributions out of corpus				(
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				
	required—see instructions)				
8	Excess distributions carryover from 2012 not				
0		•			
_	applied on line 5 or line 7 (see instructions).	0.			
9	Excess distributions carryover to 2018.				
	Subtract lines 7 and 8 from line 6a	0.		·	
10	Analysis of line 9:				
а	Excess from 2013 0 .				
b	Excess from 2014 0 .				i
c	Excess from 2015 0 .				
d	Excess from 2016 0 .				
_	1 				
<u>e</u>	Excess from 2017 0.				- 000 DE 10047

Part .	XIV Private Operating Founda	tions (see instru	ctions and Part	VII-A, question 9)	N/A
1a	If the foundation has received a ruling foundation, and the ruling is effective fo					
ь	Check box to indicate whether the four		-		ection	3) or 4942(J)(5)
2a	Enter the lesser of the adjusted net	Tax year		Prior 3 years		//
	income from Part I or the minimum investment return from Part X for	(a) 2017	(b) 2016	(c) 2015	(d) 2014	(e) Total
	each year listed				/	
b	85% of line 2a					
C	Qualifying distributions from Part XII,				/	
	line 4 for each year listed					
d	Amounts included in line 2c not used directly for active conduct of exempt activities .			/		
е	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the alternative test relied upon:					
а	"Assets" alternative test—enter:		/	/		
	(1) Value of all assets					
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed		1		· · · · · · · · · · · · · · · · · · ·	
С	"Support" alternative test—enter.					
	(1) Total support other than gross	,				
	investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					,
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income /	Ÿ				
Part				ne foundation h	ad \$5,000 or mo	ore in assets at
	any time during the year-		IS.)	*****		
1	Information Regarding Foundation	.	tad mara than 20/	of the total cent	ributions resolved	by the foundation
а	List any managers of the foundation of before the close of any tax year (but of					by the loundation
	List any managers of the foundation ownership of a partnership or other er					rge portion of the
	Information Regarding Contribution	. Grant. Gift. Loa	n. Scholarship, e	tc Programs:		
	Check here ▶ ☐ if the foundation unsolicited requests for funds. If the focomplete items 2a, b, c, and d. See in	only makes controundation makes	ibutions to presel	ected charitable		
а	The name, address, and telephone nu	ımber or email add	lress of the persor	n to whom applica	tions should be ac	ldressed.
	See Supplementary Informat					
b	The form in which applications should	be submitted and	l information and i	materials they sho	uld include.	
С	Any submission deadlines:					
d	Any restrictions or limitations on aw factors:	vards, such as by	/ geographical ar	eas, charitable fie	elds, kinds of inst	itutions, or other

Part XV Supplementary Information (continued)							
3 Grants and Contributions Paid During to	he Year or Approv	ed for Fu	ture Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or	Amount			
Name and address (home or business)	or substantial contributor	recipient	contribution				
Name and address (home or business) a Paid during the year See Attached Schedule Pages 1-32 See Attached Schedule See Attached Schedule	or substantial contributor	recipient	Gift	22,190.			
Total			▶ 3a				
Total			▶ 3b	d			

Ente	r aros	s amounts unless otherwise indicated.	Unrelated bu	siness income	Excluded by secti	on 512, 513, or 514	
	9.00		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	(e) Related or exempt function income (See instructions.)
1	_	ram service revenue:	<u> </u>		 		
	a 		J		 		
	b _		<u> </u>		 		
	c d				 		
	e —				 		
	ř ~			····			
	, E	ees and contracts from government agencies					
2	_	bership dues and assessments	{ 		 		
3		est on savings and temporary cash investments			 		
4		ends and interest from securities			30	13,020.	
5		ental income or (loss) from real estate:			1	13,020.	
Ū		ebt-financed property					
		ot debt-financed property			 		
6		ental income or (loss) from personal property			 		
7		r investment income	-		 		<u></u>
8		or (loss) from sales of assets other than inventory			41		
9		ncome or (loss) from special events				······································	
10		s profit or (loss) from sales of inventory					
11	Othe	rrevenue: a				* * * * * * * * * * * * * * * * * * * *	
	b					<u> </u>	
	_						
	е						
		otal. Add columns (b), (d), and (e)				13,020.	
	Total	I. Add line 12, columns (b), (d), and (e)				13	13,020.
		sheet in line 13 instructions to verify calculation					
Pa	rt XVI	sheet in line 13 instructions to verify calculation Relationship of Activities to the A	ccomplishm				
Pa Lin		sheet in line 13 instructions to verify calculation	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	sheet in line 13 instructions to verify calculation Relationship of Activities to the A	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa Lin	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa Lin	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa Lin	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa Lin	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed ii	
Pa Lin	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in page 1. (See instruction of the contributed in page 2.)	
Pa	rt XVI e No.	Belationship of Activities to the Accomplishment of the foundation's exempt pur	ccomplishm			-A contributed in oses). (See instruc	

		Organizatio	ons									
1	in se		directly or indirectly ther than section								Yes	No
а	(1) Ca		oorting foundation t						1	1a(1) 1a(2)		×
b	Other	transactions:	a noncharitable exc						ļ	1b(1)	-	×
			ets from a noncharit						,	1b(2)		×
			, equipment, or other						,	1b(3)		×
			rrangements						,	1b(4)		×
		oans or loan gua	-						,	1b(5)		×
		_	ervices or members						,	1b(6)		×
С	Sharir	ng of facilities, e	quipment, mailing li	sts, other assets	, or paid em	ployees			[1c		×
d			of the above is "Ye									
			ther assets, or serv									
			on or sharing arrang	<u> </u>			_ 					
(a) Line	no (I	b) Amount involved	(c) Name of nonc	haritable exempt org	anızatıon	(d) Desci	ription of transfers	, transaction	s, and shar	ing arra	angeme	ents
						 						
	$-\!$		ļ			 						
			 			 						
			} 			 						
						 						
			 			 						
						 						
						 						
						†						
2a	Is the	foundation dire	ectly or indirectly a	ffiliated with, or	related to, o	one or mo	re tax-exempt	t organiza	itions			
b			501(c) (other than se e following schedule		or in section	527? .			[Yes	×	No
	•	(a) Name of organ			of organization	,	(0) Description	n of relation	ship		
					·		 					
												
	Unde	r penalties/of perjury, f	declare that I have examin	led this return, including	g accompanying	schedules and	d statements, and to	o the best of	my knowled	ge and	belief, it	is true,
Sign	corre	ct, and complete Decl	laration of preparer (other the	nan taxpayer) is based	on all information	of which prep	parer has any knowl	ledge	May the IR			
Here		1000		14/14/		RUSTEE			with the pre			
	Sign	ature of officer or tru		Date	Title	e		 				
Paid		Print/Type preparer	r's name	Premarer signati	UI P	,	Date		< [X] if ∫	TIN		
Prep	arer	Edward T C		(ofward)	1000	uy_	5/1/18		mployed			3
Use (Firm's name	Armen G Dero	derian CPA/				Firm's EIN 🕨				
		Firm's address ▶	PO Box 1049			01044		Phone no	978) 79			
RAA			Methuen		M.	9 01844	ł		Fo	rm 😏	ツードド	(2017)

Continuation Statement

NORMAN M SHACK CHARITABLE FOUNDATION

Form 990-PF: Return of Private Foundation

Part XV, Line 2: Supplementary Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc.

Restrictions USA Submission Information NONE Form Information WRITTEN REQUEST Name and Address Information WILLIAM P SHACK 160 PLEASANT STREET NO ANDOVER, MA 01845 978-688-0292

Additional information from your Form 990-PF: Return of Private Foundation

Form 990-PF: Return of Private Foundation

Other Expenses

Continuation Statement

Description	Revenue and Expense per Book	Net Investment Income	Adjusted Net Income	Disbursement for charitable purpose
MA FILING FEE				
Office/Financial Pub	143.	143.	143.	143.
Total	143.	143.	143.	143.

Form 990-PF: Return of Private Foundation

Other Increases

Continuation Statement

Description	Amount
Capital Gains	
Rounding	1.
Tota	1.

Name
NORMAN M SHACK CHARITABLE FOUNDATION

Control of the control

Line 16a - Legal Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
					-
otal to Form 990-	PF, Part I, Line 16a				
otal to Form 950-r	-r, raiti, Lille ioa	<u> </u>			·\

Line 16b - Accounting Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Edward T Coor	Accounting	500.	500.	500.	500.
Total to Form 990-	PF, Part I, Line 16b	500.	500.	500.	500.

Line 16c - Other Professional Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
	_				
tal to Form 990	D-PF, Part I, Line 16c				

Name NORMAN M SHACK CHARITAB	LE FOUNDATION		1 '	yer Identification No 396602
Line 10a - Investments - US and State Government Obligations:	End o State and Local Obligations Book Value	f Year State and Local Obligations FMV	End o US Government Obligations Book Value	of Year US Government Obligations FMV
Tot to Fm 990-PF, Pt II, Ln 10a				
Line 10b - Investm	ents - Corporate	Stock:	End o Book Value	of Year Fair Market Value
100 MCDONALDS 160 3M CO 3500 PEOPLES UNITED FIL See L-10b Stmt Totals to Form 990-PF, Part II, I			5,905. 10,400. 48,550. 102,859. 167,714.	17,212. 37,659. 65,450. 275,389. 395,710.
Line 10c - Investme	ents - Corporate I	Bonds:	End o Book Value	of Year Fair Market Value
Vanguard High-Yield Co	rp Fund		24,937.	25,666.
Totals to Form 990-PF, Part II, I	Line 10c		24,937.	25,666.
Line 12 - Investme	ents - Mortgage I	oans:	End o Book Value	f Year Fair Market Value
Totals to Form 990-PF, Part II, I	Line 12 · · · · · ·			
Line 13 - Inv	estments - Other	:	End o Book Value	of Year Fair Market Value
Totals to Form 990-PF, Part II, I	Line 13		l	1

Additional information from your 2017 Federal Exempt Tax Return

Form 990-PF Part II Line 10, 12 and 13 Investments L-10b Stmt

Continuation Statement

Line 10b Description	Line 10b Book	Line 10b FMV
258 SH EXXON MOBILE CORP	18,723.	21,579.
346 Mondelez Int'l	3,275.	14,809.
400 AON PLC CL A	21,504.	53,600.
461 MERCK & CO INC	11,001.	25,940.
500 PHILIP MORRIS INTL COM	11,199.	52,825.
500 SH ALTRIA GP INC	4,914.	35,705.
550 Suntrust Banks	10,707.	35,525.
700 Avangrid Inc	21,536.	35,406.
Total	102,859.	275,389.