$\infty$ 

## EXTENDED TO OCTOBER 15, 2018

or Section 4947(a)(1) Trust Treated as Private Foundation

| Do not enter social security numbers on this form as it may be made public

2016

_	-		dar year 2016 or tax year beginning	DEC	1, 2016	, and ending	NOV 30, 2017	1 Open to Public Inspection
-			foundation		1, 2010	, 2112 01141119	A Employer identification	
							ir empreyer reasonable	
	$\mathbf{T}$	ΗE	KAMAN FOUNDATION	, INC.			06-1386119	
_		_	nd street (or P O box number if mail is not d	<del></del>	address)	Room/suite	B Telephone number	
	C	/0	MURTHA CULLINA I	LP,185	ASYLUM ST		(860) 240-	6000
_	City	or to	own, state or province, country, and Z	IP or foreign pi	ostal code		C If exemption application is p	ending, check here
_	H	AR	TFORD, CT 06103				}	
(	G C	heck	all that apply Initial retur	n	initial return of a fo	rmer public charity	D 1. Foreign organizations	, check here
			Final return	1	Amended return		2	-t the 950/ tt
_			Address ch		X Name change		Foreign organizations me check here and attach co	mputation P
}	<u>1_c</u>	7			empt private foundation	$\varrho \Psi$	E If private foundation sta	tus was terminated
2 -	<u></u>		ction 4947(a)(1) nonexempt charitable		Other taxable private founda		under section 507(b)(1)	(A), check here
13 EU			rket value of all assets at end of year	1	*	Accrual	F If the foundation is in a	_ 1 )
			Part II, col. (c), line 16)		her (specify)		under section 507(b)(1)	(B), check here
() <sup>1</sup>	<u></u>	<u> </u>	T		mn (d) must be on cash b			(d) p
	Pa	rt l	(The total of amounts in columns (b), (c), ar necessarily equal the amounts in column (c)	nd (d) may not	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for chantable purposes (cash basis only)
_		1	Contributions, gifts, grants, etc., rece				N/A	(cash basis only)
<u>∞</u>		2	Check X If the foundation is not required to			·····	11/11	
, 20		3	Interest on savings and temporary cash investments	to attach och o	191.			STATEMENT 1
7 La		4	Dividends and interest from securities	s Å	327,249.	327,249.		STATEMENT 2
40	ı		Gross rents					7,7
<i>j</i> U-		b	Net rental Income or (loss)	ι,				
Si	60	6a	Net gain or (loss) from sale of assets not on	line 10	343,368.		Print All And	
	nu.	b	Gross sales price for all assets on line 6a 1,696	,742.			RECEIV	
백	evenu	7				343,368.	S JUL 11'2	
Ź	<b>E</b>	8	Net short-term capital gain				B JAT 115	018 3
SCANNED SEP 0 5 2018		9	Income modifications				The state of the s	THE STATE OF THE S
S	i	10a	Gross sales less returns and allowances			<del></del>	OGDEN,	UT L
			Less Cost of goods sold					
			Gross profit or (loss)		3,006.	0.		STATEMENT 3
		11	Other income Total. Add lines 1 through 11		673,814.	670,617.		0 2112 012 011 0
46	,	13	Compensation of officers, directors, trustee	n ete	36,000.	0.	<del> </del>	36,000.
"O <sub>2</sub> "		14	Other employee salaries and wages	s, e.c	00,000			
C N		15	Pension plans, employee benefits			<del></del>		
4	ses			MT 4	42,709.	0.		42,709.
	ense		•	MT 5	9,800.	0.		9,800.
<b>\$</b>	Exp	C	Other professional fees ST	MT 6	49,643.	44,643.		5,000.
9. 4 2018	<u>ĕ</u> .	17	Interest	ļ				
12	Administrative	18	Taxes ST	MT 7	11,186.	5,136.		50.
ς.	inis	19	Depreciation and depletion					
	Ę	20	Occupancy		0.057			2 257
JUL		21	Travel, conferences, and meetings		2,257.	0.	<u> </u>	2,257.
~	and	22	Printing and publications	MT 8	228.	90.		138.
~	Operating	23		rii o	220.		<del> </del>	130.
α	era	24	Total operating and administrative expenses Add lines 13 through 23		151,823.	49,869.		95,954.
47	Ö,	25	Contributions, gifts, grants paid		485,261.			485,261.
2			Total expenses and disbursements					
3		- i	Add lines 24 and 25		637,084.	49,869.		581,215.
4 2		27	Subtract line 26 from line 12			( - · · · · · · · · · · · · · · · · · ·		
70		а	Excess of revenue over expenses and disbu	ırsements	36,730.			<u> </u>
		b	Net investment income (if negative, en	ter -0-)		620,748.	77/7	
		C	Adjusted net income (if negative, enter	-0-)			N/A	

623501 11-23-16 LHA For Paperwork Reduction Act Notice, see Instructions.

Form **990-PF** (2016)

5

9,368,811.

Form **990-PF** (2016)

Decreases not included in line 2 (itemize)

5 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30

615,093.

581,215.

7

8

7 Add lines 5 and 6

See the Part VI instructions

6 Enter 1% of net investment income (1% of Part I, line 27b)

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate

8 Enter qualifying distributions from Part XII, line 4

	-PF(2016) THE KAMAN FOUNDATION, IN				386119	<u>Pag</u>	ge <b>4</b>
Part \				1948 - s	ee instru	ctions	)
	mpt operating foundations described in section 4940(d)(2), check here						
	e of ruling or determination letter (attach copy o						
	nestic foundations that meet the section 4940(e) requirements in Part V, ch	eck here 🕨 🔙 and ente	r 1%	1	12	2,41	<u>5 •</u>
	art I, line 27b		ļ				
	other domestic foundations enter 2% of line 27b. Exempt foreign organization.		!, col (b) 丿				_
	under section 511 (domestic section 4947(a)(1) trusts and taxable foundations	ions only Others enter -0-)		2		· · · · · ·	<u>) .</u>
	lines 1 and 2			3	12	,41	<u>&gt; •</u>
	title A (income) tax (domestic section 4947(a)(1) trusts and taxable founda	-		4		411	<u>) •</u>
	based on investment income Subtract line 4 from line 3. If zero or less, e	nter -0-		5	1 4	,41	<u>) .</u>
	dits/Payments	6-	0 751				
	6 estimated tax payments and 2015 overpayment credited to 2016	62	8,751.	1			
	npt foreign organizations - tax withheld at source paid with application for extension of time to file (Form 8868)	6b 6c	17,500.	1			
	kup withholding erroneously withheld	6d	17,300.	-			
	Il credits and payments. Add lines 6a through 6d	[ Du ]		7	26	,25	1
	ir credits and payments. Add these dathrough odders are the same for underpayment of estimated tax. Check here $oxed{X}$ if Form	2220 is attached		8		,, 23.	<u> </u>
	due. If the total of lines 5 and 8 is more than line 7, enter amount owed	2220 13 attached	•	g			
	rpayment. If line 7 is more than the total of lines 5 and 8, enter the amount	overnaid		10	13	3,836	5 -
	ir the amount of line 10 to be Credited to 2017 estimated tax		6 . Refunded >	11			<u>5.</u>
	II-A Statements Regarding Activities		110.211200 2	<del></del>			
	ng the tax year, did the foundation attempt to influence any national, state,	or local legislation or did it pa	rticipate or intervene			Yes N	0
	political campaign?				1a		X
<b>b</b> Did	it spend more than \$100 during the year (either directly or indirectly) for po	litical purposes (see instructi	ons for the definition	)?	1b		X.
	e answer is "Yes" to $I_{m{lpha}}$ or $I_{m{b}}$ , attach a detailed description of the						—
	ributed by the foundation in connection with the activities.	·	•				
c Did	the foundation file Form 1120-POL for this year?				10_	_   3	X.
d Ente	r the amount (if any) of tax on political expenditures (section 4955) impose	d during the year					
(1)	On the foundation > \$ 0. (2) On foundation	on managers 🕨 \$	0.	_			
e Ente	r the reimbursement (if any) paid by the foundation during the year for poli	tical expenditure tax imposed	on foundation				
mar	agers ▶ \$O.						
2 Has	the foundation engaged in any activities that have not previously been repo	rted to the IRS?			2		<u>X</u>
If "Y	es, " attach a detailed description of the activities						
	the foundation made any changes, not previously reported to the IRS, in its	-	es of incorporation, o	r			
	ws, or other similar instruments? If "Yes," attach a conformed copy of				3		<u>X</u>
	the foundation have unrelated business gross income of \$1,000 or more di	iring the year?		27/2	4a	_   2	X
	es," has it filed a tax return on Form 990-T for this year?			N/I			
	there a liquidation, termination, dissolution, or substantial contraction duri	ng the year?			5		<u> </u>
	es," attach the statement required by General Instruction T						
	the requirements of section 508(e) (relating to sections 4941 through 4945	) satisfied either					
-	language in the governing instrument, or						
	state legislation that effectively amends the governing instrument so that r	o mandatory directions that i	conflict with the state	aw		v	
	ain in the governing instrument?	10V II D IV	- (	,	6	X	
/ Dia	the foundation have at least \$5,000 in assets at any time during the year? If	"Yes," complete Part II, c	oi. (c), and Part XV	•	7	<u>^</u>	<del></del>
8a Ente	r the states to which the foundation reports or with which it is registered (s	ee instructions)					
C!	· · · · · · · · · · · · · · · · · · ·		<del></del>		-	1	
	e answer is "Yes" to line 7, has the foundation furnished a copy of Form 990	-PF to the Attorney General /	or designate)		-		
	ich state as required by General Instruction G? If "No," attach explana				86	$\mathbf{x}$	
	e foundation claiming status as a private operating foundation within the m		or 4942(i)(5) for cale	ndar			
	2016 or the taxable year beginning in 2016 (see instructions for Part XIV)?				9	1 2	s V
	any persons become substantial contributors during the tax year? if 'yes' a	· ·			10	7	<u> </u>

Form **990-PF** (2016)

Pa	rt VII-A Statements Regarding Activities (continued)			
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			v
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		<u>X</u> _
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			17
	If "Yes," attach statement (see instructions)	12	77	<u>X</u> _
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► N/A	240	-60	00
14	The books are in care of ► ALFRED R. CASELLA  Telephone no ► (860)			00
	Located at >C/O MURTHA CULLINA LLP, 185 ASYLUM STREET, HARTFO ZIP-4 >UC	103		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here	7.	/A	
	and enter the amount of tax-exempt interest received or accrued during the year			No
16	At any time during calendar year 2016, did the foundation have an interest in or a signature or other authority over a bank,	40	Yes	X
	securities, or other financial account in a foreign country?	16	·	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country	_		L
P	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required		V	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	NO
1:	During the year did the foundation (either directly or indirectly)	1		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Regrow manay from lend money to or otherwise extend credit to (or accept it from)			
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			]
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Through a company or accept to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"		-	
	of the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days )			
	b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b	-	<del> </del>
	Organizations relying on a current notice regarding disaster assistance check here			
	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected		-	X
	before the first day of the tax year beginning in 2016?	10	<del> </del>	+^
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(1)(3) or 4942(1)(5))			
	a At the end of the year 2016, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	Yes X No			1
	If "Yes," list the years ▶,,			
	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of accets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		-	1
	statement - see instructions )	26		-
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here		Į.	
	<b></b>			
	Ba Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?			
	b. If "Vos " did it have excess business holdings in 2016 as a result of (1) any purchase by the foundation or disqualified persons after	ļ		
	May 26, 1969. (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2016.)	3t		X
	1a. Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	42	<u> </u>	^_
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			v
	had not been removed from jaconardy before the first day of the tax year beginning in 2016?	41	90-P	X

Form 990-PF (2016) THE KAMAN FOUNDATION,			<u>06-1386</u>	<u> 19</u>	Page 6
Part VII-B   Statements Regarding Activities for Which	h Form 4720 May Be l	Required (contin	ued)		
5a Dufing the year did the foundation pay or incur any amount to					
(1) Carry on propaganda, or otherwise attempt to influence legislation (sec	tion 4945(e))?	Y <sub>0</sub>	es X No		
` (2) Influence the outcome of any specific public election (see section 4955					
any voter registration drive?		Y	es X No		
(3) Provide a grant to an individual for travel, study, or other similar purpo	ses?	Y	es X No		
(4) Provide a grant to an organization other than a charitable, etc., organization					
4945(d)(4)(A)? (see instructions)		. Tγ	es X No		
(5) Provide for any purpose other than religious, charitable, scientific, litera	ary or educational nurnoses or	-			
the prevention of cruelty to children or animals?	ny, or occounteral parposos, or		es X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify	under the excentions described	<del></del>	,5 ( <u>.s.</u> ) 110		
section 53 4945 or in a current notice regarding disaster assistance (see ins		iii riogalations	N/A	5b	1
Organizations relying on a current notice regarding disaster assistance chec	·		<b>&gt;</b>	30	_
· · · · · · · · · · · · · · · · · · ·		upod			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption		- /			
expenditure responsibility for the grant?		N/AY	es L  No		
If "Yes," attach the statement required by Regulations section 53 4	• •		Į.		
6a Did the foundation, during the year, receive any funds, directly or indirectly,	to pay premiums on		[ <del>]</del>		
a personal benefit contract?		Ye	es X No		١.,
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on	a personal benefit contract?		ļ	6b	<u> </u>
If "Yes" to 6b, file Form 8870.					
7a At any time during the tax year, was the foundation a party to a prohibited to	ax shelter transaction?	Ye	es X No		
b If "Yes," did the foundation receive any proceeds or have any net income att			N/A	7b	
Part VIII Information About Officers, Directors, Tru Paid Employees, and Contractors	stees, Foundation Ma	anagers, Highly	y 		
1 List all officers, directors, trustees, foundation managers and the	eir compensation.				
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	acci	Expense ount, other lowances
C. WILLIAM KAMAN II - TRUSTEE	PRES & TREASU		,		
10401 WILDWOOD HILLS LN					
AUSTIN, TX 78737	1.00	12,000.	l 0.	.	0.
CATHLEEN H. KAMAN - TRUSTEE	VICE PRESIDEN				
1331 GOUCHER STREET					
PACIFIC PALISADES, CA 90272	1.00	12,000.	0.		0.
GLENN M. MESSEMER - TRUSTEE	SECRETARY	12,000.		<u></u>	
9426 ASHLEY DRIVE					
WEEKI WACHEE, FL 34613	1.00	12,000.	0		0.
WEEKI WACHEE, FL 34013	1.00	12,000.		<del>'</del>	
2 Compensation of five highest-paid employees (other than those	included on line 1\ If none	enter "NONE "	L	1	
2 Compensation of five nignest-paid employees (other than those	(b) Title, and average	, enter NONE.	(d) Contributions to	(0)	) Expense
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	employee benefit plans and deferred	acc	ount, other lowances
NONE	devoted to position		compensation	- 411	Owances
NONE					
				+	
	<del></del>				
		<del> </del>		+-	
	_			1	
				<del> </del>	
	_				
		<del> </del>		1	
		<u> </u>	<u></u>		
Total number of other employees paid over \$50,000			▶ .		0

Part VIII Information About Officers, Directors, Trustees, Found Paid Employees, and Contractors (continued)	dation Managers, Highly	1386119 Page 7
3 `Five highest-paid independent contractors for professional services. If none, en		
(a) Name and address of each person paid more than \$50,000		(a) Companyation
NONE	(b) Type of service	(c) Compensation
Part  X-A   Summary of Direct Charitable Activities		▶ 0
List the foundation's four largest direct charitable activities during the tax year. Include relevant stat number of organizations and other beneficiaries served, conferences convened, research papers pr	tistical information such as the	Expenses
1 N/A		
Part IX-B   Summary of Program-Related Investments  Describe the two largest program-related investments made by the foundation during the tax year of	on lines 1 and 2	Amount
N/A		7
		0.
All other program-related investments. See instructions		
Total. Add lines 1 through 3		0.

4940(e) reduction of tax in those years

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes 12,417,550. 392,703. a Average monthly fair market value of securities 1a Average of monthly cash balances 16 c Fair market value of all other assets 10 12,810,253. d Total (add lines 1a, b, and c) 1d Reduction claimed for blockage or other factors reported on lines 1a and 0. 1c (attach detailed explanation) 1e Acquisition indebtedness applicable to line 1 assets 2 810, Subtract line 2 from line 1d 3 192,154. Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions) 4 12,618,099. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 630,905. Minimum investment return. Enter 5% of line 5 Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here 
and do not complete this part ) 630,905. Minimum investment return from Part X, line 6 1 12,415. 2a Tax on investment income for 2016 from Part VI, line 5 Income tax for 2016 (This does not include the tax from Part VI) 2b 12,415 c Add lines 2a and 2b 2¢ 618,490. 3 Distributable amount before adjustments. Subtract line 2c from line 1 3 Recoveries of amounts treated as qualifying distributions 4 618,490 5 Add lines 3 and 4 5 Deduction from distributable amount (see instructions) 618,490 Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes 581,215. a Expenses, contributions, gifts, etc - total from Part I, column (d), line 26 1a b Program-related investments - total from Part IX-B 16 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes Amounts set aside for specific charitable projects that satisfy the 3 a Suitability test (prior IRS approval required) За **b** Cash distribution test (attach the required schedule) 3b 581,215. Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b 5 6 Adjusted qualifying distributions Subtract line 5 from line 4 Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

Form 990-PF (2016)

Form 990-PF (2016)

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2015	(c) 2015	(d) 2016
1 Distributable amount for 2016 from Part XI,				
line 7				618,490.
2 Undistributed income, if any, as of the end of 2016				
a Enter amount for 2015 only		<u></u>	0.	
b Total for prior years		0		
3 Excess distributions carryover, if any, to 2016		0.		
a From 2011				
b From 2012				
c From 2013 120,798.				
d From 2014				
e From 2015				
f Total of lines 3a through e	120,798.			
4 Qualifying distributions for 2016 from	·			
Part XII, line 4 ►\$ 581, 215.				
a Applied to 2015, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior	,		, , , , , , , , , , , , , , , , , , , ,	
years (Election required - see instructions)		0.		.,
c Treated as distributions out of corpus	_			
(Election required - see instructions)	0.	,		
d Applied to 2016 distributable amount		·····		581,215.
e Remaining amount distributed out of corpus	0.	10 - 10 - 20 - 10 - 10 - 10 - 10 - 10 -	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	27 075
5 Excess distributions carryover applied to 2016 (If an amount appears in column (d), the same amount must be shown in column (a))	37,275.			37,275.
6 Enter the net total of each column as indicated below:				
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	83,523.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously		0.		
assessed				<u> </u>
d Subtract line 6c from line 6b Taxable		0.		
amount - see instructions		<b>U</b> •		
e Undistributed income for 2015 Subtract line  4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2016 Subtract		·····		
lines 4d and 5 from line 1. This amount must				
be distributed in 2017				0.
7 Amounts treated as distributions out of	·	<del></del>		
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2011				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2017.				
Subtract lines 7 and 8 from line 6a	83,523.	· · · · · · · · · · · · · · · · · · ·		
10 Analysis of line 9				
a Excess from 2012				
b Excess from 2013 83,523.				
c Excess from 2014				
d Excess from 2015				
e Excess from 2016	<u> </u>		<u> </u>	50rm 000-DE (2016)

	AN FOUNDATI		<u> </u>	06-13	86119 Page 1
Part XIV Private Operating F	<del></del>			N/A	
1 a If the foundation has received a ruling o					
<ul> <li>foundation, and the ruling is effective fo</li> </ul>		· ·	<b>&gt;</b>		
<b>b</b> Check box to indicate whether the found	dation is a private operatii	ng foundation described	ın section	4942(j)(3) or49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years	, <i>f</i> ert	
income from Part I or the minimum	(a) 2016	(b) 2015	(c) 2014	(d) 2013	(e) Total
investment return from Part X for				7."	
each year listed				pt.	
<b>b</b> 85% of line 2a				//	
c Qualifying distributions from Part XII,					
line 4 for each year listed			\	/	
d Amounts included in line 2c not					
used directly for active conduct of			/		
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the				<del>                                     </del>	<del></del>
alternative test relied upon					
a "Assets" alternative test - enter (1) Value of all assets		<i>y</i>			
, ,			<del> </del>		
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return					
shown in Part X, line 6 for each year					
listed	ļ	7			
c "Support" alternative test - enter					
(1) Total support other than gross					
investment income (interest, dividends, rents, payments on					
securities loans (section	/				
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in					
section 4942(j)(3)(B)(iii)		<u>.</u>			
(3) Largest amount of support from	(				
an exempt organization					
(4) Gross investment income					
Part XV Supplementary Info	•	•	if the foundatio	n had \$5,000 or mo	re in assets
at any time during t		ructions.)			
1 Information Regarding Foundatio					
a List any managers of the foundation who			tributions received by th	e foundation before the clos	e of any tax
year (but only if they have contributed m	nore than \$5,000) (See s	ection 507(d)(2) )			
NONE					
b List any managers of the foundation who			(or an equally large port	tion of the ownership of a pa	rtnership or
other entity) of which the foundation has	s a 10% or greater interes	ST.			
NONE					
2 Information Regarding Contributi					
Check here $ ightharpoonup oxed{X}$ if the foundation o	nly makes contributions t	to preselected charitable	organizations and does	not accept unsolicited reque	ests for funds If
the foundation makes gifts, grants, etc	(see instructions) to indiv	iduals or organizations	under other conditions, i	complete items 2a, b, c, and	<u>d</u>
a The name, address, and telephone numl	ber or e-mail address of t	he person to whom app	lications should be addr	essed	
b The form in which applications should b	e submitted and informat	ion and materials they s	hould include		
c Any submission deadlines					
d Any restrictions or limitations on awards	s, such as by geographica	il areas, charitable fields	, kinds of institutions, or	other factors	

Part XV Supplementary Informa				
3 Grants and Contributions Paid During t		Payment		
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
<del></del>	any foundation manager or substantial contributor	recipient		
a Paid during the year			, (	
HARTFORD PUBLIC LIBRARY 500 MAIN STREET	N/A	501(C)(3) ORGANIZATIONS	GENERAL SUPPORT	
HARTFORD CT 06103		DRGANIZATIONS		25,300.
,				
LA ARTCORE	N/A	501(C)(3)	GENERAL SUPPORT	
120 JUDGE AISO ST		ORGANIZATIONS		
LOS ANGELES, CA 90012				47,361.
THE STONE AGE INSTITUTE	N/A	501(C)(3) ORGANIZATIONS	GENERAL SUPPORT	
1392 W. DITTEMORE ROAD BLOOMINGTON, IN 47433		ORGANIZATIONS		100,000.
UNIVERSITY OF HARTFORD	N/A	501(C)(3)	GENERAL SUPPORT	
200 BLOOMFIELD AVENUE		ORGANIZATIONS		
WEST HARTFORD, CT 06117				50,000.
UNIVERSITY OF ST. JOSEPH	N/A	501(C)(3)	GENERAL SUPPORT	
1678 ASYLUM AVENUE		ORGANIZATIONS		10,000.
WEST HARTFORD, CT 06117 Total SEE	CONTINUATION SHEE	ET(S)	<b>▶</b> 3a	485,261.
b Approved for future payment				
NONE				
		<del> </del>		<del></del>
Total		<del></del>	<b>▶</b> 3b	0. rm <b>990-PF</b> (2016)

## Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated	Unrelated	business income		by section 512, 513, or 514	(e)	
	(a) Business	(b) Amount	(C) Exclu- sion	(d)	Related or exempt	
1 Program service revenue	code	Amount	code	Amount	function income	
a	_			<u> </u>		
b	_					
C	_				<del></del>	
ď						
e					<del></del>	
					<del> </del>	
g Fees and contracts from government agencies	-					
2 Membership dues and assessments		<del></del>				
3 Interest on savings and temporary cash investments					191.	
4 Dividends and interest from securities		-	14	327,249.	······································	
5 Net rental income or (loss) from real estate		, ,			, ,,	
a Debt-financed property					······	
b Not debt-financed property						
6 Net rental income or (loss) from personal property						
7 Other investment income			14	3,006.		
8 Gain or (loss) from sales of assets other than inventory			18	343,368.		
9 Net income or (loss) from special events				0107000		
O Gross profit or (loss) from sales of inventory		<del></del>				
1 Other revenue				· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
a						
b						
C						
d						
e						
2 Subtotal Add columns (b), (d), and (e)		(	).	673,623.		
3 Total. Add line 12, columns (b), (d), and (e)				13	673,814.	
See worksheet in line 13 instructions to verify calculations )	)					

## Line No. Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) • N/A

Form 990-PF		KAMAN FOUNDATION				386119	Pa	ge 13
Part XVI	Information R Exempt Organ	egarding Transfers To nizations	and Transactions a	and Relations	hips With None	charitable	•	
		rectly engage in any of the follow			ion 501(c) of		Yes	No
		c)(3) organizations) or in section 5 lation to a noncharitable exempt o	• •	nizations?				
(1) Cas	·	iation to a nonchantable exempt o	riganization of			1a(1)		Х
	er assets			-		1a(2)		X
<b>b</b> Other tra	ansactions							
	es of assets to a noncharita					1b(1)		Х
		oncharitable exempt organization				1b(2)		X
	ntal of facilities, equipment,					1b(3)		X
	mbursement arrangements ins or loan guarantees					1b(4) 1b(5)		X
	<u> </u>	embership or fundraising solicitati	ions			1b(6)		X
		ailing lists, other assets, or paid ei				10		Х
		"Yes," complete the following sch					ets,	
		foundation if the foundation recei		ue in any transaction	or sharing arrangeme	ent, show in		
(a) Line no	(b) Amount involved	other assets, or services received (c) Name of noncharitab		(d) D				
(a) Line no	(b) Amount involved	N/A	exempt organization	(u) Description	of transfers, transactions,	and sharing arr	angeme	ints
		11/11						
	·				-			
	<del></del>							
			······································	<del></del>				
					···			
	<del></del>		<del></del>	<del>-   </del>				
			<del></del>					
			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·			
2a is the fo	undation directly or indirec	tly affiliated with, or related to, on	e or more tay-exempt organi	zations described		<u> </u>		
	•	r than section 501(c)(3)) or in sec	, ,	zations described		Yes	X	No
	complete the following sch							
	(a) Name of org	ganization	(b) Type of organization		(c) Description of relat	ionship		
	N/A	·						
	<del>- 1 ;</del>	<del>-/- </del>				<del></del>		
Und	er penalties of perjury, I declare	that I have examined this return, including the Declaration of preparer (other th	ing accompanying schedules and	statements, and to the	best of my knowledge	May the IRS d	scuss	this
Sign	beller, Itals true, correct, and co	The Declaration of preparer (other th	an taxpayer) is based on an inform	. 👠		return with the shown below (	prepar	er
Here	VVVV	The state of the s	10/50/10	PRESI	DENT	X Yes		J No ∣
Si	Print/Type preparer's na		Date /	Title Date	Check If P	rin		
	rimo type preparer s na	arrie Preparer S	signature .		self- employed	1114		
Paid	AUBREY DES	GUIN \ \(\lambda \mu \mathcal{U} \mu \mathcal{V} \mathcal{V}	ent dod	6/22/18		2017329	991	
Preparer			(/ ~ \	·	Firm's EIN ► 33-			
Use Only	/		<u>'</u>					
	Firm's address ► 17			E 408		007 0		
	_lOL	D GREENWICH, C	1. 008/0		Phone no 203-	<u>-987-36</u>		(0010)
						Form <b>990</b>	-77	(2010)

Part IV | Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate. (c) Date acquired (d) Date sold 2-story brick warehouse, or common stock, 200 shs MLC Co (mo, day, yr) (mo, day, yr) D - Donation 1a 209 SHS FISERV INC. P 01/31/1112/12/16 b 2,709 SHS AT&T INC 01/31/1109/29/17 c 500 SHS WALT DISNEY CO. 11/04/1506/23/17 P d 999 SHS DUKE ENERGY CORP P 09/22/11 e 1,000 SHS FOOT LOCKER INC P 11/04/1506/23/17 1,000 SHS GENERAL MILLS INC P 01/31/1106/23/17 q 400 SHS KIMBERLY CLARK CORP 09/22/1107/26/17 P h 1,083 NEXTERA ENERGY INC P 1 287 SHS PEPSICO INC. 01/31/1107/26/17 P 1,500 SHS VERIZON COMMUNICATIONS P 09/22/11 k 4,000 SHS WEC ENERGY GROUP INC 09/22/11 P 173,090 SHS VANGUARD SHORT TERM BOND INDEX INVESTO p 06/22/17 m CAPITAL GAINS DIVIDENDS n 0 (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 21,868. 6,428. 15,440. 103,532. 74,200. 29,332. b 51,991. 55,910. <3,919.> 84,031. 57,992. 26,039. d 48,359. 68,713. <20,354.> 55,949. 34,890. 21,059. 48,894. 26,255. 22,639. g 156,955. 58,643. 98,312. h 33,650. 18,479. 15,171. 70,147. 52,890. 17,257. 254,405. 122,680. 131,725. 765,953. 776,294. <10,341.> 1,008. 1,008. m n Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col (h)) Gains (excess of col (h) gain over col (k), (i) Adjusted basis (k) Excess of col (i) (I) F M V as of 12/31/69 but not less than "-0-") as of 12/31/69 over col (j), if any 15,440. 29,332. b <3,919.> C 26,039. d <20,354.> 6 21,059. f 22,639. g 98,312. h 15,171. 17,257. 131,725.k <10,341.> 1,008. m n 0 { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 343,368. 2 Capital gain net income or (net capital loss) 2 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) N/A If (loss), enter "-0-" in Part I, line 8

Part XV Supplementary Information Grants and Contributions Paid During the				
Recipient	If recipient is an individual	Farradahaa	2	
· Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WARREN WILSON COLLEGE	N/A	501(C)(3)	GENERAL SUPPORT	
701 WARREN WILSON RD	l	ORGANIZATIONS		
SWANNANOA, NC 28778				104,000
SANTA FE MUSIC COLLECTIVE	N/A	501(C)(3)	GENERAL SUPPORT	
2232 WILDERNESS COVE		ORGANIZATIONS		ĺ
SANTA FE, NM 87505			-	27,000
OUTPOST PRODUCTIONS INC.	N/A	501(C)(3)	GENERAL SUPPORT	
P.O. BOX 4543		ORGANIZATIONS	İ	
ALBUQUERQUE, NM 87196				20,000
AMERICAN YOUTH SYMPHONY	N/A	501(C)(3)	GENERAL SUPPORT	
5150 WILSHIRE BLVD NO 506		ORGANIZATIONS		
LOS_ANGELES, CA 90036				30,000
CONNECTICUT DRAFT HORSE RESCUE INC	N/A	501(C)(3)	GENERAL SUPPORT	į
15 ROCK LANDING ROAD		ORGANIZATIONS		
EAST HAMPTON, CT 06424				50,000
CAMP COURANT INC	N/A	501(C)(3)	GENERAL SUPPORT	
285 BROAD STREET		ORGANIZATIONS		
HARTFORD, CT 06115				1,600
SOUTH BAY CONTEMPRORAY	N/A	501(C)(3)	GENERAL SUPPORT	
96 NARCISSA DRIVE RANCHO PALOS VERDES, CA 90275		ORGANIZATIONS		20,000
Total from continuation sheets				252,600
i ora i nom commanon sussis			<del> </del>	232,000

FORM 990-PF INTERES	T ON SAVING	S AND T	EMPOR <i>I</i>	ARY C	ASH	INVEST	MENTS	STATEMENT 1
SOURCE		RE	(A) VENUE BOOKS		NET	(B) INVESTI INCOME	MENT	(C) ADJUSTED NET INCOME
FIDELITY #6013 - T/E FIDELITY #6013 - T/E				19.>			0.	
TOTAL TO PART I, LIN	1E 3		19	91.		<del></del>	0.	
FORM 990-PF	DIVIDENDS	AND INT	EREST	FROM	SEC	URITIE	S	STATEMENT 2
SOURCE	GROSS AMOUNT	CAPIT GAIN DIVIDE	S		A) ENUE BOOK		(B) INVEST	
FIDELITY #6013 - ABP FIDELITY #6013 - AIP	<8,490.> <9,478.>		0.		8,49 9,47		<8,490 <9,478	
FIDELITY #6013 - DIVS FIDELITY #6013 -	287,767.		008.	28	6,75	9.	286,759	
TO PART I, LINE 4	328,257.	1,	0.		8,45 7,24		58,458 327,249	
FORM 990-PF		OTHER	INCO	лг				STATEMENT 3
		OTHER	INCOL				<del></del>	STATEMENT 5
DESCRIPTION			REV	(A) JENUE BOOK		NET I	B) NVEST- INCOME	(C) ADJUSTED NET INCOME
FIDELITY #6013 - NON DISTRIBUTIONS	TAXABLE			3,	006.		0.	
TOTAL TO FORM 990-PE	F, PART I, L	INE 11		3,	006.		0.	

FORM 990-PF	LEGAL FEES		STATEMENT 4	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MURTHA CULLINA LLP	42,709.	0.		42,709.
TO FM 990-PF, PG 1, LN 16A	42,709.	0.		42,709.
FORM 990-PF	ACCOUNTI	NG FEES	S	TATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ANDERSEN TAX LLC	9,800.	0.	<del></del>	9,800.
TO FORM 990-PF, PG 1, LN 16B	9,800.	0.		9,800.
FORM 990-PF (	THER PROFES	SIONAL FEES	S	TATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MARK KORBER- CONSULTING FEES	5,000.	0.		5,000.
RESCOURCES MANAGEMENT CORP.	44,643.	44,643.		0.
TO FORM 990-PF, PG 1, LN 16C	49,643.	44,643.		5,000.

FORM 990-PF	TAXES			STATEMENT 7		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
FOREIGN TAXES PAID	5,136.	5,	136.		0.	
FEDERAL ESTIMATED TAX PAYMENT STATE FILING FEE	6,000. 50.		0. 0.		0. 50.	
TO FORM 990-PF, PG 1, LN 18	11,186.	5,	136.		50.	
FORM 990-PF	OTHER E	OTHER EXPENSES			STATEMENT 8	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		
FIDELITY #6013 - WIRE FEES POSTAGE	90. 138.		90.		0. 138.	
TO FORM 990-PF, PG 1, LN 23	228.		90.		138.	
FORM 990-PF U.S. AND	STATE/CITY G	OVERNMENT	OBL	IGATIONS	STATEMENT 9	
DESCRIPTION	U.S GOV'		вос	OK VALUE	FAIR MARKET VALUE	
FIDELITY #6013		X		374,884.	368,647.	
TOTAL U.S. GOVERNMENT OBLIGA	TIONS					
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				374,884.	368,647.	
TOTAL TO FORM 990-PF, PART II, LINE 10A			<u> </u>	374,884.	368,647.	

FORM 990-PF	CORPORATE STOCK		STATEMENT 10
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
FIDELITY #6013		5,488,015.	9,684,602.
TOTAL TO FORM 990-PF, PART II,	LINE 10B	5,488,015.	9,684,602.
FORM 990-PF	CORPORATE BONDS		STATEMENT 11
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
FIDELITY #6013		2,041,499.	2,019,295.
TOTAL TO FORM 990-PF, PART II,	LINE 10C	2,041,499.	2,019,295.
FORM 990-PF	OTHER INVESTMENTS	3	STATEMENT 12
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
FIDELITY #6013 - MUTUAL FUNDS FIDELITY #6013 - ETPS FIDELITY #6013 - OTHER	COST COST	0. 863,202. 210,750.	910,092. 323,184.
TOTAL TO FORM 990-PF, PART II,	LINE 13	1,073,952.	1,233,276.