DLN: 93493226025478 OMB No 1545-0047 **Return of Organization Exempt From Income Tax** Form **990**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

Do not enter social security numbers on this form as it may be made public

2016

		f the Treasu nue Service	™ ► Information abou	t Form 990 and its instructions is at <u>w</u>	ww ['] IRS gov _/	<u>(form990</u>		Inspection
A F	or the	e 2016 ca	 alendar year, or tax year begin	ning 10-01-2016 , and ending 09-	-30-2017			
		pplicable	C Name of organization Sky Lakes Medical Center			D Employ	er identifi	cation number
		change	Sky Lakes Medical Center			93-050	8781	
	me ch tıal ret al	_	Doing business as					
□etur	n/tern	nınated		ail is not delivered to street address) Room/	'suite	E Telepho	ne number	
_		d return on pending	2865 Daggett Avenue			(541) 2	74-6311	
		p	City or town, state or province, coun Klamath Falls, OR 97601	stry, and ZIP or foreign postal code		G Gross re	eceipts \$ 63	2,224,319
			F Name and address of principa PAUL STEWART	l officer	H(a) Is	this a group re	turn for	
			2865 Daggett Avenue			ubordinates?		□Yes 🗹 No
		nnt status	Klamath Falls, OR 97601			re all subordina icluded?	tes	☐ Yes ☐No
		npt status		insert no) 4947(a)(1) or 527	1	"No," attach a	**	•
J W	ebsit	e:► ww	w skylakes org		H(c) G	roup exemptior	number	•
K Forr	n of or	ganızatıon	☑ Corporation ☐ Trust ☐ Associ	ciation Other ►	L Year of	formation 1979	M State o	of legal domicile OR
Pa	rt T	Sum	marv					
			cribe the organization's mission or	r most significant activities				
				ive to reduce the burden of illness, injury				
Ce				ve We will demonstrate that we are co come a preeminent healthcare center	ompetent an	d caring in all w	e do We	snall endeavor to
æ	-							
Ven								
Activities & Governance				continued its operations or disposed of			ssets	
න් ග	l			g body (Part VI, line 1a)			3	10
tie	l		•	the governing body (Part VI, line 1b)			4	9
ξ			• •	lendar year 2016 (Part V, line 2a)			5	1,692
¥			·	essary)			6	280
	l			VIII, column (C), line 12			7a 7b	6,900 2,902
	<u> </u>	Net uniei	ated business taxable income from	1 FOITH 990-1, IIIIe 34	· · · ·	Prior Year		2,902 Current Year
	8	Contribut	ions and grants (Part VIII, line 1h			703,		1,564,000
Rəvenue			service revenue (Part VIII, line 2g	•		594,048,	_	620,520,66:
σΛċ	l	-	, , , ,	lines 3, 4, and 7d)		4,418,	026	2,524,778
Œ	11	Other rev	enue (Part VIII, column (A), lines	5, 6d, 8c, 9c, 10c, and 11e)		908,	549	2,389,639
	12	Total reve	enue—add lines 8 through 11 (mu	st equal Part VIII, column (A), line 12)		600,078,	832	626,999,078
	13	Grants ar	nd sımılar amounts paıd (Part IX, c	column (A), lines 1–3)		393,	014	571,853
	14	Benefits p	paid to or for members (Part IX, co	olumn (A), line 4)			0	
æ	15	Salaries,	other compensation, employee be	nefits (Part IX, column (A), lines 5–10)	110,202,	768	117,767,96
Expenses	16a	Professio	nal fundraising fees (Part IX, colu	mn (A), line 11e)			0	(
ă	l		raising expenses (Part IX, column (D), li					
_	l		penses (Part IX, column (A), lines	•		459,799,	_	494,030,35
			enses Add lines 13-17 (must equ less expenses Subtract line 18 fro			570,394, 29,684,	_	612,370,17 14,628,90
- S	13	Revenue	less expenses Subtract line 10 ire	JIII III E 12	Begin	ning of Current \		End of Year
Net Assets or Fund Balances								
Bat	20	Total asse	ets (Part X, line 16)			334,383,	334	352,003,93
₹ <u>₹</u>	l		ılıtıes (Part X, line 26)			113,037,	601	113,903,10
		_	s or fund balances Subtract line 2	21 from line 20		221,345,	733	238,100,83
Par Under			ature Block erury I declare that I have exami	ined this return, including accompanyii	na schedules	and statement	s and to	the best of my
				Declaration of preparer (other than o				
any k	nowle	edge						
		*****	*			2018-08-13		
Sign		Signati	ure of officer			Date		_
Here	;		RICO VP/CFO					
		17	r print name and title	I Donorous de sus s	I nt		DTIN	
D-:-	J		rınt/Type preparer's name Vendy Campos	Preparer's signature Wendy Campos	Date 2018-08-01	Check 🔲 ıf	PTIN P00448102	
Paid		√ FI	ırm's name Moss Adams LLP	I	<u>I</u>	self-employed Firm's EIN ▶ 91	-0189318	
Pre Use		** -	ırm's address ▶ 805 SW Broadway Ste	1200		Phone no (503)		
JOE	UII	'y	Portland, OR 97205					
May t	he IR	S discuss	this return with the preparer show	vn above? (see instructions)			✓ γ	es 🗆 No

Form	990 (2016)						Page 2
Par	Sta	tement of Progra	m Servi	ce Accomplis	hments		
	Che	ck if Schedule O conta	ıns a resp	onse or note to a	any line in this Part II	I	🗹
1		ribe the organization's					
well-	being of the p		vill demon	strate that we ar		ind disability, and to improve t ing in all we do We shall ende	he health, self- reliance and avor to be so successful in this
2	_		ny signific	ant program serv	vices during the year	which were not listed on	
	•	orm 990 or 990-EZ?					. □Yes ☑No
	,	scribe these new serv					
3	services?	anization cease condu			-	ducts, any program	. □Yes ☑No
4	Describe the Section 501	e organization's progr	am service organizati	e accomplishmer ons are required	to report the amount	ee largest program services, as t of grants and allocations to o	
4a	(Code) (Exper	nses \$	526,632,840	including grants of \$	518,702) (Revenue \$	606,658,176)
	See Additiona	al Data					
4b	(Code) (Exper	nses \$	15,008,765	ıncludıng grants of \$	0) (Revenue \$	0)
	See Additiona	al Data					
4c	(Code) (Exper	nses \$	4,445,782	ıncludıng grants of \$	53,151) (Revenue \$	1,927,772)
	See Additiona	al Data					
	(Code) (Exper	nses \$	34,293,633	ıncludıng grants of \$	0) (Revenue \$	11,235,142)
						N, INFORMATION SYSTEMS, FINAN EMENT, AND SAFETY AND SECURIT	
4d	Other progr	ram services (Describe	ın Sched	ule O)			
	(Expenses	\$ 34,293,	633 inc	luding grants of	\$	0) (Revenue \$	11,235,142)
4e	Total prog	ram service expens	es ▶	580,381,0	20		

or X as applicable

Yes

Page 3

No

Nο

Nο

Nο

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No

No

Nο

Nο

Nο

Nο

Nο

Νo

Nο

No

Nο

Form 990 (2016)

IV	Checklist	of Requ	ired Sch	edule
	organization	described	ın section	501(c

							ction	
Sc	hed	ule A	2	•	•			•

he organization desc	cribed in section	501(c)(3) or 4947	(a)(1) (other than a	private foundation)?	If "Yes," complete
edule A 🐃					

- Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🥞 . . .
- Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates Section 501(c)(3) organizations.

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

complete Schedule G, Part III

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

assessments, or similar amounts as defined in Revenue Procedure 98-19?

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11e

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12b

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14a

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Yes

Yes

Yes

Yes

Yes

Yes

Yes

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Nο Nο

Form	990 (2016)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🕏	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?			

Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 **

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

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instructions for applicable filing thresholds, conditions, and exceptions)

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24c

24d

25a

25b

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28b

28c

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Yes

Yes

Yes

Form 990 (2016)

Yes

Nο

Nο

Nο

No

Nο

No

No

No

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

orm	990 (2016)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>		
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 241			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	<u> </u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	- 1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	30		
·	If res, to line 3a of 3b, did the organization file Form 8080-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			
		7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form	79		
-	1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
_		8		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Institution foca and control c			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	-		
	Section 501(c)(12) organizations. Enter Gross income from members or shareholders			
	Gross income from members or snareholders	-		
D	against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

orm 9	990 (2016)			Page 6
Part	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions	•	nse to l	
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>		✓
Sec	ction A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year	10	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	9		
	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	. 2		No
	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	on 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or mormembers of the governing body?	re 7a		No
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year b the following	У		
а	The governing body?	8 a	Yes	
	Each committee with authority to act on behalf of the governing body?	8 b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Rever	<u>านe Code</u>		
		40	Yes	No
b	Did the organization have local chapters, branches, or affiliates?	10a		No
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exemp status with respect to such arrangements?	t		
		16b		No
	ction C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶			
	OR			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only available for public inspection. Indicate how you made these available. Check all that apply	<i>(</i>)		
	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records Probard Pro VPCEO 2865 DAGGETT AVENUE. ALAMATH FALLS OR 97601 (541) 274-6150			
	▶Richard Rico VPCFO 2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 (541) 274-6150		orm 00	0 /2016

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

Check this box if neither the organization n	and a second and back of the							cc	-k kk	
(A) Name and Title	(B) Average hours per week (list any hours	Position than of	on (de one be	(C o no ox, u n of) t ch unle: ficei	eck mess pers	ore son	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	(W- 2/1099- MISC)	organization and related organizations
1) JOHN BELL	3 00			Ų					0	0
CHAIRMAN	1 00	X		X				0	0	0
2) ROD WENDT	1 00									
/ICE CHAIRMAN	1 00	Х		X				0	0	0
3) PAUL R STEWART	50 00									
PRESIDENT/CEO/SECRETARY/TREASURER		Х		Х				673,433	0	61,596
4) HEIDI NEEL BIGGS	1 00									
SOARD MEMBER		Х						o	0	0
	1 00									
5) CLARK PEDERSON BOARD MEMBER		х						0	0	0
6) JEAN PHILLIPS SOARD MEMBER	1 00	х						0	0	0
7) WENDY WARREN MD OARD MEMBER	1 00	х						0	0	0
8) DOUGLAS MCINNIS DVM SOARD MEMBER	1 00	х						О	0	0
9) HOLLY MONTJOY MD 30ARD MEMBER	1 00	х						0	0	0
10) DWIGHT SMITH MD 30ARD MEMBER	1 00	х						0	0	0
11) RICHARD E RICO /P/CFO	50 00			х				434,298	0	67,923
12) MARC ORLANDO MD MEDICAL PROVIDER	40 00					x		594,395	0	34,202
13) STANTON T SMITH MD MEDICAL PROVIDER	40 00					x		565,779	0	20,079
14) FAISAL SAIFUL MD MEDICAL PROVIDER	40 00					x		536,510	0	34,202
15) JARED OGAO MD MEDICAL PROVIDER	40 00					×		529,298	0	34,202
16) DAVID CHADBOURNE MD MEDICAL PROVIDER	40 00					х		495,018	0	20,952

KLAMATH RADIOLOGY ASSOCIATES

compensation from the organization ▶ 32

KLAMATH ORTHOPEDIC CLINIC

2200 BRYANT WILLIAMS DR KLAMATH FALLS, OR 97601

2900 DAGGETT AV KLAMATH FALLS, OR 97601

(A)

(B)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (F)

Page **8**

	(A) Name and Title	Average hours per week (list any hours for related	than o	one bo	oox, u an off tor/t	ot che unles fficer trust	neck mo ess pers er and a tee)	rson a	Repo compo froi organiz	ortable ensation m the zation (W-		n I W-	Estima amount of compen from	ated of other sation the
		organizations below dotted line)		Institutional Trustee	Officer	key employee	Highest compensated emptovies	Former	2,103	9-141367	2/1099-MISC	-)	organızat relat organız	ted
		-	-	 	<u> </u>	_		<u> </u> -	<u> </u>					
				\vdash	 '	-		+-						
		-	 	₩	<u> </u> -	<u> </u>		<u> </u> -	<u> </u>					
		-	-	+	+	\vdash	_	+-	 					
		-	 	+	+		\vdash	+						
c T	Sub-Total				<u>. </u>		•	 		020 721		0		272.156
	Total (add lines 1b and 1c) Total number of individuals (including of reportable compensation from the		d to thos		ed a	bov	e) who	o rec		828,731 ore than \$	100,000	<u>" </u>		273,156
													Yes	No
3	Did the organization list any former line 1a? <i>If "Yes," complete Schedule</i> .			tee, k	ey e	mple •	oyee,	or hi	ghest cor	mpensate	d employee on	3		No
4	For any individual listed on line 1a, is organization and related organization										om the	-		110
	ındıvıdual				•	•						4	· Yes	
5	Did any person listed on line 1a recei services rendered to the organization											5		No
Se	ection B. Independent Contract	tors			_	_		_						
1	Complete this table for your five high from the organization Report compe											mper	nsation	
	Name	(A) and business addre	*ess			_				Des	(B) scription of services		(C Compe	
PERLO	O CONSTRUCTION	una caca								CONSTRU				9,137,849
PORT	1 SW 72nd Av SUITE 200 LAND, OR 97224													
4625	SON STAFFING PLLC NADINE LN									STAFFING	SERVICES		4	1,030,348
	KLIN, TN 37064 CAL SOLUTIONS					—				STAFFING	SERVICES		3	3,946,652
OMAH	NORTH 102ND ST HA, NE 68114													
	IATH DADIOLOGY ACCOCIATES									DUNCTOTAL	U DD ACTICE		_	2 (4 0 (0 4

(C)

(D)

(E)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

PHYSICIAN PRACTICE

PHYSICIAN PRACTICE

3,648,684

3,124,339

Form **990** (2016)

Part \			oonse or note to any	line in this Part VIII			🗆
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
0	1a Federated campaign	ns 1a		I	revenue		312 314
ants	b Membership dues .	. 1b					
3 E	c Fundraising events	1c					
ffs. ≓A	d Related organization	ns 1d	1,014,000				
<u>.</u> 5 <u>=</u>	e Government grants (co	ntributions) 1e					
Contributions, Gifts, Grants and Other Similar Amounts	f All other contributions, and similar amounts no above	gifts, grants, ot included 1f	550,000				
ontrib nd Oth	g Noncash contribution in lines 1a-1f \$						
	h Total.Add lines 1a-1	f	▶ Business	1,564,000			
E	2a patient revenue		Dusiness		558,176 606,65	i8.176	
-3×	b Other Program Revenue			 	· · · · · · · · · · · · · · · · · · ·	52,485	
3	c —						
ž.	d ————						
S É	e ———		<u> </u>				
Program Service Revenue	f All other program ser	vice revenue		20.664			
Ĕ.	gTotal. Add lines 2a-2f		▶ 620,5	20,661			
	3 Investment income (ir		interest, and other	2,587,164			2,587,164
	sımılar amounts) . 4 Income from investme		hond proceeds	2,307,104			2,307,104
	5 Royalties			<u> </u>			
		(ı) Real	(II) Personal	İ			
	6a Gross rents	1.067.10	0				
	b Less rental expenses	1,067,19 1,064,51					
	c Rental income or (loss)	2,67	9				
	ا d Net rental income or	(loss)		2,679			2,679
		(ı) Securities	(II) Other				
	7a Gross amount from sales of assets other than inventory						
	b Less cost or						
	other basis and sales expenses		62,386				
	C Gain or (loss)		-62,386	Į			62.206
	d Net gain or (loss) . 8a Gross income from fu		•	-62,386			-62,386
Other Revenue		of d on line 1c)	a				
Re	b Less direct expenses	s I	,				
e	c Net income or (loss)	_	vents				
†o	9a Gross income from ga See Part IV, line 19] a				
	b Less direct expenses]			
	c Net income or (loss)		ities ▶	1			-
	10aGross sales of invent- returns and allowanc	es	a 8,486,296				
	b Less cost of goods s	old	b 4,098,344]			
	c Net income or (loss)			4,387,952	2		4,387,952
	Miscellaneous		Business Code 622110	-635,718	600 571	6.000	E 0E3
	11apassthrough INC	OME	622110	-033,716	-699,571	6,900	56,953
	b OTHER INCOME		900099	-1,365,274	1		-1,365,274
	с						
	d All other revenue .						
	e Total. Add lines 11a-	-11d	•	-2,000,992			
	12 Total revenue. See	Instructions .		, ,			
				626,999,078	619,821,090	6,900	5,607,088

orm	990 (2016)				Page 10
	on 501(c)(3) and 501(c)(4) organizations must complete all co	lumns All other orga	nızatıons must comp	lete column (A)	
	Check if Schedule O contains a response or note to any	line in this Part IX			🗆
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	458,597	458,597		
2	Grants and other assistance to domestic individuals See Part IV, line 22	113,256	113,256		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,334,669		1,334,669	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	95,838,838	88,373,097	7,465,741	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	2,868,882	2,692,713	176,169	
9	Other employee benefits	11,041,985	9,347,393	1,694,592	
10	Payroll taxes	6,683,587	5,143,866	1,539,721	
11	Fees for services (non-employees)				
а	Management	1,925,450	101,489	1,823,961	
	Legal	224,319		224,319	
	Accounting	203,271		203,271	
	Lobbying	·			
	Professional fundraising services See Part IV, line 17				
	Investment management fees				
	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	17,154,348	17,113,827	40,521	
12	Advertising and promotion	1,134,683	380,093	754,590	
	Office expenses	2,404,242	1,228,585	1,175,657	
	Information technology	6,482,917	55,701	6,427,216	
		0,102,517	33,701	0,127,210	
	Royalties	4,422,282	2,792,456	1,629,826	
	Occupancy		· · ·	· · ·	
	Travel	138,153	138,150	3	
	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	952,009	651,153	300,856	
	Interest	3,113,588	3,054,825	58,763	
	Payments to affiliates				
	Depreciation, depletion, and amortization	13,602,574	10,320,938	3,281,636	
	Insurance Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e	1,546,600	1,430,996	115,604	
	expenses on Schedule O)				
	a Contractual Allowance	371,419,845	371,419,845		
ı	• Supplies	35,301,212	35,110,712	190,500	
•	BAD DEBTS	5,774,640	5,774,640		
•	TAXES PAID ON UBI	500		500	
	e All other expenses	28,229,724	24,678,688	3,551,036	
25	Total functional expenses. Add lines 1 through 24e	612,370,171	580,381,020	31,989,151	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Form **990** (2016)

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

	(A) Beginning of year		(B) End of year
1 Cash-non-interest-bearing	32,207,245	1	6,945,698
2 Savings and temporary cash investments	5,576,792	2	23,475,969
3 Pledges and grants receivable, net		3	
4 Accounts receivable, net	36,321,734	4	34,624,052
Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	630,383	5	801,178

218,043,332

128.258.127

6

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9

10c

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14

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17

18

19

20

21

22 23

24

25

26

27

28

29

30

31

32

33

34

4.998.091

2.675.441

89,785,205

45.847.367

60.517.924

82.333.013

352.003.938

33,204,841

2,407,554

70,149,898

8.140.809

113,903,102

238,100,836

238,100,836

352.003.938

Form **990** (2016)

3.939.835

2.540.788

92.625.139

48.441.303

45.167.942

66,932,173

334,383,334

27,902,325

2,440,992

73,612,390

9.081.894

113,037,601

221.345.733

221,345,733

334.383.334

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net Inventories for sale or use . Prepaid expenses and deferred charges .

10a

10b

10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11

Other assets See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Total assets.Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

basis Complete Part VI of Schedule D

Intangible assets

Accounts payable and accrued expenses

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

☐ Both consolidated and separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Consolidated basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

2b

2c

3a

3b

Yes

Yes

No

Form 990 (2016)

Additional Data

Software ID:

Software Version:

physical, occupational and speech therapies, a cancer treatment center with both medical and radiation oncology, and diagnostic testing (laboratory and diagnostic imaging)

EIN: 93-0508781

Name: Sky Lakes Medical Center

Form 990 (2016)

availability in settings around the community

Form 990, Part III, Line 4a:

Patient Care Expenses - Acute inpatient care for adult and pediatric patients, a Level III Trauma Emergency Department, services related to child abuse, home care,

Form 990, Part III, Line 4b: UNCOMPENSATED CARE - DURING FISCAL YEAR 2017, charges written off under our broad-reaching charity care policy totaled \$9,234,126 In addition to charity care write offs, charges written off as bad debt totaled \$5,774,640 As a percentage of charges, fiscal year 2017 write offs represent 1 5% (charity care) and 0 9% (bad debt),

respectively

EDUCATIONAL SUPPORT - SKY LAKES MEDICAL CENTER COMMITS SIGNIFICANT DOLLARS AND HOURS TO BENEFIT EDUCATIONAL EFFORTS IN AND FOR THE COMMUNITY AMONG THOSE COMMITMENTS ARE THE FOLLOWING OREGON HEALTH & SCIENCE UNIVERSITY AFFILIATED FAMILY PRACTICE RESIDENCY PROGRAM AND CLINIC, AN RN I TRAINING PROGRAM TO INCLUDE 6 MONTHS OF ONE-ON-ONE SUPERVISED ORIENTATION TO THE INPATIENT CARE AREAS. AWARDING OF SCHOLARSHIPS TO

OF PHYSICIANS, EMPLOYEES AND COMMUNITY MEMBERS, COMMITMENT TO EMPLOYEES ACTING, EITHER FULL-TIME OR PART-TIME, AS INSTRUCTORS IN ACCREDITED COURSES AT THE HIGH SCHOOL, COMMUNITY COLLEGE OR UNIVERSITY LEVEL, STIPEND PAYMENTS TO STUDENTS PERFORMING WORK AND/OR ON-THE-JOB TRAINING

WITHIN THE HOSPITAL SETTING. TUITION REIMBURSEMENTS PAID TO EMPLOYEES ENROLLED IN COLLEGE-LEVEL COURSEWORK, JOINT PARTICIPATION IN A SIMULATION

COMMUNITY MEMBERS AND/OR EMPLOYEES IN HEALTHCARE- RELATED PROGRAMS, A HOSPITAL DEPARTMENT, LEARNING RESOURCES, DEDICATED TO THE EDUCATION

Form 990, Part III, Line 4c:

PROGRAMS IN OR FOR THE SCHOOLS, AND HEALTH FAIRS

LABORATORY WITH OIT, FREE OR MINIMAL COST COMMUNITY EDUCATIONAL OPPORTUNITIES SUCH AS DIABETES EDUCATION, NUTRITION AND OTHER EDUCATION

For	m 990	ULE A 0 or		Charity Statu	ion 501 (c)(3) d	organization o	ort	2016
90E		the Treasury	► Information ab	► Attach to Form 990 or Form 990-EZ. Information about Schedule A (Form 990 or 990-EZ) and its instructions is at Open to Pu				
		ue Service ne organiza	tion	<u>www.irs.g</u>	ov/form990.		Employer identific	Inspection ation number
		dıcal Center					93-0508781	
Pai			for Public Charity Sta					
	rganız		a private foundation becau	•	•	,		
1		A church, c	onvention of churches, or	association of churches	described in sec t	tion 170(b)(1))(A)(i).	
2			scribed in section 170(b)		,			
3	✓	·	or a cooperative hospital se	•			•	
4		name, city,	esearch organization opera and state	<u>-</u>	·			<u> </u>
5	Ш		ation operated for the bene (iv). (Complete Part II)	efit of a college or univer	rsity owned or op	perated by a gov	vernmental unit descri	ped in section 1/U
6		A federal, s	tate, or local government	or governmental unit de	scribed in sectio	on 170(b)(1)(4)(v).	
7		section 17	ation that normally receive (0(b)(1)(A)(vi). (Comple	te Part II)	• • •		unit or from the gener	al public described in
8		A communi	ty trust described in secti	on 170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organization rant college of agriculture					ege or university or a
0		from activit	ation that normally receive ties related to its exempt f income and unrelated bus see section 509(a)(2). (i	unctions—subject to cert iness taxable income (le	tain exceptions, a	and (2) no more	than 331/3% of its su	pport from gross
1		· ·	ation organized and operat		r public safety S	ee section 509	9(a)(4).	
2		more public	ation organized and operat ly supported organizations through 12d that describe	described in section 5	09(a)(1) or sec	ction 509(a)(2	:). See section 509(a	
а		organizatio	supporting organization op n(s) the power to regularly Part IV, Sections A and	appoint or elect a major				
b		Type II. A manageme	supporting organization sint of the supporting organ plete Part IV, Sections A	upervised or controlled in ization vested in the san				
С			unctionally integrated. A organization(s) (see instru					ted with, its
d		functionally	on-functionally integrated The organizated The Organizated You must complete P	ion generally must satis	fy a distribution i			
e		Check this	box if the organization rec	eived a written determir	ation from the II	RS that it is a Ty	ype I, Type II, Type II	I functionally
f	Enter		or Type III non-functional of supported organization		organization			
g			ing information about the		s)			
i)N	(described on lines your governing document? mone		Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
					Yes	No		
otal								
		vork Reduc	tion Act Notice, see the	Instructions for	L Cat No 11285	<u> </u>	 Schedule A (Form 9	 90 or 990-F7) 2016

Sch	nedule A (Form 990 or 990-EZ) 2016						Page 2
P	art II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	_ _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is fo	=				-	anization,
	check this box and stop here				<u> </u>	<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a 33 1/3% support test—2016. If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and stop here. The organization qual						ightharpoons
b	33 1/3% support test—2015. If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and stop here. The organization						▶□
17 a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	rne organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	▶ □
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· —
	instructions		, -	. , ,	,		▶ □
					Schodu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support									
the organization fails to qualify under the tests listed below, please complete Part II.)									
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT								

Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6)						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
	11, and 12) First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and stop here	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCON 301(C)(3) 01	yanızatıon, ► □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f))	17	
18	Investment income percentage from 2			,(••	18	
	331/3% support tests—2016. If the			on line 14, and lir	ie 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	L
	m section 305(a)(1) or (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	
	below	Γ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	3a		
b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination			
c				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			

	below	3a		
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the			
	determination			
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewers commented	\Box		

		30	l	
С	- · · · · · · · · · · · · · · · · · · ·			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use			
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the freign supported organization was used exclusively for section 170(c)(2)(R) purposes.			

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

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9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		T.	
	Did the appropriate analysis to each of the growth of annual to the last the cold of the cold of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

As Filed Data -

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. OMB No 1545-0047

DLN: 93493226025478

(Form 990)

▶ Attach to Form 990. Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** Sky Lakes Medical Center 93-0508781 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure ☐ Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c C Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? ☐ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art,

historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1

		_

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X		1	\$
If the organization received or held works of art	, historical treasures, or other similar	assets for financial gain	provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1

2

▶ \$	
-	

Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2016

Par	rt IIII Organizations Maintaini	na Callactions of Art	Historia								
	Organizaciono manicani	ng Conections of Art,	HISTORIC	cai ir	eası	ires, or	Other:	Similar As	sets (con	tınued)	
3	Using the organization's acquisition, a items (check all that apply)	ccession, and other record	s, check a	iny of	the fo	llowing tl	nat are a	sıgnıfıcant u	se of its co	llection	
а	Public exhibition		d		Loan	or excha	nge prog	rams			
b	Scholarly research		е		Othe	r					
С	Preservation for future generati	ons									
4	Provide a description of the organizati Part XIII	on's collections and explair	n how the	y furth	er the	e organiz	atıon's ex	empt purpo	se in		
5	During the year, did the organization assets to be sold to raise funds rather							ular	☐ Yes	□ N	lo
Pa	Escrow and Custodial Ar Complete if the organization X, line 21.		orm 990,	Part	IV, lı	ne 9, or	reporte	ed an amou	nt on For	m 990,	Part
1a	Is the organization an agent, trustee, included on Form 990, Part X?	custodian or other interme	diary for	contrib	oution	s or othe	r assets r	not	☐ Yes		lo
ь	If "Yes," explain the arrangement in F	Part XIII and complete the t	followina	table		Г		Aı	mount		_
c	· · ·					ŀ	1c				_
d						ŀ	1d				_
е	· ·					ŀ	1e				_
f	- ·					ŀ	1f				_
2a	.	nt on Form 990. Part X. line	e 21. for e	scrow	or cu	L Istodial a	ccount lia	bility?	☐ Yes	П.	_
b	If "Yes," explain the arrangement in P	art XIII Check here if the	explanation	on has	been	provided	l ın Part >	KIII			
Pa	art V Endowment Funds. Com	plete if the organization	answer	ed "Ye							
		(a)Current year		ior year		(c)Two ye		(d)Three yea		Four yea	
	Beginning of year balance	16,327,034		14,766	-	1	5,555,625	· ·	589,830	13,	956,740
	Contributions	207,062		1,640	,608		128,097 183,989		170,459 968,108	2	12,716
	Net investment earnings, gains, and lo	,						· ·		۷,	
	Grants or scholarships	203,150)	21	,511		15,940		62,666		10,509
е	Other expenditures for facilities and programs	13,185,005	i		,712		878,284		396,032	1,	214,051
f	Administrative expenses	0		301	,803		207,058		214,074		281,672
g	End of year balance	3,795,751		16,327	,034	1	4,766,429	15,	555,625	14,	589,830
2	Provide the estimated percentage of t	he current year end balanc	e (line 1g	, colur	mn (a)) held as	5				
а	Board designated or quasi-endowmen	t ▶ 0 %									
b	Permanent endowment ► 0 %										
С	Temporarily restricted endowment ▶	100 000 %									
	The percentages on lines 2a, 2b, and	2c should equal 100%									
3а		possession of the organiza	ation that	are he	eld an	id admini	stered for	r the		- V	
	organization by (i) unrelated organizations								3a(i)	Yes	No No
	(ii) related organizations			•		•			3a(ii		110
b		inizations listed as required	· · I on Sched	dule Ri	, .	• •			3b	Yes	
4	Describe in Part XIII the intended use	· ·									<u> </u>
Pa	art VI Land, Buildings, and Equ	uipment.									
	Complete if the organization		rm 990,	Part I	V, lır				t X, line 1	0.	
		ost or other basis investment) (b)Cos	st or other b	oasıs (o	ther)	(c)Accu	mulated d	epreciation	(d)	Book valu	e
1a	Land			4,03	3,542					-	1,033,542
	Buildings			121,01				67,269,189			3,742,187
	Leasehold improvements				1,933			3,332,721			1,469,212
	I Equipment				1,070			57,337,527			7,313,543

3,545,411

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

3,226,721

89,785,205

318,690

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Part VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12.	the organization ansv	wered 'Yes' on Form 9	90, Part IV, line 11b.	
(a) Description of security or category (including name of security)	(b)Book value		hod of valuation -of-year market value	
(1)Financial derivatives				
(2)Closely-held equity interests	2.052.042			
(A) INVESTMENTS IN OTHER COMPANIES	2,952,813		C	
(B) LIFE INSURANCE	56,216,203		F	
(C) DEFERRED COMP PLAN ASSETS (C)	1,348,908		F	
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	▶ 60,517,924			
Part VIII Investments—Program Related. Complete			990, Part IV, line 11c.	
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation		
(1)		Cost or end-	-of-year market value	
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answers	b ved 'Yes' on Form 990. Pa ed 'Yes' on Form 990. Pa ed 'Yes' on Form 990. Pa	art IV. line 11d See Forn	n 990. Part X. line 15	
(a) Description			(b) Book value	
(1) Assets LIMITED AS TO USE (2) Other Assets			17,723,088 1,301,854	
(3) RISK POOL WITHHOLD RECEIVABLE (4) Construction in Process			4,368,671 14,741,088	
(5) Other Receivables			44,198,312	
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization	answered 'Yes' on Fo		▶ 82,333,013	
See Form 990, Part X, line 25.		Book value		
1. (a) Description of Hability (1) Federal income taxes	(8) 2	NOR VAILE		
Capital Lease obligations		2,014,415		
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS (3)		6,126,394		
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>	8,140,809		
2. Liability for uncertain tax positions In Part XIII, provide the text	of the footnote to the o	rganization's financial sta		
organization's liability for uncertain tax positions under FIN 48 (ASC	740) Check here if the	text of the footnote has	been provided in Part XIII 🔽	

1

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e

3

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1

2

b

d

3

4

C 5

Part XIII

Part XII

Schedule D (Form 990) 2016

Page 4

Amounts i Investmen b Other (De:

Donated services and use of facilities .

Prior year adjustments . .

Other (Describe in Part XIII) .

Add lines 2a through 2d .

Other losses .

Net unrealized gains (losses) on investments .

Donated services and use of facilities .

Recoveries of prior year grants
Other (Describe in Part XIII)
Add lines 2a through 2d
Subtract line 2e from line 1
Amounts included on Form 990, Part VIII, line 12, bu
Investment expenses not included on Form 990, Part
Other (Describe in Part XIII)
Add lines 4a and 4b

Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Total revenue, gains, and other support per audited financial statements

ut not on line 1 t VIII, line 7b .

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

> 4a 4b

> > 2a

2b

2c

2d

2a

2b 2c

2d

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

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2e	
3	
4c	
5	

2e

3

3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 990, F	Part IX, line 25, but not on line 1:				
а	Investment expenses not include	d on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII) .		4b			
c	Add lines 4a and 4b		· · ·		4c	
5	Total expenses Add lines 3 and 4	4c. (This must equal Form 990, Part I, line 18) .		5	
Par	t XIII Supplemental Info	ormation				
		art II, lines 3, 5, and 9, Part III, lines 1a and 4 ines 2d and 4b, and Part XII, lines 2d and 4b			de any	addıtıonal ınformatıon
	Return Reference		Exp	lanation		
ee A	Additional Data Table					
					, and the second	

Schedule D (Form 990) 2015

Page 5	Schedule D (Form 990) 2015
inued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

Additional Data

EIN: 93-0508781 Name: Sky Lakes Medical Center

Supplemental Information Return Reference

Part V, Line 4

Explanation

Software ID: Software Version:

ENDOWMENTS ARE HELD BY A RELATED ORGANIZATION, SKY LAKES MEDICAL CENTER FOUNDATION, FOR TH E BENEFIT OF SKY LAKES MEDICAL CENTER During the fiscal year, the foundation's general fu nd reclassified out of being designated a guasi-endowment fund which resulted in an increa se to line 1e other expenditures of \$13,155,005

supplemental Information		
Return Reference	Explanation	
Part X, Line 2	FIN 48 (ASC 740) Uncertain Tax Position Footnote - The Medical Center and Foundation are t ax-exempt organizations and are not subject to state or federal income taxes, except on un related business income, in accordance with Section 501(c)(3) of the Internal Revenue Code The Medical Center and Foundation had no unrecognized tax benefits at September 30, 2017 or 2016 The Medical Center and Foundation recognize interest accrued and penalties relat ed to unrecognized tax benefits as an administrative expense During the years ended Septe mber 30, 2017 and 2016, the Medical Center and Foundation recognized no interest and penal ties The Medical Center files an exempt organization information return and an unrelated	

business income tax return in the U.S. federal jurisdiction and an unrelated business inco

me tax return with the Oregon Department of Revenue

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493226025478 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** Sky Lakes Medical Center 93-0508781 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% ☐ 200% **☑** Other 25000 0000000000 % b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Νo Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 16,059,791 16,059,791 2 650 % b Medicaid (from Worksheet 3, column a) 61,978,482 60,131,427 1,847,055 0 300 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 78,038,273 60,131,427 17,906,846 2 950 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 941,854 203,277 738,577 0 120 % Health professions education (from Worksheet 5) 4,445,782 2,071,127 2,374,655 0 390 % Subsidized health services (from 19,852,475 14,445,084 Worksheet 6) 5,407,391 0 890 % Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 956,370 956,370 0 160 % j Total. Other Benefits 26,196,481 16,719,488 9,476,993 1 560 % k Total. Add lines 7d and 7j 76,850,915 104,234,754 27,383,839 4 510 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

Page 2 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs (optional) building expense revenue building expense total expense (optional) Physical improvements and housing Economic development 3 574,561 556,276 18,285 0 % Community support Environmental improvements Leadership development and training for community members 619 0 6 Coalition building 619 0 % Community health improvement 108,475 0 108,475 0 020 % advocacv 0 Workforce development 1,041,355 1,041,355 0 170 % 9 Other 556 276 1,168,734 0 190 % 10 Total 1.725.010 **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement 1 1 No Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 2 5,774,640 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit 3 860,283 4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . 5 60,037,797 6 68,682,697 Enter Medicare allowable costs of care relating to payments on line 5 . Subtract line 6 from line 5 This is the surplus (or shortfall) -8,644,900 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used ☐ Other ☐ Cost accounting system ✓ Cost to charge ratio Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? 9b Yes Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' activity of entity profit % or stock trustees, or key employees' profit % profit % or stock ownership % ownership % or stock ownership % 1 2 3 4 5 6 7 8 9 10 11 12 13

3 groups
The process for identifying and prioritizing community health needs and services to meet the community health needs $\mathsf{h} \ oxdot$ The process for consulting with persons representing the community's interests i 🗌 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j ✓ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 15 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes

6a Nο b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b No 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a 🗹 Hospital facility's website (list url) skylakes org Other website (list url) HealthyKlamath org c 🗹 Made a paper copy available for public inspection without charge at the hospital facility

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities 7

Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8

identified through its most recently conducted CHNA? If "No," skip to line 11

d ✓ Other (describe in Section C)

b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?

11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by

c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?.

b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .

If "Yes" (list url) skylakes org

hospital facilities? \$

No

Yes

Yes

10

10b

12a

12b

Page 5

Part V	Facility Information (continued)	
inancial	Assistance Policy (FAP)	

SKY LAKES MEDICAL CENTER

spoken by LEP populations Other (describe in Section C)

Name of hospital facility or letter of facility reporting group Yes No Did the hospital facility have in place during the tax year a written financial assistance policy that 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? 13 Yes If "Yes," indicate the eligibility criteria explained in the FAP ■ ✓ Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 250 000000000000 % and FPG family income limit for eligibility for discounted care of 400 000000000000 **b** 🗹 Income level other than FPG (describe in Section C) c Asset level d Medical indigency Insurance status f V Underinsurance discount **g** ✓ Residency h 🗹 Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? 14 Yes **15** Explained the method for applying for financial assistance? 15 Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of

assistance with FAP applications e D Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? Yes 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url) skylakes org **b** The FAP application form was widely available on a website (list url) skylakes org c ☑ A plain language summary of the FAP was widely available on a website (list url) d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

If "Yes," explain in Section C

Schedule H (Form 990) 2016	Page 8
Part V Facility Information (cont.	unued)
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16], 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation
See Add'l Data	
	C-1-1-1-11/F 000) 2016
	Schedule H (Form 990) 2016

Schedule H (Form 990) 2016	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not License (list in order of size, from largest to smallest)	d, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization of	perate during the tax year?16
Name and address	Type of Facility (describe)
1 See Additional Data	Table
2	
3	
4	
5	
6	
7	
8	
9	
10	
	Schedule H (Form 990) 2016

Schedul	Schedule H (Form 990) 2016 Page 1	
Part \	VI Supplemental Inform	nation
Provide	the following information	
1	Required descriptions. Provi	de the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
2	2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B	
3		ity for assistance. Describe how the organization informs and educates patients and persons who may be eir eligibility for assistance under federal, state, or local government programs or under the organization's
4	4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves	
5	Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or othe health care facilities further its exempt purpose by promoting the health of the community (e g, open medical staff, community board, use of surplus funds, etc.)	
6	6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served	
7	7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report	
990 Schedule H, Supplemental Information		
	Form and Line Reference	Explanation
Part I,		A COST-TO-CHARGE RATIO WAS USED FOR THE FINANCIAL ASSISTANCE AND COMMUNITY BENEFITS TABLE THE RATIO WAS DERIVED USING WORKSHEET 2, 'RATIO OF PATIENT CARE COST-TO-CHARGES'

990 Schedule H, Supplemental Information Form and Line Reference Explanation The Bad Debt expense included on Form 990, Part IX, Line 25, Column (A), but subtracted for purposes of Part I, Line 7, Column (f) calculating the percentage in this column is \$ 5.774.640

Form and Line Reference	Explanation
Part II, Community Building Activities	COMMUNITY SUPPORT Activities include Klamath-Lake Child Abuse Response and Evaluation Services (CARES) CARES is dedicated to providing safe, comprehensive, objective medical assessments, and to raising awareness about child abuse through coordinated, collaborative educational programs Four times per year, discounted and free prescription drugs, along with educational support by licensed pharmacists, are provided to low income elderly through local senior centers. The No One Dies Alone program is a volunteer program that provides the reassuring presence of a volunteer companion to dying patients who would otherwise be alone. Sky Lakes also participates in Relay for Life, United Way and other local fundraising and awareness initiatives, as well as ongoing efforts in the Period of Purple Crying community education campaign. There are a number of other Community Support activities that are provided, including but not limited to sponsorship of support groups for cancer, adopting families at Christmas, transportation assistance to indigent patients, staff volunteer participation in community events, and free access to meeting rooms COALITION BUILDING. The local health department, in conjunction with the Oregon Health Department, periodically performs health assessments of the people in the communities served by Sky Lakes. The medical center works with local health authorities to determine the health initiatives that can be jointly addressed by community leaders, with Sky Lakes Medical Center serving a significant leadership role Sky Lakes Medical Center actively partners with agencies such as the Klamath County Health Department, Oregon Health & Science University, and the United Way of the Klamath Basin in health-improvement initiatives. Employees volunteer their time for Leadership Klamath, Klamath Hospice and many other community service organizations where leaders come together COMMUNITY HEALTH IMPROVEMENT. ADVOCACY. Sky Lakes health improvement advocacy takes place via an annual health fair and ongoing educatio

Form and Line Reference	Explanation
Part III, Line 4	BAD DEBTS ARE ACCRUED MONTHLY AT A FIXED PERCENTAGE OF GROSS CHARGES BOOKED BAD DEBT EXPENSE IS ROUTINELY COMPARED TO ACTUAL BAD DEBT WRITEOFFS, WHICH INCLUDE PAYMENTS TO PREVIOUSLY RECORDED BAD DEBTS, AND THE ACCRUAL PERCENTAGE IS ADJUSTED ACCORDINGLY THIS PROCESS HAS THE INTENDED EFFECT OF REALIZING BAD DEBT EACH MONTH AS A LESS VOLATILE EXPENSE BAD DEBT EXPENSE INCLUDES PAYMENTS - PATIENT AND INSURANCE - TO PREVIOUSLY RECORDED BAD DEBTS SKY LAKES MEDICAL CENTER OFFERS A CHARITY CARE APPLICATION TO ALL PATIENTS, EITHER IN PERSON OR MAKING IT AVAILABLE VIA US MAIL OR ON THE HOSPITAL'S WEBSITE A SAMPLE OF PROCESSED CHARITY CARE APPLICATIONS WAS TAKEN WE FOUND THAT 15% OF CHARITY CARE APPLICATIONS WERE TURNED TO BAD DEBT DUE TO LACK OF INFORMATION SUPPLIED BY THE HOUSEHOLD WE ASSUME THAT ALL REMAINING BAD DEBT ACCOUNTS WERE CORRECTLY CLASSIFIED DURING OUR COLLECTION PROCESS THIS 15% REPRESENTS \$860,283 THE FOOTNOTE THAT DISCUSSES BAD DEBT EXPENSE IS CONTAINED ON PAGE 11 OF THE ATTACHED FINANCIAL STATEMENTS, ENTITLED 'PATIENT ACCOUNTS RECEIVABLE'

Form and Line Reference	Explanation
Part III, Line 8	MEDICARE REIMBURSEMENTS DO NOT COVER THE COSTS OF DELIVERING CARE TO THE COMMUNITY IN ADDITION, SKY LAKES IS A TEACHING HOSPITAL THAT PROVIDES ACCESS TO PRIMARY CARE IN A RURAL COMMUNITY THAT HAS A PHYSICIAN SHORTAGE SERVICES PROVIDED AND PAID ON THE MEDICARE FEE SCHEDULE (E G OUTPATIENT LAB TESTS, OUTPATIENT THERAPY SERVICES, OR PROVIDER BASED PHYSICIAN SERVICES) ARE NOT INCLUDED IN THE MEDICARE AMOUNTS INCLUDED IN PART III, SECTION B SKY LAKES DOES NOT UTILIZE A COST ACCOUNTING SYSTEM VENDORS AND SURVEYING AGENCIES (GOVERNMENTAL AND NON-GOVERNMENTAL) ARE PROVIDED WITH THE MEDICARE COST REPORT COST-TO-CHARGE RATIO WHEN THEY REQUEST IT COSTS OF ROUTINE AND ICU NURSING SERVICES ARE CALCULATED ON A PER DIEM ANCILLARY SERVICE COSTS ARE CALCULATED BASED ON TOTAL COSTS

INCLUDING OVERHEAD TO TOTAL CHARGES BY ANCILLARY SERVICE TO DEVELOP A RATIO OF COSTS-TO-CHARGES (RCC), WITH MEDICARE'S APPORTIONMENT CALCULATED BY TAKING MEDICARE CHARGES

MULTIPLIED BY THE RCC DEVELOPED ON THE COST REPORT

Form and Line Reference	Explanation
T A	SKY LAKES PLACES ALL ACCOUNTS IDENTIFIED AS ELIGIBLE FOR FINANCIAL ASSISTANCE ON HOLD AND ITHEN MAKES ANY NECESSARY ADJUSTMENTS BEFORE STATEMENTS ARE SENT MANY OF THESE ACCOUNTS ARE ADJUSTED OFF COMPLETELY AND NO STATEMENTS ARE SENT SKY LAKES ALSO CALLS PAST DUE ACCOUNTS (THIRD STATEMENT) AND REVIEWS TO SEE IF FINANCIAL ASSISTANCE IS

AVAILABLE LARGER ACCOUNTS (THIRD STATEMENT) AND REVIEWS TO SEE IF FINANCIAL ASSISTANCE IS

AVAILABLE LARGER ACCOUNTS ARE REVIEWED BY FINANCIAL COUNSELORS AND CHAMBERLIN EDMONDS

FOR FINANCIAL ASSISTANCE ELIGIBILITY OR MEDICAID ELIGIBILITY BOTH GROUPS MAKE PROACTIVE

CALLS AND FOLLOW UP WITH PATIENTS TO GET THE NECESSARY INFORMATION TURNED IN

990 Schedule H, Supplemental Information	
Form and Line Reference	Explanation
Part VI, Line 2	Sky Lakes Medical Center assesses the health care needs of the community it serves by monitoring the Healthy Communities Institute (HCI) indicators tracked and displayed at HealthyKlamath org. That website is the communications tool of the local community collaborative aimed at improving the livability of the region. There are more than 100 indicators that monitor access questions, rates of diseases including cancer and diabetes in the population, as well as maternal and infant health, mental health, and indirect influences of health such as substance abuse and stress. Sky Lakes also asks adults to self-report their health conditions via anonymous and randomized surveys mailed to patients recently discharged from the medical center (inpatients and Emergency Department), and people who have used Sky Lakes facilities for outpatient testing and treatments Further, Sky Lakes uses secondary data such as the Klamath-Lake Community Action Services (KLCAS) assessment identifying ways to assist individuals who are trying to climb out of poverty. The medical center also uses the annual County Health Rankings data, a Robert Wood Johnson Foundation program, to monitor indicators for health outcomes, health behaviors, and clinical care Sky Lakes also uses formal conversations with community partners and medical collaborators, and actively partners with agencies in health-improvement initiatives. The Klamath County Health Department, in conjunction with the Oregon Health Authority, periodically performs health assessments of the people in the communities served by Sky Lakes. The medical center works with local health authorities to determine the health initiatives that can be jointly addressed by community leaders, with Sky Lakes serving a significant leadership role. Community members' perceptions regarding health needs are captured in non-scientific surveys conducted at the conclusion of community events hosted by the medical center.

Form and Line Reference	Explanation
Part VI, Line 3	Sky Lakes Medical Center's Financial Assistance Policy and application for assistance is located on the hospital's website with links on the homepage, is referenced in the online bill-management section of the site, and is featured in a variety of medical center publications distributed to homes in the service area. The Financial Assistance Policy and assistance application also are provided when patients register for services, at Patient Financial Service when they pay their bills in person, and when patients inquire about their bills or assistance. Further, a reminder with the website URL is on the back of patient bills. In addition, uninsured patients are provided patient advocacy-based eligibility and enrollment services for Medicaid and other benefit programs. The medical center ensures information about financial assistance and applications for assistance is at all patient registration areas and our specially trained Financial Counselors help applicants complete the form. Financial Counselors telephone uninsured patients with large balances to proactively offer assistance. Our ability to offer financial assistance is clearly listed on every statement and on most form letters mailed to patients and families. It also is covered during courtesy phone calls if there is mention of difficulty in paying. Sky Lakes also provides information about federal, state or local government programs. We have engaged the services of Chamberlin Edmonds, a company that speaks with all

complete the form Financial Counselors telephone uninsured patients with large balances to proactively offer assistance. Our ability to offer financial assistance is clearly listed on every statement and on most form letters mailed to patients and families. It also is covered during courtesy phone calls if there is mention of difficulty in paying. Sky Lakes also provides information about federal, state or local government programs. We have engaged the services of Chamberlin Edmonds, a company that speaks with all uninsured inpatients who meet clearly defined criteria. Chamberlin Edmonds staff also review all qualifying outpatient accounts and contact patients to discuss their eligibility. Those staff further assist patients in completing financial assistance applications if they are unsuccessful getting on a government program. The Sky Lakes Cancer Treatment Center, a department of the medical center, also has financial counselors who assist with pharmaceutical co-pay relief through the drug manufacturers, relieving patients of some of that

medications to indigent patients through major pharmaceutical companies

financial obligation. The medical center, through a third-party relationship, routinely provides no-charge

Form and Line Reference	Explanation
Part VI, Line 4	Communities in a 10,000-square-mile, four-county area encompassing south-central Oregon and north-central California comprise the Sky Lakes Medical Center service area. While Klamath County is the largest political unit in the service area, a total of roughly 80,000 to 100,000 people in two Oregon counties, Klamath and Lake, and two California counties, Modoc and Siskiyou, rely on Sky Lakes for their acute healthcare needs. Because the political boundaries of the service area make accurate measurements impossible, data for Klamath County are used for this narrative. The Census Bureau's Population Estimates Program (PEP), utilizing current data on births, deaths, and migration to calculate population change since the most recent decennial census, estimates the population in 2017 at 66,443. Of the total, 21.7 percent are younger than 18, and 20.3 percent are 65 or older. The population's gender split is almost even with 50.1 percent female, with 37.6 percent of the total listed as being "rural, and 89.1 percent listed as white, 4.7 percent as American Indian, 12.2 percent Hispanic or Latino, and 0.9 percent African American Census data indicate the median household income in the county for the period of 2012-2016 was \$41,951, up from \$40,336 previously and below the Oregon value of \$53,270, with 21.9 percent of the population in poverty. That compares to 14.8 percent nationally The County Health Rankings for 2017 shows Klamath County is ranked 36 out of 36 ranked Oregon counties in the categories of "health rankings, and "quality of life," 33 of 36 in "health factors, and 35 of 36 for "health behaviors." The report ranks such factors as - Poor or fair health (18.8 percent vs the national benchmark of 12 percent and the Oregon benchmark of 15 percent),-Adult smoking (19 percent (down from 23 percent three years earlier) vs 14 percent nationally and 17 percent in Oregon),- Uninsured adults (13 percent vs 8 percent nationally and 12 percent in Oregon),- Primary care providers (1,190.1 vs 1,040.1 nationally and 1,070

nationally and 20 percent in Oregon), and- Violent crime rate (220 vs 62 nationally and 245 in Oregon)

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Part VI, Line 5 BESIDES PROVIDING HIGH-QUALT EXEMP T PURPOSE AND FULFILLS I SUBSIDIZING NU MERCUS CLASSE CHILDBIRTH PREPARA TION CLASS A FREE GENERAL COMMUNIT Y HE. SEPARATE FREE HEALTH FAIR FO PROGRAMS AIMED AT ENCOURAGE PREPARATION INSTRUCTION, AND AND THOSE WHO HAVE DIABETES COOPERATION WITH AREA PHYSIC CHARGE AS PUBLIC SERVICES OF TO PROMOTE HEALTHIER NUTRITI PRESERVATION COURSES TO ENC PEDOMETERS TO PEOPLE INTERES 10,000 STEPS A DAY PEDOMETER MAGAZINE AND VIA SOCIAL MEDI, AND FREE BLOOD PRESSURE CHEC EM ERGENCY SERVICES AGENCIES MEDICAL CEN TER FURTHER PROM PROTECTION USI NG A UV DEMON ACTIVITIES ARE IN CO ORDINATIC EARLY DETECTION SCREENINGS A FOR CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES FOR 2017 WAS NEARLY MILLION CASCADES EAST FAMILY MED OPERATED IN PARTNERSHIP WITH SKY LAKES CONTRI AND PROVIDE COLLA TERAL SUPP FURTHER THE MESSAGE OF THE L OF PURPLE CRYING" ANTI-SHA KEI INCIDENTS OF INFANT AND CHILD IS A PHYSICIAN-SHORT AND	TY HEALTHCARE, SKY LAKES MEDICAL CENTER FURTHERS ITS TAX- ITS MEDICAL MISSION TO THE COMMUNITY BY PROVIDING OR 25, SUPPORT GROUPS, SCRENINGS AND SELF-HELP PROGRAMS, FREE 25S FOR MOMS-TO-BE, AND LACTATION EDUCATION FOR NEW MOMS, ALTH FAIR ATTENDED BY MORE THAN 2,500 PEOPLE A YEAR, AND A CUSED ON INFORMATION FOR PEOPLE WITH DIABETES, A VARIETY OF ING BETTER FITNESS AND IMPROVED NUTRITION, INCLUDING 3 SEPARATE SU PPORT GROUPS FOR PEOPLE AFFECTED BY CANCER ALSO, SKY LAKES HO STS FREE "WALK WITH A DOC" PROGRAMS IN CIANS AND CLINICS THE A BOVE ACTIVITIES ARE PROVIDED AT NO SKY LAKES SKY LAKES ROUTIN ELY PARTNERS WITH OSU EXTENSION ON CHOICES, HANDS-ON COOKING C LASSES, AND FOOD- COURAGE PEOPLE TO BE MORE ACTIVE, SKY LAKES OF FERS FREE TITED IN KEEPING TRACK OF THEIR STEPS EN ROUTE TO A GO AL OF S ARE OFFERED VIA THE MEDICAL CENTER'S QUARTERLY LIVE S MART A SKY LAKES STAFF MEMBERS CONDUCT HAND-HYGIENE EDUCATION CKS AT THE EVERY-OTHER-YEAR AREA SAFETY FAIR HOSTED BY AREA 5, AT SIMILAR COMMUNITY EVENTS, AND AT WORKPLACES THE IOTES HAND HYGIENE BY OFFERING FREE HAND SANITIZER, AND SKIN ISTRATION FOLLOWED UP WITH FREE SUN SCREEN SAMPLES THESE DIN WITH A MULTI-MEDIA PUBLIC SERVICE CAMPAIGN PROMOTING IND TESTS FOR CANCER SKY LAKES IS THE PRINCIPAL UNDERWRITER I CINE, A CLINIC AND A FAMILY PRACTICE RESIDENCY PROGRAM OREGON HEALTH & SCIENCE UNIVERSITY FINANCIAL SUPPORT FROM Y \$4 MILL ION WITH A COMMUNITY BENEFIT OF SOME \$2.5 PERATES A MOBILE CLI NIC THAT PROVIDES NO-CHARGE HEALTHCARE URED POPULATIONS IN THE REGION, SKY LAKES COVERS THE MOBILE HAN 400 PATIENT EXAMS KLAMA TH-LAKE CHILD ABUSE RESPONSE ES) IS A SKY LAKES DEPARTMENT WHE RE CHILDREN WHO MAY BE LIL-CHILD MEDICAL EXAMINATION IF A DIS CLOSURE OF ABUSE IS THEIR EXPERIENCES IN 2017, MORE THAN 350 CHILDREN WERE MOST OF THEM SEXUAL ABUSE CASES ALONG WITH CHILD PHYSICAL DREN, EXPOSURE TO DOMESTIC VIOLENCE, AND NEGLECT E VEN IF ED DURING AN EXAM, FAMILIES LEAVE CARES WITH PROFESSIO NAL ONA FOLLOW-UP WITH A PRIMARY CARE PHYSICIAN, OR A REFERRAL VS THE FAMILY FOR AT LEAST THR

Form and Line Reference	Explanation
Part VI, Line 5	HAN 15 COMMUNITY-PARTNER AGENCIES PUT ON OPERATION PROM NIGHT AND SUPPORT ITS MISSION OF P REVENTION THE PROGRAM'S AIM IS TO HELP YOUNG ADULTS REALIZE THE DANGERS OF DISTRACTED DRI VING THE PERFORMANCE THE AGENCIES ORCHESTRATE AROUND THE SPRING PROM SEASON FOR AREA HIGH SCHOOL STUDENTS ILLUSTRATES A GRIM REALITY DISTRACTED DRIVING DRIVING UNDER THE INFLUENCE OF ALCOHOL OR DRUGS, TEXTING, OR SIMPLY NOT PAYING ATTENTION ACCOUNTS FOR THE DEATHS OF HUNDREDS YOUNG DRIVERS ANNUALLY SKY LAKES TAKES AN ACTIVE ROLE IN THE DEVELOPMENT OF PROGRAMS TO HELP PROVIDE MENTAL HEALTH AND SUBSTANCE-DISORDER SERVICES FOR THE COMMUNITY THE L OCAL ALCOHOL AND DRUG PLANNING COMMITTEE EVALUATES THE AVAILABILITY OF TREATMENT PROGRAMS AND ENHANCES COMMUNICATION AMONG PROVIDERS TO IMPROVE ACCESS TO TREATMENT AND SUPPORT FOR RECOVERY AND PREVENTION SERVICES SKY LAKES WILLINGLY CONTRIBUTES TO PROJECTS AND ENTHUSIAS TICALLY SPONSORS AN ASSORTMENT OF EVENTS AND PROGRAMS TO ENCOURAGE INCREASED PHYSICAL ACTI VITY SKY LAKES IS THE TITLE SPONSOR OF THE KINGSLEY FIELD DUATHLONS ORGANIZED BY THE KING SLEY FIELD DUNICE RUISTED COUNCIL AND OPPEN TO ALL AGES OF WALKERS, JOGGERS, AND RUNNERS T HROUGHOUT THE REGION SKY LAKES SPONSORS THE FALL AND SPRING HEALTHY KIDS SURDIFIELD SKY LAKES KUNNING PROGRAM AT A LOCAL ELEMENTARY SCHOOL FOR KIDS FROM PRE-K TO EIGHTH GRAD BE TO HELP MOTIVATE PEOPLE TO BE MORE PHYSICALLY ACTIVE, SKY LAKES WORKS WITH COMMUNITY P ARTNERS TO DEVELOP PROJECTS THAT WILL MAKE IT EASIER TO GET OUTSIDE SKY LAKES DONATED \$25,000 TO THE KLAMATH TRAILS ALLIANCE TO ADD THREE MILES TO A FULLY ACCESSIBLE TRAIL ON SPEN CE MOUNTAIN SKY LAKES MANAGED A GRANT FOR AND CONTRIBUTED TO A HANDICAP-FRIENDLY TRAIL ON THE KLAMATH TRAILS ALLIANCE TO ADD THREE MILES TO A FULLY ACCESSIBLE TRAIL ON SPEN CE MOUNTAIN SKY LAKES MANAGED A GRANT FOR AND CONTRIBUTED TO A HANDICAP-FRIENDLY TRAIL ON THE KLAMATH FALLS AND MOORE PARK COMPLETION OF THE TRAILS WILL MEAN MORE OPPORTUNITIES FOR DUALD FROM THE SEX PERFENCES IN NEARBY MOUNTAINS AND CLOSE TO THE URBAN ARRA

Form and Line Reference	Explanation
Part VI, Line 6	Other partnerships help ensure the success of programs such as - Klamath-Lake Community Action Services Program by donating material for its program to provide qualifying individuals and families access to medical and dental care, hygiene resources and the like, - The Red Cross by giving at no-charge space in Sky Lakes facilities for community blood drives and spearheading a fundraising drive for a new Bloodmobile, contributing the first \$50,000,- Klamath Hospice's Camp Evergreen by providing emergency medications for camp nurses, and individual water bottles for participants to promote proper hydration,- Medical missions to Central America by donating medications and related supplies,- The local YMCA by providing \$7,500 in funding to enhance a playground on the site with additional play structures for children and benches for adults to encourage use,- The local chapters of the March of Dimes, Muscular Sclerosis organizations, Friends of the Children-Klamath Falls, and the local CASA (Court Appointed Special Advocates) by contributing thousands of dollars each to support their missions,- The American Lung Association's Freedom From Smoking classes by providing training for educators, free meeting space for the classes, and marketing materials and advertising buys to promote the classes and their intent Some of the other Sky Lakes community partnerships include - American Association of University Women- American Cancer society- American Lung Association - Bike to Work Oregon- Klamath Falls Gospel Mission- Healthy Active Klamath- High Desert Hospice- Klamath Falls City Schools and students- Klamath County School District and students- Klamath Community College and students- Klamath County CASA- Klamath County Chamber of Commerce- Klamath Crisis Center- Klamath Fire Prevention Cooperative - Klamath Hospice- Klamath-Lake Food Bank- Klamath Tribal Health and Family Services- Oregon Air National Guard at Kingsley Field- Oregon Institute of Technology and Students (clinical precepting, etc.)- Oregon Tech Veterans Ass

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
Part VI, Line 7, Reports Filed With States	OR		

Additional Data

Software ID:

Software Version:

EIN: 93-0508781

Name: Sky Lakes Medical Center

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Form 990 Schedule H, Part V Section A. Hos	pital	Faci	lities	;						
Section A. Hospital Facilities	Licensed	General	Children	Teachin	Ontical access	Research	ER-24 hours	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number	d hospital	medical & surgical	s hospital	Teaching hospital	access hospital	th facility	nours	. T	Other (Describe)	Facility reporting group
1 SKY LAKES MEDICAL CENTER 2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 skylakes org 14-0724	X	X		×			×			

Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	Part V, Section B, Line 3j To better understand the health needs of the community it serv es, Sky Lakes Medical Center worked with an assortment of community partners to develop and regularly update a comprehensive Community Health Needs Assessment and the companion Community Health Improvement Plan Together, the documents describe and help us understand the population's health, health needs and ways to address those needs as together we work to improving the health of the community The partners Sky Lakes Medical Center, Klamath Fall s, Ore, primarily engaged in the needs assessment include Klamath County (Ore) Public H ealth Department, Klamath Open Door, a federally qualified family medicine clinic, and Cas cade Health Alliance, which oversees care for some 18,000 Medicaid recipients in the area, based in Klamath Falls To help address the needs identified in the report, Sky Lakes enli sted the help and support of local organizations and agencies including Cascades East Fami ly Medicine Center, a rural residency program and clinic in Klamath Falls, Oregon State University's Extension in Klamath County, Oregon Health & Science University's nursing program at Oregon Institute of Technology in Klamath Falls, the City of Klamath Falls and Klama th County governments, local school districts, the local newspaper, and the region's large st radio station It is this collaboration that also proved instrumental in bringing the Blue Zones Project to Klamath Falls Data collected in behalf of the Blue Zones Project help ed corroborate findings in the needs assessment and validate strategies in the improvement plan The Community Health Needs Assessment (CHNA) formally assesses and documents the health of our community utilizing a coordinated and collaborative process. It is the first st ep to the ongoing process of community health improvement. The community health needs assessment of take on alone. The assessment relies on secondary data using surveys and focus groups to gather both qualitative and quantitative data. The i

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Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	ts were heavily relied upon because of their rich qualitative data that provides the stori es behind the numbers. Assessments and resources containing primary data include - Blue Zo nes Project-Klamath Falls, Assessment Report. The Blue Zones Project is a structured, comm unity-wide well-being improvement initiative designed to make healthy choices easier, for everyone. BZP takes a life-radius approach and uses evidence-based best practices and a comprehensive set of tools that encourages schools, worksites, restaurants, grocery stores, city government, and faith-based and curic organizations to change their environments for better health. It also creates opportunities for individuals to articulate purpose, connect t with the community, and make positive, personal health behavior changes. The Blue Zones P roject assessment team conducted 16 focus groups with more than 220 people and met with more than 25 key leaders and community groups to learn about Klamath Falls, its history, eco nomy, and people. Focus groups were organized by sector and included schools, worksites, community policy, restaurants, grocery stores, and faith-based and civic groups. During the assessment, hundreds of community members expressed a desire to make Klamath a better pla ce to live, work, and play, and more importantly, a readiness to roll up their sleeves and do the work to make a positive change - Gallup-Healthways Well-Being Index, Klamath Falls. This assessment team collected more than 700 mail surveys from residents in the Klamath Falls Urban Growth Boundary to analyze five elements of wellbeing purpose, social, financial, community, and physical - Oregon Health and Science University (OHSU). School of Nursi ng Klamath County Youth Health and Behavior Assessment. Nursing students conducted focus groups provided youth perspective on things in their community that were positive and negative influences on their health. Students were also asked about tobacco usage and norms - Klamath Lake Community Action Services (KLCAS) Community

Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	imately 21,500 people and an equally large suburban population. Together they comprise the urban growth boundary, much of which falls under Klamath County jurisdiction. Klamath Falls is an integral part of Klamath County as it serves as the central hub of activities and services for most county residents, and also houses the county seat Klamath County's population is comprised of predominantly White (78 3%) individuals, but our county continues to grow in diversity with approximately - 12 5%. Hispanic and Latino, - 4 9% Native American, and - 4 1% mixed race individuals Klamath County continues to have a high rate of economic cally disadvantaged residents with 14 2% of families and 19 3% of individuals living below the federal poverty level. Indeed, nearly 64% of students in the Klamath County School Di strict qualify for free and reduced lunch. The geographic spread of the county presents a range of barriers to accessing necessary health and human services, especially for those with limited means and mobility Age plays a significant role on the health of a community, as different life stages tend to experience health outcomes unique to their age. In Klamath County, the largest age groups are 15-24, 45-54 and 55-64 with a median age of 42 years. The aging population has been a pressing concern nationwide, and Klamath has a large population of older adults as nearly 1 in 5 residents are 65 years or older. Health rankings give a high-level snapshot of the overall health status of a community. The Robert Wood Jo hnson Foundation's County Health Rankings places Klamath County in the bottom quartile for both Health Outcomes and Health Factors. Health professionals recognized Klamath County was in dire straits and knew the community had to mobilize, but needed a place to start and a platform for change. With strong leadership and a groundswell of momentum, the Healthy Klamath Coalition was formed in 2012. This multi-sector partnership of dedicated community members, leaders, and local organizations came together to b

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference

Explanation

Part V, Section B, Line 5 The Klamath County CHNA coordinated by Sky Lakes Medical Center in

SKY LAKES MEDICAL CENTER partnership with other organizations takes into account an understanding of the environment within which we operate Understanding the strengths and weaknesses of the current local healthcare system, as well as social, political, and economic conditions, are integral to developing priority areas of focus. Secondary data from the measures collected by Healthy Communities Institute and displayed at the HealthyKlamath org website include measurements from 100-plus indicators spanning all demographics of the county Assessments and resources containing primary data include Blue Zones Project-Klamath Falls, 2015 Assessment Report, which reflects information from 16 focus groups with more than 220 people, Interviews of 25 key leaders and community groups to learn about Klamath Falls, its history, economy, and people Focus groups were organized by sector and included schools, worksites, community policy, restaurants, grocery stores, and faith-based and civic groups. Additionally a three-day built environment audit via walking, biking, and driving was conducted by national bike and walkability experts Dan Burden and Samantha Thomas Gallup-Healthways Well-Being Index Klamath Falls 2015 Report, which has data from more than 700 mail surveys from residents in the Klamath Falls Urban Growth Boundary to analyze five elements of wellbeing purpose, social, financial, community, and physical Oregon Health and Science University (OHSU) School of Nursing Klamath County Youth Health and Behavior Assessment based on focus groups with local teenagers Four high schools throughout Klamath County participated in "Place Matters" focus groups to offer the youth perspective on what they felt were things in their community that were positive and negative influences on their health. Students were also asked about tobacco usage and norms Klamath Lake Community Action Services (KLCAS) 2014-2015 Community Health Needs Assessment Report, which includes data from 662 surveys collected from clients struggling with poverty and at-risk or currently homeless Participants were asked to share their views on poverty, selfsufficiency, and needed services

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference Explanation

SKY LAKES MEDICAL CENTER

Part V, Section B, Line 7d PRINTED COPIES AT THE HOSPITAL, KLAMATH COUNTY HEALTH
DEPARTMENT, KLAMATH COUNTY LIBRARY'S MAIN BRANCH, AND UPON REQUEST

Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	Part V, Section B, Line 11 According to the federal Centers for Disease Control (CDC), th e top 10 leading causes of death in the United States are heart disease, cancer, chronic I ower respiratory diseases, stroke, unintentional injuries, Alzheimer's disease, diabetes mellitus, pneumonia and influenza, kidney diseases, and suicide. Seven of these 10 are chronic diseases that persist for years, decrease quality of life, and strain the healthcare system, treating people with chronic conditions accounts for 86 percent of the nation's heal thcare costs. Klamath County's rates of COPD, arthritis, and diabetes are higher than statie a verages (approximately 6%, 27%, and 9%, respectively). Prevalence of asthma, heart attaick, and stroke are similar to state averages (9%, 3%, and 3%, respectively). The number of people living with multiple chronic conditions continues to rise, and about half the adult s in Klamath County have one or more chronic conditions and strong partnership between heal th, senior, and human services agencies has grown as collaboration continues an effort to meet the needs of individuals living with chronic conditions. They worked together to bring Stanford University's Living Well with Chronic Conditions program to Klamath Falls. This evidence-based program teaches individuals how to manage their chronic conditions and improve their quality of life. Sky Lakes provides significant funding, facilities and no charge, and management and marketing services to help the program achieve its goals Cancer screening and treatment have been identified as significant needs. Cancer incidence in Klamath County is 438 per 100,000 people. The age adjusted death rate per 100,000 due to lung cancer is 49.5, breast cancer is 23.2, colorectal cancer is 19.3, and prostate cancer is 18.8. Sky Lakes routinely communicates in a multimedia campaign that is important for individuals, especially those ages 40 and older, to be screened for cancer as a preventive measure. Prevalence of preventive screenings is 58 percent for

depression,

Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	and chronic pain. In Klamath County, 60 percent of adults are overweight or obese, which is consistent with the rest of the nation. Perhaps even more concerning is 12 percent of preschoolers, 24 percent of eighth-graders and 26.5 percent of 11th graders are overweight or obese, according to research. Childhood obesity puts children at risk for high blood priessure and high cholesterol, which are risk factors for cardiovascular disease, type two diabetes, asthma, joint problems, and psychological issues such as depression. Sky Lakes is addressing obesity head on with the implementation of the Wellness. Center, which offers in utrition, exercise, and stress management coaching. Many partner organizations including 0 regon State University's Extension program, Cascades East Family Medicine Residency, Healthy Kids Running Series, and Friends of the Children, often in cooperation with Sky Lakes diepartments, actively intervene to prevent obesity by offering walking groups, after school activities, nutrition education, and recreation opportunities. To encourage outdoor play, Sky Lakes funded a roughly \$300,000 development of a children's play area at Kit Carson P ark, which is adjacent several residential neighborhoods, and \$7,000 to complete a play area at a YMCA facility. Sky Lakes also contributed management services and \$28,000 funding for a trail system on the hillside near the medical center and Oregon Institute of Technol ogy, and sponsored an extension of a popular hiking/biking trail at Spence Mountain with a \$25,000 contribution. Sky Lakes is the principal sponsor and organizer of the weekly Walk With A Doc program on Saturdays Sky Lakes is the principal sponsor and organizer of the weekly Walk With A Doc program on Saturdays Sky Lakes is the principal sponsor and organizer of the weekly Walk With A Doc program on Saturdays Sky Lakes dietitians regularly present at no charge to bu sinesses and organizations in the community advocating for better nutrition choices. Combined with the health fairs autumn and s

Lake Counties Food Bank has been a champion in this work for 33 years. Sky Lakes provided \$15,000 in

funding to help the Fo od Bank purchase a refrigerated truck to help ensure everyone has easy access to

fresh fruits and vegetables The Food Bank's Produce Connection program is in its fourth year of ope

ration and has been successful because of the strong support of community partners. The go all was to

increase the number of pounds of free, fresh produce distributed to people in ne ed. There are no

eligibility requirements and no questions are asked, which gives equal access and alleviates any

embarrassment about income status In 2017 the program distributed 720,000 pounds at 20 main sit

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation SKY LAKES MEDICAL CENTER es including two on the Sky Lakes campus and one at the Sky Lakes Wellness Center downtown, Sky Lakes staff volunteered to assist at their locations. Sky Lakes also provided patron s with free tote bags to help them carry their produce back home, and recipes to help them prepare meals using the fruits and vegetables Sky Lakes invested \$600,000 over three year's (\$200,000 a year) to leverage \$1.2 million matching funding to bring the Blue Zones Project to Klamath Falls, the funding expires in August 2018 Blue Zones employs evidence-base d ways to help people live longer while living better. Since 2009, Blue Zones has applied the tenets of the books to communities and corporations across the U S and has successful ly raised life expectancy and lowered health care costs while bringing down obesity rates Blue Zones takes a systematic, environmental approach to well-being, which focuses on opt imizing policy, building design, social networks, and the built environment. The Blue Zone's Project is based on this innovative approach. The project has a staff of five full-time employees and an extensive local volunteer cadre including dozens of Sky Lakes officers, directors and front-line staff. The city is the first Blue Zones demonstration city in the Pacific Northwest, and Sky Lakes was the first Blue Zones Approved Worksite in the Northwe st Work by Sky Lakes and local Blue Zones Project staff is aimed at improving the built environment to encourage walking and other physical activity, promoting selfawareness about healthful lifestyles, and changing policies at workplaces, in business, and at governmen t levels -- to align with that philosophy Related to obesity is diabetes. Sky Lakes hosts an annual autumn health fair dedicated to diabetes education and prevention. It is organized by the Diabetes Services Department and the Nutrition Services Department and includes community resources and intervention options. The Diabetes Services Department continues it so outreach with monthly

11 overflow later in part v]

support groups that are widely promoted by the department and oth er community agencies [see line

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation			
, , , , , , , , , , , , , , , , , , , ,	ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part /, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.			
[0a, 0b, /u, 11, 13b, 13H, 13e, 10], 16e	, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13b, 15b, 16a, 18a, 18a, 18a, 20a, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

SKY LAKES MEDICAL CENTER

Part V, Section B, Line 13h The medical center applies a 100% financial assistance adjustment for homeless, state disability programs, Medicaid and other presumptive charity services

Form and Line Reference	Explanation
Part V, Section B, Line 3j Overflow	Across all three ranking systems, Klamath ranks high in the social categories, demonstrating resilience and social support, but low on physical and financial health. Through key in formant interviews and quantitative data collection, we found that our rural location, lac k of transportation, low socioeconomic status, high rates of substance abuse, lack of access to nutritious foods, lack of law enforcement presence, and limited access to health care services contribute to our low health rankings. Also, Klamath County is designated by the Health Resources and Services Administration as a Health Professional Shortage Area for physical and mental health. The chronic lack of providers necessitates the need for community programming to improve health through prevention and health promotion to reserve physic ians for the truly sick. In addition to placing a strong emphasis on health improvement, we have begun reinventing ourselves through recreation, tourism, military, and renewable energy, while our agricultural roots remain intact Klamath County's rates of COPD, arthritis, and diabetes are higher than state averages (approximately 6%, 27%, and 9%, respectively.) Prevalence of asthma, heart attack, and stroke are similar to state averages (9%, 3%, and 3%, respectively.) The number of people living with multiple chronic conditions continues to rise, and in Klamath County half adults has one or more chronic conditions. Cancer in cidence in Klamath County is approximately 438 per 100,000 people, making it among the top five chronic diseases in the region. The CHNA reveals the age-adjusted death rate per 100,000 due to lung cancer is 49.5, breast cancer is 23.2, colorectal cancer is 19.3, and pro state cancer is 18. It is important for individuals, especially those ages 40 and older, to be screened for cancer as a preventive measure. Prevalence of preventive screenings is 58 percent for colonoscopies 75 percent for mammograms, and 83 percent for pap smears. Obe sity contributes to numerous chronic conditions including h

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
Part V, Section B, Line 3j Overflow	version of the strategic planning framework developed by the National Association of Count y and City Health Officials (NACCHO) in cooperation with the Centers for Disease Control and Prevention (CDC) was made to create this community health needs assessment. The strategic planning framework that was adapted for Klamath County was a community-driven process that resulted in the identification of health issues and health improvement strategies through community member and stakeholder engagement. Facilitated by community health leaders and led by Sky Lakes the process yielded an enhanced understanding of the influences on community health through the analysis of population-based quantitative data, locally gathered qualitative data, and the expertise of key stakeholders. These various data-collection methods allow for a better understanding of the social determinants of health. The social determinants of health are the circumstances in which people are born, raised, live, and work, in addition to available resources. They provide a lens through which to view different populations and communities and identify conditions that promote health, rather than limit it. With this information we can collectively better understand the drivers of health outcomes in Klamath County and develop strategies for health improvement. The information for this collaborative needs assessment was collected from stakeholders with the ability to spleak to the current system as well as the future opportunities and uncertainties that may a ffect the current system Sky Lakes and our community partners collaboratively agreed to utilize the Healthy Communities Institute (HCI), which manages and continually updates a centralized publically available web-based source of population data and community health information, as a platform. With it, we have continual monitoring and tracking on more than 1 00 indicators that are routinely updated. These indicators were assessed on four factors 1) Comparison to Oregon and national benchmarks, 2). Trends o	

and/or does n ot meet the national Healthy People 2020 benchmark,- The trend is worsening,- Certain populations are experiencing a disparity, or-Long-term consequence, premature death, and/or high

health-related expenditures are associated The formulation of the needs assessment coordinated by Sky

Lakes Medical Center was strongly influenced by input from community partn ers and stakeholders as well

as individuals in the communities we serve Community involve ment is essential to successful public

health action, and the priority areas for health im provement should reflect the problems of greatest concern to the local communities Sky La kes and its partners regularly seek community input via

listening sessions, focus groups, and surveys Community percepti

a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.			
Form and Line Reference	Explanation		
Part V. Section B. Line 31 Overflow	ons regarding health needs are captured in non-scientific surveys and interviews conducted at the		

Orat V, Section B, Line 3j Overflow

ons regarding health needs are captured in non-scientific surveys and interviews conducted at the conclusion of community events hosted by the medical center. Information from these activities helps inform follow-on strategies and programs

Form and Line Reference	Explanation				
art V, Section B, Line 11 overflow	Mental health is a growing concern identified in the needs assessment. Klamath County is a vibrant community faced with some concerning mental health challenges. There is a high prevalence of mental health problems and an unfortunate lack of mental health providers in K. Iamath. County. Mental health issues often lead to other social and physical health issues, creating broader, community-wide problems. Sky Lakes provides funds and staff time to help the Local Alcohol and Drug Planning. Council's outreach activities. Sky Lakes employees take an active role in community mental health and substance disorder prevention and treatment activities. Sky Lakes was pivotal in creating the Klamath Works Human Services. Campus, where key social services agencies can help their clients, by purchasing the 18-acre site. The campus will become home for a new sobering center (groundbreaking is predicted to be in mid-2018) that will also offer alcohol- and substance-abuse rehabilitation therapy ser vices. Sky Lakes contributed \$200,000 toward the facility's construction and commitments to substantially fund the facility's operation to help ensure proper patient care and rehabilitation treatment. Low breastfeed rates are identified as a significant concern. Breast milk is the ideal nutrition for infants. In Klamath County, 88% of new mothers initiate bre astfeeding before leaving the hospital. The county reports high breastfeeding initiation rates, but continued breastfeeding rates at six and 12 months and exclusively breastfeeding initiation rates, but continued breastfeeding rates at six and 12 months and exclusively breastfeeding initiation rates, but continued breastfeeding rates at six and 12 months and exclusively breastfeeding rates are significantly less. Although Oregon is a national leader in breastfeeding. Sky Lakes offers no-charge one-on-one consultations with lactation specialists in an effort to encourage continued breastfeeding into the first six to 12 months of life. Sky Lakes also encourages breastfeeding moms i				

Form and Line Reference	3, 3," etc.) and name of hospital facility. Explanation				
Part V, Section B, Line 11 overflow	ve, learn, work, and play Eating well, exercising, and other positive health behaviors are important, but health is also strongly influenced by social and economic circumstances. For example, social determinants of health are things like public safety, access to health y food options, clean and safe housing, access to educational and employment opportunities, income, transportation, and social support. These factors explain why some people are he althier than others despite their health behaviors, and are clearly beyond the purview of a stand-along medical center Sky Lakes is an enthusiastic partner with local schools in ac ademic as well as athletic programs. Sky Lakes also encourages participation in extra-curi cular activities at all levels by providing funding for robotics and running clubs and more. Health equity is becoming a priority in the health field, as not everyone has the chan ce to achieve optimal health due to social position or circumstance. Health inequities are demonstrated by marked differences in quality of life, disease rates, and access to resou rices. Racial and ethnic minorities, sexual minorities, people with disabilities, and other vulnerable groups more often face unnecessary barriers to achieving optimal health, which can be eliminated. These are areas in which Sky Lakes supports public and private agencie is and government offices as they seek solutions, but cannot be expected to address the nee ds. Education is one of the identified solutions. It can reduce poverty, increase income, and provide more future opportunities. It helps combat inequality and injustice, is associ ated with better overall health, and drives sustainable economic growth within a community. High rates of chronic absenteeism and mobility within the district have been identified a smain factors driving down rates of educational success. This is widely recognized among leadership groups across the county, and as a result, a strong partnership between the loc al higher education institutions, youth mentoring progr				

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.					
Form and Line Reference	Explanation				
Part V, Section B, Line 11 overflow	ancial and human resources to help create greenspaces in downtown Klamath Falls, to help r ehabilitate a major neighborhood park near the medical center, and add a children's play a rea, and to help create hiking and biking trails in and around the community. Sky Lakes is taking a leadership role in creating safe bike lanes connecting downtown and the largest municipal park in the city. Doing so will encourage people in the residential neighborhood's along the lanes to be more physically active while reducing vehicular traffic Sky Lakes also actively addresses improving access to health care and services. The Cascades East Fa mily Practice Residency Program trains eight providers a year for three years more than hall fively provider in rural communities and the clinic serves about 24,000 people a year. In 2017, the Sky Lakes investment in Cascades East amounted to \$4 million (\$2.5 million community benefit). Sky Lakes also supports the Cascades East mobile clinic, which served some 4,000 people who were unable to get to the clinic building Further, Sky Lakes invested \$4.66,000 directly to recruit health care providers to the area, and another \$1.01 million to train nurses.				

Form 990 Schedule H, Part V Section D. Other Facil n Hospital Facility	ities That Are Not Licensed, Registered, or Similarly Recognized a
Section D. Other Health Care Facilities That Are No Facility	ot Licensed, Registered, or Similarly Recognized as a Hospital
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the org	anization operate during the tax year?
Name and address	Type of Facility (describe)
1 - Family Medicine Residency 2801 Daggett Avenue Klamath Falls, OR 97601	Medical clinic & Medical Residency Pgm
2 - Outpatient Imaging 2900 Daggett Avenue Klamath Falls, OR 97601	Outpatient diagnostic imaging center
3 - MOB II 3000 Bryant Williams Drive Klamath Falls, OR 97601	Medical clinic
4 - Family Practice Clinic 1905 Main Klamath Falls, OR 97601	Medical clinic
5 - MOB I 2200 Bryant Williams Drive Klamath Falls, OR 97601	Medical clinic
6 - Cancer Treatment Center 2610 Urhman Klamath Falls, OR 97601	Medical clinic
7 - Center for Occupational Health 2621 Crosby Avenue Klamath Falls, OR 97603	Rehabilitation services, home health services, Employee Assistance Program
8 - Adult Medicine & Family Practice 3001 Daggett Avenue Klamath Falls, OR 97601	Medical clinics
9 - Urology Clinic 2630 Campus Drive Klamath Falls, OR 97601	Medical clinic
10 - MOB III 2680 Uhrmann Road Klamath Falls, OR 97601	Medical clinic
11 - Family Practice Clinic 2617 Almond Street Klamath Falls, OR 97601	Medical clinic
12 - Family Practice Clinic 2600 Clover Klamath Falls, OR 97601	Medical clinic
13 - Wellness Center 128 South 11th Street Klamath Falls, OR 97601	Medical clinic
14 - Pulmonary Medicine 2301 Clairmont Klamath Falls, OR 97601	Medical clinic
15 - Community HealthEducation 2200 North Eldorado Avenue Klamath Falls, OR 97601	Community education facility

Hospital Facility					
ection D. Other Health Care Facilities That Are Not Licens acility	sed, Registered, or Similarly Recognized as a Hospital				
ist in order of size, from largest to smallest)					
ow many non-hospital health care facilities did the organization	n operate during the tax year?				
ame and address	Type of Facility (describe)				
16 - Hugh Currin House 2601 Daggett Avenue Klamath Falls, OR 97601	Residential facility for families undergoing care				

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -					DLN: 93493226025478
Schedule I (Form 990) Grants and C Governments Complete if the organiza			Other Assistance to Organizations, and Individuals in the United States tation answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Alte I (Form 990) and its instructions is at www.irs.gov/form990 .				OMB No 1545-0047 2016 Open to Public Inspection
Internal Revenue Service Name of the organization						Employer ider	itification number
Sky Lakes Medical Center						93-0508781	
Part I General Inform	ation on Grants	and Assistance				1	
Does the organization mail the selection criteria used					for the grants or assistance	e, and	☑ Yes ☐ No
2 Describe in Part IV the org	anızatıon's procedur	es for monitoring the us	se of grant funds in the Ur	ited States			
		iestic Organizations a can be duplicated if add		nts. Complete if the or	ganization answered "Yes"	on Form 990, Part IV,	line 21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description o non-cash assistand	
2 Enter total number of sect	on 501(c)(3) and go	vernment organizations	s listed in the line 1 table .			•	9
3 Enter total number of othe	r organizations liste	d in the line 1 table.				•	0
For Paperwork Reduction Act Notic	e, see the Instruction	ns for Form 990.		Cat No 50055	iP		Schedule I (Form 990) 2016

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Part IV

Return Reference **Explanation**

Part I, Line 2 The Board of Directors makes decisions on large grant awards. Scholarship awards are based on a written policy. Other Stipends and educational support require,

Additional Data

City of Klamath Falls

222 S 6th Street Klamath Falls, OR 97601 Klamath Community College

7390 S 6th Street Klamath Falls, OR 97603

Software ID: Software Version:

93-6002195

93-1211933

EIN: 93-0508781

Name: Sky Lakes Medical Center

Form 990, Schedule I, Part	II, Grants and	Other Assistance to	Domestic Organiza	tions and Domesti	ic Governments.	

organization	ıf applıcable	grant	cash	(book, FMV, appraisal,	
or government			assistance	other)	

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non- (f) Method of valuation

Government

Government

169,622

50,000

155,675 Cost

(g) Description of

non-cash assistance

Park IMPROVEMENTS

(h) Purpose of grant

or assistance

Airport Support

Work Skills

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance kLAmath Community 20-5502851 501(c)(3) 20.000 Software

FOUNDATION PO Box 1903 Klamath Falls, OR 97601 Friends of the Children 93-1290284 501(c)(3) 19.300 CHildren Education

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

3837 Altamont Drive Klamath Falls, OR 97603

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Klamath Count School District 93-6000543 13.000 Government HOSA Program 10501 Washburn Way Assistance

Klamath Falls, OR 97603

Casa of the Children of Walnuth County
731 Main Street 202

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Klamath Falls, OR 97601

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance bulance

Bonanza Quick Response PO Box 363 Bonanza, OR 97623	93-1175532	501(c)(3)	10,000		Ambulance
KCDC	93-1175532	501(c)(3)	6,000		Military Competition

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

KCDC 2960 Matwood Drive 10

Klamath Falls, OR 97603

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance Steen Sports Park 501(c)(3) 5.000 Baseball Fields 93-1226388 4500 Foothills Blvd

Klamath Falls, OR 97603

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493226025478

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

Employer identification number Name of the organization Sky Lakes Medical Center 93-0508781 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo Participate in, or receive payment from, an equity-based compensation arrangement? 4с Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
		Base (i) compensation	(II) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred on prior Form 990
1 PAUL R STEWART PRESIDENT/CEO/SECRETARY/TREASURER	(i)	433,433	240,000	0	46,296	15,300	735,029	0
	(ii)	0	0	0	0	0	0	0
2 RICHARD E RICOVP/CFO	(i)	365,980	68,318	0	46,971	20,952	502,221	0
	(ii)	0	0	0	0	0	0	0
3 MARC ORLANDO MD MEDICAL PROVIDER	(i)	594,395	0	0	13,250	20,952	628,597	0
	(ii)	0	0	0	0	0	0	0
4 STANTON T SMITH MD MEDICAL PROVIDER	(i)	565,779	0	0	0	20,079	585,858	0
	(ii)	0	0	0	0	0	0	0
5 FAISAL SAIFUL MD MEDICAL PROVIDER	(i)	536,510	0	0	13,250	20,952	570,712	0
	(ii)	0	0	0	0	0	0	0
6 JARED OGAO MD MEDICAL PROVIDER	(i)	529,298	0	0	13,250	20,952	563,500	0
	(ii)	0	0	0	0	0	0	0
7 DAVID CHADBOURNE MD MEDICAL PROVIDER	(i)	495,018	0	0	0	20,952	515,970	0
	(ii)	0	0	0	0	0	0	0

Return Reference	Explanation
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Part IIII Supplemental Inform	nation
Schedule J (Form 990) 2015	Page 3

Schedule J (Form 990) 2015

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	edule K m 990)		ıpplemental lı											No 154	_	
(► Complete if t	he organization answ explanations	vered "Yes" to Form and any additional i				Provide des	criptions,					201	O	
Departr	ment of the Treasury		•	Attach to Form 99	0.								Ор	en to P	ıblic	
	Revenue Service If the organization	▶Informatio	on about Schedule K	(Form 990) and its	instruction	s is at <u>v</u>	vww.i	irs.gov/fori	<u>11990</u> .	I	Employ	er ident		nspecii 1 numbe		
	ikes Medical Center										93-050		iiicacioi	i ilullibe		
Par	Bond Issues										93-030	10/01				
Pai	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price		(f) Descripti	on of purpose		(g) Dei	feaced	(h)	On	(i)	Pool
	(a) 133del Hame	(b) issuer Eliv	(6) 60311 #	(u) Date 133ueu	(6) 15500	price	'	(i) Descripti	on or purpose		(9) 50	casca	beha		finar	
										-	V	- N	ISS		V	NI -
A K	LAMATH FALLS	93-1061020	498413EF6	11-29-2012	1.8	288 334	REFU	INDING OF 2	nna BONDS	-	Yes	No X	Yes	No X	Yes	No X
II	NTERCOMMUNITY HOSPITAL UTHORITY	I	+30+13EI 0	11 25 2012	10,	200,334		REFUNDING OF 2002 BONDS, ENERGY EFFICIENCY costs, rese fund						^		^
<u>в</u> к	LAMATH FALLS	93-1061020	498413FR9	06-23-2016	59.	146.386	Refur	efunding of 2006 bonds, new		\dashv		Х		X		×
II	NTERCOMMUNITY HOSPITAL UTHORITY		130 1231113	00 25 2010	92,	- 10,000	Medic	Refunding of 2006 bonds, new Medical Office Buildings, parking facilities						^		^
Part	Proceeds					A	<u> </u>	E			С				D	
1	Amount of bonds retired .					2,839	2 000		983,000						ע	
	Amount of bonds legally def					11,772	- +		903,000							
	Total proceeds of issue					18,288	-+		59,146,386							
_	Gross proceeds in reserve fu						9,879		33,140,300							
	Capitalized interest from pro						,,075									
	Proceeds in refunding escro															
	Issuance costs from proceed					257,477 846,856										
	Credit enhancement from pr						7		0.10,000							
	Working capital expenditure															
	Capital expenditures from p					6,198	3,542		25,000,000							
	Other spent proceeds					•	<u> </u>		33,299,530							
	Other unspent proceeds .															
13	Year of substantial completion	on			2	013		20	16							
					Yes	No	,	Yes	No	Ye	s	No		Yes		No
14	Were the bonds issued as pa	art of a current refundir	ng issue?			Х			Х							
15	Were the bonds issued as pa	art of an advance refun	ding issue?		Х			Х								
16	Has the final allocation of pr	oceeds been made? .			Х			X								
17	Does the organization maint proceeds?	aın adequate books and	d records to support the	e final allocation of	Х			Х								
Part									<u> </u>						1	
						A		E	3		С				D	
					Yes	No	·	Yes	No	Ye	s	No		Yes		No
1	Was the organization a part financed by tax-exempt bon	ner in a partnership, or	a member of an LLC, v	which owned property		X			X							
2	Are there any lease arrange property?	ments that may result i	n private business use			х			Х							
	nerwork Peduction Act N					t No 50	11025					5.	bodule	V (Ear	000	1 2016

C

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Page 2

D

Schedule K (Form 990) 2016

Nο

Yes

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Yes

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No

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Yes

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Nο

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?

Α

No

Х

Х

Χ

Х

Χ

Yes

Χ

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Schedule K (Form 990) 2016

period?

Part V

Part VI

D

No

Yes

Schedule K (Form 990) 2015

Page 3

L	
Were gross proceeds invested in a guaranteed investment contract (GIC)?	

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

X

Yes

Yes

No

No

Yes

No

Х

Х

No

Χ

Yes

No

Yes

No

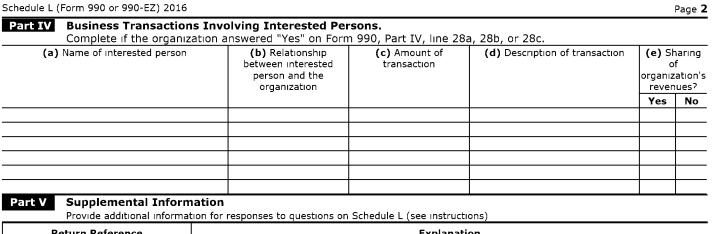
Х

Yes

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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Schedule L (Form 990 or 99			Trans		ns with In			ıs			OI	MB No	1545	-0047
			"Yes" on For	m 990, P	art IV, lines 2!	5a, 25b, 26, 2	27, 28a, 28b,	or 28	вс,			2(11	6
					990-EZ, Part ch to Form 99							21	JI	U
Department of the Tr Internal Revenue Ser		▶Inf	formation abo	ut Sched	ule L (Form 99 <u>www.irs.gov</u>	uctio	ns is	at	9	Open Ins	to Po pecti			
Name of the or Sky Lakes Medica								Er	nplo	yer ide	entifica	ation r	numb	er
Sky Lakes Medica	i Center							93	3-050	8781				
			nsactions (se											
	plete if the oi a) Name of c		ation answered		Form 990, Part Relationship be			$\overline{}$		art V, II Descripi		10	I) Cor	rected?
1 (a) Name or c	al Squal	imed person	(5)		organization	illica person ai	"		ansact			'es	No
4958 . 3 Enter the a	amount of ta	x, ıfar	rred by organiza ny, on line 2, ab	ove, reim	bursed by the o					tion	\$ —			
Co	mplete if the	orgar	From Interedization answered on Form 990, Page 1	ed "Yes" o	n Form 990-EZ,	, Part V, line 3	8a, or Form 99	90, Pa	rt IV,	line 26	5, or ıf	the org	ganıza	tion
(a) Name of interested person	(b) Relatio with organi		(c) Purpose of loan		to or from the anization?	(e)Original principal amount	(f) Balance due		In ult?	Appro boar	h) ved by rd or nittee?	d by agre or		ten ent?
				То	From	1		Yes	No	Yes	No	Yes		No
(1) PAUL R STEWART	PRES/CEO		LIFE INSURANCE POLICY PURCHASE		Х	750,000	801,178		No	Yes		Yes		
 Total						• \$	801,178							
Part IIII Gr			nce Benefiti		ested Perso	ns.	,							
(a) Name of inte			anization ans		(c) Amount		(d) Type (of acci	ctano	- <u>a</u>	(a) Pu	rnose	of acc	stance
(a) Name of mice	erested perso		terested person organization	and the	(c) Amount	or assistance	(а) туре с	JI 0331	Starit		(e) Fu	i pose i	UI 455	istance
		+								+				
					orm 990 or 990-l		nt No. 500564			\perp				EZ\ 2014



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SCHEDUL	FΩ	Supplemental Information to Form 9	990 or 990-F7	OMB No 1545-0047					
(Form 990 or EZ)	I	Complete to provide information for responses to spe Form 990 or 990-EZ or to provide any additional Attach to Form 990 or 990-EZ.	ecific questions on	2016					
Department of the T		► Information about Schedule O (Form 990 or 990-EZ) an www.irs.gov/form990.	nd its instructions is at	Open to Public Inspection					
Internal Revenue So Name of the org Sky Lakes Medical			Employer ider 93-0508781	ntification number					
	e O, Sup	plemental Information							
Return Reference	Explanation								
Form 990, Part VI, Section B, line 11b	Form 990 is reviewed by the Controller, CFO and other staff before filing								

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, Iine 12c	It is the duty of the Board of Directors of Sky Lakes Medical Center to safeguard the tax exempt status of Sky Lakes Medical Center, and as such the board will take seriously any conflict of interest on the part of any board member or potential board member. All board members and potential members must disclose the existence of any actual or potential conflict of interest. An updated statement of such potential conflicts shall be submitted yearly by all board members for review at the board's annual meeting. After disclosure of the potential conflict of interest and after any discussion with the interested party, he/she shall leave the board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board members shall decide if a conflict of interest exists. The minutes of the board and all committees of the board shall contain 1) the names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, 2) the nature of the financial interest, 3) the names of the persons who were present for the discussions and votes relating to the transaction or arrangement, 4) the content of the discussion including any alternatives to the proposed transaction or arrangement, 5) any action taken to determine whether a conflict of interest was present, and, 6) the board or committee's decision as to whether a conflict of interest in fact existed.

Return Explanation
Reference

990 Schedule O, Supplemental Information

Form 990,
Part VI,
Section B,
Inne 15

The compensation committee of the board of directors reviews comparative data for the CEO
For the CEO position only, the Evaluation Committee completes a personnel action form, wh
In is signed by the board chair for all VP positions, all evaluations are made by the CE
O, based on a review of market data. This process was last undertaken in April 2017

Return Explanation
Reference

990 Schedule O, Supplemental Information

Form 990,	Governing documents, conflict of interest policy and financial statements are all made available to the public upon request
Part VI,	
Section C,	
line 19	

990 Schedule O, Supplemental Information Explanation Return Reference Form 990, BOOK/TAX DIFFERENCE from PASSTHROUGH INCOME 686.030

Part XI, line

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

(Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2016

DLN: 93493226025478 OMB No 1545-0047

Open to Public Inspection

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** Sky Lakes Medical Center 93-0508781 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) SOUTHERN OREGON EMERGENCY CARE LLC PHYSICIAN SERVICES OR 0 0 SKY LAKES MEDICAL CENTER 2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 61-1595709 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (g) Section 512(b) (c) Legal domicile (state (d) (e) Name, address, and EIN of related organization Public charity status Direct controlling Primary activity Exempt Code section or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)SKY LAKES MEDICAL CENTER FOUNDATION FUNDRAISING AND OR 501(c)(3) Line 12a, I SKY LAKES MEDICAL Yes 2865 DAGGETT AVENUE STEWARDSHIP, SUPPORT CENTER MEDICAL CENTER KLAMATH FALLS, OR 97601 93-0946020 Line 12c, III-FI (2) Klamath Care Services Inc SUPPORT MEDICAL CENTER OR 501(c)(3) SKY LAKES MEDICAL No 2865 DAGGETT AVENUE (INACTIVE) CENTER kLAMATH FALLS, OR 97601 93-0946018 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2016

(a) Name, address, and E related organization	EIN of on	(b) Primary activity Legal domicile (state or foreign country) (c) Legal domicile (state or foreign country) (state or foreign country) (d) Direct Predominant income(related, unrelated, excluded from tax under sections 512- 514)			(g) Share of end-of-year assets	Disprop	h) ortionate otions?	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or aging ner?	(k Percer owner	ntage			
(1) KLAMATH MEDICAL BUSINESS CENTER LLC 2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 02-0731372		REAL AND PERSONAL PROPERTY RENTAL	OR	OR SKY LAKES MEDICAL CENTER		INVESTMENT		417,519	Yes	No No	6,900	Yes	No	50 (000 %
Part IV Identification of Related O because it had one or more re							nization an	swered "Ye	s" on	Form	990, Part I	V, lın	e 34		
(a) Name, address, and EIN of related organization	(b) Primary activity	L do (state	(c) Legal domicile (state or foreign		(d) rrect controlling entity	controlling Type of		(f) Share of total Income	Share of asse		l-of- Per	(h) Percentage ownership		Section (13) coi	i) n 512(l ontrolle tity?
(1)WEST PHYSICIAN SERVICES LLC 2865 daggett avenue klamath falls, OR 97601 87-0696029	PHYSICIAN SERVICES		country) OR		C EDICAL CENTER			-4,724,10	02 3,343		809 100	000 %	1	Yes	, inc
									-						

Schedule k (Form 990) 2016		Pa	ge 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	\ \	No
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r		No
	14 - 1	ı	l NI-

k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes		
1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes		
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes		
o	Sharing of paid employees with related organization(s)	10	Yes		
р	Reimbursement paid to related organization(s) for expenses	1 p		No	
q	Reimbursement paid by related organization(s) for expenses	1 q	Yes		
r	Other transfer of cash or property to related organization(s)	1r		No	
s	Other transfer of cash or property from related organization(s)	1s		No	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds				
	(a) Name of related organization (b) Transaction Transaction type (a-s) (c) Amount involved Method of determining amount involved	ount II	nvolved		
(1)W	EST PHYSICIAN SERVICES LLC D 169,576 INCREASE IN LIABILITY	INCREASE IN LIABILITY			
(2) KL	AMATH MEDICAL BUSINESS CENTER LLC K 120,571 CASH TRANSFERRED	CASH TRANSFERRED			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	section		section		section		Are all partners section		section		Are all partners section		Are all partners section		Are all partners section		Are all partners section		Are all partners section		Are all partners section		Are all partners Share of		Share of Share of total end-of-year	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
			514)	Yes	No	! ,		Yes	No		Yes	No																						
										Schedul	e R (Form	1 990	0) 2016																					

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016