Form **990** OMB No Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Open to Public Do not enter social security numbers on this form as it may be made public Department of the Treasury Internal Revenue Service Information about Form 990 and its instructions is at www.irs.gov/form990. Inspection For the 2016 calendar year, or tax year beginning 10/01, 2016, and ending , 2017 D Employer identification number Check if applicable Address change NATIONAL FOUNDATION FOR RESCUED ANIMALS 34-1827209 DBA TIGER CREEK ANIMAL SANCTUARY Telephone number Name change 17552 FM 14 Initial return (903) 858-1008 TYLER, TX 75706 Final return/terminated Amended return G Gross receipts \$ 3.901.651 F Name and address of principal officer H(a) Is this a group return for subordinates? Application pending BRIAN WERNER Yes X No H(b) Are all subordinates included?

If No,' attach a list (see instructions) SAME AS C ABOVE Tax-exempt status X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or Website: ► WWW.TIGERLINK.ORG. WWW.TIGERCREEK.ORG H(c) Group exemption number ▶ X Corporation Form of organization Association L Year of formation 1996 M State of legal domicile OH Part I Summarv Briefly describe the organization's mission or most significant activities TO PROVIDE A SAFE AND SECURE ENVIRONMENT FOR ANIMALS IN NEED OF RESCUE OR REHABILITATION WHILE CONSERVING ENDANGERED AND THREATENED SPECIES. OUR SLOGAN IS "SAVING ANIMALS ONE BY ONE" Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 4 Total number of individuals employed in calendar year 2016 (Part V, line 2a) 5 32 SCANNED Total number of volunteers (estimate if necessary) 6 47 7a Total unrelated business revenue from Part VIII, column (C), Illa 2 7a 20.019. b Net unrelated business taxable income from Form 990-T. line 34 7b -21,486. Prior Year Current Year Ö Contributions and grants (Part VIII, line 1h) MAR 2 1 2018 3,424,640. 3,471,480 Program service revenue (Part VIII, line 2g) 325,166. 276,833. Investment income (Part VIII, column (A), lines 3,4,4,4 [7] 36,461. 47 Other revenue (Part VIII, column (A), lines 5, 6d, 8e, 9c, 10c, and 11e) 11 34,21420,019. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 3,830,907. 3.757.953. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 23,170 1,562. Benefits paid to or for members (Part IX, column (A), line 4) 14 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 753,020 737,197. 16a Professional fundraising fees (Part IX, column (A), line 11e) 190,619 168,383. **b** Total fundraising expenses (Part IX, column (D), line 25) 1,028,005. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 2,953,843 2,658,094. Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 3,920,652 3,565,236. 19 Revenue less expenses Subtract line 18 from line 12 -89,745. 192,717. Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 3,880,716. 4,495,523 21 Total liabilities (Part X, line 26) 3,562,806 **€**> '] 2,755,282 ر از ري 22 Net assets or fund balances Subtract line 21 from line 20 1,125,434 932.717 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief it is true correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge onature of officer Sign

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Here BRIAN WERNER CEO/EXEC DIRECTOR Type or print name and title Print/Type preparer's name Date self employed P00160325 GINNY RAGLAND Paid Preparer HENRY & PETERS Use Only Firms EIN ► 75-1503978 3310 S BROADWAY AVE, STE Firm's address TYLER, TX 75701 Phone no (903) 597-6311 May the IRS discuss this return with the preparer shown above? (see instructions) X Yes No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2016)

TEEA0113L 11/16/16

_	1 990 (2016) NATIONAL FOUNDATION FOR RESCUED ANIMALS	34-182720	9 Page 2
Par	till Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III		X
	Briefly describe the organization's mission		<u>A</u>
•	TO PROVIDE A SAFE AND SECURE ENVIRONMENT FOR ANIMALS IN NEED OF RE	בפרווד הם	
	REHABILITATION WHILE CONSERVING ENDANGERED AND THREATENED SPECIES.		
	"CANTING ANTIMATE ONE BY ONE"		M
	SAVING ANIMALS ONE BI ONE .		
	Did the organization undertake any significant program services during the year which were not listed on the prior		
_	Form 990 or 990-EZ?		Yes X No
	If 'Yes,' describe these new services on Schedule O.	LJ	<u>n</u>
3	Did the organization cease conducting, or make significant changes in how it conducts, any program serv	uces?	Yes X No
٠	If 'Yes,' describe these changes on Schedule O	.000	ics K iio
4	Describe the organization's program service accomplishments for each of its three largest program service	es as measure	nd hy expenses
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations	to others, the t	otal expenses,
	and revenue, if any, for each program service reported		
			
4 a	(Code) (Expenses \$ 2,256,225. including grants of \$ 1,562.) (Ret	venue \$	276,833.)
	SEE SCHEDULE O		
4 t	(Code) (Expenses \$ including grants of \$) (Re	venue \$)
40	: (Code:) (Expenses \$ including grants of \$) (Re	venue \$)
			
	Other program services (Describe in Schedule O.)		
40	(Expenses \$ including grants of \$) (Revenue \$		١
	Total program service expenses ► 2,256,225.		·····
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VI	11 a	Х	
t	Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 ь		Х
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		X
c	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16° If 'Yes,' complete Schedule D, Part IX	11 d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a	Х	
t	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		<u>x</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		Х
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20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		X
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		x
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2° If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II	26	Х	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		X_
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a	Х	
Ь	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b	Х	
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c	Х	
	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
Ь	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note. All Form 990 filers are required to complete Schedule O	38	Х	
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Form 990 (2016) NATIONAL FOUNDATION FOR RESCUED ANIMALS

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V			Щ,
1 - Enterthe grapher accorded to Day 2 of Entert 1000 Entert 0 (100)		Yes	No
1 a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1 a 5 2 b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			1
<u> </u>			1
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	x	
2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-			
ments, filed for the calendar year ending with or within the year covered by this return 2a 32			1
b if at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	X	<u> </u>
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		, ,	
3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a	X	<u> </u>
b If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O	3 b		
4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
b If 'Yes,' enter the name of the foreign country			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)	_ !		V
5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		_ ^_
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c	ļ	
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a		х
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		<u> </u>
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file			
Form 8282?	7 c		X
d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d			X
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 e		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899		 	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
as required?	7 g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
organization have excess business holdings at any time during the year?	8		<u> </u>
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9 a	 	
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b	 	
10 Section 501(c)(7) organizations. Enter a Initiation fees and capital contributions included on Part VIII, line 12 10a	1		
a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	}		
11 Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders 11 a			
b Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them).			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12 Section 501(a)(20) sublified nonnecitible of the other increases.	(1
13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state?	13 a		ĺ
Note. See the instructions for additional information the organization must report on Schedule O	134		
b Enter the amount of reserves the organization is required to maintain by the states in			
which the organization is licensed to issue qualified health plans			1
c Enter the amount of reserves on hand			1
14a Did the organization receive any payments for indoor tanning services during the tax year?	14 a		X
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14 b		
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Form 990 (2016) NATIONAL FOUNDATION FOR RESCUED ANIMALS 34-1827209 Page 6 Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI X Section A. Governing Body and Management Yes No 1 a Enter the number of voting members of the governing body at the end of the tax year 1 a of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O **b** Enter the number of voting members included in line 1a, above, who are independent 1 b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other SEE SCHÉDULE O officer, director, trustee, or key employee? 2 Х Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X Did the organization become aware during the year of a significant diversion of the organization's assets? 5 \overline{X} SEE SCHEDULE O Did the organization have members or stockholders? X 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7 a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, SEE SCH O stockholders, or persons other than the governing body? 7 b Х Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 a X X b Each committee with authority to act on behalf of the governing body? 8 b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? X 10 a b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11 a X **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 SEE SCHEDULE O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise X 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in SEE SCHEDULE O Schedule O how this was done 12 c Х 13 Did the organization have a written whistleblower policy? X 13 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official SEE SCHEDULE Q X 15 a Х **b** Other officers or key employees of the organization SEE SCHEDULE O 15 b If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16 a Х b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Another's website Upon request Other (explain in Schedule O) Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year SEE SCHEDULE O

TYLER TX 75706 (903) 858-1008

State the name, address, and telephone number of the person who possesses the organization's books and records

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

	is box if neither the organization nor any related organization compensated any ci									
(A) Name and Title	(B) Average hours per	"	dır dır	(do n box,	ot ch unles	•		(D) Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other compensation
	per week (list any hours for related organiza trons below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W 2/1099 MISC)	related organizations (W-2/1099 MISC)	from the organization and related organizations
(1) EMILY JEAN OWEN	40									
CHAIR/COO	0	X		X				49,743.	0.	6,871.
(2) WAYNE CAMILLE	11	1								
DIRECTOR	0	X						0.	0.	0.
(3) GARY MARTIN	11									
PRESIDENT	0	X						0.	0.	0.
(4) BRIAN WERNER	40									
CEO/EXEC DIRECT	0			X				135,000.	0.	20,614.
	$-\frac{40}{0}$			Х				27,228.	0.	4,654.
(6)										
										
(8)										
(9)				-						
(10)										
(11)		-					-			
(12)										
(13)	 									· · · · · · · · · · · · · · · · · · ·
(14)										

Tare the Section A. Officers, Directors, Tre		(C)			cs, an	Trigilest Con	ipensateu Em	ployee	3 (com	mueu)
(A) Name and title	Average hours per week	box, u officer	Po of check inless p r and a	erson direct	than one is both ar or/trustee)	Reportable compensation from	(E) Reportable compensation from related organization	am	(F) Estimated ount of o	the <i>r</i>
	(list any hours for related organiza - tions below dotted line)	Individual Irustee or director	Officer	Key employee	Former Highest compensated employee	the organization (W-2/1099-MISC)	related organization: (W 2/1099-MISC)	0 2	from the rganizatio and relate ganizatio	on ed
(15)										
(16)									-	
(17)										
(18)				-						
(19)										
(20)										
(21)			+						-	
(22)										
(23)										
(24)										
(25)										
1 b Sub-total		L				211,971.	0		32 '	130
c Total from continuation sheets to Part VII, Section	on A				•	0.	0		32,139. 0.	
d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited	to those li	sted ab	ove) v	who r	eceived	211,971.	0			139.
from the organization 1										
3 Did the organization list any former officer, direct	tor, or tru	stee, k	ey en	nploy	ee, or l	nighest compensat	ed employee		Yes	No
on line 1a ⁷ If 'Yes,' complete Schedule J for such 4 For any individual listed on line 1a, is the sum of	reportabl	e comi	pensa	ition	and oth	ner compensation f	from	3	,	<u> </u>
the organization and related organizations greate such individual					·			4	X	
5 Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes Section B. Independent Contractors	compen ,' comple	sation te Schi	from edule	any <i>J foi</i>	unrelate r such p	ed organization or person	individual	5		X
Complete this table for your five highest compens compensation from the organization. Report compensation.	sated indesation for	epende the cale	nt co	ntrac year	tors that	at received more the	nan \$100,000 of ganization's tax ye	ar		
(A) Name and business addr	ess					(B) Description of	of services	Comp	(C) ensatio	on .
ZIP MAILING SERVICES INC. 6304 SHERIFF ROA	D SUITE	Z LAN	IDOVE	R, i	MD 207	MAILING SERVIO	CES		142,	732.
FUND RAISING STRATEGIES, INC. 1420 SPRING	HILL ROA	AD #49	0 MC	LEA	N, VA	FUNDRAISING			168,3	_
MDI IMAGING & MAIL 21955 CASCADES PARKWAY DULLES, VA 20166						MAILHOUSE & PI	RINTING		241,	
COLORTREE GROUP INC. 9000 VILLA PARK DRIVE	RICHMO	OND, V	/A 23	228		PRINTING			197,0)38.
Total number of independent contractors (including b \$100,000 of compensation from the organization.)		ted to t	hose I	ısted	above)	who received more	than			

Form 990 (2016) NATIONAL FOUNDATION FOR RESCUED ANIMALS 34-1827209 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D) (A) Total revenue (B) (C) Related or Unrelated Revenue exempt business excluded from tax function revenue under sections revenue 512-514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1 a **b** Membership dues 1 b c Fundraising events. 1 c d Related organizations 1 d e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above 1 f 3,424,640 34,106. a Noncash contributions included in lines 1a-1f h Total. Add lines 1a-1f 3,424,640 **Business Code** Program Service Revenue 2a GATE FEES 238,010 712130 238,010 b OTHER INCOME 38,823 900099 38,823 f All other program service revenue g Total. Add lines 2a-2f 276,833. Investment income (including dividends, interest and other similar amounts) 12,251 12,251 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents. **b** Less rental expenses c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory 148,789. b Less: cost or other basis and sales expenses 124,579 c Gain or (loss) 24,210. d Net gain or (loss) 24,210 24,210 8 a Gross income from fundraising events Other Revenue (not including \$ of contributions reported on line 1c) See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances 39,138 b Less cost of goods sold b 19,119

c Net income or (loss) from sales	of inventory	'}20,019.		20,019.	L
Miscellaneous Revenue	Business Code			,	
11 a]			
b					
c					
d All other revenue					
e Total. Add lines 11a-11d	•	•			,
12 Total revenue. See instructions	<u> </u>	3,757,953.	301,043.	20,019.	12,25

	tion 501(c)(3) and 501(c)(4) organizations must com Check if Schedule O contains a re			mpiete column (A)	X
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 2	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 Grants and other assistance to domestic individuals See Part IV, line 22	1,562.	1,562.		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	214,873.	214,873.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	442,719.	442,719.		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	23,881.	23,881.		
10	Payroli taxes	55,724.	55,724.		
11	Fees for services (non-employees)				
	a Management				
	Legal				
	Accounting				·····
	d Lobbying				
	Professional fundraising services See Part IV, line 17	168,383.			168,383.
	Investment management fees Other (If line 11g amount exceeds 10% of line 25, column				
ç	(A) amount, list line 11g expenses on Schedule 0)				
12	Advertising and promotion	53,526.	27,627.	377.	25,522.
13	Office expenses	19,658.	18,193.	1,465.	
14	Information technology				
15	Royalties				
16	Occupancy	358,440.	358,440.		
17	Travel	10,789.	10,789.		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19					
20	Interest	204,008.		204,008.	
21	Payments to affiliates	011 701			
22 23	Depreciation, depletion, and amortization Insurance	211,781.	211,781.		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	172,773.	172,773.		
á	POSTAGE AND SHIPPING	418,927.	109,150.	4,529.	305,248.
	PRINTING AND PUBLICATIONS	258,998.	65,854.	2,814.	190,330.
(TAXES & LICENSES	216,100.	216,100.		
	FRONT-END_PREMIUMS	<u> </u>	38,008.	1,645.	111,245.
_	All other expenses SEE SCH, O	582,196.	288,751.	66,168.	227,277.
<u>25</u>	Total functional expenses. Add lines 1 through 24e	3,565,236.	2,256,225.	281,006.	1,028,005.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here \(\begin{align*}	1 224 416	226 112		000 202
	SOP 98-2 (ASC 958-720)	1,334,416.	336,113.		998, 303. Form 990 (2016)

NATIONAL FOUNDATION FOR RESCUED ANIMALS 34-1827209 Page 11 Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (**B**) End of year (A) Beginning of year Cash - non-interest-bearing 132,127 1 273,776. Savings and temporary cash investments 2 Pledges and grants receivable, net 3 4 Accounts receivable net 6,300 12,135. Loans and other receivables from current and former officers, directors trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 650,202 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 Notes and loans receivable, net 7 Assets 8 Inventories for sale or use 10,962 7,412. Prepaid expenses and deferred charges 9 35,249 54,604. 10 a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10 a 3,817,721 b Less accumulated depreciation 10b 10 c 1,340,868 2,360,027 2,476,853. Investments - publicly traded securities 11 978. 789. 12 Investments - other securities See Part IV, line 11 12 Investments - program-related See Part IV, line 11 13 14 Intangible assets 14 Other assets See Part IV, line 11 15 1,299,678 15 1,055,147. Total assets. Add lines 1 through 15 (must equal line 34) 16 4,495,523. 3,880,716. 17 Accounts payable and accrued expenses 17 227,003. 452,324. Grants payable 18 Deferred revenue 19 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability Complete Part IV of Schedule D. 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 1,907,082 22 1,420,952. 23 23 Secured mortgages and notes payable to unrelated third parties 1,203,400 1,107,327. Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 Total liabilities. Add lines 17 through 25 26 3,562,806 2,755,282. Organizations that follow SFAS 117 (ASC 958), check here X and complete Fund Balances lines 27 through 29, and lines 33 and 34.

BAA

34

ծ

Assets

ž 33

27

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

and complete lines 30 through 34.

Total net assets or fund balances

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Organizations that do not follow SFAS 117 (ASC 958), check here

Paid-in or capital surplus, or land, building, or equipment fund

32 Retained earnings, endowment, accumulated income, or other funds

3,880,716. Form 990 (2016)

1,125,434.

1,125,434.

932,717

932,717

4,495,523

27

28

29

30

31

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33

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Forr	n 990 (2016) NATIONAL FOUNDATION FOR RESCUED ANIMALS	34-182720	9	Pa	ge 12			
Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI							
1	√otal revenue (must equal Part VIII, column (A), line 12)	1	3,75	57.9	953.			
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,56					
3								
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		92,7 32.7	717.			
5	Net unrealized gains (losses) on investments	5						
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
D-	column (B))	10	1,12	25,4	134.			
Pal	t XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990 Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O							
2:	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		Х			
			2 a					
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or rev separate basis, consolidated basis, or both.	iewed on a						
	Separate basis Consolidated basis Both consolidated and separate basis							
ı	were the organization's financial statements audited by an independent accountant?		2 b	Х				
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a se	parate						
	basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis							
•	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the a review, or compilation of its financial statements and selection of an independent accountant?	udit,	2 c		Х			
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O							
3 8	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing Audit Act and OMB Circular A-133?	le	3 a		Х			
ŀ	olf 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required or audits, explain why in Schedule O and describe any steps taken to undergo such audits	audit	3 Ь					
BAA			Form	990 /	2016			
			1 01111	220 ((2010)			

SCHEDULE A (Form 990 or 990-EZ)

(D)

(E)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Inspection at www.irs.gov/form990. Name of the organization Employer identification number NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY 34-1827209 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 12, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). Δ A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(bX1XAXvi)**. (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(bX1)(AXix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E**. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization f Enter the number of supported organizations **q** Provide the following information about the supported organization(s) (III) Type of organization (described on lines 1-10 above (see instructions)) (i) Name of supported organization (i) EIN (iv) Is the organization listed (v) Amount of monetary (vi) Amount of other support (see instructions) support (see instructions) your governing document? (A) (B) (C)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support						
begiı	ndar year (or fiscal year nning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received (00 pet include any unusual grants) PT $_{\rm VI}$	3,194,752.	3,582,848.	3,661,019.	3,471,480.	3,424,640.	17,334,739.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 3	3,194,752.	3,582,848.	3,661,019.	3,471,480.	3,424,640.	17,334,739.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.
	Public support. Subtract line 5 from line 4						17,334,739.
Sec	tion B. Total Support	r	1	1	T	1	1
Calendar year (or fiscal year beginning in) ►		(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4	3,194,752.	3,582,848.	3,661,019.	3,471,480.	3,424,640.	17,334,739.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,105.	20,082.	8,102.	47.	12,251.	42,587.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	-373.				24,210.	23,837.
11	Total support. Add lines 7 through 10						17,401,163.
12	Gross receipts from related activ	vities, etc (see in:	structions)			12	0.
13	First five years. If the Form 990 is organization, check this box and	for the organization stop here	n's first, second, th	nird, fourth, or fifth	tax year as a section	on 501(c)(3)	▶ 🗍
	tion C. Computation of Pu					<u></u>	
	Public support percentage for 20			ne 11, column (f))	l	14	99.62%
	Public support percentage from					_ 15_	99.74%
16a	33-1/3% support test—2016. If t and stop here. The organization	he organization d qualifies as a pul	id not check the t blicly supported o	oox on line 13, an organization	d line 14 is 33-1/3	3% or more, chec	k this box
b	33-1/3% support test—2015. If the and stop here. The organization	ne organization di i qualifies as a pu	d not check a box blicly supported o	c on line 13 or 16a organization	a, and line 15 is 3	3-1/3% or more,	check this box
17a	10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts'	meets the 'facts-a	and-circumstance	s' test, check this	box and stop he	re. Explain in Par	t VI how
	10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-and	meets the 'facts-a d-circumstances'	and-circumstance test. The organiz	s' test, check this ation qualifies as	box and stop he a publicly suppor	re. Explain in Par ted organization	t VI how the ►
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a			
BAA					Sc	hedule A (Form 9	90 or 990-EZ) 2016

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Calend	lar year (or fiscal year beginning in) >	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any 'unusual grants ')						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	-					
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6)						l .
Sec	tion B. Total Support						
	dar year (or fiscal year beginning ın) 🟲	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 6						
b	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
_	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
	Total support. (Add lines 9, 10c, 11, and 12)						
	First five years. If the Form 990 organization, check this box and	stop here	<u> </u>	nd, third, fourth, c	or fifth tax year as	a section 501(c)	(3)
	tion C. Computation of Pul						
	Public support percentage for 20		-	ne 13, column (f)).	15	%
	Public support percentage from			<u></u>		16	%
Sec	tion D. Computation of Inv	estment Inco	me Percentag	<u>e</u>			
17	Investment income percentage f	•		=	ımn (f))	17	0/0
18	Investment income percentage f					18_	8
19a	33-1/3% support tests—2016. If it is not more than 33-1/3%, check						
	33-1/3% support tests-2015. If the line 18 is not more than 33-1/3%	, check this box	and stop here. Th	ne organization qu	ualifies as a public	ly supported orga	anization 🕨 📗
20	Private foundation. If the organi	zation did not che	eck a box on line	14, 19a, or 19b, o	check this box and	see instructions	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A and D. and complete Part V.)

	Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and comple	te Pa	rt V)	1
Sec	tion A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below	3a		
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use	3с		
42	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below	4a		
Ł	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5 <i>a</i>	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
t	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ)	7		

8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7° If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ)

9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in **Part VI**

b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in **Part VI**

c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes, answer 10b below

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

8

9a

9b

9с

10a

<u> Pa</u>	rt IV Supporting Organizations (continued)			
11	Has the organization accepted a gift or contribution from any of the following persons?		Yes	No
	a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	+		
	b A family member of a person described in (a) above?			
	c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI.	С		
3 60	Ction B. Type I Supporting Organizations	7,	Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities if the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization			
Sec	ction C. Type II Supporting Organizations		,	
		4	Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
Se	ction D. All Type III Supporting Organizations			
	p		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)			
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played in this regard.			
Sec	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
	a The organization satisfied the Activities Test Complete line 2 below			
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below</i>			
	c The organization supported a governmental entity Describe in Part VI how you supported a government entity (see insti	uctio	ons)	
2	Activities Test Answer (a) and (b) below.	Г	Yes	No
		+	162	NO
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	ь		
3	Parent of Supported Organizations Answer (a) and (b) below.		ļ	
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	а	_	
	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard	ь		

Pai	Check here if the organization satisfied the Integral Part Test as a qualifying tru instructions. All other Type III non-functionally integrated supporting organization	st on No	v 20. 1970 (explain in	Part VI) See through E				
Sec	ection A – Adjusted Net Income (A) Prior Year							
1	Net short-term capital gain	1						
2	Recoveries of prior-year distributions	2						
3	Other gross income (see instructions)	3	-					
4	Add lines 1 through 3	4						
5	Depreciation and depletion	5						
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6						
7	Other expenses (see instructions)	7						
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8						
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)				
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)							
ā	Average monthly value of securities	1a						
ŀ	Average monthly cash balances	1b						
(Fair market value of other non-exempt-use assets	1c						
	Total (add lines 1a, 1b, and 1c)	1d						
(Discount claimed for blockage or other factors (explain in detail in Part VI)							
2	Acquisition indebtedness applicable to non-exempt-use assets	2						
3	Subtract line 2 from line 1d	3						
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4						
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5						
6	Multiply line 5 by 035	6						
7	Recoveries of prior-year distributions	7						
8	Minimum Asset Amount (add line 7 to line 6)	8						
Sec	tion C – Distributable Amount			Current Year				
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1						
2	Enter 85% of line 1	2						
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3						
4	Enter greater of line 2 or line 3	4						
5	Income tax imposed in prior year	5						
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6						
7	Check here if the current year is the organization's first as a non-functionally int (see instructions)	tegrated	Type III supporting or	ganization				
BAA	`		Schedule A (F	orm 990 or 990-EZ) 2				

Section D - Distributions	ipporting Organiza	ations (continuea)	
Amounts paid to supported organizations to accomplish exempt pu			Current Year
2 Amounts paid to perform activity that directly furthers exempt purposes of in excess of income from activity		ns,	
3 Administrative expenses paid to accomplish exempt purposes of su	ipported organizations		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval required)			· · · · · · · · · · · · · · · · · · ·
6 Other distributions (describe in Part VI) See instructions			
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations to which the organization in Part VI) See instructions	on is responsive (provide	e details	· · · · · · · · · · · · · · · · · · ·
9 Distributable amount for 2016 from Section C, line 6			
10 Line 8 amount divided by Line 9 amount	7		
Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			·
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required – explain in Part VI) See instructions			
3 Excess distributions carryover, if any, to 2016			
а			
b '			
c From 2013			
d From 2014			
e From 2015			
f Total of lines 3a through e		 	
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			·
i Carryover from 2011 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2016 from Section D, line 7. \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder Subtract lines 4a and 4b from 4		 	
Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7			
a			<u></u>
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			
BAA		Schodulo A /5	m 990 or 990 E7) 2016

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b, Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 1 - UNUSUAL GRANTS

 2012	2013		 2014	 2015	2016			TOTAL
\$ 0.	\$	0.	\$ 1,183,586.	\$ 144,477.	\$	0.	Ś	1.328.063.

PART II, LINE 10 - OTHER INCOME

NATURE AND SOURCE			2016	 2015	2014		2013		2012
OTHER INCOME	TOTAL	\$ \$	24,210. 24,210.	\$ 0.	\$	0.	\$ 0.	\$ \$	-373. -373.

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATIONAL FOUNDATION FOR RESCUED ANIMALS

Employer identification number

	DBA TIGER CREEK ANIMAL SAN	CTUARY	34-1827209						
Par	Organizations Maintaining Dono	or Advised Funds or Other Similar Funds o							
<u> </u>	Complete if the organization ans	wered 'Yes' on Form 990, Part IV, line 6.							
		(a) Donor advised funds	(b) Funds and other accounts						
1	Total number at end of year								
2	Aggregate value of contributions to (during year)								
3	Aggregate value of grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and dorare the organization's property, subject to the	nor advisors in writing that the assets held in donor ac organization's exclusive legal control?	dvised funds Yes No						
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No								
Par		- 1 N/-1 - 5 - 000 D + N/ 1 - 7							
		wered 'Yes' on Form 990, Part IV, line 7.							
1	Purpose(s) of conservation easements held by								
	Preservation of land for public use (e g , r	· L_1	storically important land area						
	Protection of natural habitat	Preservation of a cer	rtified historic structure						
_	Preservation of open space								
2	Complete lines 2a through 2d if the organization last day of the tax year	neld a qualified conservation contribution in the form of a	conservation easement on the						
	last day of the tax year		Held at the End of the Tax Year						
á	Total number of conservation easements	<u> </u>	2 a						
	Total acreage restricted by conservation ease	<u></u>	2 b						
	: Number of conservation easements on a certi	<u></u>	2 c						
	Number of conservation easements included i	n (c) acquired after 8/17/06, and not on a historic							
	structure listed in the National Register	(c) acquired after 6/1/700, and not on a historic	2 d						
3	Number of conservation easements modified, trantax year ►	nsferred, released, extinguished, or terminated by the orga	anization during the						
4	Number of states where property subject to conse	ervation easement is located >							
5	Does the organization have a written policy re	garding the periodic monitoring, inspection, handling	of violations,						
	and enforcement of the conservation easement		Yes No						
6	•	inspecting, handling of violations, and enforcing conserval							
7	Amount of expenses incurred in monitoring, insperior \$	ecting, handling of violations, and enforcing conservation e	easements during the year						
8	Does each conservation easement reported of and section 170(h)(4)(B)(II)?	n line 2(d) above satisfy the requirements of section 1	170(h)(4)(B)(ı) Yes No						
9	In Part XIII, describe how the organization reports include, if applicable, the text of the footnote conservation easements	s conservation easements in its revenue and expense stat to the organization's financial statements that describ	tement, and balance sheet, and ses the organization's accounting for						
Par	t III Organizations Maintaining Colle	ections of Art, Historical Treasures, or Othe wered 'Yes' on Form 990, Part IV, line 8.	er Similar Assets.						
1 8	If the organization elected, as permitted unde art, historical treasures, or other similar assets he in Part XIII, the text of the footnote to its final	r SFAS 116 (ASC 958), not to report in its revenue sta eld for public exhibition, education, or research in furtheral nicial statements that describes these items	atement and balance sheet works of nce of public service, provide,						
ı	of the organization elected, as permitted under historical treasures, or other similar assets held for following amounts relating to these items	r SFAS 116 (ASC 958), to report in its revenue staten or public exhibition, education, or research in furtherance	ment and balance sheet works of art, of public service, provide the						
	(i) Revenue included on Form 990, Part VIII,	line 1	► \$						
	(ii) Assets included in Form 990, Part X		► \$						
	amounts required to be reported under SFAS		ain, provide the following						
i	a Revenue included on Form 990, Part VIII, line	1	► \$						
ı	Assets included in Form 990, Part X		► \$						

Part III Organizations Maintaining Coll	ections of Art, Hist	orical Treasures, or	Other Similar Ass	sets (continued)
3 Using the organization's acquisition, accession, items (check all that apply)	and other records, check a	any of the following that are	e a significant use of its	collection
a Public exhibition	d Loan	or exchange programs		
b Scholarly research	e Other	•		
c Preservation for future generations				
Provide a description of the organization's collect Part XIII	ctions and explain how the	y further the organization's	s exempt purpose in	
5 During the year, did the organization solicit of to be sold to raise funds rather than to be m	aintained as part of the	organization's collection?	? 	Yes No
Part IV Escrow and Custodial Arrange line 9, or reported an amount o	ments. Complete if n Form 990, Part X,	the organization and line 21.	swered 'Yes' on Fo	orm 990, Part IV,
1 a Is the organization an agent, trustee, custod on Form 990, Part X?	an or other intermediary	for contributions or other	er assets not included	Yes No
b If 'Yes,' explain the arrangement in Part XIII	and complete the follow	ing table		
•	•			Amount
c Beginning balance			1 c	
d Additions during the year			1 d	
e Distributions during the year			1 e	
f Ending balance			1 f	
2a Did the organization include an amount on F	orm 990, Part X, line 21	, for escrow or custodial	account liability?	Yes No
b if 'Yes,' explain the arrangement in Part XIII	Check here if the expla	nation has been provide	d on Part XIII	
Part V Endowment Funds. Complete	f the organization ai	nswered 'Yes' on Fo	rm 990, Part IV, li	ne 10.
(a) Curre	nt year (b) Prior yea	ar (c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance.				
b Contributions				
c Net investment earnings, gains, and losses				
d Grants or scholarships				
Other expenditures for facilities and programs				
f Administrative expenses				
g End of year balance				<u> </u>
2 Provide the estimated percentage of the curr	ent year end balance (li	ne 1g, column (a)) held a	as	
a Board designated or quasi-endowment ▶	%			
b Permanent endowment	8			
c Temporarily restricted endowment	%			
The percentages on lines 2a, 2b, and 2c should	equal 100%.			
3 a Are there endowment funds not in the possession organization by:	in of the organization that	are held and administered	for the	Yes No
(i) unrelated organizations				3a(i)
(ii) related organizations				3a(iı)
b If 'Yes' on line 3a(ii), are the related organiz	ations listed as required	on Schedule R?		3b
4 Describe in Part XIII the intended uses of the				L
Part VI Land, Buildings, and Equipmen				
Complete if the organization an		m 990, Part IV, line	11a. See Form 99	90, Part X, line 10.
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land		993,091.		993,091.
b Buildings		1,520,985.	598,790.	922,195.
c Leasehold improvements		139,605.	104,955.	34,650.
d Equipment		873,231.	507,025.	366,206.
e Other		290,809.	130,098.	160,711.
Total. Add lines 1a through 1e (Column (d) must	equal Form 990. Part X.		<u> </u>	2,476,853.
RAA		<u> </u>	Sched	Jule D (Form 990) 2016

Part VII Investments - Other Securities.		N/A	7209
.Complete if the organization answered	Yes' on Form 990), Part IV, line 11b. See Form 9	90, Part X, line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of	-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			·
(A)			
(B) (C)			
(C)			
(D) (E)			· · · · · · · · · · · · · · · · · · ·
(F)			
(G)	775		<u> </u>
(H)			
(I) (I)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12)			
		N/A	·
Complete if the organization answered	'Yes' on Form 990), Part IV, line 11c. See Form 9	90, Part X, line 13
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-	of-year market value
(1)			
(2)			
(3)			
(4)			
(5)	,		
(6)			
(7) (8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13)			
Part IX Other Assets.			
Complete if the organization answered), Part IV, line 11d. See Form 99	
(1) CONSTRUCTION IN PROGRESS	scription		(b) Book value
(2)			1,055,147.
(3)			
(4)			
(5)			
(6)			
<u>(7)</u> (8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (E	3) line 15.)	>	1,055,147.
Part X Other Liabilities.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1,033,147.
Complete if the organization answered 'Yes' on Fo	orm 990, Part IV, line 11	e or 11f. See Form 990, Part X, line 25	
(a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2)			
(3)		- 	
(5)		 	
(6)			
(7)			
(8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 25)	•		
		nancial statements that reports the organization's !	ability for uncertain

ocnedule b	(1 0/11 336) 2010 MATIONAL FOUNDATION FOR RESCOE	פתעוודווע מ	34-1021	203 1 age 4
	Reconciliation of Revenue per Audited Financial State			·
	Complete if the organization answered 'Yes' on Form 9	990, Part IV, line 1	2a	
1 ,Total r	evenue, gains, and other support per audited financial statements		1	3,791,203.
2 Amou	nts included on line 1 but not on Form 990, Part VIII, line 12			
a Net ur	realized gains (losses) on investments	2 a		
b Donate	ed services and use of facilities	2 b	33,250.	
c Recov	eries of prior year grants	2 c		
d Other	(Describe in Part XIII)	2 d		
e Add III	nes 2a through 2d		2 e	33,250.
3 Subtra	act line 2e from line 1		3	3,757,953.
4 Amour	its included on Form 990, Part VIII, line 12, but not on line 1			
a Invest	ment expenses not included on Form 990, Part VIII, line 7b	4 a		
b Other	(Describe in Part XIII)	4 b		
c Add In	nes 4a and 4b		4 c	
5 Total	revenue Add lines 3 and 4c. (This must equal Form 990, Part I, lin	e 12)	5	3,757,953.
Part XII	Reconciliation of Expenses per Audited Financial Sta	tements With Exp	enses per Return	,
		. <u> </u>	_	

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1 Total expenses and losses per audited financial stat	ements		1	3,598,486.
2 Amounts included on line 1 but not on Form 990, Pa	rt IX, line 25	ĺ		
a Donated services and use of facilities	2 a	33,250.	1	
b Prior year adjustments	2 b		ļ	
c Other losses	2 c		1	
d Other (Describe in Part XIII)	2 d			
e Add lines 2a through 2d			2 e	33,250.
3 Subtract line 2e from line 1			3	3,565,236.
4 Amounts included on Form 990, Part IX, line 25, but	not on line 1	·		
a Investment expenses not included on Form 990, Par	t VIII, line 7b. 4a		Ì	
b Other (Describe in Part XIII)	4 b		1	
c Add lines 4a and 4b			4 c	
5 Total expenses Add lines 3 and 4c. (This must equa	al Form 990, Part I, line 18)		5	3,565,236.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

BAA

Schedule D (Form 990) 2016

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2016

> Open to Public Inspection

Employer identification number

Name of the organization NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY 34-1827209 Fundraising Activities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 17 Part I Form 990-EZ filers are not required to complete this part Indicate whether the organization raised funds through any of the following activities. Check all that apply X Mail solicitations e X Solicitation of non-government grants Internet and email solicitations Solicitation of government grants h X Phone solicitations Special fundraising events c d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **b** If 'Yes,' list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid to (vi) Amount paid to (III) Did fundraiser (i) Name and address of individual (iv) Gross receipts (ii) Activity (or retained by) (or retained by) have custody or control of contributions? or entity (fundraiser) from activity fundraiser listed in organization column (i) Yes No FUNDRAISNG STRATEGIES INC FUND 1420 SPRING HILL RAISING Х 2,976,796 MCLEAN VA 22102 COUNSEL 168,383 2,808,413. 2 3 5 6 7 R 9 10 Total 2,976,796. 168,383 2,808,413. 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Sche	edule	G (Form 990 or 990-EZ) 2016 NATIONA	AL FOUNDATION F	OR RESCUED ANIM	IALS 34-182	27209 Page 2
Par	t II	Fundraising Events. Complete if	the organization ar	nswered 'Yes' on Fo	orm 990, Part IV, II	ne 18, or reported
		more than \$15,000 of fundraising List events with gross receipts gro	event contributions	s and gross income	on Form 990-EZ,	lines I and 60.
			(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events (add column (a)
R E V			(event type)	(event type)	(total number)	through column (c))
REVERU	1	Gross receipts				
Ε	2	Less Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
D	5	Noncash prizes				
DIRECT	6	Rent/facility costs				
	7	Food and beverages				
X P E	8	Entertainment				
EXPERSES	9	Other direct expenses				
3	1	Direct expense summary Add lines 4 th Net income summary Subtract line 10 fr			•	
Par		Gaming. Complete if the organiza	ation answered 'Yes	s' on Form 990, Pa	rt IV, line 19, or re	ported more than
	r	\$15,000 on Form 990-EZ, line 6a				
REVERUE			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add column (a) through column (c))
N U E	1	Gross revenue				
	1	Gloss revenue				
_ E	2	Cash prizes				
DIRES	3	Noncash prizes				
C S T E S	4	Rent/facility costs				
	5	Other direct expenses			T-1	
	6	Volunteer labor	Yes%	Yes%	Yes %	
	7	Direct expense summary Add lines 2 th	rough 5 in column (d)		•	
	8	Net gaming income summary Subtract I	ine 7 from line 1, colum	nn (d)	<u></u>	
9	Ent	er the state(s) in which the organization c	onducts gaming activitie	oc		
		ne organization licensed to conduct gamin				Yes No
ł	olf'N	lo,' explain				
	- -					
10 a	a Wer	re any of the organization's gaming licens	es revoked, suspended	or terminated during the	e tax year?	Yes No

Sche	edule G (Form 990 or 990-E2) 2016 NATIONAL FOUNDATION FOR RESCUED ANIMALS 34	-1827209	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	Yes	— ☐ No
13	Indicate the percentage of gaming activity conducted in	1 1	
	The organization's facility	13a	ૄ
b	An outside facility	13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name •	· 	
	Address •		
b	Does the organization have a contract with a third party from whom the organization receives gaming revenue of If 'Yes,' enter the amount of gaming revenue received by the organization \$ and the of gaming revenue retained by the third party \$ \$ If 'Yes,' enter name and address of the third party	e? Yes	No
	Name •		
	Address •		
16	Gaming manager information.		
	Name •		
	Gaming manager compensation ► \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	Yes	No
t	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the tax year ► \$	ne	
Par		umns (III) and (r additional	v);

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

OMB No 1545 0047 2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATIONAL FOUNDATION FOR RESCUED ANIMALS Part I Questions Regarding Compensation

Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

34-1827209

-				Yes	No
1:	Check the appropriate box(es) if the organization provided any of the VII, Section A, line 1a. Complete Part III to provide any relevan	e following to or for a person listed on Form 990, Part it information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees	İ		
	Discretionary spending account	Personal services (such as, maid, chauffeur, chef)			
l	If any of the boxes on line 1a are checked, did the organization follow reimbursement or provision of all of the expenses described above.		1 b	_	
2	Did the organization require substantiation prior to reimbursing trustees, and officers, including the CEO/Executive Director, reg		2		<u> </u>
3	Indicate which, if any, of the following the filing organization used to CEO/Executive Director Check all that apply Do not check any establish compensation of the CEO/Executive Director, but expl	boxes for methods used by a related organization to			
	Compensation committee	Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	X Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Se organization or a related organization	ection A, line 1a, with respect to the filing			
i	Receive a severance payment or change-of-control payment?		4 a		Х
ı	Participate in, or receive payment from, a supplemental nonqua	alified retirement plan?	4 b		Χ
(Participate in, or receive payment from, an equity-based compe	<u>_</u>	4 c		X
	If 'Yes' to any of lines 4a-c, list the persons and provide the app	plicable amounts for each item in Part III			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations in	must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the contingent on the revenues of	organization pay or accrue any compensation			
;	The organization?		5 a		Х
-	Any related organization?		5 b		Χ
	If 'Yes' on line 5a or 5b, describe in Part III				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the contingent on the net earnings of	organization pay or accrue any compensation			
	The organization?		6 a		Х
1	Any related organization?		6 b		X
	If 'Yes' on line 6a or 6b, describe in Part III				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did payments not described on lines 5 and 67 If 'Yes,' describe in F	d the organization provide any nonfixed	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accr	rued pursuant to a contract that was subject		-	
	to the initial contract exception described in Regulations section If 'Yes,' describe in Part III	23 4358-4(a)(3) /	8		X
9	If 'Yes' on line 8, did the organization also follow the rebuttable presentation 53 4958-6(c)?	umption procedure described in Regulations	9		

Page 2

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NATIONAL FOUNDATION FOR RESCUED ANIMALS

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note: The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation				
(A) Name and Title	<u> </u>	(I) Base compensation	(ii) Bonus & incentive compensation	(III) Other reportable compensation	(C) Retirement and other deferred compensation	(b) Nontaxable benefits	(E) Total of columns(B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
BRIAN WERNER	ε	135,000.	0.	0.	0.	20,614.	155,614.	
1 CEO/EXEC DIRECT	<u> </u>	.0	0	0	0.	0.	10 	0.
	ε							
2	€							
	Ξ							
3	(E)							
	Ξ							
4	(E)							
] (b)							
2	Ξ							
	€	 					1	1
9	(ii)							
	⊕							
7	©							
	Θ							
80	€							
	Ξ	 						
6	€							
	Ξ	 						
10	(ii)							
	<u>E</u>		1 1 1					
11	<u>(i)</u>							
	<u></u> _	 		 	 	 	 	
12	€							
	Θ							
13	€							
	(0)							
14	Ξ		٠ ,					
	<u>e</u>		1	1 1 1	 	 	 	
15	€							
	Θ	1 1		 	 	 	 	
16	€							
ВАА			TEEA4102L 08/19/16	91			Schedule.	Schedule J (Form 990) 2016

Schedule J (Form 990) 2016 NATIONAL Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545 0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Part I

Part II

Name of the organization NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY

Employer identification number

34-1827209

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (b) Relationship between disqualified (d) Corrected? 1 (a) Name of disqualified person (c) Description of transaction person and organization Yes No (1) (2)

(3)(4) (5) (6)

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

>\$

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization 3

> Loans to and/or From Interested Persons. Complete if the organization answered 'Yes' on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22,

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? (e) Original from the organization? (f) Balance due (g) In definition of the principal amount (f) Balance due (g) In definition of the principal amoun	lefault?	ult? (h) Approved by board or committee?		(ı) Wı agreei					
			То	From			Yes	No	Yes	No	Yes	No
(1) BRIAN WERNER	EXEC DIR	ADVANCE		Х	533,305.	462,470.		X	Х		Χ	
(2) BRIAN WERNER	EXEC DIR	ACCR INT	& CO	MPENS								ļ
(3)			Х		1,598,449.	2,000,212.		Х	Х		Χ	
(4) CAT DADDY'S	PROPERTIE	S LL				·	1					
(5)	EXEC DIR	RENT	Х		26,287.	149,632.		Х	Χ		Х	
(6) BRIAN WERNER	EXEC DIR	A/P & 401	(K)	PAYABI	E							
(7)			Х		7,411.	7,411.		Х	Χ		X	
(8)												
(9)												
(10)												
Total	-				▶ \$	2,619,725						

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 27.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)			- · ·		
(7)					
(8)					
(9)					
(10)					

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2016

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		aring of zation's nues?
				Yes	No
(1) CAT DADDY'S PROPERTIES LL	EXEC DIRECTOR	80,653.	DUPLEX RENTAL		X
(2) DECISION POINTS, LLC	EXEC DIRECTOR	93,917.	15 ACRES LAND RENTAL		X
(3) CAT DADDY'S PROPERTIES LL	EXEC DIRECTOR	158,163.	USE OF NAME & LOGOS		X
(4) DECISION POINTS, LLC	EX SPOUSE OF EX	E DIR			
(5)		67,828.	15 ACRES LAND RENTAL		Х
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

SUPPLEMENTAL INFORMATION

PART IV, LINE 1: CAT DADDY'S PROPERTIES, LLC IS OWNED 90% BY BRIAN WERNER, THE CEO/EXECUTIVE DIRECTOR. THE ORGANIZATION LEASES A DUPLEX FROM CAT DADDY'S PROPERTIES, LLC THAT IS USED AS LIVING QUARTERS FOR INTERNS AND ALSO OFFICE SPACE AND CONFERENCE ROOM FOR THE ORGANIZATION'S STAFF AND WEEKLY MEETINGS.

PART IV, LINE 2: THE ORGANIZATION RENTS 15 ACRES OF LAND FROM DECISION POINTS, LLC CO-OWNED BY BRIAN WERNER AND HIS FORMER SPOUSE. THE RENT RECEIVED BY BRIAN WERNER FROM DECISION POINTS IS \$93,917.

PART IV, LINE 3: THE ORGANIZATION PAYS A 4% LICENSING FEE FOR TRADEMARKS, COPYRIGHTS, LOGOS AND SLOGANS CREATED BY THE ORGANIZATION'S EXECUTIVE DIRECTOR AND MANAGED BY CAT DADDY'S PROPERTIES, LLC. CAT DADDY'S PROPERTIES, LLC IS 90% OWNED BY THE ORGANIZATION'S EXECUTIVE DIRECTOR. THE LICENSING FEE IS BASED ON THE TOTAL PRIOR YEAR GROSS REVENUES OF THE ORGANIZATION.

PART IV, LINE 4: THE ORGANIZATION RENTS 15 ACRES OF LAND FROM DECISION POINTS, LLC CO-OWNED BY BRIAN WERNER AND HIS FORMER SPOUSE, TERRI GILLEY. THE PORTION OF RENT RECEIVED BY TERRI GILLEY IS \$67,828.

SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

Noncash Contributions

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY Part I **Types of Property**

Employer identification number 34-1827209

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Met noncasi	(c hod of c h contrib	letermir	ning mounts
1	Art - Works of art							
2	Art - Historical treasures				1			
3	Art - Fractional interests				 			
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property	<u> </u>					*	
9	Securities - Publicly traded		·					
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution — Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other						_	
18	Collectibles							
19	Food inventory				1			
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens			1				
24	Archeological artifacts							
25	Other ► (SECURITIES)	X	1	26,415.	FMV		_	
26	Other ► (ANIMAL FOOD/SUP)	X	1	7,691.	FMV			
27	Other • ()							
28	Other ► (ļ			
29	Number of Forms 8283 received by the organization of			r which the				
	organization completed Form 8283, Part IV, Done	e Acknowle	dgement		29			
							Yes	No
30a	During the year, did the organization receive by contri it must hold for at least three years from the date	of the initia				30.0	!	v
L	for exempt purposes for the entire holding period If 'Yes,' describe the arrangement in Part II	•				30 a		X
	Does the organization have a gift acceptance poli	ov that room	ires the review of any r	nonetandard contributio	nc2	31		v
		•	•		113	31		X
	Does the organization hire or use third parties or noncash contributions?	related orga	nizations to solicit, pro	cess, or sell		32 a		X
	If 'Yes,' describe in Part II	4.5.4						
33	If the organization didn't report an amount in coludescribe in Part II	ımn (c) for a	type of property for w	hich column (a) is chec	ked,			
3ΔΔ	For Paperwork Reduction Act Notice, see the Ins	tructions fo	r Form 990		Schedu	le M (Fr	rm 990	1 (2016)

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

at www.irs.gov/form990.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is

2016 Open to Public Inspection

OMB No 1545 0047

Department of the Treasury Internal Revenue Service

Name of the organization NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY

Employer identification number

34-1827209

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

THE ORGANIZATION HAS RESCUED LARGE EXOTIC CATS, SUCH AS TIGERS, LIONS, LEOPARDS, AND JAGUARS FROM ALL OVER NORTH AMERICA. THE ANIMALS' BACKGROUNDS RANGE FROM FORMER PETS THAT CAN NO LONGER BE CARED FOR, ANIMALS RETIRED FROM THE CIRCUS, AND SURPLUS CATS BY GIVING THEM A HOME, THESE ANIMALS ARE SAVED FROM EUTHANIZATION. THE ORGANIZATION PROVIDES MEDICAL CARE FOR THE CATS, AND INCORPORATES THEM INTO AN EDUCATIONAL PROGRAM DESIGNED TO EDUCATE THE PUBLIC ABOUT THE PLIGHT OF EXOTIC CATS. THOUSANDS OF INDIVIDUALS TAKE PART IN GUIDED TOURS OF THE REFUGE, WHERE THEY HAVE AN OPPORTUNITY TO SEE AND LEARN MORE ABOUT THE EXOTIC CATS. SCHOOL TOURS ARE ALSO OFFERED WITH EDUCATIONAL PROGRAMS THAT CAN BE TAILORED TO FIT AGES FROM KINDERGARTEN THE ORGIZATION ALSO PARTICIPATES IN DNA RESEARCH WITH THE GOAL OF DETERMINING A GENETIC SNAPSHOT OF TIGERS IN THE U.S. TO BE USED TO FURTHER DEVELOP CONSERVATION PROGRAMS. TIGER MISSING LINK ALSO SPONSORS AN INTERNSHIP PROGRAM WHERE COLLEGE STUDENTS WISHING TO PURSUE A CAREER IN THE VETERINARIAN FIELD, BIOLOGY, FIELD WORK, OR AT A ZOO, CAN GET PRACTICAL EXPERIENCE AROUND EXOTIC ANIMALS.

FORM 990. PART VI. LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS. DIRECTORS. ETC.

BRIAN WERNER AND EMILY OWEN ARE FATHER AND DAUGHTER.

FORM 990, PART VI, LINE 6 - EXPLANATION OF CLASSES OF MEMBERS OR SHAREHOLDER THE ORGANIZATION IS COMPRISED OF MEMBERS WHO HAVE THE RIGHT TO ELECT AND APPOINT

FORM 990, PART VI, LINE 7B - DECISIONS OF GOVERNING BODY APPROVAL BY MEMBERS OR SHAREHOLDERS THE ORGANIZATION HAS VOTING MEMBERS THAT DO ELECT OR APPOINT THE GOVERNING BOARD OF DIRECTORS THAT IS COMPRISED FROM PEOPLE THAT EXPRESS AN INTEREST IN SERVING. THE VOTING MEMBERS DO NOT CONTROL OR APPROVE THE DECISIONS OF THE GOVERNING BOARD OF DIRECTORS OR THE APPOINTMENT OF THE OFFICERS.

BOARD OF DIRECTORS.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE FORM 990 IS MADE AVAILABLE TO ALL DIRECTORS AND OFFICERS PRIOR TO FILING VIA HARD COPIES AND IS AVAILABLE FOR OPEN REVIEW. FINAL FILING WILL THEN BE REVIEWED BY EXECUTIVE DIRECTOR, OPERATIONS DIRECTOR, AND ACCOUNTANTS AND MADE AVAILABE TO AUDITORS.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

AS THE ORGANIZATION HAS EXPERIENCED SIGNIFICANT GROWTH, THE NEED FOR WRITTEN

POLICIES HAS BEEN RECOGNIZED BY MANAGEMENT. MEASURES ARE BEING TAKEN TO FORMALLY

ADOPT SUCH POLICIES. CURRENTLY, ANY CONFLICTS OF INTEREST ARE DISCUSSED VERBALLY

PRIOR TO AN ACTION DURING BOARD OF DIRECTORS MEETINGS. ALL CONFLICTS ARE DISCLOSED,

AND AFFECTED PARTIES ARE REQUIRED TO ABSTAIN FROM ANY OFFICIAL ACTION OF THE

MEETING.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT COMPENSATION IS APPROVED BY BOARD OF DIRECTORS AND IS BASED ON THE COMPENSATION FROM A NATIONAL AND REGIONAL SNAP SHOT OF SIMILAR ORGANIZATIONS. COMPARABILITY DATA IS DERIVED FROM ONLINE PUBLICATIONS INCLUDING, BUT NOT LIMITED TO, WWW.SALARY.COM AND OTHER NON-PROFIT MANAGEMENT PUBLICATIONS. THE PROCESS IS DOCUMENTED THROUGH MINUTES AND ATTACHMENTS OF RESOURCES RESEARCHED, INCLUDING COMPARATIVE DATA OBTAINED FROM LOCAL, REGIONAL, AND NATIONAL ZOOLOGICAL INSTITUTIONS.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

SAME PROCESS AS 15A

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

UPON REQUEST, THE ORGANIZATION WILL, DURING REGULAR BUSINESS HOURS, PROVIDE THE

REQUESTED DOCUMENTS FOR REVIEW AT THE OFFICES OF THE ORGANIZATION.

	i age z
Name of the organization NATIONAL FOUNDATION FOR RESCUED ANIMALS	Employer identification number
and another appears according to	34-1827209

FORM 990, PART IX, LINE 24E OTHER EXPENSES

	(A)	(B)	(C)	(D)
<u>-</u>	TOTAL	PROGRAMSERVICES	MANAGEMENT <u>& GENERAL</u>	FUNDRAISING
AUTO & TRAVEL BACK-END MARKETING	36,966. 30,662.	36,966. 7,723.	334.	22,605.
BANK & FINANCE CHARGES	12,427.	240.	11,484.	703.
COMPUTER SERVICES CONTINUING EDUCATION	49,889. 430.	13,363. 430.	532.	35,994.
CONTRACT LABOR	7,294.	7,294.		
DUES & REGISTRATION FEED, SUPPLIES & VETERINARY	435. 66,533.	435. 66,533.		
FULFILLMENT	25,583.	6,444.	279.	18,860.
INTERN EXPENSE LEGAL & ACCOUNTING	7,416. 66,848.	7,416. 23,235.	34,341.	9,272.
MAIL LIST MANAGEMENT	120,025.	30,232.	1,308.	88,485.
MEALS & ENTERTAINMENT MISCELLANEOUS	17,129. 71,108.	18,989.	17,129. 761.	51,358.
REPAIRS & MAINTENANCE	56,864.	56,864.	, 01.	31,000.
UNIFORMS WEBSITE	3,218. 9,369.	3,218. 9,369.		
TOTAL §	582,196.	\$ 288,751.	\$ 66,168.	\$ 227,277.

(g) Sec 512(b)(13) controlled entity? ŝ Schedule R (Form 990) 2016 (f) Direct controlling Open to Public Inspection Identification of Related Tax-Exempt Organizations. Complete of the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. OMB No 1545-0047 2016 Yes entity Employer identification number (f) Direct controlling entity 34-1827209 (e) End-of-year assets (f section 501(c)(3)) Part I Identification of Disregarded Entities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 33. Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.Attach to Form 990. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. (d) Total income Related Organizations and Unrelated Partnerships (d) Exempt Code section TEEA5001L 09/09/16 (c)
Legal domicile (state or foreign country) NATIONAL FOUNDATION FOR RESCUED ANIMALS DBA TIGER CREEK ANIMAL SANCTUARY (c)
Legal domicile (state or foreign country) (b) Primary activity (b)
Primary activity BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (a) Name, address, and EIN (if applicable) of disregarded entity (a) (a) Name, address, and EIN of related organization Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990) Part II \<u>@</u>¦ ଚ୍ଚ¦ 3 8 <u>@</u>

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Schedule R (Form 990) 2016 NATIONAL FOUNDATION FOR RESCUED ANIMALS

99.00 (f) Sec 512(b)(13) controlled entity² .(k) Percentage ownership ş Schedule R (Form 990) 2016 Identification of Related Organizations Taxable as a Corporation or Trust Complete If the organization answered 'Yes' on Form 990, Part IV, 34 Yes × Form 990, Part IV, line General or managing partner? ŝ (h) Percentage ownership 100.00 Yes Code V-UBI amount in box 20 of Schedule K-1 (Form N/A (g) Share of end-of-year assets 10,511. **Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered 'Yes' on because it had one or more related organizations treated as a partnership during the tax year. Dispropor-tionate allocations? ŝ × line 34 because it had one or more related organizations treated as a corporation or trust during the tax year ε -54,915Yes Share of total income 189,076. (g)
Share of
end-of-year
assets (e)
Type of entity
(C corp, S corp, or trust) CORP 53,814 ပ (f) Share of total income (d)
Direct
controlling
entity N/A (related, unrelated, excluded from tax under sections 512-514) (e)
Predominant income (c)
Legal domicile
(state or foreign country) ĭ (d)
Direct
controlling
entity N/A Primary activity RESORT 3 (c) Legal domicile (state or foreign country) X (a) Name, address, and EIN of related organization (b) Primary activity RESORT Name, address, and EIN of related organization (1) TIGER CREEK SAFA TYLER, TX 75706 TYLER, TX 75706 TIGERLINK, INC SEE PART VII 17552 FM 14 17552 FM 14 --81-0780579 81-0877474 Part III Part IV 111 1 1 BAA Ξİ 1 ල¦ **ତ**୍ଧ ତ; 9

TEEA5002L 09/09/16

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Part V Transactions With Related Organizations. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Yes	N _o	
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	d in Parts II-IV?		i		L.	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			_ 		×	
b Gift, grant, or capital contribution to related organization(s)			1 p	×		
c Gift, grant, or capital contribution from related organization(s)			٦ ۲		×	
d Loans or loan guarantees to or for related organization(s)			٦q	×		
e Loans or loan guarantees by related organization(s)			Je		×	
			;* î			
f Dividends from related organization(s)			1.	! !	×	
g Sale of assets to related organization(s)			19		×	
h Purchase of assets from related organization(s)			1 h		×	
i Exchange of assets with related organization(s)			=		×	
j Lease of facilities, equipment, or other assets to related organization(s)			1 j		×	
k Lease of facilities, equipment, or other assets from related organization(s)			1 ×	* * *	, ×	
I Performance of services or membership or fundraising solicitations for related organization(s)			=		×	
m Performance of services or membership or fundraising solicitations by related organization(s)			_ E		×	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			-		×	
o Sharing of paid employees with related organization(s)			10		×	
Dimburgament and to related expensation(s) for expenses					>	
processing the paid to related organization(s) for expenses					4>	
d neimbursement paid by related organization(s) for expenses			-		×	
r Other transfer of cash or property to related organization(s)			1,		×	
S			15		×	
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	relationships and tran					
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved M	(d) Method of determining amount involved	l) Jetern Involv	nınıng /ed	
(1) TIGER CREEK SAFARI RESORT, LLC	Q	272, 633.0	CASH			
(2) TIGERLINK, INC	В	68, 398. C.	CASH			
(3) TIGERLINK, INC	D	1,200.CASH	ASH			
(4)						
(5)						
(9)						
BAA TEEA5003L 09/09/16		Schedule	Schedule R (Form 990) 2016	η 990)) 2016	

34-1827209

Schedule R (Form 990) 2016 NATIONAL FOUNDATION FOR RESCUED ANIMALS

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) (b) Name, address, and EIN of entity Primary activity	(b) Primary activity	Legal domicile	(d) Predominant	(e) Are all partners	(f) Share of	(g) Share of	(h) Dispropor-	Code V-UBI	(i) General or	(K) Percentage
		(state or toreign country)		section 501(c)(3) organizations?			tionate allocations?	amount in box 20 of Schedule K-1 (Form 1065)	managing partner?	ownersnip
			sections 512-514)	Yes No			Yes No		Yes No	
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Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

PART III - PARTNERSHIP FULL NAME, ADDRESS, FEIN

TIGER CREEK SAFARI RESORT, LLC

81-0877474

17552 FM 14

TYLER, TX 75706

PART VII - SUPPLEMENTAL INFORMATION

PART III - RELATED ORGANIZATION TAXABLE AS A PARTERSHIP

TIGER CREEK SAFARI RESORT, LLC IS 99% OWNED BY TIGERLINK, INC. (A C CORPORATION)

WHICH IS 100% OWNED BY NATIONAL FOUNDATION FOR RESCUED ANIMALS. SO NATIONAL

FOUNDATION FOR RESCUED ANIMALS INDIRECTLY OWNS 99% OF TIGER CREEK SAFARI RESORT, LLC.