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Form **990** 

Department of the Treasury

DLN: 93493220011858

2016

OMB No 1545-0047

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>

Open to Public

							тизресцоп
A Fo	or the	<b>2016</b> c	alendar year, or tax year beginning 10-01-2016 , and ending 09-30-	2017			
		plicable	C Name of organization Grossmont Hospital Foundation		D Employe	r identif	ication number
	dress cl	-	'		33-0124	488	
	me cha tial retu	-	Doing business as				
Fın	al			ŀ			
	n/term ended		Number and street (or P O box if mail is not delivered to street address) Room/suite		E Telephone	e number	
		return n pending	8695 Spectrum Center Blvd		(858) 49	9-5150	
<b>—</b> ЛР	piicacioi	ii penanig	City or town, state or province, country, and ZIP or foreign postal code San Diego, CA 921231489				
			San Diego, CA 921231469		<b>G</b> Gross rec	eipts \$ 1	1,302,131
			F Name and address of principal officer	H(a) Is this	a group ret	urn for	
			ELIZABETH MORGANTE 8695 Spectrum Center Blvd		ınates?		□Yes 🗹 No
			San Diego, CA 921231489	H(b) Are all include		es	☐ Yes ☐No
Tax	k-exem	pt status	<b>☑</b> 501(c)(3) ☐ 501(c)( ) <b>◄</b> (insert no ) ☐ 4947(a)(1) or ☐ 527			st (see	instructions)
W	ehsite	•• ► HTT		H(c) Group		•	•
•	CDSICC		13 // GIVE SHARE CON GROSSHORT TOORDATION				
<b>C</b> Forn	n of ord	anization	☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ ☐	Year of format	ion 1985	<b>M</b> State	of legal domicile CA
		, u <u></u>					
Pa	rt I	Sumi	mary				
			cribe the organization's mission or most significant activities				
u د	5	ee Sched	uie U				
ŧ	_						
<u>.</u>	-						
governance			s box $lacktriangleq \square$ if the organization discontinued its operations or disposed of mor		of its net as		l
o 8	l		of voting members of the governing body (Part VI, line 1a)			3	18
Č	l		of independent voting members of the governing body (Part VI, line 1b) .			4	17
SALINAIII M	5 7	Total nun	nber of individuals employed in calendar year 2016 (Part V, line 2a)			5	8
Ę	6 7	Total nun	nber of volunteers (estimate if necessary)		•	6	348
ŧ	7a ⊺	Total unr	elated business revenue from Part VIII, column (C), line 12			7a	0
	<b>b</b> 1	Net unrel	ated business taxable income from Form 990-T, line 34			7b	0
				Prio	r Year		Current Year
Q,	8 (	Contribut	ions and grants (Part VIII, line 1h)		5,446,4	33	2,725,489
Rəvenue	9 F	Program	service revenue (Part VIII, line 2g)		975,1	12	1,179,300
λċ	10 I	Investme	nt income (Part VIII, column (A), lines 3, 4, and 7d )		174,2	00	1,127,612
<u> </u>	11 (	Other rev	enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		52,0	50	54,101
	12 7	Total reve	enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		6,647,7	95	5,086,502
	13 (	Grants ar	nd similar amounts paid (Part IX, column (A), lines 1–3 )		4,582,6	84	3,917,559
	l		paid to or for members (Part IX, column (A), line 4)			0	C
S			other compensation, employee benefits (Part IX, column (A), lines 5–10)		848,7	97	984,717
Expenses	l		nal fundraising fees (Part IX, column (A), line 11e)		•	0	, , ,
<u>8</u>	l <u>.</u>		aising expenses (Part IX, column (D), line 25) ▶839,009			1	
<u> </u>	l		penses (Part IX, column (A), lines 11a–11d, 11f–24e)		181,6	74	167,771
	l		enses Add lines 13–17 (must equal Part IX, column (A), line 25)		5,613,1	_	5,070,047
		·	less expenses Subtract line 18 from line 12		1,034,6	_	16,455
_ m	19 '	Revenue	less expenses Subtract line to nonlinie 12	Poginning o	of Current Ye	_	End of Year
Fund Balances				beginning 0	. Current fe		End of Ical
age See	20 7	Total asse	ets (Part X, line 16)		24,376,0	09	24,921,973
Z 2	l		ilities (Part X, line 26)		622,8	62	718,325
ĘĘ	l		s or fund balances Subtract line 21 from line 20		23,753,1	47	24,203,648
Par	t II		ature Block				
Jnder	penal	lties of p	erjury, I declare that I have examined this return, including accompanying sc				
	edge a nowled		f, it is true, correct, and complete Declaration of preparer (other than officer	) is based on	all informa	tion of v	vhich preparer has
III Y K	ilo Wice						
		<b> </b>			-08-01		
Sign		Signati	ure of officer	Date			
lere	:		ETH MORGANTE VP PHILANTHROPY				
		Туре о	r print name and title				<del></del>
		Р	rint/Type preparer's name Preparer's signature Date	Chec		TIN 00634378	2
Paid	k			self-e	employed		
<sup>o</sup> re <sub>l</sub>	oare	ſ <u>⊢</u>	rm's name ► ERNST & YOUNG US LLP		s EIN ▶ 34-6		
-	Onl	1 -	rm's address ▶ 4365 Executive Drive Suite 1600	Phon	e no (858) 5	35-7200	
			SAN DIEGO, CA 921212101				
1av t	he IRS	S discuss	this return with the preparer shown above? (see instructions)				′es ☑No

Cat No 11282Y

Form **990** (2016)

Form	990 (2016)					Page <b>2</b>
Par	t IIII Statement	of Program Service	e Accomplis	hments		
	Check if Sche	edule O contains a respo	onse or note to	any line in this Part III		🗆
1	Briefly describe the	organization's mission				
SEE	SCHEDULE O					
2	Did the organization	undertake any significa	int program ser	vices during the year wh	ich were not listed on	
	the prior Form 990 o	or 990-EZ?				🗌 Yes 🗹 No
	If "Yes," describe the	ese new services on Sch	nedule O			
3	Did the organization	cease conducting, or m	ake significant	changes in how it condu	cts, any program	
	services?					🗌 Yes 🗹 No
	If "Yes," describe the	ese changes on Schedul	e O			
4	Section 501(c)(3) ar		ons are required	I to report the amount of	argest program services, as measu f grants and allocations to others, t	
4a	(Code	) (Expenses \$	4,076,236	including grants of \$	3,917,559 ) (Revenue \$	1,179,300 )
	See Addıtıonal Data					, ,
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	-					
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
						,
4d	Other program servi	ices (Describe in Schedi	ule O )			
	(Expenses \$	•	uding grants of	\$	) (Revenue \$	)
4e	Total program ser	vice expenses ▶	4,076,2	36		
						Form <b>990</b> (2016)

Yes

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11d

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Yes

Yes

Yes

Yes

Yes

Yes

Page 3

No

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No

Nο

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No

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No

No

Nο

Νo

Νo

Nο

Nο

Nο

No

Form 990 (2016)

**Checklist of Required Schedules** 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 👺 . . .

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates 

Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

assessments, or similar amounts as defined in Revenue Procedure 98-19? Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?

Did the organization receive or hold a conservation easement, including easements to preserve open space.

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets? Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian

for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . .

If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . . . . . . . . . c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼 . . . . . . . . . . . . . . . .

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

12a Did the organization obtain separate, independent audited financial statements for the tax year?

b Was the organization included in consolidated, independent audited financial statements for the tax year?

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸 14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

29

No

Page 4

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

Part IV Checklist of Required Schedules (continued)

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX.

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees, If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . . . . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic

government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . .

20b 21 22

23

24a

24b

24c

24d

25a

25b

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28a

28b

28c

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35a

35b

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Yes

Yes

Yes

Yes

Yes

Form 990 (2016)

20a

Yes Yes Yes

Yes

Nο

Νo

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Nο

Νo

Nο

orm	990 (2016)			Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
		9		
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b	0		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	8 2b	Yes	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		110
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and service provided to the payor?	es <b>7a</b>	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	1		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	<u> </u>		
3	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
.1	Section 501(c)(12) organizations. Enter	7		
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.	-		
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	7		
С	<del>                                    </del>			i
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

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Par	Governance, Management, and DisclosureFor each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions		nse to li	nes ✓
Se	Check if Schedule O contains a response or note to any line in this Part VI	• •		
1a	Enter the number of voting members of the governing body at the end of the tax year 18		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent  1b 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? •	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7</b> b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	4.Ch		
<b>C</b> ~	ction C. Disclosure	16b		
<u>5e</u> 17	List the States with which a copy of this Form 990 is required to be filed▶			
	<u>CA</u>			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website Upon request Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  Tim Handgis 8695 Spectrum Center Blvd San Diego, CA 92123 (858) 499-5150			
_		-	arm OO	0 (2016)

Part VII

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest
- compensated employees, and former such persons Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Check this box if helther the organization	Thor any relate	a organi	20110	11 00	ппре	insace	-u ai	ly current officer, ar	rector, or trustee	
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related	C	n (do ne bo oth ar lirecti	x, u n off or/ti	che nles icer ruste	s pers and a ee)	son	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
(1) Dee Ammon	2 0	V		,,						
VICE CHAIR	0	Х		×				0	0	0
(2) Alex Matuk	2 0			x				0	0	0
TREASURER	0	Х		^				0	0	0
(3) Lew Silverberg	2 0	V		,,				0	0	0
CHAIR	1 0	Х		X				0	0	0
(4) Philip Szold MD	2 0	V		,,						
SECRETARY	0	Х		Х				0	0	0
(5) DR Alı Banaıe	2 0	.,							22.000	
DIRECTOR	0.0	Х						0	30,000	0
(6) Noorı Barka PhD	2 0	.,								
DIRECTOR	0	Х						0	0	0
(7) Joyce Butler	2 0	.,								
DIRECTOR	0	Х						0	0	0
(8) John Fonseca	2 0	.,								
DIRECTOR	0	Х						0	0	0
(9) Freddy Garmo JD	2 0									
DIRECTOR	0	Х						0	0	0
(10) Ann Goldberg	2 0									
DIRECTOR	0	Х						0	0	0
(11) Kristy Gregg	2 0							_	_	
DIRECTOR	0	Х						0	0	0
(12) Al Johnstone	1 0									
DIRECTOR	0	Х						0	0	0
(13) Howard Levenson	0 2									
DIRECTOR	0	Х						0	0	0
(14) Scott Musicant MD	0 5									_
DIRECTOR	0.0	Х						0	1,000	0
(15) Fred Robinson	2 0									
DIRECTOR	0	Х						0	0	0
(16) Huda Salem	2 0									
DIRECTOR	0	Х						0	0	0
(17) Peter Shusterman	2 0									
DIRECTOR	0	Х						0	0	0
				<u> </u>				I		Form <b>990</b> (2016)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other is both an officer and a week (list from the from related compensation any hours director/trustee) organization (Worganizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Individual trustee or director Highest compensated employee Former key employee organizations related In stitutional Trustee below dotted organizations line) (18) John Snyder 20 0 Χ DIRECTOR (19) Elizabeth Morgante 16 0 0 Х 288,428 38,982 VP MAJOR GIFTS 24 0 (20) Norman Timmins 40 0 Х 0 157.018 13.621 PLANNED GIVING/MAJOR GIFTS OFFICER 0.0 (21) William Navrides 40 0 0 Х 121,560 12,337 MGR DEVELOPMENT GHF 0 0 40

1b :	Sub-Total	•								
c ·	c Total from continuation sheets to Part VII, Section A									
d.	Total (add lines 1b and 1c) ▶	0								
2	Total number of individuals (including but not limited to those listed above) we of reportable compensation from the organization $\blacktriangleright$ 0	ho received more than	\$100,000							

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

services rendered to the organization? If "Yes," complete Schedule J for such person .

Name and business address

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

from the organization. Report compensation for the calendar year ending with or within the organization's tax year

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

4

5

individual .

**Section B. Independent Contractors** 

compensation from the organization ▶ 0

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

1b 5	Sub-Total					<b>&gt;</b>						•
c T	otal from continuation sheets to Pa	rt VII, Section	1 A			<b>&gt;</b>						
d_1	otal (add lines 1b and 1c)					•	(	598,006	5		64,94	
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0											
								_		Yes	No	
3	Did the organization list any <b>former</b> of line 1a? <i>If "Yes," complete Schedule J</i>								2		No	

3

4

5

(B)

Description of services

Yes

Νo

Νo

(C) Compensation

Form 990 (2016)

Page 8

Part		II Statement of	Revenue									rage <b>y</b>
		<del></del>		a respo	onse or note to any	line in t	hıs Part VII	ı				🗆
							<b>A)</b> revenue	Rela ex fur	(B) ated or empt action	Unrel busır reve	ated ness	(D) Revenue excluded from ax under sections 512-514
	1	a Federated campaign	ns	1a	1,265			re	/enue			512-514
nts Ints		<b>b</b> Membership dues		1b								
ira nou		c Fundraising events		1c	1,123,162							
S. ( An		d Related organizatio		1d	100,404							
Giff		e Government grants (co		1e	30,790							
iii.		f All other contributions,		l re	30,730							
tior sr S		and similar amounts no above		1f	1,469,868							
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution in lines 1a-1f \$		478,	,171							
Cont and	١	<b>h Total.</b> Add lines 1a-1	.f		•	2	,725,489					
	┢				Business		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
JU.	28	a FUNDRAISING ACTIVITI	ES			900099	1,1	134,990	1,13	34,990		
Ę.	Ł	HEALTHCARE EDUCATION	DN .			900099		44,310	4	14,310		
Service Revenue												
ξer		d		_								
E S	•	e		_								
Program	f	f All other program se	rvice revenue	:				0		0		0
Æ	g	Total.Add lines 2a-2f	f		<b>▶</b>	179,300						
	3	Investment income (ii	ncluding divid	ends, ı	nterest, and other		222.47					222 472
		sımılar amounts)			•	`	333,47	2				333,472
		Income from investme Royalties		•		-		+				
	3	Royaldes	(ı) Rea		(II) Personal	1						
	6	a Gross rents	(i) iteu		(II) I CI Solidi	1						
	ı	<b>b</b> Less rental expenses										
		c Rental income or		0		0						
		(loss)										
	•	d Net rental income o		•	• • • •	1		-				
	7a	a Gross amount from sales of	(ı) Securit	ies 528,651	(II) Other							
		assets other than inventory	,	ŕ								
	ı	<b>b</b> Less cost or other basis and sales expenses	5,7	34,511								
	,	C Gain or (loss)	7	94,140	ı	0						
	•	<b>d</b> Net gaın or (loss) .			<b>•</b>	1	794,14	0				794,140
_	88	Gross income from fi										
Other Revenue		(not including \$ contributions reporte	1,123,162 ed on line 1c)	от								
.v.		See Part IV, line 18		. a	533,186							
Re		<b>b</b> Less direct expense		b	480,284							
ıer		c Net income or (loss)			ents 🕨		52,90	2				52,902
Off	98	Gross income from g See Part IV, line 19		ies								
				a	11,030							
		<b>b</b> Less direct expense		b	834							
		c Net income or (loss)		actıvıt	ies <b>&gt;</b>		10,19	6				10,196
	10	aGross sales of invent returns and allowand	cory, less	a								
	ı	<b>b</b> Less cost of goods s	sold	b								
	•	Net income or (loss)  Miscellaneous		invent	Business Code							
	11	1a <sub>MISCELL</sub> ANEOUS RE			90009	9	-8,99	7				-8,997
	•	- MISCELLANEOUS RE	EVENUE		30003		0,55					0,337
	ı	ь										
	,	с								+		
						<u></u>						
		d All other revenue .						0		0	0	0
	•	<b>e Total.</b> Add lines 11a	-11d		•		-8,99	7				
	12	<b>2 Total revenue.</b> See	Instructions				5,086,50		1,179,30	0	0	1,181,713
							3,000,30	-1	1,175,30	<u>~1</u>	<u> </u>	Form <b>990</b> (2016)

Form 990 (2016)				Page <b>10</b>
Part IX Statement of Functional Expenses	lumma All other over	nizatione milet comm	lata calumn (A)	
Section 501(c)(3) and 501(c)(4) organizations must complete all co	-	·		
Check if Schedule O contains a response or note to any		(B)	(C)	🗆
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	<b>(D)</b> Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	3,809,961	3,809,961	-	
2 Grants and other assistance to domestic individuals See Part IV, line 22	107,598	107,598		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0	0		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	167,384	23,434	20,086	123,864
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	624,889	87,484	74,987	462,418
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	37,254	5,216	4,471	27,567
9 Other employee benefits	104,100	14,574	12,492	77,034
<b>10</b> Payroll taxes	51,090	7,153	6,131	37,806
11 Fees for services (non-employees)				
a Management				
<b>b</b> Legal	385		100	285
c Accounting				
d Lobbying	30	4	4	22
e Professional fundraising services See Part IV, line 17				
f Investment management fees	18,692		18,692	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	18,544	2,596	2,225	13,723
12 Advertising and promotion	100	14	12	74
13 Office expenses	79,827	11,176	9,579	59,072
14 Information technology	13,179	1,845	1,581	9,753
15 Royalties				
16 Occupancy				
17 Travel	9,332	1,306	1,120	6,906
18 Payments of travel or entertainment expenses for any federal, state, or local public officials •	· ·	·	· · ·	<u> </u>
19 Conferences, conventions, and meetings	1,539	215	185	1,139
<b>20</b> Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a FOOD, DUES & MISC	26,143	3,660	3,137	19,346
b				
С				
d				
e All other expenses	0	0	0	0
25 Total functional expenses. Add lines 1 through 24e	5,070,047	4,076,236	154,802	839,009
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)

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Page **11** 

6,647,874

16,437,371

1,118,403

24,203,648 24,921,973

Form **990** (2016)

Form 990 (2016)

Assets or Fund Balances

Net 33

27

28

29

30

31

32

34

		Check it Scriedule O contains a response or not	e to ar	iy iiie iii tiiis Part IX	(A) Beginning of year	•	(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments .		[	4,212,090	2	3,447,521
	3	Pledges and grants receivable, net			4,020,816	3	3,884,430
	4	Accounts receivable, net		[		4	
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L			0	5	0
s	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	(c)(3)(B), and of section 501(c)(9)		6	0	
ssets	′	Notes and loans receivable, net		-		7	
Š	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges		. • •	4,321	9	4,615
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	О			
	ь	Less accumulated depreciation	10b	0	0	<b>10</b> c	0
	11	Investments—publicly traded securities .			12,787,172	11	14,198,041
	12	Investments—other securities See Part IV, line	11 .	[	0	12	

Š	8	Inventories for sale or use		8			
A	9	Prepaid expenses and deferred charges	4,321	9	4,615		
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	0			
	Ь	Less accumulated depreciation	<b>10</b> b	0	0	10c	
	11	Investments—publicly traded securities .	12,787,172	11	14,198,04		
	12	Investments—other securities See Part IV, line	0	12			
	13	Investments—program-related See Part IV, line	e 11 .		0	13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			3,351,610	15	3,387,366
	16	Total assets. Add lines 1 through 15 (must equ	al line	34)	24,376,009	16	24,921,973
	17	Accounts payable and accrued expenses			65,690	17	75,456
	18	Grants payable		18			
	4.0	D ( )			404.000	4.0	507.000

	12	investments—other securities. See Part IV, line II	١	12	
	13	Investments—program-related See Part IV, line 11	0	13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	3,351,610	15	3,387,366
	16	Total assets.Add lines 1 through 15 (must equal line 34)	24,376,009	16	24,921,973
	17	Accounts payable and accrued expenses	65,690	17	75,456
	18	Grants payable		18	
	19	Deferred revenue	491,920	19	587,222
	20	Tax-exempt bond liabilities		20	
Š	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
age E		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	I				

	16	lotal assets. Add lines 1 through 15 (must equal line 34)	24,376,009	16	24,921,973
	17	Accounts payable and accrued expenses	65,690	17	75,456
	18	Grants payable		18	
	19	Deferred revenue	491,920	19	587,222
	20	Tax-exempt bond liabilities		20	
Š	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
iat Sei		persons Complete Part II of Schedule L		22	
1	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	

Ų,		and the state of t			
ilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u> </u>		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	65,252	25	55,647
	26	Total liabilities.Add lines 17 through 25	622,862	26	718,325

7.023,421

15,612,323

1,117,403

23,753,147

24,376,009

27

28

29

30

31

32

33

34

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here  $\triangleright \square$  and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Unrestricted net assets

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

2c

3a

3b

Yes

No

Form 990 (2016)

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

## **Additional Data**

**Software Version:** 2016v3.0 **EIN:** 33-0124488

**Software ID:** 16000421

Name: Grossmont Hospital Foundation

Form 990 (2016)

Form 990, Part III, Line 4a:

PROVIDED SUPPORT AND ASSISTANCE TO GROSSMONT HOSPITAL CORPORATION. SEE SCHEDULE O FOR COMMUNITY BENEFITS REPORT.

efile	GRA	APHIC prin	nt - DO NOT PRO	CESS	As Filed Data -			DLN: 9	3493220011858
SCH	IED	ULE A	Puk	olic C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
(Forn	n 99(			the org	janization is a secti	ion 501(c)(3) c	organization o		2016
990E2	Z)			4	4947(a)(1) nonexe ▶ Attach to Form 9				2010
-		the Treasury	► Informatio	n about	Schedule A (Form			ıctions is at	Open to Public Inspection
lame	of th	ue Service ie organiza			www.ns.ge	<u> </u>		Employer identific	<u></u>
rossm	ont Ho	spital Foundat	cion					33-0124488	
Pari			for Public Charity					See instructions.	
	ganıza		a private foundation b		`	•	,	/A>/:>	
1		•	onvention of churches					(A)(1).	
2			scribed in <b>section 17</b>			·	• • • • • • • • • • • • • • • • • • • •		
3		·	or a cooperative hospi		_				
4		name, city,	and state			-		170(b)(1)(A)(iii). E	·
5			ation operated for the ( <b>iv).</b> (Complete Part I		of a college or univer	sity owned or op	erated by a gov	rernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local governn	nent or o	jovernmental unit de	scribed in <b>sectio</b>	on 170(b)(1)( <i>t</i>	۱)(v).	
7	<b>✓</b>		ation that normally re ' <b>0(b)(1)(A)(vi).</b> (Co			s support from a	governmental u	ınıt or from the gener	al public described in
8		A communi	ty trust described in s	ection	170(b)(1)(A)(vi)	(Complete Part I	I )		
9			ural research organiza rant college of agricul					with a land-grant coll college or university	ege or university or a
LO		from activit	ies related to its exer	npt func d busine	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross
11		•	ation organized and o	- '		public safety S	ee section 509	(a)(4).	
12		more public		ations de	escribed in section 5	<b>09(a)(1)</b> or <b>sec</b>	tion 509(a)(2	s of, or to carry out th  ). See section 509(a  s 12e 12f and 12g	
а		Type I. A so	supporting organization	n operat ularly ap	ted, supervised, or co	ontrolled by its si	upported organi	zation(s), typically by of the supporting orga	
b		Type II. A manageme	supporting organizati	on supe rganizat	ion vested in the san			organization(s), by ha ge the supported orga	
С		Type III fo	•	<b>ed.</b> A su	ipporting organization			nd functionally integra	ted with, its
d		Type III n functionally	on-functionally inte	e <b>grated</b> nization	A supporting organi generally must satisf	zation operated i y a distribution i	ın connection wi	th its supported organ an attentiveness req	
e		Check this		n receive	ed a written determin	ation from the IF	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		of supported organiz		megratea sapporting	o. gaa			
			ing information about						
(i)Na	me of	supported o	organization (ii)E	IN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
				+					
Γotal					structions for	Cat No 11285		Schedule A (Form 9	

## 3,931,864 Amounts from line 4 Gross income from interest, dividends, payments received on 317,896

or loss from the sale of capital

**Total support.** Add lines 7 through

12 Gross receipts from related activities, etc. (see instructions)

assets (Explain in Part VI )

11

organization

instructions

supported organization

### securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain

55,700 13,345

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, 

17a 10%-facts-and-circumstances test-2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

h 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

342,420

80,571

385,382

52,050

300,739

54,101 12

14

15

Schedule A (Form 990 or 990-EZ) 2016

333,472

1,679,909

255,767

22,825,882

5,376,684

72 04 %

73 6 %

▶ 🗹

15 Public support percentage for 2015 Schedule A, Part II, line 14 16a 33 1/3% support test-2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization h 33 1/3% support test-2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))

box and stop here. The organization qualifies as a publicly supported organization

Section C. Computation of Public Support Percentage

Section A. Public Support								
the organization fails to o	qualify under t	he tests listed b	pelow, please co	mplete Part II.	)			
(Complete only if you ch	ecked the box	on line 10 of Pa	art I or it the or	ganization railed	a to qualify unde	er Part II. If		

	the organization rans to	9		ээлэл, рассо ос		/	
Se	ection A. Public Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in)	. ,		, ,		, ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants")						
2							
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
9	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	· ' '						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	<b>Public support.</b> (Subtract line 7c						
-	from line 6 )						
-	ection B. Total Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
	Calendar year (or fiscal year beginning in) ▶	<b>(a)</b> 2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6	(a)2012	<b>(b)</b> 2013	(c)2014	<b>(d)</b> 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	<b>(a)</b> 2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	<b>(f)</b> Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	<b>(f)</b> Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 111	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c,						
9 10a b c 111	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo						ganization,
9 10a b c 11 12	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th				
9 10a b c 11 12 13 14	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 <u>Se</u>	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public Section C. Computation C. Computation C. Computation C. Computation C. Computation C. Computation C.	r the organization <b>Support Perce</b> e 8, column (f) d	's first, second, the intage invided by line 13,	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 S6 15	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S	r the organization <b>Support Perce</b> e 8, column (f) d chedule A, Part I	's first, second, the second of the second o	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9.0a b c 11 12 13 14 S6	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15  Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S	r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15  Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income  6 (line 10c, colu	's first, second, the second of the second o	olumn (f))	h tax year as a se	15 16	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section Public support percentage for 2016 (lin Public support percentage from 2015 Section D. Computation of Investi Investment income percentage from 2015	r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income .6 (line 10c, colui 015 Schedule A,	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18	ganization, ▶□
9 l0a b c 11 12 13 14 Se 15 16 Se 17 18 19a	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investi Investment income percentage for 2015	r the organization  Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A, organization did r	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18 133 1/3%, and line	ganization, ▶□

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

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8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V ) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or (2)	L
	W 20010 305 (4)(1) 01 (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	Ĺ
	below	ſ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	Ī

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below		
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewers commented	$\Box$	

		30	l	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	<b>VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [	res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		T.	
	Did the appropriate provide to each of the growth of account to the last the cold of the cold of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (	see instru	ictions)	)
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supporte</b> organizations and explain how these activities directly furthered their exempt purposes, how the organization was	<b>3</b>		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of <b>3a</b>		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

c Excess from 2014.

d Excess from 2015. . . . . .

e Excess from 2016. . . .

Schedule A (F	hedule A (Form 990 or 990-EZ) 2016 Page							
Part VI	Information.  Inations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section E, lines D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, ; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this ional information. (See instructions).	r C,						
	Facts And Circumstances Test							
990 Sched	990 Schedule A, Supplemental Information							
Retu	Return Reference Explanation							
		DESCRIPTION - MISCELLANEOUS, FUNDRAISING EVENTS, GAMING ACTIVITIES, COLUMN A - 55700 0, CO LUMN B - 13345 0, COLUMN C - 80571 0, COLUMN D - 52050 0, COLUMN E - 54101 0, COLUMN F - 2 55767 0,						

Schedule A (Form 990 or 990-F7) 2016

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

# Political Campaign and Lobbying Activities

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

2016

OMB No 1545-0047

DLN: 93493220011858

Schedule C (Form 990 or 990-EZ) 2016

Cat No 50084S

Open to Public Inspection

EZ)

Complete if the organization is described below. ►Attach to Form 990 or Form 990

►Information about Schedule C (Form 990 or 990-EZ) and its instructions is at 

www.irs.gov/form990.

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

SCHEDULE C (Form 990 or 990-

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Grossmont Hospital Foundation 33-0124488 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 1 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? ☐ Yes □ No h If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization fileForm 1120-POL for this year? 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) Amount paid from (e) Amount of political filing organization's contributions received funds If none, enter and promptly and -0directly delivered to a separate political organization If none, enter -0-3 5

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2016 Complete if the organization is exempt under section 501(c)(3) and has NOT filed Part II-B Form 5768 (election under section 501(h)). (a) (b) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No **Amount** During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Nο Media advertisements? No Mailings to members, legislators, or the public? No Publications, or published or broadcast statements? No No Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? No No Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Yes 30 Total Add lines 1c through 1i 30 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c) (6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year C 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions)

# Supplemental Information

Schedule C, Part II-B, Line 1 DETAILED

ACTIVITY

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference Explanation

Schedule C, Part II-B, Line 1 DETAILED GROSSMONT HOSPITAL FOUNDATION (GHF) PAYS ANNUAL DUES TO THE ASSOCIATION FOR HEALTHCARE DESCRIPTION OF THE LOBBYING PHILANTHROPY (AHP) AND ASSOCIATION OF FUNDRAISING PROFESSIONALS (AFP) AHP AND AFP HAVE

DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING PURPOSES

GROSSMONT HOSPITAL FOUNDATION (GHF) PAYS ANNUAL DUES TO THE ASSOCIATION FOR HEALTHCARE

DESCRIPTION OF THE LOBBYING PHILANTHROPY (AHP) AND ASSOCIATION OF FUNDRAISING PROFESSIONALS (AFP) AHP AND AFP HAVE ACTIVITY DETERMINED THAT A PORTION OF THEIR DUES ARE USED FOR LOBBYING PURPOSES Schedule C (Form 990 or 990EZ) 2016 efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

As Filed Data -

DLN: 93493220011858

**2016** 

OMB No 1545-0047

**Supplemental Financial Statements** ▶ Complete if the organization answered "Yes," on Form 990,

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	me of the organization ssmont Hospital Foundation		Em	ployer identification number
GIU	ssmont hospital roundation		33-0	0124488
Pa	Organizations Maintaining Donor Complete if the organization answere	<b>Advised Funds or Other Similar Fund</b> d "Yes" on Form 990, Part IV, line 6.	ds or Acc	counts.
		(a) Donor advised funds	(b)	Funds and other accounts
•	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
Ļ	Aggregate value at end of year			
i	Did the organization inform all donors and donor a funds are the organization's property, subject to t		or advised	☐ Yes ☐ No
•	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?			urpose
Pa	rt III Conservation Easements. Complet	e if the organization answered "Yes" on l	Form 990	), Part IV, line 7.
	Purpose(s) of conservation easements held by the	e organization (check all that apply)		
	$\square$ Preservation of land for public use (e g , rec	reation or education) 🔲 Preservation o	f an histor	rically important land area
	Protection of natural habitat	Preservation o	of a certifie	d historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization heasement on the last day of the tax year	neld a qualified conservation contribution in th	e form of a	a conservation  Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easement	ts	2b	
c	Number of conservation easements on a certified	historic structure included in (a)	2c	
d	Number of conservation easements included in (c) structure listed in the National Register	acquired after 8/17/06, and not on a historic	2d	
3	Number of conservation easements modified, trar tax year ▶	sferred, released, extinguished, or terminated	l by the or	ganızatıon durıng the
ļ	Number of states where property subject to conse	ervation easement is located >		
5	Does the organization have a written policy regard and enforcement of the conservation easements i	ding the periodic monitoring, inspection, handl t holds?	ling of viol	ations,
<b>,</b>	Staff and volunteer hours devoted to monitoring,	inspecting, handling of violations, and enforcing	ng conserv	
,	Amount of expenses incurred in monitoring, inspe	cting, handling of violations, and enforcing co	nservation	easements during the year
3	Does each conservation easement reported on lineand section $170(h)(4)(B)(ii)$ ?	e 2(d) above satisfy the requirements of section	on 170(h)(	(4)(B)(i)
)	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation eas	of the footnote to the organization's financial :		atement, and
ar		ions of Art, Historical Treasures, or	Other Si	milar Assets.
.a	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it:	eld for public exhibition, education, or research	ı ın further	
b	If the organization elected, as permitted under SF historical treasures, or other similar assets held for following amounts relating to these items			
(	i) Revenue included on Form 990, Part VIII, line 1			<b>▶</b> \$
(i	ii)Assets included in Form 990, Part X			<b>▶</b> \$
2	If the organization received or held works of art, I following amounts required to be reported under:		financial g	gain, provide the
а	Revenue included on Form 990, Part VIII, line 1			<b>▶</b> \$
b	Assets included in Form 990, Part X			<b>▶</b> \$
	•			

Cat No 52283D

Schedule D (Form 990) 2016

Pari	Organizati	ons Maintaining Col	lections of Art, H	istori	cal T	reas	ures, or	Other	Similar	Assets (	continue	d)	
3	Using the organization items (check all that	on's acquisition, accession apply)	n, and other records,	check	any of	the f	ollowing th	nat are a	sıgnıfıcar	nt use of it	s collecti	on	
а	Public exhibition	on		d		Loar	n or excha	nge prog	rams				
b	Scholarly resea	arch		е		Oth	er						
С	Preservation fo	or future generations											
4	Provide a description Part XIII	of the organization's col	lections and explain h	now the	ey furtl	ner th	ne organiza	ation's ex	empt pur	rpose in			
5		the organization solicit or aise funds rather than to							ılar	□ <b>Y</b> €	es [	No	<b>.</b>
Par		d Custodial Arrange the organization answ		m 990	, Part	IV,	line 9, or	reporte	d an am				
1a	Is the organization a included on Form 99	n agent, trustee, custodi 0, Part X?	an or other intermedi	ary for	contri	butio	ns or othe	r assets	not	□ Y	es 🗆	] No	<b>)</b>
ь	If "Yes," explain the	arrangement in Part XIII	and complete the fol	llowing	table		Г			Amount			-
c	Beginning balance	-	·	_			ľ	1c					-
d	Additions during the	year						1d					-
e	Distributions during t	the year						1e					_
f	Ending balance							1f					_
2a	Did the organization	ınclude an amount on Fo	rm 990, Part X, line 2	21, for	escrow	or c	ustodial a	count lia	ibility?		-	l No	- <b>.</b>
b	If "Voc " ovnlain the	arrangement in Part XIII	Chark hara if the av	nlanati	on had	hoo	n provided	Lin Bart \	/TTT		г		
		at Funds. Complete if		•									
ГШ	Lildowille	it i dilds. Complete ii	(a)Current year		rior yea		(c)Two ye			years back	(e)Four	vears	back
1a	Beginning of year bala	ince	5,144,772	(-)	4,759	-		4,948,052		3,952,926	(-7:::		91,203
ь	Contributions		1,000		21	,000		25,917		695,673			1,000
С	Net investment earnin	gs, gains, and losses	500,089		367	7,800		-87,824		307,715		1	60,723
d	Grants or scholarships												
	Other expenditures for and programs		324,028		3	3,759		126,414		8,262			
f.	Administrative expens	es											
g	End of year balance		5,321,833		5,144	1,772		4,759,731		4,948,052		3,9	52,926
2	Provide the estimate	d percentage of the curre	ent vear end balance	(line 1	a. colu	mn (a	a)) held as	;					
а	Board designated or	· -	, 69 %	` .	٠,	•	,,						
b	Permanent endowme	ent ▶ 31 %											
c	Temporarily restricte	d endowment ▶ 0	%										
_	The percentages on I	ines 2a, 2b, and 2c shou	ld equal 100%										
3a		t funds not in the posses	sion of the organizati	on that	t are h	eld a	nd adminis	stered fo	r the				
	organization by	<b>L</b>								<u></u>	- (:)	es	No
		ations			•						a(i) a(ii)	$\dashv$	No No
ь	` '	tions e the related organization		n Sche	dule R	, .	• •				3b	-	110
4		the intended uses of the	•										
Par	t VI Land, Build	lings, and Equipmer	nt.										
	Complete If	the organization answ							-				
	Description of propert	(a) Cost or oth (Investme		or other	basıs (d	other)	(c)Accu	mulated d	epreciation		(d)Book v	alue/	
1a	Land												
b	Buildings												
c	Leasehold improveme	nts											
d	Equipment												
_	Other												
Tota	I. Add lines 1a through	h 1e (Column (d) must e	qual Form 990, Part )	<, colur	mn (B)	, line	10(c)).	•	<b>&gt;</b>				

b)Book (c)Method of valuation value Cost or end-of-year market value
ion answered 'Yes' on Form 990, Part IV, line 11c.
k value (c) Method of valuation Cost or end-of-year market value
990, Part IV, line 11d See Form 990, Part X, line 15  (b) Book value
2,290,197 985,377
4,715 107,077
107,077
▶ 3,387,366
on Form 990, Part IV, line 11e or 11f.
(b) Book value
55,647
55,647 to the organization's financial statements that reports the
9

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Total expenses and losses per audited financial statements .

Donated services and use of facilities .

Prior year adjustments . . . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Other (Describe in Part XIII ) . . . . . . .

**Supplemental Information** 

Schedule D (Form 990) 2016

Part XI

2

1

2

b

d

е 3

а

b

c

Part XIII

5

4

Page 4

3,738,992

640,142

3.098.850

1,971,197

5,070,047

Schedule D (Form 990) 2015

Net unrealized gains (losses) on investments	2a	434,046	
Donated services and use of facilities	2b	159,024	
Possoverios of prior year graphs	20		

2a

2b

2c

2d

4b

Explanation

159.024

481.118

18.693

1.952.504

2e

3

4c

5

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

2d 481,118

Donated services and use of facilities b c Recoveries of prior year grants . . . Other (Describe in Part XIII ) . . . . d Add lines 2a through 2d . . . 1,074,188 е 2e

3 3 Subtract line 2e from line 1 . 2,289,257 Amounts included on Form 990, Part VIII, line 12, but not on line 1 4 Investment expenses not included on Form 990, Part VIII, line 7b. 18,693 4a

Other (Describe in Part XIII ) . . . . . . 4b 2.778.552 b Add lines 4a and 4b . . . 2,797,245 4c

5 Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . . 5,086,502 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

chedule D (Form 990) 2015				
inued)	Part XIII Supplemental Information (co			
Explanation	Return Reference			

Schedule D (Form 990) 2016

# Additional Data

**Software ID:** 16000421 Software Version: 2016v3.0

**EIN:** 33-0124488

**Name:** Grossmont Hospital Foundation

ND HOSPICE HOMES, DIABETES, NURSING EDUCATION, CANCER TREATMENT, HOSPITAL EQUIPMENT AND TE

# Supplemental Information

	Explanation

Schedule D, Part V, Line 4 GROSSMONT HOSPITAL FOUNDATION HOLDS 24 BOARD DESIGNATED AND PERMANENT ENDOWMENTS FOR Intended uses of endowment GROSS funds MONT HOSPITAL CORPORATION THAT ARE RESTRICTED FOR A VARIETY OF PURPOSES, SUCH AS HOSPICE A

Return Reference

CHNOLOGY, AND MORE

appreniental zinormation						
Return Reference	Explanation					
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	SHARP RECOGNIZES TAX BENEFITS FROM ANY UNCERTAIN TAX POSITIONS ONLY IF IT IS MORE LIKELY T HAN NOT THE TAX POSITION WILL BE SUSTAINED, BASED SOLELY ON ITS TECHNICAL MERITS, WITH THE TAXING AUTHORITY HAVING FULL KNOWLEDGE OF ALL RELEVANT INFORMATION SHARP RECORDS A LIABI LITY FOR UNRECOGNIZED TAX BENEFITS FROM UNCERTAIN TAX POSITIONS AS DISCRETE TAX ADJUSTMENT S IN THE FIRST INTERIM PERIOD THAT THE MORE LIKELY THAN NOT THRESHOLD IS NOT MET SHARP RE COGNIZES DEFERRED TAX ASSETS AND LIABILITIES FOR TEMPORARY DIFFERENCES BETWEEN THE FINANCI AL REPORTING BASIS AND THE TAX BASIS OF ITS ASSETS AND LIABILITIES ALONG WITH NET OPERATIN G LOSS AND TAX CREDIT CARRYOVERS ONLY FOR TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION CRITERIA AT SEPTEMBER 30, 2017 AND 2016, NO SUCH ASSETS OR LIABILITIES WERE					

Supplemental Information

RECORDED

Supplemental Information					
Return Reference	Explanation				
Schedule D, Part XI, Line 2(d) Other revenues in audited financial statements not in form 990	Direct expenses on Frundraising Events & Gaming - 481118				

upplemental Information	
Return Reference	Explanation
Schedule D, Part XI, Line 4(b) Other revenues in form 990 not n audited financial statements	Temporarily Restricted Revenue - 2777552 Permanently Restricted Revenue - 1000

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XII, Line 2(d) Other expenses in audited financial statements not in form 990	Direct expenses on Frundraising Events & Gaming - 481118

Supplemental Information	
Return Reference	Explanation
Schedule D, Part XII, Line 4(b) Other expenses in form 990 not in audited financial statements	Temporarily Restricted Expenses - 1952504

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. **Employer identification number** Name of the organization Grossmont Hospital Foundation 33-0124488 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2016

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

DLN: 93493220011858

OMB No 1545-0047

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

SCHEDULE G

(Form 990 or 990-EZ)

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b) Event #2 (c)Other events (d) Total events **GOLF GALA** (add col (a) through (total number) (event type) (event type) col (c)) Revenue 537,691 1 Gross receipts. 620,016 498,641 1,656,348 2 Less Contributions. 437,077 349,067 337,018 1,123,162 3 Gross income (line 1 minus 182,939 188,624 line 2) 161,623 533,186 4 Cash prizes 5 Noncash prizes 81,626 35,574 93,568 210,768 Direct Expenses Rent/facility costs 20,749 2,902 23,651 7 Food and beverages 46,273 86,455 82,627 215,355 8 Entertainment 17,850 6,400 24,250 Other direct expenses 150 6,110 6,260 10 Direct expense summary Add lines 4 through 9 in column (d) 480,284 11 Net income summary Subtract line 10 from line 3, column (d) . 52,902 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes % Yes % Yes % 6 Volunteer labor No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities \_ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain .

Sche	dule G (Form 990 or 990-EZ) 2016					F	age				
11	Does the organization conduct gaming	j activities with nonmember	s?		☐Yes	□No					
12	Is the organization a grantor, benefici- formed to administer charitable gamin		a member of a partnership or other entity		□Yes	□No					
13	Indicate the percentage of gaming act	ivity conducted in									
а	The organization's facility			13a							
b	An outside facility			13b			(				
14	Enter the name and address of the pe	rson who prepares the orga	nization's gaming/special events books and re	ecords							
	Name •										
	Address >										
15a	Does the organization have a contract revenue?	with a third party from who	om the organization receives gaming		□Yes	□No					
b			ganization ▶ \$ and th	ne							
	amount of gaming revenue retained by the third party ▶ \$										
С	If "Yes," enter name and address of the third party										
	Name ▶										
	Address ►										
16	Gaming manager information										
	Name ►										
	Gaming manager compensation ► \$										
	Description of services provided										
	☐ Director/officer	☐ Employee	☐ Independent contractor								
17	Mandatory distributions										
а	,	te law to make charitable di	stributions from the gaming proceeds to		_						
_	retain the state gaming license?				☐ Yes	□ No					
b	·		uted to other exempt organizations or spent								
D.	in the organization's own exempt activ			- (···) -	and (). a	ad Dawt					
Pal		l5c, 16, and 17b, as app	tions required by Part I, line 2b, column licable. Also complete this part to provid								
	Return Reference		Explanation								
			<u>'</u>	ule G (F	orm 990 or	990-EZ)	201				

efile GRAPHIC print -	DO NOT PROCESS	As Filed Data -					DLI	N: 934932200	11858
Schedule I (Form 990)  Department of the Treasury Internal Revenue Service	Co	Governments amplete if the organiza	Other Assistand and Individuals tion answered "Yes," o Attach to Form e I (Form 990) and its i	s in the United In Form 990, Part IV, 990.	d States line 21 or 22.			MB No 1545-004  2016 Open to Public Inspection	
Name of the organization Grossmont Hospital Founda	tion						oyer identifica 124488	ation number	
Part I General In	formation on Grants	and Assistance							
the selection criteria  Describe in Part IV the  Part II Grants and O	used to award the grants e organization's procedur	or assistance? res for monitoring the use nestic Organizations an	e of grant funds in the United Domestic Governmen	ted States	for the grants or assistance	·	Part IV, line	✓ Yes	□ <b>No</b>
(a) Name and address organization or government	of (b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		ription of assistance	(h) Purpose o or assistance	f grant
(1) GROSSMONT HOSPITAL CORPORATION 5555 GROSSMONT CENTE LA MESA, CA 91942	33-0449527 ER DR	501(C)(3)	3,801,242	2,396	воок	SUPPLIES		PROGRAM SERV SUPPORT	/ICE
(2) SHARP HEALTHCARE 8695 SPECTRUM CENTER SAN DIEGO, CA 9212314		501(C)(3)	5,198					PROGRAM SERV SUPPORT	/ICE
	. , , ,	-	listed in the line 1 table .				<b>▶</b> . <b>▶</b>		
For Paperwork Reduction Act	Notice, see the Instruction	ns for Form 990.		Cat No. 50055	Р		Sche	edule I (Form 990	2016

THE ORGANIZATION MAY ALSO UTILIZE UNRESTRICTED FUNDS TO PROVIDE ADDITIONAL SUPPORT IN THESE INSTANCES, A COMMITTEE COMPRISED OF ORGANIZATION MANAGEMENT AND BOARD MEMBERS REVIEWS PROPOSALS AND REQUESTS FOR FUNDING AND DETERMINES WHICH PROJECTS TO FUND IN ALL CASES, THE HOSPITAL AND HOSPICE PROGRAM SUBMIT DOCUMENTATION VERIFYING COMPLETION AND PAYMENT OF THE PROJECT AND ARE SUBSEQUENTLY REIMBURSED BY THE ORGANIZATION ADDITIONALLY, THE MANAGEMENT TEAM EVALUATES REQUESTS FOR CONTRIBUTIONS FROM OUTSIDE ORGANIZATIONS TAKING INTO ACCOUNT HOW THEY ALIGN WITH THE ORGANIZATION'S MISSION GROSSMONT HOSPITAL FOUNDATION PROVIDES ASSISTANCE TO INDIVIDUALS THROUGH THE HOSPICE PROGRAM WITH INADEQUATE COVERAGE SOCIAL WORKERS EVALUATE A PATIENTS NEED FOR FINANCIAL ASSISTANCE, AND AFTER ALL POTENTIAL FUNDING HAS BEEN EXHUASTED. THE SOCIAL WORKER WILL SUBMIT A REQUEST FOR FUNDING FROM THE FOUNDATION ON A PER PATIENT BASIS

Schedule I (Form 990) 2016

DLN: 93493220011858

OMB No 1545-0047

#### Schedule J (Form 990)

#### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990.

Open to Public Inspection

2015

Department of the Treasury Internal Revenue Service

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

Employer identification number Name of the organization Grossmont Hospital Foundation 22 0124400

			33-0124488			
Pa	rt I Questions Regarding Compensation	1				
					Yes	No
1a	Check the appropriate box(es) if the organization pro- 990, Part VII, Section A, line 1a Complete Part III					
	┌ First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	□ Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b		
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Exec		3 · · · · · · · · · · · · · · · · · · ·	2		
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all th used by a related organization to establish compens	at apply	y Do not check any boxes for methods			
	┌ Compensation committee	Г	Written employment contract			
	Independent compensation consultant	Г	Compensation survey or study			
	Form 990 of other organizations	Г	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, or a related organization	Part VI	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a		No
b	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-ba	sed coi	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizat	ions mu	ust complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			<b>6</b> a		No
b	Any related organization?			6b		No
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," d			7		No
8	Were any amounts reported on Form 990, Part VII,	oaid or a	accured pursuant to a contract that was			
	subject to the initial contract exception described in	Regula	tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

Schedule J (Form 990) 2015

2 Norman Timmins PLANNED GIVING/MAJOR GIFTS OFFICER

154,585

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in	
		Base (i) compensation	(II) Bonus & incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990	
Elizabeth Morgante     VP MAJOR GIFTS	(i)	0	0	0	0	0	0	0	
		245 751							

245,/51 37,350 5.327 20,013 18.969 327,410

88

13.533

170.639

Schedule J (Form 990) 2015

(ii)

2.433

Schedule 3 (Form 330) 2013	Page 3							
Part III Supplemental Information								
Provide the information, explanation,	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information							
Return Reference	Explanation							
Schedule J, Part I, Line 3	THE COMPENSATION AND BENEFITS DEPARTMENT OF SHARP HEALTHCARE, THE PARENT ORGANIZATION, ESTABLISHES THE							

Schedule 1 (Form 990) 2015

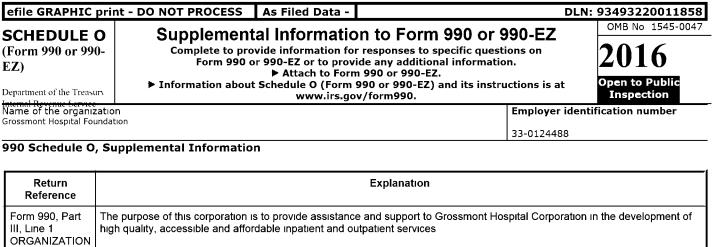
compensation

PRESIDENT

Schedule J (Form 990) 2015

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493220011858 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) 2016 ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990 Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** Grossmont Hospital Foundation 33-0124488 Part I Types of Property (a) (c) (d) (b) Check If Method of determining Number of contributions or Noncash contribution applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g Art-Works of art . . 6,759 Market value Χ 11 2 Art—Historical treasures Art-Fractional interests Books and publications Clothing and household 44,465 Market value Х . . . . Cars and other vehicles Boats and planes . . Intellectual property . . Securities—Publicly traded . Χ 15,097 Market value 9 Securities—Closely held stock . 11 Securities—Partnership, LLC, or trust interests . . . 12 Securities—Miscellaneous . 13 Qualified conservation contribution—Historic structures . . . 14 Qualified conservation contribution—Other . 15 Real estate—Residential . 16 Real estate—Commercial 17 Real estate—Other . . 1,223 Market value 18 Collectibles . . . Χ 19 Χ 21 7,979 Cost Food inventory . . . Х 1,800 Market value 20 Drugs and medical supplies . 21 Taxidermy . . . . 22 Historical artifacts . 23 Scientific specimens . 24 Archeological artifacts . Other ▶ ( Χ 328,846 Other - PRESENT VALUE 25 DEFFERED PLANNED GIFT ) Х 22 Other ▶ ( 46,492 Cost FUEL AND OTHER CONSUMABLES 25,510 Cost 27 Other ▶ ( GIFT CERTIFICATES ) 28 Other ▶ ( 29 Number of Forms 8283 received by the organization during the tax year for contributions 1 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Nο **b** If "Yes," describe the arrangement in Part II 31 31 Yes Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a contributions? . . . . . . . No **b** If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2016) Cat No 51227J

Schedule M (Form 990) (2016)	Page 2
	ormation.  In on required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part  Jumber of contributions, the number of items received, or a combination of both. Also complete
this part for any add	
Return Reference	Explanation
Schedule M, Part I PART I, COL B	THE NUMBER OF CONTRIBUTIONS IS BASED ON THE NUMBER OF DONATED GIFTS OR GIFT PACKAGES
	Schedule M (Form 990) (2016)



MISSION

Return Explanation

Form 990, Part V, Line 2a PART V, LINE 2A

GROSSMONT HOSPITAL FOUNDATION EMPLOYEES' SALARIES AND WAGES ARE PAID UNDER GROSSMONT HOSPITAL CORPORATION'S TAX ID NUMBER (EIN 33-0449527), AND AS SUCH ARE ALSO REPORTED ON GROSSMONT HOSPITAL CORPORATION'S FORM 990

Return

Form 990, Part VI, Line 15 THE PERSONNEL COMMITTEE OF SHARP HEALTHCARE RETAINS AN INDEPENDENT COMPENSATION CONSULTING FIRM TO REVIEW THE TOTAL COMPENSATION PAID TO EXECUTIVE MANAGEMENT (CEO/PRESIDENT, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS) AND COMPARES IT TO THE TOTAL COMPENSATION PAID TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS PRESENTED TO THE PERSONNEL COMMITTEE IS COMPRISED OF BOARD MEMBERS WHO ARE NOT PHYSICIANS AND WHO ARE NOT COMPENSATED IN ANY WAY BY THE ORGANIZATION THE PERSONNEL COMMITTEE APPROVES THE TOTAL COMPENSATION FOR THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND REVIEWS AND APPROVES THE COMPENSATION AND COMPENSATION SALARY RANGES FOR THE REMAINDER OF THE EXECUTIVE TEAM THE PERSONNEL COMMITTEE PRESENTS ITS DECISION TO THE BOARD OF DIRECTORS THE PERSONNEL COMMITTEE RETAINS MINUTES OF ITS MEETINGS THE COMPENSATION AND BENEFITS DEPARTMENT ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO CONDUCT A COMPENSATION STUDY COVERING OFFICERS AND KEY EMPLOYEES THE INDEPENDENT THIRD PARTY COMPARES BASE SALARIES TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS REVIEWED BY THE COMPENSATION AND BENEFITS DEPARTMENT AND IS PRESENTED TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER, THE EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS AND THE APPROPRIATE SENIOR VICE PRESIDENT FOR REVIEW AND APPROVAL THE COMPENSATION STUDY WAS LAST CONDUCTED IN NOVEMBER/DECEMBER 2016	Reference	
<b>,</b>	Part VI, Line 15 PART VI,	FIRM TO REVIEW THE TOTAL COMPENSATION PAID TO EXECUTIVE MANAGEMENT (CEO/PRESIDENT, EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS, AND SENIOR VICE PRESIDENTS) AND COMPARES IT TO THE TOTAL COMPENSATION PAID TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS PRESENTED TO THE PERSONNEL COMMITTEE OF THE BOARD OF DIRECTORS BY THE INDEPENDENT CONSULTANT THE PERSONNEL COMMITTEE IS COMPRISED OF BOARD MEMBERS WHO ARE NOT PHYSICIANS AND WHO ARE NOT COMPENSATED IN ANY WAY BY THE ORGANIZATION THE PERSONNEL COMMITTEE APPROVES THE TOTAL COMPENSATION FOR THE PRESIDENT/CHIEF EXECUTIVE OFFICER AND REVIEWS AND APPROVES THE COMPENSATION AND COMPENSATION SALARY RANGES FOR THE REMAINDER OF THE EXECUTIVE TEAM THE PERSONNEL COMMITTEE PRESENTS ITS DECISION TO THE BOARD OF DIRECTORS THE PERSONNEL COMMITTEE RETAINS MINUTES OF ITS MEETINGS THE COMPENSATION AND BENEFITS DEPARTMENT ENGAGES A THIRD PARTY INDEPENDENT CONSULTANT TO CONDUCT A COMPENSATION STUDY COVERING OFFICERS AND KEY EMPLOYEES THE INDEPENDENT THIRD PARTY COMPARES BASE SALARIES TO SIMILAR POSITIONS WITH LIKE INSTITUTIONS THE INFORMATION IS REVIEWED BY THE COMPENSATION AND BENEFITS DEPARTMENT AND IS PRESENTED TO THE PRESIDENT/CHIEF EXECUTIVE OFFICER, THE EXECUTIVE VICE PRESIDENT OF HOSPITAL OPERATIONS AND THE APPROPRIATE SENIOR VICE PRESIDENT FOR

Explanation

# 990 Schedule O, Supplemental Information Return Explanation

Reference	
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	GROSSMONT HOSPITAL CORPORATION (FEIN 33-0449527) HAS THE RIGHT TO ELECT DIRECTORS TO GROSSMONT HOSPITAL FOUNDATION'S GOVERNING BODY

990 Schedule O, Supplemental Information

Return Explanation

Reference

stockholders

	GROSSMONT HOSPITAL CORPORATION (FEIN 33-0449527) APPROVES CHANGES TO GROSSMONT HOSPITAL FOUNDATION'S BYLAWS AND APPROVES THE ELECTION OF GROSSMONT HOSPITAL FOUNDATION BOARD MEMBERS
7b Decisions	
requiring	
approval by	
members or	

Return Reference	Explanation
Form 990,	THE FINAL FORM 990 IS PLACED ON THE ORGANIZATION'S INTRANET, PRIOR TO THE FILING DATE, WHERE IT IS
Part VI, Line	VIEWABLE FOR COMMENT FROM ALL MEMBERS OF THE GOVERNING BODY THE REVIEW PROCESS INCLUDES
11b Review	MULTIPLE LEVELS OF REVIEW INCLUDING KEY CORPORATE AND ENTITY FINANCE DEPARTMENT PERSONNEL
of form 990	COMPRISED OF THE DIRECTOR OF TAX & ACCOUNTING, VICE PRESIDENT OF FINANCE, SENIOR VICE PRESIDENT
by governing	AND CHIEF FINANCIAL OFFICER, AND ENTITY EXECUTIVE DIRECTOR ADDITIONALLY, THE ORGANIZATION
body	CONTRACTS WITH ERNST & YOUNG. AN INDEPENDENT ACCOUNTING FIRM, FOR REVIEW OF THE FORM 990

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	GROSSMONT HOSPITAL FOUNDATION HAS A WRITTEN CONFLICT OF INTEREST POLICY WHICH HAS BEEN REVIEWED AND APPROVED BY THE GROSSMONT HOSPITAL FOUNDATION GOVERNING BOARD GROSSMONT HOSPITAL FOUNDATION IS COMMITTED TO PREVENTING ANY PARTICIPANT OF THE CORPORATION FROM GAINING ANY PERSONAL BENEFIT FROM INFORMATION RECEIVED OR FROM ANY TRANSACTION OF SHARP ONE COMPONENT OF THE WRITTEN CONFLICT OF INTEREST POLICY REQUIRES THAT BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS AND CHIEF EXECUTIVE OFFICER(S) SUBMIT A CONFLICT OF INTEREST STATEMENT ANNUALLY TO LEGAL SERVICES/SENIOR VICE PRESIDENT OF LEGAL SERVICES WHO WILL REVIEW ALL STATEMENTS IN ADDITION, ALL VICE PRESIDENTS AND ANY EMPLOYEES IN THE PURCHASING/SUPPLY CHAIN, AUDIT AND COMPLIANCE, AND CASE MANAGEMENT/DISCHARGE PLANNING DEPARTMENTS ARE REQUIRED TO COMPLETE AN ONLINE CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY THAT IS REVIEWED BY THE CONFLICT REVIEW COMMITTEE COMPRISED OF EMPLOYEES FROM SHARP'S LEGAL, COMPLIANCE, AND INTERNAL AUDIT DEPARTMENTS IN CONNECTION WITH ANY TRANSACTION OR ARRANGEMENT, WHICH MAY CREATE AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, THE PERSON SHALL DISCLOSE IN WRITING THE EXISTENCE AND NATURE OF HIS/HER FINANCIAL INTEREST AND ALL MATERIAL FACTS BOARD MEMBERS, CORPORATE OFFICERS, SENIOR VICE PRESIDENTS, AND THE CHIEF EXECUTIVE OFFICER(S) SHALL MAKE SUCH DISCLOSURES DIRECTLY TO THE CHAIRMAN OF THE BOARD, AND TO THE MEMBERS OF THE COMMITTEE WITH THE BOARD DOTHED FOWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT UPON DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, THE BOARD OF FICER SENIOR VICE PRESIDENT OR THE PROPOSED TRANSACTION OR ARRANGEMENT UPON DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, THE BOARD OF THE COMMITTEE WITH THE BOARD OR THE COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS IN CERTAIN INSTANCES, SUCH DISCLOSURE MEETING WHILE THE FINANCIAL INTEREST IS DISCUSSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS IN CER

Return Reference

Form 990,	The organization does not make its governing documents available to the general public POLICIES ARE CONSIDERED
Part VI, Line	PROPRIETARY INFORMATION, HOWEVER IN SHARP HEALTHCARE'S PUBLICLY AVAILABLE CODE OF CONDUCT,
19 Required	SHARP OUTLINES ITS CONFLICT OF INTEREST POLICIES IN A USER FRIENDLY MANNER THE ANNUAL AUDITED
documents	FINANCIAL STATEMENTS OF THE CONSOLIDATED GROUP ARE PUBLISHED ON THE DACBOND COM WEBSITE
available to	(WWW DACBOND COM), ARE ATTACHED TO THE FORM 990 FILED FOR EACH OF THE SHARP HOSPITALS, AND ARE
the public	AVAILABLE LIBON DECLIEST THE ANNITAL AUDITED SINANCIAL STATEMENTS INCLUDE COMPINING SCHEDULES

Explanation

the public AVAILABLE UPON REQUEST THE ANNUAL AUDITED FINANCIAL STATEMENTS INCLUDE COMBINING SCHEDULES WHICH DISCLOSE THE FINANCIAL RESULTS (BALANCE SHEET, STATEMENT OF OPERATIONS, STATEMENT OF CHANGES IN NET ASSETS) FOR EACH ENTITY OF THE CONSOLIDATED GROUP QUARTERLY FINANCIAL STATEMENTS

OF SHARP'S OBLIGATED GROUP ARE PUBLISHED ON THE DACBOND COM WEBSITE (WWW DACBOND COM)

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp HealthCare Community Benefit Plan and Report Fiscal Year 2017 Section 1 An Overview of Sharp HealthCare We're an organization filled with passionate, determined and caring pe ople, who have grown our health care system into the remarkable place that it is Each day, these professionals recognize and celebrate the purpose of their work and the impact it has on our neighbors, friends and family in the community - Michael W Murphy, President and Chief Executive Officer, Sharp HealthCare Sharp HealthCare (Sharp or SHC) is an integr ated, regional health care delivery system based in San Diego, California The Sharp system includes four acute care hospitals, three specialty hospitals, three affiliated medical groups, 24 medical centers, five urgent care centers, three skilled nursing facilities, two inpatient rehabilitation centers, home health, hospice, and home infusion programs, nume rous outpatient facilities and programs, and a variety of other community health education programs and related services Sharp also offers individual and group Health Maintenance Organization (HMO) coverage through Sharp Health Plan (SHP) Serving a population of appro ximately 33 million in San Diego County (SDC), as of September 30, 2017, Sharp is licensed to operate 2,084 beds and has more than 2,600 Sharp-affiliated physicians and 18,000 emp loyees FOUR ACUTE CARE HOSPITALS Sharp Chula Vista Medical Center (343 licensed beds) The largest provider of health care services in SDC's fast-growing South Bay, Sharp Chula Vista Medical Center (SCVMC) operates the region's busiest emergency department (ED) and is the closest hospital to the busiest international border in the world SCVMC is home to the region's most comprehensive heart program, services for orthopedic care, cancer treatmen t, women's and infant's services, and the only bloodless medicine and surgery center in SD C Sharp Coronado Hospital and Healthcare Center (181 licensed beds) Sharp Coronado Hospital and Healthcare Center (381 licensed beds) Sharp Coronado Hospital a

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ecology, gynecologic oncology and neonatal intensive care, Sharp Mary Birch Hospital for W omen & Newborns (SMBHWN) delivers more babies than any other hospital in California Sharp Mesa Vista Hospital (158 licensed beds) As the most comprehensive mental health hospital in San Diego, Sharp Mesa Vista Hospital (SMV) provides behavioral health services to treat anxiety, depression, substance abuse, eating disorders, bipolar disorder and more for pat ients of all ages. Sharp McDonald Center (16 licensed beds) Sharp McDonald Center (SMC) is the only medically supervised substance abuse recovery center in SDC Offering the most comprehensive hospital-based treatment program in San Diego, SMC provides services such as addiction treatment, medically supervised detoxification and rehabilitation, day treatment, outpatient and inpatient programs, and aftercare Collectively, the operations of SMH, S MBHWN, SMV and SMC are reported under the not-for-profit public benefit corporation of SMH and are referred to herein as the Sharp Metropolitan Medical Campus (SMMC). The operations of Sharp Rees-Stealy Medical Group (SRSMG) are included within the not-for-profit public benefit corporation of Sharp, the parent organization. The operations of SGH are reported under the not-for-profit public benefit corporation of Grossmont Hospital Corporation. The operations of Sharp HospiceCare are reported within SGH. Mission Statement It is Sharp's mission to improve the health of those it serves with a commitment to excellence in all that it does. Sharp's goal is to offer quality care and services that set community standar ds, exceed patients' expectations and are provided in a caring, convenient, cost-effective and accessible manner. Vision Sharp's vision is to become the best health system in the universe Sharp will attain this position by transforming the health care experience through a culture of caring, quality, safety, service, innovation and excellence. Sharp will be recognized by employees, physicians, patients and families, volunt

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e For more than 18 years, Sharp has been on a journey to transform the health care experie nce for patients and their families, physicians and staff. Through a sweeping organization -wide performance-and-experience-improvement initiative called The Sharp Experience, the entire Sharp team has recommitted to purposeful, worthwhile work and creating the kind of health care people want and deserve. This work has added discipline and focus to every part of the organization, helping to make Sharp one of the nation's top-ranked health care systems. Sharp is San Diego's health care leader because it remains focused on the most important element of the health care equation, the people. Through this extraordinary initiative, Sharp is transforming the health care experience in San Diego by striving to be *The best place to work. Attracting and retaining highly skilled and passionate staff members with house and professional and personal growth. This commitment to serving patients and supporting one another will make Sharp. The best health system in the universe. *The best place to practice medicine. Creating an environment in which physicians enjoy positive, collaborative relationships with nurses and other caregivers, experience unsurpassed service as valued customers, have access to state-of-the-art equipment and cutting-edge technology, and enjoy the camaraderie of the highest-caliber medical staff at San Diego's health care leader. *The best place to receive care. Providing a new standard of service in the health care industry, much like that of a five-star hotel, employing service-orien ted individuals who see it as their privilege to exceed the expectations of every patient- treating them with the utmost care, compassion and respect, and creating healing environme nts that are pleasant, soothing, safe, immaculate, and easy to access and navigate. Through this transformation, Sharp continues to live its mission to care for all people, with special concern for the underserved and San Diego's diverse population. This i

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Each year, Sharp incorporates cycles of learning into its strategic planning process. In 2 014, Sharp's Executive Steering and Board of Directors enhanced Sharp's safety focus, furt her driving the organization's emphasis on its culture of safety and incorporating the commitment to become a High Reliability Organization (HRO) in all aspects of the organization. At the core of HROs are five key concepts. Sensitivity to operations. A reluctance to simplify. Preoccupation with failure. Deference to expertise. Resilience Applying high -reliability concepts in an organization begins when leaders at all levels start thinking about how the care they provide could improve. It begins with a culture of safety. With this learning, Sharp is a seven-pillar organization. Quality, Service, People, Fina noe, Growth and Community. The foundational elements of Sharp's strategic plan have been einhanced to emphasize Sharp's desire to do no harm. This strategic plan continues Sharp's transformation of the health care experience, focusing on safe, high-quality and efficient care provided in a carring, convenient, cost-effective and accessible manner. The seven pil lars listed below are a visible testament to Sharp's commitment to become the best health care system in the universe by achieving excellence in these areas. I Demonstrate and improve clinical excellence and exceed customer expectations. 2 Keep patients, employees and physicians safe and free from harm. 3 Create exceptional experiences at every touch point for patients and families, enrollees, physicians, partners and team members. 4 Create a values-driven culture that attracts, retains and promotes the best people who are committed to Sharp's mission and vision. 5 Achieve net revenue growth to enhance market post ion, sustain infrastructure improvements and support innovative development. 7 Be an exem plary public citizen by improving the health of our community and environment. Awards Belo w please find a selection of recognitions Sharp has received in recent years. In

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	to fulfilling missions, creating outstanding cultures and offering competitive benefits to their employees. In 2015 and 2017, Sharp ranked first for "San Diego's Best Hospital Group" in the annual San Diego Union-Tribune Readers Poll. Sharp ranked second in this categor y in 2016. SMH ranked first for "San Diego's Best Hospital" in 2017 while ranking second in this category in 2016. Also in 2016, SMBHWN and SGH ranked third and fourth, respectivel y, for "San Diego's Best Hospital". From 2015 to 2017, Sharp Community Medical Group (SCMG) ranked first as "San Diego's Best Medical Group" and was recognized as "San Diego's Best Medical Group" and vas recognized as "San Diego's Best Hearing Aid Store" in 2 017. In 2016 and 2017, SMBHWN was named to The Leapfrog Group's Top Hospitals list, which recognizes facilities that meet the highest standards of patient safety, care quality and efficiency. In 2016, SMH was also recognized as a Top Hospital SGH, SMH and SMBHWN received MAGNET(r) recognition by the American Nurses Credentialing Center (ANCC). The MAGNET Re cognition Program(r) is the highest level of honor bestowed by the ANCC and is recognized nationally as the gold standard in nursing excellence. Sharp was named one of the nation's "Most Wired" health care systems from 2012 to 2017 by Hospitals & Health Networks magazin e's annual Most Wired Survey and Benchmark Study. "Most Wired" hospitals are committed to using technology to enhance quality of care for both patients and staff. Planetree is a colalition of more than 80 hospitals worldwide that are committed to improving medical care from the patient's perspective. In 2007, SCHHC became a Designated Planetree Person-Centered Hospital and was re-designated in 2017 for the fourth consecutive time. Additionally, SC HHC achieved Planetree Designation with Distinction for its leadership and innovation in platient-centered care. SMH became a Planetree Person-Centered Hospital. SCHHC and SCVMC received Energy Star (ES) designation from the U.S. Environmental Protect

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	&E also named Sharp as San Diego's "Healthcare 2014 Energy Champion" for its successes in energy conservation. In 2013 and 2015, Sharp was named a "Recycler of the Year" at the Cit y of San Diego Environmental Services Department's annual Waste Reduction and Recycling Aw ards Program for a successful and extensive recycling program. SMH and SMBHWN were honored for their comprehensive waste-reduction programs in 2013. Sharp was named the 2017 Outstanding Recycling Program by California Resource Recovery Association (CRRA) - California's statewide recycling association - for its innovative waste-minimization initiatives. As the oldest and one of the largest nonprofit recycling organizations in the country, CRRA is dedicated to achieving environmental sustainability in and beyond California through zero waste strategies, including product stewardship, waste prevention, reuse, recycling and composting. Sharp was one of five awardees in San Diego to receive a 2016 EMIES. UnWasted Foo d Award by the San Diego Food System Alliance for developing best practices in waste prevention, composting, recycling, food donation and source reduction efforts in partnership with the Sodexo Food and Nutrition team. In 2016, Sharp ranked third on San Diego Business J ournal's list of Healthliest Companies. The Healthlest Companies list honors those organizations that have created a supportive environment for their employees and fostered a work/life balance for their families. In 2015, Sharp Best Health received the American Heart Association(r) (AHA) Fit-Friendly Worksites Honor Roll award (Gold Category) for the third consecutive year, which recognizes employers that promote a culture of health and physical a ctivity in the workplace or community. SRSMG was recognized by the Centers for Disease Control and Prevention (CDC) as a 2017 Million Hearts. Hypertension Control Champion for achie ving blood pressure control for at least 70 percent of its adult patients with hypertension. From 2013 to 2017, the Press Ganey organization recogn

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Press Ganey also recognized multiple SHC entities with the Pinnacle of Excellence Award(r) (formerly named the Beacon of Excellence Award) This award recognizes the top three perf orming health care organizations that have maintained consistently high levels of excellence over three years in the Press Ganey categories of Patient Experience, Employee Engagemen it, Physician Engagement and Clinical Quality Performance. In 2013 and 2015 through 2017, Press Ganey recognized SMH for patient experience. From 2013 to 2015, SHC was recognized for Employee Engagement. In 2013, SCHHC and SMV were recognized for Physician Engagement. S. HP's 2016-2017 National Committee for Quality Assurance's (NCQA) Private Health Insurance Rankings rating increased from a 4 to 4.5 out of 5, making it one of the highest-rated hea ith plans in the nation. SHP was also ranked a top 100 U.S. health plan and a top three Ca lifornia health plan from 2014 to 2015, which rated health insurance plans based on clinic all quality, member satisfaction and NCQA Accreditation Survey results. SHP also received the highest level "Excellent" Accreditation status from the NCQA each year from 2013 to 2015. The NCQA awards accreditation status is based on compliance with rigorous requirements and performance on Healthcare Effectiveness Data and Information Set and Consumer Assessment of Healthcare Providers and Systems (CAHPS) measures. In addition, SHP was rated highes t in California among reporting California health plans in the rating categories of Rating of the Health Plan, Rating of Health Care, Rating of Personal Doctor, and Rating of Health Promotion and Education in NCQA's 2015 Quality Compass/CAHPS survey, which provides stat e, regional and national benchmarks as well as individual plan performance. From 2013 to 2 017, Sharp ranked in the top 10 of the large employers category as one of the "Best Places to Work" for information technology professionals by the International Data Group's Computerworld survey. The list is compiled by evaluating a c

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	'(SANDAG) iCommute 2016 Rideshare Corporate Challenge The annual month-long challenge en courages the replacement of solo drivers with sustainable carpool, vanpool, bike, walk, or transit commutes. Powered by SANDAG and in cooperation with the 511 transportation inform ation service, iCommute is the Transportation Demand Management program for the San Diego region and encourages use of transportation alternatives to help reduce traffic congestion and greenhouse gas emissions. Sharp was named the 2015 Medical Provider of the Year at the International Travel & Health Insurance Journal (ITIJ) Awards. The ITIJ honors companies that have made an outstanding contribution to the global travel and health insurance industry over the past year. Sharp's Global Patient Services program coordinates patient trans fers and evacuations for medical emergencies from around the world to a Sharp hospital. Global Healthcare Exchange (GHX) recognized Sharp as one of the 2016 GHX "Best 50". Supply Ch ains in North America. Organizations receiving this distinction are recognized for their work in improving operational performance and driving down costs through supply chain autom ation. Patient Access to Care Programs Sharp provides financial assistance and a variety of support services to improve access to care for uninsured, underinsured and high-risk patients without the ability to pay and insured patients with inadequate coverage. Sharp does not refuse any patient requiring emergency medical care. Sharp provides services to help every uninsured patient receiving care in the ED find opportunities for health coverage th rough PointCare. a team of health coverage experts whose principal product is a quick, we b-based screening, enrollment and reporting technology designed to provide community members with health coverage and financial assistance options. At Sharp, patients use a simple online questionnaire through PointCare to generate personalized coverage options that are filed in their account for future reference and accessibility

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ration with San Diego-based CSI Financial Services, Sharp offers a more affordable alternative for patients struggling to resolve their hospital bills through ClearBalance - a spec ialized loan program for patients facing high medical bills. Through the program, both ins ured and uninsured patients have the opportunity to secure small bank loans in order to pay off their medical bills in low monthly installments, preventing unpaid accounts from going to collections. In addition, three Sharp hospitals - SCVMC, SGH and SMH - qualify as covered entities for the 340B Drug Pricing Program administered by the Health Resources and Services. Administration Hospital participation in the 340B Drug Pricing Program permits the purchase of outpatient drugs at reduced prices. The savings from this program are used to offset patient care costs for Sharp's most vulnerable patient populations, as well as to assist with patient access to medications through the Patient Assistance Team. The Patient Assistance Team helps those in need of assistance gain access to free or low-cost medic ations. Patients are referred for medication assistance through population health teams, physicians, pharmacists, case managers, social workers, nurses or even other patients, as well as identified through usage reports. Eligible patients receive assistance that may help reduce readmissions and the need for frequent medical services resulting from the lack of access to medication. Team members research all available options, including programs of fered by drug manufacturers, grant-based programs offered by foundations, copay assistance and other low-cost alternatives. In FY 2017, the Patient Assistance Team helped uninsured and underinsured patients access prescriptions worth a total of \$3.9 million. Also in 201.7, Sharp supported and provided payment options to high-risk, uninsured and underinsured patients at all Sharp hospitals who were unable to meet their financial responsibility after health insurance. Through the Maximum Out of Pocket Program

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	SGH's PFS team worked closely with the hospital's Care Transitions Intervention program to evaluate patients for CalFresh, the Supplemental Nutrition Assistance Program in Californ ia, prior to hospital discharge, dramatically increasing the likelihood that patients comp lete CalFresh applications and receive benefits. In FY 2017, SGH's PFS team completed 687 CalFresh applications and 405 patients were granted CalFresh benefits. In February 2017, S harp's PFS team expanded this program to the remainder of Sharp's acute care hospitals. In summer 2015, a pilot program was launched at SMBHWN to evaluate both insured and unfunded families with Neonatal Intensive Care Unit (NICU) babies for financial assistance. This process included helping families whose newborn had been diagnosed with a devastating medic al condition or extremely low birth weight apply for Supplemental Security Income (SSI) to help with the cost of care for their newborn both within and outside of the hospital Pub lic Resource. Specialists have assisted more than 150 families through the SSI application process. In addition, Sharp provides post-acute care facilitation for high-risk patients, including the homeless and patients lacking a safe home environment. Patients may receive services such as assistance with transportation and placement, connections to community resources, and financial support for medical equipment and medications. SCHHC, SGH and SMH w ork with the San Diego Rescue Mission (SDRM) to identify homeless patients, or patients who have exhausted other community housing resources, who have a continuing medical need after hospital discharge. Once referred to the SDRM's Recuperative Care Unit, patients receive follow-up medical care through Sharp in a safe environment, and may also receive psychia tric care, assistance scheduling specialty appointments, support with CalFresh application s, and connections to community resources, including programs that support continued sobri ety and residential treatment. In addition, a social work

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	and hospice) and allied health professions such as rehabilitation therapies (speech, physi cal and occupational therapy), pharmacy, respiratory therapy, imaging, cardiovascular, die tetics, lab, radiation therapy, surgical technology, paramedic, social work, psychology, b usiness, health information management and public health. Students came from local community colleges, such as Grossmont College, San Diego City College, San Diego Mesa College and Southwestern College (SWC), local and national universities such as Point Loma Nazarene U niversity (PLNU), San Diego State University (SDSU), University of California (UC), San Diego, and University of San Diego (USD), and vocational schools such as Concorde Career College. Table 1 presents the total number of students and student hours at each Sharp entity in FY 2017. Table 1 Sharp HealthCare Internships - FY 2017 Sharp Chula Vista Medical Cen ter. Students - 804, Hours - 135,872. Sharp Coronado Hospital and HealthCare Center Students - 663, Hours - 104,697. Sharp Grossmont Hospital Students - 1,007, Hours - 144,056. Sharp Mary Birch Hospital for Women & Newborns. Students - 202, Hours - 22,076. Sharp Memorial Hospital Students - 777, Hours - 116,662. Sharp Mesa Vista Hospital Students - 442, Hours - 59,668. Sharp HospiceCare. Students - 56, Hours - 1,356. Sharp HealthCare. Students - 64. 5, Hours - 68,383. Total. Students - 4,596. Hours - 652,770. In addition, Sharp offers a gra duate level Clinical Pastoral Education program, which teaches students clinical theories and skills to provide spiritual care to patients and their families. In FY 2017, the program supervised six chaplain residents and eight chaplain interns on the campuses of SCH, SM BHWN, SMH, SMV and Sharp Home Health services. International Rescue Committee Sharp hosts more than 4,000 students annually for clinical rotations, internships and other educational experiences. Further underscoring how both workforce and community partnership development are critical to the fulfilliment of Sharp's mission

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	providing acute care clinical training and experience. Program participants take an acute care nursing assistant course at SWC, and Sharp provides staff preceptors, medical supplies and learning experiences within Sharp hospitals that prepare participants for jobs in ho spital environments. Following completion of the program, CNAs are qualified to work in an yacute care setting. The partnership began in spring 2017, with five students enrolling in and completing the program, and two graduates securing positions within SRN's inter-facility acute care nursing assistant float pool. Thus far, the new team members from the IRC training program are on their way to successful careers at Sharp. Health Sciences High and Middle College Sharp partners with charter school Health Sciences High and Middle College (HSHMC) to provide high school students with broad exposure to health care careers. Through this partnership, HSHMC students connect with Sharp team members through job shadowing to explore real-world applications of their school-based knowledge and skills. This collab oration prepares students to enter health, science and medical technology careers in the following five pathways biotechnology research and development, diagnostic services, health informatics, support services and therapeutic services. The high school curriculum provi des students with a variety of service-learning projects and internships focused on career s in health care. Students earn high school diplomas, complete college entrance requirements and have opportunities to earn community college credits, degrees or vocational certificates. The HSHMC program began in 2007 with students on the campuses of SGH and SMH, and expanded to include SMV and SMBHWN in 2009, SCHHC in 2010, and SCVMC in 2011. Students also devote time to various SRSMG sites. Students begin their internship experience with a syst termide orientation to Sharp and their upcoming job-shadowing activities, which consist of two levels of training. Level I of the HSHMC program is the

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2017, 432 HSHMC students - including 162 Level I students and 270 Level II students - were supervised for more than 97,700 hours on Sharp campuses Students rotated through i nstructional pods in specialty areas, including but not limited to nursing, emergency ser vices, obstetrics and gynecology, occupational therapy, physical therapy, behavioral healt h, pediatrics, medical/surgical, rehabilitation, laboratory services, pharmacy, pathology, radiation oncology, radiology, endoscopy, engineering, nutrition, infection control, pulm onary services, and operations. Students not only had the opportunity to observe patient c are, but also received guidance from Sharp staff on career ladder development as well as j ob and education requirements. In May 2017, the HSHMC program graduated 161 students in it is seventh full class. Each year, Sharp reviews and evaluates its collaboration with HSHMC, including the outcomes of students and graduates, to promote long-term sustainability. All though many HSHMC students face financial hardship - the free and reduced-price meal eligi bility rate is higher than the averages for SDC and California - the school excels in prep aring students for high school graduation, college entrance and a future career. In 2017, 90 percent of the HSHMC graduating class went on to attend two- or four-year college, while 80 percent of students said they wanted to pursue a career in health care. In addition, HSHMC has a 98.7 percent graduation rate, which is higher than California's 83.2 percent state average. HSHMC received the 2016 Impact Award from the Classroom for the Future Found ation as the most innovative education program in SDC. Each year, the Classroom for the Future Foundation awards education programs across SDC in four categories innovate, inspire, achieve and impact. HSHMC was also recognized as a U.S. News & World Report Best High Sc hools bronze award winner in 2014, 2016 and 2017. The California Department of Education recognized HSHMC was also recognized with a 2015 Model P

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ovided hundreds of hours in guest lectures and presentations on numerous health care topics. Lecture topics included stroke treatment techniques, health information technology (HIT), diabetes, spiritual care in the health care setting, a variety of health administration topics, electronic medical records, clinical informatics and change management, spinal co-rd injury (SCI), and topics related to end-of-life care, including advance care planning, Physician Orders for Life-Sustaining Treatment, hospice, palliative care, bereavement, bio ethics and goals of care. Lectures were delivered to students at San Diego Mesa College, S DSU, USD, Azusa Pacific University (APU), California State University San Marcos (CSUSM) and the University of St. Augustine. These students were enrolled in a variety of programs, including nursing, nurse practitioner, physical therapy, medical assisting, HIT, health c are informatics and public health. Sharp's Continuing Medical Education (CME) Department is accredited by the Accreditation Council for Continuing Medical Education to provide continuing medical education, as well as by the Accreditation Council for Pharmacy Education to provide continuing pharmacy education. Sharp's CME Department provides evidence-based and clinically relevant professional development opportunities to help practicing physicians and pharmacists improve patient safety and enhance clinical outcomes. In FY 2017, Sharp's CME Department invested more than 546 hours in live and online CME activities for San Die go health care providers. This included conferences on advanced illness management, patient safety, cardiology, oncology, urgent care, kidney transplant and osteopathic medicine, a s well as presentations on HROs, telehealth, physician leadership, sepsis, infection preve ntion and opioid usage. Research Sharp Center for Research Innovation is critical to the future of health care. The Sharp Center for Research supports innovation through its commit ment to protecting research participants and promoting hig

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	researchers and the IRB As one of the key components of the HRPP, the IRB seeks to promot e a culture of safety and respect for those participating in research for the greater good of the community. All proposed entity research studies with human participants must be re viewed by the IRB in order to protect participant safety and maintain responsible research conduct. In FY 2017, a dedicated IRB committee of 16 - including physicians, nurses, phar macists and non-scientists - devoted hundreds of hours to the review and analysis of both new and ongoing research studies. Research at Sharp is conducted on all clinical phases of drug and device development, and the populations studied span the life cycle - from neona tes to older adults. These clinical trials increase scientific knowledge and enable health care providers to assess the safety and effectiveness of new treatments. Sharp participate is in approximately 210 clinical trials at any given time covering many therapeutic areas, including behavioral health, emergency care, infectious disease, neonatal, heart and vasc ular, kidney, liver, neurology, orthopedics and oncology - the latter of which comprises the largest share of Sharp's clinical trials. The HRPP provides education and support for researchers across Sharp as well as the broader San Diego health and research communities regarding the protection of human research participants. As part of its mission, the Center for Research hosts quarterly meetings on relevant educational topics for community physic ians, psychologists, research nurses, study coordinators and students throughout San Diego. Presentations at the quarterly meetings in FY 2017 included Research Community Outreach, Completing Subject Enrollment Logs and Attestation Reports, Reporting Deviations in Resea rch Protocol, Clinical Trials Coverage Analysis, Compliance and Education Requirements, Cr eating Research Study Budgets, Who is a Sub-Investigator, and Utilizing IRB Software. Outcomes Research Institute Since its inception in 2010, Shar

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The ORI seeks guidance and expertise from the local and national academic community on how to effectively conduct outcomes research to improve patient and community health. This he tworking has resulted in collaborative research partnerships with investigators at SDSU and National University. In addition, in FY 2017, ORI research studies were presented at various professional conferences, including the Health Care Systems Research Network Conference in San Diego, the Cardiovascular Disease and Stroke Scientific Sessions in Arlington, Virginia, and the Academy Health Annual Research Meeting in New Orleans, Louisiana. Present ations included Utilizing Data Analytics and Innovation Partnerships to Reduce Hospital Re admissions, Influence of Ethnic and Gender Diversity in Quality of Care for Patients Recei ving Treatment for Acute Myocardial Infarction, and Impact of Behavioral Health Data in Improving Prediction of Hospital Patient Readmissions. Beginning in September 2016, the ORI expanded its capabilities by adding a full-time postdoctoral clinical psychology fellowship position and a half-time practicum placement for a predoctoral graduate student Based on the successful contributions of these programs, the ORI has hired a full-time clinical psychology undergraduate students in FY 2018. Evidence-Base d Practice Institute Sharp participates in the Evidence-Based Practice Institute (EBPI), which prepares teams of staff fellows and mentors to change and improve clinical practice and patient care through identifying a care problem, developing a plan to solve it and inc orporating this new knowledge into practice. The EBPI is part of the Consortium for Nursin g Excellence, San Diego, which promotes evidence-based practices in the nursing community. The consortium is a partnership between Sharp, Scripps Health, Palomar Health, Rady Child ren's Hospital - San Diego, UC San Diego Health, U S. Department of Veterans Affairs (VA) San Diego Healthcare System, Elizabeth Hospice, PLNU, SDSU, APU and USD. Sharp actively su p

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	attendees, including 23 fellows and 23 mentors, graduated from the program. Projects addre ssed the following issues in clinical practice and patient care. post-operative spine mobilization, reduction of anxiety for hospitalized patients undergoing caesarean section, nur se-physician rounding, the impact of wall art in the psychiatric intensive care unit, early mobilization in the adult trauma population, the impact of education on cell phone clean ing among NICU visitors and staff, and improving discharge timeliness. Volunteer Service S harp Lends a Hand in FY 2017, Sharp continued its systemwide community service program, Sharp Lends a Hand (SLAH). Sharp team members suggested project ideas that would improve the health and well-being of San Diego in a broad, positive way, rely solely on Sharp for vol unteer labor, and support existing nonprofit initiatives, community activities or other programs that serve SDC. Nineteen projects were selected for FY 2017. San Diego Food Bank (F ood Bank), Feeding San Diego (FSD), Mama's Kitchen, Kitchens for Good, San Diego Wreaths A cross America, American Diabetes. Association (ADA) Tour de Cure, Doors of Change, Promises 2kids, Ssubi is Hope Greening for Good Project, Special Olympics, Habitat for Humanity, St and Down for Homeless Veterans, Life Rolls On - They Will Surf Again, I Love a Clean San Diego's Creek to Bay Cleanup and Coastal Cleanup Day, the San Diego River Park Foundation's Point Loma Native Plant Garden, Coastal Habitat Restoration, and Clean and Green River Cleanup, and River Kids Discovery Days - a joint effort between I Love a Clean San Diego and the San Diego River Park Foundation More than 2,300 Sharp employees, family members and friends volunteered over 6,500 hours in support of these projects. The Food Bank feeds San Diegans in need, advocates for the hungry, and educates the public about hunger-related i ssues. The Food Bank distributes an average of 26 million pounds of food - equivalent to 2.1 6 million meals - throughout the year and serves near

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	stablished in 1990, Mama's Kitchen is a community-driven organization that enlists volunte ers to help prepare and deliver nutritious meals to community members affected by acquired immunodeficiency syndrome (AIDS) or cancer who are unable to shop or cook for themselves Mama's Kitchen strives to help its clients stay healthy, preserve their dignity, and keep their families together by providing free, culturally appropriate home-delivered meals, p antry services and nutrition education. In February, April, August and September, 75 SLAH volunteers helped Mama's Kitchen serve meals to the community by preparing and packaging s nack and vegetable items for delivery. Kitchens for Good breaks the cycle of food waste, p overty and hunger through innovative programs in workforce training, healthy food production and social enterprise. Through its Community Cooking Days program, volunteers help tran sform reclaimed produce into hundreds of hunger relief meals. In April, May and August, 40 SLAH volunteers helped with food preparation, cooking, meal assembly, packaging and clean ing to support the distribution of hunger relief meals by Kitchens for Good's community partners. In December 2016, SLAH participated in Wreaths Across America, a national event de dicated to honoring veterans, remembering fallen heroes, and teaching children about the s acrifices made by veterans and their families. At three local cemeteries - Fort Rosecrans National Cemetery, Miramar National Cemetery, and Greenwood Memorial Park - 235 SLAH volunteers horored veterans by placing donated wreaths on their gravesites. SLAH volunteers par ticipated in the ADA Tour de Cure 2017 to support the one million (or one in three) San Di egans with diabetes or prediabetes and raise critical funds for diabetes research, educati on and advocacy in support of the ADA. For two days in April, approximately 30 SLAH volunteers as assisted with pre-event packet pick-up, day-of event registration, T-shirt distribution, rest stop support and first aid Doors of Change i

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Promises2Kids provides current and former foster youth in SDC with the tools, opportunities and guidance they need to grow into healthy, happy and successful adults. In June and Ju ly, 20 SLAH volunteers supported the Guardian Scholars and Camp Connect programs by assemb ling goody bags, packing boxes, and assisting with inventory, as well as assembling care p ackages for college students raised in the foster care system. The Ssubi is Hope Greening for Good project collects discarded but safe and usable supplies from U.S. hospitals and distributes them to clinics around the world that have little or no medical resources. In a ddition to providing life-changing and life-saving services to people in underserved count ries, the project has protected the environment by keeping more than one million pounds of medical surplus out of local landfills. On 20 days between October 2016 and September 2017, 265 SLAH volunteers joined the Greening for Good project to evaluate, sort, label and p repare medical materials for shipment. The Special Olympics Southern California - San Dieg o County program offers free, year-round sports training and competition for children and adults with intellectual disabilities. In May 2017, 25 SLAH volunteers supported the program's basketball competition during the Regional Spring Games at Carlsbad High School. Volu nteers served as athlete escorts as well as assisted with score-keeping, time-keeping and the awards ceremony. In addition to building homes in partnership with local people in nee d, San Diego Habitat for Humanity operates two ReStore retail centers with a wide variety of new or gently used building materials and home furnishings for public purchase. The ReS tore centers provide affordable merchandise to customers while helping fund the construction of Habitat homes throughout SDC. On two days in August and September, 20 volunteers organized donated items and took inventory of stock for the Mission Valley ReStore retail center. SLAH participated in Stand Down for Homeless Vetera

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	mated 60 SLAH volunteers assisted They Will Surf Again with event set-up and breakdown, re gistration, equipment distribution, lunch service and helping surfers on land and in shall ow water. In celebration of Earth Day, in April, SLAH partnered with I Love a Clean San Die go for the 15th annual Creek to Bay Cleanup Approximately 35 SLAH volunteers participated in this countywide effort to beautify San Diego's beaches, bays, trails, canyons and par ks. In September, 11 volunteers supported I Love a Clean San Diego's California Coastal Cl eanup Day to ensure a clean, safe and healthy community by removing litter from open space s throughout SDC, including Ocean Beach Dog Beach, Chula Vista Marina View Park, Mission T rails Regional Park, Pacific Beach, San Diegointo Lagoon, Los Penasquitos Canyon, San Diego River and Coronado City Beach Founded in 2001, the San Diego River Park Foundation is a grassroots nonprofit organization that works to protect the greenbelt from the mountains to the ocean along the 52-mile San Diego River Approximately 10 SLAH volunteers joined the San Diego River Park Foundation to care for California native plants and trees at the Point Loma Native Plant Garden in August. Activities included trail maintenance, watering, pruning and other light gardening projects. In January, March, May, July and September, 80 S LAH volunteers joined the San Diego River Park Foundation's Coastal Habitat Restoration events in Ocean Beach. The team worked to save and restore one of the last remaining coastal dune and wetland habitats in San Diego by removing invasive plants and litter, watering and carring for recent plantings and native plants, and providing trail maintenance. SLAH joined the San Diego River Park Foundation once again in May and June during the Clean and Green River Clean Up days. Approximately 35 SLAH volunteers gathered to help create a healt hier, cleaner and safer San Diego River Park system by removing garbage and debris from identified sites along the San Diego River Park Soundation p

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ing universities - SDSU, UC San Diego and the Universidad Autonoma de Baja California - to promote health and provide services to underserved populations while increasing cultural awareness. Held at a local elementary school, the weeklong program provided more than 100 community members with clinical, dental and psychological services. In addition, participa nts trained 12 teachers to deliver a hygiene curriculum that encourages proper handwashing behaviors among the school's nearly 300 students, who frequently contract parasitic infections due to poor hygiene practices. Sharp team members also volunteered in Guatemala in M ay as part of a medical mission trip with Friends with Purpose, a nonprofit organization d edicated to providing medical care and community development in underserved communities ar ound the world. The team of surgeons, registered nurses, anesthesia providers and other vollunteers traveled to the city of Patzun, where they performed 43 surgeries on local patients, including gallbladder removals, hernia repairs and the removal of cysts. CHOICE Humani tarian and the doTERRA Healing Hands. Foundation are dedicated to eliminating poverty and e mpowering impoverished communities with the tools they need to become self-reliant. For one week in February, a Sharp team member joined these organizations on a mission to the Alt a Verapaz region of Guatemala. The mission team of 20, including a dietitian, an emergency medical technician, and a research scientist, built vented stoves for more than 40 famili es to help prevent respiratory problems associated with open-fire cooking techniques as well as dug post holes for fencing to surround sustainable farm land. The team also partnered with Days for Girls - a nonprofit organization committed to feminine hygiene access and education for females throughout the world - to provide personal hygiene training and educ ation for local women and girls, including the provision of reusable feminine hygiene kits. The Alegado Foundation is a San Diego-based medical m

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Random Acts of Kindness Life (RAKlife) is a nonprofit organization dedicated to developing a global culture that incorporates random acts of kindness into daily life to help those less fortunate around the world. For 10 days in April, a Sharp team member participated in a RAKlife trip to the Mai Chau District in Northwestern Vietnam, where the team built a small house and a clean water basin for a local family. In February, another Sharp team mem ber visited Vietnam for two weeks through Prisoners of Hope, a ministry offered through the Rock Church Global Outreach program. The mission team provided a variety of medical and optometry services for approximately 1,190 medical patients and 800 optometry patients, in cluding prisoners, orphans, the disabled, and those living in poverty. Since 1934, Liga in ternational (The Flying Doctors of Mercy) has provided free health care and education to the people of the Mexican state of Sinaloa. In March and April, a Sharp nurse traveled to the city of El Fuerte, Sinaloa, to assist with admitting, operating and recovery for approximately 30 local patient surgeries. In May, a Sharp nurse participated in a 10-day mission trip to Lima, Peru, through CardioStart International - a global volunteer organization that brings specialized cardiac care teams to underserved regions. The team, which included a cardiac surgeon, anesthesiologist, cardiologist, respiratory therapist, nurses and supp ort staff, performed surgery for eight children with congenital heart defects as well as p rovided advanced cardiac education to help local medical teams improve surgical outcomes and patient care. Also in May, a Sharp team member helped co-lead a team of eight PLNU studients on a mission trip to Armenia with LoveWorks, a short-term mission program committed to sending well-trained, culturally sensitive and flexible teams of student missionaries to serve in challenging and remote areas of the world. The team provided numerous services to Armenian families, including donating clothing to the impo

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	setting a SHC fundraising record. To date, Sharp has raised more than \$3 million through its San Diego Heart & Stroke Walk fundraising efforts. Sharp Volunteers are a critical component of Sharp's dedication to the San Diego community and help make a difference in the lives of others. Sharp provides many volunteer opportunities for individuals to assist with a wide variety of programs, events and initiatives across the Sharp system. Volunteers of all ages and skill level devote their time and compassion to patients within Sharp's hospitals, community events for the general public, and activities supporting Sharp's various foundations. On average, more than 1,780 individuals actively volunteered at Sharp each month in FY 2017, contributing a total of nearly 253,900 hours of service to Shar p and its initiatives. This included more than 1,900 auxiliary members and thousands of in dividual volunteers from the San Diego community, including volunteers for Sharp's foundations. Nearly 13,800 volunteer hours were dedicated to activities such as delivering meals to homebound seniors and assisting with health fairs and events. Table 2 details the avera ge number of active volunteers per month as well as the total number of volunteers service hours provided to each Sharp entity, specifically for patient and community support. Table 2. Sharp HealthCare Volunteers and Volunteer Hours - FY 2017 Sharp Chula Vista Medical Center. Average Active Volunteers per Month - 373, Total Volunteer Hours - 47,967 Sharp Grossmont Hospital and Healthcare Center. Average Active Volunteers per Month - 67, Total Volunteer Hours - 101,261 Sharp HospiceCare. Average Active Volunteers per Month - 70, Total Volunteer Hours - 7,446 Sharp Metropolitan Medical Campus Average Active Volunteers per Month - 628, Total Volunteer Hours - 7,446 Sharp Metropolitan Medical Campus Average Active Volunteer of Pourage Active Volunteers per Month - 628, Total Volunteer Hours - 82,893 TOTAL. Average Active Volunteers per Month - 1,755, Total Volunteer Hours - 2

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	arn about merchandising, fundraising and retail sales. On the inpatient units, they are ex posed to clinical experiences that provide a glimpse into future careers. Junior volunteer's also have the opportunity to help raise funds for hospital programs and provide clerical support to hospital departments. In FY 2017, nearly 510 high school students contributed more than 53,600 hours to the Junior Volunteer Program. This included 74 junior volunteers who provided approximately 4,400 hours of service at SMH and SMBHWN, 160 junior volunteers is who dedicated more than 17,500 hours of service at SCVMC, and 275 junior volunteers who contributed more than 31,700 hours of service at SGH. Volunteers on Sharp's various entity boards provide program oversight, administration and decision-making regarding financial resources. In FY 2017, nearly 130 volunteers contributed their time to Sharp's boards. Shar premployees also donate time as volunteers for the Sharp organization, including service on the Cabrillo Credit Union Sharp Division Board, Sharp and Children's MRI Board, Grossmon timaging LLC Board, and Sharp and UC San Diego Health's Joint Venture Board, which oversees the operations of their joint Liver Transplantation and Bone Marrow Transplant Programs. This section describes the achievements of various Sharp volunteer programs in FY 2017. Sharp HospiceCare Volunteer Programs Sharp HospiceCare offered various volunteer training opportunities in FY 2017, providing valuable knowledge and experience to volunteers who a re often working towards a career in the medical field. Volunteers supported Sharp Hospice Care and those it serves by providing companionship to those near the end of life, support for families and caregivers, and help with community outreach. Approximately 50 new hospice volunteers were trained in FY 2017. Volunteers completed an extensive 24-hour training program to confirm their understanding of and commitment to hospice care prior to beginning their volunteer activities. In addition, seven teenagers

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp HospiceCare continued to provide the 11th Hour program to ensure that no patient die d alone. Through the program, volunteers accompanied patients who were in their final mome its of life but did not have family members present. This included holding the patient's h and, reading softly to them and simply remaining by their side. Families who were present with their dying loved one could also receive comfort from a volunteer as their loved one passed away. Ten volunteers were trained through the 11th Hour program in FY 2017. In FY 2 017, Sharp HospiceCare trained 12 volunteers in integrative therapies to promote relaxation and restful sleep and enhance the quality of life for Sharp HospiceCare patients and the ir caregivers. Integrative therapies included Healing Touch, a gentle energy therapy that uses the hands to help manage physical, emotional or spiritual pain, Reiki, a Japanese ene rgy healing therapy in which practitioners use their hands on or above the patient's body to facilitate the healing process, aromatherapy, and hand massage. Volunteers help support Sharp HospiceCare's partnership with We Honor Veterans (WHV) WHV is a national program developed by the National Hospice and Palliative Care Organization in collaboration with the VA to empower hospice professionals to meet the unique end-of-life needs of veterans and their families. As a WHV partner, Sharp HospiceCare is equipped to provide education and training that qualifies their volunteers to identify and support veteran patients and their caregivers. This includes the Vet-to-Vet Volunteer program, which aims to pair volunteers who have military experience with veteran patients, as well as honors veteran patients through special pinning ceremonies. In FY 2017, Sharp HospiceCare held two pinning ceremonie soluring which volunteers presented a WHV pin and a certificate of appreciation to approx imately 90 Sharp HospiceCare veteran patients as well as more than 50 veteran community me mbers. Sharp HospiceCare continued to offer the Memory Bea

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	hand-selected and trained to serve and comfort patients without family or friends present during their hospital stay. Activities may include reading, writing letters, taking walks, playing games, or simply comforting patients through conversation. In addition, CCP volunt teers help keep patients safe by notifying medical staff when needs arise - a task that is usually performed by a family member or friend but often overlooked for patients who lack a companion. In FY 2017, 9 CCP volunteers devoted nearly 600 hours to approximately 460 p atient visits. The Cushman Welliness Center Community Health Library and SMH Volunteer Depa rtment continued to offer the Health Information Ambassador program in FY 2017. Serving SM H, the SMH Rehabilitation Center and SMBHWN's perinatal special care unit, the program bir ngs the library's services directly to patients and family members and empowers them to be come involved in their own health care. Through the program, hospital volunteers receive specialized training to become Health Information Ambassadors, who offer to bring patients and family members aciditional resources on their diagnosis during their hospital stay. Information requests are brought to the consumer health librarian who then prints consumeror iented information from high-quality websites, and returns the information back to the patients and families through the Health Information as well as the opportunity to keep in touch with the library to ensure they continue to receive quality health information at home. In FY 2017, the Health Information Ambassadors visited more than 2,400 patient rooms and filled over 500 information requests. Established in 20.07, the Arts for Healing program at SMMC uses art and music to reduce feelings of fear, st ress, pain and isolation among patients facing significant medical challenges and their to ved ones. The program brings a variety of activities to patients at their bedside – includ ing painting, beading, creative writing, card-making, seasonal crafts, scrapbooking, qu

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ic therapy is also provided in the NICU to promote development in premature babies. At SMV and SMC, Arts for Healing offers several art and music therapy groups, including groups for patients recovering from drug addiction, adolescents and adults receiving treatment for mood and anxiety disorders, and older adults receiving treatment for dementia and depress ion. In collaboration with SMMC's social workers and palliative care nurses, in FY 2017 Arts for Healing facilitated the donation of more than 300 blankets and quilts to patients in ecceiving end-of-life care at SMH. Twelve of the blankets were knitted and crocheted by patients at the SMV East County Outpatient Programs site, an activity that was also designed to reduce anxiety and depression among the patients crafting the blankets. Throughout the year, Arts for Healing led art and music activities for hundreds of patients and community members in recognition of various holidays and Sharp events, including Saturday with Sant a, a public event hosted each December by the SMH Auxiliary, Valentine's Day, National Hos pital Week in May, Cancer Awareness Week in June, Sharp's annual Women's Health Conference, and Sharp's annual Disaster Preparedness Expo. In FY 2017, 44 volunteers, including studients from various colleges and universities, facilitated art activities for patients and their loved ones through Arts for Healing Since its launch, the program has provided more than 6,300 one-on-one music therapy sessions and over 2,100 group music and art therapy sessions. In addition, Arts for Healing volunteers have knit 530 baby items for expectant mo thers, created approximately 50,000 pieces of art, and enriched more than 55,700 patients, guests and staff through musical performances. In total, more than 117,600 patients, gues ts and staff have benefitted from the time and talent provided by the Arts for Healing pro gram. Other Sharp Community Efforts In FY 2017, Sharp engaged in a variety of community service projects to improve the well-being of community mem

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	According to the January 2017 WeAllCount Annual Report, there were 9,116 individuals exper iencing homelessness in SDC, which represents an increase of 5 percent region-wide from 20 16. Since 2011, Sharp has sponsored the Downtown San Diego Partnership's Family Reunificat ion Program, which serves to reduce the number of homeless individuals on the streets of D owntown Through the program, homeless outreach coordinators from the Downtown San Diego P artnership's Clean & Safe Program Identify homeless individuals who will be best served by traveling back home to loved ones. Family and friends are contacted to ensure that the in dividuals have a place to stay and the support they need to get back on their feet. Once confirmed, the outreach team provides the transportation needed to reconnect with their sup port system. With Sharp's help, the Family Reunification Program has reunited more than 1,000 homeless individuals in Downtown San Diego with firends and family across the nation Diapers are expensive - a month's supply can cost up to \$100 per child - and cannot be pur chased with CalFresh or Women, Infants, and Children (WIC) benefits. As a result, parents with limited economic resources may change diapers less frequently than recommended and un intentionally place their infant at risk. In FY 2017, Sharp worked with Assemblywoman Lore na Gonzalez, SDG&E, netted more than 27,000 diapers for families in need, nearly tripling the goal of 10,000 diapers. Sharp employees showed their support for this cause by donating more than 6,500 diapers. The SGH Engineering Department led a variety of volunteer initiatives in FY 2017. The team continued This Bud's for You, a special program that delivers hand-picked flowers from the campus' abundant gardens to unsuspecting visitors, patients and staff. Through the program, the SGH landscape team grows, cuts, bundles and delivers colorful bouquets to patient roo ms as well as offers single-stem roses in a small bud vase to passers-by. In FY 2017, the team delivered three to fou

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ment further extends the spirit of caring through the creation of Cheers Bouquets for pati ents or visitors that appear to need encouragement or cheer, as well as to recognize patie nt birthdays, anniversaries and other special moments. With help from Sodexo - the hospita I's food service, housekeeping and engineering vendor - a bouquet is quickly assembled (with balloons, ribbon, a Sodexo Care Bear and/or football) and delivered to the individual. In FY 2017, the team assembled up to 10 Cheers Bouquets per month, including bouquets for more than 40 new fathers on Father's Day weekend. For the past seven years, the SGH Engine ening Department, landscape team and Auxiliary have collaborated with local businesses to bring The Shirt Off Our Backs Program to community members in need during the holidays. The rough the program, volunteers collect and donate a variety of items to help meet the basic needs of homeless or low-income children and adults. In FY 2017, volunteers filled two trucks with donated food and other essential items, including 200 handmade sandwiches and 10.0 water bottles as well as clothing, socks, shoes, hygiene kits, toys, towels, blankets, p. et food and other household items. The SGH landscape team created the award-winning Heart 2 Heart project through which the team places heart-shaped stones etched with reflections around the hospital campus for patients, visitors and staff to search for and reflect upon. The team also installed other various heart shapes made out of flagstone or cobble on planters and stone areas of the campus to encourage walking and engage campus walkers in its scenery. The Heart 2 Heart project earned the team the 2016 Spirit of Sodexo Award for No rth America after competing against 1,100 nominations from across all Sodexo business unit s in the U.S. and Canada. As a Gold Level finalist - the company's highest honor - the SGH landscape team demonstrates Sodexo's commitment to clients and customers as the heart of business. The SGH Engineering Department also participa

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	provide a backpack with school supplies, including personal notes wishing the students all the best for the coming school year Each year, the team distributes more than 250 backp acks to youth during a back-to-school party in Balboa Park. Similarly, the Labor and Deliv ery Department at SMBHWN is committed to the fight against hunger through participation in the International Relief Team's (IRT) Feeding San Diego's Kids project. Based in San Diego, IRT is a relief organization providing worldwide support that combines both short-term relief efforts and long-term programs to save and change lives. Through Feeding San Diego's Kids, nutritious food is provided to children in the Linda Vista Elementary School nutrition club, a group specifically for children who have been identified as homeless by the school nurse. Every week during the school year, labor and delivery team members fill backp acks with nonperishable, nutritious food that can feed a family of four over the weekend. The backpacks are also filled with nutrition-related prizes to encourage students and famil lies to learn and participate in their own nutrition as well as with occasional holiday-re lated gifts. Approximately 25 elementary school children and their families are helped through the program each year. Since the start of the program in May 2013, the team has filled 5,500 backpacks with approximately 132,000 meals. For more than 30 years, SGH has provided its annual Santa's Korner giving event to provide for those in need during the holidays. Through this effort, various hospital departments adopt a family - who has been vetted an direferred by local service agencies - and dedicate personal time to making the holidays the best they can be for each family. Special holiday gifts, including grocery gift cards, clothing, tolletines, household items, movie tickets, bicycles, children's toys and a hol iday meal, are purchased for the families by hospital staff using primarily their personal resources and through occasional fundraisers. Santa's Korne

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	All Ways Green Initiative As San Diego's largest private employer and leading health care provider, Sharp has long been committed to improving the health of the environment and the refore the communities it serves. Sharp recognizes the connection between a healthy environment and individual health and well-being, and is dedicated to minimizing adverse environ mental impacts by creating healthy green practices for employees, physicians and patients. Sharp promotes a culture of environmental responsibility through education, outreach, and collaboration with San Diego's Earth-friendly businesses to help identify best practices, reduce the costs of green practices, and facilitate the implementation of sustainable ini taitives. Sharp's Environmental Policy serves to guide the organization in identifying and implementing green practices within the health care system. Through the All Ways Green(tm.) initiative, Sharp maintains an environmentally conscious footprint and communicates sust ainability throughout the organization and the San Diego community. Sharp's systemwide All Ways Green Committee is responsible for spearheading the organization's green efforts. Sh arp's active environmental initiatives are concentrated in five domains. (1) energy efficiency, (2) water conservation, (3) waste minimization, (4), commuter solutions, and (5) sust ainable food practices. Specialized committees/subcommittees are responsible for each of these domains (see Table 3), while established Green Teams at each Sharp entity are respons iblefor developing new programs that educate and motivate Sharp employees to conserve natural resources and reduce, reuse and recycle. Table 3. All Ways Green(tm). Committees/Subcommittee and Domains Natural Resources Subcommittee - Waste minimization Food and Nutrition Best Health Committe e. Sustainable food practices Commuter Solutions Subcommittee - Waste minimization Food and Nutrition Best Health Committee. Full the report card is designed to show where the desired results have been achieved and

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	progress The EPA states that 30 percent of the health care sector's current energy use co uld be reduced without sacrificing quality of care through a shift toward energy efficienc y and use of renewable energy sources. Sharp's Natural Resource Subcommittee has responded to this challenge by implementing numerous energy and water conservation initiatives, including infrastructure changes and adopting best practices to ensure its facilities are opt imally operated while monitoring and measuring energy and water consumption. The Natural R esource Subcommittee also educates employees about the energy-conscious behaviors that can be practiced in the workplace and at home to promote continuous energy and water savings. In FY 2017, Sharp extended its commitment to environmental best practices in information technology. New software was installed on 10 data center air conditioner units, resulting in more efficient cooling of the data center and a 16 percent decrease in power usage for these devices. New virtual environments replaced more than 150 devices in the data center, further reducing power and cooling needs for the building. In 2015, Sharp implemented TSO Logic software, which identifies opportunities for replacing inefficient, energy-consuming hardware with energy-efficient hardware in Sharp's centralized data center. This innovative system also identifies underutilized hardware, which can be permanently shut down or be acquiesced during periods of non-utilization. With this software, Sharp could conservatively reduce hardware electrical consumption by more than five percent each year. In 2013, Sharp became the first health care system in San Diego to implement a computer management program, which enables computers and monitors to go into a low-power sleep mode after a period of inactivity. Since its implementation, the program has been installed on over 17,00.0 computers and has resulted in annual energy savings in excess of 1.6 million kilowatt-ho urs (kWh). The initiative earned Sharp a Certificate of Recog

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e drought restrictions were officially lifted in 2017, Sharp remains dedicated to being wa ter-wise. In alignment with this commitment, Sharp partners with Emerald Textiles for its laundry and linen services. The company operates a state-of-the-art plant that is efficiently designed to reduce utility consumption and preserve natural resources. Each year, Emer ald Textiles saves an estimated 40 million gallons of water (50 percent of total usage) th rough its water filtration system, more than 71,000 kWh of electricity through the use of energy-efficient lighting, and over 700,000 therms of gas due to the use of energy-efficient liaundry equipment. Additional water conservation initiatives at Sharp are outlined in T able 4. In May 2017, Sharp was named San Diego's Grand Energy Champion by SDG&E in recognition of its continuous commitment to implementing energy efficiency measures. The award specifically noted the particular challenges faced by a health care organization trying to slave energy, given the need to maintain a comfortable, clean and safe environment for patients, visitors and staff 24 hours a day, seven days a week. Promoting its partnership with SDG&E, since 2016, Sharp has participated in the San Diego Regional Healthcare Sustainability Collaborative. Led by SDG&E and Cleantech San Diego, this initiative presents a platform for San Diego health care providers to advance energy conservation practices through be st practice sharing and new technology validation as they pursue the next wave of sustaina bility initiatives. This collaborative enables sustainability, energy, facilities and oper ations health care leaders across SDC to share recent project successes, best practices and findings from new technology pilot evaluations. In addition, SDG&E's staff participates in Sharp's Natural Resource Subcommittee to help Sharp identify energy savings initiatives and associated rebates and incentives to reduce the overall costs of energy savings projects. To demonstrate its ongoing commitment to reducing en

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	All Sharp hospitals engage in the EPA's ES database and monitor their ES scores on a month ly basis, thus following an international standard for energy efficiency created by the EP A Buildings that are certified by ES must earn a 75 or higher on the EPA's energy perform ance scale, indicating that the building performs better than at least 75 percent of simil ar buildings nationwide without sacrifices in comfort or quality. According to the EPA, bu ildings that qualify for the ES typically use 35 percent or less energy than buildings of similar size and function. As a result of Sharp's commitment to superior energy performance and responsible use of natural resources, SCHHC and SCVMC received the ES certification in 2017 (SCHHC first earned the ES certification in 2007, and then again each year from 20.10 through 2013, while SCVMC received ES certification from 2009 to 2011, 2013 and 2015). In addition, Sharp's SRSMG Downtown medical office building meets Leadership in Energy and Environmental Design (LEED) silver certification specifications, one of the first medical office buildings in San Diego of its kind Additional energy conservation initiatives at Sharp are outlined in Table 4. Table 4. Natural Resource Projects by Sharp HealthCare Entity Establish Energy and Water Use Baseline - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG ES Participation - SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC Air Handle r Projects - SCHHC, SMH/SMBHWN Cogeneration Plant - SGH Drip Irrigation/ Landscape Water R eduction Systems - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Drou ght-tolerant Landscaping - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electro ic/Low-flow Faucets - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electro ic/Low-flow Faucets - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Heating , Ventilation and Air Conditioning projects-SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Lighting Noc

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	. SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Water-efficient Dishwashing/ Equipm ent Washing/ Chemical Dispensing System - SCHHC, SCVMC, SGH, SMH/SMBHWN Waste Minimization U.S. hospitals generate an average of 26 pounds of waste per staffed bed each day, approx imately 15 percent of which is considered hazardous material. Sharp is committed to signif icantly reducing waste at each entity and extending the lifespan of local landfills. Sharp 's Waste Minimization Committee provides oversight of systemwide waste minimization initia tives including proper waste segregation and enhancing recycling efforts. Sharp made the following achievements in waste minimization in FY 2017. Sharp increased purchases of 100 percent recycled goods at all sites. Sharp proactively recycled more than 350 tons of construction debris from its two major building projects at SCVMC and SRSMG Rancho Bernardo. SGH and SCVMC implemented green waste recycling through which they generated more than 125,000 pounds of green waste that is essential to prolonging the life of the landfill. Sharp's single-waste stream recycling program diverted more than 2.5 million pounds of triash from the landfill, including non-confidential paper, cardboard, exam table paper, plas tic, aluminium cans and glass containers. Sharp collected, reprocessed and sterilized 127,000 pounds of surgical instruments for further use. Sharp donated nearly 14,000 pounds of old computer equipment through the Technology Training Foundation of America. Sharp diverted nearly 153,000 pounds of blue wrap and di sposable privacy curtains (surgical blue wrap is recycled at all hospital sites while SCVM C recycles disposable privacy curtains). Sharp was named the 2017 Outstanding Recycling Priogram by CRRA. California's statewide recycling association - for its innovative waste minimization initiatives. In addition, the City of San Diego's Environmental Services Depart ment named Sharp as one of the Recyclers of the Year in its 2016 Waste Reduction and Recycling Awards Program.

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	PART III, LINE 4A COMMUNITY BENEFITS PLAN AND	SMH/SMBHWN, SMV/SMC, SRSMG Single-stream Recycling - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recycled Paper - SCHHC, SCVM C, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Blue Wrap Recycling - SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC, SRSMG Composting - SCVMC, SGH, SMH/SMBHWN, SMV/SMC Construction Debris Recycling - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electronic Cafe Menus - SCHHC, SCVMC, SGH, System Offices, SMH/SMBHWN, SMV/SMC Electronic Pa tient Bills and Paperless Payroll - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Electronic and Pharmaceutical Waste Recycling Events - System Services Organi c Waste Recycling (Green Waste) - SCVMC, SGH Recycle Bins Distribution - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Repurposing of Unused Medical Supplies and Equipment - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SRSMG Reusable Sharps Contain ers - SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC Single Serve Paper Napkins and Plastic Cutler y Dispensers - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Surgical Instrument Reprocessing - SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC Replacement of Bottled W ater with Spa Water - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Sustainable Food Practices Sharp believes that food is medicine and the promotion of healthy food choices is necessary to improve the health of patients, employees, and the community Sharp's commitment to healthy food and nutrition sustainability practices began over six years ago with a strategy to increase the selection of healthy food options to improve e ngagement. In collaboration with its food service partner Sodexo, Sharp continues to be an innovator and early adopter of a variety of sustainable, healthy practices to help educat e and motivate consumers and reduce its carbon.

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The goal of Sharp's Food and Nutrition Best Health Committee is to promote food sustainability efforts throughout the health care system and within the greater San Diego community. This includes a focus on Sharp's sustainable Mindful Food program to provide education and healthy food options designed to improve the health of Sharp's patients, staff, community and environment. Sharp's Mindful Food program includes the promotion of Meatless Mondays to reduce meat consumption, increased purchases of beef and poultry raised without the ro utine use of antibiotics, menus that highlight wellness options, participation in Community Supported Agriculture (CSA), a community of individuals who pledge support to a farm ope ration in order for it to become, either legally or spiritually, the community's farm, increased use of locally sourced fresh, organic and sustainable food, food composting, increa sed recycling activities, the promotion of sugarless beverages, and the use of post-consum er recycled packaging solutions. Additional sustainability initiatives implemented by Shar p are described below. * Since August 2016, SMH, SMV, and SGH have collaborated with the S DRM and the Food Bank in an innovative food recovery program that donates food items that can no longer be used in Sharp's kitchens but are perfectly healthy and nutritious to more than 45 hunger relief organizations in SDC. In addition, SCVMC and SCHHC recently partner ed with FSD, making Sharp the first health care system in the county to donate food to San Diego's needy at such a wide-scale level. Food recovery efforts benefit the local community by ensuring access to nutritious meals for the food insecure, while also enabling Sharp to save on waste disposal costs and keep food out of landfills. In 2017, Sharp donated 18,300 pounds of food to these safety-net organizations. * In FY 2017, Sharp's composting programs diverted approximately 442,000 pounds of waste from landfills. SMMC was the first g roup of hospitals in SDC to participate in the city's food

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	food each week In addition, SCHHC saves an average of 45 pounds of food through its soup stock program * In 2017, Sharp's imperfect produce program purchased more than 20,000 po unds of less-than-perfect fruits and vegetables per month that are nutrient-rich and full of flavor but would have been thrown away by Sharp's food vendors. The imperfect produce p rogram is currently in effect at SCVMC with plans to expand across the system * In 2017, Sharp's cooking oil recycling program collected more than 6,000 pounds of oil, which is co inverted into safe biodiesel oil. * SCHHC, SMH and SMV continued to operate the first count y-approved hospital-based organic gardens. Produce from the gardens is used in meals serve d at the hospital cafes. * Sharp's waste-mindful operations, including self-audit checklis ts, continue to help kitchen teams reduce their carbon footprint between food preparation and cleanup. In recognition of these initiatives, the San Diego Food System Alliance award ed Sharp and Sodexo an EMIES UnWasted Food Award in 2016. Named after the Bill Emerson Good of Samaritan Food Donation Act, which provides protection to good faith donors, this award was created to encourage food donation to nonprofit organizations. Sharp earned the award for instituting exemplary practices around prevention/source reduction, food donation, and composting/recycling Sharp is an active member of San Diego's Nutrition in Healthcare Le adership Team, a subcommittee of the San Diego County Childhood Obesity Initiative's health care domain. Sharp is also a participant in Practice Greenhealth's Healthier Food Challe nge As a participant, Sharp commits to reducing its purchase of meats, increasing its pur chase of locally-grown food, and increasing its percentage of sustainable animal proteins. Sharp measures the impact of its food initiatives using these three indicators, the result so which are described below. 1. Decrease in Animal Protein Purchases - In FY 2017, Sharp reduced animal protein purchases since FY 2014. 2 Increa

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	beef and cage-free chicken that is grass-fed and antibiotic and hormone free. Sharp and So dexo remain committed to increasing healthy food offerings in an effort to combat obesity, improve sustainability, and ultimately change the eating habits of patients, staff and community members for the better. Sharp's sustainable food initiatives are outlined in Table 7. Table 7. Sustainable. Food Projects by Sharp HealthCare. Entity Report. Card and Indicator is Tracking - SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Food Reco very - SCHHC, SCVMC, SGH, SMH/SMBHWN, SMV/SMC, SRSMG Soup Stock SMH/SMBHWN Imperfect. Pro duce - SCVMC Composting - SCVMC, SGH, SMH/SMBHWN, SMV/SMC. Oil Recycling - SCVMC, SGH, SMV/SMC Commuter Solutions Sharp supports ride sharing, public transit programs and other tran sportation efforts to reduce transportation emissions generated by Sharp and its employees. Sharp's Commuter Solutions Subcommittee continuously works to develop innovative and acc essible programs and marketing campaigns to educate employees on the benefits of ride shar ing and other alternative modes of transportation. Sharp replaced higher fuel-consuming car go vans with economy. Ford transit vehicles, which save approximately five miles per gallo n. In addition, Sharp's employee parking lots offer carpool and motorcycle parking spaces. Employees can also purchase discounted monthly bus passes. As part of the nationwide Elec tric. Vehicle Project, Sharp installed electric vehicle chargers (EVCs) at its corporate of fice location, SCVMC, SMMC, and some. SRSMG sites. Sharp was the first health care system in San Diego to offer EVCs, supporting the creation of a national infrastructure required for the promotion of EVCs to reduce carbon emissions and dependence on petroleum. Sharp wil I continue efforts to expand EVCs at its other entities. The use of the EVCs has resulted in a reduction of approximately 33 tons of CO2 and 3,800 gallons of fuel in FY 2017. Sharp offers bike racks as well as a Bicycle Comm

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp also encourages employees to participate in the SANDAG iCommute RideMatcher vanpool and carpool program, which can help employees find convenient ride share partners and prom ote sustainable commuting. Using iCommute's TripTracker, employees can monitor the cost and carbon savings resulting from their alternate commuting methods. In addition, Sharp is e nrolled in SANDAG's Guaranteed Ride Home program, which provides commuters who carpool, van pool, take an express bus, ride the Coaster, or bike to work three or more times a week with a taxi or a rental car in case of an emergency or being stranded at work. In recognition of Rideshare Month every October, Sharp participates in SANDAG's iCommute Rideshare Cor porate. Challenge where employees earn points for replacing their solo drive with a greener commute choice, such as biking, walking, carpooling, vanpooling and public transit. In FY 2017, 84 organizations in SDC - representing more than 200,000 employees - competed in the challenge. Sharp won the top spot in the Mega Employer category for the fourth year in a row and for the fifth time in six years. The annual challenge is instrumental in helping reduce traffic congestion and greenhouse gas emissions throughout the region. Furthering the commitment to better commuting solutions for its employees, Sharp supplies and supports the hardware and software for almost 500 employees who are able to efficiently and effect ively telecommute to work. These employees work in areas that do not require an on-site presence, such as information technology support, transcription, and human resources. Sharp also provides compressed work schedule options to eligible full-time employees, which enables them to complete the basic eighty-hour biweekly work requirement in less than 10 workd ays and thus reduces commute costs, lowers parking demand, and helps the environment. Sharp's ongoing efforts to promote alternative commute choices in the workplace has led to recognition as a SANDAG iCommute Diamond Award recipient consi

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	eld a community recycling event that included free e-waste recycling and confidential docu ment destruction. The event also included the U.S. Drug Enforcement Agency's Drug Take Bac k Program, which provides a safe, convenient, and responsible method of drug disposal and educates the general public about the potential for prescription medication abuse.* In re cognition of America Recycles Day, Sharp created a video for all Sharp employees to view on the intranet. The video highlights that every employee can make a difference by recyclin g as well as shows how recyclables are sorted at the local processing facility instead of being disposed of in the landfill.* Sharp participates in San Diego County's Hazmat Stake holder meetings to discuss best practices for medical waste management with other hospital leaders in SDC. Additional community environmental education and outreach initiatives at Sharp are highlighted in Table 8. Table 8. Environmental Community Education and Outreach by Sharp HealthCare Entity.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG America Recycles Day.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Bike to Work Day.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Bike to Work Day.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recommental Policy.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recommental Policy.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recommental Policy.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Recommental Policy.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Red Share Promotion.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Ride Share Promotion.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Ride Share Promotion.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN, SMV/SMC, SRSMG Ride Share Promotion.* SCHHC, SCVMC, SGH, System Offices, SHP, SMH/SMBHWN,

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	isaster In September, Sharp's emergency preparedness leadership shared its expertise with other hospitals, health care providers, community partners and government agencies at the annual Disaster Planning for California Hospitals conference Education provided by Sharp included strategies for building and maintaining sustainable and resilient health care co alitions, and improving emergency communications through the use of plain language. In FY 2017, Sharp's emergency preparedness leadership donated their time to state and local orga nizations and committees, including County of San Diego Emergency Medical Care Committee, California Hospital Association Emergency Management Advisory Committee, California Depart ment of Public Health Joint Advisory Committee, Ronald McDonald House Operations Committee and San Diego County Civilian/Military Liaison Work Group Sharp was also a member of the San Diego Healthcare Disaster Coalition - a group of representatives from SDC hospitals, health care delivery agencies, county officials, fire agencies, law enforcement and the Am erican Red Cross, through which Sharp's emergency preparedness leadership heads an evacuat ion subcommittee to review hospital evacuation planning and identify best practices and to ois Sharp's emergency preparedness leadership continued to participate in the Statewide M edical Health Exercise Program - a work group of representatives from local, regional and state agencies including, health departments, emergency medical services, environmental he alth departments, hospitals, law enforcement, fire services and more - which is designed to guide local emergency planners in developing, planning and conducting emergency response s. Through participation in the U.S. Department of Health & Human Services Public Health Emergency Hospital Preparedness Program (HPP) grant, Sharp created the Sharp HealthCare HPP Disaster Preparedness Partnership. The partnership includes SCVMC, SCHC, SCH, SMH, SRSMG Urgent Care Centers and Clinics, San Diego's Ronald McDonald

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp supports safety efforts of the state and the city of San Diego through maintenance and storage of a county decontamination trailer at SGH to be used in response to a mass dec ontamination event. Additionally, all Sharp hospitals are prepared for an emergency with b ackup water supplies that last up to 96 hours in the event of an interruption to the system's normal water supply. In September, Sharp hosted its sixth annual Disaster Preparedness Expo to educate San Diego residents on effective disaster preparedness and response in the event of an earthquake, fire, power outage or other emergency. Held at Liberty Station, the free event provided more than 700 community members with a variety of disaster exhibit ors, demonstrations and displays as well as education on personal and family disaster plan ning. In recent years, endemic events occurring across the globe have had the potential to impact public health in the local San Diego community. Sharp has continued to partner with homeometric community agencies, County of San Diego Public Health Services and first responders to develop protocols, provide joint trainings, and establish safe treatment methods and locations. This preparation has allowed for the continued delivery of uninterrupted care to the community in the face of public health threats. Employee Wellness. Sharp Best Health Sharp recognizes that improving the health of its team members benefits the health of the broad er community. Since 2010, the Sharp Best Health employee wellness program has created well ness initiatives to improve the overall health, safety, happiness and productivity of Shar p's workforce. Each Sharp hospital, SRSMG and corporate location has a dedicated Best Heal th committee that works to motivate team members to incorporate healthy habits into their lifestyles and support them on their journey to attain their personal health goals. Team members are encouraged to participate in a variety of workflace health initiatives ranging from fitness challenges and weight management

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	sure, asthma or arthritis. The AHA recommends walking 10,000 steps a day to help improve or maintain a healthy lifestyle. To align with this goal, Sharp Best Health encourages team members to use a Fitbit Zip(tm) wireless pedometer to track their steps, distance, calori es burned, sleep patterns and more. By syncing these statistics to computers or smartphone s, the Fitbit Zips(tm) can inspire team members to achieve their personal fitness goals on e step at a time. Throughout the year, Sharp Best Health held both entity-specific and sys temwide Fitbit Step Challenges to encourage team members to set personal goals and compete for prizes. During FY 2017, more than 700 participants across the Sharp system walked the equivalent of 57,080 miles. Since the Fitbit Zip(tm) program's inception in 2014, participants across the Sharp system walked the equivalent of 57,080 miles. Since the Fitbit Zip(tm) program's inception in 2014, participants across the Sharp system walked the equivalent of 57,080 miles. Since the Fitbit Zip(tm) program's inception in 2014, participants across the Sharp system walked the equivalent of 57,080 miles. Since the Fitbit Zip(tm) program's inception in 2014, participants across the Sharp system walked the equivalent of 57,080 miles. Since the Fitbit Zip(tm) program's inception in 2014, participants across the Sharp Sest Health updated Sharp's a cceptable footwear policy to permit walking shoes each day of the week at Sharp corporate offices. Sharp Best Health hosted a variety of wellness programs and events for employees and their family and firends. This included systemwide walking and hiking clubs through which more than 500 participants completed more than 50 hikes during FY 2017. In addition, in February, Sharp's Best Health committees collaborated to host the third annual 5k the Sharp Way Walk/Run Event at Tidelands Park in Coronado, which engaged 300 employees and family ly members. Sharp Best Health participated in community health events throughout the year, including the American Ca

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Ithy meal preparation at home. In FY 2017, Sharp Best Health went beyond nutrition and phy sical fitness to support the overall health and happiness of employees by working with the vendor Whil, to launch their digital mindfulness and yoga training platform designed to help employees manage stress and improve their well-being. Offering more than 1,200 mindful ness and yoga sessions of various lengths and skill levels, Whil gives employees the flexi bility to move at their own pace and set their own goals. Whil has also been used throughout the system as a tool during staff meetings, department huddles and shift changes. Since Whil's launch, more than 2,100 employees have become active users. Sharp Best Health also collaborated with certified mindfulness facilitators to provide on-site mindfulness programming at six. Sharp locations, including both series and drop-in classes. New in 2017, Sharp Best Health introduced Wellness on Wheels, a monthly educational event offered to Sharp employees to address the challenge of accessing online health resources and programs during work hours. Wellness on Wheels involves "rounding" in staff lounges, hospital units, and nursing stations to promote a new and relevant subject each month. Each session includes an educational component, an interactive activity and a call to action. Wellness on Wheel is brings wellness education to employees where they work, accommodating their unique sched ules and dedication to patient care. Keeping the experience relevant and quick allows staff who were previously unable to receive wellness resources to access these benefits. Sharp has established a systemwide Mindful healthy food initiative in partnership with Sodexo. As part of the Mindful program, Sharp's cafeteria menus were redesigned to include sustain able, nutritious and enticing food options that foster a healthy lifestyle among patients, visitors and staff. In 2017, Sharp partnered with Farm Fresh to You to make customizable boxes of organic, locally-grown produce available for purc

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Weight Watchers(r) offers weight-loss services and products founded on a scientifically based approach to weight management that encourages healthy eating, increased physical activity and healthy weight management behaviors. Sharp Best Health continued its partnership with Weight Watchers(r) to offer Sharp team members a subsidized membership rate to any Weight Watchers(r) program. With program availability at work, in the community and online, this partnership has offered Sharp team members a variety of healthy-eating and physical-activity options that can be tailored to different lifestyles and schedules. At any given time during FY 2017, approximately 720 Sharp employees were actively using Weight Watchers(r). Since the program was deployed in 2016, participating employees have lost an estimated 3,000 pounds. In addition to providing Weight Watchers(r) at work, during FY 2017 Sharp Be st Health partnered with the Sharp Rees-Stealy Center for Health Management to offer free inperson and online nutrition classes to Sharp employees through the New Weigh program. New Weigh is an eight-week weight loss program that emphasizes nutrition education and heal thy lifestyle development. Program participants create a semi-structured food plan, and ha ve access to a skilled health coach or registered dietitian to ensure continued support and accountability. During FY 2017, 210 Sharp employees completed the New Weigh program. Nearly one in six community members face the threat of hunger every day in SDC. Each month, the Food Bank distributes food to approximately 370,000 children and families, active duty military, and fixed income seniors living in poverty. For more than a decade, Sharp has su pported the Food Bank's tremendous efforts through a holiday food drive. During the 2016 holiday season, Sharp Best Health and Sharp Community Benefit collaborated to take this eff ort a step further. In partnership with SuperFood Drive - a San Diego-based organization committed to educating the community about the health benefits

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ess to health care, because we all deserve an opportunity to live the healthiest life we c an - Sara Steinhoffer, Vice President of Government Relations, Sharp HealthCare This Exec utive Summary provides an overview of community benefit planning at Sharp HealthCare (Shar p), a listing of community needs addressed in this Community Benefit Plan and Report, and a summary of community benefit programs and services provided by Sharp in Fiscal Year 2017 (FY 2017) (October 1, 2016, through September 30, 2017) In addition, the summary reports the economic value of community benefit provided by Sharp, according to the framework spe cifically identified in Senate Bill 697 (SB 697), for the following entities * Sharp Chul a Vista Medical Center * Sharp Coronado Hospital and Healthcare Center * Sharp Grossmont H ospital * Sharp Mary Birch Hospital for Women & Newborns * Sharp Memorial Hospital * Sharp Mesa Vista Hospital and Sharp McDonald Center * Sharp Health Plan Community Benefit Planning at Sharp HealthCare Sharp bases its community benefit planning on its triennial community health needs assessments (CHNA) combined with the expertise in programs and services of each Sharp hospital For details on Sharp's CHNA process, please see Section 3 Community Benefit Planning Process Listing of Community Needs Addressed in the Sharp HealthCare Community Benefit Plan and Report, FY 2017 The following community needs are addressed by o ne or more Sharp hospitals in this Community Benefit Report * Access to care for individu als without a medical provider and support for high-risk, underserved and underfunded patients * Education and screening programs on health conditions, such as heart and vascular d isease, stroke, cancer, diabetes, preterm delivery, unintentional injuries and behavioral health * Health education, support and screening activities for seniors * Welfare of seniors and disabled people * Special support services for hospice patients and their loved one s, and for the community * Support of community nonprofit healt

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Veterans Affairs (CHAMPVA), and TRICARE - the regionally managed health care program for active-duty, National Guard and Reserve members, retirees, their loved ones and survivors, and unreimbursed costs of workers' compensation programs * Other Benefits for Vulnerable Populations included van transportation for patients to and from medical appointments, fl u vaccinations and services for seniors, financial and other support to community clinics to assist in providing and improving access to health services, Project HELP, Meals on Whe els, contribution of time to Stand Down for Homeless Veterans, the San Diego Food Bank, an d Feeding San Diego, financial and other support to the Sharp Humanitarian Service Program, and other assistance for vulnerable and high-risk community members * Other Benefits for the Broader Community included health education and information, and participation in community health fairs and events addressing the unique needs of the community as well as providing flu vaccinations, health screenings and support groups to the community Sharp collaborated with local schools to promote interest in health care careers and made its facil ities available for use by community groups at no charge. Sharp executive leadership and sit taff also actively participated in numerous community organizations, committees and coalit ions to improve the health of the community. See Appendix A for a listing of Sharp's invol vement in community organizations in addition, the category included costs associated with planning and operating community benefit programs, such as CHNA development and administ ration. * Health Research, Education and Training Programs included education and training programs for medical, nursing and other health care students and professionals, as well as supervision and support for students and interns. Time was also devoted to generalizable health-related research projects that were made available to the broader health care community benefit programs and services that were unreimbursed. T

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Table 9 Sharp HealthCare Total Community Benefit - FY 2017 (Economic value is based on un reimbursed costs) Medical Care Services Shortfall in Medi-Cal - \$140,198,987 Note Method ology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual I payments received Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population Shortfall in Medicare - \$222,539,275 Note Methodology for calculating shortfalls in public program is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population Shortfall in San Diego County Indigent Medical Services - \$7,999,688 Note Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population Shortfall in CHAMPVA/TRICARE - \$6,179,147 Note Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population Shortfall in Workers' Compen sation - \$53,553 Note Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received Costs for patients paid thro

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	costs of providing services. Unreimbursed costs were estimated by each department responsible for providing the program or service. Health education and information, support groups, health fairs, meeting room space, donations of time to community organizations and cost of fundraising for community events. \$1,680,320 Note. Unreimbursed costs may include an hourly rate for labor and benefits plus costs for supplies, materials and other purchased is ervices. Any offsetting revenue (such as fees, grants or external donations) is deducted from the costs of providing services. Unreimbursed costs were estimated by each department responsible for providing the program or service. Education and training programs for studients, interns and health care professionals. \$4,330,246 Note. Unreimbursed costs may include an hourly rate for labor and benefits plus costs for supplies, materials and other pur chased services. Any offsetting revenue (such as fees, grants or external donations) is deducted from the costs of providing services. Unreimbursed costs were estimated by each dep artment responsible for providing the program or service. In FY 2015, the State of Califor nia and the Centers for Medicare and Medicaid Services approved a Medi-Cal Hospital. Fee Program for the time period of January 1, 2014 through December 31, 2016. This resulted in a n increased reimbursement of \$89.7 million and an assessment of a quality assurance fee and pledge totaling \$56.3 million in FY 2017. The net impact of the program totaling \$33.4 m illion reduced the amount of unreimbursed medical care services for the Medi-Cal population. This reimbursement helped offset prior years' unreimbursed medical care services, however the additional funds recorded in FY 2017 understate the true unreimbursed medical care services performed for the past fiscal year. Table 10 illustrates the impact of the Medi-Cal Hospital Fee Program on Sharp's medical care services in FY 2017. Table 10. Sharp Health Care Medical Care. Services after Provider Fee - \$406,493

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	presented in Sections 4 and 5 Table 12 Detailed Economic Value of SB 697 Categories - Es timated FY 2017 Unreimbursed Costs Sharp Chula Vista Medical Center Medical Care Services - \$78,695,427 Other Benefits for Vulnerable Populations-\$322,813 Other Benefits for the Broader Community - \$218,217 Health Research, Education and Training Programs - \$995,185 T otal - \$80,231,642 Sharp Coronado Hospital and Healthcare Center Medical Care Services - \$16,678,892 Other Benefits for Vulnerable Populations-\$37,305 Other Benefits for the Broa der Community - \$55,596 Health Research, Education and Training Programs - \$273,797 Total - \$17,045,590 Sharp Grossmont Hospital Medical Care Services - \$115,474,253 Other Benefit s for Vulnerable Populations-\$834,124 Other Benefits for the Broader Community - \$551,723 Health Research, Education and Training Programs - \$1,203,579 Total - \$118,063,679 Sharp Mary Birch Hospital for Women & Newborns Medical Care Services - \$10,872,953 Other Benefit s for Vulnerable Populations-\$45,688 Other Benefits for the Broader Community - \$90,276 Health Research, Education and Training Programs - \$197,558 Total - \$11,206,475 Sharp Memo rial Hospital Medical Care Services - \$167,900,539 Other Benefits for Vulnerable Populations-\$1,018,661 Other Benefits for the Broader Community - \$443,956 Health Research, Education and Training Programs - \$1,303,146 Total - \$170,666,302 Sharp Mesa Vista Hospital and Sharp McDonald Center Medical Care Services - \$16,871,457 Other Benefits for Vulnerable Populations-\$22,956 Other Benefits for the Broader Community - \$278,986 Health Research, Education and Training Programs - \$350,815 Total - \$18,024,214 Sharp Health Plan Other B enefits for Vulnerable Populations-\$21,488 Other Benefits for the Broader Community - \$41,566 Health Research, Education and Training Programs - \$6,166 Total - \$69,220 Section 3 C ommunity Benefit Planning Process An exceptional community citizen is practical as well as visionary, a great leader Someone who can collaborate at multiple levels d

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Methodology to Conduct the 2016 Sharp HealthCare Community Health Needs Assessments Sharp has been a longtime partner in the process of identifying and responding to the health needs of the San Diego community. Since 1995, Sharp has participated in a countywide collabor ative that includes a broad range of hospitals, health care organizations and community ag encies to conduct a triennial CHNA that identifies and prioritizes health needs for San Di ego County (SDC). In addition, to address the requirements for not-for-profit hospitals un der the Patient Protection and Affordable Care Act, Sharp has developed CHNAs for each of its individually licensed hospitals since 2013. This process gathers both salient hospital data and the perspectives of health leaders and residents in order to identify and priori tize health needs for community members across the county, with a special focus on vulnerable populations. Further, the process seeks to highlight health needs that hospitals could impact through programs, services and collaboration. For the 2016 CHNA process, Sharp act ively participated in a collaborative CHNA effort led by the Hospital Association of San Dilego and Imperial Counties (HASD&IC) and in contract with the Institute for Public Health (IPH) at San Dilego State University. The process and findings of the collaborative HASD&IC 2016 CHNA significantly informed the process and findings of Sharp's individual hospital CHNAs. The complete HASD&IC 2016 CHNA significantly informed the process and findings of Sharp's individual hospital CHNAs. The complete HASD&IC 2016 CHNA is available for public viewing and download at http://www.hasdic.org. To develop its individual hospital CHNAs, Sharp analyzed hospital-speci fic data and contracted separately with IPH to conduct community engagement activities expressly for the patients and community members it serves. In accordance with federal regulations, the Sharp Memorial Hospital (SMH) 2016 CHNA also includes needs identified for communities served by Sharp Mary B

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	munity feedback on the 2013 CHNA process and findings, and in recognition of the challenge's that health providers, community organizations and residents face in their efforts to prevent, diagnose and manage chronic conditions, the HASD&IC 2016 CHNA process focused on gaining deeper insight into the top health needs identified for SDC through the 2013 CHNA process Sharp's 2013 CHNA process and findings were significantly informed by the collaborative HASD&IC CHNA model Consequently, Sharp's 2016 CHNA process sought to gain further in sight into the needs identified across its different hospitals in 2013, including (in alph abetical order) behavioral health, cancer, cardiovascular disease, Type 2 diabetes, high-r isk pregnancy, obesity and senior health Specific objectives of Sharp's 2016 CHNA process included * Gather in-depth feedback to aid in the understanding of the most significant health needs impacting community members in SDC, particularly Sharp patients * Connect the identified health needs with associated social determinants of health (SDOH) to further understand the challenges that community members and Sharp patients - particularly those in communities of high need - face in their attempts to access health care and maintain health and well-being * Identify currently available community resources that support identified health conditions and health challenges * Provide a foundation of information to beg in discussions of opportunities for programs, services and collaborations that could further address the identified health needs and challenges for the community Study Area Define d For the purposes of the collaborative HASD&IC 2016 CHNA, the study area is the entire Co unty of San Diego due to a broad representation of hospitals in the area With more than three million residents, SDC is socially and ethnically diverse Information on key demogra phics, socioeconomic factors, access to care, health behaviors, and the physical environment can be found in the full HASD&IC 2016 CHNA process to care, healt

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	mographic data for hospital inpatient, emergency department (ED), and ambulatory care enco unters to understand the hospital patient population. Clinic data was also gathered from O SHPD and incorporated in order to provide a more holistic view of health care utilization in SDC. Additional variables analyzed in the 2016 CHNA processes are included in Table 13, variables were analyzed at the ZIP code level wherever possible. Table 13. Data Variables in the HASD&IC and Sharp 2016 CHNAs Secondary. Data Variables Hospital Utilization Inpati ent discharges, ED and ambulatory care encounters Community Clinic Visits. Demographic Data (socioeconomic indicators) Mortality and Morbidity Data Regional Program Data (childhood obesity trends and community resource referral patterns). Social Determinants of Health and Health Behaviors (education, income, insurance, physical environment, physical activity, diet and substance abuse). Based on the results of the community health statistics scan and feedback from community partners received during the 2016 CHNA planning process, a number of community engagement activities were conducted across SDC, as well as specific to Shar p patents, in order to provide a more comprehensive understanding of identified health needs, including their associated SDOH and potential system and policy changes that may posit ively impact them. In addition, a detailed analysis of how the top health needs impact the health of San Diego residents was conducted. In addition, Sharp contracted with IPH to collect additional community input through three primary methods facilitated discussions, key informant interviews, and the Health Access and Navigation Survey with patients and community members. This input focused on behavioral health, cancer, cardiovascular health, diabetes, high-risk pregnancy, senior health and the needs of highly vulnerable patients and community members. In addition, Sharp conducted specific outreach to community promoters, and members of Sharp's Patient Family Advisory Councils -

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Using these criteria, IPH created a summary matrix for review by the CHNA Committee identified behavioral health as the number one health need in S DC. In addition, cardiovascular disease, Type 2 diabetes and obesity were identified as ha ving equal importance due to their interrelatedness. Health needs were further broken down into priority areas due to the overwhelming agreement among all data sources and in recog nition of the complexities within each health need. As the HASD&IC 2016 CHNA process inclu ded robust representation from the communities served by Sharp, the findings of the priori tization process applied to the same four priority health needs identified for Sharp (beha vioral health, cardiovascular, Type 2 diabetes and obesity). In addition, findings from Sh arp's 2016 CHNAs continued to prioritize cancer, high-risk pregnancy and senior health among the top health needs for its community. In addition, analysis of feedback from the 2016 CHNA community engagement activities identified SDOH to be a key theme among community health needs. Ten SDOH were consistently referenced across the different community engagemen t activities conducted in both HASD&IC's and Sharp's CHNAs. The importance of these SDOH was also confirmed by quantitative data. Hospital programs and community collaborations have the potential to impact these SDOH ongoing Commitment to Collaboration Underscoring Sharp's ongoing commitment to collaboration in order to address community health priorities a nd improve the health of San Diegans, Sharp executive leadership, operational experts and other staff are actively engaged in the national American Hospital Association, Association in for Community Health Improvement, statewide California Hospital Association, HASD&IC, and a variety of local collaboratives including but not limited to the San Diego Hunger Coal ition, the San Diego Regional Chamber of Commerce and Community Health Improvement Partner s. Section 4 Sharp Grossmont Hospital (SGH) provided \$118,063,679 in community benefit

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	et by the actual payments received. Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific popul ation. Shortfall in Medicare - \$62,806,884 Note. Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received. Costs for patients paid through the Medicare program on a prospective basis also include payments to thir diparties related to the specific population. Shortfall in San Diego. County Indigent. Medical Services - \$162,019. Note. Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received. Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population. Shortfall in CHAMPVA/TRICARE - \$1,249,303. Note. Methodology for calculating shortfalls in public programs is based on Sharp's payor-specific cost-to-charge ratios, which are derived from the cost accounting system, offset by the actual payments received. Costs for patients paid through the Medicare program on a prospective basis also include payments to third parties related to the specific population. Charity Care - \$6,873,840. Note. Charity care and bad debt reflect the unreimbursed costs of providing services to patients without the ability to pay for services at the time the services were ren dered. Bad Debt - \$1,576,164. Note. Charity care and bad debt reflect the unreimbursed costs of providing services to patients without the ability to pay for services at the time the services were rendered. Other Benefits for Vulnerable Populations, Broader Community, and Health Research, Education and Training Programs. Project HELP, patient transportation, and other assistance for the needy - \$834,124. Note. Unre

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	\$1,203,579 Note Unreimbursed costs may include an hourly rate for labor and benefits plus costs for supplies, materials and other purchased services. Any offsetting revenue (such as fees, grants or external donations) is deducted from the costs of providing services. Unreimbursed costs were estimated by each department responsible for providing the program or service. Key highlights * Medical Care Services included uncompensated care for patients who were unable to pay for services and the unreimbursed costs of public programs such as Medi-Cal, Medicare and CHAMPVA/TRICARE. In FY 2015, the State of California and the Cen ters for Medicare and Medicard Services approved a Medi-Cal Hospital Fee Program for the time period of January 1, 2014 through December 31, 2016. This resulted in an increased reimbursement of \$9.7 million to SGH. This reimbursement helped offset prior years' unreimbur sed medical care services, however, the additional funds recorded in FY 2017 understate the true unreimbursed medical care services performed for the past fiscal year. * Other Bene fits for Vulnerable Populations included van transportation for patients to and from medic al appointments, comprehensive prenatal clinical and social services to low-income, low-literacy women with Medi-Cal benefits, financial and other support to Neighborhood Healthcare, Project HELP, which provides funding for specific needs (e.g., medications, etc.) to as sist lower-income patients, flu vaccination clinics for high-risk adults, including senior s, contribution of time to Stand Down for Homeless Veterans, Doors of Change, Kitchens for Good, Mama's Kitchen, Feeding San Diego (FSD), Ssubi is Hope and the San Diego Food Bank (Food Bank), the Sharp Humanitarian Service Program, support for Meals on Wheels San Diego County, the provision of durable medical equipment (DME), support services for discharged homeless patients in partnership with San Diego Rescue Mission (SDRM), the Care Transitions Intervention program, and other assistance for vulnerable a

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*Other Benefits for the Broader Community included health education and information on a variety of topics, support groups, participation in community health fairs and events, heal lth screenings for stroke, blood pressure, diabetes, fall prevention, hand, lung function and carotid artery disease, community education and resources provided by the SGH cancer p atient navigator program, and specialized education and flu vaccinations offered through the SGH Senior Resource Center SGH also collaborated with local schools to promote interes t in health care careers and donated meeting room space to community groups SGH staff act ively participated in community boards, committees, and civic organizations, including but not limited to the County of San Diego Aging and Independence Services (AIS), Association of California Nurse Leaders (ACNL), Neighborhood Healthcare, Meals on Wheels San Diego Co unty East County Advisory Board, Caregiver Coalition of San Diego (the Caregiver Education Committee), Partnership for Smoke-Free Families, San Diego County Breastfeeding Coalition Advisory Board, the Beacon Council's Patient Safety Collaborative, East County Action Net work (ECAN), East County Senior Service Providers (ECSSP), Hospital Association of San Dieg oand Imperial Counties (HASD&IC), the local chapter of Association of Women's Health, Ob stetric and Neonatal Nurses (AWHONN), California Association of Hospitals and Health Syste ms (CAHHS) Committee on Volunteer Services and Directors' Coordinating Council, San Diego Association of Directors of Volunteer Services, Emergency Nurses Association, California So ociety for Clinical Social Work Professionals, Santee-Lakeside Rotary Club, Grossmont Heal theare District Community Grants and Sponsorships Committee, John A Davis Family YMCA Boa rd of Management, Santee Chamber of Commerce, Angels Foster Family Network, La Mesa Parks and Recreation, and Lantern Crest Senior Living Advisory Board See Appendix A for a listing of Sharp HealthCare's (Sharp's or SHC's) community invo

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	cess, the Dignity Health/Truven Health Community Need Index (CNI) was utilized to identify vulnerable communities within the county. The CNI identifies the severity of health disparity for every ZIP code in the United States of America (U.S.) based on specific barriers to health care access including education, income, culture/language, insurance and housing. As such, the CNI demonstrates the link between community need, access to care and preven table hospitalizations. According to the CNI, communities served by SGH with especially high need include, but are not limited to, Lemon Grove, Spring Valley and El Cajon Descript ion of Community Health in SDC's east region in 2016, 100 percent of surveyed children ages 2 zero to 11 and 100 percent of surveyed children ages 12 to 17 had health insurance cover age, which meet the Healthy People 2020 (HP2020) national target of 100 percent health insurance coverage for all individuals under age 65 96 5 percent of surveyed adults ages 18 to 64 had health insurance, which falls short of the HP2020 target. In the east region in 2016, 113 percent of adults ages 18 to 64 did not have a usual source of care and 8 9 per cent of these adults had health insurance. In addition, 8 7 percent of adults without a usual source of care reported fair health outcomes. See Table 23 for a summary of key indica tors of access to care, and Table 24 for data regarding eligibility for Medi-Cal. In 2015, the unemployment rate in SDC's east region was 11 3 percent, which was higher than the rate for SDC overall (10.3 percent). During 2015-2016, 16.9 percent of adults ages 18 to 64 in SDC's east region reported living below the federal poverty level (FPL). Among east region adults with a household income below 300 percent FPL reported participation in CalFresh, the Supplemental Nutrition Assistance Program in Cali fornia. East region figures for food insecurity and CalFresh participation during in 2015-2016 were higher than the rates for the county overall (42.4 percent and 17.5 percent, res pect

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	arget - 100% Adults 18 to 64 Years Rate - 96 5%, HP2020 Target - 100% Regular Source of M edical Care Children 0 to 11 Years Rate - 100%, HP2020 Target - 100% Children 12 to 17 Years Rate - 24 6%, HP2020 Target - 100% Adults 18 to 64 Years Rate - 88 7%, HP2020 Target - 89 4% Not Currently Insured Adults 18 to 64 Years Rate - 3 5%, HP2020 Target - N/A S ource 2016 California Health Interview Survey (CHIS) Table 24 Medr-Cal (Medicaid) Eligib lifty Among Uninsured in SDC's East Region (Adults Ages 18 to 64 Years), 2016 Medi-Cal Eligible - 4 9% Not Eligible - 95 1% Source 2016 CHIS This information is sourced from the 2016 CHIS Health Profile for SDC, provided by the UCLA Center for Health Policy Research Starting in 2013, the California state budget required children enrolled in the Healthy Fa milies Program to transition enrollment into Medi-Cal Formerly, this table included Healthy Family eligibility in San Diego County using pre-ACA data. The Affordable Care Act now determines financial eligibility for Medi-Cal using Modified-Adjusted Gross Income, based on income and number of persons in the household. In 2015, cancer and coronary heart disea se (CHD) were the top two leading causes of death in SDC's east region. See Table 25 for a summary of leading causes of death in the east region. For additional demographic and health data for communities served by SGH, please refer to the SGH 2016 CHNA at http://www.sh.arp.com/about/community/community-health-needs-assessments cfm. Table 25. Leading Causes of Death in SDC's East Region, 2015 Overall Cancer. Number of Deaths - 921, Percent of Total Deaths - 24 1% Coronary Heart Disease. Number of Deaths - 534, Percent of Total Deaths - 13 9% Alzheimer's Disease and Related Dementias. Number of Deaths - 432, Percent of Total Deaths - 57 W. Unintentional Injuries. Number of Deaths - 204, Percent of Total Deaths - 5 3% Stroke. Number of Deaths - 196, Percent of Total Deaths - 135, Percent of Total Deaths - 1 4% All Other Causes. Number of Deaths - 912, Percent of Total Death

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Community Benefit Planning Process In addition to the steps outlined in Section 3. Community Benefit Planning Process regarding community benefit planning, SGH.* Incorporates community priorities and community input into its strategic plan and develops service line-spe cific goals.* Estimates an annual budget for community programs and services based on community needs, previous years' experience and current funding levels.* Prepares and distributes a monthly report of community activities to its board of directors, describing community benefit programs provided, such as education, screenings and flu vaccinations.* Prepare and distributes information on community benefit programs and services through its found ation and community newsletters.* Consults with representatives from a variety of departments to discuss, plan and implement community activities. Priority Community Needs Addressed in Community Benefit Report. SGH 2016 CHNA SGH completed its most recent CHNA in Septemb er 2016. SGH's 2016 CHNA was significantly influenced by the collaborative Hospital Association of San Diego and Imperial Counties (HASD&IC) 2016 CHNA process and findings, and det alls on those processes are available in Section 3. Community Benefit Planning Process of this report. In addition, this year SGH completed its most current implementation strategy. a description of SGH programs designed to address the priority health needs identified in the 2016 CHNA. The most recent CHNA and implementation strategy for SGH are available at http://www.sharp.com/about/community/health-needs-assessments cfm. Through the SGH 2016 CHNA, the following priority health needs were identified for the communities served by SGH. * Behavioral Health (Mental Health). * Cancer.* Cardiovascular Disease.* Diabetes, Type 2.* Obesity.* Senior Health In alignment with these identified needs, the following pages detail programs that specifically address cardiovascular disease, diabetes and senior heal th. SGH provides behavioral health services to SDC's east regio

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rams that address a healthy lifestyle as part of care for heart disease, diabetes and othe r health issues influenced by healthy weight and exercise. In addition, Sharp Rees-Stealy Medical Group (SRSMG) clinics throughout SDC - including SDC's east region - provide struc tured weight management and health education programs to community members, such as smokin g cessation and stress management, long-term support for weight management and fat loss, a nd personalized weight-loss programs. For additional details on SGH programs that specific ally address the needs identified in the 2016 CHNA, please refer to SGH's implementation is trategy available at http://www.sharp.com/about/community/health-needs-assessments.cfm. Th rough further analysis of SGH's community programs and in consultation with SGH service in ne leaders and community relations team members, this section also addresses the following priority health needs for community members served by SGH. General community health edu cation and wellness.* Women's and prenatal health services and education.* Prevention of u nintentional injuries.* Support during the transition of care process for high-risk, under served and underfunded patients.* Collaboration with local schools to promote interest in health care careers. For each priority community need identified above, subsequent pages in clude a summary of the rationale and importance of the need, objective(s), FY 2017 Report of Activities conducted in support of the objective(s), and Fiscal Year 2018 (FY 2018) Pla n. Identified Community Need. Education, Support and Screening for Stroke Rationale refere nees the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated. Rationale.* The SGH 2016 CHNA continued to identify cardiovascular disease (including cerebrovascular disease/stroke) as one of six p riority health issues affecting members of the community served by SGH. The HASD&IC 20 16 CHNA continued to identify cardiovascular disease i

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	4 8 deaths per 100,000 population * In 2015, there were 1,095 hospitalizations due to str oke in SDC's east region. The region's age-adjusted rate of hospitalizations for stroke was 200 6 per 100,000 population, which is the third highest among all SDC regions as well as higher than the age-adjusted rate for SDC overall (178 1 per 100,000 population). * In 2 015, there were 285 stroke-related ED discharges in SDC's east region. The age-adjusted rate of discharge was 52 0 per 100,000 population, which was lower than the rate in 2014 (59.7 per 100,000 population). * According to the 2012 HHSA report titled Critical Pathways. The Disease Continuum, the most common risk factors associated with stroke include physical inactivity, tobacco use, alcohol or drug use, poor nutrition, poor medical care, stress, depression, high cholesterol and diabetes. * According to 2016 CHIS data, an estimated 36.6 percent of east region adults were obese, 17.9 percent reported eating fast food four oir more times in the past week, 9.8 percent smoked cigarettes, and 61.4 percent did not regularly walk for transportation, fun, or exercise, all of which were higher than overall SD C rates. * The CDC estimates that up to 80 percent of strokes are preventable through the recognition of early signs/symptoms and the elimination of stroke risk factors. * The Nati onal Institute of Neurological Disorders and Stroke (NINDS) reports that 25 percent of peo ple who recover from their first stroke will have another stroke within 5 years (NINDS, 20.16). Objective. * Provide stroke education, support and screening services for the east region of SDC FY 2017 Report of Activities SGH is recognized with advanced certification by the Joint Commission as a Primary Stroke Center and was recertified in June 2014. The program is nationally recognized for its outreach, education and thorough screening procedures, as well as documentation of its success rate. SGH is a recipient of the American Heart As sociation (AHA)/American Stroke Association's (ASA) Get Wi

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2017, the SGH Stroke Center provided stroke education and screenings at 12 community events in SDC's east region During the events, the team provided more than 430 community members with information about stroke risk factors, warning signs, and appropriate intervientions, including arrival at the hospital within early onset of symptoms. In addition, ne arly 150 community members received blood pressure checks or stroke screenings, 20 of whom were referred for a follow-up. During the screenings, the SGH Stroke Center identified risk factors as well as provided education, and advised behavior modification, including smo king cessation, weight loss and stress reduction. Events were held at various community sites, including but not limited to the Spring into Healthy Living event at the McGrath Family YMCA, Health Fair and Flu Shot event at the Jewish Family Service of San Diego (JFS) C ollege Avenue Center, ECSSP's 18th annual East County Senior Health Fair at the La Mesa Community Center, La Mesa Police Department's fifth annual Safety Fair at the La Mesa Community Center, the Dr. William C Herrick Community Health Care Library, the San Diego East C ounty Chamber of Commerce's Health Fair Saturday at Grossmont Center, Grossmont Healthcare District Conference Center, and the Lakeside Fire Department Open House at Lakeside Fire Station 2 in September, Sharp's systemwide Stroke Program participated in Strike Out Strok Night at the Padres, held at Petco Park. This annual event is organized by the San Diego County Stroke Consortium, the HHSA, the San Diego Padres and other key partners to promo te stroke awareness and celebrate stroke survivors. During the baseball game, Sharp offere d stroke and blood pressure screenings, education about the warning signs of stroke and ho w to respond using FAST (Face, Arms, Speech, Time) - an easy way to remember the sudden si gns of stroke. Free giveaways were provided throughout the evening, while stroke education was displayed on the JumboTron to the entire stadium of more

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	addition, from October to January, the SGH Stroke Center provided stroke education to near ly 40 homeless community members Individuals received education on stroke signs and sympt oms and how to respond FAST as well as FAST stroke cards, free inspirational books and foo d. In FY 2017, the SGH Outpatient Rehabilitation Department offered a Stroke Communication Support Group for stroke survivors and their family members twice a month that focused on brain injury survivors with aphasia or other speech or language difficulties. Topics incl. uded games to improve visual skills, language stimulation, listening activities and social interaction. The support group is sponsored by Young Enthusiastic Stroke Survivors. Approximately five community members attended each session. SGH also actively participated in the quarterly San Diego County Stroke Consortium, a collaborative effort to improve stroke care and discuss issues impacting stroke care in SDC Additionally, SGH continued collabor ating with the County of San Diego Emergency Medical Services (EMS) for the 12th year to provide data for the SDC stroke registry. FY 2018 Plan SGH Stroke Center will do the follow ing. * Participate in stroke screening and education events in the east region of SDC.* Provide education for individuals with identified stroke risk factors. * Offer a stroke support group in conjunction with the hospital's Outpatient Rehabilitation Department.* Continue to participate in Strike Out Stroke Night at the Padres. * Continue to participate in the San Diego County Stroke Consortium with other SDC hospitals. * Continue to provide data to the SDC stroke registry. * Provide at least one physician speaking event around stroke care and prevention. * Provide stroke education and screenings at the Sharp Women's Health Con ference. * Participate in Sharp's partnership with the City of San Diego to provide stroke education and resources to employees and residents in the city's nine districts Identified Community Need Heart and Vascular Disease Education a

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	cing cardiology patients access to care, obtaining medications, understanding diet, under standing symptoms, and communicating their needs to providers. * The key informant interview identified the following as effective strategies for cardiology patients taking time to teach patients about their disease and self-management, building relationships with patients, providing educational materials, Backline (a text messaging service connecting patients and providers) numbers for providers, education for general practitioners, and including a trained addictions specialist on the care team. * In addition, the cardiovascular health key informant interview identified the following risk factors for heart disease diabe tes, lack of social support, substance use disorders, financial issues, transportation, and lack of health education. Addiction is of particular concern, as nearly all SGH cardiology patients under age 55 have substance use issues. * According to the SGH 2016 CHNA, high blood pressure, high cholesterol and smoking are all risk factors that could lead to card iovascular disease and stroke. * In 2015, heart disease was the second leading cause of de ath for SDC's east region. * In 2015, there were 534 deaths due to CHD in SDC's east region. The region's age-adjusted death rate due to heart disease was 95.7 per 100,000 population. This was higher than the SDC overall age-adjusted death rate (83.9 deaths per 100,000 population), but below the HP2020 target (103.4 deaths per 100,000 population). * In 2015, there were 1,053 hospitalizations due to CHD in SDC's east region. The rate of hospitalization for heart disease was 187.3 per 100,000 population, which is higher than SDC's overall age-adjusted rate of ED discharges was 41.9 per 100,000 population, which is the highest in the county, and higher than the age-adjusted rate for SDC overall (31.5 per 100,000 population). * According to CHIS, in 2016.5.9 percent of adults living in SDC's east region indicated that they were ever diagnosed with heart dise ase, whi

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to the CDC, heart disease kills approximately 610,000 people annually, and is the leading cause of death for both men and women (CDC, 2015) * In their 2017 statistical update, the AHA reported that in 2014, cardiovascular disease was listed as the underlyin g cause of death for 30.8 percent of all deaths in the U.S. *According to new blood press ure guidelines championed by the AHA, an estimated 46 percent of U.S. adults now have hype rension (AHA, 2017). Objectives * Provide heart and vascular education and screening services for the community, with an emphasis on adults, women and seniors. *Provide expertise in cardiovascular care to community health care professionals through participation in professional conferences and collaboratives. * Participate in programs to improve the care and outcomes of individuals with heart and vascular disease FY 2017 Report of Activities In F.Y. 2017, SGH's Cardiac Rehabilitation Department provided education and support to patients and community members impacted by congestive heart failure (CHF). A free, monthly CHF class and support group provided nearly 120 individuals with a supportive environment to disc uss various topics about living well with CHF. A free Heart and Vascular Risk Factors Educ ation class was offered twice a month to individuals who were hospitalized within the last six months due to select heart conditions, reaching more than 200 individuals. SGH's Card iac Training Center and Cardiac Rehabilitation Departments participated in a variety of community events throughout San Diego in FY 2017. Together, they offered community members free blood pressure screenings, cardiopulmonary resuscitation (CPR) demonstrations, and car diac health education and resources, including prevention, symptom recognition, evaluation and treatment. Events included the Sharp Disaster Preparedness Expo, Sharp's free Sweethe art Heartsaver CPR course and dinner for couples, Coronado High School health fair, Celebr ando Latinas, the AHA Heart & Stroke Walk and the annual S

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	nd senior services, as well as local organizations to connect attendees to community resou rces, including the AHA, Mended Hearts, San Diego Oasis and John A Davis Family YMCA In addition, SGH offered education on appropriate treatment options for heart-related conditions - including self-dissolving stents to help open blocked blood vessels and minimally in vasive techniques for treating aneurysms - from cardiovascular care experts. A question-an d-answer session was also offered to encourage individuals to ask heart health questions. In honor of National CPR and Automated External Defibrillator (AED). Awareness Week in June, the Cardiac Training Center invited children ages 10 and older from the community to a fire CPR/AED class and demonstration at Briercrest Park in La Mesa. During the event, the Cardiac Training Center provided free CPR lessons and CPR/AED educational materials to help raise awareness and increase bystander response rates in cardiac emergencies. Throughout FY 2017, SGH-affiliated cardiologists shared heart-related information with local news out lets, including FOX 5 San Diego and The East County Californian. Topics included the differences between heart attack, heart failure and stroke, the symptoms of heart disease, and the six surprising signs of heart disease. Throughout the year, SGH provided expert speake is on heart disease and heart failure at professional conferences and events. This included SGH's eighth annual Heart and Vascular Conference in October, a two-day event where more than 400 health care professionals - including physicians, nurses and allied health worke is carring for patients with cardiovascular disease - received education on advances in car diovascular care at the U.S. Grant Hotel. In November and May, SGH participated in the 11th and 12th semiannual meetings of Southern California. VOICe (Vascular Outcomes Improvement Collaborative), which included more than 40 regional vascular data in an effort to improve patient care. SGH shared its expertise on the use of dat

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	sources SGH's cardiac team is committed to supporting future health care leaders through active participation in student training and internship programs. In FY 2017, the team spe nt more than 430 hours mentoring more than 30 students from Azusa Pacific University (APU). San Diego State University (SDSU), University of California (UC), San Diego, Grossmont C ollege, National University and Western University of Health Sciences, including students with an interest in a career as a nurse or cardiovascular technician. FY 2018 Plan SGH wil I do the following. Provide a free monthly CHF class and support group. Provide free bi monthly Heart and Vascular Risk Factor Education classes. Provide cardiac and vascular risk factor education and screening at community events. Provide one cardiac health lecture and a Cardiovascular Expo for community members. Pursue additional research opportunities to benefit patients and community members. As invited, offer educational speakers to the professional community on topics such as performance improvements in CHF and acute myoca rdial infarction, and cardiovascular treatment options. Provide a conference on heart and vascular disease for community physicians andother health care professionals. Continue to provide student learning opportunities. Continue to provide data on STEMI to the County of San Diego EMS. Continue to provide the Peripheral Vascular Disease Rehabilitation Pro gram Identified Community Need Diabetes Education, Prevention and Support Rationale refer ences the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health isatistics unless otherwise indicated. Rationale. The SGH 2016 CHNA continued to identify Type 2 diabetes as one of six priority health issues affecting members of the communities served by SGH. The HASD&IC 2016 CHNA continued to identify Type 2 diabetes as one of the top four priority health issues affecting community members in SDC. Data anal ysis in the 2016 CHNAs revealed a higher rate of hospital discharges due to

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to data presented in the SGH 2016 CHNA, diabetes is a major cause of heart dis ease and stroke. The CDC also identifies diabetes as a leading cause of kidney failure, no n-traumatic lower-limb amputations and new cases of blindness among adults in the U.S. (CD.C. 2014). *According to diabetes data analyzed in the SGH 2016 CHNA process, among SDC patients with a primary diagnosis of a diabetes-related ICD-9 code in 2013, 'Diabetes. Uncontrolled' was the top inpatient primary diagnosis related to Type 2 diabetes for individual is ages 15 to 24 and ages 45 and older. Among individuals ages 25 to 44, the top inpatient primary diagnosis was 'Abnormal Glucose Tolerance of Mother with Delivery,' followed by 'Diabetes. Uncontrolled' * In 2015, diabetes was the seventh leading cause of death in SD C's east region. *In 2015, there were 135 deaths due to diabetes in SDC's east region. The region's age-adjusted death rate due to diabetes was 24 2 per 100,000 population, higher than the overall SDC age-adjusted rate (21.0 deaths per 100,000 population). *In 2015, there were 865 hospitalizations due to diabetes in SDC's east region. The age-adjusted rate of hospitalizations for diabetes was 170.3 per 100,000 population. This rate was the second highest among all SDC regions and higher than the age-adjusted rate of hospitalization for SDC overall (123.1 per 100,000 population). *In 2015, there were 918 diabetes-related ED discharges in SDC's east region. The age-adjusted rate of diabetes-related ED discharges in SDC's east region. The age-adjusted rate of diabetes-related ED discharges in SDC's east region. The age-adjusted rate of diabetes-related ED discharges in SDC's east region. The age-adjusted rate of SDC overall (143.5 per 100,000 population). *According to the 2016 CHIS, 10.2 percent of adults living in SDC's east region indicat ed that they had ever been diagnosed with diabetes, which was higher than SDC overall (7.8 percent) and the state of California (9.1 percent). Diabetes rates among seniors were par

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Policy Research found that 13 million adults in California (46 percent) are estimated to have prediabetes or undiagnosed diabetes, while another 2 5 million (9 percent) have alrea dy been diagnosed with diabetes (UCLA Center for Health Policy Research, 2016) *The CDC estimates that 30 2 million people in the U S have diabetes. Of those individuals, 23 mill lion have been diagnosed while 72 million are undiagnosed (National Diabetes Statistics R eport, 2017) *According to the CDC, prevention efforts such as the Diabetes Prevention P rogram can cut the risk of developing diabetes by more than half. However California has been slow to devote state money to such programs. A report by the California State Auditor found that in 2012-2013, California's per capita funding for diabetes prevention was the I owest in the nation at just three cents per person (California State Auditor, 2015). *According to the American Diabetes Association (ADA), diabetes treatment costs California app roximately \$27.6 billion per year, with Medi-Cal and Medicare bearing the majority of the state's burden (ADA, 2015). Objectives. *Provide diabetes education, prevention and support in the east region of SDC. *Collaborate with community organizations and projects to pro vide diabetes education to SDC's vulnerable populations. *Participate in local and national professional conferences to share best practices in diabetes treatment and control with the broader health care community FY 2017 Report of Activities. The SGH Diabetes Education Program is recognized by the ADA for meeting national standards for excellence and quality in diabetes education. The program provides individuals and their support system with the skills needed to successfully self-manage their diabetes. Small group and one-on-one educ ation options are offered in English and Spanish. In FY 2017, the SHC Diabetes Education Program provided diabetes risk assessments using the ADA's Diab etes Risk Test questionnaire as well as resources on prediabetes, diabetes risk factors, be

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2017, the SHC Diabetes Education Program continued to provide services and resources to meet the needs of San Diego's newly immigrated Iraqi Chaldean population. The program facilitated translation as well as provided resources to better assist. Chaldean cultural in eeds. Educational resources included How to Live Healthy With Diabetes, What You Need to K now About Diabetes, All About Blood Glucose for People With Type 2 Diabetes, All About Car bohydrate Counting, Getting the Very Best. Care for Your Diabetes, All About Insulin Resist ance, All About Physical Activity With Diabetes, Gestational Diabetes Mellitus Seven-Day M enu Plan, Food Groups, and Arabic language materials about pregnancy. Handouts were provided in Arabic, Somali, Tagalog, Vietnamese and Spanish, and live interpreter services were available in more than 200 languages via the Stratus Video Interpreting iPad application. The team also distributed food diaries and logbooks for blood sugar level tracking to these community members. Further, Sharp team members received education regarding the different cultural needs of these diverse communities. In FY 2017, the SHC Diabetes Education Program supported the professional health care community through participation in the ADA's 77 th Scientific Sessions conference at the San Diego Convention Center. The conference theme was Experience New Horizons in Diabetes, which taught more than 13,000 international attendees about the most significant advances in diabetes care and research. During the conference, the SHC Diabetes Education Program shared an abstract titled Clinical Dashboard to E valuate and Monitor Institutional Quality and Effectiveness of Diabetes. Crisis Management. The abstract was designed to help frontline caregivers decrease variations in care and me asure the effectiveness of improving the application of the diabetes crisis algorithm in order to better treat serious metabolic complications of diabetes. The SHC Diabetes Education Program mentored a dietitian infusion, and the tran

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ease was the third leading cause of death in SDC's east region * In 2015, the top 10 leading causes of death among senior adults ages 65 and older in SDC's east region were (in raink order) overall cancer, CHD, Alzheimer's disease and other dementias (ADOD), chronic ob structive pulmonary disease (COPD)/chronic lower respiratory diseases, stroke, overall hyp ertensive diseases, diabetes, unintentional injuries, Parkinson's disease, and falls * In 2015, seniors in SDC's east region experienced higher rates of hospitalization for all ma jor causes, when compared to SDC overall * The top three causes of ED utilization among S DC's east region residents ages 65 years and older in 2015 were falls, COPD and overall hy pertensive diseases * In 2012, 71,655 calls were made to 911 for seniors in need of emergiency medical care in SDC, which represents a call for one out of every five seniors. Senior is in SDC use the 911 system at higher rates than any other age group (HHSA, 2015) * A 20 16 HHSA report titled Identifying Health Disparities to Achieve Health Equity in San Diego County. Age found that seniors in SDC's east region have disproportionately high death rates for cancer, COPD, CHD, and stroke when compared to other seniors in the county overall. * According to the CDC, 2.8 million older adults are treated in the ED for falls every year. One in five falls causes a serious injury, such as broken bones or a head injury. The se injuries may result in serious mobility issues and difficulty with everyday tasks or li ving independently. The direct medical costs for fall injuries are estimated at \$31 billion annually (CDC, 2017) * In 2013, an estimated 62,000 San Diegans 55 and over were living with ADOD. One quarter of these residents were living in the east region. Between 2013 and 2030, the number of east region residents living with ADOD is projected to increase by 3.9 7 percent (Alzheimer's Disease and Other Dementias in San Diego County, HHSA, 2016) * In 2016, an estimated 54.9 percent of SDC's east region reside

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*According to a report from the National Alliance for Caregiving (NAC) and the AARP title d Caregiving in the U S 2015, an estimated 34.2 million adults have provided unpaid care to an adult age 50 or older in the past 12 months. In addition, 60 percent of unpaid care givers are female, and nearly 1 in 10 caregivers are ages 75 or older (AARP and NAC, 2015). *The UCLA Center for Health Policy Research conducted a study highlighting the plight of California's "hidden poor," finding 772,000 seniors who live in the gap between the FPL a nd the Elder Economic Security Standard. The highest proportion of seniors living in this gap includes renters, Latinos, women, and grandparents raising grandchildren (Padilla-Frau sto, & Wallace, 2015). Objectives *Provide a variety of senior health education and scree ning programs. *Produce and mail quarterly activity calendars to community members. *Provi de daily telephone reassurance/safety check calls to ensure the safety of homebound senior s and disabled adults in SDC's east region. *In collaboration with community partners, off or seasonal flu vaccination clinics at convenient locations for seniors and high-risk adult is in the community. *Serve as a referral resource to additional support services in the community for senior residents in SDC's east region. *Provide education and community resour ces to caregivers. *Maintain and grow partnerships with community organizations to expand community outleach and provide community members with updated information on available services and resources. FY 2017 Report of Activities Sharp Senior Resource Centers meet the unique needs of seniors and their caregivers by connecting them to a variety of free and low-cost programs and services through email, phone and in-person consultations. The Sharp Senior Resource Centers' compassionate staff and volunteers provide personalized support and clear, accurate information regarding health education and screenings, community referrals and caregiver resources. In FY 2017, the SGH Senior Res

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	opics, as well as provided a resource fair for caregivers and their loved ones. In August, the Sharp Senior Resource Centers partnered with the Caregiver Coalition of San Diego and the National Alliance on Mental Illness to provide a conference at First United Methodist Church called A Day for Caregivers. Caring for an Adult Loved One with Mental Health Chal lenges. This conference provided presentations about self-care, the group wisdom of caregi vers, communication skills, legal issues and peer recovery programs, as well as a resource fair. In addition to event coordination at the conferences, the SGH Senior Resource Center r provided Vials of Life, senior resources, and information about its services to community members. Further, in collaboration with the Caregiver Coalition of San Diego, the SGH Se nior Resource Center sponsored the Fall Prevention and Safety for You and Your Loved One conference at the La Mesa Community Center in September. At the event, the SGH Senior Resource Center provided educational programs and community resources, as well as a presentation in that provided strategies for offering help to a loved one. Other topics included balance and fall prevention, exercises, home safety, and medical equipment that can help someone live safely in their home. In April, the SGH Senior Resource Center partnered with Sharp H ospiceCare and the City of La Mesa to provide a conference titled Planning for Physical, M ental and Financial Health for community seniors and their families. Held at the La Mesa C ommunity Center, the free conference provided approximately 100 attendees with educational presentations from a physician, attorney, psychologist, registered dietitian (RD), ACP specialist, and other experts on how to plan for a healthier, happier and financially sound future. In July, the SGH Senior Resource Center provided Vials of Life, community resources, and information about its screening events and senior programs at Sharp HospiceCare's A dvanced Illness Management (AlM). Referring at the Rig

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Throughout the year, the SGH Senior Resource Center both hosted and participated in health fairs and events throughout SDC's east region. This included the provision of blood press ure screenings and educational resources to more than 1,000 community seniors and caregiver is at the Lakeside Community Center, Meadowbrook Mobile Home Estates in Santee, Meadows Mo bile Home Park in El Cajon, George L. Stevens Senior Center, La Mesa Community Center, San Diego LGBT Community Center, JFS College Avenue Center, La Vida Real senior community, Gr ossmont Center, First United Methodist Church, McGrath Family YMCA in Spring Valley and SG H. New in FY 2017, the SGH Senior Resource Center provided four educational sessions on senior services, telephone reassurance calls and Vials of Life to approximately 60 firefight ers from the Barona, El Cajon, Santee and Sycuan Fire Departments. The SGH Senior Resource Center coordinated these sessions for the fire departments, which included education from the AIS on elder abuse, mandated reporting requirements and services available through the HHSA. In addition, Alzhemer's San Diego provided education on dementia and information on communication, behaviors and more at the event Beginning in June, the SGH Senior Resou rec Center sponsored the Grossmont Mall Walkers, a free fitness program to encourage physical activity among community adults and seniors. Every Saturday, participants gathered at Grossmont Center to walk around the mall and perform gentle exercises led by an instructor from the SGH Senior Resource Center intended to improve balance and strength, and maintain a healthy lifestyle. In FY 2017, more than 470 community members joined the Grossmont Mall Walkers. Throughout FY 2017, the SGH Senior Resource Center continued to coordinate the notification of availability and provision of seasonal flu vaccines in selected community settings. Seniors, caregivers and high-risk adults with limited access to care were alert ed through activity calendars, collaborative outreach condu

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Ing patients in the east region) cultural differences and language barriers between patie nt and provider, health literacy, financial issues, knowing where to go for care, availability of reliable transportation, difficulty with end-of-life conversations, and lack of ad vance care directives among cancer patients. * According to 2016 Sharp oncology data, 196 (38 percent) of the 517 SGH cancer patients who received the cancer psychosocial distress screening scored at a range of moderate to severe distress, and were referred to internal or external resources such as social workers or community cancer resources. * The most fre quently observed cancers at SGH in 2016 were (in rank order) breast cancer, lung cancer, prostate cancer, colorectal cancer, and female (gynecology) genitourinary cancers. In total, there were 1,493 new cases of cancer at SGH in 2016. * The cancer key informant interview conducted as part of the SGH 2016 CHNA process identified access to insurance, access to appropriate care, and language barriers for non-English speakers as major challenges facing oncology patients. Additional issues include financial, legal, and survivorship issues, emotional, sexual and body image issues, lack of a social network leading to increased nied for transportation, in-home support and other treatment-related resources, and end-of-life or palliative care issues. * The cancer key informant interview recommended the follo wing strategies to address barriers of care for those with cancer: the provision of lay na vigators, including integration of navigators into the care process, community coordinators with knowledge of hospital needs and community resources, greater hospital and community partnerships, resources to educate providers on end-of-life and palliative care issues, personnel within the health care system to identify resources and answer questions, financial assistance for co-pays, prescriptions, child care and other bills, and survivorship cli nics. * As part of the SGH 2016 CHNA process, cancer support g

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*There were 921 deaths due to cancer (all types) in SDC's east region in 2015. The region 's age-adjusted death rate due to cancer was 166.9 deaths per 100,000 population, which is higher than the overall SDC age-adjusted rate of 148.3 per 100,000 population and higher than the HP2020 target of 161.4 deaths per 100,000 population. *In 2015, the east region's age-adjusted death rates were higher than the rates for SDC overall for at least 14 different cancers. *In 2015, 20 percent of all cancer deaths in SDC's east region were due to lung cancer, 9 percent to colorectal cancer, 9 percent to female breast cancer, 6 percent to prostate cancer, 6 percent to pancreatic cancer, and 5 percent to female reproductive cancer (Live Well San Diego, 2015). *By 2018, total cancer cases in SDC are expected to g row by 11.7 percent (California Cancer Registry, 2013, Truven Health Analytics Market Disc overy Planning). *According to the American Cancer Society (ACS) Cancer Statistics Center. In 2017 there will be an estimated 27,980 new cases of breast cancer and 4,400 breast cancer deaths for females in California. *In 2015, the age-adjusted mortality rate of breast a cancer in the east region was 28.0 per 100,000 population. In SDC overall, the rate was 19.4 per 100,000 population. This represented a 24 percent increase from 2014 and exceeded the HP2020 target of 20.7 breast cancer deaths per 100,000 women. *According to the 2015 Susan G. Komen for the Cure(r) San Diego Affiliate Community Profile also reported that, in 2013, breast cancer mortality rates in SDC were highest among A frican American women, at 27.7 deaths per 100,000 women. This exceeded the mortality rate for Caucasian (23.9), Latina (17.3), and Asian/Pacific Islander (13.2). *According to the ACS 2017 California Cancer Facts & Figures report, 72.4 percent of breast cancer cases am ong non-Hispanic white women in SDC were diagnosed at an early stage, compared with 69.3 percent of Moren in SDC's east region ages 50 to 74 reported having a mammogram in the past

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e early detection and removal of precancerous growth are known to reduce mortality for can cers of the cervix, colon, and rectum Five-year relative survival rates for common cancer is are 93 to 100 percent if they are discovered before having spread beyond the organ where the cancer began. * Study findings from the 2015 Susan G. Komen for the Cure(r) San Diego Affiliate Community Profile indicate a critical need for culturally competent outreach, e specially for Hispanic, Middle Eastern, and African American women (Susan G. Komen, 2015). * The American Society of Clinical Oncology (ASCO) emphasizes the importance of patient in avigators as part of a multidisciplinary oncology team with the goal of reducing mortality among underserved patients. Some of the tasks a patient navigator may assist with include psychosocial support, assistance with treatment decisions, assistance with insurance issues, arrangement of transportation, coordination of additional services (i.e., fertility preservation), and tracking of interventions and outcomes. The navigator works with the patient across the care continuum, ensuring coordination and efficiency of care, and removal of barriers to care (ASCO, 2016). * According to the National Institutes of Health, clinic all trials are part of clinical research and are at the heart of all medical advances. Clinical trials also examine other aspects of caire, such as improving the quality of life for people with chronic illnesses. If clinical trials are to be successful, it is critical that more people are involved. Objectives * Pro vide cancer education and support to patients and community members. * Provide cancer resou rices and education at community events. * Provide cancer patient navigation and support ser vices to the community. * Participate in cancer clinical trials, including screening and en rolling patients. FY 2017 Report of Activities Note. SGH is accredited by the National Accreditation Program for Breast Centers, indicating the highest standard of care for patients with

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ossmont Center At Sharp's annual Women's Health Conference in April, the SGH Cancer Center offered cancer education, health screening recommendations for various age groups, breas t self-exam demonstrations and cards, information about skin checks and melanoma, and lite rature on cancer care and prevention including risk reduction through lifestyle changes to approximately 1,000 community members. In October, the SGH Cancer Center participated in a seminar titled Breast Cancer. How Diet and Exercise Can Reduce Your Risk at Sharp System Offices. During the seminar, the SGH Cancer Center offered information on early detection of breast cancer, nutrition and support programs as well as provided a geneticist, naviga tors and dietitians to answer attendees' questions. Further, SGH Cancer Center staff walke d alongside cancer patients and families in the ACS Making Strides Against Breast Cancer W alk in October. Throughout the year, the SGH Cancer Center continued to collaborate with C haldean and Middle-Eastern community leaders in El Cajon to determine the most common barriers to obtaining breast health care among the Middle-Eastern community as well as how to provide appropriate, culturally sensitive educational materials and trainings for this pop ulation. In FY 2017, the SGH Cancer Center provided a variety of free support groups for a pproximately 85 community members impacted by cancer. Offered twice monthly, the breast cancer support group allowed women in all stages of breast cancer - from recent diagnosis, to treatment and survivorship - to share experiences and discover coping strategies. The lung cancer support group was offered monthly to meet the educational and emotional needs of people living with or caring for someone with lung cancer. This group provided encouragement and hope in a safe environment as well as an opportunity to explore important issues that arise when coping with any phase of treatment. The weekly Art and Chat support group of fered cancer patients, survivors and their loved ones a c

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	The SGH Cancer Center continued to host educational classes at no cost for patients and co mmunity members facing cancer Through the monthly Survivorship Lunch and Learn series, co mmunity members, patients and families were invited to hear local experts speak about a un ique cancer-related topic each month, such as managing Scanxiety (anxiety associated with upcoming cancer tests and results), communicating with loved ones, the importance of exerc ise in preventing cancer recurrence, energy healing therapies, creating memories and leaving a legacy, and lifestyle tips for cancer prevention. Attendees were also invited to part icipate in a question-and-answer session while enjoying a complimentary lunch. The series reached an average of 8 to 12 individuals per session in FY 2017. The SGH Cancer Center all so provided meeting space for the ACS' Look Good Feel Better classes, which teach women te chiniques to manage the appearance-related side effects of cancer treatment (e.g., hair los.s, etc.) and boost self-confidence. Classes included a complimentary makeup kit and instruction from a licensed beauty professional on makeup application, skin care, and wearing will gis and headwear. Five classes were offered at the SGH Cancer Center in FY 2017, reaching 3.2 women. Throughout the year, the SGH Cancer Center offered free workshops for patients and community members. This included free monthly ACP workshops provided in collaboration with Sharp's ACP program. Led by a trained ACP facilitator, the workshops provided more than 15 community members with an overview of the ACP process, basic tools to help define their personal health care choices, communication tips to begin the conversation with loved on es, and guidance on completing an advance health care directive. The SGH Cancer Center als o offered a workshop focused on relaxation and quieting the mind to help cancer patients and their loved ones manage the stress, anxiety and difficult emotions that may accompany a cancer diagnosis. In addition, a Managing Sleep a

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	, support group leadership, and advocacy and resources for transportation, palliative care and hospice, food and financial assistance in FY 2017, this included improving patient a nd family connections to community services, such as the ACS, San Diego Brain Tumor Foundation, Leukemia and Lymphoma Society, Lung Cancer Alliance, Mama's Kitchen, 2-1-1 San Diego (2-1-1), JFS, FSD, and the Food Bank's Breast Cancer Case Management program, as well as other food and financial assistance programs. The LCSW served more than 260 patients and family members in FY 2017, while an additional 33 community members contacted the LCSW for consultation regarding support groups and other SGH Cancer Center services and community resources. The breast health navigator is an RN certified in breast health who personally a ssists breast cancer patients and their families with navigating the health care system. The breast health navigator offers support, guidance, education, financial assistance refer rals and recommendations to community resources. Through collaboration with community clin ics - including FHCSD, Neighborhood Healthcare and Borrego Health - the breast health navigator identifies patients who may financially benefit from the Breast and Cervical Cancer Treatment Program. Offered through the California Department of Health Care Services, the program provides urgently needed cancer treatment coverage for unfunded or underfunded low -income patients, while local clinics help facilitate the enrollment process. Patients needing psychosocial support are referred to various local or national support groups, JFS's Breast Cancer Case Management program or the SGH Cancer Center Radiation Oncology Department's LCSW. The breast health navigator also plays an active role in community education at health fairs, providing educational literature about early detection of breast cancer and mammography guidelines, at no charge to the community in FY 2017, the breast health navigator provided navigation assistance to 179 breast cancer patie

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ssment, counseling, genetic testing for personal and family history of cancer, and referra is for high-risk patients. The SGH Cancer Center's certified dietitian assists patients re ceiving radiation therapy or combined radiation and chemotherapy who are at high-risk for mainutrition. This most offen includes patients with head and neck, esophageal, lung, panc reatic and pelvic cancers - including some cervical and rectal. The dietitian provided one -on-one nutrition assessments, education and follow-up to 137 patients in FY 2017. Through out FY 2017, SGH helped raise community awareness of cancer through television interviews on 10News - ABC San Diego and KUSI News as well as through Newsradio 600 KOGO and various printed articles in The San Diego Union-Tribune, La Mesa Courier, and The East County Cali fornian. Through these outlets, information was shared by a medical social worker, SGH Can cer Center staff and hospital physicians from a variety of specialties, including plastic surgery, oncology and gastroenterology. Topics included breast cancer and reconstructive surgery options, smoking cessation, immunotherapy for cancer treatment, answers to common questions about colon cancer, the link between tanning beds and skin cancer prevention and detection, detecting skin cancer under a tattoo, men's breast cancer, and Scanxiety. The SGH Cancer Center conducts oncology clinical trials to support the discovery of new and improved treatments to help individuals overcome cancer and to enhance scientific knowledge for the larger health and research communities. In FY 2017, the SGH Cancer Center approached and evaluated 248 patients for participation in oncology clinical trials. As a result, 1.2 patients were enrolled in cancer research studies. In FY 2017, clinical trials focused on multiple types of cancer, including but not limited to breast, lung, neurological, prost ate, colorectal, melanoma and lymphomas. FY 2018 Plan The SGH Cancer Center will do the following. *Continue to provide afree biweekly breast can c

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	use of prenatal care include affordable health coverage, expedited health coverage for un insured pregnant women, comprehensive insurance packages including health education and it sk counseling, accessible and affordable prenatal services, use of safety net providers such as community clinics and Federally Qualified Health Centers, outreach to enroil women in health coverage and connect them with prenatal services, culturally and linguistically a propriate prenatal services, evidence-based home visiting programs for high-risk pregnant women, trained and certified doulas and community health workers to provide health education, coaching and support, evidence-based group care approaches to reduce costs and enhance the content of care, and transportation assistance such as vouchers for taxis or public transit (Children's Initiative, 2015). * Breastfeeding enhances immunity to disease and de creases the rate and seventy of infections in children, and is associated with improved development and decreased risk of childhood obesity. Mothers who breastfeed may have a reduced risk of breast, ovarian, and uterine cancers, quicker postpartum recovery time, and less work missed due to child illness (Children's Initiative, 2015). * In California, SDC ra niked 20th out of 50 counties for in-hospital exclusive breastfeeding at 79 6 percent (Cali fornia WIC) Association and UC Davis Human Lactation Center, A Policy Update on California Breastfeeding and Hospital Performance, 2016). * According to 2016 CHIS data, 28 7 percent of women ages 18 to 65 years in SDC's east region were obese (Body Mass Index (BMI) > 30), which is higher than SDC overall (25 2 percent). * According to the California Health C are Almanac, being overweight increases the risk of complications during pregnancy in 2014, about one in four valifornia mothers was obese or morbidly obese prior to pregnancy, and an additional one in four was overweight (California Health Care Foundation (CHCF), 2016). * According to a report from the California Task Force on t

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	enatal alcohol or illicit drug exposure each year Substance use during pregnancy increase s the risk of negative health outcomes such as stillbirth, miscarriage, LBW, preterm birth , birth deformities, behavioral impairments and withdrawal syndrome (Substance Abuse and M ental Health Services Administration, 2017). Objectives * Conduct outreach and education a ctivities for women on a variety of health topics, including prenatal care and parenting s kills * Demonstrate best practices in breastfeeding and maternity care, and provide education and support to new mothers on the importance of breastfeeding * Collaborate with community organizations to help raise awareness of women's health issues and services, as well as to provide low-income and underserved women in the San Diego community with critical prienatal services * Participate in professional associations related to women's services and prenatal health and disseminate research FY 2017 Report of Activities In FY 2017, the SGH Women's Health Center provided education, outreach and support to help meet the unique ne eds of women, mothers and newborns throughout the community. Free support groups assisted women and families with the challenges and adaptations of having a newborn Offered twice per week, the breastfeeding support group provided a comfortable environment to discuss the joys and challenges of breastfeeding as well as tips to improve breastfeeding success at home. Facilitated by RN lactation consultants, the group served more than 20 attendees per session in FY 2017, including fathers who were welcome to attend. A weekly postpartum su pport group, led by social workers, supported approximately 20 mothers per session in FY 2 017. Through the support group, mothers with babies up to 12 months of age who are suffering from baby blues symptoms, depression and/or anxiety can share their experiences, learn coping strategies and receive professional referrals. Educational classes covered a variety of parenting and newborn care topics. Through the breastf

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	derserved population in SDC's east region. This included more than 1,360 hours of care for pregnant women five days per week. The SGH Prenatal Clinic also continued to participate in the California Department of Public Health Comprehensive Perinatal Services Program to offer comprehensive prenatal clinical and social services to low-income, low-literacy women in with Medi-Cal benefits. Services included health education, nutritional guidance, and psychological and social issue support as well as translation services for non-English-speak ing women. Nutrition classes were offered as part of this effort in order to reduce the number of women who meet the criteria for gestational diabetes. Women with a current diabete's diagnosis were referred to the SGH Diabetes Education Program, while those with nutrition issues were referred to an SGH registered dietician or the SGH Diabetes Education Program as appropriate. At-risk women with elevate body mass indices (BMIs) received education and glucometers in order to measure their blood sugar and prevent the development of gestat ional diabetes. In addition, education on gestational diabetes was provided to pregnant members of the community. The SGH Women's Health Center continued its partnership with Vista Hill ParentCare to assist chemically dependent (addicted) women with psychological and so cial issues during pregnancy. These approaches have been shown to reduce both LBW rates and health care costs in women and infants. The SGH Women's Health Center also provided women in with referrals to a variety of community resources, including, but not limited to California Teratogen Information Service (CTIS), WIC, and the County of San Diego Public Health Nursing. In FY 2017, the SGH Women's Health Center participated in and partnered with seve ral community organizations and advisory boards for maternal and child health, including WIC, CTIS, Partnership for Smoke-Free Families, San Diego County Breastfeeding Coalition Advisory Board. Beacon Council's Patient Safety Collabora

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	rences the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated. Rationale * The SGH 2016 CHNA identified behavioral health, cardiovascular disease, Type 2 diabetes, obesity, cancer and senior health as six priority health issues affecting members of the communities served by SGH. * The HASD&IC 2016 CHNA process continued to identify the following among the top priority heal th conditions in SDC hospitals diabetes, obesity, cardiovascular disease and stroke, men tal health and mental disorders, unintentional injury, high-risk pregnancy, asthma, cancer, back pain, infectious disease and respiratory diseases. * The HASD&IC and SGH 2016 CHNA community engagement activities emphasized 10 social determinants of health (SDOH) as having a serious impact on the four priority health issues in SDC (cardiovascular disease, Typ e.2 diabetes, behavioral health and obesity). These social determinants are food insecurity and access to healthy food, access to care or services, homeless/housing issues, physic al activity, education/knowledge, cultural competency, transportation, insurance issues, s tigma, and poverty. * Key informant interviews conducted as part of the HASD&IC 2016 CHNA suggested several health improvement strategies to address the four priority health issues identified for SDC. These strategies include behavioral health prevention and stigma red uction, education on disease management and food insecurity, integrating physical and ment al health care, better coordination of care, greater cultural competence and diversity, and engagement of patient navigators and case managers in the community. * Data analysis in the 2016 CHNAs revealed a higher rate of hospital discharges due to cardiovascular disease and Type 2 diabetes in more vulnerable communities within SDC's east region, such as El C ajon and Jacumba (Dignity Health, SanGIS, OSHPD & SpeedTrack Inc., 2015). * According to data presented in the SGH 2016 CHNA, high blood pressure, high

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	* In 2015, there were 3,893 hospitalizations related to unintentional injury in SDC's east region. The age-adjusted rate of hospitalizations was 738 6 per 100,000 population, which was above the county age-adjusted average of 586 0 per 100,000 population. * In 2015, the re were 28,640 ED discharges related to unintentional injury in SDC's east region. The age-adjusted rate for the east region was 6,032 1 per 100,000 population, which was the secon d highest of all regions and above the SDC age-adjusted rate (5,017 7 ED visits per 100,000 population). * Unintentional injury was the leading cause of death for children ages zer o to 14 years in 2015. The effects of safety campaigns, educational strategies, and change in parenting practices have all had a positive impact on the safety and well-being of children in the San Diego community (HHSA, 2012). * Traumatic injuries The leading cause of death among children, with many survivors enduring the consequences of brain and spinal cord injuries. The physical, emotional, psychological and learning problems that affect injured children, along with the associated costs, make reducing traumatic injuries a high pri ority for health and safety advocates throughout the nation. Educational programs like ThinkFirst increase knowledge and awareness of the causes and risk factors of brain and spinal cord injury, injury prevention measures, and the use of safety habits at an early age (w ww thinkfirst org/kids, 2015). * According to HP2020, most events resulting in injury, dis ability or death are predictable and preventable. There are many risk factors for unintent ional injury and violence, including individual behaviors and choices, such as alcohol use or risk-taking, the physical environment both at home and in the community, access to health services and systems created for injury-related care, and the social environment, including individual behaviors and choices, such as alcohol use or risk-taking, the physical environment both at home and in the community, access to heal

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	betes or obesity, improvements in medicine and technology, and federal health insurance re form, which has increased the total number of Americans with health insurance coverage (BL S, 2016). * Total employment in California is projected to increase by 6.5 percent, or 9.8 million, from 2014 to 2024. The health care and social assistance sector is expected to be the fastest-growing service industry, increasing its employment share from 12 percent in 2014 to 13.6 percent in 2024. Occupations and industries related to health care are projected to add the most new jobs, with an increase of 2.3 million jobs (BLS, 2015). * As of 2.015, SDC was one of 26 counties in California designated as a Registered Nurse Shortage Ar ea by the California Healthcare Workforce Policy Commission (OSHPD Healthcare Atlas, 2017). * As of 2015, the California Health Care Almanac reported that 44 percent of the employe of RN workforce was over the age of 50. As this age group moves away from patient care and approaches retirement, it will be critical to have younger RNs trained and in place to han die the turnover (CHCF, 2017). * The BLS projects employment of more than 300,000 RNs in C alifornia in 2024, which would be an increase of 17 percent from 2014. Compared to other health care practitioners and technical health care operators, RNs are projected to have the most opportunity for employment in 2020 (BLS, 2014). * The BLS projects that the demand for home health aides in California will grow 39 percent from 2014 to 2024. Older individu als often have health problems and need help with daily activities. Thus, as the U.S. popu lation ages, the demand for home health aides will continue to increase (BLS, 2014). * Acc ording to forecasts performed by the Healthforce Center at University of California, San F rancisco (UCSF), the demand for primary care clinicians in California will increase 12 to 17 percent by 2030. These forecasts predict that the southern border region will experience asome of the highest levels of clinician shortages i

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ties throughout San Diego with various placement and professional development opportunities. More than 760 nursing students spent nearly 83,400 hours at SGH, including time spent b oth in clinical rotations and individual preceptor training, while more than 240 ancillary students spent nearly 60,600 hours on the SGH campus. Academic partners included APU, Bay Path University, Brightwood College, California State University (CSU) Chico, CSU Long Be ach, CSU Northridge, California State University, San Marcos (CSUSM), Casa Loma College, Co ncorde Career College, EMSTA College, Grand Canyon University, Grand Valley State University, Grossmont College, Grossmont Health Occupations Center, Grossmont Union High School Di strict (GUHSD), Johns Hopkins University, Laboure College, Midwestern University, Mount Sa int Mary College, National University, Northern Arizona University, Pacific University, Pa lomar College, Pima Medical Institute, Point Loma Nazarene University, San Diego City Coll ege, San Diego Mesa College, SDSU, San Jose State University, Southwestern College, Stanbridge College, Texas State University, Texas Women's University, Touro University, UC San Diego, University of Indianapolis, University of Phoenix, University of Redlands, University of San Diego, University of Southern California, University of St. Augustine, University of the Pacific, Walden University, Western Governors University and Western University. Further, the SGH Cancer Center provided internships to two National University Radiation Therapy students. SGH continued to collaborate with the GUHSD in the Healthcare Exploration Summer Institute (HESI), providing high school students with opportunities for classroom instruction, job shadowing, observations and limited hands-on experiences. In FY 2017,16 st udents shadowed staff for two weeks in a variety of hospital specialties, including women's health, laboratory, pulmonary, interventional radiology, pre- and post-operative surgery, the progressive care unit, radiology, pharmacy, supply

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	n SDC Together, the hospitals offered extensive six-week training programs for San Diego base station emergency nurses Participants received certification through the County EMS upon successful completion of a 48-hour classroom component, a passing score of 85 percent or higher on the County EMS final examination of SDC protocols, and completion of mandato ry ride-along hours in a paramedic unit. In addition, as a radio base station, the Sharp P rehospital/EMS department provided two continuing education Joint Base Regional Care Confe rences for EMS personnel and MICN trained RNs in SDC. FY 2018 Plan SGH will do the following. In a collaboration with GUHSD, participate in the HESI.* Continue to participate in the HSHMC program ** Continue to provide internship and professional development opportunities to college and university students throughout San Diego.* Continue to collaborate with I ocal universities to provide professional development lectures for students. ** Develop an elementary school field trip program to promote healthy decision-making as well as to provide a broad understanding of health care career options.* ** Continue to offer HealthCare Town e to middle and junior high school students Identified Community Need Support During the Transition of Care Process for High-Risk, Underserved and Underfunded Patients Rationale references the findings of the SGH 2016 CHNA, HASD&IC 2016 CHNA or the most recent SDC community health statistics unless otherwise indicated. Rationale.* As part of the SGH 2016 CHNA process, discussions with Sharp's Community-based Care Transitions. Program/Care Transitions Intervention (CTI) staff identified the following strategies for improving the health of SDC's vulnerable, high-risk, or medically underserved patients coaching, educating pa tients about their disease and the health care system, providing education tailored to spe cific cultural and linguistic groups, providing transportation, support, hope, and love, a nd providing a personal health record with resources an

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	conducted as part of the HASD&IC 2016 CHNA suggested the following strategies for improvin g health and removing barriers to care behavioral health prevention and stigma reduction, education on disease management and food insecurity, improving diversity and cultural com petency, coordinating services across the continuum, integrating physical and mental healt h, and engaging case managers and patient navigators in the community and incorporating them as a routine part of the continuum of care. *Participants in the HASD&IC 2016 CHNA community partner discussions recommended strengths-based case management, greater availability of multicultural providers and translators, and better coordination of discharge proced ures as strategies for improving and maintaining health in SDC. *Community members partic ipating in the Health Access and Navigation Survey as part of the HASD&IC 2016 CHNA identified the following top barriers to care understanding health insurance, getting health in surance, using health insurance, knowing where to go for care, and follow-up care or appointments. *In 2015, the unemployment rate in SDC's east region was 11.3 percent, which was higher than SDC overall (10.3 percent). *As of October 2017, the average unemployment rate in the cities of El Cajon, La Mesa, Lakesaide, Lemon Grove, Santee, and Spring Valley was 4.6 percent (Labor Market Information, State of California Employment Development Depart ment, 2017). *The Regional Task Force for the Homeless' January 2017 WeAllCount campaign counted 9,116 homeless individuals in SDC, roughly 62 percent of whom were unsheltered. The most commonly cited cause of homelessness was loss of a job (26 percent), followed by "o ther" (21 percent), money issues (15 percent), and kicked out/ran away (10 percent). *A 2 016 report by the HHSA titled identifying Health Disparities to Achieve Health Equity in S an Diego County Socioeconomic Status found that low-income communities in the county are disproportionately affected by numerous health issues, inclindin

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Objectives * Connect high-risk, underfunded patients and community members to local resour ces and organizations for low-cost medical equipment, housing options and follow-up care * Assist economically disadvantaged individuals through transportation and financial assist ance for pharmaceuticals * Collaborate with community organizations to provide services to chronically homeless individuals * Through the CTI program, provide high-risk, under- and unfunded patients with health coaching, support and resources that address SDOH to ensure a safe transition home and maintained health and safety FY 2017 Report of Activities In FY 2017, SGH continued to provide post-acute care facilitation for high-risk patients, incl uding individuals who were homeless or without a safe home environment. Individuals receive de referrals to and assistance from a variety of local resources and organizations. These groups provided support with transportation, placement, medical equipment, medications, ou tpatient dialysis and nursing home stays. SGH referred high-risk patients, families, and community members to churches, shelters and other community resources for food, safe shelter and other resources. For unemployed, uninsured and underinsured patients, or for those who simply cannot afford the expense of a wheelchair, walker or cane due to a fixed income, SGH has committed to improving access to DME for high-risk patients upon discharge SGH case managers and social workers actively recruited DME donations from the community, provi ding nearly 200 DME items to patients in need in 2017. To assist economically disadvantage dindividuals, SGH provided more than \$173,200 in free medications, transportation, lodging and financial assistance through its Project HELP funds. These funds assisted more than 6,860 individuals in FY 2017 in addition, SGH pharmacists assisted more than 1,420 outpatient prescriptions valued at approximately \$340,570 in addition, SGH continued to collaborate with community organizations to provide services to chron

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	not afford diabetes equipment. To address this challenge, a grant application was submitted and approved by the Neighborhood Walmart(r) located closest to SGH. As a result of this funding, in 2017, 28 "diabetes kits" - including a three-month supply of strips, lancets, glucose monitors, etc were put together. These kits help to keep CTI patients safe and managed until their insurance is activated. In addition, blood pressure cuffs, batteries ( for the blood pressure cuffs), pill boxes and can openers were provided for CTI patients. Since its inception in May 2014, the CTI pilot has demonstrated a powerful impact. To date, the CTI team has approached more than 2,400 patients, and succeeded in enrolling more than 1,900 individuals in the CTI program. The average readmission rate among the enrolled g roup is 13 percent, compared to an average readmission rate higher than 22 percent for those individuals who refused CTI coaching services. In FY 2017, the average readmission rate for CTI patients from any status was 9.7 percent an astounding impact. In addition, SGH coaches devoted hundreds of hours of time directly to these vulnerable patients. It has been the focus on care management as well as addressing SDOH that has contributed to the marked success of this program. The CTI program's partnership with 2-1-1's Health Navigation Program has proven to be one of the most innovative and impactful collaborations of the C TI program, and truly a best practice in delivering care to community members facing inequities 2-1-1's specialty Health Navigation Program provides in-depth care coordination to better connect, empower, educate and advocate for clients with health needs. 2-1-1 Health Navigators work with clients experiencing issues in accessing care, managing chronic conditions, and those who are uninsured or underinsured. Health Navigators assess clients' spec ific needs, which are unique to their health condition and situation, referring and educat ing clients about options and community resources, while also

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	cannot afford DME * Continue to administer Project HELP funds to those in need * Continue to collaborate with community organizations to provide medical care, financial assistance, and psychiatric and social services to chronically homeless patients * Continue to provide high-risk, Medi-Cal and unfunded patients with CTI health coaches and connection to reso urces, including resources to address food insecurity, housing, and other SDOH * Maintain and strengthen partnerships with FSD and 2-1-1 to strengthen the services of the CTI program and support expansion of the program * Explore opportunities to improve communication with community clinics SGH Program and Service Highlights * 24-hour emergency room and crit ical care center, with heliport and paramedic base station - designated STEMI Center * Acu te care * Ambulatory Care Center * Breast Imaging Center, including mammography * Cardiac Training Center * CTI program * David and Donna Long Center for Cancer Treatment, including clinical trials, genetic counseling, radiation therapy and medical oncology * Electrocar diogram * Electroencephalography * Endoscopy * Grossmont Medical Plaza Outpatient Surgery Center * Group and art therapies * Heart and vascular care - recognized by the AHA * Home health * Home influsion services * Hospice, including BonitaView, LakeView and ParkView hos pice homes * Intensive Care Unit * Level III Neonatal Intensive Care Unit * Mental Health Inpatient and Outpatient Services * Orthopedics, including total joint replacement surgery * Outpatient diabetes services, recognized by the ADA * Outpatient Infusion Center * Pall lative care services * Pathology services * Pediatric services45 * Pharmacy services * Pre -Anesthesia Evaluation Services * Pulmonary services * Radiology and diagnostic imaging, i including computed tomography scan, positron emission tomography scan, digital mammography and DEXA bone density scan * Rehabilitation services (inpatient and outpatient) * Senior Resource Center * Skilled Nursing Facility/Transitional C

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	e of its community benefit programs and services are included in Section 4 of this report. The following description highlights various programs and services provided by Sharp Hosp iceCare to San Diego County (SDC) in Fiscal Year 2017 (FY 2017) in the following Senate Bi II 697 community benefit categories. * Other Benefits for Vulnerable Populations included contribution of time to Stand Down for Homeless Veterans, Ssubi is Hope, Mama's Kitchen, F eeding San Diego and the San Diego Food Bank. * Other Benefits for the Broader Community included a variety of end-of-life support for seniors, families, caregivers and veterans in the San Diego community such as education, support groups and outreach at community health fairs and other events. Sharp HospiceCare staff actively participated in community board's, committees and civic organizations, including San Diego County Coalition for Improving End-of-Life Care (SDCCEOLC), Caregiver Coalition of San Diego, San Diego County Hospice-Ve teran Partnership (HVP), California Hospice and Palliative Care Association (CHAPCA), Nati onal Hospice and Palliative Care Organization (NHPCO), Southern Caregiver Resource Center (SCRC), San Diego Regional Home Care Council (SDRHCC), San Diego Community Action Network (SoCAN), East County Senior Service Providers (ECSSP), San Diego Chapter of the Hospice and Palliative Nurses Association (HPNA), San Diego Physician Orders for Life-Sustaining Trea tment (POLST) Coalition/San Diego Coalition for Compassionate Care (SDCCC), and San Diego County Medical Society Bioethics Commission. See Appendix A for a listing of Sharp's invol vement in community organizations in FY 2017. The category also incorporated costs associa ted with community benefit planning and administration, including community health needs a sessment (CHNA) development and participation. * Health Research, Education and Training Programs included time devoted to education and training for health care professionals and student and intern supervision. Definition of Community

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	According to the CNI, communities served by Sharp HospiceCare with especially high need in clude, but are not limited to, East San Diego, City Heights, North Park, the College Area, and Downtown San Diego. Description of Community Health In SDC overall, there were 397,67.4 residents (12.3 percent of the SDC population) ages 65 years or older in 2015. Of those, about 23.5 percent were living alone. By 2030, this age group is expected to increase to 723,572 in SDC. In SDC in 2016, 99.7 percent of surveyed children ages 2 zero to 11, 99.5 percent of surveyed children ages 12 to 17, and 90.8 percent of surveyed adults ages 18 to 64 had health insurance, which fall short of the Healthy People 2020 (HP2020) national targ et of 100 percent health insurance coverage for all individuals under age 65. In SDC in 20.16, 14.5 percent of adults ages 18 to 64 did not have a usual source of care and 10.6 percent of these adults had health insurance. In addition, 25.3 percent of adults without a usual source of care reported fair or poor health outcomes. See Table 26 for a summary of key indicators of access to care and Table 27 for data regarding Medi-Cal eligibility. Table 26 Health Care Access in SDC, 2016 Current Health Insurance Coverage. Children 0 to 11.Y ears. Rate - 99.8%, HP2020 Target - 100%. Children 12 to 17.Years. Rate - 99.8%, HP2020 Target - 100%. Regular Source of Medi Ical Care. Children 0 to 11.Years. Rate - 96.7%, HP2020 Target - 100%. Children 12 to 17.Years. Rate - 74.1%, HP2020 Target - 100%. Adults 18 to 64.Years. Rate - 85.5%, HP2020 Target - 89.4%. Not Currently Insured Adults 18 to 64. Years. Rate - 9.2%, HP2020 Target - NIA. Source 2016 California Health Interview. Survey (CHIS) Table 27. Medi-Cal (Medicaid) Eligibility Among Uninsured in SDC (Adults Ages 18 to 64. Years), 2016 Medi-Cal Eligible - 13.9%. Not Eligible - 86.1%. Source 2016 CHIS. This information is sourced from the 2016 California Health Interview. Survey (CHIS) Health Profile for SDC, provided by the University of Cal ifornia Los Ange

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Leading Causes of Death in SDC, 2015 Overall Cancer Number of Deaths - 5,025, Percent of Total Deaths - 24 3% Coronary Heart Disease Number of Deaths - 2,898, Percent of Total Deaths - 14 0% Alzheimer's Disease and Related Dementias Number of Deaths - 2,482, Percent of Total Deaths - 12 0% Unintentional Injuries Number of Deaths - 1,190, Percent of Total Deaths - 5 8% Stroke Number of Deaths - 1,162, Percent of Total Deaths - 5 6% Chronic Obstructive Pulmonary Disease/Chronic Lower Respiratory Diseases Number of Deaths - 973, Percent of Total Deaths - 4 7% Overall Hypertensive Diseases Number of Deaths - 733, Perc ent of Total Deaths - 3 5 % Diabetes Number of Deaths - 4 7% Overall Hypertensive Diseases Number of Deaths - 733, Percent of Total Deaths - 3 4 % Overdose/Poisoning Number of Deaths - 360, Percent of Total Deaths - 1 7% Suicide Number of Deaths - 342, Percent of Total Deaths - 1 7% All Other Causes Number of Deaths - 4, 795, Percent of Total Deaths - 23 2% Total Deaths Number of Deaths - 20,668, Percent of Total Deaths - 100 0% Source County of San Diego Health and Human Services Agency (HHSA), Public Health Services, Epidemiology & Immunization Services Branch Community Benefit Planning Process in addition to the steps outlined in Section 3 Community Benefit Planning Process in addition to the steps outlined in Section 3 Community Benefit Planning Process in addition to the steps outlined in Section 3 Participates in programs and workgroups to revie w and implement services that improve palliative and end-of-life care for the San Diego community * Incorporates end-of-life community organizations to discuss, plan and implement community activities * Participates in programs and workgroups to revie w and implement services that improve palliative and end-of-life care for the San Diego community * Incorporates end-of-life cacute care hospital including Sharp Chula Vista Medical Center (SCVMC), Sharp Coronado Hospital and Health care Center (SCHHC), SGH and SMH, continued to identify senior health as a

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ty health statistics unless otherwise indicated. Rationale * In Sharp's 2016 CHNAs, senior health was identified as one of the priority health issues for community members served by Sharp. * As part of Sharp's 2016 CHNAs, discussions with nurses and social workers from Sharp's Senior Health Centers identified the following challenges to improving the health of seniors in SDC access to care issues due to aging, decreased driving or loss of suppor t system, difficulty purchasing medications due to financial issues, lack of transportation or lack of motivation, difficulty understanding medical instructions, inability to recognize a health problem exists, memory issues, and the perception that health issues and lon eliness are a normal part of aging. * Significant health issues for seniors in SDC include obesity, diabetes mellitus, stroke, chronic lower respiratory diseases, influenza and pne umonia, cancer, heart disease, and mental health issues, such as dementia and Alzheimer's disease (San Diego Association of Governments, 2014). * In SDC, 40.7 percent of adults age s. 18 to 64 living at 200 percent below the federal poverty level reported as food insecure (California Health Interview Survey (CHIS), 2016). * Information presented by the Institute of Medicine (IOM) indicates that improving the quality and availability of medical and social services for patients may contribute to a more sustainable care system, in addition to improving quality of life through the end of life. The U.S. population is rapidly agin g and becoming increasingly culturally diverse, which increases the need for responsive, patient-centered care. Current limitations to effective end-of-life care include barriers in access to care that disadvantage certain groups, and misalignment between the services patients and families need and those they are able to obtain (IOM, 2014). * Over the past c entury, a major shift occurred in the leading causes of death for all age groups, includin golder adults, from infectious disease and acute illnesses

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	In FY 2017, Sharp HospiceCare conducted a variety of veteran recognition activities as part of its WHV commitment. In honor of Veteran's Day, Sharp HospiceCare celebrated patients who served in the U.S. military by holding 22 flag ceremonies throughout the month of November. During the ceremonies, fellow veterans presented patients with a U.S. flag that had been flown on the USS Midway aircraft carrier. In addition, Sharp HospiceCare held two pin ning ceremonies in FY 2017 during which volunteers presented a WHV pin and a certificate of appreciation to approximately 90 Sharp HospiceCare veteran patients as well as more than 50 veteran community members. In December, Sharp HospiceCare participated in additional community events to honor the nation's veterans, including the Spirit of '45 Pearl Harbor 7 5th anniversary commemoration on the USS Midway and the annual Wreaths Across America wrea th-laying ceremony at Fort Rosecrans National Cemetery. Sharp HospiceCare furthered its WH V commitment through the provision of veteran-specific community education and outreach in FY 2017. In June, Sharp HospiceCare hosted the Veterans Recognition, Education and Resour ce Fair at the Balboa Park Club. The free event included education on post-traumatic stress is disorder (PTSD), caregiver support and health care as well as a recognition ceremony and community resource tables for approximately 50 community veterans and their family member in honor of Veteran's Day in November, Sharp HospiceCare provided education and resource es to approximately 50 community members at the Honoring Our Veterans event hosted by the El Cajon City Council Veterans Commission. In September, Sharp HospiceCare participated in the WHV Partner Appreciation Event as part of the 2017 NHPCO Interdisciplinary Conference held at the San Diego Marriott Marquis and Marina. Reaching approximately 100 community veterans and professionals, the free event provided a panel discussion and resource tables, including information from Sharp HospiceCare on how organ

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	s Operation Family Caregiver advisory board. Operation Family Caregiver equips families of returning service members and veterans with the skills they need to adjust to life after military service. This includes free training and mentorship programs for caregivers of pre- and post- 9/11 service members and veterans with a range of service-related conditions, including traumatic brain injury, amputation, anxiety, depression, PTSD and more. Sharp H ospiceCare continued to provide a wig donation program in FY 2017. Through the program, Sh arp HospiceCare receives new, unused wigs from manufacturers and cleans and styles the wig s for donation to individuals experiencing hair loss as a result of cancer treatment or other illnesses. Sharp HospiceCare team members offer private wig appointments for community members to select their wig and receive personalized wig fitting, styling and maintenance instructions. Surplus wigs are donated to other departments throughout Sharp, including cancer patients at SMH and the Douglas & Nancy Barnhart Cancer Center at SCVMC. Approximate ly 150 wigs were donated by Sharp HospiceCare in FY 2017, including wigs for 26 community members. FY 2018 Plan Sharp HospiceCare will do the following. * Continue to collaborate with a variety of local networking groups and community agencies to provide end-of-life and AlM education and resources to community members. * Collaborate with SCHHC and the Sharp S enior Resource Centers to host three free aging conferences, reaching 100 community members per conference. * Continue to support the needs of military veterans and their families t hrough the provision of education and resources at veteran-oriented community events and collaboration with local and national organizations advocating for quality end-of-life care for veterans. * Achieve WHV Partner Level IV to improve access to and quality of care for veterans in the community. * Continue to provide a wig donation program Identified Community. Need Advance Care Planning Education and Outreach to

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*The CDC describes numerous barriers to ACP, including lack of awareness, denial of death and dying, denial of being in a circumstance in which we are unable to make our own decis ions and speak for ourselves, confusion between whether to choose palliative care or continue with life-prolonging treatments, and cultural differences (CDC, 2012). *According to the CDC, planning for the end of life is increasingly being viewed as a public health issue, given its potential to prevent unnecessary suffering and to support an individual's decisions and preferences related to the end of life. In addition, the CDC recognizes the public health opportunity to educate Americans, and especially older adults, about ACP and to improve their quality of care at the end of life. (CDC, 2012). *A 2014 Consumer Reports is urvey of 2,015 adults suggests that Americans would prefer to die at home. 86 percent said they would consider receiving end-of-life-care at home, but just 36 percent said the same about getting that care in a hospital. Despite this, about 60 percent of Americans die in acute care hospitals, 20 percent in nursing homes and only 20 percent at home (Stanford Sichool of Medicine, Palliative Care). Objectives *Provide education, engagement and consultation for community members on ACP and POLST. *Educate community health care professional son ACP and POLST. *Empower community members to make informed health care decisions FY 2.017 Report of Activities SHC offers a free and confidential ACP program to support community members as they consider their future health care options. Facilitated by Sharp Hospice Care, the ACP program empowers adults of any age and health status to explore and document their beliefs, values and goals as they relate to health care agent and consists of this ree stages. Stage one, community engagement, focuses on bringing awareness to healthy community members about the importance of ACP. This stage includes basic education and resources, identification of an appropriate health care agent, and com

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	of the POLST form, a medical order designed for individuals with advanced progressive or t erminal illness that identifies the appropriate informed substitute decision maker as well as care and treatment preference when important health care decisions need to be made. Si noe 2014, SHC has offered the Sharp HealthCare Advance Directive to guide the public in ou tlining their health care decisions. The document is publicly available on Sharp's website in both English and Spanish, and uses easy-to-read language to describe what an advance directive is and how and why to complete one. The form allows individuals to put their heal th care wishes into writing and to appropriately sign the advance directive. With this wit nessed signature, the advance directive becomes a legal document that identifies the appropriate informed substitute decision maker, and serves as a tool for health care decision-making. Additional contact information is provided for community members who are interested in speaking with a Sharp ACP facilitator. Throughout FY 2017, the Sharp ACP team provided approximately 170 phone and in-person consultations to community members seeking guidance with identifying their personal goals of care and health care preferences, appointing an appropriate health care agent, and completing an advance directive. In addition, the team engaged more than 2,000 community members and caregivers in education on ACP and POLST. Ed ucation was provided at senior centers, senior living communities and home care agencies i including. Cameron's Mobile Estates, Vista Village Senior Living, La Vida Del Mar senior community, La Vida Real senior living, St Paul's Plaza assisted living, Mount Miguel Covena nt Village retirement community, North County Senior Connections and Interfaith Community Services, San Diego PACE (Program of All-Inclusive Care for the Elderly), and Sharp Senior Health Center Clairemont. Education at various agencies, groups and other community sites included Alpine Community Church, Coronado Public Library

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Since FY 2016, Sharp's ACP team has partnered with San Diego Health Connect, AIS, Health S ervices Advisory Group, County of San Diego Emergency Medical Services, and various health care providers in SDC to ensure that community providers have access to POLST forms through the San Diego Healthcare Information Exchange, a countywide program that securely connects health care providers and patients to private health information exchanges. The Sharp HospiceCare ACP team participates in this initiative - funded by the California Health Car e Foundation (CHCF) and supported by the CCCC and California Emergency Medical Services Au thority (EMSA) - to create an electronic POLST registry (POLST eRegistry). When a paper PO LST form is not readily available during an emergency, the patient's care may be hindered or conflict with their wishes. The POLST eRegistry will improve access to critical informa tion through a cloud-based registry for completed POLST forms to be securely submitted and retrieved. FY 2018 Plan Sharp HospiceCare will do the following. Provide free ACP and P OLST education and outreach to community members through phone and in-person consultations. Collaborate with community organizations to provide educational classes and events to r aise community awareness of ACP. In collaborate with community organizations to provide educational health care professionals. Continue to serve as a community resource regarding the End of Life Option Act. Continue to collaborate with community partners to provide community resource regarding the End of Life Option Act. Continue to to collaborate with community partners to provide community members with access to advance directive and POLST forms through the San Diego Healthcare Information Exchange. Continue to particip ate in the CHCF's POLST eRegistry initiative with CCCC and EMSA Identified Community Need Health Professions and Student Education and Training, and Volunteer Training Rationale references the findings of the SHC 2016 CHNA, HASD&IC 2016 CHNA or the most

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FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	t decade, aging of the U.S. population, greater numbers of people living with chronic cond itions, such as diabetes or obesity, improvements in medicine and technology, and federal health insurance reform, which has increased the total number of Americans with health insurance coverage (BLS, 2016). *As of 2015, SDC was one of 26 counties in California design ated as a Registered Nurse Shortage Area by the California Healthcare Workforce Policy Com mission (Office of Statewide Health Planning and Development Healthcare Atlas, 2017). *The BLS projects employment of more than 300,000 registered nurses (RNs) in California in 20.24, which would be an increase of 17 percent from 2014. Compared to other health care practitioners and technical health care operators, RNs are projected to have the most opportunity for employment in 2020 (BLS, 2014). *According to the HPNA, professional nurses play a leading role as members of the palliative care and hospice teams, and across the continuum of care, as primary team members who assess, direct, evaluate and coordinate patient ne eds during the illness experience Economic models project a significant shortage of between 725,000 and 1.1 million professional nurses by 2030, underscoring the importance of pre paring nurses for the future (HPNA, 2015). *The BLS projects that the demand for home health aides in California will grow 39 percent from 2014 to 2024. Older individuals often ha ve health problems and need help with daily activities. Thus, as the U.S. population ages, the demand for home health aides will continue to increase (BLS, 2014). *Direct-care wor kers in California are responsible for providing 70 to 80 percent of the paid hands-on long-term care for older adults or those living with disabilities or other chronic conditions (Eldercare Workforce Alliance, 2014-2015). *The number of people reaching retirement will double by 2030, accounting for an eight percent increase in the U.S. population needing a wide range of professional health, home care, and social servic

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Ical Education, 2015) * An AhA 2012 report titled Advanced Illness Management Strategies Engaging the Community and a Ready, Willing and Able Workforce identifies a critical shor tage of health care professionals working in hospice. A task force appointed by the Americ an Academy of Hospice and Palliative Medicine estimates that between 2,800 and 7,500 physicians are needed to bring current hospice programs up to appropriate staffing levels. Additionally, only three percent of RNs identify hospice as their clinical specialty. The same report identifies a strong need for other trained professionals who play an integral role in AlM and end-of-life care, such as social workers, psychologists, case managers, diet itlans, pharmacists, complementary therapists, caregivers, and certified nursing assistants (AhA, 2012). The San Diego Workforce Partnership (SDWP) recommends programs that provi de volunteer experiences to high school and post-secondary students, as on-the-job training could provide real world experience for workers. Programs that target underrepresented groups and disadvantaged students could help increase the number of culturally competent he aith care workers (SDWP, 2011). A 2014 report from the California Hospital Association tritled Critical Roles. California's Allied Health Workforce Follow-Up Report emphasizes the importance of local hospitals providing clinical training for nurses and allied health professionals, as well as programs to support mentoring and hospital work experience for interns and high school students. In the coming decades, such programs will have a tremendous impact on the lives of individuals, families and the San Diego community at large. Object ives. Provide education and training opportunities around end-of-life care and ACP for st udents and interns. Through education, training and outreach, guide local, state and national health care organizations in the development and implementation of appropriate services for the needs of the aging population, including individuals in n

Return Reference	Explanation							
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Sharp's ACP team supports San Diego's future health care workforce through classroom-based lectures designed to enhance students' understanding of hospice and palliative care. In F Y 2017, the team provided introductory education to approximately 450 students, including nursing students from Azusa Pacific University, University of San Diego and CSUSM, social work students from SDSU, and							

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	nd caregivers, and help with community outreach. Sharp HospiceCare trained approximately 5.0 new volunteers in FY 2017. In addition, seven teenagers were trained through Sharp HospiceCare's Teen Volunteer Program, which provides teens with opportunities to participate in special projects in Sharp HospiceCare administration or at Sharp HospiceCare's LakeView, ParkView and BonitaView hospice homes. Volunteer opportunities were also extended to seven premedical students from SDSU, University of California, San Diego and CSUSM, who assiste d family caregivers in private homes. Ten volunteers participated in Sharp HospiceCare's 1.1th Hour Program in FY 2017. Through this special program, volunteers accompanied end-of-life patients without family members present during their final moments as well as comforted family members who were present while their loved one passed away. In addition, approxim ately 12 volunteers were trained to provide integrative therapies, including Healing Touch., Reiki, aromatherapy and hand massage, to promote relaxation, restful sleep and enhanced quality of life for Sharp HospiceCare patients and their caregivers. As WHV partners, Shar p HospiceCare provides veteran-centric education and training that qualifies volunteers to identify and work with patients who have military experience. This includes the Vet-to-Ve t Volunteer program, which pairs war veteran volunteers with veteran patients, as well as honors veteran patients for their service through special pinning ceremonies. FY 2018 Plan Sharp HospiceCare will do the following. *Continue to provide education and training opp ortunities for nursing and other health care students and interns. *Provide students with an end-of-life learning environment in community-based hospice homes. *Continue to provide education, training and outreach to local, state and national organizations to support the development and implementation of specialized services to meet the needs of the aging population. *Maintain active relationships and leadership rol

Return Reference								
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Isfaction with social support. The care provided by hospices may lead to positive health o utcomes, including survival, among the bereaved and may help some people avoid long-term diepression and other consequences of complicated grief (IOM, 2014). *  According to the NHPC O, grief may be experienced in response to physical losses, such as death, or in response to symbolic or social losses, such as divorce or loss of a job. The grief experience can be a ffected by one's history and support system. Engaging in self-care practices and accessing counseling and support services can be a guide through some of the challenges of grieving as a person adjusts to his or her loss. *According to a study titled Missed Opportunity. Hospice Care and the Family, caregivers agreed that hospice enabled them to be a caregiver and provide an in-home dying experience for their spouse. However, these caregivers a los suggested that hospices could make additional strides to identify and respond to their specific needs for support through the dying and bereavement process (Journal of Social W ork in End-of-Life & Palliative Care, 2015). *A 2015 study published in the Journal of the American Medical Association (JAMA) surveyed 305 bereaved spouses of decedents who used hospice and 711 bereaved spouses of decedents who did not use hospice. Surviving spouses of individuals who used hospice for at least three days were more likely to have some reduction in depressive symptoms one year after death when compared to those whose spouses did not use hospice at all (JAMA, 2015). *A According to a 2013 study published in the Journal of Palliative Medicine (JPM), many caregivers may benefit from bereavement support, as 12 to 40 percent of caregivers experience poor psychological outcomes, including depression and complicated grief, six months to one year following loss. Targeting services to caregive at risk for poor psychological well-being following loss may facilitate effective use of hospice bereavement, services (JPM, 2013). *According to a							

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Objectives * Provide bereavement education, resources, counseling and support to community members who have lost loved ones * Provide individuals and their families with referrals to community services * Provide the Memory Bear program to support community members who have lost loved ones FY 2017 Report of Activities Throughout FY 2017, Sharp HospiceCare offered a variety of bereavement service options to help grieving community members learn effective ways to cope with the loss of a loved one Services included professional bereavement counseling for individuals and families as well as free community education, support groups and monthly newsletter mailings. In FY 2017, Sharp HospiceCare devoted nearly 2,200 hours to home, office and phone counseling with people who have lost loved ones, providing them with bereavement counselors also provided refer rals to community counselors, mental health services, bereavement support services and other community resources as needed. Sharp HospiceCare continued to offer the Healing After L oss and the Widow's and Widower's bereavement support groups, which reached approximately 260 community members in FY 2017. Offered quarterly, the groups consisted of eight-week se ssions facilitated by skilled mental health care professionals with a specialization in the needs of the bereaved. The Healing After Loss support group focused on addressing the concerns of adults who were grieving the loss of a loved one. Weekly themes included Introduction to the Grief Process, Strategies for Coping with Grief, Communicating with Family and Friends, Experiencing Anger in Grief, Guilt, Regret and Forgiveness, Differentiating Natural Grief and Depression, Use of Ceremony and Ritual to Promote Healing, and Who Am I Now? What Does Healing Look Like? The Widow's and Widower's support group addressed concerns of men and women who lost their spouse or partner. Participants had the opportunity to share their emotional challenges and learn coping skills from group members facing similar I file situati

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	ill restaurants Sharp HospiceCare supported approximately 120 community members grieving the loss of a loved one during the 2016 holiday season. In November, Sharp HospiceCare hell dits annual Healing Through the Holidays event at Sharp's system office, which included p resentations on understanding grief, improving coping skills, exploring the spiritual mean ing of the holidays in the face of grief, and reviving hope. Two similar events titled Coping with Grief During the Holiday Season were held at the Coronado Public Library in Novem ber and at the Grossmont Health Care District in December. These events provided practical suggestions for community members to cope with the painful feelings of loss that often ar ise during the holidays. Additionally, Sharp HospiceCare provided a Support During the Holi day Season bereavement support group on two days in December, which focused on developing coping skills to promote healing, as well as remembering your loved ones, through the hol idays. Sharp HospiceCare continued to offer the Memory Bear program. In this unique program, volunteers use garments of loved ones who have passed on to sew teddy bears as keepsake's for surviving friends and family. In FY 2017, volunteers dedicated nearly 2,700 hours to sewing more than 670 bears for approximately 240 families Sharp HospiceCare also continue d to mail its monthly bereavement support newsletter, Healing Through Grief, to community members for 13 months following the loss of their loved one. Approximately 1,400 newsletter's were mailed each month during FY 2017. FY 2018 Plan Sharp HospiceCare will do the follo wing. *Continue to provide referrals to community services *Continue to provide a variety of free bereavement support groups. *Continue to provide events a nd support services for individuals grieving the loss of a loved one during the holiday se ason. *Support at least 240 families through the Memory Bear program. *Hospice nursing services. *Integrative thera pies. *Management for various hospice patient conditi

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	Addiction, Treatment and Healing) * Adult Protective Services * Aging and Disability Reso urce Connection * Alliance for African Assistance * Altrusa International Club of San Dieg o * Alzheimer's Project Safety Workgroup * Alzheimer's San Diego * Alzheimer's San Diego * Alzheimer's San Diego C lient Advisory Board * American Academy of Nursing * American Association of Colleges of N ursing * American Association of Critical Care Nurses, San Diego Chapter * American Cancer Society * American College of Healthcare Executives * American Diabetes Association * American Foundation for Suicide Prevention * American Heart Association * American Lung Association * American Nurses Association * American Red Cross of San Diego * Angels Foster Family Network * The Arc of San Diego * Asian Business Association * American Red Cross of San Diego * Angels Foster Family Network * The Arc of San Diego * Asian Business Association * Association of Fundraising Professionals - San Diego Chapter * Association of Wom en's Health, Obstetric and Neonatal Nurses * Azusa Pacific University * BAME Renaissance, Inc (BAME CDC) * Bayside Community Center * Beacon Council's Patient Safety Collaborative * Boys and Girls Club of South County * Cabrillo Credit Union Sharp Division Board * Cabrillo Credit Union Supervisory Committee * California Academy of Nutrition and Dietetics - San Diego District * California Association of Health Plans * California Association of Ho spitals and Health Systems Committee on Volunteer Services and Directors' Coordinating Cou ncil * California Board of Behavioral Health Sciences * California College San Diego * California Department of Public Health (CDPH) * CDPH Healthca re Acquired Infections/Antimicrobial Stewardship Program subcommittee * CDPH Healthcare As sociated Infection Advisory Committee * CDPH Joint Advisory Committee * California Dieteti c Association * California Health Information Association * California Hospice and Palliative Care Association * California Hospica and Palliative Care Associatio

Return Reference	Explanation
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	*CHIP Health Literacy San Diego Task Force * CHIP Independent Living Association Advisory Board and Peer Review Advisory Team * CHIP Suicide Prevention Council * Chula Vista Chamb er of Commerce * Chula Vista Community Collaborative * Chula Vista Police Foundation * Cit y of Chula Vista Wellness Program * Cit y of San Diego * City of San Diego Park & Recreation - Therapeutic Recreation Services Disabled Services Advisory Council * Community Center for the Blind and Visually Impaired * Community Emergency Response Team * Consortium for N ursing Excellence, San Diego * Coronado Fire Department * Coronado Public Library * Corona do SAFE (Student and Family Enrichment) * Coronado Senior Center Planning Committee * Door s of Change * Downtown San Diego Partnership * East County Action Network * East County Se nior Service Providers * Emergency Nurses Association - San Diego Chapter * Employee Assis tance Professionals Association * EMSTA College * Family Health Centers of San Diego * Fee ding San Diego * Friends of Scott Foundation * Gary and Mary West Senior Wellness Center * George G Glenner Alzheimer's Family Centers, Inc * Girl Scouts San Diego * Greater San Diego East County Advisory Board * Grossmont College Respiratory Advisory Committee * Grossmont College Occupational Ther apy Assistant Advisory Board * Grossmont College Respiratory Advisory Committee * Grossmont Healthcare District Community Grants and Sponsorships Committee * Grossmont Healthcare D istrict Independent Citizens' Bond Oversight Committee * Grossmont Imaging LLC Board * Grossmont Union High School District * Hands United for Children * Health Care Communicators Board * Health Industry Collaboration Effort, Inc * Health Insurance Counseling and Advoc acy Program * Health Sciences High and Middle College (HSHMC) * Helix Charter High School * Hidden Heroes Campaign Committee * Home Start, Inc * Hospice and Palliative Nurses Asso cation - San Diego Chapter * Hospital Association of San Diego and Imperial Counties (HAS D&IC) * HASD&IC Community H

<del></del>								
Return Reference	Explanation							
FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	iation * National Alliance on Mental Illness * National Association of Hispanic Nurses, Sain Diego Chapter * National Association of Neonatal Nurses * National Association of Orthop edic Nurses * National Hospice and Palliative Care Organization * National Institute for C hildren's Health Quality * National Kidney Foundation * National University * Neighborhood Healthcare * Neighborhood House Association * North County Community Action Network * Nor th Sain Diego Business Chamber * Pacific Arts Movement * Palomar Community College * Partne rship for Smoke-Free Families * Peninsula Shepherd Senior Center * Perinatal Safety Collab orative * Perinatal Social Work Cluster * Planetree Board of Directors * Point Loma Nazare ne University * Practice Greenhealth * Promises2Kids * Psychiatric Emergency Response Team * Regional Perinatal System * Residential Care Committee * Ronald McDonald House Operation is Committee * Rotary Club of Chula Vista * Rotary Club of Coronado * Sain Diego Association of Diabetes Educators * San Diego Association of Directors of Volunteer Services * San Diego Association of Governments * San Diego Black Nurses Association * San Diego Blood Ban k * San Diego Community Action Network * San Diego Community College District * San Diego County Breastfeeding Coalition * San Diego County Breastfeeding Coalition Advisory Board * San Diego County Civilian/Military Liaison Work Group * San Diego County Breastfeeding Coalition Advisory Board * San Diego County Civilian/Military Liaison Work Group * San Diego County Hospice-Veteran Partnership * San Diego County Medical Society Bioethics Commission * San Diego County Older Adult Behavioral Heal th System of Care Council * San Diego County Stro ke Consortium * San Diego County Taxpayers Association * San Diego County Unified Disaster Council * San Diego Covered California Collaborative * San Diego Dietetic Association * San Diego County Unified Disaster Council * San Diego Covered California Collaborative * San Diego Fre-Rescue Department * San Diego Hea							

In the Company of Women Event

Return

Reference

FORM 990, PART III, LINE 4A COMMUNITY BENEFITS PLAN AND REPORT	n of Healthcare Leaders * San Diego Physician Orders for Life-Sustaining Treatment Coaliti on/San Diego Coalition for Compassionate Care * San Diego Psych-Law Society * San Diego Re gional Chamber of Commerce * San Diego Regional Healthcare Sustainability Collaborative * San Diego Regional Home Care Council * San Diego Rescue Mission * San Diego River Park Fou ndation * San Diego State University * San Diego Workforce Partnership (SDWP) * SDWP Work Well Committee * Santee Chamber of Commerce * Santee-Lakeside Rotary Club * SAY San Diego * Second Chance * Serving Seniors * Sharp and Children's MRI Board * Sharp and UC San Diego o Health's Joint Venture Board * Sigma Theta Tau International Honor Society of Nursing * South Bay Community Services * South County Action Network * South County Economic Develop ment Council * Southern California Association of Neonatal Nurses * Southern Caregiver Res ource Center * Southwestern College * Special Needs Trust Foundation * Special Olympics * Ssubi * St Paul's Retirement Home Foundation * SuperFood Drive * The Meeting Place * THE UNBATTLE PROJECT * Trauma Center Association of America * Union of Pan Asian Communities * University of
	California, San Diego * University of San Diego * University of Southern Ca lifornia * VA San Diego Healthcare System * VA San Diego Mental Health Council * Veterans Home of California, Chula Vista * Veterans Village of San Diego * Vista Hill ParentCare * We Honor Veterans * Westminster Tower * Women, Infants and Children Program * Wreaths Acro ss America - San Diego *
1	YMCA * YWCA Becky's House(r) * YWCA Board of Directors * YWCA Exe cutive Committee * YWCA Finance Committee * YWCA

Explanation

Return Explanation

Reference	
Form 5471	Form 5471 has been filed on behalf of Grossmont Hospital Foundation by Sharp HealthCare (FFIN 95-6077327)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE R

#### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047

DLN: 93493220011858

Inspection

Departn	nent of th	ie Treasury
Internal	Revenue	Service
	of the	organiza

(Form 990)

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** ation Grossmont Hospital Foundation 33-0124488 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (c) (d) (e) (f) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Primary activity Total income End-of-year assets or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (b) (d) (f) (g) (c) (e) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No (1)SHARP HEALTHCARE HEALTHCARE ORGANIZATION CA 501(c)(3) NA No 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-6077327 (2) GROSSMONT HOSPITAL CORPORATION (SGH) HOSPITAL CA SHARP HEALTHCARE 501(c)(3) Yes 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 33-0449527 HEALTHCARE FOUNDATION SHARP HEALTHCARE (3) SHARP HEALTHCARE FOUNDATION CA 501(c)(3) Yes 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-3492461 (4)SHARP HEALTH PLAN HEALTH INSURANCE CA 501(c)(4) SHARP HEALTHCARE Yes 8695 SPECTRUM CENTER BLVD COMPANY SAN DIEGO, CA 921231489 33-0519730 (5) SHARP MEMORIAL HOSPITAL (SMH) HOSPITAL CA 501(c)(3) SHARP HEALTHCARE Yes 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-3782169 (6) SHARP CHULA VISTA MEDICAL CENTER (SCVMC) HOSPITAL CA 501(c)(3) SHARP HEALTHCARE Yes 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-2367304 (7)SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER (SCHHC) HOSPITAL CA SHARP HEALTHCARE 501(c)(3) Yes

8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489

95-0651579

(a) Name, address, and EIN related organization	l of	(b) Primary activity	(c) Legal domicile (state or foreign country)	( <b>d</b> ) Direc controll entity	t Predo ing income unre exclud tax sectio	e) minant (related, elated, led from under ns 512- 14)	(f) Share of total income	(g) Share of end-of-year assets	<b>(l</b> Disprop alloca	rtionate	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	part	eral or aging ener?	(k Percei owne	
1) SHARP HEALTHCARE ACO-II LLC		OFFICES OF	CA	NA	N/A				Yes	No		Yes	No		
95 SPECTRUM CENTER BLVD N DIEGO, CA 92123 -2645189		PHYSICIANS	5, 1		.,,										
Part IV Identification of Related Org							zation ans	wered "Ye	s" on I	orm s	990, Part I	/, lini	e 34		
(a)  Name, address, and EIN of related organization	more related organizations treated as a corporation or trust  (b) (c)  Primary activity Legal domicile (state or foreign		T	(d) Irect controlling entity	(d) (e) tt controlling Type of entity		(f) Share of tot Income	(g) Share of end year assets		d-of- Per	(h) centage nership		Section (13) coi	i) n 512 ontrol	
		cou	ntry)				·							Yes	N
L)CONTINUOUS QUALITY INSURANCE SPC	CAPTIVE INSURANCE COMPANY	CJ		N	7	C Corp	poration								No
2)CHARITABLE REMAINDER TRUST (3)	PROGRAM SUPPORT	C	A.	N	A	Trust									No
															$\vdash$

(1)GROSSMONT HOSPITAL CORPORATION

(2) GROSSMONT HOSPITAL CORPORATION

(3)GROSSMONT HOSPITAL CORPORATION

(4) GROSSMONT HOSPITAL CORPORATION

Reimbursement paid to related organization(s) for expenses . . .

(a) Name of related organization

Reimbursement paid by related organization(s) for expenses .

Schedule R (Form 990) 2016				
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.				
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No	
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		1		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a	,	No	
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes		
c Gift, grant, or capital contribution from related organization(s)	10	Yes		
d Loans or loan guarantees to or for related organization(s)	10	ı T	No	
e Loans or loan guarantees by related organization(s)	1e	2	No	
f Dividends from related organization(s)	1f	ŕ	No	
g Sale of assets to related organization(s)	19	,	No	
h Purchase of assets from related organization(s)	1h	,	No	
i Exchange of assets with related organization(s)	<b>1</b> i		No	
j Lease of facilities, equipment, or other assets to related organization(s)	1 <u>j</u>		No	
k Lease of facilities, equipment, or other assets from related organization(s)	1 k	(	No	
l Performance of services or membership or fundraising solicitations for related organization(s)	. 11	Yes		
m Performance of services or membership or fundraising solicitations by related organization(s)	1n	n	No	

1			i					
f	Dividends from related organization(s)	1f		No				
g	Sale of assets to related organization(s)	1g		No				
h	Purchase of assets from related organization(s)	1h		No				
i	Exchange of assets with related organization(s)	<b>1</b> i		No				
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No				
1								
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)								
1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes					
n	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No				
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes					
0	Sharing of paid employees with related organization(s)	10	Yes					

(b)

Transaction

type (a-s)

В

С

(c)

Amount involved

937,143

4,443,709

1,235,429

70.273

ACCRUAL

ACCRUAL

ACCRUAL

ACCRUAL

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

|1p | Yes

1r

1s Yes

Schedule R (Form 990) 2016

(d)

Method of determining amount involved

No

No

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)		(e) re all partners section 501(c)(3) rganizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ite	(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General c managin partner?	or g ?	<b>(k)</b> Percentage ownership
			514)	Yes	No	<b>!</b> ,		Yes	No		Yes	No	
										Schedul	e R (Form	1 990	0) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016

#### **Additional Data**

8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489

(a)

Name, address, and EIN of related organization

(1)

95-6077327 (1)

33-0449527 (2)

95-3492461

33-0519730 (4)

95-3782169

95-2367304 (6)

95-0651579

(3)

(5)

Software Version: 2016v3.0

**EIN:** 33-0124488

(b)

Primary activity

HEALTHCARE

HOSPITAL

HEALTHCARE

FOUNDATION

COMPANY

HOSPITAL

HOSPITAL

HOSPITAL

HEALTH INSURANCE

ORGANIZATION

(d)

Exempt Code

section

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(4)

501(c)(3)

501(c)(3)

501(c)(3)

(e)

Public charity

status

(if section 501(c)

(3))

(f)

Direct controlling

entity

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

SHARP HEALTHCARE

Ina

(g)

Section 512

(b)(13)

controlled entity?

No

No

Yes

Yes

Yes

Yes

Yes

Yes

Yes

(c)

Legal domicile

(state

or foreign country)

CA

CA

CA

CA

CA

CA

CA

**Software ID:** 16000421

Name:	Grossmont Hospital Foundation

	Name:	Grossmont Hospital Foundation	
Form 990, Schedule R, Part II - Identification of Related	ed Tax-E	xempt Organizations	

			Name:	Grossmont Hospital Foundation	
000	Cabadula B	Down II	Identification of Bolated Tay F	warmet Overshipstians	

	Name:	Grossmont Hospital Foundation	
orm 990. Schedule R. Part II - Identification of Relate	d Tay-F	vemnt Organizations	