For Paperwork Reduction Act Notice, see the separate instructions.

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2016

DLN: 93493227015868 OMB No 1545-0047

Open to Public

Form **990** (2016)

Cat No 11282Y

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public
 ▶ Information about Form 990 and its instructions is at www.irs.gov/form990

nterna	l Reve	nue Service				•			Inspection
A Fo	or th	e 2016 c	alendar year, or tax year beginning 10-01-20)16 , and end	ing 09-30	-2017	-		
		pplicable	C Name of organization PARTNERS HEALTHCARE SYSTEM INC				D Employ	er identif	ication number
☐ Add		change ange					04-323	0035	
□ Init	tial re	-	Doing business as						
Fin Detur		nınated	N		In / ·		E Telephor	ie number	
		d return	Number and street (or P O box if mail is not delivered 399 REVOLUTION DRIVE NO 645	to street address)	Room/suit	e	· ·	82-0747	
□ Арі	plicati	on pending	City or town, state or province, country, and ZIP or fo	reign postal code			(657) 2	02-07-7	
			SOMERVILLE, MA 02145				G Gross re	ceipts \$ 1	,282,761,413
			F Name and address of principal officer			H(a) Is this	s a group re	turn for	
			DAVID F TORCHIANA MD 800 BOYLSTON STREET			subor	dinates?		□Yes ☑No
			BOSTON, MA 02199			H(b) Are a		es	☐ Yes ☐No
[Tax	k-exer	npt status	☑ 501(c)(3)	4947(a)(1) or	J 527			ıst (see	instructions)
J W	ebsit	:e:▶ HTT	P WWW PARTNERS ORG			H(c) Group	exemption	number	>
						L Year of form	ntion 1003	M Chaha	of legal domicile
K Forn	n of o	rganızatıon	✓ Corporation ☐ Trust ☐ Association ☐ Other	•		L real of form	ation 1995	MA	or legal doffliche
Pa	rt I	Sum	mary						
			cribe the organization's mission or most significa						
eu			HEALTHCARE SYSTEM, INC IS COMMITTED TO G PATIENT CARE, TEACHING AND RESEARCH	SERVING THE C	YTINUMMC	LOCALLY AN	ND GLOBALL	Y AND IS	S DEDICATED TO
<u>=</u>	-		,						
Ĕ	-								
96	,	Check thi	s box $ ightharpoonup$ if the organization discontinued its o	perations or disp	osed of mo	ore than 25%	of its net a	ccatc	
.5 			of voting members of the governing body (Part VI					з	17
Activities & Governance	4	Number o	of independent voting members of the governing	body (Part VI, lıı	ne 1b) .			4	13
Ě	5	Total nun	nber of individuals employed in calendar year 201	6 (Part V, line 2	a)			5	7,563
5	6	Total nun	6	0					
•	7a	Total unr	elated business revenue from Part VIII, column (C), line 12 .			•	7a	8,101,363
	b	Net unrel	ated business taxable income from Form 990-T, l	ine 34				7b	429,083
						Pri	or Year		Current Year
ġ.	l	8 Contributions and grants (Part VIII, line 1h)					225,341,	_	268,658,863
Ravenue	l	-	•		729,692,0	835,119,820			
æ	l		nt income (Part VIII, column (A), lines 3, 4, and renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 1	•	•		-70,992,4 -75,0	_	174,816,215 4,166,515
	l		enue—add lines 8 through 11 (must equal Part VI	•	ına 12)		883,966,0		1,282,761,413
	_		nd similar amounts paid (Part IX, column (A), line	205,239,6	_	211,645,435			
	l		paid to or for members (Part IX, column (A), line	0	211,010,135				
S	l		other compensation, employee benefits (Part IX,	•			490,126,2	249	526,413,781
Expenses	l		nal fundraising fees (Part IX, column (A), line 11		•			0	, ,
p G	ь	Total fundr	aising expenses (Part IX, column (D), line 25) ▶3,419,52	.9					
Щ	17	Other exp	penses (Part IX, column (A), lines 11a–11d, 11f–2	24e)			481,564,	157	532,077,989
	18	Total exp	enses Add lines 13-17 (must equal Part IX, colu	mn (A), line 25)			1,176,930,0	068	1,270,137,205
	19	Revenue	less expenses Subtract line 18 from line 12 .				-292,963,9	974	12,624,208
Net Assets or Fund Balances						Beginning	of Current Y	ear	End of Year
sets alar	20	Total ass	ets (Part X, line 16)				5,622,437,:	123	5,422,733,376
A B	l		ilities (Part X, line 26)				6,287,907,4	_	6,055,002,240
Fun	l		s or fund balances Subtract line 21 from line 20				-665,470,3	_	-632,268,864
Par	t II	Sign	ature Block						· · · · · · · · · · · · · · · · · · ·
			erjury, I declare that I have examined this return						
any ki			f, it is true, correct, and complete Declaration of	preparer (other	than office	er) is based o	m all inform	ation of v	which preparer has
		1				204	0.00.13		
-:		Signati	ure of officer			Dat	.8-08-13 e		
Sign Here		DETER	K MARKELL EYEC VP CEO & TREASURED						
			K MARKELL EXEC VP, CFO, & TREASURER r print name and title						
		P	rınt/Type preparer's name Preparer's sıgn	ature	Da	te		PTIN	
Paic	t						eck Ll if l' -employed		
Pre		71 <u>⊢</u>	ırm's name				n's EIN ▶		-
Use		1 -	ırm's address ▶			Pho	one no		
		-							
May +	ha IR	S discuss	this return with the preparer shown above? (see	instructions)					es No

ARTHERS HEALTHCARE SYSTEM, INC. (PARTNERS) IS COMMITTED TO SERVING THE COMMUNITY AND IS DEDICATED TO ENHANCING PATIENT CARE. TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS RECOGNIZES THAT NCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL TO MAINTAINING EXCELLENCE 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?	Form	990 (2016)				Page 2
1 Berly describe the organization's mission ARATNESS HEALT-CARE SYSTEM, INC. (PARTNERS) IS COMMITTED TO SERVING THE COMMUNITY AND IS DEDICATED TO SHANCING PATTENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS RECOGNIZES THAT PARTNERS HEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS RECOGNIZES THAT PARTNERS HEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS RECOGNIZES THAT PARTNERS RECOGNIZES THAT The proof of the organization undertake any significant program services during the year which were not listed on the proof promp 990 or 990-EZ? Did the organization undertake any significant program services during the year which were not listed on the proof promp 990 or 990-EZ? If "Yes," describe these heave services on Schedule O Did the organization case conducting, or make significant changes in how it conducts, any program services, as measured by expenses services? If "Yes," describe these changes on Schedule O Section 510 ((3) and 5011 ((4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 219,811,452 including grants of \$ 211,645,435) (Revenue \$ 833,223,409) (Revenue \$) Code) (Expenses \$ including grants of \$) (Revenue \$) Accordance Code) (Expenses \$ including grants of \$) (Revenue \$) (Code) (Expenses \$ including grants of \$) (Revenue \$)	Par	t IIII State	ment of Program Service Acco	mplishments		
ADATMERS HEALTHCARE SYSTEM, INC. (PARTMERS) IS COMMITTED TO SERVING THE COMMUNITY AND IS DEDICATED TO ENHANCENCE PATTENT ARE TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE & SA IN INTEGRATED HEALTH CARE SYSTEM PARTMERS RECOGNIZES THAT INCREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL TO MAINTAINING EXCELLENCE 2 Did the organization undertake any significant program services during the year which were not listed on the prior form 990 or 990-E2?		Check ı	f Schedule O contains a response or i	note to any line in this Part III		🗹
AAR, TEACHING AND RESEARCH, AND TO TAKING A LEADERSHIP ROLE AS AN INTEGRATED HEALTH CARE SYSTEM PARTNERS RECOGNIZES THAT NORREASING VALUE AND CONTINUOUSLY IMPROVING QUALITY ARE ESSENTIAL TO MAINTAINING EXCELLENCE 2 Did the organization undertake any significant program services during the year which were not listed on the prior form 990 or 990-E27	1	Briefly describe	e the organization's mission			
the prior Form 990 or 990-E27	CARE	, TEACHING AN	D RESEARCH, AND TO TAKING A LEA	DERSHIP ROLE AS AN INTEGRA	TED HEALTH CARE SYSTEM PART	
If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	2	Did the organi	zation undertake any significant prog	ram services during the year wh	nich were not listed on	
See Additional Data 4c		•				∐ Yes 🗹 No
services?						
If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section S01(c)(3) and sol1(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 219,811,452 including grants of \$ 211,645,435) (Revenue \$ 833,323,409) See Additional Data 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	3	-		nificant changes in how it condu	cts, any program	
Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 219,811,452 including grants of \$ 211,645,435) (Revenue \$ 833,323,409) 4b (Code) (Expenses \$ including grants of \$) (Revenue \$) 4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)						∐ Yes 🗹 No
See Additional Data (Code) (Expenses \$ including grants of \$) (Revenue \$) (Code) (Expenses \$ including grants of \$) (Revenue \$) (Code) (Expenses \$ including grants of \$) (Revenue \$) (Code) (Expenses \$ including grants of \$) (Revenue \$) (Code) (Expenses \$ including grants of \$) (Revenue \$)	4	Section 501(c)	(3) and 501(c)(4) organizations are i	equired to report the amount o		
4c (Code) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4a	•		311,452 including grants of \$	211,645,435) (Revenue \$	833,323,409)
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)						
(Expenses \$ including grants of \$) (Revenue \$)	4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
(Expenses \$ including grants of \$) (Revenue \$)						
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	4 -				/ (Nevenue #	

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Form **990** (2016)

	v	Checklist	UI	Requ	irec	i Sch	euui	E:
s	the	organization	des	cribed	ın se	ection	501(c)(

)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆 . . .

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates

Section 501(c)(3) organizations.

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 🔒 Did the organization maintain collections of works of art, historical treasures, or other similar assets?

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable

b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

12a Did the organization obtain separate, independent audited financial statements for the tax year?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

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Form 990 (2016)						
Par	Checklist of Required Schedules (continued)					
		Yes	No			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		No			
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?					
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	Yes				
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		No			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	Yes				
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	Yes				
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?					

Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔧 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 **

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

24b

24c

24d

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Form 990 (2016)

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orm 9	990 (2016)			Page
Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	-		<u> </u>
12	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 5,724	$\overline{}$	Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	6a		No
	solicit any contributions that were not tax deductible as charitable contributions?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services	7a	Yes	
	provided to the payor?	<u> </u>		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
_	D. J. M			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
L	required?	7g		
n	1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
0-3	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	· · · · · · · · · · · · · · · · · · ·			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in			
	which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	in res, has it med a norm 720 to report these payments 11 No, provide an explanation in Schedule O	14b		0 (201)

	990 (2016)	,	. ,	Page t				
Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	" respo	nse to li	nes				
	Check if Schedule O contains a response or note to any line in this Part VI			✓				
Se	ction A. Governing Body and Management		• •					
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 17							
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent 1b 13							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No				
6	Did the organization have members or stockholders?	6	Yes					
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7b	Yes					
	persons other than the governing body?							
	the following							
а	The governing body?	8a	Yes					
b	${f b}$ Each committee with authority to act on behalf of the governing body?							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No				
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Code						
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes					
11~	and branches to ensure their operations are consistent with the organization's exempt purposes? 1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the							
114	form?	11a	Yes					
b	${f b}$ Describe in Schedule O the process, if any, used by the organization to review this Form 990 ${f .}$							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
b	Other officers or key employees of the organization	15b	Yes					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)							
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes					
Se	ction C. Disclosure							
17	List the States with which a copy of this Form 990 is required to be filed AL , AR , CA , CO , FL , GA , KS , LA , ME NY , NC , OH , PA , TX , WI , HI , IL , KY , VT , VA , WI	SC , M	IA , NH , N , MO ,	, NJ , , NV ,				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply							
19	Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest							
20	policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records PRATINERS SIN TAX DIR 200 PERO							
	▶PARTNERS FIN-TAX DIR 399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145 (857) 282-0747							

orm 990 (2	m 990 (2016) Page							
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors							
	Check if Schedule O contains a response or note to any line in this Part VII							
Section	A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees							
La Complete	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's	tax						

year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

(A)

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C)

(D)

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensated employee Individual trustee or director Former organizations MISC) related Institutional Trustee below dotted employee organizations line) See Additional Data Table

(F)

(E)

EPIC SYSTEMS CORPORATION

1979 MILKY WAY VERONA, WI 53593 MCKINSEY & CO INC

280 CONGRESS ST 1100 BOSTON, MA 02210

compensation from the organization ▶ 92

Page 8

Form 990 (2016)														Page 8	
Part VII Section	n A. Officers, Direct	tors, Trustees	, Key	Emp ^r	loye	:es,	and	Hig	nest Cor	npensa	ted Employ	jees (cor	ntinued)		
	(A) and Title	(B) Average hours per week (list any hours	than o	one bo	ox, u an off	ot che unles fficer	eck moss ss pers r and a tee)	rson	Repo compe fror organiza	(D) ortable ensation m the zation (W	from re - organizati	table nsation elated ions (W-	compensation W- from the		
		for related organizations below dotted line)	individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099	99-MISC)	2/1099-	MISC)	organizat relat organiz	ted	
See Additional Data Tal	ble		-	_	<u> </u>	<u></u>	<u> </u>	+	-						
			 	 	\vdash	\vdash	 	+	+						
		+		 	H	\vdash	\vdash	+							
					$\mid \mid \mid$	\Box									
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	⊥'	<u> </u>	<u> </u>	<u> </u>						
				 	<u> </u>	<u> </u>	 	 	 						
		!	-	_	<u> </u>	<u></u>	—	+							
1h Suh-Total .		'	<u> </u>	<u>_</u>		<u></u> '	<u> </u> ▶	Щ'		$\overline{}$		\longrightarrow			
c Total from cont	tinuation sheets to P	Part VII, Section	on A.						18	749,931		642,039		2,130,137	
2 Total number of	s 1b and 1c) of individuals (including compensation from the	g but not limited	to thos				e) who	o rec			•	342,000		2,130,13.	
					_	_							Yes	No	
_	zation list any former s," complete Schedule 2						oyee, o		ghest con	npensate	ed employee o	on 3	3	No	
organization a	lual listed on line 1a, is nd related organization	ns greater than \$	\$150,000	00? <i>If</i>	"Yes	s," cc	omplet	ete Sc							
	n listed on line 1a recei								organiza	tion or ir	· · ·	. 4	1 Yes	 	
, ,	ered to the organization											5	<u> </u>	No	
	ependent Contract table for your five high			ando		ntr	- store	+ +		mara th	#100 000	of compo			
	table for your five high hization Report comper	ensation for the c									ion's tax year				
CONSTRUCTIO		(A) and business addre	ess								(B) escription of serv	vices	Compe	ensation	
SUFFOLK CONSTRUCTION 99 CONIFER HILL DRIVE DANVERS, MA 6068953	=									CONSTRU	JCTION SVCS		100	8,643,958	
ACCENTURE LLP	.3U									CONSULT	ING SERVICES		76	6,000,722	
PO BOX 70629 CHICAGO, IL 60673 RANDSTAD										CTAFFING	S SERVICES		4.6	6,856,312	
PO BOX 7247-6655 PHILADELPHIA, PA 191	706655									SIALLING	SERVICES		1-),830,3±2	
													+		

CONSULTING SERVICES

CONSULTING SERVICES

24,360,136

7,380,000

Form **990** (2016)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

		(2016)									Page 9
Part '	VIII										
		Check If Schedul	e O contains	a respo	onse or note to an	/ line in th (<i>f</i> Total re	١)	(B Relate exen funct	ed or npt	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a	Federated campaign	ns	1a				revei	nue		512-514
nts nts		• Membership dues		1b							
Gra nou		Fundraising events		1c							
(S. (d Related organizatio		1d	268,444,819						
	e	Government grants (co	ontributions)	1e	106,544						
ns, Sir	f	All other contributions,	, gifts, grants,								
Contributions, Giffs, Grants and Other Similar Amounts		and similar amounts na above	ot included	1f	107,500						
휼	g	Noncash contribution in lines 1a-1f \$	ons included								
Cont and	 -	Total.Add lines 1a-1			•	262	.50.050				
	<u> </u>	TOTAL Add lines 1a-1		• •	Busines		,658,863				
Program Service Revenue	2a	ADMINISTRATIVE FEE				561000	835,1:	19,820	833,941,4	83 1,178,	.337
<u>خ</u>	ь										
ړد	c			_							
₹ -	d			_							
an	e										
ıbo.	f	All other program se	rvice revenue	!	835	119,820					
•		Total.Add lines 2a-2f			<u> </u>	_					1
		Investment income (ii imilar amounts) .					-258,469			6,259,000	-6,517,469
		Income from investme			ond proceeds	•					
	5 F	Royalties				•	648,502				648,502
	6-	Gross rents	(ı) Rea	l	(II) Personal	4					
	va	Gloss lelits	Ę	13,846							
	b	Less rental expenses		0							
	c	Rental income or	ŗ.	13,846							
		(loss)	(1)			_	513,846			12.201	526,047
	u	Net rental income o	r (loss) (ı) Securi		· · · ▶	1	313,040			-12,201	320,047
		Gross amount from sales of assets other than inventory	.,,	74,684	` '						
	b	Less cost or other basis and sales expenses		0							
		Gain or (loss)	· ·	74,684		_	175 074 604			222.074	174 042 642
		Net gain or (loss) . Gross income from fi			<u> </u>	+	175,074,684			232,071	174,842,613
Other Revenue		(not including \$ contributions reporte See Part IV, line 18	ed on line 1c)	of							
Re		Less direct expense		b							
her		Net income or (loss)		-	ents 🕨	_					
5		Gross income from g See Part IV, line 19		ies							
				а							
		Less direct expense Net income or (loss)		b	les .						
		Gross sales of invent		activit	les •	7					<u> </u>
		returns and allowand	es	-1]						
	b	Less cost of goods s	old	a b		\dashv					
		Net income or (loss)									
		Miscellaneous			Business Code						
	11:	aCHILD CARE REVEN	UE		6244:	10	1,760,822	!			1,760,822
	b	PARKING INCOME			81293	30	1,428,222				1,428,222
	C	PARTNERSHIP INCO	ME		62140	00	-184,877		-629,033	444,156	
	_	- All I									1
		All other revenue . Total. Add lines 11a				1					1
					•		3,004,167				-
		Total revenue. See	mstructions	• •	· · · •	1,	,282,761,413	8	33,312,450	8,101,363	172,688,737
											Form 990 (2016)

Form 990 (2016)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all co	_	·	, ,	
Check if Schedule O contains a response or note to any		(B)	(C)	<u> ⊔</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	211,645,435	211,645,435		
2 Grants and other assistance to domestic individuals See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	14,778,655		14,778,655	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	384,766,129	3,083,767	380,060,907	1,621,455
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	42,165,731	325,444	41,840,287	
9 Other employee benefits	50,617,047	390,672	49,694,163	532,212
10 Payroll taxes	34,086,219	263,084	33,823,135	
11 Fees for services (non-employees)				
a Management				
b Legal	9,346,287	72,137	9,274,150	
c Accounting	1,803,331	13,918	1,789,413	
d Lobbying	470,868		470,868	
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	78,631,474	606,893	77,658,431	366,150
12 Advertising and promotion	735,593	5,677	729,916	
13 Office expenses	26,159,280	201,903	25,551,905	405,472
14 Information technology	85,725,884	661,650	85,064,234	
15 Royalties				
16 Occupancy	18,611,756	143,649	18,271,054	197,053
17 Travel	2,453,524	18,937	2,434,587	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials •				
19 Conferences, conventions, and meetings	461,943	3,565	458,378	
20 Interest	193,746,698	1,495,376	192,251,322	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	74,098,345	571,906	73,526,439	
23 Insurance	1,575,813	12,162	1,563,651	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a PROGRAM SUPPORT/SUBSIDY	20,198,807	155,898	20,042,909	
b MISCELLANEOUS EXPENSES	15,341,220	118,407	14,925,626	297,187
c MEALS	1,992,254	15,377	1,976,877	
d OTHER RESEARCH EXPENSES	424,557	3,277	421,280	
e All other expenses	300,355	2,318	298,037	
25 Total functional expenses. Add lines 1 through 24e	1.270.137.205	219.811.452	1.046.906.224	3.419.529

Form **990** (2016)

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Page **11**

3,553,827,259

1.457.114.648

6,055,002,240

-634,167,569

748,705

1.150.000

-632,268,864

5.422.733.376 Form **990** (2016)

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Form 990 (2016)

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33 34

Liabilities

Assets or Fund Balances

Net

Tax-exempt bond liabilities . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

	beginning of year		End of year
1 Cash-non-interest-bearing		1	0
2 Savings and temporary cash investments	94,198,894	2	24,378,581
3 Pledges and grants receivable, net	5,379,914	3	0
4 Accounts receivable, net	59,674,396	4	78,205,587
Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.	0	5	0
6 Loans and other receivables from other disqualified persons (as defined under			

	4	Accounts receivable, net	counts receivable, net									
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L			0	5						
	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	0	6								
ssets	7	Notes and loans receivable, net		3,568,558,575	7	3,562,						
SS	8	Inventories for sale or use		0	8							
A	9	Prepaid expenses and deferred charges			37,305,968	9	12,					
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	909,364,738								
	b	Less accumulated depreciation	10 b	183,872,565	709,838,128	10c	725,					
	11	Investments—publicly traded securities .		0	11							
	12	Investments—other securities See Part IV, line		879,388,989	12	754,						
	13	Investments—program-related See Part IV lin	0	13								

vo.		contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	ations o	of section 501(c)(9)	0	6	0
ets	7	Notes and loans receivable, net			3,568,558,575	7	3,562,224,489
Ass	8	Inventories for sale or use			0	8	0
Ø	9	Prepaid expenses and deferred charges			37,305,968	9	12,355,047
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	909,364,738			
	ь	Less accumulated depreciation	10b	183,872,565	709,838,128	10 c	725,492,173
	11	Investments—publicly traded securities .			0	11	0
	12	Investments—other securities See Part IV, line	11 .		879,388,989	12	754,719,786
	13	Investments—program-related See Part IV, line	e 11 .		0	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			268,092,259	15	265,357,713
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	5,622,437,123	16	5,422,733,376

1	9	Prepaid expenses and deferred charges			37,305,968	9	12,355,047
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	909,364,738			
	b	Less accumulated depreciation	10 b	183,872,565	709,838,128	10 c	725,492,173
	11	Investments—publicly traded securities .			0	11	0
	12	Investments—other securities See Part IV, line	11 .		879,388,989	12	754,719,786
	13	Investments—program-related See Part IV, line	≥ 11 .		0	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			268,092,259	15	265,357,713
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	5,622,437,123	16	5,422,733,376
	17	Accounts payable and accrued expenses			1,237,870,020	17	1,044,060,333
	18	Grants payable				18	0
	19	Deferred revenue				19	0

3,467,622,659

1.582.414.805

6,287,907,484

-678.834.186

2,313,825

11.050.000

-665,470,361

5,622,437,123

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-632,268,864

Schedule O

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

2b

2c

3a

3b

Yes

Yes

Yes

Yes Form 990 (2016)

2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Νo

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

☐ Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both

Additional Data

Software Version:

EIN: 04-3230035 Name: PARTNERS HEALTHCARE SYSTEM INC.

Software ID:

Form 990 (2016)

Form 990, Part III, Line 4a:

SEE SCHEDULE O

Compensated Employees, and Independent, Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organizations organization from the for related Highest compens (W-2/1099-(W-2/1099organization and Office Former Individual truste or director key employee Institutional organizations MISC) MISC) related below dotted organizations line) Tru

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

		4.	ती स		sated			
MAURY E MCGOUGH MD DIRECTOR (UNTIL 06/30/2017)	1 00 50 00	×				0	650,722	66,281
JERROLD F ROSENBAUM MD	1 00	×				0	517,939	56,667
DIRECTOR	50 00	l ''				-		
LORI W TISHLER MD MPH	1 00	×				0	236,975	53,598
DIRECTOR (UNTIL 01/01/2017)	50 00	l				,	200,5,0	
KATHRYN A BRITTON MD	1 00							

DIRECTOR (UNTIL 01/01/2017)	50 00									
KATHRYN A BRITTON MD	1 00									
		X						0	236,403	
DIRECTOR (AS OF 01/01/2017)	50 00									
EARL M COLLIER JR	1 00									
	•••••	X						0	0	
DIRECTOR	1 00									
WILLIAM MAURICE COWAN	1 00									
		Ιv	l	l			l	ا ا	ا ا	

DIRECTOR (AS OF 01/01/2017)	50 00								
EARL M COLLIER JR	1 00								
		X					0	0	İ
DIRECTOR	1 00								
WILLIAM MAURICE COWAN	1 00								
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DIRECTOR	1 00								İ

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ANNE M FINUCANE

CHARLES K GIFFORD

DIRECTOR (UNTIL 06/30/2017)

SUSAN J HOCKFIELD PHD

RICHARD E HOLBROOK

DIRECTOR

DIRECTOR

DIRECTOR

	30 00							i .
EARL M COLLIER JR	1 00	×				0	0	0
DIRECTOR	1 00	.,				Ĭ		
WILLIAM MAURICE COWAN	1 00	,						
		l X	 		1 1	l a	0	i O

53,369

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Compensated Employees, and Independent Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless compensation compensation person is both an officer week (list from the from related any hours and a director/trustee) organization organizations (W-2/1099-(W-2/1099-Highest compensatemplovee Former MISC) MISC) employee

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(F)

Estimated

amount of other

compensation

from the

organization and

related organizations

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	for related		
	for related organizations below dotted line)	Individual trustee or director	
ALBERT A HOLMAN III	1 00		Γ
	•••••	X	ı
DIRECTOR (UNTIL 06/30/2017)	1 00		
EDWARD P LAWRENCE ESQ	1 00		Γ
		X	ı
CHAIRMAN			
CARL J MARTIGNETTI	1 00		

DIRECTOR (AS OF 07/01/2017)

DIRECTOR (AS OF 07/01/2017)

DIRECTOR (AS OF 07/01/2017)

DIRECTOR (UNTIL 05/13/2017)

DIRECTOR (AS OF 07/01/2017)

ALEXANDER L THORNDIKE

......

CATHY E MINEHAN

DIANE B PATRICK ESQ

PAMELA D A REEVE

SCOTT A SCHOEN

SCOTT M SPERLING

HENRI A TERMEER

DIRECTOR

DIRECTOR

DIRECTOR

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per amount of other compensation compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Office Highest compense Former Individual trustee or director Key employee Institutional organizations MISC) MISC) related below dotted organizations line) Truste

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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50 00			V				4 649 300	0	74,538
1 00			^				4,649,309	0	74,336
50 00			\ \				1 977 204	0	615,792
1 00			^				1,877,294	0	613,792
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37,766

71,037

16,772

56,986

64,590

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	1 00						
PETER K MARKELL	50 00		х			1,877,294	0
EXECUTIVE VP, CFO & TREASURER	1 00		^			1,077,294	0
MAUREEN GOGGIN	50 00		X			169.526	0
SECRETARY			^			105,520	0
JAMES W NOGA	50 00			,		2 201 160	

				ı				
MAUREEN GOGGIN	50 00		x			169,526	0	
SECRETARY						103,320	0	
JAMES W NOGA	50 00			V		2,991,169	0	1
VICE PRESIDENT & CIO						2,991,109	0	
GREGG S MEYER MD	50 00							$\overline{}$

JAMES W NOGA	50 00		v		2,991,169	0	7
VICE PRESIDENT & CIO					2,331,103		,
GREGG S MEYER MD	50 00		v		1,224,916	0	66
CHIEF CLINICAL OFFICER	1 00				1,224,910	0	00
	50.00		ГΠ		·		

VICE PRESIDENT & CIO							
GREGG S MEYER MD	50 00		v		1,224,916	0	666,127
CHIEF CLINICAL OFFICER	1 00		^		1,224,510		000,127
JOHN R BARKER	50 00		х		1,759,698	0	43.915

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1,204,702

902,041

904,802

GREGG S MEYER MD	50 00			<		1,224,916	0	
CHIEF CLINICAL OFFICER				^		1,224,510		
JOHN R BARKER	50 00			,		1 750 600		
CHIEF INVESTMENT OFFICER				×		1,759,698	١	

50 00

1 00

50 00 50 00

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JOSEPH CABRAL

ANNE KLIBANSKI MD

BRENT L HENRY ESQ

GENERAL COUNSEL

CHIEF ACADEMIC OFFICER

CHIEF HUMAN RESOURCES OFFICER

Compensated Employees, and Independent, Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer from the from related week (list compensation from the any hours and a director/trustee) organization organizations for related (W-2/1099-(W-2/1099organization and Individual or directo Officer Former emplove Institutio dwe vey MISC) MISC) related organizations below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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LYNNE 1 FICKHOLT

CHIEF STRATEGY OFFICER

JOSEPH C KVEDAR MD

VICE PRESIDENT

		il trustee or	mal Trustee	eeio	e compensated			
TIMOTHY G FERRIS MD	50 00				x	881,421	0	60,057
VICE PRESIDENT	1 00					,		,
CHRISTOPHER MARK COBURN	50 00					834,713	0	71,053
CHIEF INNOVATION OFFICER	1 00				^	034,/13	0	71,053

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689,369

660,971

63,982

57,607

efile	GR/	APHIC prii	nt - DO NOT PROCES	S As Filed Data -	<u></u>		DLN: 9	3493227015868
SCI	IED	ULE A	Public	c Charity Statu	s and Put	olic Supp	ort	OMB No 1545-0047
(For	m 990			e organization is a sect	ion 501(c)(3) d	organization o		2016
990E	(Z)			4947(a)(1) nonexe ▶ Attach to Form				2010
•		the Treasury	► Information at	bout Schedule A (Form			uctions is at	Open to Public Inspection
Name	e of th	ne Service ne organiza		<u>www.irs.g</u>	<u>00/10/111990</u> .		Employer identific	<u> </u>
PARTN	ERS HE	EALTHCARE SY	STEM INC				04-3230035	
Pai			for Public Charity St				See instructions.	
	rganız		a private foundation becar	•	•	,		
1		•	onvention of churches, or				(A)(I).	
2			scribed in section 170(t		,			
3		•	or a cooperative hospital s	-				
4		name, city,	esearch organization ope and state		-			·
5			ation operated for the ber (iv). (Complete Part II)	nefit of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in section 1/0
6		A federal, s	tate, or local government	t or governmental unit de	escribed in sectio	on 170(b)(1)(۱)(v).	
7	✓	section 17	ation that normally receiv (0(b)(1)(A)(vi). (Compl	ete Part II)			unit or from the gener	al public described in
8		A communi	ty trust described in sect	ion 170(b)(1)(A)(vi)	(Complete Part I	I)		
9			ural research organization ant college of agriculture					ege or university or a
LO		from activit	ation that normally receiving related to its exempt income and unrelated busies section 509(a)(2).	functions—subject to cer isiness taxable income (le	tain exceptions, a	and (2) no more	than 331/3% of its su	pport from gross
1	П	•	ation organized and opera		r public safety S	ee section 509	(a)(4).	
12		more public	ation organized and opera ly supported organization through 12d that describ	ns described in section 5	09(a)(1) or sec	ction 509(a)(2). See section 509(a	
а		Type I. A so	supporting organization of n(s) the power to regular	perated, supervised, or c ly appoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by	
b		Type II. A manageme	Part IV, Sections A and supporting organization s nt of the supporting orgal	supervised or controlled i nization vested in the sai				
С		Type III f	plete Part IV, Sections unctionally integrated. organization(s) (see instru	A supporting organizatio				ited with, its
d		Type III n functionally	on-functionally integrated The organization You must complete I	ated. A supporting organ ation generally must satis	ization operated fy a distribution i	in connection w requirement and	th its supported organ	
e		Check this	box if the organization re	ceived a written determii	nation from the II		pe I, Type II, Type II	I functionally
f	Enter		or Type III non-functional of supported organization	·	organization			
g			ing information about the		s)		_	
		f supported o		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
			I					
Total		uaule Dadee-	tion Act Notice, see the		Cat No 11285		 Schedule A (Form 9	00 or 000 EZ\ 3016

	III. If the organization f Section A. Public Support	ans to quanty une	aci tile tests list	ca below, piedse	c complete rait	;	
_	Calendar year	(-)2012	(b)2012	(c)2014	(d)2015	(0)2016	(6)Tatal
	(or fiscal year beginning in) ▶	(a)2012	(b) 2013	(6)2014	(0)2015	(e)2016	(f)Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")	295,077,034	159,546,959	183,067,721	20,645,801	282,570,685	940,908,200
2	Tax revenues levied for the						
_	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
4	the organization without charge Total. Add lines 1 through 3	295,077,034	159,546,959	183,067,721	20,645,801	282,570,685	940,908,200
5	The portion of total contributions by	233,077,031	133,310,333	103,007,721	20,013,001	202,370,003	310,300,200
_	each person (other than a						
	governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
6	(f) Public support. Subtract line 5						
_	from line 4						940,908,200
	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f) Total
7		295,077,034	159,546,959	183,067,721	20,645,801	282,570,685	940,908,200
8	Gross income from interest,				, ,		
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources	20,177,295	14,350,212	61,995,189	516,424	903,879	97,942,999
	and income from similar sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried on			324,178	82,787	813,311	1,220,276
	the business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
11	assets (Explain in Part VI) Total support. Add lines 7						
	through 10						1,040,071,475
12	Gross receipts from related activities,	etc (see instructio	ns)			12	1,202,962,043
13	First five years. If the Form 990 is f	or the organization'	s first, second, thii	d, fourth, or fifth	tax year as a sect	ion 501(c)(3) orga	inization,
	check this box and ${f stop\ here}$					▶□	
9	Section C. Computation of Publi	c Support Perce	entage				
14				olumn (f))		14	90 470 %
	Public support percentage for 2015 So					15	87 950 %
16	3 33 1/3% support test—2016. If the	e organization did n	ot check the box o	n line 13, and line	14 is 33 1/3% or	more, check this b	
	and stop here. The organization qua		• •			-01	▶ ☑
ŀ	33 1/3% support test—2015. If the	-		•	nd line 15 is 33 1/	3% or more, check	_
	box and stop here. The organization				17 16 16-		▶□
17	10%-facts-and-circumstances tes is 10% or more, and if the organization						
	in Part VI how the organization meets						
	organization			- '	•		ightharpoons
Ŀ	10%-facts-and-circumstances te						
	15 is 10% or more, and if the organi Explain in Part VI how the organizati						

ightharpoonssupported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2016

Section A. Public Support										
the organization fails to o	qualify under t	he tests listed b	pelow, please co	mplete Part II.)					
(Complete only if you ch	ecked the box	on line 10 of Pa	art I or it the or	ganization railed	a to qualify unde	er Part II. If				

	the organization rans to	9		ээлэл, рассо ос		/	
Se	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in)	. ,		, ,		, ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2							
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
9	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	· ' '						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
-	from line 6)						
-	ection B. Total Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
	Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	(a) 2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f) Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f) Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	(b) 2013	(c)2014	(d) 2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 111	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,						
9 10a b c 111	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo						ganization,
9 10a b c 11 12	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th				
9 10a b c 11 12 13 14	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 <u>Se</u>	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public Section C. Computation C. Computation C. Computation C. Computation C. Computation C. Computation C.	r the organization Support Perce e 8, column (f) d	's first, second, the intage invided by line 13,	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 S6 15	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public S Public support percentage from 2015 S	r the organization Support Perce e 8, column (f) d chedule A, Part I	's first, second, the second of the second o	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9.0a b c 11 12 13 14 S6	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15 Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public S Public support percentage from 2015 S	r the organization Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15 Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income 6 (line 10c, colu	's first, second, the second of the second o	olumn (f))	h tax year as a se	15 16	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section Public support percentage for 2016 (lin Public support percentage from 2015 Section D. Computation of Investi Investment income percentage from 2015	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A,	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18	ganization, ▶□
9 l0a b c 11 12 13 14 Se 15 16 Se 17 18 19a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investi Investment income percentage for 2015	r the organization Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A, organization did r	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18 133 1/3%, and line	ganization, ▶□

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

amendment to the organizing document)

organization's organizing document?

provide detail in Part VI.

answer line 10b below

6

7

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations

Page 4

4c

5a

5b 5c

6

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

			res	MO
L	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	escribe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)			

		1	1
	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	Г
•	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
1	Did the organization confirm that each supported organization qualified under section 501(c)(4) (5) or (6) and satisfied		Г

	In section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the			
	determination			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		·	
	checked 12a or 12b in Part I, answer (b) and (c) below	4a		

	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections		

501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (1) its supported organizations. (11) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's supported organizations? If "Yes," provide detail in Part VI.

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	7	
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		T.	
	Did the appropriate any would be each of the grown what a manufacture has the last through a COL manufacture.	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
			1	
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		

2

4

Schedule A (Form 990 or 990-FZ) 2016

Enter 85% of line 1

Enter greater of line 2 or line 3

Minimum asset amount for prior year (from Section B, line 8, Column A)

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

DLN: 93493227015868

2016

SCHEDULE C

(Form 990 or 990-

EZ)

	tment of the Treasury al Revenue Service	▶Inform	nation about Schedule C (Form 990 <u>www.irs.qov/f</u>		ts instruc	tions is at	Open to Public Inspection
• S • S If the • S If the (Prox	ection 501(c)(3) or Section 501(c) (oth Section 527 organi corganization and Section 501(c)(3) of Section 501(c)(3) of corganization and cy Tax) (see sepa	ganizations Cor er than section 5 zations Complet swered "Yes" of organizations that organizations that swered "Yes" of rate instruction	n Form 990, Part IV, Line 4, or Form 9 thave filed Form 5768 (election under 9 thave NOT filed Form 5768 (election u n Form 990, Part IV, Line 5 (Proxy Ta	e Part I-C s I-A and C below 990-EZ, Part VI, Iin section 501(h)) Co nder section 501(h)	Do not co le 47 (Lob mplete Pa)) Comple	mplete Part I-B bying Activitie rt II-A Do not o	es), then complete Part II-B not complete Part II-A
Nar	ne of the organiza	tion	·			Employer ide	ntification number
						04-3230035	
Par	t I-A Comple	te if the orga	nization is exempt under section	on 501(c) or is	a sectio	n 527 organ	ization.
1 2 3	Provide a descrip Political expendit Volunteer hours		ization's direct and indirect political cai	mpaign activities in	Part IV	•	\$
Par		te if the orga	nization is exempt under section	on 501(c)(3).			
1 2 3 4a	Enter the amoun	t of any excise to on incurred a sec	ex incurred by the organization under sex incurred by organization managers us too 4955 tax, did it file Form 4720 for	ınder section 4955		>	\$ \$ Yes
ь	If "Yes," describe						
Par	t I-C Comple	te if the orga	nization is exempt under section	on 501(c), exce	pt secti	on 501(c)(3).
1			ed by the filing organization for section	•			\$
2	Enter the amoun function activities		anızatıon's funds contributed to other o	organizations for se	ction 527	exempt ►	\$
3	Total exempt fun	ction expenditur	es Add lines 1 and 2 Enter here and o	n Form 1120-POL,	lıne 17b	•	\$
4	Did the filing org	anızatıon file For ı	n 1120-POL for this year?				🗌 Yes 🔲 No
5	organization mad of political contri	de payments For butions received	employer identification number (EIN) or each organization listed, enter the am that were promptly and directly deliver see (PAC) If additional space is needed,	ount paid from the red to a separate po	filing orga olitical org	nization's fund: anization, such	s Also enter the amount
	(a) Nam	ne	(b) Address	(c) EIN	`filing o	ount paid from organization's If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-
2							
3							
4							
5							
6							

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Sche	dule C (Form 990 or 990-EZ) 201	5				P	age 3
Pa		rganization is exempt under section 501(c)(3) and has NOT fi ion under section 501(h)).	led				
or e	ach "Ves" response on lines 13 th	rough 1: below, provide in Part IV a detailed description of the lobbying	(a)			(b)	
activi	•	ough It below, provide in Part IV a detailed description of the lobbying	Yes	No	,	Amoun	nt
1		ganization attempt to influence foreign, national, state or local legislation, se public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?			No			
b	Paid staff or management (inclu	de compensation in expenses reported on lines 1c through 1i)?	Yes		1		
С	Media advertisements?			No	1		
d	Mailings to members, legislators	, or the public?	Yes				
е	Publications, or published or bro	adcast statements?		No			
f	Grants to other organizations for			No			
g	Direct contact with legislators, the	neir staffs, government officials, or a legislative body?	Yes			1,4	481,962
h	·	s, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?			No			
j	Total Add lines 1c through 1i			1		1,4	481,962
2a		the organization to be not described in section 501(c)(3)?		No	_		
b	•	y tax incurred under section 4912		1			
С	·	y tax incurred by organization managers under section 4912		1			
		l a section 4912 tax, did it file Form 4720 for this year?					
Par	Complete if the o (6).	rganization is exempt under section 501(c)(4), section 501(c)(5), o	r sect	ion 5	501(c	:)
	(0).					Yes	No
1	Were substantially all (90% or n	nore) dues received nondeductible by members?		Γ	1		
2	Did the organization make only i	n-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to ca	rry over lobbying and political expenditures from the prior year?			3		
Par	and if either (a) I	rganization is exempt under section 501(c)(4), section 501(c 3OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part				5 01 (c)(6)
	answered "Yes."						
1	Dues, assessments and similar a		1	\vdash			
2	expenses for which the section	obying and political expenditures (do not include amounts of political on 527(f) tax was paid).	2a				
a b	Current year Carryover from last year		2b				
c	Total		2c				
3		ection 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		punt on line 2c exceeds the amount on line 3, what portion of the excess does		\vdash			
7	the organization agree to carryo	ver to the reasonable estimate of nondeductible lobbying and political					
5	expenditure next year? Taxable amount of lobbying and	political expenditures (see instructions)	5				
	rt IV Supplemental Inf						
Pro	vide the descriptions required for	Part l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated group list),	Part II-	-A, lines	1 an	d 2 (s∈	 ee
ınst	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	o, complete this part for any additional information					
	Return Reference	Explanation					
LOBE	YING EXPENSES	THE CORPORATION MAY ON OCCASION CONTACT ITS EMPLOYEES WITH A V PARTICIPATE IN THE CONVERSATION TO PROTECT AGAINST CUTS IN FEDER HAVE AN ADVERSE IMPACT ON THE CORPORATION AND ITS AFFILIATES AS MEDICAL ADVANCES, THE ECONOMY, AND THE GLOBAL COMPETITIVENESS CORPORATION MAY ON OCCASION REVIEW PROPOSED LEGISLATION FOR THE FEFECT UPON ITS TAX-EXEMPT PURPOSES THE CORPORATION MAY ON BEFORE A LEGISLATIVE COMMITTEE, CONFER WITH LEGISLATORS OR OTHE LEGISLATION HOWEVER, IT WILL NOT PARTICIPATE, IN ANY WAY, IN POLICORPORATION'S INVOLVEMENT IN LEGISLATIVE ACTIVITIES CONSTITUTES	RAL FUN WELL A OF THE HE PURF I OCCAS ERWISE A	DING TI S THE P CORPO POSE OF SION ALS ATTEMP AMPAIG	HAT V PACE P RATION F DET SO AF PT TO NS T	WOULD OF ON TH ERMIN PPEAR INFLU 'HE	E IING ENCE
		ITS ACTIVITIES					

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

DLN: 93493227015868 OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number

Open to Public

PAR		HCARE SYSTEM INC			24.222025	nemodelon n	umbei
Pa	rt I Or	ganizations Maintaining Donor	Advised Funds or Oth	er Similar Fun	04-3230035		
		mplete if the organization answere			ds of Accounts.		
			(a) Donor advised fu	ınds	(b)Funds and	other accour	nts
L	Total nur	nber at end of year					
2	Aggregat year)	e value of contributions to (during					
3	Aggregat	e value of grants from (during year)					
1	Aggregat	e value at end of year					
5		ganization inform all donors and donor the organization's property, subject to t			or advised	□ Ye	es 🗆 No
5	used only	ganization inform all grantees, donors, for charitable purposes and not for the impermissible private benefit?				☐ Ye	es 🗌 No
Pai	it III Co	nservation Easements. Complet	e if the organization ans	wered "Yes" on	Form 990, Part IV,	line 7.	
L	Purpose(s)	of conservation easements held by the	e organization (check all tha	it apply)			
	☐ Prese	ervation of land for public use (e g , rec	reation or education) $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	Preservation	of an historically impo	rtant land are	ea
	☐ Prote	ction of natural habitat	[Preservation	of a certified historic s	structure	
	☐ Prese	ervation of open space					
2		lines 2a through 2d if the organization lon the last day of the tax year	held a qualified conservation	n contribution in th		tion t the End of	the Year
а	Total numb	per of conservation easements			2a		
b	Total acrea	ge restricted by conservation easemen	ts		2b		
С	Number of	conservation easements on a certified	historic structure included ii	n (a)	2c		
d	Number of structure li	conservation easements included in (c) sted in the National Register) acquired after 8/17/06, an	d not on a historic	2d		
3	Number of tax year ▶	conservation easements modified, tran	nsferred, released, extinguis	shed, or terminated	d by the organization	during the	
1	Number of		ervation easement is located	d ▶			
5		rganization have a written policy regar ement of the conservation easements i		g, inspection, hand	 lling of violations,	☐ Yes │	□ No
5	Staff and v	volunteer hours devoted to monitoring,	inspecting, handling of viola	ations, and enforci	ng conservation ease		
7	Amount of ► \$	expenses incurred in monitoring, inspe	ecting, handling of violations	s, and enforcing co	onservation easements	s during the y	/ear
3	Does each	conservation easement reported on lin	e 2(d) above satisfy the rec	uirements of secti	on 170(h)(4)(B)(ı)		
		n 170(h)(4)(B)(II)?	(- , ,	,		☐ Yes │	□ No
•	balance sh	I, describe how the organization report eet, and include, if applicable, the text zation's accounting for conservation ea:	of the footnote to the organ		•		
ar	t IIII Or	ganizations Maintaining Collect mplete if the organization answere	tions of Art, Historical		Other Similar As	sets.	
La	art, histori	nization elected, as permitted under SF cal treasures, or other similar assets he Part XIII, the text of the footnote to it	eld for public exhibition, edu	ication, or researcl	h in furtherance of pu		rks of
b	If the orga historical t	nization elected, as permitted under SF reasures, or other similar assets held fo imounts relating to these items	AS 116 (ASC 958), to repo	rt ın ıts revenue st	atement and balance		
(i) Revenue	included on Form 990, Part VIII, line 1			▶ \$		
	-	luded in Form 990, Part X			▶ \$		
2	If the orga	nization received or held works of art, mounts required to be reported under			financial gain, provid	le the	
а	-	included on Form 990, Part VIII, line 1		.5 .5 5556 (60)//3	> \$		
					- + • •		
b	ASSETS INCI	uded in Form 990, Part X					

Sche	dule D (Form 990) 2016									Page 2
Par	Organizations Maint	aining Collections o	of Art, Histor	ical Tr	easur	es, or Other :	Similar As	sets (conti	nued)	
3	Using the organization's acquisitinters (check all that apply)	on, accession, and other	records, check	any of	the follo	owing that are a	significant u	ise of its coll	ection	
а	Public exhibition		d		Loan o	r exchange prog	rams			
b	Scholarly research		е		Other					
С	Preservation for future ger	nerations								
4	Provide a description of the orga Part XIII	nızatıon's collections and	explain how th	ey furth	er the o	organization's ex	empt purpo	se in		
5	During the year, did the organiza assets to be sold to raise funds r						ılar	☐ Yes	□ N	0
Pai	rt IV Escrow and Custodia Complete if the organi X, line 21.		" on Form 99	0, Part	IV, line	e 9, or reporte	d an amou	ınt on Form	990,	Part
1a	Is the organization an agent, tru- included on Form 990, Part X?	stee, custodian or other	intermediary fo	r contrib	outions	or other assets r	not	☐ Yes	□ N	0
ь	If "Yes," explain the arrangemen	it in Part XIII and comple	ete the following	table			A	mount		-
c	Beginning balance			,		1c				_
d	Additions during the year					1d				_
e	Distributions during the year					1e				_
f	Ending balance					1f				_
2a	Did the organization include an a	mount on Form 990, Par	t X, line 21, for	escrow	or cust	odial account lia	bility?	☐ Yes	□м	_
	If "Yes," explain the arrangemen									
Pa	rt V Endowment Funds.									
1.	Beginning of year balance	(a)Curren	t year (b) ,832,078	Prior year 11,088	-	Two years back 6,562,989	(d)Three yea	ors back (e) F 069,859	our year	s back 509,796
	Contributions		,637,179	7,313		5,072,977	· · · · · · · · · · · · · · · · · · ·	216,931		199,812
	Net investment earnings, gains, ai		,760,903		,078	-260,929		542,631		507,611
	Grants or scholarships	110 103363				,		·		<u> </u>
	Other expenditures for facilities and programs	1	,162,669	546	,505	286,548		266,432		247,360
f	Administrative expenses				+					
	End of year balance	9	,793,133	18,832	,078	11,088,489	6,	562,989	6,	069,859
2	Provide the estimated percentage	e of the current year end	balance (line 1	Lg, colur	nn (a))	held as		<u> </u>		
а	Board designated or quasi-endov	vment ► 87 370 %								
ь	Permanent endowment ► 11	740 %								
С	Temporarily restricted endowmer	nt ▶ 0 890 %								
	The percentages on lines 2a, 2b,	and 2c should equal 100)%							
3а	Are there endowment funds not	in the possession of the o	organization tha	at are he	eld and	administered for	the			
	organization by (i) unrelated organizations							3a(i)	Yes	No No
	(ii) related organizations							3a(ii)		No
b	If "Yes" on $3a(n)$, are the related	organizations listed as r	equired on Sch	edule R	,			3b		
4	Describe in Part XIII the intended									
Pai	rt VI Land, Buildings, and	Equipment.							-	
	Complete if the organi			•				•		
	Description of property	(a) Cost or other basis (investment)	(b)Cost or othe	r basıs (o	ther)	(c)Accumulated de	epreciation	(d) Bo	ok value	e
1a	Land	15,927,049		54,66	5,612				70	,592,661
b	Buildings	30,359,751		490,33	9,320		38,752,434		481	,946,637
С	Leasehold improvements			9,78	2,945		6,874,177		7	,908,768
d	Equipment			283,62	7,653	1	138,245,954		145	,381,699

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) .

24,662,408

725,492,173

Part VII Investments—Other Securities. Complete See Form 990, Part X, line 12.			ered 'Yes' on I		
(a) Description of security or category (including name of security)	(b) Bo	ok value	Cost	(c)Method of v or end-of-year	
(1)Financial derivatives					
(A) INVESTED CASH EQUIVALENTS		76,827,398		F	
(B) EQUITIES		19,216,680		F	
(C) U S GOV'T & FIXED INCOME SEC		5,874,078		F	
(D) PRIVATE PARTNERSHIPS & OTHER		43,471,361		С	
(E) INV IN PARTNERS POOLED INV ACC	6	09,330,269		F	
(E)					
(F)					
(G)					
(H)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. Complete		'54,719,786 nization ans	wered 'Yes' or	Form 990, P	art IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b)	Book value		(c) Method of v	valuation
	(6)	BOOK Value		or end-of-year	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answer	ered 'Yes' on F	orm 990. Par	t IV. line 11d S	ee Form 990. P	art X. line 15
(a) Descrip					(b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9) Total. (Column (b) must equal Form 990, Part X, col (B) line 15)	1				
Part X Other Liabilities. Complete if the organization		'Yes' on For	m 990, Part I	▶ V, line 11e or	
See Form 990, Part X, line 25. 1. (a) Description of liability		(b) Bo	ok value		
(1) Federal income taxes					
CETT EMENTS TURB DARTY DAVODS			26.442.242		
SETTLEMENTS - THIRD PARTY PAYORS			36,142,243		
TAXABLE BONDS, SERIES C & SERI (3)		:	1,420,972,405		
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
		<u> </u>	4 453 444 515		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) 2. Liability for uncertain tax positions In Part XIII, provide the telescope of the second of the s	xt of the footn		1,457,114,648 ganization's fina	ncial statement	s that reports the
organization's liability for uncertain tax positions under FIN 48 (AS	SC 740) Chec	k here if the t	ext of the footn	ote has been pi	ovided in Part XIII

1

2

b

c

d

е

3

4

5

1

2

b

d

3

4

а

b

C 5

Part XIII

Part XII

Other losses .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Schedule D (Form 990) 2016

Page 4

Investmen Other (Des Add lines 4

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII) . .

	Co	mplete	if the o	raanızat	ion answ	e
XIII Rec	onciliatio	n of E	xpense	s per A	udited F	i
Total revenue Add lines	3 and 4c.	(This mi	ust equal	Form 99	0, Part I, l	11
Add lines 4a and 4b .						
Other (Describe in Part >	(III)					
Investment expenses no	t ıncluded	on Form	990, Par	t VIII, lın	e 7b .	
Amounts included on For	m 990, Pa	rt VIII, I	ıne 12, b	ut not on	lıne 1	

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII)

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

	•	•	•	•	•			
	4a							
	4b							
ine 12)								
inanci	al St	at	em	ent	s W	ith	Ex	pe

2a

2b

2c

2d

4b

Explanation

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c	
5	
i ses p e 12a) (
1	

4c

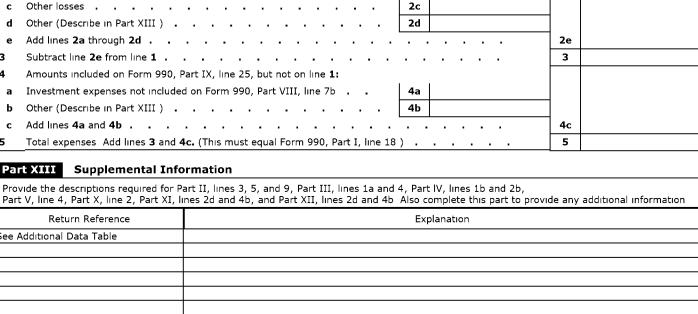
2e

3

es p 12a	er Return.
1	
2e	
3	

				_
_	_	_	_	_
				_

Schedule D (Form 990) 2015



Complete if the organization answered 'Yes' on Form 990, Part IV, li Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . Prior year adjustments Other (Describe in Part XIII) . Subtract line 2e from line 1 .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Total revenue, gains, and other support per audited financial statements

Page 5		Schedule D (Form 990) 2015			
	ation (continued)	Part XIII Supplemental Infor			
	Explanation	Return Reference			

Schedule D (Form 990) 2016

Additional Data

Software ID:

Software Version:

EIN: 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC.

Return Reference

Explanation

Supplemental Information

INTENDED USE OF ENDOWMENT THE ENDOWMENT FUNDS OF PARTNERS HEALTHCARE SYSTEM, INC. ARE USED IN FURTHERANCE OF THE **FUNDS** ORGANIZATION'S TAX-EXEMPT MISSION

Supplemental Information	
Return Reference	Explanation
FIN 48 FOOTNOTE	PARTNERS HEALTHCARE SYSTEM, INC DOES NOT HAVE A FIN 48 FOOTNOTE DISCLOSURE IN THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS

S

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efile GRAPHIC prin	t - DO NOT I	PROCESS	As Filed Data	•	DLN	: 93493227015868
SCHEDULE F (Form 990)		ement of	Activities (Outside the Un	ited States	OMB No 1545-0047
(i cim ccc)		► Complet	_	n answered "Yes" to Form	990,	2016
				14b, 15, or 16. See separate instructions.		Open to Public
Department of the Treasurv Internal Revenue Service	▶ Informa	Inspection				
Name of the organization PARTNERS HEALTHCARE					Employer ider	ntification number
PARTNERS REALITICARE STSTEM INC						
	Information , Part IV, line		S Outside the U	Inited States. Comple	ete if the organization a	inswered "Yes" to
_	the grantees'	eligibility for tl		substantiate the amount stance, and the selection	•	☐ Yes ☐ No
2 For grantmaker outside the Unite		Part V the org	anızatıon's proce	dures for monitoring the	use of its grants and ot	
3 Activites per Regio	n (The followir	ng Part I, line 3	table can be duplı	cated if additional space is	needed)	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data				-		
(2)						
(3)						
(4)						
(5)						
3a Sub-total b Total from continua Part I c Totals (add lines 3			0 0			4,669,913 0 4,669,913
For Paperwork Reduction		the Instruction	٠,		No 50082W Schedu	le F (Form 990) 2016

(4) (5) (6)

(7) (8) (9)

(10) (11) (12) (13) (14) (15) (16)

(17) (18) Page **3**

Schedule F (Form 990) 2016

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (a) Type of grant or assistance (b) Region (a) Description

(a) Type of grant of assistance	(D) Region	recipients	cash grant	disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
(1)							
(2)	•						

			assistance	assistance	(book, FMV, appraisal, other)
(1)					
(2)					

(1)				
(2)				
(3)				

Sche	dule F (Form 990) 2016		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A)		
	Instructions for Corms 3525 and 5525 fry	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)		
	Colporations (see Instructions for Form 54/1)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	_	_
		✓ Yes	∐No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form		
	5713)	✓ Yes	□No

Schedule F (Form 990) 7	2016 Page 5
Part V	Provide to amounts method);	nental Information he information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide cional information (see instructions).
Return R	eference	Explanation
ACCOUNT METHOD	ING	THE ORGANIZATION USES THE ACCRUAL METHOD TO REPORT FOREIGN EXPENDITURES TO BE CONSISTENT WITH THE REPORTING USED FOR THE FINANCIAL STATEMENTS

Additional Data

(a) Region

CENTRAL

AMERICA/CARIBBEAN

EAST ASIA AND THE PACIFIC

Software ID: Software Version:

EIN: 04-3230035

(b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures

Name: PARTNERS HEALTHCARE SYSTEM INC

JOINTLY OWNED FOREIGN

PAT CARE, RESEARCH &

INSURANCE

IEDUCATION |

640,557

1,839,592

Form 990 Schedule F Part I - Activities Outside The United States

	offices in the region	employees or agents in region	in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	is a program service, describe specific type of service(s) in region	for region
CENTRAL AMERICA/CARIBBEAN			I and the second	PAT CARE, RESEARCH & EDUCATION	150

PROGRAM SERVICES

PROGRAM SERVICES

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
EUROPE				PAT CARE, RESEARCH & EDUCATION	1,018,513				
MIDDLE EAST AND NORTH AFRICA			I .	PAT CARE, RESEARCH & EDUCATION	755,046				
NORTH AMERICA			I .	PAT CARE, RESEARCH & EDUCATION	225,584				

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region service(s) in region services, grants to region recipients located in the region) SOUTH ASIA PROGRAM SERVICES PAT CARE, RESEARCH & 176,120 **IEDUCATION** SUB-SAHARAN AFRICA PROGRAM SERVICES PAT CARE, RESEARCH & 14.351 **IEDUCATION**

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493227015868 OMB No 1545-0047 Schedule I **Grants and Other Assistance to Organizations,** (Form 990) **2016** Governments and Individuals in the United States Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization **Employer Identification number** PARTNERS HEALTHCARE SYSTEM INC 04-3230035 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant ıf applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance other) or government assistance See Additional Data Table (1)(2)

(3)(4)(6)(8)(9)(10)(11)(12)Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 131

Schedule I (Form 990) 2016						Page 2	
Part III Grants and Other As Part III can be duplicated				anızatıon answered "Yes"	on Form 990, Part IV, line 22		
(a) Type of grant or assist	ance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
Part IV Supplemental	Information	on. Provide the in	formation required in	Part I, line 2, Part III,	column (b), and any other ac	dditional information.	
Return Reference	Explanation	on					
SCHEDULE I, PART I, LINE 2		ARTNERS HEALTHCARE SYSTEM, INC. MAKES DONATIONS TO VARIOUS TAX-EXEMPT ORGANIZATIONS. THESE DONATIONS CAN BE USED BY THE RECIPIENT ONLY I FURTHERANCE OF THEIR TAX-EXEMPT MISSION.					

Additional Data

178 TREMONT STREET 2ND

AIDS ACTION COMMITTEE

BOSTON, MA 02111

75 AMORY STREET

ROXBURY, MA 02119

FLOOR

Software ID: **Software Version: EIN:** 04-3230035 Name: PARTNERS HEALTHCARE SYSTEM INC

orm 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	no no			

mesti	ic Governments.	
non-	(f) Method of valuation	(g

g) Description of (h) Purpose of grant non-cash assistance or assistance

COMMUNITY BENEFIT

PROGRAM

PROGRAM

COMMUNITY BENEFIT

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) (bo
ABCD	04-2304133	501 (C) (3)	20,000		

501 (C) (3)

5,000

22-2707246

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance AI PFA 32-0178401 501 (C) (3) 15.000 ICOMMUNITY BENEFIT

801 S GRAND AVE SUITE 400
LOS ANGELES, CA 90015

ALZHEIMERS ASSOCIATION OF 04-2731194 501 (C) (3) 10,000

MANH CHAPTER

COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

480 PLEASANT STREET WATERTOWN, MA 02472

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 13-1788491 501 (C) (3) 25.000 ICOMMUNITY BENEFIT AMERICAN CANCER SOCIETY 30 SPEEN STREET PROGRAM

COMMUNITY BENEFIT

PROGRAM

30,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

FRAMINGHAM, MA 01701

AMERICAN HEART
ASSOCIATION

7272 GREENVILLE AVENUE DALLAS, TX 75231

13-5613797

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization if applicable grant cash non-cash assistance or assistance or government other) assistance 04-2150651 501 (C) (3) 15.000 BIG SISTER ASSOCIATION COMMUNITY BENEFIT PROGRAM

161 MASSACHUSETTS AVENUE
BOSTON, MA 02115

BIOMEDICAL SCIENCE 04-3241307 501 (C) (3) 5,000

CAREERS PROGRAM
164 LONGWOOD AVENUE 2ND FLOOR

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-3499852 501 (C) (3) 7.500 BLACK MINISTERIAL ALLIANCE COMMUNITY BENEFIT

7 PALMER STREET 3RD FLOOR
BOSTON, MA 02119

BLACK PHILANTHROPY FUND
(FUND 4635)
(C/O THE BOSTON
FOUNDATION 75
ARLINGTON ST 10TH FL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-3574060 501 (C) (3) 5,000 COMMUNITY BENEFIT BOSTON BRANCH NAACP

PO BOX 300159 BOSTON, MA 02119					PROGRAM
BOSTON CENTER FOR INDEPENDENT LIVING	04-2546595	501 (C) (3)	12,500		COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

60 TEMPLE PLACE 5TH FLOOR

BOSOTN, MA 02111

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-3246555 501 (C) (3) 35.000 BOSTON COMMUNITY CAPITAL COMMUNITY BENEFIT INC PROGRAM

INC
10 MALCOLM X BOULEVARD
BOSTON, MA 02119

BOSTON HEALTH CARE FOR 04-3160480 501 (C) (3) 221,013
THE HOMELESS PROGRAM

PROGRAM
PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

780 ALBANY STREET BOSTON, MA 02118

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance BOSTON PUBLIC HEALTH 04-3316655 CITY OF BOSTON 50.000 COMMUNITY BENEFIT COMMISSION DDOCDAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1010 MASS AVE BOSTON, MA 02118					PROGRAM
BOYS AND GIRLS CLUBS OF BOSTON 50 CONGRESS STREET SUITE 730	04-2103922	501 (C) (3)	5,000		COMMUNITY BENEFIT PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 22-2757389 501 (C) (3) 5.000 BUNKER HILL COMMUNITY COMMUNITY BENEFIT COLLEGE FOUNDATION PROGRAM 250 NEW RUTHERFORD

AVENUE SUITE
C-304
BOSTON, MA 02129

CAREER COLLABORATIVE 04-3402682 501 (C) (3) 5,000

COMMUNITY BENEFIT 77 SUMMER ST BOSTON MA

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

02111

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 22-2485502 501 (C) (3) 15.000 CATHOLIC SCHOOLS COMMUNITY BENEFIT EQUINDATION INC DDOCDAM

260 FRANKLIN STREET SUITE 630 BOSTON, MA 02110						PROGRAM
CCHERS 360 HUNTINGTON AVE 222	04-3286409	501 (C) (3)	6,668		I	COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

YMCA

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2678774 501 (C) (3) 5,000 CODMAN SOUARE HEALTH COMMUNITY BENEFIT

CENTER 637 WASHINGTON STREET BOSTON, MA 02124					PROGRAM
COMMUNITY CATALYST	04-3355127	501 (C) (3)	20,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ONE FEDERAL ST 5TH FL

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY BENEFIT

PROGRAM

COMMUNITY SERVINGS INC 18 MARBURY TERRACE BOSTON, MA 02130	22-3154028	501 (C) (3)	8,334		COMMUNITY BENEFIT PROGRAM
· · · · · · · · · · · · · · · · · · ·					

5,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

COMMUNITY WORKS

BOSTON, MA 02111

25 WEST STREET

04-2762623

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-3487835 501 (C) (3) 30.000 ICOMMUNITY BENEFIT DIMOCK CHC

55 DIMOCK STREET
BOSTON, MA 02119

DORCHESTER HOUSE MULTISERVICE CENTER

DORCHESTER HOUSE MULTISERVICE CENTER

PROGRAM

COMMUNITY BENEFIT
PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1353 DORCHESTER AVENUE BOSTON, MA 02124

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 23-7425849 501 (C) (3) 25.000 EAST BOSTON HEALTH COMMUNITY BENEFIT

CENTER 10 GOVE STREET EAST BOSTON, MA 02128					PROGRAM
EASTER SEALS MA	04-2103867	501 (C) (3)	5,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02111

89 SOUTH ST

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance EDWARD M KENNEDY 27-0963869 501 (C) (3) 25.000 ICOMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

243 CHARLES STREET BOSTON, MA 02114

INSTITUTE FOR THE UNITED STATES SENATE 210 MORRISSEY BOULEVARD COLUMBIA POINT, MA 02125		(-) (-)			PROGRAM
FOUNDATION OF MASS EYE AND EAR INC	04-2785453	501 (C) (3)	5,000		COMMUNITY BENEFIT PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ICOMMUNITY BENEFIT

PROGRAM

GLAD 30 WINTER STREET SUITE 800	04-2660498	501 (C) (3)	12,500		COMMUNITY BENEFIT PROGRAM
BOSTON, MA 02108					

GOSNOLD INC 04-2502970 501 (C) (3) 5,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

200 TER HEUN DRIVE

FALMOUTH, MA 02540

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 13-3206571 501 (C) (3) 5.750 GRANTMAKERS IN HEALTH COMMUNITY BENEFIT PROGRAM

1100 CONNECTICUT AVE NW WASHINGTON, DC 200364110 GREATER BOSTON CHAMBER 04-1103090 501 (C) (3) 25.650 OF COMMERCE 265 FRANKLIN STREET 12TH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ICOMMUNITY BENEFIT PROGRAM FLOOR BOSTON, MA 02110

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance **1UNITY BENEFIT**

MEDICAL EDUCATION

GREATER BOSTON PFLAG PO BOX 541619 BOSTON, MA 02453	04-3272394	501 (C) (3)	5,000		COMMUNIT PROGRAM

8,800,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

HARVARD MEDICAL SCHOOL

25 SHATTUCK ST BOSTON, MA 02115 04-2103580

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 04-2103580 501 (C) (3) 50.000 CHARITABLE HARVARD UNIVERSITY CONTRIBUTIONS

1033 MASSACHUSETTS AVE STF 3 CAMBRIDGE, MA 02138 HEALTH CARE FOR ALL 04-3071598 501 (C) (3) 250.271 COMMUNITY BENEFIT

ONE FEDERAL STREET 5TH PROGRAM FLOOR

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance HEALTH LAW ADVOCATES 04-3298116 501 (C) (3) 40.000 COMMUNITY BENEFIT AΜ

ONE FEDERAL STREET 5TH FL BOSTON, MA 02110	0 / 3230110	301 (0) (3)	10,000		PROGRAM
HEALTH RESOURCES IN ACTION (HRIA)	04-2229839	501 (C) (3)	37,492		COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

95 BERKELEY ST BOSTON, MA 02116

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance JANE DOE INC 04-2676138 501 (C) (3) 13.000 ICOMMUNITY BENEFIT PROGRAM 04-2104357 8.334 ICOMMUNITY BENEFIT

14 BEACON STREET SUITE 507 BOSTON, MA 02108 JEWISH VOCATIONAL 501 (C) (3) PROGRAM SERVICES 75 FEDERAL STREET3RD FLOOR

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance JOHN E VENNEDA I IBBADA 04-6113130 E01 (C) (3) 15 000 COMMUNITY BENEFIT

FOUNDATION COLUMBIA POINT BOSTON, MA 02125	04-0113130	301 (0) (3)	13,000		PROGRAM
LINKS FOUNDATION	52-1170830	501 (C) (3)	5,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

LINKS FOUNDATION 1200 MASS AVE NW

WASHINGTON, DC 20005

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2525066 501 (C) (3) 806,364 LYNN COMMUNITY HEALTH COMMUNITY BENEFIT

MAGUNY	04 2775264	FO4 (C) (2)	20.000		COMMUNITE
CENTER 269 UNION STREET LYNN, MA 01901					PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

35 HARVARD ST STE 300

WORCESTER, MA 01609

COMMUNITY BENEFIT MACHW 04-2775264 501 (C) (3) 20.0001

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-3021895 501 (C) (3) 10.000 ICOMMUNITY BENEFIT MASS BLACK LAWYERS ASSOCIATION PROGRAM

16 BEACON STREET BOSTON, MA 02108 501 (C) (3) 10.000 COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MASS HEALTH COUNCIL

NEEDHAM, MA 02494

200 RESERVOIR ST STE 101

04-2296739

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance MASS INC 68-0480736 501 (C) (3) 5.000 ICOMMUNITY BENEFIT

11 BEACON STREET SUITE 500 PROGRAM BOSTON, MA 02108 MASS INSIGHT 04-3369687 501 (C) (3) 5,000 18 TREMONT STREET SUITE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02108

COMMUNITY BENEFIT PROGRAM 1010

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance MASS LEAGUE OF COMMUNITY 04-2507409 501 (C) (3) 537,923 COMMUNITY BENEFIT

HEALTH CENTERS 40 COURT STREET 10TH FL BOSTON, MA 02108					PROGRAM
MASS WOMEN'S POLITICAL CAUCUS EDUCATION FUND 98 HAMILTON STREET 1ST	04-2738443	501 (C) (3)	10,000		COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FLOOR

PROVIDENCE, RI 02905

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2104711 501 (C) (3) 30.500 MASSACHUSETTS COMMUNITY BENEFIT ASSOCIATION FOR MENTAL PROGRAM HEALTH

130 BOWDOIN STREET SUITE
309
BOSTON, MA 02108

MASSACHUSETTS BUDGET 04-2967537 501 (C) (3) 15,000

COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

15 COURT SQUARE SUITE 700 BOSTON, MA 02108

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-3274599 501 (C) (3) 10.000 ICOMMUNITY BENEFIT MASSACHUSETTS BUSINESS ALLIANCE FOR EDUCATION PROGRAM 400 ATLANTIC AVENUE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02108

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable organization grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2326503 501 (C) (3) 25.000 MASSACHUSETTS PUBLIC COMMUNITY BENEFIT HEALTH ASSOCIATION PROGRAM

101 TREMONT STREET SUITE 1011 BOSTON, MA 02108						
MATTAPAN COMMUNITY HEALTH CENTER	04-2544151	501 (C) (3)	182,500		I .	COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1425 BLUE HILL AVENUE MATTAPAN, MA 02126

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance MIRA 22-3115048 501 (C) (3) 5.000 COMMUNITY BENEFIT PROGRAM COMMUNITY BENEFIT

105 CHAUNCY STREET SUITE 901 BOSTON, MA 02111 NATIONAL ALLIANCE ON 04-2777012 501 (C) (3) 11.250 MENTAL ILLNESS (NAMI) PROGRAM SCHRAFFTS CENTER 529 MAIN STREET

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUITE 1M17

BOSTON, MA 021291125

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance NATIONAL ASSOCIATION OF 04-3370584 501 (C) (3) 5.000 COMMUNITY BENEFIT CORPORATE DIRECTORS PROGRAM

10 BACK BAY RIVER ROAD AMESBURY, MA 01913 23-7089746 501 (C) (3) 5.000 NORTH END WATERFRONT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02113

COMMUNITY BENEFIT HEALTH PROGRAM 332 HANOVER STREET

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

PROJECT BREAD 04-2931195 501 (C) (3) 41.500 **ICOMMUNITY BENEFIT** 145 BORDER STREET BOSTON, MA 02128

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ROXBURY, MA 02119

PROGRAM PROJECT HOPE 04-2748880 501 (C) (3) 5,000 COMMUNITY BENEFIT 550 DUDLEY STREET PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

34-2026629 501 (C) (3) 25,000 PROJECT PLACE COMMUNITY BENEFIT 1145 WASHINGTON ST

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

9B HAMTLTON PLACE

BOSTON, MA 02108

PROGRAM BOSTON, MA 02118 RAISING A READER COMMUNITY BENEFIT

80-0297898 501 (C) (3) 5,000

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2261109 501 (C) (3) 3,333,333 **ICOMMUNITY BENEFIT** RIZE MASSACHUSETTS

101 HUNTINGTON AVE SUITE					PROGRAM
1300					
BOSTON, MA 02199					
ROCA	22-3223641	501 (C) (3)	15,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

ROCA 101 PARK STREET

CHELSEA, MA 02150

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2104319 501 (C) (3) 5.000 ICOMMUNITY BENEFIT ROGERSON COMMUNITIES 1 FLORENCE STREET PROGRAM

ROSLINDALE, MA 02131 RON BURTON TRAINING 22-2570218 501 (C) (3) 5,000 VILLAGE

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

COMMUNITY BENEFIT PROGRAM PO BOX 2 HUBBARDSTON, MA 01452

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance DOVDLINY DDECDYTEDIAN 04 2506640 E01 (C) (2) 25 000 COMMUNITAL BENEFIT

CHURCH 328 WARREN ST ROXBURY, MA 02119	04-3300048	301 (C) (3)	25,000		l .	PROGRAM
SCHOLAR ATHLETE PROGRAM	27-3987854	501 (C) (3)	125,000			COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

57 MAGAZINE ST

BOSTON, MA 02119

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance COLITH BOSTON COMMUNITY 04-2692152 E01 (C) (3) 55 000l COMMUNITY BENEFIT

HEALTH CENTER 409 WEST BROADWAY STREET BOSTON, MA 02127	04-2002132	301 (C) (3)	33,000		1	PROGRAM
SOUTH END CHC	04-2456134	501 (C) (3)	5,000			COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02118

1601 WASHINGTON STREET

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance ST CYPRIAN'S EPISCOPAL 501 (C) (3) 5 000 **ICOMMUNITY BENEFIT** RAM

CHURCH 1073 TREMONT STREET ROXBURY, MA 02120		(-) (-)	5,		PROGRAM
THE BOSTON FOUNDATION	04-2104021	501 (C) (3)	15,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

FLOOR

BOSTON, MA 02116

75 ARLINGTON STREET 10TH PROGRAM

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2602576 501 (C) (3) 30.000 ICOMMUNITY BENEFIT THE FOUNDATION FOR BOSTON CENTERS FOR YOUTH PROGRAM AND FAMILIES 885 WASHINGTON ST

COMMUNITY BENEFIT

PROGRAM

5,000

BOSTON, MA 02111 THE GOOD PARTY - MORGAN MEMORIAL GOODWILL INDUSTRIES

MEMORIAL GOODWILL
INDUSTRIES
1010 HARRISON AVE
BOSTON, MA 02119

04-2106765

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-1661090 501 (C) (3) 15,000 THE NEW ENGLAND COUNCIL COMMUNITY BENEFIT

98 NORTH WASHINGTON STREET SUITE 201 BOSTON, MA 02114					PROGRAM
THE PARTNERSHIP	04-2879910	501 (C) (3)	11,000		COMMUNITY BENEFIT

155 SEAPORT BOULEVARD IPROGRAM 13TH FLOOR

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02210

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-1564655 501 (C) (3) 25.000 THE SCHWARTZ CENTER FOR COMMUNITY BENEFIT COMPASSIONATE PROGRAM HEALTHCARE 205 PORTLAND STREET 6TH FLOOR BOSTON, MA 02114

UNITED WAY OF 04-2382233 501 (C) (3) 10,000 COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

MASSACHUSETTS BAY

PO BOX 51381 BOSTON, MA 02210

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance 04-3167352 501 (C) (3) 53.544 UNIVERSITY OF MASS COMMUNITY BENEFIT DONOHUE INSTITUTE PROGRAM

100 VENTURE WAY SUITE 9 HADLEY, MA 01035

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DORCHESTER, MA 02125

04-2708670 501 (C) (3) 225.000 UPHAM'S CORNER HEALTH COMMUNITY BENEFIT CENTER PROGRAM 500 COLOMBIA RD

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

URBAN LAND INSTITUTE 88 WARREN STREET ROXBURY, MA 02119	23-7349132	501 (C) (3)	10,000		CHARITABLE CONTRIBUTIONS
URBAN LEAGUE OF BOSTON	23-7349132	501 (C) (3)	10,000		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

88 WARREN STREET ROXBURY, MA 02119

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

CONTRIBUTIONS

BOSTON, MA 02118	VICTORY PROGRAMS 965 MASSACHUSETTS AVENUE BOSTON, MA 02118	575322 501 (C)	NUE 04-	10,000			I .	COMMUNITY BENEFI PROGRAM
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Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

1443 BEACON ST APT 809 BROOKLINE, MA 02446

GRAM WAGE PROJECT INC 02-0703030 501 (C) (3) 25,000 CHARITABLE

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

WHITTIER STREET HC	04-2619517	501 (C) (3)	10,000		COMMUNITY BENEFIT
1125 TREMONT STREET		, , , ,	·		PROGRAM
ROXBURY, MA 02120					

YEAR UP INC 04-3534407 501 (C) (3) 5,000 COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

45 MILK STREET 9TH FLOOR

BOSTON, MA 02109

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2807148 501 (C) (3) 3,065,771 EXEMPT AFFILIATE MASSACHUSETTS GENERAL PHYSICIAN ORGANIZATION SUPPORT INC

399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145 THE SPAULDING 04-2551124 501 (C) (3) 2,745,608 REHABILITATION HOSPITAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SOMERVILLE, MA 02145

EXEMPT AFFILIATE 399 REVOLUTION DRIVE SUITE 645

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, organization grant cash non-cash assistance or assistance or government other) assistance FRC INC 22-2632121 501 (C) (3) 779.224 EXEMPT AFFILIATE 399 REVOLUTION DRIVE SUPPORT

SUITE 645 SOMERVILLE, MA 02145						
SPAULDING HOSPITAL - CAMBRIDGE INC 399 REVOLUTION DRIVE SUITE 645	27-0273715	501 (C) (3)	2,011,655		I	EXEMPT AFFILIATE SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 26-0003495 501 (C) (3) 55,818,633 PARTNERS CONTINUING CARE EXEMPT AFFILIATE INC SUPPORT 399 REVOLUTION DRIVE

SUITE 645
SOMERVILLE, MA 02145

REHABILITATION HOSPITAL OF CAPE AND ISLAND CORP 399 REVOLUTION DRIVE SUITE 645
SUITE 645

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government other) assistance 04-2697981 501 (C) (3) 5.000.000 EXEMPT AFFILIATE THE MCLEAN HOSPITAL 399 REVOLUTION DRIVE SUPPORT SUITE 645 04-3466314 501 (C) (3) 3.999.999 EXEMPT AFFILIATE SUPPORT

SOMERVILLE, MA 02145 BRIGHAM AND WOMENS PHYSICIANS ORGANIZATION INC 399 REVOLUTION DRIVE SUITE 645

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance NORTH SHORE PHYSICIANS 04-3080484 501 (C) (3) 4,000,000 EXEMPT AFFILIATE GROUP INC SUPPORT

399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145						
NEWTON-WELLESLEY AMBULATORY SERVICES INC 399 REVOLUTION DRIVE	22-2560501	501 (C) (3)	7,800,000		I	EXEMPT AFFILIATE SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

SUITE 645

(a) Name and address of **(b)** EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance or government other) assistance 04-3236175 501 (C) (3) 14.273.708 EXEMPT AFFILIATE PARTNERS COMMUNITY PHYSICIANS ORGANIZATION SUPPORT

INC 399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145 NEIGHBORHOOD HEALTH PLAN 04-2932021 501 (C) (4) 57,200,000 INC SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

EXEMPT AFFILIATE 399 REVOLUTION DRIVE SUITE 645 SOMERVILLE, MA 02145

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ICOMMUNITY BENEFIT

PROGRAM

ASSUMPTION COLLEGE 500 SALISBURY ST WORCESTER, MA 01609	04-2105776	501 (C) (3)	5,500		COMMUNITY BENEFIT PROGRAM

13,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

BOSTON COLLEGE

140 COMMONWEALTH AVE

CHESTNUT HILL, MA 02467

04-2103545

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2103547 501 (C) (3) 21.000 ICOMMUNITY BENEFIT BOSTON UNIVERSITY ONE SILBER WAY PROGRAM

ONE SILBER WAY
BOSTON, MA 02215

BRIDGEWATER STATE 22-2678005 501 (C) (3) 9,500

COMMUNITY BENEFIT UNIVERSITY

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

131 SUMMER ST

BRIDGEWATER, MA 02324

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance BUNKER HILL COMMUNITY 22-2757389 501 (C) (3) 14,000 COMMUNITY BENEFIT

BOSTON, MA 02129	04 2102559	E01 (C) (3)	E 000		COMMUNITY
250 NEW RUTHERFORD AVE					
COLLEGE					PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

WORCESTER, MA 01610

ICOMMUNITY BENEFIT COLLEGE OF THE HOLY CROSS 04-2103558 501 (C) (3) 5,000 1 COLLEGE ST PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

ICOMMUNITY BENEFIT

PROGRAM

CURRY COLLEGE 1071 BLUE HILL AVENUE MILTON, MA 02186	04-2199867	501 (C) (3)	5,000		I .	COMMUNITY BENEFIT PROGRAM

9,500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

DARTMOUTH COLLEGE

6024 MCNUTT HALL HANOVER, MA 03755 02-0222111

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-6002284 STATE OF MAI 6.000 ICOMMUNITY BENEFIT FRAMINGHAM STATE PROGRAM

UNIVERSITY 100 STATE STREET FRAMINGHAM, MA 01701

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

CAMBRIDGE, MA 02138

04-2103580 501 (C) (3) 8.500 HARVARD UNIVERSITY COMMUNITY BENEFIT 1350 MASSACHUSETTS AVE PROGRAM

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance **JUNITY BENEFIT**

ITHACA COLLEGE	15-0532204	501 (C) (3)	5,500		COMMU
953 DANBY RD					PROGR/
ITHACA, NY 14850					

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

29 EVERETT STREET CAMBRIDGE, MA 02138

RAM LESLEY UNIVERSITY 04-2103589 501 (C) (3) 5,500 COMMUNITY BENEFIT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-2104700 501 (C) (3) 18.000 ICOMMUNITY BENEFIT MA COLLEGE OF PHARMACY &

HEALTH SCIENCES
179 LONGWOOD AV
BOSTON, MA 02115

MOUNT HOLYOKE COLLEGE 04-2103578 501 (C) (3) 9,000 COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

50 COLLEGE STREET

SOUTH HADLEY, MA 01075

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY BENEFIT

PROGRAM

MILLS COLLEGE 5000 MACARTHUR BLVD OAKLAND, CA 94613	94-1156566	501 (C) (3)	5,500		COMMUNITY BENEFIT PROGRAM

NORTHEASTERN UNIVERSITY 04-1679980 501 (C) (3) 26,750

360 HUNTINGTON AVE BOSTON, MA 02115

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

COMMUNITY BENEFIT

PROGRAM

SALEM STATE UNIVERSITY	04-2620632	501 (C) (3)	9,000		COMMUNITY BENEFIT
352 LAFAYETTE ST		, , , ,	· ·		PROGRAM
SALEM, MA 01970					

20,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

SIMMONS COLLEGE

300 FENWAY BOSTON, MA 02115 04-2103629

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance STONEHILL COLLEGE 04-2104229 501 (C) (3) 5 000 COMMUNITY BENEFIT

320 WASHINGTON STREET EASTON, MA 02357	04 2104223	301 (0)	3,000		PROGRAM
THOMPSON ISLAND OUTWARD BOUND EDUCATION CENTER	04-3027900	501 (C) (3)	7,533		COMMUNITY BENEFIT PROGRAM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

DODING EDOCATION CENTER

PO BOX 127 BOSTON, MA 02127

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant if applicable (book, FMV, appraisal, non-cash assistance organization grant cash or assistance or government other) assistance 13-2814803 501 (C) (3) 7.800 THE JOSEPH B MARTIN COMMUNITY BENEFIT CONFERENCE CENTER AT PROGRAM

HARVARD 77 AVENUE LOUIS PASTEUR BOSTON, MA 02115

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

419 BOSTON AVE

MEDFORD, MA 02155

TRUSTEES OF TUFTS COLLEGE 04-2103634 501 (C) (3) 17,000 COMMUNITY BENEFIT

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance IMUNITY BENEFIT

COMMUNITY BENEFIT

PROGRAM

UMASS AMHERST 181 PRESIDENTS DRIVE AMHERT, MA 01003	54-2084125	STATE OF MA	22,500		1	COMMUNITY PROGRAM

UMASS BOSTON 04-3167352 STATE OF MAI 46,000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

100 MORRISSEY BLVD

BOSTON, MA 02125

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-3167352 STATE OF MAI 19.500 ICOMMUNITY BENEFIT UMASS DARTMOUTH 285 OLD WESTPORT RD PROGRAM

COMMUNITY BENEFIT

PROGRAM

9.000

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

STATE OF MAI

NORTH DARTMOUTH, MA 02747 UMASS LOWELL

1 UNIVERSITY AVE

LOWELL, MA 01854

04-3167352

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 04-1958460 501 (C) (3) 5.500 ICOMMUNITY BENEFIT WENTWORTH INSTITUTE OF TECHNOLOGY PROGRAM

COMMUNITY BENEFIT

PROGRAM

5.500

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C) (3)

550 HUNTINGTON AVE BOSTON, MA 02115

501 COLLEGE AVE

WHEATON, IL 60187

36-2182171

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance 45-4101866 501 (C) (3) 119.085 ACCELERATED COLLEGE COMMUNITY BENEFIT

PROGRAM

EXPERIENCES INC 251 HEATH STREET APT 207 JAMAICA PLAIN, MA 02130					PROGRAM
UASPIRE	04-3564307	501 (C) (3)	370,130		COMMUNITY BENEFIT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

UASPIRE 04-3564307 501 (C) (3) 31 MILK STREET 900

BOSTON, MA 02109

(a) Name and address of **(b)** EIN (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (c) IRC section organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

BOSTON, MA 02111

THIRD SECTOR NEW ENGLAND NONPROFIT CENTER 89 SOUTH ST SUITE 700	04-2261109	501 (C) (3)	49,224		COMMUNITY BENEFIT PROGRAM

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493227015868

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

> **Employer identification number** Name of the organization PARTNERS HEALTHCARE SYSTEM INC 04-3230035 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Yes Participate in, or receive payment from, an equity-based compensation arrangement? **4c** Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III 7 Yes Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Schedule 1 (Form 990) 2015						Page Z			
Part III Officers, Directors	Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.								
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual									
(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in		
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990		

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

Schedule 3 (1 01111 330) 2013	rage 5			
Part IIII Supplemental Inform	nation			
Provide the information, explanation, or	descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information			
Return Reference	Evaluation			

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

Additional Data

Software Version:

EIN: 04-3230035

Name: PARTNERS HEALTHCARE SYSTEM INC.

Explanation CERTAIN EMPLOYEES RECEIVED INCENTIVE COMPENSATION BASED ON ACHEIVEMENT OF ORGANIZATIONAL AND INDIVIDUAL GOALS. THE

COMPENSATION COMMITTEE OF PARTNERS HEALTHCARE OR THE COMEPNSATION COMMITTEES OF PARTNERS SUBRODINATE ENTITIES

HAVE THE FINAL AUTHORITY FOR SUCH PAYMENTS

Software ID:

PART I, LINE 7

Part III, Supplemental Information Return Reference

Return Reference Explanation

TRUSTEES RECEIVE NO COMPENSATION OR CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS FOR SERVICE ON THE BOARD

ITRUSTEES RECEIVE NO COMPENSATION OR CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS FOR SERVICE ON THE BOARD OR ITS COMMITTEES BOARD MEMBERS WHO ARE ALSO EMPLOYED BY THE CORPORATION OR A PARTNERS AFFILIATE TRUSTEE COMPENSATION RECEIVE COMPENSATION ONLY FOR THEIR SERVICES AS EMPLOYEES

Return Reference Explanation

TRAVEL FOR COMPANIONS WAS PROVIDED TO AN OFFICER LISTED ON FORM 990, DART VII AS THE COMPANIONS

TRAVEL FOR COMPANIONS WAS PROVIDED TO AN OFFICER LISTED ON FORM 990, PART VII AS THE COMPANIONS

ATTENDANCE WAS REQUIRED TO FULFILL A BONA FIDE BUSINESS PURPOSE THESE PAYMENTS WERE PROVIDED PURSUANT

TO A WRITTEN POLICY AND WERE TREATED AS NON-TAXABLE BUSINESS EXPENSES

Part III, Supplemental Information					
Return Reference	Explanation				
	FIRST CLASS TRAVEL WAS PROVIDED TO AN OFFICER LISTED ON FORM 990, PART VII THIS BENEFIT WAS PROVIDED				

Deat TTT Considerated Tables and No.

PURSUANT TO A WRITTEN POLICY AND TREATED AS NON-TAXABLE BUSINESS EXPENSES THE BENEFIT WAS REVIEWED AND FIRST CLASS TRAVEL APPROVED BY THE PARTNERS HEALTHCARE COMPENSATION COMMITTEE

Part III, Supplemental Information					
Return Reference	Explanation				
	HEALTH OR SOCIAL CLUB DUES OR INITITATION FEES WERE PROVIDED TO AN OFFICER THIS PAYMENT WAS MADE PURSUANT TO A WRITTEN POLICY AND WAS TREATED AS TAXABLE COMPENSATION				

Part III, Supplemental Information Return Reference Explanation THESE AMOUNTS ARE ALREADY INCLUDED IN THE COMPENSATION DISCLOSED ON SCHEDULE J. PART II DAVID F PARTICIPATION IN A SUPPLEMENTAL NONQUALIFIED TORCHIANA, M D - \$1,845,586 JAMES W NOGA - \$2,273,735 PETER K MARKELL - \$370,063 GREGG S MEYER. M D - \$592,967

IBRENT L HENRY, ESO - \$54,223

RETIREMENT PLAN

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, P	art I				d Highest Compen	sated Employees	s	
(A) Name and Title		(B) Breakdown of (i) Base	W-2 and/or 1099-MIS (ii) Bonus &	(iii) Other	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred
		Compensation	incentive compensation	reportable compensation				on prior Form 990
1MAURY E MCGOUGH MD DIRECTOR (UNTIL 06/30/2017)	(1)	0	0	0	0	0	0	0
	(11)	521,860	63,480	65,382	36,479	- 29,802	717,003	0
1JERROLD F ROSENBAUM MD DIRECTOR	(1)	0	0	0	0	0	0	0
	(11)	386,061	78,950	52,928	36,477	- 20,190	574,606	0
2LORI W TISHLER MD MPH DIRECTOR (UNTIL	(1)	0	0	0	0	0	0	0
01/01/2017)	(11)	185,871	14,987	36,117	32,458		200 572	0
3KATHRYN A BRITTON MD	(1)	0	0	0	0	21,140	290,573	0
DIRECTOR (AS OF 01/01/2017)	(11)	204,375	12,921	19,107	32,173			
4DAVID F TORCHIANA MD	(1)	2 125 250				21,196		
PRESIDENT & CEO	(1)	2,125,250 0	600,350 0	1,923,709 0	36,475 0	38,063 	4,723,847 	0
5PETER K MARKELL	(ı)	1,283,461	156 200	427 542	506.476	0	0	
EXECUTIVE VP, CFO & TREASURER	(11)	1,203,101	156,290	437,543	586,476	29,316	2,493,086	
	(")		0	0	0	0	0	0
6 MAUREEN GOGGIN SECRETARY	(1)	150,019	350	19,157	17,394	20,372	207,292	0
	(11)	0	0	0	0	- 0	0	0
7 JAMES W NOGA VICE PRESIDENT & CIO	(1)	602,659	47,168	2,341,342	36,479	34,558	3,062,206	1,116,935
	(11)	0	0	0	0	- 0	0	0
8GREGG S MEYER MD CHIEF CLINICAL OFFICER	(1)	1,022,862	124,958	77,096	629,444	36,683	1,891,043	0
	(11)	0	0	0	0	-0		0
9JOHN R BARKER CHIEF INVESTMENT OFFICER	(1)	552,062	1,143,860	63,776	36,480	7,435	1,803,613	0
	(11)	0	0	0	0	- 0		0
10JOSEPH CABRAL CHIEF HUMAN RESOURCES	(1)	1,013,381	94,767	96,554	0	16,772	1,221,474	0
OFFICER	(11)	0	0	0	0	-		0
11ANNE KLIBANSKI MD CHIEF ACADEMIC OFFICER	(1)	683,647	104,482	113,912	36,479	20,507	959,027	0
	(11)	0	0	0	0	- 0		0
12BRENT L HENRY ESQ GENERAL COUNSEL	(1)	716,612	56,063	132,127	36,477	28,113	969,392	0
	(11)	0	0	0	0	- 0	0	0
13TIMOTHY G FERRIS MD VICE PRESIDENT	(1)	600,285	184,500	96,636	36,843	23,214	941,478	0
	(11)	0	0	0	0	-		0
CHRISTOPHER MARK 14COBURN	(1)	592,870	181,990	59,853	36,479	34,574	905,766	0
CHIEF INNOVATION OFFICER	(11)	0	0	0	0	- 0		0
15LYNNE J EICKHOLT CHIEF STRATEGY OFFICER	(1)	574,535	46,250	68,584	36,475	27,507	753,351	0
	(11)	0	0	0	0	0	0	0
16JOSEPH C KVEDAR MD VICE PRESIDENT	(1)	480,684	103,752	76,535	36,478	21,129	718,578	0
	(11)	0	0	0	0	0		0

efi	le GRAPHIC prin	t - DO NOT	PROCESS As	Filed Data -									DLN: 9	93493	22701	.5868
(Fo	hedule K orm 990)		► Complete if the	e organization ans explanations	Information o wered "Yes" to Form , and any additional Attach to Form 99	990, Part i information 0.	(V, line in Part	24a. Provid VI.	e descriptions,				2	No 154		
Inter	nal Revenue Service		▶Informatio	n about Schedule K	((Form 990) and its	instruction	s is at <u>и</u>	vww.irs.go	<u>//form990</u> .		Employ	.or idon		nspect	ion	
	e of the organization TNERS HEALTHCARE	SYSTEM INC									04-32	yer ideni	tiricatio	n numbe	er	
D	art I Bond Iss										04-32.	30033				
			(d) Date issued	(e) Issue price		(f) Description of purpose			(g) Defeased		d (h) On behalf of issuer		(i) Pool financing			
											Yes	No	Yes	No	Yes	No
A	MHEFA PARTNERS I SYSTEM INC SERIES		04-2456011	57585K3N6	05-28-2003	343,	530,000	SERIES D - VI	SEE SCHEDULE K	PART		X		X		X
В	MHEFA PARTNERS I		04-2456011	57586CGW9	06-10-2005	411,	566,153	SERIES F - VI	SEE SCHEDULE K	PART		Х		Х		Х
С	MHEFA PARTNERS I		04-2456011	57586CZL2	06-07-2007	326,	508,722	SERIES G5 PART VI	- SEE SCHEDULE	K		Х		Х		X
	STSTEM INC SERIE	3 0 3						I AKT VI								
D	MHEFA PARTNERS I SER G-1G-2G-3G-4		04-2456011	57586CZW8	06-07-2007	380,	000,000	SERIES G - VI	SEE SCHEDULE K	PART		Х		×		×
Pa	rt III Proceeds	•														
1	Amount of hands r	retured					A	000	B		C		000		D 225 (200.000
							343,630	,000	172,375,000	1		91,750	,000		225,0	000,000
3		<u> </u>					344,268	610	419,448,101			29,345	063		206	190,828
4							344,200	,019	419,448,101	1		23,343,	,003		300,.	190,828
<u>-</u>							15,436,586 18,398,432		,	9,382,534		534		20.4	179,076	
6	•	•					13,130	,,,,,,	10,330, 132	1		3,302	,551		20,	173,070
							2.026	2,026,416 2,671,595		i		2,338	.149		2.7	776,551
8							_,	2,650,000		+			,	4,696,147		
9									_,,							
10	Capital expenditur	es from proce	eds				249,756	,929	326,493,380		1	.64,128	,012		358,2	239,054
11	Other spent proce	eds					77,048	,688	69,234,694		153,496,369					
12	Other unspent pro	ceeds														
13	Year of substantia	completion .				21	005		2007		200)9			2009	
						Yes	No	Ye	s No	Y	es	No		Yes		No
14	Were the bonds is:	sued as part o	f a current refunding	ıssue [?]		Х		X		;	×					X
15	Were the bonds is:	sued as part o	f an advance refundi	ng issue?			×		X	,	×					X
16	Has the final alloca	ation of procee	eds been made? .			Х		X		,	×			Х		
17				records to support th	ne final allocation of	Х		×		,	×			Х		
Pa	rt IIII Private B							·	•		·		·			
							A		В		Ç				D	
	Mas the arganizat	ion a nartnor :	n a nartnovskin se a	mombor of an IIC	which owned property	Yes	No	Ye	s No	Y	es	No	\perp	Yes	_	No
1	financed by tax-ex	empt bonds?					X		×			X				X
2	Are there any leas	e arrangemen	ts that may result in	private business use	e of bond-financed		х		Х			Х				X
For			e. see the Instruct			Ca	t No 50	193F				S	chedul	e K (Fo	rm 990) 2016

Part IV

c

Arbitrage

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

Are there any management or service contracts that may result in private business use of

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Yes

D

No

Χ

Χ

3500 0000000000 %

Х

Х

Yes

Χ

Χ

Х

Χ

GOLDMAN SACHS

CAPITAL MARKETS

Schedule K (Form 990) 2016

C

No

X

Yes

C

No

Х

Χ

Χ

Yes

Х

Χ

Page 2

Χ

Yes

Nο

Χ

В

No

Х

Χ

3500 0000000000 %

Χ

Χ

Yes

Χ

Χ

Χ

Χ

BEAR STEARNS

CAPITAL MARKETS

Yes

No

Х

	ıssued?					
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of					
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?					
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X	×	X	Х	

No

Х

Χ

Х

3220 0000000000 %

Χ

Х

Α

Yes

Χ

Χ

Х

BEAR STEARNS

CAPITAL MARKETS

period?

Part V

Yes

PRODUCTS INC

Χ

Χ

Yes

CITIGROUP FINANCIAL

Page 3

No

170 0000000000 %

No

5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	×
b	Name of provider	TRINITY
С	Term of GIC	
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	×

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

requirements of section 148? . . .

applicable regulations?

	TRINITY F	PLUS
		2
of	X	

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Yes

No

240 0000000000 %

No

Yes

Yes

COMPANY I LLC

XL ASSET FUNDING

Yes

No

180 0000000000 %

Nο

Yes

PRODUCTS INC.

Χ

Yes

Χ

CITIGROUP FINANCIAL

No

170 0000000000 %

No

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE	(A) FINANCING A PORTION OF THE CONSTRUCTION OF NEW SPACE IN AN AMBULATORY CARE BUILDING AN D A PORTION OF THE CONSTRUCTION OF A PARKING GARAGE, AND THE ACQUISITION AND INSTALLATION OF CAPITAL EQUIPMENT AND CONSTRUCTION OF IMPROVEMENTS AND RENOVATIONS TO EXISTING FACILITIES REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY VARIABLE RATE DEMA NO REVENUE BONDS, BRIGHAM AND WOMEN'S HOSPITAL ISSUE, SERIES A, ISSUED 12/31/85 REFINANCI NG MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, MASSACHUSETTES GENERAL HOSPITAL ISSUE, SERIES F, ISSUED 12/2/92 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, BRIGHAM AND WOMEN'S HOSPITAL ISSUE, SERIES E, IS SUED 10/12/93 (B) FINANCING A PORTION OF THE FOLLOWING PROJECTS TENANT IMPROVEMENTS AND FIT OUT OF LEASED PACE, CONSTRUCTION AND RENOVATION OF OPERATING ROOMS AT AN AMBLUATORY SURGERY CENTER, RENOVATIONS TO VARIOUS CLINICAL AREAS FINANCING A PORTION OF THE FOLLOWING PROJECTS TO ACQUISITION OF A FACILITY AND A SMALL PARCEL OF VACANT LAND, CONSTRUCTION OF A CARDIOVASCULAR CENTER, THE ACQUISITION AND INSTALLATION OF CAPITAL EQUIPMENT AND CONSTRUCTION OF THE CONSTRUCTION AND RENOVATION OF FACILITIES FINANCING A PORTION OF THE CONSTRUCTION AND RENOVATION OF FACILITIES FINANCING A PORTION OF THE CONSTRUCTION AND RENOVATION OF FACILITIES FINANCING AND IMPROVEMENTS OF A PORTION OF A BUILDING AND INSTALLATION OF CAPITAL EQUIPMENT THEREIN REFINANCING MAS SACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, NEWTON-WELLESLEY HOSPI TAL ISSUE, SERIES E, ISSUED 9/20/95 (C) REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTH-CARE SYSTEM ISSUE, SERIES A, ISSUED 9/18/97 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTH-CARE SYSTEM ISSUE, SERIES G, ISSUED 4/26/01 REFINANCING MASSACHUSETTS HEALTH & EDUCATION OF THE CONSTRUCTION OF A CARDIOVASCULAR CENTER FINA NCING THE FOLLOWING PROJECTS A PORTION OF THE CONSTRUCTI

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE	ECEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING RENOVATIONS AND IMPROVEMENTS TO INPATIENT CLINIC AL AREAS FINANCING A PORTION OF THE COST OF RENOVATIONS, EQUIPPING AND FURNISHING OF CLIN ICAL SPACE TO HOUSE A CANCER CENTER FINANCING A PORTION OF THE FOLLOWING PROJECTS THE AC QUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DO CUMENTATION MANAGEMENT SYSTEM

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE (CONTINUE)	(G) FINANCING A PORTION OF THE FOLLOWING PROJECTS THE CONSTRUCTION OF A BUILDING AND A RE CEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING RENOVATIONS AND IMPROVEMENTS TO INPATIENT CLINICA L AREAS FINANCING A PORTION OF THE FOLLOWING PROJECTS THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DOCUMENTATION MANAGEMENT SYSTE M FINANCING RENOVATIONS AND IMPROVEMENTS TO AN EMERGENCY DEPARTMENT FINANCING THE ACQUISITION OF AND IMPROVEMENTS TO A HOSPITAL FACILITY FINANCING PLANNING COSTS INCLUDING ENVIR ONMENTAL REMEDIATION COSTS ASSOCIATED WITH THE DEVELOPMENT OF A NEW REHABILITATION HOSPITA L FACILITY REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BO NDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES G-4, ISSUED 6/28/07 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES A, ISSUED 9/18/97 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES B, ISSUED 4/28/99 (H) FIN ANCING RENOVATIONS AND IMPROVEMENTS TO AN EMERGENCY DEPARTMENT FINANCING A PORTION OF THE FOLLOWING PROJECTS THE CONSTRUCTION OF A BUILDING AND A RECEIVING DOCK, CONSTRUCTION AND EQUIPPING OF A MULTI-SPECIALTY AMBLUATORY CARE CENTER, AND RENOVATIONS TO CLINICAL SPACE FINANCING PLANNING COSTS INCLUDING ENVIRONMENTAL REMEDIATION COSTS ASSOCIATED WITH THE DE VELOPMENT OF A NEW REHABILITATION HOSPITAL FACILITY FINANCING A PORTION OF THE FOLLOWING PROJECTS THE ACQUISITION AND INSTALLATION OF A SYSTEM MEDIATION GASACHUSETTS HEALTH & EDUCATIO NAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES C, ISSUED 4/26/01 REFINANCING MASSACHUSETTS HEALTH & EDUCATION AND IMPROVEMENTATION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT SYSTEM AND AN ACUTE CARE DOCUMENTATION OF AND INSTALLATION OF A SYSTEM-WIDE REVENUE MENAGEMENT SUBJECTS THE ACQUISITION

Return Reference	Explanation
ESCRIPTION OF PURPOSE	S HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSU E, SERIES C, ISSUED 4/26/01 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUT HORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES E, ISSUED 6/12/03

PA DE

Return Reference	Explanation
PART I BOND ISSUES (F) DESCRIPTION OF PURPOSE (CONTINUE)	(J) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS AND A NEW BUILDING TO HOUSE A 132-BED REPLACEMENT FACILITY FOR SPAULDING REHABILITATION HOSPITAL FINANCING THE CONSTRUCTION OF AN UNDERGROUND PARKING FACILITY FINANCING THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT AND CLINICAL APPLICATION SYSTEM FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER AND A NEW POWER PLANT FINANCING THE RENOVATION, EQUIPPING AND FURNISHING OF VARIOUS FACILITIES REFINANCING MASSACHUSETTS DEVELOPMENT FINANCE AGENCY, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES K-3 ISSUED 1/13/2011 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES D-3, ISSUED 5/28/2003 (K) REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-4 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES I-1 (L) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS FINANCING THE CONSTRUCTION OF AN UNDERGROUND PARKING FACILITY FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER AND A NEW POWER PLANT FINANCING THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT AND CLINICAL APPLICATION SYSTEM REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-5 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-5

Return Reference	Explanation
PART I BOND ISSUES (M) DESCRIPTION OF PURPOSE (CONTINUE)	(M) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS FINANCING THE RENOVATION OF A NEONATAL INTENSIVE CARE UNIT AND CONSTRUCTION OF A SPECIAL CARE NURSERY FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER FINANCING THE ACQUISITION AND INSTALLATION OF A SYSTEM-WIDE REVENUE MANAGEMENT AND CLINICAL APPLICATION SYSTEM REFINANCING INTERIM BORROWING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES K-4 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES F-5 REFINANCING MASSACHUSETTS HEALTH & EDUCATIONAL FACILITIES AUTHORITY REVENUE BONDS, PARTNERS HEALTHCARE SYSTEM ISSUE, SERIES G-5 (N) FINANCING THE CONSTRUCTION OF A NEW BUILDING AT BRIGHAM AND WOMEN'S HOSPITAL'S MAIN CAMPUS FINANCING THE CONSTRUCTION OF AN UNDERGROUND PARKING FACILITY FINANCING THE CONSTRUCTION OF A TWO STORY DATA CENTER

Return Reference	Explanation
PART II PROCEEDS (3)	TOTAL PROCEEDS INCLUDE INVESTMENT EARNINGS

Return Reference	Explanation
	PARTIALLY APPLICABLE PURSUANT TO THE INSTRUCTIONS, AS THE BOND ISSUE CONSISTED OF THE REFUNDING OF A PRE-JANUARY 1, 2003 ISSUE

PAR

Return Reference	Explanation
3AD ADB DAGE	FORM 8038-T HAS NOT BEEN FILED AS ARBITRAGE REBATE PAYMENTS HAVE NOT BEEN REQUIRED A 1/05/2009 B 9/09/2010 C 8/03/2012 D 8/03/2012 E 5/08/2013 F 6/19/2014 G 2/09/2015 H 2/19/2016 I 2/09/2017

D.

efi	le GRAPHIC prin	t - DO NOT	PROCESS As	Filed Data -									DLN: 9	93493	22701	.5868		
(Fo	nedule K orm 990)		► Complete if the	e organization ans explanations	Information o wered "Yes" to Form ,, and any additional Attach to Form 99	990, Part information 0.	V, line i in Part	24a. Provid VI.	le descriptions,				2	No 154				
Inter	nal Revenue Service		▶Informatio	n about Schedule k	((Form 990) and its	instruction	s is at <u>и</u>	vww.irs.go	<u>v/form990</u> .		Emplo	Inspection yer identification number						
	e of the organization FUNERS HEALTHCARE	SYSTEM INC											tiricatio	n numbe	er			
De	Pond Tee										04-32	30035						
	Part I Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued			(e) Issue	price	(f) De	scription of purpos	se	(g) De	b		(h) On behalf of issuer		(i) Pool financing				
											Yes	No	Yes	No	Yes	No		
A	MHEFA PARTNERS I SYSTEM INC SERIES		04-2456011	57586CW27	04-01-2008	171,3	320,000	SERIES H -	SEE SCHEDULE K	PART		X		X		X		
В	MHEFA PARTNERS I SYSTEM INC SERIES		04-2456011	57586EHR5	05-14-2009	229,9	77,036	SERIES I - VI	SEE SCHEDULE K	PART		Х		Х		Х		
С	MHEFA PARTNERS H		04-2456011	57586ENK3	01-05-2010	509,:	78,736	SERIES J - VI	SEE SCHEDULE K	PART		Х		Х		X		
D	MDFA PARTNERS HI SYSTEM INC SERIES		04-3431814	57583R6W0	01-13-2011	436,0	19,104	SERIES K - VI	SEE SCHEDULE K	PART		X		Х		X		
Pa	rt III Proceeds	<u> </u>						<u> </u>										
		<u> </u>					A		В		С				D			
1	Amount of bonds r	retired					810	,000	76,870,000)		95,760,	,000		188,4	405,000		
2		<u> </u>	d															
3							171,320	,000	229,981,250		5	09,258	,319		436,0	030,814		
4																		
5			ds															
6																		
<u> </u>							420	,000 2,556,080			5,151,067			7 3,523,063				
8			m proceeds						116,071	4								
9		•	eds						227 200 000	_		10.003	765		204			
10							227,309,098				249,983,765 254,123,487			201,342,457				
11 12							170,900	,,000				54,123,	,487		231,.	165,294		
13						21	009		2009		201	n			2011			
								2010 Yes No				Yes No						
14	Were the bonds is:	sued as part o	f a current refunding	ıssue?		X			X	+	×			X				
15			f an advance refundi				X		X			X	+		+	X		
16		· · · · · · · · · · · · · · · · · · ·	eds been made?			X	,	 		 	x			X				
17					he final allocation of													
	proceeds?		<u> </u>			Х		<u> </u>			X			Х				
Ра	t IIII Private B	ousiness us	<u>e</u>				Α		В	T	С				D			
						Yes	No	Ye	<u>_</u>	Y	es	No	+	Yes	-	No		
1	Was the organizat	ion a partner i	n a partnership, or a	member of an LLC,	which owned property		X		X			X				X		
2	Are there any leas	e arrangemen	ts that may result in	private business use			X		X	1		X				×		
For			e. see the Instruct			(- (-	t No 50	1193E	ı			S	chedul	o K (Fo	rm 990)) 2016		

Arbitrage

Part IV

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C

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C

No

X

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Yes

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No

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Yes

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No

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MERRILL LYNCH

CAPITAL SERVICES

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Page 2

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MERRILL LYNCH

CAPITAL SERVICES

Schedule K (Form 990) 2016

D

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

Was the hedge superintegrated?

Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

requirements of section 148? . . .

applicable regulations?

Schedule K (Form 990) 2016

Part V

Part VI

No

D

Yes

Χ

Yes

Х

Schedule K (Form 990) 2015

	Were gross proceeds invested in a guaranteed investment contract (GIC)?	X		X	X	
Name of provider a second seco		CITIGROUP FINANCIAL PRODUCTS INC				
	Term of GIC	s	so ooooooooo %			

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

Yes

No

No

Х

No

Yes

Yes

Yes

Χ

No

No

Yes

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

Was the regulatory safe harbor for establishing the fair market value of

Procedures To Undertake Corrective Action

efile G	RAPHIC prin	t - DO NOT	PROCESS /	As Filed Data -									DLN: 9	93493	22701	.5868			
Sched (Form				the organization ans	Information of the swered "Yes" to Form s, and any additional	990, Part	IV, line	24a. Pro		scriptions,				No 154		·			
	nt of the Treasury		h Informs	-	► Attach to Form 99 K (Form 990) and its	D.			aou/for	m000			Open to Public						
Name of th	evenue Service ne organization S HEALTHCARE	SYSTEM INC	Pililolilla	tion about schedule	K (FOITH 990) and its	mstruction	15 15 at <u>v</u>	<u>vww.iis.</u>	gov/101			oloyer iden 3230035		nspæd n numbo					
Part I	Bond Iss	ues									104	3230033							
	(a) Issuer na		(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f)	Descripti	on of purpose	(g)	Defeased	beha	On alf of uer		Pool ncing			
											Ye	s No	Yes	No	Yes	No			
	FA PARTNERS HI TEM INC SERIE:		04-3431814	57583UMV7	01-04-2012	353,	501,227	SERIES VI	L - SEE S	SCHEDULE K PA	RT	×		×		X			
	FA PARTNERS HI		04-3431814	57583UG77	01-30-2014	510,	376,675	SERIES VI	M - SEE :	SCHEDULE K PA	ART	X		×		Х			
	FA PARTNERS HI		04-3431814		08-27-2014	141,	350,000	SERIES VI	N - SEE S	SCHEDULE K PA	ART	X		Х		Х			
	FA PARTNERS HI	EALTHCARE	04-3431814	57583UW20	01-29-2015	357,	583,529	SERIES VI	O - SEE !	SCHEDULE K PA	ART	X		Х		Х			
Part II	Proceeds	<u> </u>														<u> </u>			
							A		ı	3		С			D	_			
							23,815	5,000		4,120,000		6,200	,000		2,	745,000			
							353,570	,173		510,376,950		141,350	,000		359,4	440,557			
							3,056	5,210		4,042,015					2,8	813,646			
_		•	•				260.002			260.054.035					24.4	702.042			
						260,903,277 360,854,935 89,610,686 145,480,000			141,350,000			214,703,942							
							89,010	7,080		143,480,000		141,330	,000		141,	322,303			
						2	012		20	14		2014			2015				
		·				Yes No Yes						No				No			
14 We	ere the bonds is	sued as part o	of a current refund	ling issue?		Х			X		X					X			
	ere the bonds is	sued as part o	of an advance refu	inding issue?		X				X		 		X					
	s the final alloca	ation of procee	eds been made? .			X			X		X			X					
17 Do	es the organiza	tion maintain	adequate books a	nd records to support t	the final allocation of	X			X		Х			Х					
	I Private B																		
							A			3		Ç			D				
a \\/-	as the organizat	ion a nartner i	in a nartnorchin	or a member of an IIC	which owned property	Yes	No	<u> </u>	Yes	No	Yes	No		Yes	-	No			
1 Wa	anced by tax-ex	empt bonds?		or a member or an LLC,	which owned property		Х			Х		×				X			
2 Are	e there any leas	e arrangemen	ts that may resul	t ın prıvate busıness us · · · · ·			х			Х		Х				X			
				uctions for Form 990	_	Ca	t No 50)193F		l		S	chedul	e K (Fo	rm 990	2016			

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CAPITAL MARKETS

Schedule K (Form 990) 2016

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Arbitrage

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Part IV

c

Are there any management or service contracts that may result in private business use of bond-financed property?
If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?
Are there any research agreements that may result in private business use of bond-finance property?

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

or other outside inanced property? use of bond-financed If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?

the GIC satisfied?

requirements of section 148? . . .

applicable regulations?

Schedule K (Form 990) 2016

period?

Part V

Part VI

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D

No

Yes

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Yes

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Schedule K (Form 990) 2015

	Yes
Were gross proceeds invested in a guaranteed investment contract (GIC)?	
Name of provider	

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

No

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

No

Yes

No

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No

Yes

Yes

Yes

Χ

No

No

efi	le GRAPHIC print - DO NOT	PROCESS As	Filed Data -										DLN: 9	34932	2701	5868			
Schedule K							OMB No 1545-0047												
(Form 990) Supplemental Information on Tax Exempt Bonds Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,									2016										
		r complete ii tii	explanations, and any add	ditional in	formation			Tovide des	criptions,			2010							
Department of the Treasury Internal Revenue Service Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990 .														en to Pu nspectio					
Name of the organization								Employer identification number											
PAR	TNERS HEALTHCARE SYSTEM INC										04-323	30035							
Pa	ert I Bond Issues																		
(a) Issuer name		(b) Issuer EIN	(c) CUSIP # (d) Date is	ssued	(e) Issue price		(f) Description of purpose				(g) Defeased		ed (h) On behalf of		(i) Pool financing				
													issuer		IIIIai	icing			
											Yes	No	Yes	No	Yes	No			
Α	MDFA PARTNERS HEALTHCARE SYSTEM SERIES Q	04-3431814	57584XJG7 01-28-20	016	491,6	525,624	SERIES Q - SEE SCHEDULE K PART VI		ART		Х		×		X				
B MDFA PARTNERS HEALTHCARE		04-3431814 03-3		016	100 (200 000	SERIE	ES R-1 AND	R-2 - SEE			X		X		X			
	SYSTEM SERIES R-1 AND R-2	04-3431014	03-31-20	,,,	100,0	,00,000	SERIES R-1 AND R-2 - SEE SCHEDULE K PART VI				^		ı ^		^				
Pa	rt II Proceeds																		
1	Amount of hands retired					A 200	000	В			С		D						
						390	,000												
					492,608,063		100,000,000												
4	Gross proceeds in reserve funds				492,000,003		,,005	100,000,000											
<u>.</u> 5	Capitalized interest from procee																		
6																			
7						3,731	,911												
8	Credit enhancement from procee					•													
9	Working capital expenditures fro	om proceeds																	
10	O Capital expenditures from proceeds					402,774,737 100,000,000							,						
11	Other spent proceeds				86,101,415														
12	Other unspent proceeds																		
13	Year of substantial completion .	al completion				2016			2016										
					Yes	No	<u> </u>	Yes	No	Υe	es	No		Yes		No			
14	Were the bonds issued as part o				X				Х										
15	Were the bonds issued as part o	of an advance refundi	ng issue?		X				Х										
16	Has the final allocation of procee	eds been made? .			X			X											
17	Does the organization maintain proceeds?	adequate books and	records to support the final allocat	tion of	X			×											
Pa	rt IIII Private Business Us			•					·		·								
					A B			Ç				D							
	Was the organization a nartner i	in a nartnership or a	member of an LLC, which owned i	property	Yes	No		Yes	No	Υe	es	No		Yes		No			
1	financed by tax-exempt bonds?	<u> </u>				Х			X										
2	Are there any lease arrangemen property?	its that may result in	private business use of bond-finar	nced		х			Х										
For	Panerwork Reduction Act Notice			•	Ca	t No 50	1193F					S	chodul	K (For	m 990	1 2016			

Page 2

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Schedule K (Form 990) 2016

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Yes

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Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate?

Was the hedge superintegrated?

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

the GIC satisfied?

requirements of section 148? . . .

Schedule K (Form 990) 2016

period?

Part V

D

Yes

Page 3

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

No

D

Yes

voluntary closing agreement program if self-remediation is not available under applicable regulations? **Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions). Part VI Schedule K (Form 990) 2015

No

Yes

Х

No

Yes

No

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No

Yes

Yes

Yes

No

No

Yes

	C print - DO NO	T PROCESS	As Fi	led Data -					DL	.N: 93	4932	270	L5868		
Schedule L (Form 990 or 990	990 or 990-EZ)								OMB No 1545-0047						
				990-EZ, Part h to Form 990							ZU	11	O		
Department of the Trea	asurv	ormation abo	ut Schedu	le L (Form 99 www.irs.gov	0 or 990-EZ		ruction	ıs is	at	C	pen Insp	to Pu ecti			
Name of the org							Em	ploy	er ide	entifica	tion n	umb	er		
									0035						
	ss Benefit Tran									ne 40h					
) Name of disqualit		(b) Relationship between disqualified person and									(d) Corrected?			
					organization			transaction			Yes		No		
Cor rep (a) Name of	nplete if the organi orted an amount o	f the organization answered n amount on Form 990, Part elationship (c) Purpose of loan		Form 990-EZ, 5, 6, or 22	Part V, line 3 (e)Original principal amount	8a, or Form 9 (f)Balance due	90, Part (g) defau	In	(h) Approved by board or committee?		(i)Writter		ten		
			То	From	-					nttee?					
				110111			Yes	No	Yes	No	Yes		No		
				110111			Yes	No		1	Yes		No		
				110111			Yes	No		1	Yes		No		
							Yes	No		1	Yes		No		
							Yes	No		1	Yes		No		
							Yes	No		1	Yes		No		
				•	\$		Yes	No		1	Yes		No		
Part IIII Gra	ints or Assistan			ested Person	ns.	line 27	Yes	No		1	Yes		No		
Part IIII Gra	nplete of the organic rested person (b)	ınızatıon ans	wered "Yebetween and the	ested Person	ns. 990, Part IV,	line 27. (d) Type			Yes	1					
Con	nplete of the organic rested person (b)	inization ans) Relationship erested person	wered "Yebetween and the	ested Persons" on Form 9	ns. 990, Part IV,				Yes	No					
Part IIII Gra Con	nplete of the organic rested person (b)	inization ans) Relationship erested person	wered "Yebetween and the	ested Persons" on Form 9	ns. 990, Part IV,				Yes	No					
Part IIII Gra Con	nplete of the organic rested person (b)	inization ans) Relationship erested person	wered "Yebetween and the	ested Persons" on Form 9	ns. 990, Part IV,				Yes	No					
Part IIII Gra Con	nplete of the organication from the properties of the person of the pers	inization ans) Relationship erested person	wered "Yebetween and the	ested Persons" on Form 9	ns. 990, Part IV,				Yes	No					

Complete if the organization	n answered "Yes" on Form	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh o organiz rever	
				Yes	No
(1) R SOBERMAN	FAMILY - KLIBANSKI	150,500	SALARY-GHC		No
(2) D DI ANCHETELD	EAMILY MEVED	124 019	CALABY CHC		No

(1) R SOBERMAN	FAMILY - KLIBANSKI	150,500	SALARY-GHC	No
(2) R BLANCHFIELD	FAMILY - MEYER	134,018	SALARY-GHC	No
(3) E COLLIER	FAMILY - COLLIER	94,028	SALARY-NWH	No

Explanation

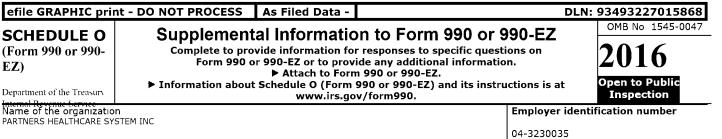
Schedule L (Form 990 or 990-EZ) 2016

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

Supplemental Information

Part V



Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	PARTNERS HEALTHCARE SYSTEM, INC., (PARTNERS) ESTABLISHED IN MARCH 1994, IS THE CORPORATION OVERSEEING THE AFFILIATION OF BRIGHAM HEALTH, THE MASSACHUSETTS GENERAL HOSPITAL, NSMC HE ALTHCARE, PARTNERS (SONTINUING CARE, INC. AND NEIGHBORHOOD HEALTH PLAN, INC. PARTNERS SYSTEM, INC. PARTNERS CONTINUING CARE, INC. AND NEIGHBORHOOD HEALTH PLAN, INC. PARTNERS IS DEVELOPING AN INTEGRATED HEALTH CARE DELIVE RY SYSTEM THROUGHOUT THE REGION THAT OFFERS PATIENTS A CONTINUUM OF COORDINATED, HIGH-QUAL ITY CARE. THE SYSTEM INCLUDES PRIMARY CARE PHYSICIANS AND SPECIALISTS, COMMUNITY HOSPITALS, THE TWO FOUNDING ACADEMIC MEDICAL CENTERS (MGH AND 8WH) AND OTHER HEALTH-RELATED ENTITIES PARTNERS IS CREATING A FRAMEWORK IN WHICH ALL ASPECTS OF THE HEALTH-RELATED ENTITIES PARTNERS IS CREATING A FRAMEWORK IN WHICH ALL ASPECTS OF THE HEALTH-RELATED ENTITIES PARTNERS IS CREATING A FRAMEWORK IN WHICH ALL ASPECTS OF THE HEALTH-RELATED ENTITIES PARTNERS IN THE THEY MAY PURSUE THEIR PATIENT CARE, TEACHING AND RESEARCH MISSIONS THE MEMBER ORGANIZATIONS SO THAT THEY MAY PURSUE THEIR PATIENT CARE, TEACHING AND RESEARCH MISSIONS THE MEMBER ORGANIZATIONS OF PARTNERS HAVE JOINED TOGETHER IN A COMMITMENT TO SERVE THE COMMUNITY TO OGETHER, THESE ORGANIZATIONS ARE DEDICATED TO ENHANCING PATIENT CARE, TEACHING AND RESEARCH, AND TO TAKING A LEARCHSHIP ROLE AS AN INTEGRATED PATIENT CARE, SYSTEM PARTNERS IS COMMITTED TO LEADING THE WAY IN DESIGNING INTEGRATED PATIENT CARE, SYSTEM PARTNERS IS COMMITTED TO LEADING THE WAY IN DESIGNING INTEGRATED PATIENT CARE, AND FAMILY-CENTERED CARE WITH THE GOALS OF ENHANCING THE QUALITY OF PATIENT CARE AND SLOWING THE INCREASE IN HEALTH CARE COST S SEVERAL YEARS AGO, PARTNERS HEALTHCARE LAUNCHED A SERIES OF STRATEGIC INITIATIVES TO RE DESIGN CARE WITH AN EMPHASIS ON IMPROVING QUALITY AND AFFORDABILITY MULTI-DISCIPLINARY TE AMS FROM PHS AND FROM PARTNERS HEALTHCARE HOSPITALS WERE ASSEMBLED TO DEVELOP AND IMPLEMENT STRATEGIES FOR CHANGE THAT FORDABILITY INITIATIVES TO MANAGE COST GROWTH AND RE DUCE PRE-VUIT COSTS IN DIRE

990 Schedule O, Supplemental Information Return Reference Explanation ERS' PROGRAMS AND INITIATIVES

STATEMENT OF PROGRAM SERVICE

ACCOMPLISHMENTS I

Return Explanation
Reference

FORM 990, BUSINESS AND FAMILY RELATIONSHIPS PETER MARKELL, RICHARD HOLBROOK & WILLIAM MAURICE COWAN-PART VI, BUSINESS RELATIONSHIP SUSAN HOCKFIELD & WILLIAM MAURICE COWAN - BUSINESS RELATIONSHIP DAVID TORCHIANA, PETER MARKELL & GREG MEYER - BUSINESS RELATIONSHIP
LINE 2

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	DECISIONS OF GOVERNING BODY SUBJECT TO MEMBER APPROVAL PURSUANT TO THE CORPORATE BYLAWS OF THE ORGANIZATION, THE AUTHORITY FOR THE FOLLOWING ACTIONS IS RESERVED TO THE MEMBERS OF THE ORGANIZATION - MEMBERS SHALL DETERMINE THE NUMBER OF PHS DIRECTORS AND SHALL ELECT PHS DIRECTORS MEMBERS MAY, BY A VOTE, INCREASE THE NUMBER OF PHS DIRECTORS - MEMBERS MAY DECREASE THE NUMBER OF PHS DIRECTORS, BUT ONLY TO ELIMINATE VACANCIES EXISTING BY REASON OF THE DEATH, RESIGNATION OR REMOVAL OF ONE OR MORE ELECTED PHS DIRECTORS - MEMBERS MAY REMOVE A PHS DIRECTOR WITH OR WITHOUT CAUSE BY VOTE - MEMBERS MAY AMEND PHS BYLAWS IN WHOLE OR IN PART OR MAY REPEAL AND ADOPT NEW BYLAWS MEMBERS MAY ADOPT, AMEND OR REPEAL ANY BYLAW, INCLUDING ANY BYLAWS ADOPTED, AMENDED OR REPEALED BY THE DIRECTORS PURSUANT TO THE LAWS OF MASSACHUSETTS, THE AUTHORITY FOR THE FOLLOWING ACTIONS IS RESERVED TO THE MEMBER OF THE ORGANIZATION - AMEND OR RESTATE THE ARTICLES OF ORGANIZATION - CONSOLIDATION OR MERGER - SALE, LEASE, EXCHANGE OR DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATIONS PROPERTY OR ASSETS

990 Schedule O, Supplemental Information

Return

Reference	·
FORM 990,	EXECUTIVE COMMITTEE THE EXECUTIVE COMMITTEE HAS ALL OF THE RESPONSIBILITIES AND AUTHORITY OF THE
PART VI,	DIRECTORS DURING INTERVALS BETWEEN MEETINGS OF THE DIRECTORS EXCEPT FOR THE POWERS SPECIFIED IN
SECTION A,	SECTION 55 OF MASSACHUSETTS GENERAL LAWS, CHAPTER 156B THE COMMITTEE CONSISTS OF THREE TO FIVE
LINE 7A	DIRECTORS OF THE CORPORATION APPOINTED ANNUALLY BY THE BOARD OF DIRECTORS

Explanation

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. SEE STATEMENT ON QUESTION 6 PART VI, SECTION A. LINE 7B

Return

Reference

Reference	
FORM 990,	FORM 990 REVIEW THE FORM 990 WAS PREPARED AND REVIEWED BY THE PARTNERS HEALTHCARE SYSTEM, INC
PART VI,	(PHS) TAX DEPARTMENT CERTAIN KEY SECTIONS WERE ALSO REVIEWED BY THE PHS EXECUTIVE VICE PRESIDENT
SECTION B,	OF ADMINISTRATION AND FINANCE, CFO AND TREASURER, AND BY THE PHS GENERAL COUNSEL THE EXECUTIVE
LINE 11B	VICE PRESIDENT OF ADMINISTRATION AND FINANCE, CFO AND TREASURER REVIEWED AND SIGNED THE FORM 990
	THE COMPENSATION DISCLOSURES WERE PRESENTED TO AND DISCUSSED WITH THE PHS COMPENSATION
	COMMITTEE AT THE APRIL 24, 2018 MEETING THE PROCESS FOR PREPARING AND REVIEWING FORM 990 WAS
	DISCUSSED AT THE MAY 2, 2018 MEETING OF THE AUDIT AND COMPLIANCE COMMITTEE OF THE PHS BOARD OF
	\mid DIRECTORS. THE FINAL FILING VERSION OF THE FORM 990 WAS PROVIDED TO EACH VOTING BOARD MEMBER PRIOR. \mid
	TO FILING

Explanation

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY FOR PURPOSES OF ITS ANNUAL TAX FILING, PARTNERS HEALTHCARE HAS AN ANNUAL QUESTIONNAIRE PROCESS FOR OBTAINING INFORMATION ON INTERESTS THAT MAY GIVE RISE TO CONFLICTS FROM ALL OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES IN ADDITION, IN CONNECTION WITH PARTNERS' CONFLICT OF INTEREST POLICY, THE PARTNERS OFFICE FOR INTERACTIONS WITH INDUSTRY AND OFFICE OF THE GENERAL COUNSEL WORK TOGETHER TO PERIODICALLY DISTRIBUTE, COLLECT AND REVIEW DISCLOSURE STATEMENTS FROM THESE INDIVIDUALS THE INFORMATION ON EACH SUCH DISCLOSURE IS REVIEWED BY EACH INDIVIDUAL'S SUPERVISOR (WHO IN THE CASE OF DIRECTORS AND TRUSTEES IS DEEMED TO CONSIST OF THE CHAIRMAN OF THE BOARD AND THE ENTITY'S PRESIDENT/CEO, WHO REVIEW THE DISCLOSURES WITH THE ASSISTANCE OF THE GENERAL COUNSEL OR ATTORNEY REPRESENTATIVES OF HER OFFICE) PARTNERS HAS A CONFLICT OF INTEREST POLICY THAT APPLIES TO ALL ENTITIES IN THE SYSTEM, AND WHICH IS DESIGNED TO (1) IDENTIFY RELATIONSHIPS AND CONDUCT THAT CREATE EITHER CONFLICTS OF INTEREST OR CONFLICTS OF COMMITMENT, (2) ESTABLISH A SYSTEM FOR DISCLOSING AND RESOLVING POTENTIAL CONFLICTS, AND (3) ENSURE THAT TRANSACTIONS ARE NEGOTIATED AT ARM'S LENGTH AND THAT PAYMENTS ARE AT FAIR MARKET VALUE UNDER OUR POLICY, WHEN A CONFLICT ARISES, THE INDIVIDUAL ASSOCIATED WITH THE OUTSIDE ENTITY IN QUESTION MUST PROVIDE FULL DISCLOSURE AND COMPLETELY RECUSE HIMMERSELF FROM ANY INSTITUTIONAL DECISION-MAKING ABOUT THE TRANSACTION IN APPROPRIATE CIRCUMSTANCES, (I) THE CORPORATION MUST CONSIDER AT LEAST TWO ALTERNATIVE DISINTERESTED COMPETITIVE PROPOSALS, AND (II) THE CORPORATION MUST DETERMINE THAT TWO SUCH COMPETITIVE PROPOSALS, DO NOT EXIST OR THAT IT WOULD BE IMPRACTICAL TO ELICIT OR CONSIDER SUCH COMPETITIVE PROPOSALS, AND (II) THE CORPORATION MUST DETERMINE THAT, NOTWITHSTANDING THE APPARENT CONFLICT, THE TRANSACTION IS FAIR AND REASONABLE TO THE CORPORATION AND IS IN THE BEST INTERESTS OF THE CORPORATION A WRITTEN RECORD MUST BE MADE OF THESE DETERMINATIONS FURTHERMORE, TRANSACTIONS THAT PRESENT PA

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	PROCESS FOR DETERMINING COMPENSATION THE ORGANIZATION HAS A BOARD LEVEL COMPENSATION COMMITTEE THAT REVIEWS AND APPROVES THE COMPENSATION FOR ALL LISTED OFFICERS AND KEY EMPLOYEES EXCEPT THE SECRETARY THE COMMITTEE IS COMPRISED OF MEMBERS OF THE BOARD WHO ARE NOT EMPLOYED BY THE ORGANIZATION, AND NO MEMBER MAY PARTICIPATE IN THE REVIEW AND APPROVAL OF COMPENSATION IF THE MEMBER HAS A CONFLICT OF INTEREST WITH RESPECT TO THAT COMPENSATION ARRANGEMENT THE COMMITTEE RELIES ON DATA, PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT, WHICH INCLUDES COMPARABLE COMPENSATION FOR SIMILARLY QUALIFIED PERSONS, IN FUNCTIONALLY COMPARABLE POSITIONS, AT SIMILARLY SITUATED ORGANIZATIONS THE DELIBERATIONS AND DECISIONS OF THE COMMITTEE ARE DOCUMENTED IN MINUTES OF THE MEETING THIS REVIEW PROCESS OCCURS ON AN ANNUAL BASIS

990 Schedule O, Supplemental Information Return Explanation Reference FORM 990. N/A PART VI, SECTION C. LINE 18

990 Schedule O, Supplemental Information

Return

Reference	
FORM 990,	PUBLIC AVAILABILITY OF FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS THE ORGANIZATION'S GOVERNING
PART VI	DOCUMENTS ARE FILED WITH THE MASSACHUSETTS SECRETARY OF STATE AND THE FINANCIAL STATEMENTS ARE

Explanation

SECTION C. FILED WITH THE MASSACHUSETTS ATTORNEY GENERAL, ALL OF WHICH ARE OPEN TO PUBLIC INSPECTION THE LINE 19

ORGANIZATION'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON THE ORGANIZATION'S WEBSITE

Return Explanation
Reference

LINE 9

FORM 990, PART XI.

990 Schedule O, Supplemental Information Return Explanation Reference

PART XII NO CHANGES FROM PRIOR YEAR LINE 2C

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE R**

Name, address, and EIN (if applicable) of disregarded entity

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

► Attach to Form 990.

(Form 990)

Department of the Treasury

Name of the organization PARTNERS HEALTHCARE SYSTEM INC.

Internal Revenue Service

Part I

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Primary activity

Related Organizations and Unrelated Partnerships

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Legal domicile (state

Cat No 50135Y

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047

DLN: 93493227015868

Open to Public Inspection

(f)

Direct controlling

Schedule R (Form 990) 2016

Employer identification number

04-3230035

End-of-year assets

Total income

		or foreign country	,		entity		
(1) PARTNERS HEALTHCARE INTERNATIONAL LLC 800 BOYLSTON STREET BOSTON, MA 02199 20-5281203	GLOBAL HEALTH CARE	MA	7,509,715	15,709,451	PHS		_
(2) PARTNERS HARVARD MEDICAL INTERNATIONAL GULF FZ LLC	GLOBAL HEALTH CARE	MA	0	0	PHS		
(3) PARTNERS PRIVATE CARE LLC 1101 WORCESTER ROAD FRAMINGHAM, MA 01701 26-3871702	HOME HEALTH	MA	10,643,147	3,371,967	PHC		
(4) MERRIMACK VALLEY ENDOSCOPY LLC ONE PARKWAY HAVERHILL, MA 01830 04-3578297	MEDICAL SERVICES	MA	1,432,305	0	РСРО		
(5) PARTNERS INNOVATION II LLC 800 BOYLSTON STREET BOSTON, MA 02199 81-4444790	INVESTMENTS	MA	0	0	PHS		
(6) PARTNERS INNOVATION MANAGEMENT COMPANY LLC 800 BOYLSTON STREET BOSTON, MA 02199 81-4431654	INVESTMENTS	МА	1,178,337	0	PHS		
Part II Identification of Related Tax-Exempt Organizations related tax-exempt organizations during the tax years.		inization answered	"Yes" on Form 990,	, Part IV, line 34 be	ecause it had one or	more	
See Additional Data Table		1	1		1		_
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	
						Yes	No

one or more related organizations t	reateu as a par		<u></u>			-			_				
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	Disprop	n) rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	ral or aging ner?	(k) Percentage ownership
(1) PHS BAY COLONY FUND		INVESTMENTS	DE	PPIA	EXCLUDED	384,450	184,773	165	No		162	No	93 870 %
245 PARK AVENUE NY, NY 10167 13-3887448							·						
(2) WELLINGTON TRUST COMPANY NA CTF QUALITY 280 CONGRESS STREET BOSTON, MA 02210 04-6657593		INVESTMENTS	MA	PPIA	EXCLUDED	606,064			No			No	80 310 %
(3) PARTNERS HEALTHCARE SYSTEM POOLED INVEST		INVESTMENTS	MA	PHS	EXCLUDED	314,205,038	8,236,155,545		No	7,994,476	Yes		100 000 %
101 MERRIMAC STREET BOSTON, MA 02114 04-3268842													
Part IV Identification of Related Organi							answered "Ye	es" on	Form	990, Part I\	/, lın	e 34	
because it had one or more related	`	reated as a cor	•			·,	(6)		/- \		/L\		(.)
(a) Name, address, and EIN of related organization	(b) Primary ad	ctivity	(c Leg dom (state or coun	jal icile foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S cor or trust)		Sha	(g) re of end year assets	d-of- Perd	(h) entag nership		Section 512 (b)(13) controlled entity?
(1)NEWTON-WELLESLEY PHYSICIAN HOSPITAL ORG	HEALTHCARE		MA	\	NWHC	С	4,675,27	5	10,113	,926 100	000 %)	Yes No
2014 WASHINGTON STREET NEWTON, MA 02462 04-3209749													
										Schedule	R (Fo	rm 9	90) 2016

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had

Schedule R (Form 990) 2016

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			\vdash
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	1a	Yes	\vdash
	1b	Yes	
b Gift, grant, or capital contribution to related organization(s)	1c	Yes	
c Gift, grant, or capital contribution from related organization(s)	1d	Yes	
d Loans or loan guarantees to or for related organization(s)	1e	103	No
e Loans or loan guarantees by related organization(s)	1		100
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	\vdash
Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
	1		No

i Exchange of assets with related organization(s)	11		No
\mathbf{j} Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	10	Yes	
n Reimbursement paid to related organization(s) for expenses	1p		No

l Performance of services or membership or fundraising solicitations for related organization(s)				III Yes	•
f m Performance of services or membership or fundraising solicitations by related organization(s)				1m	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) \dots \dots \dots				1n Yes	5
o Sharing of paid employees with related organization(s)				1o Yes	5
p Reimbursement paid to related organization(s) for expenses				1p	No
q Reimbursement paid by related organization(s) for expenses				1q	No
r Other transfer of cash or property to related organization(s)				1r	No
f s Other transfer of cash or property from related organization(s)				1s	No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line. See Additional Data Table	e, including covered i	elationships and trar	saction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining an	nount involv	ed
				·	·

	Reimbursement paid to related organization(s) for expenses				1p 1q	No No
	Other transfer of cash or property to related organization(s)				1r 1s	No No
	Other transfer of cash or property from related organization(s)				[23]	110
See A	lditional Data Table					
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	nount involv	/ed

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ng ?	(k) Percentage ownership
			514)	Yes	No	! i		Yes	No		Yes	No	
										Schedul	le R (Form	1 99	0) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016

81-4431654

Additional Data					
Software ID:					
Software Version:					
EIN:	04-3230035				
Name:	PARTNERS HEALTHCA	RE SYSTEM INC			
Form 990, Schedule R, Part I - Identification of Disregarded E	ntities	ı	1	ı	ı
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Total income	(e) End-of-year assets	(f) Direct Controlling Entity
(1) PARTNERS HEALTHCARE INTERNATIONAL LLC 800 BOYLSTON STREET BOSTON, MA 02199 20-5281203	GLOBAL HEALTH CARE	МА	7,509,715	15,709,451	PHS
(1) PARTNERS HARVARD MEDICAL INTERNATIONAL GULF FZ LLC	GLOBAL HEALTH CARE	MA	0	0	PHS
(2) PARTNERS PRIVATE CARE LLC 1101 WORCESTER ROAD FRAMINGHAM, MA 01701 26-3871702	HOME HEALTH	MA	10,643,147	3,371,967	PHC
(3) MERRIMACK VALLEY ENDOSCOPY LLC ONE PARKWAY HAVERHILL, MA 01830 04-3578297	MEDICAL SERVICES	MA	1,432,305	0	РСРО
(4) PARTNERS INNOVATION II LLC 800 BOYLSTON STREET BOSTON, MA 02199 81-4444790	INVESTMENTS	МА	0	0	PHS
(5) PARTNERS INNOVATION MANAGEMENT COMPANY LLC 800 BOYLSTON STREET BOSTON, MA 02199	INVESTMENTS	MA	1,178,337	0	PHS

Form 990, Schedule R, Part II - Identification of Related (a)	Tax-Exempt Organizat	tions (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section 512 (b)(13)
		or foreign country)	Section	(if section 501(c) (3))	entity	controlled entity?
				(3))		Yes No
(1)	HEALTHCARE	MA	501(C)(3)	7	PHS	Yes
55 FRUIT STREET BOSTON, MA 02114 04-1564655						
(1)	HOSPITAL	MA	501(C)(3)	3	MGH	Yes
55 FRUIT STREET BOSTON, MA 02114 04-2697983						
(2)	HEALTHCARE	MA	501(C)(3)	9	MGH	Yes
55 FRUIT STREET BOSTON, MA 02114 04-2807148						
(3)	HEALTHCARE	MA	501(C)(3)	11A	MGH	Yes
55 FRUIT STREET BOSTON, MA 02114 22-2717383						
(4)	MED EDUCATION	MA	501(C)(3)	2	MGH	Yes
36 FIRST AVENUE CHARLESTOWN, MA 02129 04-2868893						
(5)	ADMIN SUPPORT	MA	501(C)(3)	11A	MGH	Yes
115 MILL STREET BELMONT, MA 02478 20-4572876						
(6)	HOSPITAL	MA	501(C)(3)	3	мнс	Yes
115 MILL STREET BELMONT, MA 02478 04-2697981						
(7)	HEALTHCARE	MA	501(C)(3)	3	MGH	Yes
LINTON LANE PO BOX 1477 OAK BLUFFS, MA 02557 04-2104691						
(8)	NURSING SVCS	MA	501(C)(3)	9	MVH	Yes
1 LINTON LANE OAK BLUFFS, MA 02557 04-3419920						
(9)	HOSPITAL	MA	501(C)(3)	3	MGH	Yes
57 PROSPECT STREET NANTUCKET, MA 02554 04-2103823						
(10)	ADMIN SUPPORT	MA	501(C)(3)	11A	NCH	Yes
57 PROSPECT STREET NANTUCKET, MA 02554 04-3829745						
(11)	ADMIN SUPPORT	MA	501(C)(3)	7	PHS	Yes
75 FRANCIS STREET BOSTON, MA 02115 04-2921338						
(12)	HOSPITAL	MA	501(C)(3)	3	ВН	Yes
75 FRANCIS STREET BOSTON, MA 02115						
04-2312909 (13)	PROMOTE RES	MA	501(C)(3)	11A	ВН	Yes
75 FRANCIS STREET BOSTON, MA 02115						
22-2483849 (14)	MED RESEARCH	MA	501(C)(3)	11A	ВН	Yes
75 FRANCIS STREET BOSTON, MA 02115						
04-3011445 (15)	HEALTHCARE	MA	501(C)(3)	9	ВН	Yes
75 FRANCIS STREET BOSTON, MA 02115 22-2588069						
(16)	HEALTHCARE	MA	501(C)(3)	9	ВН	Yes
75 FRANCIS STREET BOSTON, MA 02115 04-3466314						
(17)	MED RES & EDU	MA	501(C)(3)	11A	BWPO	Yes
75 FRANCIS STREET BOSTON, MA 02115 04-3539249						
(18)	HOSPITAL	MA	501(C)(3)	3	BWHC	Yes
1153 CENTRE STREET BOSTON, MA 02130 04-2768256						
(19)	NURSING HOME	MA	501(C)(3)	3	BWFH	Yes
1153 CENTRE STREET BOSTON, MA 02130 04-2775265						

Form 990, Schedule R, Part II - Identification of Related (a)	Tax-Exempt Organizati (b)	ions (c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling entity	Section 512 (b)(13)
		or foreign country)	Section	(if section 501(c) (3))	Chercy	controlled entity?
				(=),		Yes No
(21)	ADMIN SUPPORT	MA	501(C)(3)	11A	PHS	Yes
PRUDENTIAL TOWER 800 BOYLSTON STREE BOSTON, MA 02199 26-0003495						
(1)	HOSPITAL	MA	501(C)(3)	3	PCC	Yes
300 FIRST AVENUE CHARLESTOWN, MA 02129						
04-2551124 (2)	HOSPITAL	MA	501(C)(3)	3	PCC	Yes
311 SERVICE ROAD						
EAST SANDWICH, MA 02537 04-3071419						
(3)	HEALTHCARE	MA	501(C)(3)	3	PCC	Yes
DOVE AVENUE SALEM, MA 01970						
04-3067082 (4)	HOME HEALTH	MA	501(C)(3)	9	PCC	Yes
281 WINTER STREET WALTHAM, MA 02451 04-2918280						
(5)	HEALTHCARE	MA	501(C)(3)	3	PCC	Yes
101 MERRIMAC STREET BOSTON, MA 02114 22-2632121						
(6)	ADMIN SUPPORT	MA	501(C)(3)	11A	PHS	Yes
81 HIGHLAND AVENUE SALEM, MA 01970 04-3294420						
(7)	HOSPITAL	MA	501(C)(3)	3	NSHC	Yes
81 HIGHLAND AVENUE SALEM, MA 01970 04-3399616						
(8)	HEALTHCARE	MA	501(C)(3)	11A	NSHC	Yes
81 HIGHLAND AVENUE SALEM, MA 01970						
04-3080484 (9)	ADMIN SUPPORT	MA	501(C)(3)	11A	PHS	Yes
2014 WASHINGTON STREET NEWTON, MA 02462 20-4295282						
(10)	HOSPITAL	MA	501(C)(3)	3	NWHC	Yes
2014 WASHINGTON STREET NEWTON, MA 02462 04-2103611						
(11)	HEALTHCARE	MA	501(C)(3)	11A	NWHC	Yes
2014 WASHINGTON STREET NEWTON, MA 02462 22-2560501						
(12)	FUNDRAISING	MA	501(C)(3)	7	NWHC	Yes
2014 WASHINGTON STREET NEWTON, MA 02462						
04-3455952 (13)	CHILD CARE	MA	501(C)(3)	9	NWHC	Yes
2014 WASHINGTON STREET NEWTON, MA 02462 04-2650246						
(14)	MED TRAINING	MA	501(C)(3)	11A	PHS	Yes
100 CAMBRIDGE STREET BOSTON, MA 02114 04-3197711						
(15)	HOSPITAL	MA	501(C)(3)	3	PCC	Yes
1575 CAMBRIDGE STREET CAMBRIDGE, MA 02138 27-0273715						
(16)	HEALTHCARE	MA	501(C)(3)	9	MGH	Yes
57 PROSPECT STREET NANTUCKET, MA 02554 26-4349357						
(17)	INSURANCE	MA	501(C)(4)	NONE	PHS	Yes
253 SUMMER STREET BOSTON, MA 02210 04-2932021	INCURANCE		E01/(C)/(C)	110	NUD	V
(18)	INSURANCE	MA	501(C)(3)	11A	NHP	Yes
253 SUMMER STREET BOSTON, MA 02210 04-3454185						
(19)	HOSPITAL	MA	501(C)(3)	3	CDHCC	Yes
30 LOCUST STREET NORTHAMPTON, MA 01060 22-2617175						

(d) (c) (e) (f) (q) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13)(if section 501(c) controlled or foreign country) entity? (3)) Yes No (41) MA 501(C)(3) CDHCC HOME HEALTH Yes 168 INDUSTRIAL DRIVE NORTHAMPTON, MA 01060 04-2104788

MA

MA

NH

NΗ

NH

501(C)(3)

501(C)(3)

501(C)(3)

501(C)(3)

501(C)(3)

111B

11B

lmgh.

CDHCC

lmgh.

lwbн

WDH

Yes

Yes

Yes

Yes

Yes

ADMIN SUPPORT

HEALTHCARE

HOSPITAL

HEALTHCARE

SUPPORT

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(1)

(2)

(3)

(4)

(5)

30 LOCUST STREET NORTHAMPTON, MA 01060

NORTHAMPTON, MA 01060

04-2103561

POBOX 911

04-3194547

789 CENTRAL AVE DOVER, NH 03820 02-0260334

789 CENTRAL AVE DOVER, NH 03820 02-0497927

789 CENTRAL AVE DOVER, NH 03820 51-0491062

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) Method of determining amount involved type(a-s) (1) THE MASSACHUSETTS GENERAL HOSPITAL Α 33,618,391 FMV (1) THE GENERAL HOSPITAL CORPORATION Α 18,618,889 **FMV NEWTON-WELLESLEY HOSPITAL** Α 6,176,943 FMV (2) (3) THE BRIGHAM AND WOMEN'S HOSPITAL Α 60,425,325 **FMV** (4) THE MCLEAN HOSPITAL CORPORATION Α 2.511.591 FMV (5) THE SPAULDING REHABILITATION HOSPITAL CORP Α 364,712 **FMV** (6) REHABILITATION HOSPITAL OF THE CAPE & ISLANDS Α 293,800 FMV BRIGHAM AND WOMEN'S FAULKNER HOSPITAL INC Α 627,584 FMV (7) (8) NORTH SHORE MEDICAL CENTER Α 19,417,128 FMV 132,221 (9) FRC INC Α FMV (10) MASSACHUSETTS GENERAL PHYSICIANS ORG INC Α FMV 3,769,188 Α FMV (11) COOLEY DICKINSON HOSPITAL INC 2,287,420 (12) PARTNERS CONTINUING CARE Α 15,109 FMV PARTNERS CONTINUING CARE В (13) 55,818,633 FMV В (14)THE SPAULDING REHABILITATION HOSPITAL CORP 2,745,608 FMV В (15)REHABILITATION HOSPITAL OF THE CAPE & ISLANDS 997,445 **FMV** В (16)BRIGHAM AND WOMEN'S PHYSICIANS ORGANIZATION 3,999,999 FMV В (17) FRC INC 103,803 **FMV** MASSACHUSETTS GENERAL PHYSICIANS ORG INC В (18)3.065.771 FMV (19) NEIGHBORHOOD HEALTH PLAN В 57,200,000 FMV (20)THE MCLEAN HOSPITAL CORPORATION В 5,000,000 FMV (21) SPAULDING HOSPITAL - CAMBRIDGE В 2,011,655 FMV В (22)PARTNERS COMMUNITY PHYSICIANS ORGANIZATION 14,273,708 FMV **BRIGHAM HEALTH** С 49,042,306 FMV (23) PARTNERS HOME CARE С 967,565 FMV (24)

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Transaction Amount Involved (d) type(a-s) Method of determining amount involved С (26) BRIGHAM AND WOMEN'S PHYSICIANS ORGANIZATION 32,585,162 **FMV** С (1) THE GENERAL HOSPITAL CORPORATION 16,943,953 **FMV** THE MASSACHUSETTS GENERAL HOSPITAL С 84,373,875 **FMV** (2) С (3) MCLEAN HEALTHCARE 3,393,637 **FMV** (4) THE BRIGHAM AND WOMEN'S HOSPITAL С 32,585,162 FMV (5) NSMC HEALTHCARE С 9,096,260 FMV С (6) **NEWTON-WELLESLEY HOSPITAL** 8,655,503 **FMV NEWTON-WELLESLEY HEALTH CARE SYSTEM** С FMV (7) 9,201,023 (8) NEWTON-WELLESLEY HOSPITAL CHARITABLE FOUND С 116,613 **FMV** PARTNERS CONTINUING CARE С **FMV** (9) 7,253,396 (10) MARTHA'S VINEYARD HOSPITAL С FMV 1,096,555 С FMV (11) NANTUCKET COTTAGE HOSPITAL 842,694 (12) NEIGHBORHOOD HEALTH PLAN С 2,556,000 **FMV** COOLEY DICKINSON HEALTHCARE С (13) 3,768,318 **FMV** (14)THE BRIGHAM AND WOMEN'S HOSPITAL D 23,960,000 FMV D (15) THE MCLEAN HOSPITAL CORPORATION 27,260,000 **FMV** (16)NORTH SHORE MEDICAL CENTER D 201,150,250 FMV D (17) THE GENERAL HOSPITAL CORPORATION 27,630,000 FMV THE MASSACHUSETTS GENERAL HOSPITAL Κ (18)387.714 **FMV** (19) THE MASSACHUSETTS GENERAL HOSPITAL L 69,759,985 FMV (20)THE GENERAL HOSPITAL CORPORATION L 234,751,653 FMV (21) MASSACHUSETTS GENERAL PHYSICIANS ORGANIZATION L 11,992,959 FMV (22) THE SPAULDING REHABILITATION HOSPITAL CORP L 12,844,000 FMV PARTNERS HOME CARE L 5,550,154 **FMV** (23) FRC INC 1,805,642 **FMV** (24)L

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) Name of related organization Amount Involved (d) Transaction Method of determining amount involved type(a-s) SPAULDING HOSPITAL - CAMBRIDGE (51) 3,871,535 FMV REHABILITATION HOSPITAL OF THE CAPE & ISLANDS 2,453,722 FMV (1) FMV (2) PARTNERS CONTINUING CARE 13,013,712 L MARTHAS VINEYARD HOSPITAL FMV (3) 19,355 (4) NANTUCKET COTTAGE HOSPITAL L 2,679,373 FMV (5) THE MCLEAN HOSPITAL CORPORATION 17,579,246 FMV (6) THE MGH INSTITUTE OF HEALTH PROFESSIONS 1,035,248 FMV THE BRIGHAM AND WOMEN'S HOSPITAL 184,200,825 FMV (7) L (8) BRIGHAM AND WOMEN'S PHYSICIANS ORGANIZATION 7,525,894 FMV L FMV (9) BRIGHAM AND WOMEN'S FAULKNER HOSPITAL INC 15,181,710 NORTH SHORE MEDICAL CENTER L 10,406,223 FMV (10) NORTHSHORE MEDICAL FMV (11) 40,502,566 (12) NORTH SHORE PHYSICIANS GROUP L 1,354,303 FMV NEWTON-WELLESLEY HOSPITAL 40,311,382 FMV (13) L (14) PARTNERS PHYSICIANS ORGANIZATION 6,096,755 FMV L FMV (15) NEIGHBORHOOD HEALTH PLAN L 3,196,180 BRIGHAM HEALTH 53,846,674 FMV (16) L COOLEY DICKINSON HOSPITAL 6,791,525 (17) FMV

FMV

126,093

NEWTON-WELLESLEY AMBULATORY SERVICES

(18)