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DLN: 93493221009748 OMB No 1545-0047 **Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2016

Open to Public

Department of the Treasury

Form **990** 

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

Interna	il Reven	ue Service							Inspection
A F	or the	<b>2016</b> ca	alendar year, or tax year begi	inning 10-01-2016 , and endi	ng 09-30	-2017			
		plicable	C Name of organization Baystate Medical Center Inc				D Employ	er identii	fication number
	dress cl	-	Buyetate Flouisar Conton 1110				04-279	0311	
☐ Name change ☐ Initial return		_	Doing business as						
Fir	nal rn/term	ınated					E Telephor	na numhai	<u> </u>
_	nended		Number and street (or P O box if 759 Chestnut Street	mail is not delivered to street address)	Room/suit	ie			
□ Ар	plicatio	n pending	City or town, state or province, co	untry, and ZIP or foreign postal code			(413) /	94-0000	
			Springfield, MA 01199	unitry, and 211 or foreign postar code			<b>G</b> Gross re	icaints ¢ 1	,998,713,853
			F Name and address of princip	pal officer		H(a) Is this		•	
			Dennis W Chalke				dinates?	turri ioi	□Yes <b>☑</b> No
			759 Chestnut Street Springfield, MA 01199			H(b) Are al	l subordinat	tes	☐ Yes ☐No
<b>I</b> Ta	x-exem	pt status	<b>☑</b> 501(c)(3)	<b>1</b> (insert no )	J 527	includ If "No		list (see	instructions)
<del>W</del>	ebsite	e:► www	w baystatehealth org	- (mosterno ) — 1317(a)(2) or —		H(c) Group			•
			, <u> </u>						
<b>K</b> Form	n of org	janization	☐ Corporation ☑ Trust ☐ Ass	sociation Other >		<b>L</b> Year of forma	tion 1983	M State MA	of legal domicile
								1 " "	
Pa		Sumi	<b>mary</b> scribe the organization's mission	or most significant activities					
a.				ive the health of the people in our	commun	ities every da	y, with qual	ity and o	:ompassion
ဋ	-								
Ē	=								
Activities & Governance				iscontinued its operations or disp				ssets	
এ এ	1		_	ing body (Part VI, line 1a)				3	24
<b>~</b>	1		-	of the governing body (Part VI, lir			•	4	17
Ĕ			nber of individuals employed in o	5	8,302				
ct	1		nber of volunteers (estimate if no	•	6	541			
4	1			rt VIII, column (C), line 12			•	7a 7b	6,891,575
	D	vet unrei	ated business taxable income rro	om Form 990-T, line 34	· · ·	n	or Year	/B	-1,993,822 Current Year
	8 (	^ontribut	nons and grants (Part VIII line 1	h)		PIN	7,376,:	278	5,891,390
Ę	1		service revenue (Part VIII, line 2		1,105,390,		1,143,646,536		
Rəvenue	1	_	·	), lines 3, 4, and 7d )			44,858,751 28,302,9		
Œ	1		venue (Part VIII, column (A), line	62,528,0		65,068,460			
	1			ust equal Part VIII, column (A), l	ne 12)		1,220,153,	232	1,242,909,297
	13 (	Grants ar	nd sımılar amounts paıd (Part IX,	column (A), lines 1–3 )	•		11,422,0	627	11,389,487
	14 6	Benefits p	paid to or for members (Part IX,	column (A), line 4)			0	C	
82	15 9	Salaries,	other compensation, employee b	penefits (Part IX, column (A), line		518,014,0	655	508,446,278	
A)S(	16a	Professio	nal fundraising fees (Part IX, col			0	C		
Expenses	b⊤	Total fundr	aising expenses (Part IX, column (D),	line 25) ▶0					
ш	17 (	Other exp	penses (Part IX, column (A), line	s 11a-11d, 11f-24e)		584,840,	103	627,810,676	
	1	•	,	qual Part IX, column (A), line 25)			1,114,277,		1,147,646,441
	19	Revenue	less expenses Subtract line 18 f	rom line 12	•		105,875,8		95,262,856
Net Assets or Fund Balances						Beginning	of Current Y	ear	End of Year
Set	20	Total asse	ets (Part X, line 16)				1,329,927,	264	1,339,784,677
Ž B	21	Total liab	ılıtıes (Part X, line 26)				647,980,	519	575,061,607
žĪ	22	Vet asset	s or fund balances Subtract line	21 from line 20			681,946,	745	764,723,070
	rt II		ature Block					'	
				mined this return, including accon e Declaration of preparer (other					
	nowled								
		l k				201:	8-08-09		
Sign	ı	Signati	ure of officer			Date			
Here		Dennis	W Chalke SVP Finance, CFO & Treasu	ırer					
			r print name and title						
			rint/Type preparer's name hristine Kawecki	Preparer's signature Christine Kawecki	Da	nte Che		PTIN P0074314	0
Paid	d			Chiliptine Nawetki		self-	employed		
	pare	'  -	rm's name ► Deloitte Tax LLP  rm's address ► Two Jericho Plaza				n's EIN > 86-		
Use	Onl	y   ်				Pno	ne no (516)	210-1000	
			Jericho, NY 11753						
			this return with the preparer sho					✓ ,	Yes No
ror P	aperv	vогк Кес	duction Act Notice, see the se	parate instructions.		Cat No 1	1282Y		Form <b>990</b> (2016)

Cat No 11282Y

Form **990** (2016)

Form	990 (2016)					Page <b>2</b>
Par	t IIII Statement	t of Program Servi	ce Accomplis	hments		
	Check if Sch	edule O contains a resp	onse or note to a	any line in this Part III		🗆
1	Briefly describe the	organization's mission				
The I	mission of the organiz	ation is to improve the	health of the pe	ople in our communities	s every day, with quality and c	ompassion
2	Did the organization	undertake any signific	cant program ser	vices during the year w	hich were not listed on	
	the prior Form 990	or 990-EZ?				☐ Yes 🗹 No
	If "Yes," describe th	ese new services on So	chedule O			
3	Did the organization	cease conducting, or	make significant	changes in how it condi	ucts, any program	
	services?					. 🗌 Yes 🗹 No
	If "Yes," describe th	ese changes on Sched	ule O			
4	Section 501(c)(3) a		ions are required	to report the amount of	largest program services, as n of grants and allocations to oth	
4a	(Code	) (Expenses \$	522,597,628	ıncludıng grants of \$	11,389,487 ) (Revenue \$	590,715,842 )
	See Additional Data					
4b	(Code	) (Expenses \$	387,074,504	ıncludıng grants of \$	) (Revenue \$	378,829,088 )
	See Additional Data					
4c	(Code	) (Expenses \$	37,420,147	ıncludıng grants of \$	) (Revenue \$	40,145,060 )
	See Additional Data					
	(Code	) (Expenses \$	123,300,976	including grants of \$	) (Revenue \$	185,215,809 )
4d	Other program serv	ices (Describe in Sched	dule O )			
	(Expenses \$	123,300,976 inc	cluding grants of	\$	) (Revenue \$ 18	35,215,809 )
4e	Total program ser	vice expenses 🟲	1,070,393,2	55		

or X as applicable

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year? 

Page 3

6 7 8

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11a

11b

11c

11d

11e

11f

12a

12b

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14a

14b

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Yes

Yes

Yes

Yes

Yes

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No

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FOITH 990 (2010)								
Part IV Checklist of Required Schedules (continued)								
			Yes	No				
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 🕏	20a	Yes					
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes					
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes					
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes					
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes,"</i>	23	Yes					

Dage 4

Nο

No

Nο

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Nο

Νo

No

No

Nο

Nο

Nο

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No

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Yes

Yes

Yes

Yes

Yes

Form 990 (2016)

	government on rait 1x, column (x), mie 1 · 11 · res, complete Schedule 1, raits 1 and 11 · · · · · · · · · · · · · · · · · ·		1
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2º If "Yes," complete Schedule I, Parts I and III	22	Yes
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and	24-	Yes

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

complete Schedule L, Part I . . . . . . . . . . . . . . . . . 🥞

instructions for applicable filing thresholds, conditions, and exceptions)

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔧 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . \*\* Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

orm	990 (2016)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	•		Ш
	Fortunation according to the Control of Cont		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 530  Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2ь	Yes	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
·	If res, to fine 3a of 3b, did the organization merofin 6000-1.	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
_	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

orm	990 (2016)			Page <b>6</b>
Part	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions	' respo	nse to lı	nes ✓
Sec	Check if Schedule O contains a response or note to any line in this Part VI	· ·	• •	
1.	Enter the number of veting members of the governing heady at the and of the tay year		Yes	No
ıa	Enter the number of voting members of the governing body at the end of the tax year  1a 24			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 15 15 17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	<b>8</b> b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	: Code	P.)	_
		$\longrightarrow$	Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	.		
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		.,	
	ction C. Disclosure	16b	Yes	
	List the States with which a copy of this Form 990 is required to be filed			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)			
	available for public inspection Indicate how you made these available Check all that apply			
19	Own website Another's website Upon request Other (explain in Schedule O)  Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
20	policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and records  Peter Lyons Baystate Health Inc 759 Chestnut Street Springfield, MA 01199 (413) 794-0000			- (2015)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

Part VII and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

- List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
  - List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C) (A) (B) (D) (F) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation organization (Wanv hours director/trustee) organizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest co Individual trustee or director Former Q#||5€| organizations related MISC) Institutional Trustee below dotted employee organizations line) compensated See Additional Data Table

Part VII Section A. Officers, Direct	tors, Trustees	s, Key I	Empl	oye	es,	and I	High	nest C	Compen	sate	d Employees	(con	tınued)	rage <b>G</b>
(A) Name and Title	(B) Average hours per week (list any hours	Average hours per week (list any hours  Average hours Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)  (E) Reportable compensation from related organizations (V- 2/1099-MISC)		n I [W-	(F) Estimated amount of other compensation from the organization and		
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1	033°M13		rela		relat organiza	ed
See Additional Data Table														
				П										
1b Sub-Total														
Total number of individuals (including of reportable compensation from the compensation)	but not limited	to thos			oove		rece	eived r						
3 Did the organization list any former of line 1a? If "Yes," complete Schedule 3											employee on	3	Yes	No
4 For any individual listed on line 1a, is organization and related organization individual	s greater than \$	150,00	0? <i>If</i>	"Yes,	," co	mplet	te Sc	hedule	e J for su	ch		4		
5 Did any person listed on line 1a receive services rendered to the organization	ve or accrue cor	npensat	tion fr	rom a	any i	unrela	ated	organi				5		
Section B. Independent Contract  Complete this table for your five high	est compensate											mper	nsation	
	(A) and business addre		year	endi	ing v	with o	r wit	hin th	T		's tax year (B) iption of services		(C Comper	
Baystate Administrative Services Inc 759 Chestnut Street Springfield, MA 01199									Manage	ement	Svcs		87	,803,413
Baystate Medical Practices Inc 759 Chestnut Street									Medica	l, Edu	c, Clin		65	,119,345
Springfield, MA 01199 Baystate Health Inc 759 Chestnut Street							Strateg	gic Init	iatives		11	,263,000		
Springfield, MA 01199 Shields Specialty Pharmacy of Springfiel									Manage	ement	Svcs		4	,974,444
1200 Hancock St 300 Quincy, MA 02169 Anagement Svcs 4,762,489							,762,489							
PO Box 4100 Rochester, MN 55903  7 Total number of independent contractor	s (including but	not lim	uted t	o the		listed	ahos	ve) wh	o receive	ed mo	re than \$100 0	00 of		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 104

Page **8** 

Part			Pevenue									Page 9
	-			a respo	onse or note to any l	ine in this	Part VIII					🗆
						( <b>A</b> ) Total rev		( <b>E</b> Relati exer func	ed or mpt tion	Ur bı	(C) arelated usiness evenue	(D) Revenue excluded from tax under sections
	12	Federated campaign	ns	1a				reve	nue			512-514
nts nts		<b>b</b> Membership dues		1b								
irat 10 u		Fundraising events		1c	<u></u>							
S. G A⊓		d Related organization		1d								
er Sift		Government grants (co		10 1e	3,705,502							
S. E	Ι,	F All other contributions,			3,703,302							
Contributions, Giffs, Grants and Other Similar Amounts		and similar amounts nabove  Noncash contribution	ot included	1f	2,185,888							
Contri and O		in lines 1a-1f \$		_		F 00	4 300					
	'''ـــــــــــــــــــــــــــــــــــ	TOTAL Add lines 1a-1		• •	Business		1,390					
Program Service Revenue	2a	Inpatient Revenue			243535	900099	624,6	39,596	624,63	9,596		
4		Outpatient Revenue				621400		64,170	501,49		6,871,	535
ce l	c	Sponsored Programs				900099	9,4	23,636	9,42	3,636		
řervi	d	Intercompany Rent				900099	1,2	19,134	1,21	9,134		
E E	e											
gra	f	All other program se	rvice revenue									
4	g.	Total.Add lines 2a-2f			<b>▶</b> 1,143,6	46,536						
		Investment income (ii			interest, and other		6,207,732					6,207,732
		imilar amounts) . Income from investme			and proceeds	<u> </u>	0,207,732					0,207,732
		,	(ı) Rea		(II) Personal							
	6a	Gross rents										
	b	Less rental expenses		68,051 688,199								
	c	Rental income or (loss)	2	79,852								
	d	Net rental income o	r (loss)			)	279,852					279,852
		_	(ı) Securit	ies	(II) Other							
	7a	Gross amount from sales of assets other than inventory	776,5	51,814	759,722							
	b	Less cost or other basis and sales expenses	754,3	79,671	836,686							
	c	Gain or (loss)	22,1	72,143	-76,964							
		Net gain or (loss)				]:	22,095,179					22,095,179
ıne	8a	Gross income from for (not including \$ contributions reported)		ents of								
Other Revenue		See Part IV, line 18		a								
R		Less direct expense		b								
her		Net income or (loss)		_	ents •							
ö	Ja	Gross income from g See Part IV, line 19		e5								
				а								
		Less direct expense		b								
		Net income or (loss) Gross sales of invent returns and allowand	ory, less	activit	les <b>&gt;</b>							
	b	Less cost of goods s	sold	a b								
	c	Net income or (loss)	from sales of	invent	tory	<b>.</b>						
		Miscellaneous	Revenue		Business Code							
	11	<b>a</b> Pharmacy Service			900099	;	24,768,330		24,768,330	1		
	b	Intercompany Charg	les		900099	:	21,793,982		21,793,982			
	c	Cafeteria Income			900099		6,456,084					6,456,084
	ام	All other revenue .					11,770,212		11,568,486		20,040	181,686
		Total. Add lines 11a			▶				,,			101,300
	12	Total revenue. See	Instructions				54,788,608					
					· P	1,2	12,909,297	1,	194,905,799		6,891,575	35,220,533 Form <b>990</b> (2016)

## Part IX Statement of Functional Expenses

federal, state, or local public officials .

19 Conferences, conventions, and meetings .

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

21 Payments to affiliates . . . . 22 Depreciation, depletion, and amortization .

expenses on Schedule O )

e All other expenses

20 Interest .

23 Insurance .

b c d

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

	Check if Schedule O contains a response or note to any	line in this Part IX			🗹
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	11,356,717	11,356,717		
2	Grants and other assistance to domestic individuals See Part IV, line 22	32,770	32,770		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4	Benefits paid to or for members				_
5	Compensation of current officers, directors, trustees, and key employees	264,655		264,655	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	507,461	507,461		
7	Other salaries and wages	413,602,293	382,420,607	31,181,686	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	16,876,884	15,665,029	1,211,855	
9	Other employee benefits	46,436,109	42,925,878	3,510,231	
10	Payroll taxes	30,758,876	28,429,947	2,328,929	
11	Fees for services (non-employees)				
ā	Management	43,126,906	39,839,182	3,287,724	
t	Legal	838,631		838,631	
ď	Accounting	582,483		582,483	
ď	Lobbying	80,141		80,141	
6	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	136,972,492	124,597,590	12,374,902	
12	Advertising and promotion	214,781	213,830	951	
13	Office expenses	286,953,210	286,274,341	678,869	
14	Information technology	56,310,312	55,747,209	563,103	
15	Royalties				
16	Occupancy	23,153,894	11,471,927	11,681,967	
17	Travel	1,363,168	1,205,508	157,660	
18	Payments of travel or entertainment expenses for any				

1,546,112

11,116,998

58,066,566

7,484,982

1,147,646,441

1,346,041

11,116,998

50,496,740

6,745,480

1,070,393,255

200,071

7,569,826

77,253,186

Form **990** (2016)

739,502

		Check if Schedule O contains a response or not	e to ar	y intentions rate in	(A) Beginning of year	•	(B) End of year
	-	Cash was interest because			Deginning of year	1	End of your
	1	Cash-non-interest-bearing	83,626,766		65 400 707		
	2	Savings and temporary cash investments .	63,020,766	2	65,429,707		
	3	Pledges and grants receivable, net	<u> </u>		3		
	4	Accounts receivable, net		<b>⊢</b>	115,397,066	4	127,271,871
	5	Loans and other receivables from current and for trustees, key employees, and highest compensa II of Schedule L			5		
s)	6	Loans and other receivables from other disquali section 4958(f)(1)), persons described in sectio contributing employers and sponsoring organiza- voluntary employees' beneficiary organizations Part II of Schedule L	(c)(3)(B), and of section 501(c)(9)	100 500 171	6		
e	7	Notes and loans receivable, net		L	192,566,171	7	0
Assets	8	Inventories for sale or use		25,078,010	8	26,575,257	
4	9	Prepaid expenses and deferred charges		<u>L</u>	18,494,260	9	21,399,490
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	1,453,888,132			
	b	Less accumulated depreciation	10b	874,644,708	353,604,131	<b>10</b> c	579,243,424
	11	Investments—publicly traded securities .			297,344,100	11	295,536,405
	12	Investments—other securities See Part IV, line	11 .	[	126,663,114	12	126,593,862
	13	Investments—program-related See Part IV, line	e 11 .			13	
	14	Intangible assets		[	1,551,527	14	1,551,527
	15	Other assets See Part IV, line 11		[	115,602,119	15	96,183,134
	16	Total assets.Add lines 1 through 15 (must equ	ial line	34)	1,329,927,264	16	1,339,784,677
	17	Accounts payable and accrued expenses			116,311,186	17	99,424,407
	18	Grants payable				18	
	19	Deferred revenue			774,412	19	654,309
	20	Tax-exempt bond liabilities			385,906,539	20	375,586,248
ίδ	21	Escrow or custodial account liability Complete F	Part IV	of Schedule D		21	

23

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29

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31 32

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19.300.107

80.096.536

575,061,607

749,012,780

11,451,542

4.258.748

764,723,070

1,339,784,677

Form **990** (2016)

21,170,869

123.817.513

647,980,519

666,777,448

10,889,020

4.280.277

681,946,745

1,329,927,264

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here >  $\square$  and

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here  $\blacktriangleright$   $\square$  and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . .

Paid-in or capital surplus, or land, building or equipment fund .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

balances	27 28
runa	29
_	

	26
Fund Balances	27 28 29
or I	30
sets (	31
Ass	32
Vet	33
~	34

Liabilities

23

24

٥	Prior period adjustments	•		
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-26	488,946
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	764	,723,070
Par	t XII Financial Statements and Reporting			
	Check if Schedule O contains a response or note to any line in this Part XII		 	
			Yes	No
	Assumbling method used to prepare the Form 000			

Both consolidated and separate basis

2b

2c

3а

3b

Yes

Yes

No

Form 990 (2016)

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

consolidated basis, or both Consolidated basis ☐ Both consolidated and separate basis Separate basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

separate basis, consolidated basis, or both

Separate basis

Audit Act and OMB Circular A-133?

### Additional Data

Software ID:

Software Version:

**EIN:** 04-2790311

Name: Baystate Medical Center Inc

Form 990 (2016)

Form 990, Part III, Line 4a: Inpatient healthcare services - Providing inpatient community-based medicine and tertiary care to the surrounding region. Services are available to individuals regardless of their ability to pay During FY17, Baystate Medical Center, Inc. provided 204,088 patient days of inpatient services, with 42,010 discharges

Form 990, Part III, Line 4b: Outpatient healthcare services - Providing outpatient clinical services to the surrounding region. Services are available to individuals regardless of their ability to pay. During FY17, Baystate Medical Center, Inc. had 459,431 outpatient visits

Form 990, Part III, Line 4c: Emergency department services - Providing emergency department services to the surrounding region. Services are available to individuals regardless of their ability to pay During FY17, Baystate Medical Center, Inc. had 113,348 emergency department visits

Compensated Employees, and Independent, Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless hours per compensation compensation amount of other week (list person is both an officer from related from the any hours and a director/trustee) organizations organization for related (W-2/1099-(W-2/1099organization and 

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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347,988

Trustee (as of 1/1/17)

Trustee (through 12/31/16)

Grace Makarı-Judson MD

Trustee / Hematologist

Gregory L Braden MD

Harriet A DeVerry

David C Southworth

Edward J Noonan

Trustee

Trustee

Trustee

	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	related organizations
Anne M Paradıs	1 00	×		×				0	0	
Chair (as of 1/1/17)	2 00								3	
John F Maybury	1 00									

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Anne M Paradis	1 00	×		¥				0	0	
Chair (as of 1/1/17)	2 00	l								
John F Maybury	1 00	×		×				0	0	
Vice Chair (as of 1/1/17)	1 00	l		Ĺ					0	
	1 00	i	ı	1	ı	I	i	I	l	

(F)

Estimated

compensation

from the

78,646

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Chair (as of 1/1/17)	2 00	*	^		0	U	
John F Maybury	1 00	,	Ü				
Vice Chair (as of 1/1/17)	1 00	×	×		0	0	
Adrian J Levsky	1 00	v			0	0	
Trustee	1 00	_ ^			0	0	
Claudia R Coplein DO	1 00						

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Adrian J Levsky	1 00	×				0	0	0
Trustee	1 00					Ĭ		, and the second
Claudia R Coplein DO	1 00	×				0	0	0
Trustee (as of 1/1/17)	1 00							Ŭ

Adrian J Levsky	1 00	×			0	0	0
Trustee	1 00	^			Ĭ	o .	0
Claudia R Coplein DO	1 00	×			0	0	0
Trustee (as of 1/1/17)	1 00	^				0	0
Colleen W Holmes	1 00						

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Officer Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director. below dotted organizations employee line) 1 00 Hector Toledo ...... Χ 1 00 1 00 James P Sadowsky Х 0 Trustee 2 00

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699,348

2,182,220

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45,950

38,487

James R Phaneuf

John A Egelhofer MD

Trustee

Trustee

Trustee

Trustee

Trustee

Trustee

John H Davis

Kathleen B Scoble

Kevin P Moriarty MD

Mark A Keroack MD

Michael P Albert MD

Paul R Murphy

Trustee (as of 1/1/17)

Trustee/Chief Ped Sura

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation from the any hours and a director/trustee) organization organizations for related (W-2/1099-(W-2/1099organization and Officer Highest compensat Former Individual truste or director Institutional organizations MISC) MISC) related director below dotted organizations employee line)

935,201

137,437

56,586

64,016

89,071

37,010

13,801

356,620

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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Robert J Bacon	1 00	· ·	
Trustee	1 00	X	
Robert L Pura PhD	1 00	Х	
Trustee	1 00	^	

Steven M Mitus

Timothy F Farrell

Victor Woolridge

William McGee MD

William R Webber

Dennis Chalke

Kristin R Delanev

Madeline Torres

Assistant Clerk

Treasurer

Clerk

Trustee (as of 1/1/17)

Trustee (through 12/31/16)

Trustee

Trustee (as of 1/1/17)

Trustee (through 12/31/16)

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation amount of other compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organizations organization from the for related (W-2/1099-(W-2/1099-Highest compo organization and Individual to or director Office Former key employee Institutional organizations MISC) MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

		 rustee			ensated			
Nancy Shendell-Falik	40 00							
			X			0	781,037	
President	10 00							
Christine Klucznik	50 00							
				Ιx		l o	339,847	
VP/ CNO	1 00							
Totas Gandhi	50 00							

66,102

24,746

38,013

53,251

5,559

81,490

Christine Klucznik	50 00				l x			0	339,847	
VP/ CNO	1 00				^			١	339,047	
Tejas Gandhi	50 00				x			0	262,503	
VP/ COO (as of 8/14/16)	0 00				^			0	202,303	
Martha LaFrance	50 00					×		417,425	0	
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Douglas Salvador MD

Dir H&V Neuro & Critical Care

VP Medical Affairs

Beverly A Siano

Mark R Tolosky

President Emeritus, BH

Deborah A Provost

Chief Regulatory Ofcr

Tejas Gandhi	50 00					252 502	
VP/ COO (as of 8/14/16)	0 00		*		0	262,503	25,4
Martha LaFrance	50 00			х	417,425	0	90,0
Rad Oncology Med Physics Chief	0 00			^	417,423	0	90,0
Michael F Moran	50 00			,,	40.004	225 572	40.4

	•••••		Х		0	262,503	25,486
VP/ COO (as of 8/14/16)	0 00						
Martha LaFrance	50 00						
Rad Oncology Med Physics Chief	0 00			Х	417,425	0	90,003
Michael F Moran	50 00			×	49,384	335.573	49,177
Pres CAO East Region	0.00			^	17,504	333,373	45,177

Martha LaFrance	50 00			Х	417,425	0	90,003
Rad Oncology Med Physics Chief	0 00				,		11,111
Michael F Moran	50 00			>	49.384	335,573	49,177
Pres CAO East Region	0 00			^	49,364	333,373	49,177
Peter Friedmann MD	50 00						

Michael F Moran	50 00				×	49,384	335,573	49.177
Pres CAO East Region	0 00			^	13,301	333,373	15,17	
Peter Friedmann MD	50 00				_	375,455	0	40,494
Assoc Dean Chief Res Officer	0.00				^	3/3,433	0	40,494

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365,814

348,476

264,655

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136,771

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		ULE A	Public	<b>Charity Statu</b>	s and Pul	agu <mark>2</mark> oilc		OMB No 1545-0047
For 90E	m 990 ZZ)	0 or		organization is a sect 4947(a)(1) nonexe Attach to Form	ion 501(c)(3) empt charitable	organization o		2016
		the Treasury	► Information abo	out Schedule A (Form			uctions is at	Open to Public Inspection
ame	e of th	ne organizat Ical Center Inc					Employer identific	ation number
	7	Bancan A	iou Dublic Chavitu Sta	* (All auganization	a must camala	+o +b.o ===+ \ (	04-2790311	
	r <b>t I</b> rganız		for Public Charity Sta a private foundation becau				see instructions.	
L	_	A church, c	onvention of churches, or	association of churches	described in <b>sec</b>	tion 170(b)(1)	(A)(i).	
2	$\Box$	A school de	scribed in <b>section 170(b</b> )	)(1)(A)(ii). (Attach Sch	nedule E (Form 9	90 or 990-EZ))		
3	<b>✓</b>	A hospital c	or a cooperative hospital se	ervice organization desci	rıbed ın <b>section</b>	170(b)(1)(A)(	iii).	
4			esearch organization opera and state	ated in conjunction with	a hospital descri	bed in <b>section</b>	170(b)(1)(A)(iii). E	nter the hospital's
5			ation operated for the bene ( <b>iv).</b> (Complete Part II)	fit of a college or univer	rsity owned or op	perated by a gov	vernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local government	or governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)( <i>l</i>	۱)(v).	
7		section 17	ation that normally receive (O(b)(1)(A)(vi). (Comple	te Part II )		•	unit or from the gener	al public described in
8		A communi	ty trust described in <b>secti</b>	on 170(b)(1)(A)(vi)	(Complete Part I	I)		
9		_	ural research organization rant college of agriculture			•	-	ege or university or a
)		from activit	ation that normally receive les related to its exempt fi income and unrelated bus see <b>section 509(a)(2).</b> (0	inctions—subject to cert iness taxable income (le	tain exceptions,	and (2) no more	than 331/3% of its su	pport from gross
1		An organiza	ation organized and operat	ed exclusively to test fo	r public safety S	ee section 509	(a)(4).	
2		more public	ation organized and operat ly supported organizations through 12d that describe	described in section 5	09(a)(1) or sec	ction 509(a)(2	). See section 509(a	
а		organizatioi	supporting organization op n(s) the power to regularly <b>Part IV, Sections A and</b>	appoint or elect a majo				
b		<b>Type II.</b> A manageme	supporting organization so nt of the supporting organ plete Part IV, Sections A	ipervised or controlled i zation vested in the san				
С		Type III fo	unctionally integrated. A organization(s) (see instruc	supporting organization				ted with, its
d		functionally	on-functionally integrat integrated The organizat You must complete P	ion generally must satis	fy a distribution	requirement and		
e		Check this l	box if the organization rec	eived a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Enter		or Type III non-functional of supported organization		organization			
g			ing information about the		s)			
i)N		f supported o		(iii) Type of organization (described on lines 1- 10 above (see instructions))	(i Is the organiz		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see Instructions)
					Yes	No		
			· · · · · · · · · · · · · · · · · · ·					
otal								
		vork Reduc	tion Act Notice, see the	Instructions for	L Cat No 11285	<u> </u> 5F	 Schedule A (Form 9	 90 or 990-F7\ 2016

Sch	nedule A (Form 990 or 990-EZ) 2016						Page <b>2</b>
P	art II Support Schedule for	Organizations	Described in S	ections 170(b	)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	<b>(e)</b> 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI )						
11	<del>_</del> _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is for	=				-	anization,
	check this box and stop here				<u> </u>	<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a <b>33 1/3% support test—2016.</b> If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and <b>stop here.</b> The organization qual						ightharpoons
b	<b>33 1/3% support test—2015.</b> If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and <b>stop here.</b> The organization						▶□
<b>17</b> a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	rne organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	►□
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· <b>—</b>
	instructions		, -	. , ,	,		<b>▶</b> □
					Schodu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support									
the organization fails to qualify under the tests listed below, please complete Part II.)									
(Complete only if you checked the box on line 10 of Part 1 or if the organization failed to qualify under Part 11. I	ίT								

Se	ection A. Public Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	<b>(e)</b> 2016	(f)Total
1	(or fiscal year beginning in) ► Gifts, grants, contributions, and						
_	membership fees received (Do not	I					
	ınclude any "unusual grants`")	<u> </u>					
2	Gross receipts from admissions,	I					
	merchandise sold or services performed, or facilities furnished in	I					
	any activity that is related to the	I					
	organization's tax-exempt purpose	I					
_	Cross receipts from activities that are						
3	Gross receipts from activities that are not an unrelated trade or business	I					
	under section 513	I					
4	Tax revenues levied for the						
	organization's benefit and either paid	I					
5	to or expended on its behalf The value of services or facilities						
,	furnished by a governmental unit to	I					
	the organization without charge	ļ					
6	Total. Add lines 1 through 5	<u></u>					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	I					
	5 received from disqualified persons	<u> </u>					
b	Amounts included on lines 2 and 3						
	received from other than disqualified	I					
	persons that exceed the greater of \$5,000 or 1% of the amount on line	I					
	13 for the year	I					
C	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
	from line 6 )						
31	ection B. Total Support	Г	1	T	Т		
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	<b>(e)</b> 2016	(f)Total
9	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
ь	income from similar sources Unrelated business taxable income						
U	(less section 511 taxes) from						
	businesses acquired after June 30,						
	1975						
	Add lines 10a and 10b  Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI )						
13	Total support. (Add lines 9, 10c,						
	11, and 12 )  First five years. If the Form 990 is fo	r the organization	te first second the	hird fourth or fift	 	ction 501/c)(2) a:	raanization
14	check this box and <b>stop here</b>	Tale organización	r a mac, second, ti	ma, iourtii, or iiit	ii tax yeai as a se	CCOT 301(C)(3) 01	yanızatıon, <b>►</b> □
<u> </u>	ection C. Computation of Public	Support Perce	ntage				
15	Public support percentage for 2016 (lin			column (f))		15	
16	Public support percentage from 2015 S		· ·	(.,,		16	
	ection D. Computation of Invest	<u> </u>				10	
17	Investment income percentage for 20:			line 13, column (f	))	17	
18	Investment income percentage from 2			,(	••	18	
	331/3% support tests—2016. If the			on line 14, and lir	e 15 is more than		e 17 is not
	more than 33 1/3%, check this box and						▶ □
	33 1/3% support tests—2015. If the						. —

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

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Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V ) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	L
	m section 305(a)(1) or (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	
	below	Γ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)				
	below	3a			
b	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the				
	determination				
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use				

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination		
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
·	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below		
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewer or comparted	$\Box$	

		30	l	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·		
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	old the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported rganizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the rganization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	<b>VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [	res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		T.	
	Did the appropriate any would be each of the grown which are not the best first first of the COL seconds of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
			1	
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (	see instru	ictions)	)
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supporte</b> organizations and explain how these activities directly furthered their exempt purposes, how the organization was	<b>3</b>		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of <b>3a</b>		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	<u> </u>	1	
,	supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



# **Political Campaign and Lobbying Activities**

OMB No 1545-0047

DLN: 93493221009748

Open to Public Inspection

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

If the Solution (Prox Nar	Section 501(c) (other than section 5 Section 527 organizations Complet corganization answered "Yes" or Section 501(c)(3) organizations that Section 501(c)(3) organizations that	te Part I-A only in Form 990, Part IV, Line 4, or Form it have filed Form 5768 (election under it have NOT filed Form 5768 (election under in Form 990, Part IV, Line 5 (Proxy Ta s), then	t IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A t IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c e Part III  Employer identification number					
Par	t I-A Complete if the orga	nization is exempt under secti	on 501(c) or is		04-2790311 section <b>527</b> organization.			
1 2 3	Political expenditures Volunteer hours	ization's direct and indirect political ca		n Part IV	<b>*</b>	\$		
	<u> </u>	nization is exempt under secti						
1	<i>'</i>	ex incurred by the organization under :			<b>&gt;</b>	\$		
2	•	ix incurred by organization managers tion 4955 tax, did it file Form 4720 for			•	\$		
	_	LIGHT 4955 tax, did it file FORM 4720 for	tills year?			☐ Yes		
4a	Was a correction made?					☐ Yes	□ No	
b	If "Yes," describe in Part IV <b>t I-C</b> Complete if the organ	nization is exempt under secti	on E01(c) over	ant costion E0	1(6)(2)			
1		ed by the filing organization for section			<u> </u>			
2	, ,	anization's funds contributed to other			ıt.	\$		
_	function activities	amzation o famas continuated to other	organizations for se	ectori oz / exemp	<b>•</b>	\$		
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and o	on Form 1120-POL,	line 17b	<b>&gt;</b>	\$		
4	Did the filing organization fileFori	n 1120-POL for this year?					□ No	
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the an that were promptly and directly delive see (PAC) If additional space is needed	nount paid from the red to a separate p	filing organizatio olitical organizati	n's funds	ch the filing Also enter the	amount	
	(a) Name	(b) Address	(c) EIN	(d) Amount p. filing organiz funds If none -0-	atıon's	(e) Amount contributions and promp directly deliv separate porganization enter	or received only and vered to a colitical of finance,	
2								
<del></del>								
4								
_				1		1		

Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures

Grassroots nontaxable amount Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2016

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (b) (a) For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity Yes No Amount During the year, did the filing organization attempt to influence foreign, national, state or local legislation, 1 including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers? Nο Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? No Media advertisements? Nο C Mailings to members, legislators, or the public? Nο d Publications, or published or broadcast statements? Nο е Grants to other organizations for lobbying purposes? No No Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? No Other activities? Yes 80.141 Total Add lines 1c through 1i 80,141 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c) Part III-A (6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 2 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year 2b b Carryover from last year c Total 2c 3 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference Explanation Part II-B. Line 1-i Baystate Medical Center, Inc pays membership dues to the Massachusetts Hospital Association (MHA), the American Hospital Association (AHA) and the National Association of Urban Hospitals These organizations have advised us that portions of these dues are used for lobbying purposes for various healthcare matters at

\$80,141

the state level The portion of dues listed as lobbying expenses for the year ending September 30, 2017 is

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

As Filed Data -

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990,

OMB No 1545-0047

DLN: 93493221009748

(Form 990)

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** Baystate Medical Center Inc 04-2790311 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located ▶ 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Cat No 52283D

Schedule D (Form 990) 2016

 ${f d}$  Equipment .

	edule D (Form 990) 2016								Page <b>2</b>
Par	t IIII Organizations Maintaini	ng Collections o	f Art, Histor	ical Trea	asures, or	Other S	imilar Ass	sets (con	tınued)
3	Using the organization's acquisition, a items (check all that apply)	ccession, and other	records, check	any of the	e following t	hat are a s	ignificant us	e of its co	llection
а	Public exhibition		d		oan or excha	ange progr	ams		
b	Scholarly research		е	□ o	ther				
С	Preservation for future generation	ons							
4	Provide a description of the organizati Part XIII	on's collections and	explain how th	ey further	the organiz	ation's exe	empt purpos	e ın	
5	During the year, did the organization assets to be sold to raise funds rather						ar	☐ Yes	□ No
Pa	rt IV Escrow and Custodial Ar Complete if the organizatio X, line 21.		on Form 990	), Part IV	, line 9, oi	r reported	l an amour	nt on For	m 990, Part
1a	Is the organization an agent, trustee,	custodian or other i	ntermediary fo	r contribut	ions or othe	er assets n	ot	_	_
	ıncluded on Form 990, Part X?							∐ Yes	∐ No
b	If "Yes," explain the arrangement in P	Part XIII and comple	te the following	ı tahle	ı		Δn	nount	
c	Beginning balance	art XIII and Comple	te the following	, table		1c	7.11	- Iouiii	
d	Additions during the year				ŀ	1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amour	nt on Form 990, Par	: X, line 21, for	escrow or	ı custodıal a	ccount liab	oility?	☐ Yes	
_	-	•					·		
b	Tri Tes, explain the arrangement in t								
Pa	ert V Endowment Funds. Com	(a)Current		red "Yes" Prior year			IV, IINE IU (d)Three year		Four years back
1a	Beginning of year balance	(a)current	year (b)	Prior year	(C)TWO Y	ears Dack	(u) mee year	S DACK (e)	Four years back
	Contributions								
	Net investment earnings, gains, and los	sses							
	Grants or scholarships								
	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of t	he current vear end	balance (line 1	.a. column	(a)) held a			I	
а	Board designated or quasi-endowmen	•	<b>.</b>	3,	(-,,				
b	Permanent endowment ►								
c	Temporarily restricted endowment ▶								
٠	The percentages on lines 2a, 2b, and	2c should equal 100	%						
3а	Are there endowment funds not in the organization by	•		at are held	and admini	stered for	the		Yes No
	(i) unrelated organizations							3a(i)	,
	(ii) related organizations							3a(ii)	)
b	` '/'							3b	
4	Describe in Part XIII the intended use		rs endowment	tunds					
Pa	rt VI Land, Buildings, and Equ Complete if the organization		an Farm 990	Part IV	line 11a	See Form	1990 Part	X line 1	0
	Description of property (a) Co	ost or other basis	(b)Cost or other			umulated de			Book value
		investment)							
1a	Land			12,369,4	182				12,369,482
	Buildings			715,923,7	718	29	97,235,948		418,687,770
	Leasehold improvements			6,558,6	515		2,584,288		3,974,327

646,766,264

72,270,053

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

541,216,934

33,607,538

105,549,330

38,662,515

579,243,424

Part VIII Investments—Other Securities. Complete if th See Form 990, Part X, line 12.	e organization answer	ed 'Yes' on Form 99	90, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value		od of valuation of-year market value
(1)Financial derivatives	1,935,551		С
(2)Closely-held equity interests	, ,		С
· ·	122,575,369		
(B) Securities real estate (B)	2,082,942		С
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12 )	126,593,862		
Part VIII Investments—Program Related. Complete if t See Form 990, Part X, line 13.	the organization answe	ered 'Yes' on Form 9	990, Part IV, line 11c.
(a) Description of investment	(b) Book value		nod of valuation of-year market value
(1)			, , , , , , , , , , , , , , , , , , , ,
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. Complete if the organization answered	'Yes' on Form 990, Part :	IV, line 11d See Form	
(1) Contractual Adjustment Receivable			<b>(b)</b> Book value 24,981,470
(2) Due From Affiliated Companies (3) Beneficial Interest in Net Assets of BHF			52,723,943 15,821,284
(4) Funds Held - Bond Indenture			1,567,230
(5) Board Designated - Due From Unrestricted Funds (5)			1,089,207
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 )			<b>▶</b> 96,183,134
<b>Part X Other Liabilities.</b> Complete if the organization a See Form 990, Part X, line 25.			11e or 11f.
1. (a) Description of liability	(b) Book	c value	
(1) Federal income taxes			
Contractual Adjustments Payable		34,846,513	
Due to Affiliated Companies		2,123,976	
Insurance Liability Loss Reserves		7,519,450	
Minimum Pension Liability		32,484,627	
Market Value Swap			
Market Value Swap (6)		3,121,970	
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )		80,096,536	
2. Liability for uncertain tax positions. In Part XIII, provide the text of	the footnote to the orga	· · ·	tements that reports the

2

b

c

d

е

3

4

5

1

2

b

d

3

4

а

b

C 5

Part XIII

Part XII

Other losses .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Schedule D (Form 990) 2016

Page 4

#### Investmen Other (Des Add lines 4

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII ) . .

Complete if the organization ansi	we
Reconciliation of Expenses per Audited	Fi
Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I,	, Iu
Add lines $4a$ and $4b$	
Other (Describe in Part XIII )	
Investment expenses not included on Form 990, Part VIII, line 7b $$ .	
Amounts included on Form 990, Part VIII, line 12, but not on line 1	
Amounts included on Form 990, Part VIII, line 12, but not on line 1	

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII ) . . . . .

**Supplemental Information** 

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

			•	•			
	4a						
	4b						
ine 12 )							
inanci	al St	ater	nen	ts W	/ith	Exp	e

2a

2b

2c

2d

4b

Explanation

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c	
5	
i <b>ses p</b> e 12a	) <b>(</b>
1	

4c

2e

3

<b>es p</b> 12a	er Return.
1	
2e	
3	

				_
_	_	_	_	_
				_

Schedule D (Form 990) 2015



Complete if the organization answered 'Yes' on Form 990, Part IV, li Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . Prior year adjustments . . . . Other (Describe in Part XIII ) . Subtract line 2e from line 1 .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Total revenue, gains, and other support per audited financial statements . . . . . .

Page <b>5</b>	Schedule D (Form 990) 2015
tinued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

### **Additional Data**

Software ID:

Software Version: EIN: 04-2790311

Name: Baystate Medical Center Inc

# Supplemental Information

# On Evaluation

Return Reference Explanation

Schedule D, Part V

Certain endowments are held at Baystate Health Foundation, Inc (BHF), an affiliate, and a re reported as temporarily restricted and permanently restricted but Part V has not been c ompleted as it is already addressed on BHF's Form 990 (EIN 04-3549011)

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493221009748 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** Baystate Medical Center Inc 04-2790311 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☑ 150% ☐ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% ☑ 300% □ 350% □ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b No If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 15,520,278 4,225,668 11,294,610 0 980 % Medicaid (from Worksheet 3, column a) 224,735,350 207,975,118 16,760,232 1 460 % c Costs of other means-tested government programs (from Worksheet 3, column b) 2,504,261 2,497,547 0 % 6.714 Total Financial Assistance and Means-Tested Government Programs 242,759,889 214,698,333 28,061,556 2 440 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 1,960,413 1,960,413 0 170 % Health professions education (from Worksheet 5) 59,707,300 17,899,686 41,807,614 3 640 % Subsidized health services (from 12,290,805 Worksheet 6) 18,301,035 6.010.230 0 520 % Research (from Worksheet 7) 20,592,248 14,481,064 6,111,184 0 530 % Cash and in-kind contributions for community benefit (from Worksheet 8) 1,038,824 1,038,824 0 090 % j Total. Other Benefits 101,599,820 44,671,555 56,928,265 4 950 % k Total. Add lines 7d and 7j 259,369,888 344,359,709 84,989,821 7 390 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

Pa	communities it serv	r, and describe in								activi	ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total com building exp		(d) Direct off revenu		(e) Net commu building expen		(f) Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
	Environmental improvements										
	Leadership development and training for community members										
6	Coalition building										
	Community health improvement advocacy										
	Workforce development										
9	Other										
	Total  Total  Bad Debt, Medica	ro & Collection	Bracticos								
	rt III Bad Debt, Medica tion A. Bad Debt Expense	ire, & collection	Practices							Yes	No
1	Did the organization report b			athcare Financ	al Man	agement Ass	sociatio • •	n Statement	1	Yes	110
2	Enter the amount of the organization methodology used by the organization.					2		5,145,641			
3	Enter the estimated amount eligible under the organization methodology used by the organization of bad	on's financial assistar ganization to estimat	nce policy Explain in e this amount and t	n Part VI the the rationale, i		- For		624 496			
4	Provide in Part VI the text of page number on which this for	the footnote to the	organization's financ	cıal statement	s that o	describes bac	d debt e	631,496 expense or the			
Sec	tion B. Medicare										
5	Enter total revenue received	from Medicare (inclu	ıdıng DSH and IME)			5		298,051,758			
6	Enter Medicare allowable cos	ts of care relating to	payments on line 5	·		6		272,825,047			
7	Subtract line 6 from line 5 T	his is the surplus (oi	shortfall)			7		25,226,711			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	osting methodology						t			
Sec	Cost accounting system	☐ Cost	to charge ratio	5	<b>2</b> Othe	r					
	Did the organization have a	written debt collectio	n policy during the	tax year? .					9a	Yes	
b	b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance?  Describe in Part VI				9b	Yes					
Pa	rt IV Management Com (owned 10% or more by off	•		nhveicians—soo	ınstructu	one)					
	(a) Name of entity	<u> </u>	Description of primary			ganızatıon's	(d) (	Officers, directors,	T (	Physic	ıans'
			activity of entity		profit	% or stock ership %	emp	ustees, or key bloyees' profit % lock ownership %		ofit % or ownership	
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
								Cahadula			

6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 6b Yes 7 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a 🗹 Hospital facility's website (list url) See Part V Other website (list url) See Part V

Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?. 10 Yes If "Yes" (list url) See Part V b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ Schedule H (Form 990) 2016

c 🗹 Made a paper copy available for public inspection without charge at the hospital facility

identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . .

Did the hospital facility adopt an implementation strategy to meet the significant community health needs

**d** ✓ Other (describe in Section C)

8

Yes

Page 5

Schedule H (Form 990) 2016

	Baystate Medical Center Inc			
Na	me of hospital facility or letter of facility reporting group			
			Yes	Ī
	Did the hospital facility have in place during the tax year a written financial assistance policy that			1
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			1
	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 150 0000000000000000000000000000000000			
	b 🗹 Income level other than FPG (describe in Section C)			
	c 🗌 Asset level			
	d 🗹 Medical indigency			
	e 🗹 Insurance status			
	f Underinsurance discount			
	g 🔲 Residency			
	h 🔲 Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application  Described the supporting documentation the hospital facility may require an individual to submit as part of his or			

her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e 🗹 Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? . . . Yes 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a 🗹 The FAP was widely available on a website (list url) https://www.baystatehealth.org/patients/billing-and-financial-assistance **b** The FAP application form was widely available on a website (list url) https://www.baystatehealth.org/patients/billing-and-financial-assistance c ☑ A plain language summary of the FAP was widely available on a website (list url) https://www.baystatehealth.org/patients/billing-and-financial-assistance d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP

Schedule H (Form 990) 2016				
Part V Facility Information (cont.	unued)			
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each nospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.				
Form and Line Reference	Explanation			
See Add'l Data				
	C-1-1-1-11/F 000) 2016			
	Schedule H (Form 990) 2016			

Schedule H (Form 990) 2016	Page <b>9</b>
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed (list in order of size, from largest to smallest)	d, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the organization o	perate during the tax year?
Name and address	Type of Facility (describe)
1 See Additional Data	Table
2	
3	
4	
5	
6	
7	
8	
9	
10	Schedule H (Form 990) 2016

Schedu	le H (Form 990) 2016	Page <b>10</b>			
Part	VI Supplemental Info	rmation			
Provide	the following information				
1	Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b				
2	<b>Needs assessment.</b> Descri reported in Part V, Section E	be how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs			
3	Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy				
4	Community information. constituents it serves	Describe the community the organization serves, taking into account the geographic area and demographic			
5	<b>Promotion of community health.</b> Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)				
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served				
7	State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report				
990 S	chedule H, Supplementa	al Information			
	Form and Line Reference	Explanation			
Part I, Line 6a		The hospital facility files an annual community benefit report electronically with the Massachusetts Office of the Attorney General's via their website at http://www.mass.gov/nonprofit-hospital-and-hmo-community-benefits. The hospital facility's annual community benefit report is also published on the Baystate Health website at https://www.baystatehealth.org/about-us/community-programs/community-benefits/community-health-needs-assessment. The hospital's community benefits report provides the Office of the Attorney General and the general public important information about how the hospital partners with the community to identify and address health needs.			

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Part I, Line 7	Line 7a (Charity Care) - community benefit expense was calculated by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against total charity care gross patient charges from the audited financial statements Line 7b (Unreimbursed Medicaid) - community benefit expense was derived using the organization's cost accounting system, which takes into account all hospital inpatients, outpatients and emergency room patients for whom services were provided and covered under Medicaid and Medicaid managed care plans Line 7c (Other Means-Tested Programs) - community benefit expense was derived using the organization's cost accounting system, which takes into account all hospital inpatients, outpatients and emergency room patients for whom services were provided and covered under other means-tested government programs Line 7e (Community Health Improvement Services & Benefit Operations) -
	Community Health Improvement Services calculations are derived from direct and indirect costs associated with community benefit activities that are aligned with the hopital's 2013 community health needs assessment. These activities are carried out to improve community health and wellness and extend beyond patient care, beyond the walls of the hospital Community Benefit Operations calculations are derived from costs associated with assigned staff and community health needs and/or assets assessment, as well as other costs associated with community benefit strategy and operations. Line 7f (Health Professional

Explanation

990 Schedule H, Supplemental Information

Form and Line Reference

Education) - community benefit expense was derived using the organization's cost accounting system Line

7g (Subsidized Programs) - community benefit expense was derived using the organization's cost accounting system. The expense relates to specific outpatient programs. There are no costs attributable to physician clinics reported as subsidized health services in Part I, line 7g Line 7h (Research) - community benefit expense was derived using the organization's cost accounting system. In addition to the research

costs reported on line 7h, there was \$756,611 of expenses related to Industry-sponsored grants that we

believe should be treated as community benefit expense because they were incurred to promote the health

and well-being of the local population and are a key component of our commitment to the community

Form and Line Reference	Explanation
Farc 1, 211 / Col(1)	In fiscal year 2013, the organization adopted the provisions of Accounting Standards Update 2011-07, Health Care Entities (Topic 954), Presentation and disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities on October 1, 2012 The update changed how the provision for bad debts is reported on the audited financial statements In prior years it was included with total operating expenses, and subtracted from total expenses reported in Part IX,

Line 25, column (A) for the purpose of calculating the percentages in Part I, Line 7, column (f) Beginning in 2013, the provision for bad debts was reported as a deduction to net patient service revenue. The 2017

provision for bad debts totaled \$15,409,450 and is not included in total expenses reported in Part IX, Line 25, column (A) for the purpose of calculating the percentages in Part 1, Line 7, column (f)

Form and Line Reference	Explanation
Part II, Community Building Activities	The following description is not quantified specifically in Part II of Schedule H. The hospital facility is committed to creating healthier communities and understands that many state and federal mandated community benefit programs and services are not sufficent to address ethnic, racial and economic health disparities and inequities. The hospital embraces the traditional definition of "health" to include economic opportunity, affordable housing, quality education, safe neighborhoods, food security, social and racial justice, and the arts/culture - all elements that are needed for individuals, families and communities to thrive. The hospital provides many valuable services, resources, programs and financial support - beyond the walls of the hospital and into the communities and homes of the people we serve, including grants and sponsorship of local community-based organizations and the involvement of Baystate leadership with various community boards that align with our mission. The hospital facility provided \$59,949 as a Payment in Lieu of Taxes (PILOT) to the City of Springfield for our outpatient facility at 3300 Main Street and \$209,778 as a Payment in Lieu of Taxes (PILOT) to the City of Springfield for our facilities at 3400 Main Street & 11 Wilbraham Road. Baystate Medical Center provided \$38,503 as a Payment in Lieu of Taxes (PILOT) to the City of Chicopee for our employee parking lot located at Center Street, Chicopee. The hospital facility is a dues paying member of the Economic Development Council of Western Massachusetts (EDC) and the Springfield Regional Chamber of Commerce. The hospital participates in the EDC and local

Chamber as we are the largest employer in our region. The Chamber and its membership coordinate

activities toward a common purpose of sustainability and economic growth for the region

990 Schedule H, Supplemental Information

Torin and Line Reference	Explanation
Part III, Line 4	The cost of bad debts reported in Part III, line 2 was calculated by applying a ratio of cost to charges (based on the organization's cost accounting system including all hospital inpatients and outpatients) against total patient bad debt net of recoveries as reported in the audited financial statements. The portion of bad debt that reasonably could be attributable to patients who may qualify for financial assistance under the hospital's charity care program (reported in Part III line 3) was calculated by applying the percentage of bad debts by zip code (for which the average household income for each zip code is less than 150% of the federal poverty level) to the total cost of bad debt reported in Part III line 2. Since this portion of bad debt
	is attributable to patients residing in an area where the average income is less than 150% of the Federal poverty level, it is highly likely these patients would have qualified for the organization's charity care program had they applied For this reason, we believe the amount, totalling \$631,496, should be treated as community benefit expense in Part I As noted above, the organization adopted Accounting Standards

Evolunation

990 Schedule H, Supplemental Information

Form and Line Reference

Update 2011-07 effective October 1, 2012, which changed the way entities report and disclose certain financial information including the provision for bad debts. See footnote #2 (Significant Accounting Policies) on page 13 and 14 of the audited financial statements under the caption "Allowance for Uncollectible Accounts" for a description of the organization's reporting of its provision for bad debts If a patient is

determined eligible for financial assistance, the appropriate adjustment is made to the patient account based on their income level. Once the necessary approvals are obtained, it then flows to the general ledger Patients applying for a prompt payment discount will have this allowance entered after agreed upon

payment is received

Form and Line Reference	Explanation		
rait III, Lille o	Line 6 - included all Medicare allowable costs as calculated in Worksheets D-1 Part II (inpatient and inpatient psych), D Part V (outpatient) and E Part A (organ acquisition) of the hospital's 2017 Medicare cost		
	report net of Medicare costs reported in Part 1, line 7g, and based on Medicare costing principles. There is		

no shortfall reported on line 7

Form and Line Reference	Explanation
Part III, Line 35	For patients who are known to qualify for Charity Care or Financial Assistance. The patient may have requested assistance up front at time of service with a Financial Counselor or the Patient could have asked for assistance after receiving their bill by contacting our Patient Billing Services Representatives. The Financial Counselor will assist the patient in applying for the appropriate type of assistance based on their

income and circumstances. Once approved for a State Medicaid or other program, all billing and collection activity will stop (except for required co-payments or deductibles). For all other patients, our statements contain information regarding how to apply for financial assistance. Notices concerning availability for assistance are also posted at patient care sites.

	'
Part VI, Line 2	The Baystate Board Governance Committee convenes semi-annually and is charged with advocating for community benefits at the Board level and throughout the health system and broader community, aligning the system's four (4) hospital-specific community benefits implementation strategies into the health
	system's strategic plan, reviewing of CHNA data, approval of a community benefits mission statement and health priorities, reviewing impacts of community benefits activities and investments, and ensuring Baystate's community benefits are in compliance with guidelines established by the MA Attorney General
	and IRS Annually, the Office of Government and Community Relations provides updates to the Baystate Board of Trustees, Baystate President's Cabinet, and other Baystate leadership teams, as requested The

Form and Line Reference

hospital's health priorities. The CBAC provides a community perspective on how to increase wellness and resilience opportunities for optimal health for an entire population, guidance in matching hospital resources to community resources, thus making the most of what is possible with the goal to improve health status land quality of life, and policy advocacy to assure and restore health equity by targeting resources for

residents Participants on the hospital CBAC represent constituencies and communities served by the hospital CBAC members are responsible for reviewing community needs assessment data and use this lanalysis as a foundation for providing the hospital with input on its community benefits planning process

Explanation

#### quality health care services with fairness and respect without regard to the patients' ability to pay BMC recognizes that the cost of necessary health care services can impose a significant financial burden on patients who are uninsured or underinsured and acts affirmatively to lessen that burden by offering patients in need the opportunity to apply for free or reduced cost services. BMC not only offers free and reduced cost care to the financially needy as required by law, but has also voluntarily established discount and financial assistance programs that provide additional free and reduced cost care to more patients residing within the communities served by BMC Baystate Medical Center recognizes that the billing and collection process can be bewildering and burdensome for patients and has implemented procedures to make the process understandable for patients, to inform patients about discount and financial assistance options, and to ensure that patients are not subject to aggressive collection activities. Consistent with its patient commitment BMC is required to maintain a financial assistance policy and a billing and collection policy that reflects its financial assistance options and patient billing and collection procedures and complies with applicable state and federal laws and regulations Baystate Medical Center has Financial Counselors available to help patients apply for financial assistance programs that may cover unpaid hospital bills, including a variety of federal and state programs as well as financial assistance through Baystate Medical Center BMC Financial Counselors have all been trained and certified by the state as Certified Account Counselors to assist patients in applying for available state and federal programs. BMC is committed to ensuring that patients or prospective patients in the community are aware of financial assistance programs. For uninsured

Explanation Baystate Medical Center (BMC) is committed to ensuring that patients in its community have access to

990 Schedule H, Supplemental Information

Form and Line Reference

Part VI. Line 3

or underinsured patients, BMC will assist in applying for available financial assistance programs. BMC notifies patients of the availability of assistance in both the initial bill sent to patients as well as in general notices posted throughout the hospital When applicable, BMC also assists patients in applying for coverage of services as a Medical Hardship based on the patient's documented income and allowable medical expenses BMC provides, upon request, specific information about the eligibility process to be a Low Income Patient under either the Massachusetts Health Safety Net Program or additional assistance for patients who are low income through BMC's own internal financial assistance program BMC also notifies patients about available payment plans based on their family size and income. Our Financial Assistance Policy and Billing

and Collection Policy are posted on the baystatehealth org website https://www.baystatehealth.org/patients/billing-and-financial-assistance. The goal of posting the Financial Assistance Policy and the Billing and Collection Policy is to ensure that patients or prospective patients in our community are aware of our financial assistance programs. Baystate Medical Center's Billing and Collection Policy was developed to ensure BMC provides adequate and affordable health care assecible to everyone, regardless of income, social or economic status Signs about the availability of financial assistance programs at the hospital are translated into Spanish, and Russian because Spanish and Russian are primarily spoken

by 1000 or 1% of the residents in the hospital's service area. Signs are large enough to be clearly visible Hospital signs are 8 5 x 11 inches and the header print font is 24 pts. Notice of availability of Financial Assistance Programs are posted in the following locations, inpatient, clinic, emergency department

admissions and/or registration areas, central admission/registration area, patient financial counselor areas land business office areas that are open to patients

990 Schedule H, Supplement	al Information
Form and Line Reference	Explanation
Part VI, Line 4	Baystate Medical Center is a 713-bed academic medical center (including Baystate Children's Hospital) based in Springfield, Massachusetts and is Western New England's only tertiary care referral medical center, Level 1 trauma center, and neonatal and pediatric intensive care units. Baystate Medical Center serves as a regional resource for specialty medical care and research, while providing comprehensive primary medical services to the community. The service area for Baystate Medical Center includes all 23 communities within Hampden County, including the third largest city in Massachusetts Springfield (population over 150,000). Three adjacent cities (Holyoke, Chicopee and West Springfield) create a densely-populated urban core that includes over half of the population of the service area (around 270,000 people). Smaller, suburban communities exist to the east and west of this central core area. Many of these communities have populations under 20,000 people. Urban areas, as defined by the U.S. Census Bureau consist of census tracts and/or blocks meeting the minimum population density requirement (2,500-49,999 for urban clusters and over 50,000 for urbanized areas) or are adjacent and meet additional criteria. The service area has more racial and ethnic diversity than many other parts of Western Massachusetts. County-wide, 22% of the population identifies as Hispanic or Latino, 9% Black or African American, and 2% as Asian (ACS, 2010-2014). However, this diversity is not equally spread throughout the region and tends to be concentrated in the urban core. The Pioneer Valley Transit Authority, the second largest public transit system in the state, serves 11 communities in the service area and connects suburban areas to the core cities and services. Paratransit service is also available for people with disabilities within 3/4 mile of a fixed route to facilitate access to medical care. Economically, the Baystate Medical Center service area is home to many of the largest employers in the region as well as numerous

Part VI, Line 5	programs. In exchange for this responsibility, the hospital qualifies for tax-exempt status under 501(c)(3)
	However, providing hospital care alone is not enough to qualify for tax-exempt status. Hospitals also must
	operate in the public interest and provide programs that benefit the community. The hospital is fully
	committed to its role in the community and serves with pride and compassion for people in need The
	charitable mission of the hospital facility, a member hospital of Baystate Health (BH), is to improve the
	health of the people in our communities every day, with quality and compassion. The hospital's Community
	Benefits Mission is to reduce health disparities, promote community wellness and improve access to care for
	vulnerable populations The hospital is committed to meeting the identified health and wellness needs of
	constituencies and communities served through the combined efforts of Baystate Health's member
	organizations, affiliated providers, and community partners The hospital facility meets all of the factors
	required of medical facilities in order to maintain tax exemption, as first described in Revenue Ruling 69-
	545 In support of patient care and the medical needs of the communities served by the hospital, medical
	staff membership and privileges are extended to all qualified physicians and practitioners in western
	Massachusetts who meet the requirements for credentialing and clinical privileges, whether employed by a
	related Baystate entity or community-based The hospital's emergency department is open to all in need of
	care and services, no one requiring emergency care is denied treatment. In addition, surplus funds from
	operations are generally applied, as permitted, to the following, improvements in patient care, expansion

Explanation

The hospital facility has a responsibility to respond to health care needs unsupported by government

Its affiliates In particular the Committee nominates persons who are representative of the community consumer interests of the various neighborhoods and localities which are served by Baystate Health in the carrying out of and pursuant to the charitable mission of the Baystate Health The hospital's Patient and Family Advisory Council facilitate patients and families to share information and advise the hospital regarding policies and programs. Information from the Council provides hospital leadership with an enhanced understanding of how to improve quality, program development, service excellence,

and loyalty Please refer to the section above in line 2 for additional examples of the hospital's responsiveness to the community and opportunities for community involvement, including the Board of Trustees' Governance Committee, Community Benefits Advisory Council, and Community Health Needs

communications, patient safety, facility design, patient and family education, patient and family satisfaction,

990 Schedule H, Supplemental Information

Form and Line Reference

care and services, no one requiring emergency care is denied treatment. In addition, surplus funds from operations are generally applied, as permitted, to the following, improvements in patient care, expansion and renovation of existing facilities, purchase and replacement of equipment, debt service, expenses associated with training of physicians and other health care professionals, professional development of medical and other clinical staff, and the support of scientific, translational, and clinical research Baystate Health's volunteer Board of Trustees, the governing body of the organization, is comprised of the President and Chief Executive Officer of Baystate Health and up to twenty-two (22) other elected Trustees who are representative of the broad range of interests which exist in the communities served by Baystate Health The Governance Committee oversees the nomination of Trustees and submits recommendations to the Board of Trustees for membership on the various Board committees. In considering nominations or recommendations for trustees, directors, committee members or officers the Governance Committee select nominees who are representative of the various and diverse constituencies served by Baystate Health and

Assessment For additional information, please see Line 6 below

four hospitals and other 501(c)(3) organizations. The four hospitals are Baystate Medical Center, Inc, Baystate Franklin Medical Center, Baystate Noble Hospital Corporation, and Baystate Wing Hospital Corporation (and Baystate Mary Lane Outpatient Center r), the other 501(c)(3) organizations include Baystate Medical Practices, Inc, Visiting Nurse Association and Hospice of Western New England, Inc, Noble Visiting Nurse Services, Inc, Constitution of Noble Visiting Nurse Services, Inc, and Baystate Health Foundation, Inc. In addition to its nearly 12,000 employees, Baystate Health has residents and fellows, medical students, nursing students, and allied health students who gain comprehensive medical education during the year A recognized leader in educational innovation, Baystate Medical Center has been training doctors since 1914. Now the regional campus of the University of Massachus setts Medical School, we offer 10 ACGME-accredited residencies, 20+ fellowships, 50 4th-year electives for medical students, and Population-based Urban and Rural Community Health (PURCH)-a curriculum track of the University of Massachusetts Medical School. We are a nat ionally accredited provider of continuing education for the entire team of health care pro fessionals. Continuing education is provided through regional conferences, grand rounds, and internet courses. We offer clinical practicums for baccalaureate, masters, or doctoral-level nursing students at affiliated schools of nursing. We offer four pharmacy residencie s-two PGY1 programs and two PGY2 programs-through our affiliations with the Massachusetts College of Pharmacy and Health Science. We also offer Advanced Practitioners education including. Midwife ry Education Program, Physician Assistant Residency in Emergency Medicine, and Clinical ro tations for Advanced Practice students. Volunteers enhance the work of our employees and interactions with our patients and families. In 2017, more than 1,053 volunteers donated over 86,000 hours showing their belief in the care	Form and Line Reference	Explanation
medicine, and family-centered obstetrical care Baystate Medical Center (BMC) is a 713-bed, 57-bassinet, academic medical center in Springfield, Massachusetts which has M edical staff of over 1,300 physicians Baystate Medical Center was awarded magnet hospital designation for nursing excellence from the American Nurses Credentialing Center and is r anked third among hospitals in MA by U S. News & World Report, with the highest rating in nine procedures or conditions. BMC was named a top 50 cardiovascular hospital by Watson He alth. Baystate Medical Center Emergency & Trauma Center is the busiest single-site emergen cy department in Massachusetts and the region's only Level 1 Trauma Center serving over 12 0,000 adult and pediatric patients. Baystate Reference Laboratories, part of Baystate Medical Center, Inc., is the region's largest reference laboratory and is staffed by 24 board-certified pathologists and over 500 technologists and support personnel Baystate Children's Hospital, part of Baystate Medical Center, is the only accredited full-service children's hospital and pediatric-specific emergency department in western Massachusetts. It provides primary and advanced medical care to babies, children, adolescents, and their families. Baystate Noble Hospital, a 97-bed community hospital located in Westfield, Massachusetts area including surgery, pulmonary rehabilitation and acute inpatient rehabilitation, cardiac, behavioral health, and emergency care. Baystate Noble Hospital's network also includes Noble Medical Group Primary Care physicians and specialists, Visiti ng Nurse Association and Hospice of Western New England, Noble Visiting Nurse Services, In c., and Noble Sports & Rehabilitation Center Baystate Wing Hospital, a 74-bed community hospital located in Palmer, Massachusetts, offers 24-hour emergency care and a broad range of inpatient and outpatient medical and surgical services, including comprehensive outpatien to behavioral health and addiction recovery services. Satellite facility Baystate Mary Lan	Part VI, Line 6	four hospitals and other 501(c)(3) organizations. The four hospitals are Baystate Medical Center, Inc. Baystate Noble Hospital Corporation, and Baystate Wild Hospital Corporation (and Baystate May Lane Outpatient Center), the other 501(c)(3) organizations include Baystate Medical Practices, Inc., Visiting Nurse Association and Hospice of Western New England, Inc., Noble Visiting Nurse Services, Inc., and Baystate Health Foundation, Inc. in addition to its nearly 12,000 employees, Baystate Health has residents and fellows, medical students, nursing students, and allied health students who gain comprehensive medical education during the year A recognized leader in educational innovation, Baystate Medical Center has been training doctors since 1914. Now the regional campus of the University of Massachusetts Medical School, we offer 10 ACGME-accredited residences, 20+ fellowships, 50 4th-year electives for medical students, and Population-based Urban and Rural Community Health (PURCH)-a curriculum track of the University of Massachusetts Medical School. We are a nat ionally accredited provider of continuing education for the entire team of health care pro fessionals. Continuing education is provided through regional conferences, grand rounds, and internet courses We offer clinical practicums for baccalaureate, masters, or doctoral-level nursing students at affiliated schools of nursing We offer four pharmacy residence s-two PCY1 programs-through our affiliations with the Massachusetts College of Pharmacy and Health Science, and Western New England University College of Phar macy and Health Science. We also offer Advanced Practitioners education including Midwife or Education Program, Physician Assistant Residency in Emergency Medicine, and Clinical ro tations for Advanced Practice students. Volunteers enhance the work of our employees and interactions with our patients and families. In 2017, more than 1,053 volunteers donated over 86,000 hours showing their belief in the care we provide to our community Baystate Fr

Form and Line Reference	Explanation
Part VI, Line 6	85 locations BMP offers patient-centered care, including family practice, internal medi cine and pediatric providers, community health centers, urgent care clinics, suburban and rural practices. Many sites are designated Patient Centered Medical Homes, signifying our emphasis on communication with patients, collaboration among providers, and continuity of care. BMP's policy is to provide care to any patient in need of medical care, regardless of the patient's ability to pay for such care. Dependent upon the patient's financial capab lifty to pay and consistent with BH and BMP policy, BMP may provide such care free of char ge or at amounts below its normal charges. In 2017 BMP provided \$1,521,968 in charity care. In addition to the charity care provided to patients, BMP's physicians participate in main any and varied ongoing community outreach initiatives in the areas of education, employment, safety and health. BMP has also taken a leadership role in strengthening the health of disadvantaged citizens in surrounding communities including specific focus on AIDS and HIV and by providing physician staffing for three community-based health centers through Bayst ate Medical Center Visiting Nurse Association and Hospice of Western New England, and Noble Visiting Nurse Services, Inc. provide the highest quality care and supplies to patients and families, primarily in their homes. It is a comprehensive in-home health care, hospice, and palliative care agency with a staff of over 450 managing more than 90,000 visits ann ually. Our home health team works together to ensure a safe and swift recovery from illness, accident, or surgery in the comfort of home. Visiting Nurse Association and Hospice of Western New England, and Noble Visiting Nurse Services, Inc. offers medical expertise through our extensive network of caregivers to support patients facing a serious or life limit ing illness. Each patient and family is cared for by our certified and experienced nurses, therapists, social workers, hospice aides, spiritual and b

Form and Line Reference	Explanation
Form 990, Schedule H, Part VI, Line 6 continued	The Nurse Residency Program expanded to all Baystate Health hospitals. In 2017 Baystate we lcomed 140 Nurse Residents providing both advanced curricular activities and fellowship ac tivities to ease the transition from school to practice. Baystate's Nurse Residency Program is a one-year program for newly graduated registered nurses, offering hands-on clinical experience, in-depth learning through monthly seminars, participation in evidence-based projects, and ongoing professional areas through partherships with Health has hired 366 new graduate n urse residents from the program to-date Baystate Health has hired 366 new graduate n urse residents from the program to-date Baystate Health is committed to continuing education on programs in 30 different professional areas through partherships with Elms College, Spr ingfield College, Westfield State University, and many others. Our post graduate programs in hospital medicine and gastroenterology. In addition, Baystate Medical Cent er welcomed 1,770 new residents, fellows, medical students, nursing students, and allied he ealth students Baystate Springfield During the summer, BSEP provided theme-based workshops for 78 students, coordinated 21 summer internships at Baystate Medical Center, and placed 16 students in work experiences as part of the Workforce Innovation and Opportunity Act program and the YouthWorks program, both sponsored by the Regional Employment Board of Hampden County. To 29 alumni of its program, BSEP awarded a total of \$54,500 in scholar ships for undergraduate and graduate education. The seven-year total of scholarships award ed now exceeds \$650,000 Baystate Awarded Research Grants. In 2017, Baystate received research grants from the National Institute of Health including \$2.55 million to study the use of pulmonary rehabilitation by patients with chronic obstructive pulmonary disease follow ing hospital dischape, \$12 million to study the epidemiology and service accessibility for people who use opioids in rural northern New England Total grant fun

Form and Line Reference	Explanation
Form 990, Schedule H, Part VI, Line 6 continued	s to critically needed and often expensive medications. The Mini-Medical School program is an eight-part health education series offered at Baystate Medical Center featuring a diff erent aspect of medicine each week. Designed for an adult audience, each course is taught by an energetic faculty member who will explain the science of medicine without resorting to complex terms. Mini-Medical School gives Baystate Health the opportunity to open our do ors to the public and share our knowledge of medicine in a comfortable and friendly enviro nment. Many of the students participate due to a general interest and later find that many of the things they learned over the semester are relevant to their own livies. The goal of this program is to help members of the public make more informed decisions about all aspects of their health care while receiving insight on what it's like to be a medical student. Tuition is \$95 per person, \$80 for Senior Class and Every Woman members. Mini Medical School Alumni is 1,934 members. Baystate Health offers 50+ free programs to seniors and women. Baystate Health Senior Class is a loyalty program dedicated to health and wellness for men and women ages 55 and over. The 21,300 Senior Class members receive a quarterly newsle tter with valuable health information, benefits and invitations to special events designed with their interests in mind. Baystate Every Woman Loyalty Program offers its 15,730 members 50+ monthly seminaris with direct access to physicians, nurses and other medical profes sionals and the latest women's health information. The program is designed to increase kno wiedge of women's health issues so they are well prepared to make the best decisions regar ding their health Baystate Home Buying Program helped employees purchase their first homes. In 2017, 25 employees were awarded forgivable loans to purchase their first home browned in 1994, Rays of Hope has been helping women and men in the fight against breast cancer by walking alongside them on their cancer journey. Through

990 Schedule H, Supplemental Information Form and Line Reference Explanation Form 990, Schedule H, Part VI. Line 7 List of States Receiving Community Benefit Report MA

990 Schedule H, Supplemental 3	Information
Form and Line Reference	Explanation
Form 990, Schedule H, Part VI, Line 6 continued	See also additional information regarding Baystate Health, Inc and its affiliate's promotion of community health above in Line 5

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 04-2790311

Name: Baystate Medical Center Inc

Form 99	00 Schedule H, Part V Section A. Hos	pital	Facil	ities		·					
Clist in o smallest How ma organiza	A. Hospital Facilities  rder of size from largest to —see instructions) ny hospital facilities did the ition operate during the tax year?  ddress, primary website address, and ense number	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Oritical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1	Baystate Medical Center Inc 759 Chestnut Street Springfield, MA 01199 2339	X	×	X	X		X	X		(3.0.7)	

Form and Line Reference	Explanation
Baystate Medical Center, Inc	Part V, Section B, Line 5 A wide range of stakeholders took part in the 2016 Coalition CH NA process, including local and regional public health and health departments, other local municipal agencies, diverse community-based organizations, advocacy organizations, health care providers, and community residents. These stakeholders provided input through focus g roups, key informant interviews and participation in the CHNA Steering Committee Addition ally, community listening sessions were conducted to vet findings with community members T he following organizations/community stakeholders were interviewed Public Health Experts Caulton-Harris, Helen, Commissioner of Public Health, City of Springfield, Dennis, Soloe, Western Region Director, Massachusetts Department of Public Health (MDPH), Garcia, Luz En eida, Care Coordinator, MDPH Division for Perinatal, Early Childhood and Special Needs, Ca re Coordination Unit, Merriam, Carolyn, Public Health Nurs e, Town of Ware, Metcalf, Judy, Director, Quabbin Health District, O'Leary, Meredith, Dire ctor, Northampton Health Department, Steinbock, Lisa, Public Health Nurse, City of Chicope e, Walker, Phoebe, Director of Community Services, Franklin Regional Council of Governments (FRCOG), and White, Lisa, Public Health Nurse, Franklin Regional Council of Governments (FRCOG) Community Leaders or Health or Other Agencies Interviewed Adzigirey, Lilya, Tra nslator/ Interpreter, Baystate Noble Hospital, Azeez, Robert, Medicaid Behavioral Health M anager, Health New England, Balder, Dr. Andrew, Director, Mason Square Neighborhood Health Center and Health Care for the Homeless, Beck-Brewer, Joni, Vice President, Patient Servi ces, Square One, Benjamin, Dr Evan, Chief Quality Officer and Sr. VP of Quality and Popul ation Health, Baystate Health, Blanchet, M D, Jacques, Director of the Emergency Departmen it, Baystate Noble Hospital, Boos, Dr. Stephen, Medical Director, Baystate Family Advocacy, Bouthillette, Marianne, Director of Child and Family Services, Parent Child Development C

Form and Line Reference	Explanation
Baystate Medical Center, Inc	ns, Hettler, Dr Joeli, Chief, Pediatric Emergency Medicine, Baystate Health, Higgins, Cla re, Executive Director, Community Action of the Franklin, Hampshire and North Quabbin Regi ons, Jean-Guillaume, M D, Rock, Chair of Emergency Medicine, Baystate Wing Hospital, Jock, Jacqueline, School Adjustment Counselor, Ware Middle School, Johnson, Yolanda, Executive Officer for Student Services, Springfield Public Schools, LaBounty, Kerry, Medicaid Progr am Manager, Health New England, Manser, Katherine, WIC Senior Nutritionist, Community Acti on of the Franklin, Hampshire, and North Quabbin Regions, Martoccia, Roseann, Executive Di rector, LifePath, Ostiguy, Karen, Nurse Manager, Baystate Wing Hospital, Paulson, Tina, Nu rse Manager, Baystate Mary Lane Hospital, Plourde, Annette, RN, Nurse, Monson Medical Cent er, Rathlev, Dr Niels, Chair, Emergency Medicine, Baystate Health, Relly, Elizabeth, Har dwick Youth Center and Food Pantry, Roose, Dr Robert, Chief Medical Officer, Addiction Se rvices for the Sisters of Providence Health System, Member of the Governor's Task Force on Opioid Abuse, Russo-Appel, Dr Maria, Chief Medical Officer, Providence Behavioral Health Hospital (PBHH), Shaver, John, Chief Financial Officer, Baystate Noble Hospital, Shendell -Falik, Nancy, President, Baystate Medical Center and Sr VP, Hospital Operations, Baystate Health, Silva, David, Medicaid Community Leader, Health New England, Spain, M D, Jacke, Medicaid Program Medical Director, Health New England, Talath, M D, Rakesh, Chair of Emergency Medicine, Baystate Franklin Medical, Taylor, Charles, Reverend, United Church of W are, Velazquez, M D, Louis, Baystate Wing Griswold Center The following individuals serv ed on the CHNA Steering Committee, which met monthly over the course of a year with the Co alition and CHNA Consultant Team Allard, Andrea, President/CEO, YMCA of Westfield, Amador, Ruth, President, National Association of Hispanic Nurses -Western MA Chapter, Ayres, Jim, President Andrea, Piesident Machage, Edwin Center, Blanchette, M

a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.					
Form and Line Reference	Explanation				
Baystate Medical Center, Inc	Office for Public Health Practice & Outreach, UMASS Amherst School of Public Health and H ealth Sciences, Simmons, Tony, Community Liaison, Hampden County District Attorney's Offic e, Simonds, Jane, Sr. Program Manager, Behavioral Health Network - Outpatient Services, Walker, Phoebe, BFMC				

Health

MA Black Nurses Association, Wood, Ben, Healthy Community Design Coordinator, MA Dept of Public

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part

Form 990 Part V Section C Supplemental Information for Part V, Section B.

V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Explanation
Part V, Section B, Line 6a In 2016, in partnership with the Coalition of Western MA Hospitals/Insurer, the hospital facility conducted a community health needs assessments ("CHNA") of the geographic area served by the hospital facility. The Coalition of Western Massachusetts Hospitals/Insurer ("Coalition"), a partnership between nine (9) not-for-profit hospitals and an insurer in Western Massachusetts that includes. Baystate Medical Center, Baystate Noble Hospital, Baystate Wing Hospital (including Baystate Mary Lane Outpatient Center), Holyoke Medical Center, Cooley Dickinson Hospital, Mercy Medical Center (part of the Sisters of Providence Health System, a member of

health insurer whose service area covers the four counties of Western Massachusetts

## Form 990 Part V Section C Supplemental Information for Part V, Section B.

Western Massachusetts

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.	
Form and Line Reference	Explanation

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

IDAVSIALE MEGICAI CEILLEI, IIIC	Part V, Section B, Line 6b The Coalition of Western MA Hospitals and Insurer engaged the Public Health
	Institute of Western MA (PHIWM), based in Springfield, MA, as the lead consultant to conduct the
	CHNA's PHIWM was supported by two other consultant teams, Community Health Solutions, based in
	Northampton, MA and Pioneer Valley Planning Commission (PVPC), based in Springfield, MA. The Coalition
	includes Health New England, a local health insurer whose service area covers the four counties of

## Form 990 Part V Section C Supplemental Information for Part V, Section B.

findings

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 2, 31, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

ibaystate Medical Center, Inc	Part V, Section B, Line 7d The hospital facility made its CHNA report widely available to the public via an
	email distribution, with links to the hospital's website, to community partners and organizations. The
	regional findings from the CHNA reports were shared publicly at the Western MA Health Equity Summit
	In November 2016 (over 300 attendees) In addition, the CHNA reports have informed the development
	and implementation of county wide community health improvement plans. Hospital and CHNA consultant

staff have been invited to various venues and audiences to present on the CHNA process and key

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
Baystate Medical Center, Inc	Part V, Section B, Line 11 The 2016 CHNA was conducted using a determinant of health fram ework as it is recognized that social and economic determinants of health contribute subst antially to population health. It has been estimated that less than a third of our health is influenced by our genetics or biology. Our health is largely determined by the social, economic, cultural, and physical environments that we live in and healthcare we receive The hospital facility anticipates health needs and available resources may change, therefore, a flexible approach was adopted in the development of its implementation strategy. For example, certain community health needs may become more pronounced and require changes to the initiatives identified by the hospital in the Strategy Other community organizations may address certain needs, indicating that the hospital's strategies should be refocused on alternative community health needs or assume a different focus on the needs identified in the 2016 CHNA Hospital resource inputs that will help address priority health needs inclu de, Community Benefits Investments, Community Relations Investments, Better Together Grant Program, hospital-based community benefits activities, external grants received by hospit al, and other hospital-based program/services. The hospital facility views a community bene fits implementation strategy as a "LIVING" document. Due to the evolving climate in health care, the hospital's financial health year to year remains unknown, therefore hospital resources and inputs may increase, decrease, or need to be modified. The hospital's implementation strategy work plan provides an opportunity for the hospital facility, in partnership with its community health planning and improvement efforts. The hospital facility, in partnership with its community and activity. No health care system or ho spital facility can address all the health needs present in its community. The hospital fa cility is committed to adhering to its mission and remaining financially healthy	

does not explicitly address all the priority community health needs identified in the 2016 CHNA due to, 1 the hospital's limited resources (time, talent and financial), 2 other hospitals or community organizations within service area are addressing the ne ed, 3 the need falls outside of the hospitals'

mission or limited resource capacity. However, many, if not all of the CHNA priority health needs will be

addressed INDIRECTLY by the hospital and/or community partners through existing community health planning and improv ement efforts Needs being addressed by the hospital include, basic needs (such as

housing), care coordination, community

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.		
Form and Line Reference	Explanation	
Baystate Medical Center, Inc	safety, cultural humility, health equity, institutional racism, insurance challenges, lim ited availability of providers, maternal/infant/child health, mental health and substance use disorders, physical activity and healthy diet, and transportation. Needs not directly being addressed the hospital include, chronic health	

conditions, environmental concerns, food deserts/insecurity, health literacy, and sexual health

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. Jines 2, 31, 5,

# Form 990 Part V Section C Supplemental Information for Part V, Section B.

6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference Explanation

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

Part V, Section B, Line 13b. All patients with account balances (other than balances resulting from copayments or deductibles on insured services) are eligible to receive a prompt pay discount of 20% of
the balance for claims paid in full at time of service or within 60 days of the date of the initial bill
Patients must request the discount. The discount cannot be combined with the Hospital Supplemental
Financial Assistance Program. Baystate Medical Center offers a co-payment discount program for the
patients receiving services in the emergency department of the hospital. This discount program is
available to all hospital emergency department patients with co-payment obligations under private or
government health insurance (unless prohibited by law or a Baystate Medical Center's contract with a
private insurer or government authority). These patients may reduce the otherwise applicable
emergency department service co-payment by 10% if the patient elects to pay the co-payment at the
conclusion of the patient's emergency department visit.

## Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.							
Form and Line Reference	Explanation						
Baystate Medical Center, Inc	Part V, Section B, Line 15e Baystate Medical Center (BMC) provides patients with information about the availability of State Programs, Health Safety Net, or the Hospital Supplemental Financial Assistance Program which may cover all or some of their unpaid BMC bills as well as about BMC discount programs For those patients who request such assistance, the hospital assists patients by screening them for eligibility in available State Programs and assisting them in applying for such programs. When applicable, BMC may also assist patients in applying for coverage of services as a Medical Hardship based on the patient's documented income and allowable medical expenses. BMC has contracted with the Executive Office of Health and Human Services and the Commonwealth Health Insurance Connector Authority to serve as a Certified Application Couselor Organization. As a Certified Application Counselor (CAC), appropriate staff will inform a patient of the functions and responsibility of a CAC, seek that the patient sign a Certified Application Counselor Designation Form, and assist the patient in finding applicable financial assistance.						

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

	B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
Baystate Medical Center, Inc	Part V, Section B, Line 16j Paper copies of our financial assistance policy (FAP) and the FAP application, and a FAP plain language summary as well as the Billing and Collections Policy are available upon request, in English, Spanish, and Russian, and free of charge in the hospital and by mail, as well as the hospital facilities website https://www.baystatehealth.org/patients/billing-and-financial-assistance. A plain language summary of the FAP is offered to all patientes at all registration sites including our full service health centers in the community - Baystate Brightwood Health Center and Baystate Mason Square Neighborhood Health Center. In addition, copies of the full FAP, FAP application and Billing and Collections Policy are also available at all Registrations sites Copies of our community health needs assessment are available for viewing and download on our website at https://www.baystatehealth.org/about-us/community-programs/community-benefits/community-health-needs-assessment. Hard copies of our CHNA are available upon request free of charge. We have also shared our CHNA with all the community members who were involved with CHNA as well as each hospitals Community Benefits.

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part

Advisory Council (CBAC) The hopsital is committed to ongoing efforts to widely publicize our FAP and CHNA to

the community, specifically, to low-income populations. Additional efforts will include promotion via our hospitals.

various social media platforms and providing printed materials to key social service agencies and educating their staff that work with low income populations in the hospitals service area

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3<sub>1</sub>, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16<sub>1</sub>, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Form and Line Reference	Explanation
Baystate Medical Center, Inc	Part V, Section B, Line 20e We rely on Medicaid for presumptive eligibility determinations. We would perform these actions if needed but did not have any patient during the tax year where an ECA was initiated.

#### Form 990 Part V Section C Supplemental Information for Part V, Section B.

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 2, 31, 5.

Form and Line Reference Explanation https://www.baystatehealth.org/about-us/community-programs/community-benefits/community-health-needs-

Form 990, Schedule H, Part V, Line lassessment 10a

# Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line

Explanation

6a, 6b, 7d, 11, 13b, 13h, 15e, 161, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each

Reference

Form 990, Schedule H, Part V, Line 7

Line 7a Hospital facility's website https://www.baystatehealth.org/about-us/community-programs/community-benefits/community-health-needs-assessmentLine 7b Other website http://www.cbsys.ago.state.ma.us/cbpublic/public/annual\_reports\_start.aspx

Form 990 Schedule H, Part V Section D. Other Facilities Tha a Hospital Facility	t Are Not Licensed, Registered, or Similarly Recognized as
Section D. Other Health Care Facilities That Are Not License Facility	ed, Registered, or Similarly Recognized as a Hospital
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization	operate during the tax year?
Name and address	Type of Facility (describe)
1 - Baystate Ambulatory Care Ctr 3300 Main Street Springfield, MA 01107	Outpatient Physician Offices
2 - Baystate Ambulatory Care Ctr 140 High Street Springfield, MA 01105	Outpatient Facility
3 - Baystate Breast and Wellness Center 100 Wason Avenue Suite 300 Springfield, MA 01107	Outpatient Facility
4 - Baystate Brightwood Health Center 380 Plainfield Street Springfield, MA 01107	Outpatient Clinic
5 - Baystate Child Hospitalziation Prog 150 Lower Westfield Road Suite 3 Holyoke, MA 01040	Outpatient Facility
6 - Baystate Children's Specialty Center 50 Wason Avenue 1st Floor Springfield, MA 01107	Outpatient Facility
7 - Baystate Heart & Vascular ProgImaging 10 Main Street Basement Level Florence, MA 01060	Outpatient Facility
8 - Baystate Home Infusion & Resp Svcs 211 Carando Drive Springfield, MA 01004	Home infusion & resp srvcs & durable medical goods
9 - Baystate Home Infusion & Resp Svcs 489 Bernardston Road Suite C Greenfield, MA 01301	Home infusion & resp srvcs & durable medical goods
10 - Baystate Home Infusion & Resp Svcs 85 South Street D101 Ware, MA 01082	Home infusion & resp srvcs & durable medical goods
11 - Baystate Imaging & Transplant Services 100 Wason Avenue Ground Floor Suite 21 Springfield, MA 01107	Outpatient Facility
12 - Baystate Mason Sq Neighborhood Hith Ctr 11 Wilbraham Road Springfield, MA 01199	Outpatient Clinic
13 - Baystate Orthopedic Surgery Cntr 50 Wason Avenue 2nd Floor Springfield, MA 01107	Outpatient Surgery Center
14 - Baystate Reference Laboratories 361 Whitney Avenue Holyoke, MA 01040	Outpatient Laboratory Services
15 - Baystate Regional Cancer Program Davis Blding 85 South St 4th Fl Ware, MA 01082	Outpatient Cancer Center

Form 990 Schedule H, Part V Section D. Other Facil a Hospital Facility	ities That Are Not Licensed, Registered, or Similarly Recognized a
Section D. Other Health Care Facilities That Are No Facility	ot Licensed, Registered, or Similarly Recognized as a Hospital
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the org	anization operate during the tax year?
Name and address	Type of Facility (describe)
16 - Baystate Rehabilitation Care 294 North Main Street East Longmeadow, MA 01028	Rehabilitation Clinic
17 - Baystate Rehabilitation Care 200 Silver St Ste 101 Agawam, MA 01001	Rehabilitation Clinic
18 - Baystate Rehab Care Adult OP Svs 360 Birnie Avenue Springfield, MA 01107	Rehabilitation Clinic
19 - Baystate Rehabilitation Care Rymd Ctr 470 Granby Rd Ste 4 South Hadley, MA 01075	Rehabilitation Clinic
20 - Baystate Specialty Pharmacy 3300 Main Street Springfield, MA 01107	Outpatient Facility
21 - Baystate Vascular Services 3500 Main Street 2nd Floor Springfield, MA 01107	Outpatient Facility
22 - BMC Pain Management Center 3400 Main Street 2nd Flr Springfield, MA 01107	Outpatient Facility
23 - D'Amour Center for Cancer Care 3350 Main Street Springfield, MA 01199	Outpatient Cancer Center

Schedule I  Grants and Other Assistance to Organizations,  OMB No. 1545-0047
(Form 990)  Governments and Individuals in the United States  Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  Pepartment of the Treasury  Department of the Treasury  Information about Schedule I (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a> .  100  Open to Public Inspection
Internal Revenue Service  Name of the organization  Employer identification number
Baystate Medical Center Inc 04-2790311
Part I General Information on Grants and Assistance
Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States
<b>Part II</b> Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed
(a) Name and address of organization or government  (b) EIN  (c) IRC section if applicable  (d) Amount of cash grant  (e) Amount of non-cash assistance  (b) EIN  (c) IRC section if applicable  (d) Amount of cash grant  (a) Amount of non-cash assistance  (b) Method of valuation (book, FMV, appraisal, other)  (d) Amount of non-cash assistance  (e) Amount of non-cash of non-cash assistance  (b) EIN  (c) IRC section if applicable  (d) Amount of cash grant  (e) Amount of non-cash of non-cash assistance  (b) EIN  (c) IRC section if applicable  (d) Amount of cash grant  (a) Amount of non-cash of non-cash assistance  (b) EIN  (d) Amount of non-cash of non-cash assistance  (e) Amount of non-cash of non-cash assistance  (b) EIN  (d) Amount of cash grant  (e) Amount of non-cash of non-cash assistance  (b) EIN  (d) Amount of non-cash of non-cash assistance  (e) Amount of non-cash of non-cash assistance  (f) Method of valuation (book, FMV, appraisal, other)
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table
3 Enter total number of other organizations listed in the line 1 table

12,200

survivors				
(2) Yoga and water dance for breast cancer survivors	1	8,130		
(3) Water fitness classes for women with breast cancer	1	10,290		
(3)				

Page **2** 

Schedule I (Form 990) 2016

(4) (5)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Schedule I (Form 990) 2016

Art therapy workshops for breast cancer

(6)

(7)

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Part IV **Explanation** 

Return Reference Part I, Line 2 Explanation The Rays of Hope grants that are awarded are reviewed and approved by the Rays of Hope Community Advisory Board Recipients are required to submit a Community Program Grant Application As part of the application process the recipient is required to provide their SS# or T I N Once the grant is awarded by the

Advisory Board quarterly reports are submitted by the recipient to monitor the grant. A final report of the grant program and budget summary is due upon completion of the program

#### **Additional Data**

Baystate Health Inc

759 Chestnut Street Springfield, MA 01199

#### Software ID: **Software Version: EIN:** 04-2790311 Name: Baystate Medical Center Inc

04-2105941

orm 990,Schedule I, Part	II, Grants and	Other Assistance to	Domestic Organiza	tions and Domesti	c Governments.	
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation	

(a) Name and address of	(D) LIN	(c) INC Section	(u) Amount or cash	(e) Annount of non-	(1) Method of Valuation [
organization		ıf applıcable	grant	cash	(book, FMV, appraisal,
or government				assistance	other)
					1
			1		í I

(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method
organization		ıf applıcable	grant	cash	(book, FMV
or government				assistance	oth

04-3493483 501(c)(3) 39,746

11,263,000

(g) Description of

non-cash assistance or assistance Support groups, complementary therapies, workshops

caregivers

(h) Purpose of grant

and classes for women living with breast cancer and their families and

Strategic initiatives

Cancer Connection Inc 130 Pine Street Florence, MA 01062

501(C)(3)

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance cancer survivors

Breast cancer survivors

lexcercise program

Pioneer Valley Riverfront Club	26-0251831	501(c)(3)	16,300		Breast cancer surviv
121 West Street					dragon boat team
Springfield, MA 01104					

22,526

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

YMCA of Greater Springfield

275 Chestnut Street

Springfield, MA 01104

04-1859893

(a) Name and address of (d) Amount of cash (e) Amount of non-(f) Method of valuation (h) Purpose of grant **(b)** EIN (c) IRC section (a) Description of organization if applicable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) 04-2503926 501(C)(3) CHD Cancer House of Hope Inc 15.145 Funding expenses of the lmost well-attended CHH

I programming utilized by women with breast

lcancer

1999 Westfield Street West Springfield, MA 01089

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

### Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493221009748

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

> **Employer identification number** Name of the organization Baystate Medical Center Inc 04-2790311 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 Νo

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Schedule J (Form 990) 2015							Page Z
Part III Officers, Directors	, Trustees, Key Er	nployees, and Hig	hest Compensate	<b>ed Employees.</b> Use	duplicate copies if	additional space is	needed.
For each individual whose compensal instructions, on row (ii) Do not list al <b>Note.</b> The sum of columns (B)(i)-(iii)	ny individuals that are	not listed on Form 990	, Part VII	• , ,	-	·	
(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in
	Base (1) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

The compensation committee of Baystate Health, Inc (the parent organization of the health care system to which the filing organization belongs) has been

appointed through board resolution as the compensation committee of the filing organization. This committee consists entirely of individuals serving on the board of Baystate Health, Inc The individuals responsible for deliberating the compensation arrangement for the President and CEO would be those individuals who do not have a conflict of interest with respect to the compensation arrangement and would be considered independent for compensation deliberation purposes. The compensation of the President and CEO is established based on information provided by independent third party consultants. for reasonableness and appropriate comparability data. The compensation is then established, reviewed and approved by the duly authorized

included in column E. This amount was earned in 2016

Schedule J (Form 990) 2015

Part I. Line 3

compensation committee of Baystate Health, Inc. and all such deliberations and decisions are documented contemporaneously Part I, Lines 4a-b Line 4a Martha LaFrance received \$159,112 Beverly Siano received \$128,760 Line 4b Dennis W Chalke - Supplemental Retirement of \$257,706 is included in column E. This amount was earned and paid in 2016. Peter Friedmann, MD - Supplemental Retirement of \$4,550 is included in column E. This amount was earned and paid in 2016 Mark A Keroack, MD - Total Supplemental Retirement of \$881,458 is included in column E This amount consists of \$264,321 earned and paid in 2016 and \$562,123 that was previously reported as deferred compensation in prior years Forms 990, and that is currently reported as taxable income. This also includes \$55,014 of investment earnings on prior year contributions. The amount is listed in Column F in accordance with reporting requirements. Peter Lindenauer, MD - Supplemental Retirement of \$4,540 is included in column E. This amount was earned and paid in 2016 Grace Makari-Judson, MD- Supplemental Retirement of \$16,599 is included in column E. This amount was earned in 2016 William T McGee, MD - Supplemental Retirement of \$11,006 is included in column E. This amount was earned and paid in 2016 Kevin P. Moriarty, MD -

Supplemental Retirement of \$33,542 is included in column E. This amount was earned and paid in 2016. Douglas Salvador, MD - Supplemental

Page 3

#### Software ID: Software Version:

**EIN:** 04-2790311

Name: Baystate Medical Center Inc

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title			f W-2 and/or 1099-MIS  (ii)  Bonus &  Incentive  compensation		(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits		(F) Compensation in column (B) reported as deferred on prior Form 990
<b>1</b> Grace Makarı-Judson MD Trustee / Hematologıst	(1)	275,652	50,668	21,668	60,173	18,473	426,634	0
	(11)	0	0	0	0			0
1Kevin P Moriarty MD Trustee/Chief Ped Surg	(1)	537,664	124,279	37,405	26,500	19,450	745,298	0
	(11)	0	0	0	0			0
2Mark A Keroack MDTrustee	(1)	0	0	0	0	0	0	0
	(11)	876,848	401,474	903,898	19,875	18,612	2,220,707	562,123
3William McGee MD	(1)	311,832	30,819	13,969	61,896	2,120		0
Trustee (through 12/31/16)	(11)	0	0	0	0			0
4Dennis ChalkeTreasurer	(1)	0	<u> </u>	0	0	0	0	0
	(11)	489,983	462.064	202454	62.576			
	\"/	403,303	162,064	283,154	63,576	25,495	1,024,272	U
<b>5</b> Kristin R DelaneyClerk	(1)	0	0	0	0	0	0	0
	(11)	122,188	14,668	581	18,742	18,268	 - 174,447	0
<b>6</b> Nancy Shendell-Falik President	(1)	0	0	0	0	0	0	0
Trestaent	(11)	536,596	227,429	17,012	43,557			0
7Christine KlucznikVP/ CNO	(1)	0				22,545	847,139	
Christine Riddzhikve/ CNO	(1)		0	0	0	0	0	0
	(11)	283,510	52,325	4,012	19,875	4 971		0
<b>8</b> Tejas Gandhı	(1)	0	<u> </u>	0	0	4,871	364,593	0
VP/ COO (as of 8/14/16)	(11)	182,936						
	\'''	102,530	60,000	19,567	14,170	11,316	- 287,989	U
<b>9</b> Martha LaFrance Rad Oncology Med Physics	(1)	190,270	15,175	211,980	84,182	5,821	507,428	0
Chief	(11)	0	0	0	0			0
10Michael F Moran Pres CAO East Region	(1)	48,403	0	981	0	1,768	51,152	0
Ples CAO East Region	(11)	248,198	78,750	8,625	31,896			
		,	70,730	0,023	31,030	15,513	382,982	
11Peter Fnedmann MD Assoc Dean Chief Res Officer	(1)	323,941	49,830	1,684	23,100	17,394	415,949	0
	(11)	0	0	0	0	- 0		0
12Douglas Salvador MD VP Medical Affairs	(1)	293,724	71,112	978	22,171	15,842	403,827	0
	(11)	0	0	0	0			0
13Beverly A Siano	(1)	163,990	17,829	166,657	51,506	1,745	401,727	0
Dır H&V Neuro & Critical Care	(11)	0	0	0	0		<u>-</u>	0
14Mark R Tolosky	(1)	0		0	0	0	0	
President Emeritus, BH	(11)	136,771	0	0	5,559			0
15Deborah A Provost	(1)	212,760	40.400		70.71	0	142,330	
Chief Regulatory Ofcr	(1)		40,483	11,412	72,761	8,729	346,145	0
	(")	0				0		

efi	le GRAPHIC print - DO	NOT PROCE	SS A	s Filed Data -									DLN: 9	93493	22100	9748		
(F	hedule K orm 990)	<b>▶</b> Com		the organization an	Information on swered "Yes" to Form is, and any additional Attach to Form 99	990, Part information	[V, line	24a. Prov		scriptions,			2	No 154 201	6	7		
	artment of the Treasury mal Revenue Service	▶I	nformat	ion about Schedule		990. ts instructions is at <u>www.irs.gov/form990</u> .							Open to Public Inspection					
	e of the organization state Medical Center Inc										Emplo	yer ıden	tıficatıo	n numbe	er			
											04-27	90311						
P	art I Bond Issues				T						1							
	(a) Issuer name	(b) Is:	suer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) [	)escripti	on of purpose	(g) De	efeased	beha	On alf of uer		Pool ncing		
											Yes	No	Yes	No	Yes	No		
A	MA Health & Educ Facıl Auth - Ser G	ority 04-24	56011	57586CNHA	10-27-2005	71,7	40,000	MA HEFA	Series (	G - See Part VI		X		X		X		
В	MA Health & Educ Facil Auth - Ser H	ority 04-24	56011		01-18-2007	10,0	000,000	MA HEFA	Series l	H - See Part VI		Х		×		Х		
С	MA Health & Educ Facil Auth - Ser M2	ority 04-24	56011		06-30-2008	10,1	57,671	MA HEFA	Series N	M2 - See Part V	I	Х		X	X			
D	MA Health & Educ Facil Auth - Ser IJK	ority 04-24	56011	57586EKC4	06-25-2009	198,6	511,250	MA HEFA	Series I	JK - See Part V	T	Х		X		X		
Pa	rt II Proceeds							<u> </u>										
	Amount of bonds retired .						A 25 250			7 111 112	•		003		D			
1 2	Amount of bonds legally d						35,250	,000		7,111,112		4,989	,903					
3	Total proceeds of issue .						71,740	000		10,000,000		10,157	671		100	122,425		
4	Gross proceeds in reserve						71,740	7,000		10,000,000			,971		133,	122,423		
5	Capitalized interest from p											- 50	, , , , ,					
6	Proceeds in refunding escr																	
7	Issuance costs from proce						735	5,004		72,250					1.3	845,403		
8	Credit enhancement from									,						93,479		
9	Working capital expenditu	es from procee	ds															
10	Capital expenditures from	proceeds					6,990	,000		9,927,750					132,	183,543		
11	Other spent proceeds .						64,014	1,996				10,106	,700		65,	000,000		
12	Other unspent proceeds .																	
13	Year of substantial comple	tion				20	005		20	06	19	99			2012			
						Yes	No	•	<b>Yes</b>	No	Yes	No		Yes		No		
14	Were the bonds issued as	part of a currer	nt refund	ing issue?	•		Х			Х	X			Χ				
15	Were the bonds issued as	part of an adva	nce refu	nding issue?		X				×		Χ				X		
16	Has the final allocation of	proceeds been	made? .			Х			X		Х			Х				
Does the organization maintain adequate books and records to support the final allocation of proceeds?			Х			Х		Х			Х							
Pa	rt IIII Private Busines	s Use																
							A No		l Yes	No.	Voc.			Yes	D	No.		
1	Was the organization a pa	tner in a partn	ership, o	r a member of an LLC	, which owned property	Yes	X		165	No X	Yes	No X		162		No		
2	financed by tax-exempt be Are there any lease arrang	ements that m	ay result	ın prıvate busıness u			X			X		X						
For	Paperwork Reduction Act				0.	٦	l t No 50	1 0193F				Ç.	chedul	e K (Fo	rm qq	0) 2016		

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Page 2

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Yes

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Schedule K (Form 990) 2016

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No

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C

Yes Nο Yes No Yes No Yes No Are there any management or service contracts that may result in private business use of Χ Χ Х If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside Χ Χ Х counsel to review any management or service contracts relating to the financed property? C

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No

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Yes

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Yes

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Yes

Χ

Х

0 020 %

0 010 %

0 030 %

Х

Χ

Are there any research agreements that may result in private business use of bond-financed property?

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

organization, or a state or local government

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . .

Was the hedge superintegrated? . . . . . .

Was the hedge terminated? . . . . . . . . .

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Page 3

No X

D

D

No

Yes

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Yes

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No

No

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Nο

Yes

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Yes

Х

		Yes	No	Yes	No	Yes
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X	

Χ

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Issuer Name MA Health & Educ Facil Authority - Ser IJK Date the Rebate Computation was Performed

Explanation

Issuer Name MA Health & Educ Facil Authority - Ser G Date the Rebate Computation was Performed 09/27/2006

Issuer Name MA Health & Educ Facil Authority - Ser M2 Date the Rebate Computation was Performed 06/18/2013

Yes

Х

Nο

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

08/24/2012

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

requirements of section 148? . . .

applicable regulations?

Return Reference

Date Rebate Computation

Schedule K (Form 990) 2016

period?

Part V

Part VI

Performed

Return Reference	Explanation
Bond Issues Supplemental Information	A - MHEFA Series G Bonds Part I - Per the Official Statement, the purpose of the bond proc eeds is (i) to advance refund \$61,930,000 principal amount of the Authority's Revenue Bon ds, Baystate Medical Center (the Institution) Issue, Series E (the "Series E Bonds"), which were issued July 11, 1996 to finance or refinance the following property owned by the In stitution (a) construction of a new 104,500 gross square foot Ambulatory Care Center at 3 300 Main Street, Springfield, Massachusetts, (b) construction of a new 100,000 gross squar e foot building to house the Ambulatory Surgery Center, Medical Library and education/conf erence space on the Institution's North campus located at 759 Chestnut Street, Springfield , Massachusetts, (c) renovation of various existing spaces within the Institution's North campus, and (d) acquisition of equipment for the new facilities, (ii) to finance routine c apital construction, renovations, and equipping of various facilities of the Institution, and (iii) to pay certain costs of issuance of the Series G Bonds. B- MHEFA Series H Bonds Part I - Per the Official Statement, the purpose of the bond proceeds is (i) the construction, improvement, equipping, and other related capital expenditures of a parking garage w alkway, and other related work at an existing building at 280 Chestnut Street owned and us ed by the Institution, and (ii) the acquisition and installation of capital equipment and renovations to existing facilities of the Institution and other routine capital expenditure is in connection with the Institution's hospital operations. C- MHEFA Series M-2, Pool 2 P art I - Per the Loan Document the purpose of the bond is to refinance Baystate Medical Cen ter's MHEFA Pool J-2 Loan, which was issued February 2, 1999 to finance the acquisition and equipping of the property located at 280 Chestnut Street, Springfield, Massachusetts (the "Property"), and the renovation of the Property and existing facilities of the Institution in and the acquisition of capital equipment for the

Return Reference	Explanation
Bond Issues Supplemental Information	of furnishings and equipment, refinancing of, or any combination of the foregoing, in connection with the construction, improvement, equipping, and other related capital expenditures of a seven-story, approximately 599, 100 gross square foot primarily inpatient building located at 759 Chestnut Street, Springfield, Massachusetts, including demolition and site work, which building will be constructed by Baystate Total Home Care (BTHC) and leased to Baystate Medical Center by BTHC, (ii) for the acquisition and installation of capital equipment and renovations to existing facilities of the Medical Center and other routine capit al expenditures included or to be included in the Medical Center's capital budget over the next three years for use in connection with the Medical Center's hospital operations, (ii i) for the refinancing of a portion of an outstanding commercial loan in the amount of \$65,000,000 made by Bank of America, N A on October 20, 2008 to the Medical Center in connection with the defeasance of the Authority's Revenue Bonds, Baystate Medical Center Issue, Series D, issued September 16, 1993, (iv) for the financing of costs associated with the i ssuance of bonds and, (v) financing of routine capital construction, renovations, and equi pping of various facilities of Baystate Medical Center E - MDFA Revenue Bonds, Series L P art I - Per the Official Statement, the purpose of the bond proceeds is for the construction, improvement, and other capital expenditures relating to the build-out of an equipping of certain interior space within a seven-story approximately 599, 100 gross square foot pri marily inpatient building owned by Baystate Total Home Care, Inc. and leased to the Institution located at 759 Chestnut Street, Springfield, Massachusetts, such build-out to consist of space to be used for the Emergency Department of the Institution and ancillary support areas and the financing costs associated with the issuance of the bonds F - MDFA Tax Ex empt Capital Lease Part I - Per the Master Lease and Subleas

Return Reference	Explanation
Bond Issues Supplemental Information	husetts Health and Education Facilities Authority's Revenue Bonds, Baystate Medical Center (the Institution) Issue, Series F (the "Series F Bonds"), issued June 12, 2002 the proceeds of which financed the Construction of a new Cancer Center with a partial third floor me dical record and support area, acquisition of a surgery center facility, certain renovation is and equipment acquisitions, and (ii) finance costs of issuance relating to the Bond H - MDFA Revenue Bonds Series N - Part I - The purpose of the bond proceeds is (i) capital expenditures, including capitalized interest, in connection with the following projects (the "Project"), a) the build-out of and equipping of certain interior space within a seven- story, approximately 599,100 gross square foot primarily inpatient building owned by BTHC and leased to Baystate Medical Center located at 759 Chestnut Street, Springfield, Massach usetts, such build-out to include inpatient rooms, operating rooms, and inpatient pharmacy, and b) the acquisition of medical equipment, information technology equipment, and other equipment and assets to be owned or leased and used by the Medical Center at the Medical Center's health care facilities located at 759 Chestnut Street, Springfield, Massachusetts , 3300,3350,3400 and 3601 Main Street, Springfield, Massachusetts and 50, 80, and 100 Waso n Avenue, Springfield, Massachusetts, and (ii) costs of issuance relating to the Bonds

Return Reference	Explanation
I - MDFA Revenue Bonds Series O	Part I - The purpose of the bond proceeds is (i) the refinancing of a loan made on May 12, 2009 by Banc of America CDE I, LLC to BTHC (the "2009 Loan"), which loan was guaranteed by the Medical Center, and which loan originally financed and refinanced (a) the construct ion, improvement, equipping, and other related capital expenditures of a seven-story, appr oximately 599,100 gross square foot primarily inpatient building located at 759 Chestnut S treet, Springfield, Massachusetts, including demolition and site work, which building was constructed by BTHC and leased to the Medical Center by BTHC, and (b) the acquisition and installation of capital equipment and renovations to existing facilities of the Medical Center and other routine capital expenditures included or to be included in the Medical Cent er's capital budget over the next three years for use in connection with the Medical Center 's hospital operations at the following facilities of the Medical Center Springfield Bui Iding (including all wings and attached buildings), located at 759 Chestnut Street, Spring field, Massachusetts (the principal uses of which include Cardiac Services, Medical Services, Lab, and Inpatient Beds), Wesson Women and Infants Building, 759 Chestnut Street, Springfield, Massachusetts (the principal uses of which include Birthing Services, Neonatal Services, and Inpatient Beds), Daly Building (formerly the Centennial Building), 759 Chestnut Street, Springfield, Massachusetts (the principal uses of which include Emergency Room, Radiology, MRI, Ultrasound, Ambulatory and Inpatient Pharmacies, Lab, Operating Rooms, Inp atient Beds, ElectroPhysio Labs, ICU, and PICU), Daly Parking Garage, 759 Chestnut Street, Springfield, Massachusetts (primarily used for Clinical Canc er Services), Chestnut Building, 759 Chestnut Street, Springfield, Massachusetts (primarily used for Clinical Canc er Services), Chestnut Building, 759 Chestnut Street, Springfield, Massachusetts (primaril y used for Ambulatory Surgery, Library, and Simulation Center)

Return Reference	Explanation
I - MDFA Revenue Bonds Series O	d prior to January 1, 2003, this question is being answered solely with respect to the new money portion of the bonds Part III, Column G (Series M) As these bonds refunded debt i ssued prior to January 1, 2003, the organization is availing itself of the Part III report ing exemption available for such bonds Part IV, Line 2c, Column C (Series M-2) The Issui ng Authority engages an outside consultant to prepare rebate computations. As of the most recent computation period, May 29, 2017 no rebate was owed. The cumulative rebate amount is zero as of the outside consultant's most recent report. Part IV, Line 6, Column A (Series G). This question is being answered without regard to yield-restricted advance funding e scrow financed with proceeds of the bonds.

ef	ile GRAPHIC print -	DO NOT	PROCESS	As Filed Data -									DLN: 9	93493	22100	9748
	hedule K			Supplemental	Information o	n Tay F	vom	nt Bo	nde				OMB	No 154	15-0047	7
(F	orm 990)			the organization ans						scriptions,			)	201	6	
			•		s, and any additional i	informatior				• '						
	artment of the Treasury rnal Revenue Service		▶Informa	tion about Schedule I	► Attach to Form 990 K (Form 990) and its		s is at <u>и</u>	ww.irs.g	ov/for	<u>m990</u> .				en to F inspect		
	e of the organization state Medical Center Inc										Emplo	yer ıden	tıficatıo	n numbe	er	
											04-27	90311				
P	art I Bond Issue				T											
	(a) Issuer name		(b) Issuer EII	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1)	escripti	on of purpose	(g) De	efeased		On alf of		Pool ncing
														uer	.,	
	MA Development Finan	ce Agency	04-3431814		11-02-2011	25 (	000 000	MA DEA 9	eries I	- See Part VI	Yes	No X	Yes	No X	Yes	No X
_	- Ser L	ice rigeries	013131311		11 02 2011	23,0	,00,000		ines E	See Fait VI		^		^		^
В	MA Development Finan	ce Agency	04-3431814		11-02-2011	20 (	000 000	MA DEA (	`an Leas	se - See Part V	<b>′</b> Т	X		X		X
_	- Cap Lease	ice rigerie;	013131011		11 02 2011	20,0	,00,000		op Lea	oc occidit v		^		^		^
	MA Development Finan	ce Agency	04-3431814		08-09-2012	40 1	37 000	MA DEA S	eries M	- See Part VI		X		X		X
	- Ser M	ice Agency	04 5451014		00 05 2012	40,1	.57,000		eries in	See rait VI		^		^		^
	MA Development Finan	ce Agency	04-3431814	57583UN79	11-06-2014	60.7	742 119	MA DEA 9	Series N	- See Part VI		X		X		X
_	- Ser N	ice rigerie;	013131011	3730301173	11 00 201	00,	12,113		Zerres it	Sec rait vi				^		^
10.5	rt III Proceeds															
	Froceeds						Α			3					D	
1	Amount of bonds reti	red			'		3,254	,951		16,450,133		5,840	,000			
2	Amount of bonds lega	ally defeased	d													-
3							25,022	,063		20,013,326		40,137	,000		60,	786,027
4																
5																
6																
<u> </u>							168,438			229,661			753,513			
8																
9	- , ,		•				24.052	625		20.042.226						
10	Other spent proceeds						24,853	,625		20,013,326		20.007	770		60,	032,514
12												39,907	,339		18 1	872,920
13						20	012		20	12	20	04			2016	072,320
						Yes	No	,	/es	No	Yes	No		Yes		No
14	Were the bonds issue	d as part of	f a current refun	ding issue?			Х			Х	Х					X
15	Were the bonds issue	d as part of	f an advance refi	ındıng ıssue?			X			X		X				X
16	Has the final allocatio	n of procee	ds been made? .			Х			X		Х			Х		
17				and records to support the		Х			X		Х			Х		
				<u> </u>					^		^			^		
Рa	rt IIII Private Bus	iness Use	2							3					D	
						Yes	A No	<del>    ,</del>	res '	No No	Yes	No	+	Yes		No
1	Was the organization	a partner ir	n a partnership,	or a member of an LLC,	which owned property		X			X	-	X				
_				t in private business use									-+			
2	property?				e or bond imanced		X			X		Х				
For	Panerwork Reduction	Act Notice	e see the Insti	uctions for Form 990		Ca	t No 50	1193E				S	chedul	o K (Fo	rm 990	0) 2016

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Page 2

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Yes

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Schedule K (Form 990) 2016

Yes

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No

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Yes

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No

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Yes

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counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . .

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

applicable regulations?

Schedule K (Form 990) 2016

period?

Part V

Part VI

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D

No

Yes

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Yes

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Schedule K (Form 990) 2015

	Yes						
Were gross proceeds invested in a guaranteed investment contract (GIC)?							
Name of provider							

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

No

Yes

Х

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

No

Yes

No

Х

No

Yes

Yes

Yes

Χ

No

No

efi	le GRAPHIC print - DO NOT	PROCESS As	Filed Data -									DLN:	934932	2100	9748
Sc	hedule K	C	nnlamantal l	luformation o	- Т Г		L D	) a mala				OMB	No 154	5-0047	
(Fo	orm 990)			Information O					crintions				201	6	
		P Complete ii tii		s, and any additional i	nformation			Tovide des	criptions,			4	TUI	U	
	rtment of the Treasury mal Revenue Service	▶Informatio	n about Schedule I	► Attach to Form 990 K (Form 990) and its		is at и	vww.ir	rs.aov/fori	n990.				en to Pu		
Nam	e of the organization	7 2111011114110	about belieuaie i	K (101111 DDG) und 165	st. uctions	15 ut <u>11</u>		i siqui y rui:		Emplo	yer iden		n numbei		
Bay:	state Medical Center Inc									04-2	790311				
P	art I Bond Issues									I					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	rice	(1	f) Description	n of purpose	(g) D	efeased		On		Pool
													alf of uer	finar	ncing
										Yes	No	Yes	No	Yes	No
Α	MA Development Finance Agency	04-3431814	000000000	05-12-2016	20,0	00,000	MDFA	Series O-se	e Part VI		X		X		X
	- Ser O														
В	MA Development Finance Agency	04-3431814	000000000	09-22-2016	14,0	62,890	MDFA	CoGen Leas	e - See Part V	I	X		X		X
	- Cap Lease														
С	MA Development Finance Agency	04-3431814	000000000	12-29-2016	3,0	00,000	MDFA	LA #1 Leas	e - See Part V	[	×		X		X
	- Cap Lease														
Pa	ri III Proceeds														
					<i>p</i>	<u> </u>		В						D	
1	Amount of bonds retired			]		1,103	,019		1,307,702		303,	,080			
2	Amount of bonds legally defease	d													
3	Total proceeds of issue					20,000,000 14,076,153				3,000,693					
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceed	ds													
6	Proceeds in refunding escrows .														
7	Issuance costs from proceeds .														
8	Credit enhancement from proces														
9	Working capital expenditures fro														
10	Capital expenditures from procee					20,000	,000			2,845,540					
11	Other spent proceeds														
12	Other unspent proceeds								433,803		155,	152			
13	Year of substantial completion .				20										
	- Maria III II I				Yes	No		Yes	No	Yes	No		Yes		No
14	Were the bonds issued as part o		=			Х			Х		X				
15	Were the bonds issued as part o					Х			Х		X				
16	Has the final allocation of procee	eds been made? .			Х				Х		X				
17	Does the organization maintain a proceeds?				X			Х		Х					
Pa	rt IIII Private Business Us	е													
					, p			B			C		.,	D	
1	Was the organization a partner i	n a partnership or a	member of an IIC	which owned property	Yes	No		Yes	No	Yes	No		Yes		No
	financed by tax-exempt bonds?	<u></u>	<u></u>			Х			Х		Х				
2	Are there any lease arrangement property?			e of bond-financed		Х			x		×				
For	Panerwork Reduction Act Notic				Cat	No. 50	1193F		<u> </u>			chedul	e K (For	m 990	) 2016

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counsel to review any management or service contracts relating to the financed property?

Are there any research agreements that may result in private business use of bond-financed

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Penalty in Lieu of Arbitrage Rebate? . . .

If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . . .

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Page 2

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No

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Schedule K (Form 990) 2016

Nο

Yes

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

applicable regulations?

Schedule K (Form 990) 2016

Wei (GI

period?

Part V

Part VI

D

D

No

Yes

Schedule K (Form 990) 2015

Yes

Page 3

ere gross proceeds invested in a guaranteed investment contract IC)?	

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

Х

No

Yes

No

Yes

Yes

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No

No

No

Yes

No

Yes

Yes

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

efile GRAPHI	C print - DO N	OT PROCES	S As F	iled Data -					DL	.N: 93	4932	210	09748
(Form 990 or 990-EZ) ► Comp "Yes" on Form 990, Page 1				ions with Interested Persons nplete if the organization answered , Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or							2016		
				990-EZ, Part ch to Form 99							20	]]	0
Department of the Tre Internal Revenue Serv	asurv	formation ab		ule L (Form 99 <u>www.irs.gov</u>	90 or 990-EZ		ructio	ns is	at	G	Open Insp		
Name of the org Baystate Medical C							Er	nplo	yer ide	entifica	ition n	umb	er
·									0311				
	ss Benefit Tra									ae 40h			
	) Name of disqua				IV, line 25a or 25b, or Form 99 etween disqualified person and					(d	(d) Corrected?		
					organization			transaction			Y	es	No
Part II Los Cor rep	mount of tax, if an ans to and/or nplete if the organ orted an amount of	From Internization answer	rested Per ered "Yes" o Part X, line	<b>rsons.</b> n Form 990-EZ, 5, 6, or 22	, Part V, line 3	88a, or Form 9			line 26	•			
(a) Name of interested person	(b) Relationship with organization		(d) Loan to or from the organization?		(e)Original principal amount	( <b>f)</b> Balance due	bo		Appro boa	h) ved by rd or nittee?	(i)Written agreement?		
			То	From			Yes	No	Yes	No	Yes		No
				+			+						
Total		B C	• •		<b>\$</b>								
	i <b>nts or Assista</b> aplete if the org					line 27.							
(a) Name of interested person (b) Relationsh interested person organization		between (c) Amount on and the		of assistance (d) Type o		of assı	assistance (e) Pu			urpose of assistance			
									_				
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Page 2

Schedule L (Form 990 or 990-EZ) 2016

Complete if the organization a	inswered Yes on Forn	n 990, Part IV, line 288	a, 28D, Or 28C.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	<b>(c)</b> Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Hector Toledo	Family member of Hector Toledo	<u>'</u>	See Part V - Family member of Hector Toledo employed by the filing organization		No
(2) James R Phaneuf CIC	Family member of James R Phaneuf, CIC	,	See Part V - Family member of James R Phaneuf CIC is employed by the filing organization		No
(3) Deborah A Provost	Family member of Deborah A Provost	<u>'</u>	See Part V - Family member of Deborah A Provost employed by the filing organization		No

**Explanation** 

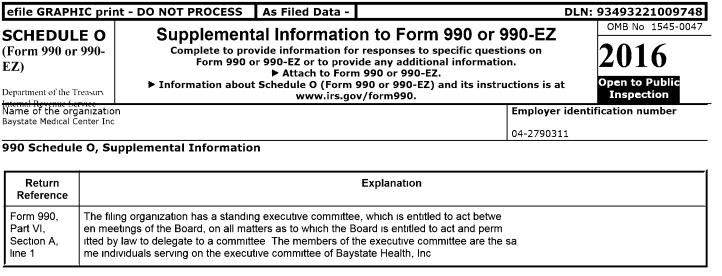
**Return Reference** 

**Supplemental Information** 

Part V

Schedule L (Form 990 or 990-EZ) 2016

Provide additional information for responses to questions on Schedule L (see instructions)



# 990 Schedule O, Supplemental Information

Return

Reference	·
Form 990,	Two or more of the persons listed in this Form 990 Part VII have a business relationship w
Part VI,	ith each other by virtue of sitting on one or more Boards of Directors or by serving in an
Section A,	employment relationship with one or more entities in the Baystate Group of affiliated ent
line 2	ities and in the community. The following trustees, officers, or key employees have a busi
	ness relationship(1)Grace P Makari-Judson, MD, James P Sadowsky and John H Davis (2)
	Paul R Murphy and Robert L Pura, PhD, (3) John F Maybury and Mark A Keroack, MD, (4)

Claudia R Coplein, DO and Victor Woolridge (5) John F Maybury and Anne M Paradis

Explanation

Return Explanation
Reference

990 Schedule O, Supplemental Information

Form 990,
Part VI,
Section A,
Inne 3

Baystate Medical Center, Inc. is affiliated with Baystate Administrative Services, Inc. (B
AS) which is a 501(c) (3) organization. Information Technology, Human Resources, Finance,
Treasury, Accounting and other management and support functions are delegated to BAS

Return Explanation
Reference

990 Schedule O, Supplemental Information

Form 990,
Part VI,
Section A,
Inne 6

Return Reference	Explanation
Form 990, Part VI, Section A, Iine 7a	The Board of Trustees of the filing organization are the same individuals serving as membe rs of the Board of Trustees of BH with the addition of the president of the medical staff of the filing organization. The Board of Trustees of BH are elected annually by the Board of Trustees of BH at their annual meeting. Form 990, Part VI, Section A, line 8b. The Trus tees of Baystate Medical Center, Inc. meet during certain scheduled Baystate Health, Inc. (BH) board meetings. The BH Board of Trustees and its committees, including the Audit and Compliance Committee, contemporaneously document meetings and actions relative to the Trus t Baystate Medical Center, Inc. as well as the annual acceptance of the audited financial statements.

Return

Reference		
Form 990, Part VI, Section B, Inne 11b	Prior to the filing of this return appropriate parts of this Form 990 were reviewed by rep resentatives from the Tax, Finance, and Human Resources Departments of Baystate Health, In c (the parent organization of the health care system to which the filing organization bel ongs) and by outside legal counsel. The entire return was reviewed by a tax expert from an outside accounting firm. The entire return was also reviewed prior to filing by the Audit and Compliance Committee of Baystate Health, Inc., which also includes some of the office rs and trustees of the filing organization. This committee also reviews the audited financial statements for the health system. The Form 990 was provided to all members of the Boar difference of the statements for the health system.	

Explanation

ınterest

Return Reference	Explanation
Form 990, Part VI, Section B, Iine 12c	Baystate Medical Center, Inc is an affiliate of Baystate Health, Inc cand its affiliated entities have a comprehensive conflict of interest policy applicable to all of the affiliated entities. All directors, trustees, officers, key employees, and highest compensated employees of BH and its affiliates are asked to complete an annual "conflict of interest" form. We utilize an electronic database to receive and manage all conflict of interest submissions. This information is reviewed by the Chief Compliance Officer. Chief Executive Officer, Chair of the Board of Trustees, Chief General Counsel and the Chair of the Audit & Compliance Committee. A summary of the conflict of interest disclosure is provided to the Baystate Health Board of Trustees and the Tax Department. Potential conflict of interest transactions are reviewed as appropriate under the policy, which provides for recusal from discussion and deliberation by any party with a potential conflict of

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	The compensation of the President and CEO is reviewed and determined annually by the compensation committee of Baystate Health, Inc. (the parent organization of the health care system to which the filing organization belongs), which has been appointed through board resolution as the compensation committee of the filing organization. This committee consists entirely of individuals serving on the board of the filing organization. The individuals responsible for deliberating the compensation arrangement for the President and CEO would be those individuals who do not have a conflict of interest with respect to the compensation arrangement and would be considered independent for compensation deliberation purposes. The compensation of the President and CEO is established based on information provided by independent third party consultants for reasonableness and appropriate comparability data. The compensation is then established, reviewed and approved by the duly authorized compensation committee of Baystate Health, Inc. The compensation of other officers and key employ ees is administered under the Executive Compensation Philosophy Statement, in consultation with Human Resources, based on information provided by independent third party consultant sfor reasonableness including appropriate comparability data or the Baystate Health Board approved budget and wage program for each fiscal year. Line 15a has been answered No because the President and CEO is paid by Baystate Administrative Services, Inc., an affiliate and related organization of the filing organization. Form 990, Part VI, Section B, Line 16 b Baystate Health, Inc. has a joint venture policy that covers affiliated tax exempt entities including Baystate Medical Center, Inc.

Return Explanation

Form 990,
Part VI,
Section C,
Inne 19

990 Schedule O, Supplemental Information

Return

Reference	Explanation
Form 990,	Certain officers or trustees of the filing organization are paid by an entity, Baystate Me
Part VII,	dical Practices, Inc. (BMP) EIN 04-2888373, which is part of the health care system to whi
Section A,	ch the filing organization belongs but does not meet the technical requirements as a "Rela
Lino 5	tod Organization" nor Schodula D. Componention from PMD to the afficers and trustees of the

Evolunation

Line 5 ted Organization belongs but does not meet the technical requirements as a Related Organization per Schedule R. Compensation from BMP to the officers and trustees of the filing organization therefore, is reported as paid from an unrelated organization in Line 5 and according to the instructions reported as though paid by the filing organization

Return Reference	Explanation
Form 990, Part IX, line 11g	BMP Support Program service expenses 66,373,983 Management and general expenses 0 Fundr aising expenses 0 Total expenses 66,373,983 Fees, Physicians Program service expenses 7,574,446 Management and general expenses 0 Fundraising expenses 0 Total expenses 7,574,446 Fees, Laboratory & Clinical Program service expenses 12,084,680 Management and general expenses 0 Fundraising expenses 0 Total expenses 9,362,308 Management and general expenses 6,591,205 Fundraising expenses 0 Total expenses 15,953,513 Supplementary Service Program service expenses 5,172,027 Management and general expenses 1,520,313 Fundraising expenses 0 Total expenses 6,6 92,340 Temporary Help Program service expenses 7,776,009 Management and general expenses 182,515 Fundraising expenses 0 Total expenses 7,776,009 Management and general expenses 5,172, 027 Management and general expenses 2,791,357 Fundraising expenses 0 Total expenses 2,677,837 Management and general expenses 2,791,357 Fundraising expenses 0 Total expenses 4,492,317 Management and general expenses 4,932,317 Management and general expenses 4,932,308 Fundraising expenses 0 Total expenses 4,885,525 Outside Ser vices Program service expenses 4,262,709 Management and general expenses 0 Fundraising expenses 0 Total expenses 4,262,709 Subcontractor Program service expenses 1,816,371 M anagement and general expenses 4,262,709 Subcontractor Program service expenses 1,816,371 Billin g Service Program service expenses 1,570,614 Management and general expenses 0 Fundraising expenses 0 Total expenses 0 Fundraising expenses 0 Total expenses 1,570,614 Transcription Service Program service expenses 1,148,167 Management and general expenses 0 Fundraising expenses 0 Total expenses 1,148,167 Management and general expenses 0 Total expenses 1,148,167 Management expense

Return

Reference	
Form 990,	Transfer from affiliate for land, buildings and equipment 963,097 Transfer of funds for s
Part XI, line	trategic initiative to affiliated companies -80,923,424 Transfer of funds for land, bldg
9	& equip to affiliated companies 851,720 Minimum pension liability adjustment 29,178,573
	Equity gain to unconsolidated affiliates 33,018 Change in value of interest in BHF-Temp
	orarily Restricted 562,522 Change in value of interest in BHF-Permanently Restricted -21,
	529 Funds utilized for property and equipment 8,810,050 Contributed Capital Asset 12,543
	,476 rounding to AFS 496 Net assets released from restrictions 1,513,055

Explanation

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493221009748 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** 2016 (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Open to Public ▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Inspection Internal Revenue Service Name of the organization Employer identification number Baystate Medical Center Inc 04-2790311 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (a) (b) (c) (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) Pioneer Valley Information Exchange LLC Operation of a health MA Baystate Medical Center Inc 101 Wason Avenue Suite 200 information exchange and Springfield, MA 01107 related activities 04-2790311 Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. See Additional Data Table (b) (c) (d) (g) Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) Primary activity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

(a)

Name, address, and EIN of related organization

Primary activity

(b)

Primary activity

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990	), Part IV, line 34 because it had
	one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	unrelated, excluded from tax under sections 512-	Predominant income(related, unrelated, excluded from tax under	rect Predominant rolling income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(</b> j Gene mana part	ral or aging	<b>(k)</b> Percentage ownership
				01.,			Yes	No		Yes	No			
Part IV Identification of Related Organizations Taxable as a Cobecause it had one or more related organizations treated as	orporation a corporatio	or Trus n or tru	t Complete st during th	if the organiz e tax year.	ation answ	ered "Yes	" on Fo	orm 9	90, Part IV,	line	34			

Part IV Identification of Related Org because it had one or more rela					swered "Yes"	on Form 990,	. Part IV, line :	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	Section (13) co	(i) n 512(b) ontrolled tity? No
(1)HNE Advisory Services Inc  Monarch Place Suite 1500 Springfield, MA 011441500 04-3012347	Administrative Services	МА	Health New England Inc	С					No
(2)HNE Insurance Services Inc  Monarch Place Suite 1500 Springfield, MA 011441500 04-3183019	Ancilliary Insurance	МА	Health New England Inc	С					No
(3)Ingraham Corporation 759 Chestnut Street Springfield, MA 01199 04-3016257	Health care and other business activities	МА	Baystate Health Inc	С					No
(4)Baystate Health Insurance Company Ltd  North Church Street Georgetown CJ 98-0421413	Offshore captive Insurance	CJ	Baystate Health Inc	С					No
(5)HNE Insurance Company Inc  Monarch Place Suite 1500 Springfield, MA 011441500 45-4462433	Health services for Massachusetts Medicare Supplement Members	МА	Health New England Inc	С					No
(6)HNE Holding Corporation  Monarch Place Suite 1500  Springfield, MA 011441500  46-4620480	Holding shares in subsidiary corporation	МА	Health New England Inc	С					No
						5-	hedule R (Forn	000) 3	016
						30	iedule K (1011	11 220 j Z	<u> </u>

chedule k (Form 990) 2016					Рa	ge <b>3</b>
Part V Transactions With Related Organizations Complete if the organization answered	"Yes" on Form 990, Par	t IV, line 34, 35b,	or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more relative	ated organizations listed in	Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity				1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b		No
c Gift, grant, or capital contribution from related organization(s)				1c		No
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)			•	1h		No
i Exchange of assets with related organization(s)			•	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)				11		No
f m Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
o Sharing of paid employees with related organization(s)				10		No
p Reimbursement paid to related organization(s) for expenses				1p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses				1q		No
r Other transfer of cash or property to related organization(s)				1r		No
${f s}$ Other transfer of cash or property from related organization(s)				1s		No
If the answer to any of the above is "Yes," see the instructions for information on who must complete th	ns line, including covered r	elationships and trans	saction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining ar	nount in	volved	
Baystate Total Home Care Inc	J , , ,	2,324,808				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>1</b>													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	or	(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		<u></u>	<b>(k)</b> Percentage ownership
			514)	Yes	No	<b>!</b>		Yes	No		Yes	No	
										Schedul	e R (Form	1 990	D) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016

#### Software ID:

**Software Version:** 

**EIN:** 04-2790311

Name: Baystate Medical Center Inc

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations								
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(:	(g) Section 512 (b)(13) controlled entity?  Yes No	
(1)	Administrative services	MA	501 (c)(3)	12c, IIIc	Baystate Health Inc		No	
759 Chestnut Street Springfield, MA 01199 22-2747685								
(1)	Hospital	MA	501 (c)(3)	3	Baystate Health Inc		No	
164 High Street Greenfield, MA 01301 04-2103575								
(2)	Fundraising	MA	501 (c ) (3)	7	Baystate Health Inc		No	
759 Chestnut Street Springfield, MA 01199 04-3549011								
(3)	Voluntary Employees' Benefit Association	MA	501 (c) (9)		Baystate Health Inc		No	
759 Chestnut Street Springfield, MA 01199 22-2531644								
(4)	Healthcare System Parent	MA	501 (c ) (3)	7	Baystate Health Inc		No	
759 Chestnut Street Springfield, MA 01199 04-2105941								
(5)	Real Estate and Other	MA	501 (c) (3)	12b, II	Baystate Medical Center Inc	Yes		
280 Chestnut Street Springfield, MA 01199 20-3260764								
(6)	Homehealth and Hospice care	MA	501 (c ) (3)	10	Baystate Health Inc		No	
50 Maple Street Springfield, MA 01199 04-2105803								
(7)	HMO/Insurance	MA	501 (c) (4)		Baystate Health Inc		No	
Monarch Place Suite 1500 Springfield, MA 011441590 04-2864973								
(8)	Hospital	MA	501 (c ) (3)	3	Baystate Health Inc		No	
40 Wright Street Palmer, MA 01069 22-2519813								
(9)	HMO/Insurance	ст	501 (c) (4)		Health New England Inc		No	
Monarch Place Suite 1500 Springfield, MA 011441590 45-5190134								
(10)	Hospital	MA	501 (c ) (3)	3	Baystate Health Inc		No	
115 West Silver Street PO Box 1634 Westfield, MA 010861634 22-2537423								
(11)	Physician Services	MA	501 (c) (3)	12a, I	Baystate Noble Hospital Corporation		No	
115 West Silver Street PO Box 1634 Westfield, MA 010861634 04-3127730								
(12)	Home Health Care and Hospice	MA	501 (c ) (3)	10	Visiting Nurse Assn and Hospice of Western		No	
77 Mıll Street Westfield, MA 01085 22-2757446	·				New England Inc			