Form 990

DLN: 93493192011338

OMB No 1545-0047

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

1. The property of the instructions is at www IRS gov/form990

nterna	l Reve	enue Service	► Information abou	it Form 990 and its instructions is at <u>wi</u>	<u>ww IRS go</u>	<u>v/form990</u>		Inspection
A F	or th	e 2016 c	alendar year, or tax year begin	ning 09-01-2016 , and ending 08-	31-2017			
	dress	ipplicable change iange	C Name of organization PAHCS II			D Employer 10		ication number
☐ Ini	tıal re	-	Doing business as Northwestern Medicine Occupational	l Health				
□etur	n/terr	mınated d return	Number and street (or P O box if m 541 N Fairbanks Court Rm 1630	all is not delivered to street address) Room/	suite	E Telephone n	umber	
		on pending		atry, and ZIR or foreign postal code		(312) 926-	9495	
			Chicago, IL 60611			G Gross receip	its \$ 7,	604,734
			F Name and address of principa Kevin Poorten	al officer		Is this a group returi	1 for	
			541 N Fairbanks Court Rm 1630 Chicago, IL 60611		Н(b)	subordinates? Are all subordinates		□Yes ☑No □Yes □No
[Tax	x-exe	mpt status	<u> </u>	(insert no) 4947(a)(1) or 527		included? If "No," attach a list	(see	
J W	ebsit	t e: ► n/a				Group exemption nu	•	•
K Forn	n of o	rganization	✓ Corporation ☐ Trust ☐ Asso	ociation Other ►	L Year o	of formation 1983 M	State	of legal domicile IL
Pa	rt I	Sum	mary					
			scribe the organization's mission o	r most significant activities				
a.				NAL HEALTH-RELATED NEEDS OF AREA AND SAFETY ISSUES OF THEIR WORK		ERS BY PROVIDING I	NOV	ATIVE SOLUTIONS
) L	:	INAI ADD	RE33 THE REGULATORY, HEALTH	AND SAFETT 1330E3 OF THEIR WORK	FORCE			
Ē								
Activities & Governance	<u> </u>	Claration bloom			·	250/ -5.4		
3				scontinued its operations or disposed of ng body (Part VI, line 1a)			:ts 3] з
×5 √^	l			the governing body (Part VI, line 1b)			4	0
HIE.	l		· -	lendar year 2016 (Part V, line 2a)			5	59
5	6	Total nun	nber of volunteers (estimate if neo	cessary)			6	0
∢	7a	Total unr	elated business revenue from Part	VIII, column (C), line 12			7a	0
	Ь	Net unrel	lated business taxable income fror	m Form 990-T, line 34			7b	0
						Prior Year	<u> </u>	Current Year
<u>a</u> i	8	Contribut	tions and grants (Part VIII, line 1h)			<u> </u>	(
Ravenue	l	-	service revenue (Part VIII, line 2g	•••		7,619,672	Щ	7,604,734
Α. Υ	l		ent income (Part VIII, column (A),	, , , , , ,			<u> </u>	
	l		venue (Part VIII, column (A), lines			7 (10 (7)	ـــــ	7.604.724
				st equal Part VIII, column (A), line 12)		7,619,672		7,604,734
	l		nd similar amounts paid (Part IX, o	, ,,				
	l	•	•	olumn (A), line 4)	、	4,960,100	_	5,330,940
Ses		•		mn (A), line 11e)	'	4,900,100	\vdash	3,330,940
Expenses	l		raising expenses (Part IX, column (D), li				 	
Ä	l			11a-11d, 11f-24e)		3,319,396	_	5,291,777
	l	·	penses Add lines 13–17 (must equ	·		8,279,496		10,622,717
	l	•	less expenses Subtract line 18 fro			-659,824		-3,017,983
Net Assets or Fund Balances					Begi	nning of Current Year		End of Year
aaa	20	Total ass	ets (Part X, line 16)			2,029,441		7,254,764
Z B	l		ollities (Part X, line 26)			684,509		8,927,815
ξĒ	22	Net asset	ts or fund balances Subtract line 2	21 from line 20		1,344,932		-1,673,051
	t II		ature Block					
	edge	and belie		ined this return, including accompanyir Declaration of preparer (other than of				
		*****	*			2018-07-03		
Sign		▼ Signati	ure of officer			Date		
Here	•		er print name and title					
		17	r print name and title	Draparor's signature	Data	Deriv		
Do:-	J		rint/Type preparer's name NICOLE BENCIK	Preparer's signature NICOLE BENCIK	Date		N 756195	;
Paid		ar	irm's name CROWE LLP	1		self-employed Firm's EIN ► 35-092	1680	
Prej		اء ا ر	irm's address ► 225 West Wacker Drive	e Suite 2600		Phone no (312) 899		
Use	Οn	''y	Chicago, IL 60606122	4				
M+	L - TD	· C · d	**************************************	b				/

Form	990 (2016)						Page 2
Par	t IIII Statement	of Program Service	e Accomplis	hments			
	Check If Sche	dule O contains a respo	onse or note to	any line in this Part III			. 🗆
1	Briefly describe the o	organization's mission					
		THE OCCUPATIONAL H EALTH AND SAFETY ISS			OYERS BY PROVIDING INNOVATIVE	SOLUTIONS TH	IAT
2	Did the organization	undertake any significa	int program ser	vices during the year wh	nich were not listed on		
	the prior Form 990 o	or 990-EZ?				🗌 Yes 🗸	No
	If "Yes," describe the	ese new services on Sch	nedule O				
3	Did the organization	cease conducting, or m	ake significant	changes in how it condu	icts, any program		
		ese changes on Schedul				☐Yes	√ No
4	Describe the organiz Section 501(c)(3) an	ation's program service	accomplishmer	to report the amount o	largest program services, as measu f grants and allocations to others, t		:
4a	(Code) (Expenses \$	8.157.080	including grants of \$	0) (Revenue \$	7,604,734)	
	See Additional Data	, (p +	5,257,555	3 3 +	- / (4	.,,	
4b	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4c	(Code) (Expenses \$		including grants of \$) (Revenue \$)	
4d	Other program servi (Expenses \$	ces (Describe in Schedi	ule O) uding grants of	\$) (Revenue \$)	
4e	Total program serv	vice expenses ▶	8.157.0	180			

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2

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11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

Yes

Yes

Yes

Yes

or X as applicable

Section 501(c)(3) organizations.

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space.

Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

b Was the organization included in consolidated, independent audited financial statements for the tax year?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

lines 1c and 8a? If "Yes," complete Schedule G, Part II

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

13 Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX,

Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🕏

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🛸

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . .

No

Page 3

No Nο

Nο No Nο No

Nο

No

No

Nο

No

Nο

Nο

Nο

Nο

Νo

Nο

Nο

Nο

Νo

No

Form 990 (2016)

Checklist of Required Schedules (continued)

Part IV

36

37

34

35a

35b

36

37

38

Yes

Yes

Form **990** (2016)

Νo

No

Νo

Page 4

		\blacksquare	Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
Ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . .

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

orm	990 (2016)			Page 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	<u> </u>	
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 12			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	<u> </u>		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by			
	this return	2b	Yes	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	-	103	
За	Did the organization have unrelated business gross income of $$1,000$ or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1		
L 1	Section 501(c)(12) organizations. Enter	1		
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand]		
		1		l
l4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	<u> </u>	No

OHIII	990 (201	0)					Page (
Par		overnance, Management, and DisclosureFor each "Yes" response to lines 2 th a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedu			" respo	nse to li	nes
	Ch	neck if Schedule O contains a response or note to any line in this Part VI					✓
Se	ction A.	Governing Body and Management					
						Yes	No
1a	Enter the	e number of voting members of the governing body at the end of the tax year	1a	3			
	body, or	are material differences in voting rights among members of the governing if the governing body delegated broad authority to an executive committee or ommittee, explain in Schedule O					
b	Enter the	e number of voting members included in line 1a, above, who are independent	1b	0			
2		officer, director, trustee, or key employee have a family relationship or a busines director, trustee, or key employee?	s relat	tionship with any other	2		No
3		organization delegate control over management duties customarily performed by rs, directors or trustees, or key employees to a management company or other p			3		No
4	Did the o	organization make any significant changes to its governing documents since the p	rior F	orm 990 was filed?	4		No
5	Did the o	organization become aware during the year of a significant diversion of the organi	ızatıor	n's assets?	5		No
6	Did the d	organization have members or stockholders?			6	Yes	
7a	Did the o	organization have members, stockholders, or other persons who had the power to	o elect	or appoint one or more			
		s of the governing body?			7a	Yes	
b		governance decisions of the organization reserved to (or subject to approval by) other than the governing body?	memb	pers, stockholders, or	7b	Yes	
8	Did the o	organization contemporaneously document the meetings held or written actions uwing	ındert	aken during the year by			
а	The gove	erning body?			8 a	Yes	
b	Each con	nmittee with authority to act on behalf of the governing body?			8 b	Yes	
9		any officer, director, trustee, or key employee listed in Part VII, Section A, who c tion's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>		be reached at the	9		No
Se	ction B.	Policies (This Section B requests information about policies not requi	red b	y the Internal Revenu	e Code	∍.)	
						Yes	No
		organization have local chapters, branches, or affiliates?			10a		No
b		did the organization have written policies and procedures governing the activities inches to ensure their operations are consistent with the organization's exempt pu			10b		
11a	Has the of form?	organization provided a complete copy of this Form 990 to all members of its gov	ernin	g body before filing the	11a	Yes	
b	Describe	in Schedule O the process, if any, used by the organization to review this Form 9	990				
12a	Did the d	organization have a written conflict of interest policy? If "No," go to line 13	•		12a	Yes	
b	Were officonflicts?	icers, directors, or trustees, and key employees required to disclose annually inte ?	erests • •	that could give rise to	12b	Yes	
С		organization regularly and consistently monitor and enforce compliance with the performance of the compliance with the performance of the compliance with the performance of the compliance of t	oolicy?	P If "Yes," describe in	12c	Yes	
13	Did the d	organization have a written whistleblower policy?			13	Yes	
14	Did the o	organization have a written document retention and destruction policy?			14	Yes	
15		process for determining compensation of the following persons include a review a comparability data, and contemporaneous substantiation of the deliberation and					
а	The orga	nization's CEO, Executive Director, or top management official			15a	Yes	
b	Other off	ficers or key employees of the organization			15b	Yes	
	If "Yes" t	to line 15a or 15b, describe the process in Schedule O (see instructions)					
16a		organization invest in, contribute assets to, or participate in a joint venture or simentity during the year?	nılar a •	rrangement with a	16a		No
b	ın joint v	did the organization follow a written policy or procedure requiring the organization renture arrangements under applicable federal tax law, and take steps to safegua ith respect to such arrangements?					
					16b		
		Disclosure					
17	List the S	States with which a copy of this Form 990 is required to be filed► IL					
18		6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990 of for public inspection. Indicate how you made these available. Check all that app		990-T (501(c)(3)s only)			
	☐ Own	n website 🔲 Another's website 🗹 Upon request 🔲 Other (explain in Sch	nedule	e O)			
19		in Schedule O whether (and if so, how) the organization made its governing doc	umen	ts, conflict of interest			
20		nd financial statements available to the public during the tax year		la baaka and masside			
20		e name, address, and telephone number of the person who possesses the organiz erecke Director Finance 541 N Fairbanks Court Rm 1639 Chicago, IL 60611 (312					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the

- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest

compensated employees, and former such persons LI Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (A) (B) (D) (F) (C) (E) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation amount of other compensation is both an officer and a week (list from the from related compensation organization (Worganizations any hours director/trustee) from the for related 2/1099-MISC) (W-2/1099organization and Highest complements Individual trustee Forme MISC) organızatıons related Ŀ nstitutional Trustee ũ ह below dotted organizations 画ので employee line) npensated 5 0 (1) Kevin P Poorten Х Х 0 1,110,139 111,447 Chair & Director (6/16/17-8/31/17) 35 0 5 0 (2) Michael Vivoda Х Х 0 1,569,060 457,463 Chair & Director (9/1/16-6/15/17) 35 0 (3) Matthew J Flynn 5 0 0 448,957 Х 82,686 Vice Chair & Treasurer & Director (6/16/17-8/31/17) 35 0 5 0 (4) James Giblin MD Х 0 884,491 132,040 Х Vice Chair & Director (9/1/16-6/15/17) 35 0 5.0 (5) Emily J Kozak Х 0 245,939 42,368 Secretary & Director (6/16/17-8/31/17) 35 0 5 0 (6) Maureen A Taus 0 431,266 75,109 Secretary, Treasurer & Director (9/1/16-6/15/17) 35 0 5.0 (7) Mary Savaiano 0 109,162 24,534 Assistant Secretary (9/1/16-6/15/17) 35 0 40 0 (8) Robin J Robinson MD 321,186 21,199 Medical Director 0 40 0 (9) Adrienne Baksinski DO Х 267,569 25,745 Physician n 40 0 (10) Stephen V Headley DO 249.050 23.229 Physician 40 0 (11) Keith Nalley DO Х 260,101 25,824 Physician 40 0 (12) Winston Rajendram MD Х 251.269 0 40.639 Physician O 40 0 (13) Neil Shah DO Х 23,274 254,477 Physician 0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) (B) (C) (D) (E) (F)

Page **8**

	(A) Name and Title	(B) Average hours per week (list any hours	than c	ne b	ox, un of	t ch unle: ficer	r and a	son	(D) Reportab compensa from the organization	tion e n (W-	(E) Reportable compensatior from related organizations (w-	Estima amount o compen from	ated of other sation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	key employee	Highest compensated employee	Former	2/1099-MI	SC)	2/1099-MISC	,	organizat relat organiza	ed
	Sub-Total				•		*							
	otal (add lines 1b and 1c)	•			٠.	•	•		1,603,6	52	4,799,01	.3		1,085,554
2	Total number of individuals (including of reportable compensation from the			e list	ed a	bov	e) who	rece	eived more th	an \$1	.00,000			
													Yes	No
3	Did the organization list any former of line 1a? <i>If "Yes," complete Schedule 3</i>			ee, k			oyee,	or hi	ghest comper	sated	l employee on	3		No
4	For any individual listed on line 1a, is organization and related organization individual										n the	4	Yes	
5	Did any person listed on line 1a receiv services rendered to the organization										ıvıdual for	5		No
Se	ction B. Independent Contract	ors												
1	Complete this table for your five higher from the organization Report comper											mpen	sation	
		(A) nd business addre				_					(B) cription of services		(C Comper	
North	western Memorial HealthCare	na pasmess adare							Share	ed sen			Солпрол	797,479
541 N Fairbanks Ct Rm 1630 Chicago, IL 60611														
Central DuPage Hospital Association Medical and lab services 25 N Winfield Rd									585,074					
	eld, IL 60190 r-Community Hospital								Media	cal ser	vices			282,194
	andall Rd va, IL 60134													
CDH-Delnor Health System 541 N Fairbanks Ct Rm 1630										161,480				
	go, IL 60611													

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

compensation from the organization ▶ 4

Part '	VΙ												
		Check if Schedule	e O contains a	a respo	nse or n	ote to any	line in th (A Total re	1)	(E Relate exer	ed or mpt	(C) Unrelated business		(D) Revenue excluded from
									func reve		revenue	tax	under sections 512-514
s S	1:	Federated campaign	ıs	1a									
ant		b Membership dues .	.	1 b									
5 5		c Fundraising events		1 c									
ffs,		d Related organization	ıs	1 d									
i5,E		e Government grants (co	ntributions)	1e									
Sir	1	f All other contributions, and similar amounts no	gifts, grants,	_									
Contributions, Giffs, Grants and Other Similar Amounts	į	above Noncash contribution		1f									
S G	ŀ	Total.Add lines 1a-1f	·			>		0					
<u> 3</u>						Business	Code						
Service Revenue	2 a	Occupational health servi	ices				621498	7,60	04,734	7,604	.734		
å	b			_									
AC.	c												
₹	d												
an	e								0		0	0	0
Program	f	All other program ser	vice revenue		!	7.0	604,734		·		-		
		Total.Add lines 2a-2f			<u> </u>							-	
		Investment income (in similar amounts)			nterest,	and other	.						
		Income from investme			nd proc	eeds 🕨	•						_
	5	Royalties				. •	•						
			(ı) Real		(II) F	ersonal							
	6a	Gross rents											
	b	Less rental expenses					1						
	•	Rental income or (loss)		0			0						
	c	Net rental income or	(loss)	•		•	1						
			(ı) Securit	ies	(II)	Other							
	7 a	Gross amount from sales of											
		assets other than inventory											
	ŀ	Less cost or					-						
		other basis and sales expenses											
	c	Gain or (loss)		0			o						
	c	Net gain or (loss) .		•		>							
_	8a	Gross income from fu (not including \$		- 1									
Other Revenue		contributions reported	d on line 1c)	of									
- Q		See Part IV, line 18		a			_						
ď		Less direct expenses		b									
He		: Net income or (loss) f Gross income from ga			=1105 .	· •	7						
ō		See Part IV, line 19]									
				a			4						
		Less direct expenses : Net income or (loss) f		b	65								
		Gross sales of inventor			e3	· •							
		returns and allowance	es	J									
				a			4						
		Less cost of goods so		ь									
		Net income or (loss) f Miscellaneous I		invent		ess Code							
	11	a					1						
	Ŀ	·					1						
	c	:											
	c	All other revenue .						0		0		0	0
	e	Total. Add lines 11a-	-11d			>		0					
	12	Total revenue. See	Instructions					7.55		7.55			
								7,604,734	<u> </u>	7,604,734		0	0 form 990 (2016)

Form 990 (2016) Page **10** Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) lacksquareCheck if Schedule O contains a response or note to any line in this Part IX (B) (C) Do not include amounts reported on lines 6b, (A) (D) Program service Management and Total expenses Fundraisingexpenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses 1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and 318,950 35,439 354,389 key employees 6 Compensation not included above, to disqualified persons (as 97,445 97,445 defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 3,987,914 3,788,518 199,396 7 Other salaries and wages Pension plan accruals and contributions (include section 401 205,337 13,347 191,990 (k) and 403(b) employer contributions) . 426,901 405,556 21,345 9 Other employee benefits . **10** Payroll taxes . . 258,954 244,712 14,242 11 Fees for services (non-employees) a Management . **b** Legal c Accounting **d** Lobbying e Professional fundraising services See Part IV, line 17 f Investment management fees . g Other (If line 11g amount exceeds 10% of line 25, column 2,218,788 277,074 1,941,714 (A) amount, list line 11g expenses on Schedule O) 2.026 2,026 12 Advertising and promotion 84,773 13 Office expenses . 67,818 16,955 3,805 1,705 2,100 14 Information technology 15 Royalties . 679,105 577,239 101,866 16 Occupancy 26.610 24,747 1.863 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . 1,680 1,680 19 Conferences, conventions, and meetings **20** Interest 21 Payments to affiliates . . 42,898 36,463 6,435 22 Depreciation, depletion, and amortization . 96,638 95,237 1,401 23 Insurance . 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

1,256,591

842,872

26,308

9.683

10,622,717

1,256,591

842,872

20,765

6.843

8,157,080

5,543

2.840

2,465,637

0

0

Form **990** (2016)

expenses on Schedule O)

c Physician continuing education and dues

25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

a Patient care expenses

b Bad debt expense

e All other expenses

d

Page **11**

115,640

7,254,764

8.225.706

8,927,815

-1.673.051

-1,673,051

7.254.764

Form **990** (2016)

702,109

0 5

158 070

2.029.441

595.820

88.689

684,509

1.344.932

1,344,932

2.029.441

6

8 9

10c

11 0 12

13

14

15

16

17

18

19

20

21

22 23

24

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26

27

28

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30

31

32

33

34

	Beginning of year		End of year
1 Cash-non-interest-bearing	2,055	1	7,72
2 Savings and temporary cash investments		2	5,165,66
3 Pledges and grants receivable, net		3	
4 Accounts receivable net	1 869 316	4	1 965 73

Loans and other receivables from current and former officers, directors,

241,020

125.380

trustees, key employees, and highest compensated employees Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Notes and loans receivable, net Inventories for sale or use .

10a

10b

Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Total assets.Add lines 1 through 15 (must equal line 34) . . .

Escrow or custodial account liability Complete Part IV of Schedule D

key employees, highest compensated employees, and disqualified

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

Investments—program-related See Part IV, line 11

basis Complete Part VI of Schedule D

Intangible assets

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Tax-exempt bond liabilities . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

b Less accumulated depreciation

Grants payable . . .

Deferred revenue . . .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Form 990 (2016)

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

Form	990 (2016)				Page 12
Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI			<u> </u>	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		7	,604,734
2	Total expenses (must equal Part IX, column (A), line 25)	2		10	,622,717
3	Revenue less expenses Subtract line 2 from line 1	3		-3	,017,983
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1	,344,932
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (E	3)) 10		-1	,673,051
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both	ed on a			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	ĺ
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separationsolidated basis, or both	ate basis,			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				İ

2c

3a

3b

Yes

Νo

Form **990** (2016)

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

Additional Data

Software ID: 16000421 Software Version: 2016v3.0

> **EIN:** 36-3887234 Name: PAHCS II

Form 990 (2016)

REGULATIONS, WELLNESS PROGRAMS, AND HEALTH AND SAFETY EDUCATION

Form 990, Part III, Line 4a: PAHCS II PROVIDED HEALTHCARE AND SAFETY-RELATED SERVICES TO PEOPLE IN THE WORKPLACE THROUGH 34,916 PATIENT VISITS DURING THE TAX YEAR PAHCS II OFFERS A VARIETY OF BUSINESS HEALTH SERVICES INCLUDING JOB-RELATED INJURY CARE, HEALTH PHYSICALS, IMMUNIZATIONS, COMPLIANCE WITH OSHA

efile GF	RAPHIC prii	nt - DO NOT PROCESS	As Filed Data -				3493192011338
	DULE A	Public (Charity Statu	s and Pub	olic Supp		OMB No 1545-0047
Form 99 90E Z)	90 or		ganization is a secti 4947(a)(1) nonexe	ion 501(c)(3) o mpt charitable	organization or trust.	I	2016
	of the Treasury	► Information abou				ıctions is at	Open to Public Inspection
ame of t	the organiza	tion				Employer identific	ation number
Dowt T	Bassas	fan Dublia Chanitu Statu	.a (All avanniation		to this pout \ C	36-3887234	
Part I ne organi		for Public Charity Statual for Public Charity Statual foundation because				see instructions.	
1 _	A church, c	onvention of churches, or as	sociation of churches o	described in sect	tion 170(b)(1)	(A)(i).	
 2 □	A school de	scribed in section 170(b)(1)(A)(ii). (Attach Sch	edule E (Form 9	90 or 990-EZ))		
3 □	A hospital o	or a cooperative hospital serv	/ice organization descr	ibed in section	170(b)(1)(A)(iii).	
4 🗆		esearch organization operate and state	ed in conjunction with	a hospital descri	bed in section :	170(b)(1)(A)(iii). E	nter the hospital's
5 🗌		ation operated for the benefit (iv). (Complete Part II)	t of a college or univer	sity owned or op	perated by a gov	ernmental unit descri	bed in section 170
6 🗌	A federal, s	tate, or local government or	governmental unit de	scribed in sectio	on 170(b)(1)(A	\)(v).	
⁷ –	section 17	ation that normally receives a (O(b)(1)(A)(vi). (Complete	Part II)		-	init or from the gener	al public described in
8 🗆		ty trust described in section					
9 🗌		ural research organization de rant college of agriculture Se					ege or university or a
0 🔽	from activit	ation that normally receives ties related to its exempt fun income and unrelated busin See section 509(a)(2). (Co	ctions—subject to cert ess taxable income (le	ain exceptions,	and (2) no more	than 331/3% of its su	pport from gross
1	•	ation organized and operated	•	public safety S	ee section 509	(a)(4).	
2 _	more public	ation organized and operated ly supported organizations on through 12d that describes	described in section 5	09(a)(1) or sec	ction 509(a)(2). See section 509(a	e purposes of one or a)(3). Check the box
a 🗌	Type I. A so	supporting organization opera n(s) the power to regularly a Part IV, Sections A and B.	ated, supervised, or co ippoint or elect a majo	ontrolled by its si	upported organi	zation(s), typically by	
b П	Type II. A manageme	supporting organization sup nt of the supporting organiza plete Part IV, Sections A a	ervised or controlled in ation vested in the sam				
c 🗆	Type III f	unctionally integrated. A sorganization(s) (see instruction	supporting organization				ted with, its
d 🗆	functionally	on-functionally integrated integrated The organization You must complete Par	n generally must satisf	y a distribution i			
e 🗌	Check this	box if the organization receiv or Type III non-functionally	ved a written determin	ation from the II	RS that it is a Ty	pe I, Type II, Type II	I functionally
f Ente		of supported organizations	-	-			
		ing information about the su		•			T
î)Name	of supported	organization (ii)EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
otal	rwork Boduo	tion Act Notice, see the Ir	etructions for	Cat No 11285	[Schedule A (Form 9	

Sch	nedule A (Form 990 or 990-EZ) 2016						Page 2
P	art II Support Schedule for	Organizations	Described in S	ections 170(b)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d)2015	(e) 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI)						
11	_ _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is fo	=				-	anization,
	check this box and stop here				<u> </u>	<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a 33 1/3% support test—2016. If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and stop here. The organization qual						ightharpoons
b	33 1/3% support test—2015. If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and stop here. The organization						▶□
17 a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	rne organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	▶□
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· —
	instructions		, -	. , ,	,		►□
					Schodu	le Δ (Form 990 o	r 990-F7) 2016

regularly carried on

15

16

17

18

20

Other income Do not include gain

or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,

check this box and stop here

Section C. Computation of Public Support Percentage

Public support percentage from 2015 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

Investment income percentage from 2015 Schedule A, Part III, line 17

36,835,993

90 58 %

89 81 %

▶□

0 %

0 %

00.11							rage 3
	Support Schedule for (Complete only if you complete					to qualify under	Dart II If
	the organization fails to					to quality under	rait II. Ii
S	ection A. Public Support						
	Calendar year	(a)2012	(b) 2013	(c)2014	(d)2015	(e)2016	(f)Total
	(or fiscal year beginning in) ► Gifts, grants, contributions, and	(-7	(-/	(-/	(-/	(-)	(-7
1	membership fees received (Do not						0
	include any "unusual grants`")						
2							
	merchandise sold or services performed, or facilities furnished in						
	any activity that is related to the	6,307,656	7,181,729	8,662,202	7,619,672	7,064,734	36,835,993
	organization's tax-exempt purpose						
3							
	are not an unrelated trade or business under section 513						0
	Tax revenues levied for the						
4	organization's benefit and either						
	paid to or expended on its behalf						0
5	The value of services or facilities						
	furnished by a governmental unit to						0
6	the organization without charge Total. Add lines 1 through 5	6,307,656	7,181,729	8,662,202	7,619,672	7,064,734	36,835,993
_	Amounts included on lines 1, 2, and	.,,	.,===,:==	-,,	.,,	.,,	,,
	3 received from disqualified persons	0	0	0	0	0	0
b							
	received from other than disqualified persons that exceed the greater of	728,898	808,291	529,681	665,122	738,134	3,470,126
	\$5,000 or 1% of the amount on line	720,030	000,231	323,001	003,122	750,134	5,470,120
	13 for the year						
	Add lines 7a and 7b	728,898	808,291	529,681	665,122	738,134	3,470,126
8	Public support. (Subtract line 7c from line 6)						33,365,867
S	ection B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c)2014	(d) 2015	(e) 2016	(f)Total
9		6,307,656	7,181,729	8,662,202	7,619,672	7,064,734	36,835,993
10a							
	dividends, payments received on						0
	securities loans, rents, royalties and income from similar sources						0
	and massive man animal address						
b		T					
	(less section 511 taxes) from businesses acquired after June 30,						0
	1075	1					

	paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	6,307,656	7,181,729	8,662,202	7,619,672	7,064,734	36,835,99
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	0	0	0	0	0	
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	728,898	808,291	529,681	665,122	738,134	3,470,12
С	Add lines 7a and 7b	728,898	808,291	529,681	665,122	738,134	3,470,12
8	Public support. (Subtract line 7c from line 6)						33,365,86
Se	ction B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a)2012	(b) 2013	(c) 2014	(d)2015	(e)2016	(f)Total
9	Amounts from line 6	6,307,656	7,181,729	8,662,202	7,619,672	7,064,734	36,835,99
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
Ь	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	0	0	0	0	0	
11	Net income from unrelated business activities not included in line 10b, whether or not the business is						

0

8,662,202

7,181,729

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

19a 331/3% support tests—2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

b 33 1/3% support tests—2015. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is

6,307,656

Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))

Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f))

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

15

16

17

7,619,672

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

7

8

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V) Section A. All Supporting Organizations Yes No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,			
	describe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)			
	below	1 - '		l

	(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2)	L
	W 20010 305 (4)(1) 01 (2)	L
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)	Ĺ
	below	ſ
•	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	

	III Section 309(a)(1) or (2)	2	i
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	Ī

	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the		
	determination	3b	
С	organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below	4a	
	Did the eventualities have obtained and discussion in deciding whather to make make to the fewer or comparted	\Box	

		30	l
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3с	
a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b ın Part I, answer (b) and (c) below	4a	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections	·	
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support		

	to the foleigh supported organization was used exclusively for section 170(e)(2)(b) purposes	4c	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by		
	amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its		

6

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

organization's supported organizations? If "Yes," provide detail in Part VI.

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

provide detail in Part VI.

answer line 10b below

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Par	** Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
C-	ection B. Type I Supporting Organizations			
se	ection B. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of	ır 🗀	1.03	""
	elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Pa			
	VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that			
	operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
	organization	2		
			•	•
Se	ection C. Type II Supporting Organizations		Yes	N.
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of [res	No
1	were a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the	or		
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)			
		1		
				•
Se	ection D. All Type III Supporting Organizations		Τ.,	
	Did the appropriate provide to each of the growth of account to the last the cold of the cold of the	,	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of			
	Form 990 that was most recently filed as of the date of notification, and (III) copies of the organization's governing			
	documents in effect on the date of notification, to the extent not previously provided?	<u> </u>	-	<u> </u>
2	Were any of the organization's officers directors or trustoes either (1) appointed or elected by the supported arrangement	n 1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization	"		
	maintained a close and continuous working relationship with the supported organization(s)	<u> </u>		
_	Divinion of the valeting described in (2) did the surround of	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in torganization's investment policies and in directing the use of the organization's income or assets at all times during the t			
	year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
			1	
	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instr	actions)		
a				
b				
С	The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instru	ictions))
2	Activities Test Answer (a) and (b) below.	_	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supporte organizations and explain how these activities directly furthered their exempt purposes, how the organization was	3		
	responsive to those supported organizations, and how the organization determined that these activities constituted	<u> </u>		
	substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the			
	organization's position that its supported organization(s) would have engaged in these activities but for the organization	s		
_	involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.	_		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each the supported organizations? Provide details in Part VI.	of 3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its	\vdash	1	
,	supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard	3b		
		,	1	

-	Add lifles 1 till odgif 5			
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

d	Total (add lines 1a, 1b, and 1c)	1d	
е	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .

Schedule A (F	chedule A (Form 990 or 990-EZ) 2016 Page 8					
Part VI	lines 1, 2, 3b, 3c, line 1; Part IV, Se Section B, line 1e	nformation. nations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, ection D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this cional information. (See instructions).				
Facts And Circumstances Test						
990 Sched	ule A, Suppleme	ntal Information				
Retu	Return Reference Explanation					
Schedule A, Part III column C (2014)		In 2014, as a result of the acquisition of the filing organization's sole member, CDH-Deln or Health System, by Northwestern Memorial HealthCare, the tax year-end of the sole member				

90 Schedule A, Supplemental Information				
Return Reference	Explanation			
Schedule A, Part III column C (2014)	In 2014, as a result of the acquisition of the filing organization's sole member, CDH-Deln or Health System, by Northwestern Memorial HealthCare, the tax year-end of the sole member and all its affiliates changed from June 30th to August 31st. As a result of this change in accounting period, the filing organization filed two 2014 tax returns for the periods July 1- August 31, 2014 and September 1, 2014 - August 31, 2015 Schedule A, Part III, Column (c) represents amounts reported on both the 2014 tax form used for the two-month short tax year, as well as on the 2014 tax form for the tax period of September 1, 2014 - August 31, 2015			

Schedule A (Form 990 or 990-F7) 2016

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

As Filed Data -

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. OMB No 1545-0047

DLN: 93493192011338

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	me of the organization ICS II			Employe	er identification num	ıber
				36-38872		
Pa	Organizations Maintaining Donor Complete if the organization answere			ds or Accoun	its.	
		(a) Donor advised fur	nds	(b)Fund	is and other accounts	
ı	Total number at end of year					
	Aggregate value of contributions to (during year)					
1	Aggregate value of grants from (during year)					
ļ	Aggregate value at end of year					
i	Did the organization inform all donors and donor funds are the organization's property, subject to the			or advised	☐ Yes	□ No
)	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?				se	□ No
Pai	rt III Conservation Easements. Complet	e if the organization ansv	vered "Yes" on	Form 990, Par	rt IV, line 7.	
	Purpose(s) of conservation easements held by the	e organization (check all that	apply)			
	\square Preservation of land for public use (e g , rec	reation or education)	Preservation o	of an historically	ımportant land area	
	Protection of natural habitat		Preservation o	of a certified his	toric structure	
	Preservation of open space					
!	Complete lines 2a through 2d if the organization easement on the last day of the tax year	held a qualified conservation	contribution in th		servation eld at the End of the	Year
а	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easemen	ts		2b		
c	Number of conservation easements on a certified	historic structure included in	(a)	2c		
d	Number of conservation easements included in (c structure listed in the National Register) acquired after 8/17/06, and	l not on a historic	2d		
3	Number of conservation easements modified, trantax year ▶	nsferred, released, extinguish	ned, or terminated	d by the organiz	ation during the	
ı	Number of states where property subject to cons	ervation easement is located	>			
i	Does the organization have a written policy regar and enforcement of the conservation easements i		inspection, hand	Ing of violations	s,	No
;	Staff and volunteer hours devoted to monitoring, •	inspecting, handling of viola	tions, and enforci	ng conservation	easements during the	e year
,	Amount of expenses incurred in monitoring, insper	ecting, handling of violations,	and enforcing co	nservation ease	ments during the year	r
3	Does each conservation easement reported on lin	e 2(d) above satisfy the requ	urements of secti	on 170(h)(4)(B))(ı)	
	and section 170(h)(4)(B)(ii)?				☐ Yes ☐	No
)	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organ				
ar	Complete if the organization answere			Other Simila	r Assets.	
.a	If the organization elected, as permitted under SI art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it	eld for public exhibition, educ	ation, or researcl	ı ın furtherance		of
b	If the organization elected, as permitted under SI historical treasures, or other similar assets held for following amounts relating to these items					
(i) Revenue included on Form 990, Part VIII, line 1			•	\$	
(i	i)Assets included in Form 990, Part X			•	·	
:	If the organization received or held works of art, following amounts required to be reported under			financial gain, p	provide the	
а	Revenue included on Form 990, Part VIII, line 1	· .		•	\$	
b	Assets included in Form 990, Part X			•	· \$	
	Paperwork Reduction Act Notice, see the Instr	ructions for Form 990.	Cat	No 52283D	Schedule D (Form 9	990) 2016

Par	3111	Organizations Ma	aintaining Col	lections of Art,	, Histor	ical T	reası	ires, oi	r Othei	r Similar A	.ssets ((continued)
3		g the organization's acqu s (check all that apply)	uisition, accession	n, and other record	ds, check	any of	the fo	llowing t	hat are	a significant	use of it	s collection
а		Public exhibition			d		Loan	or exch	ange pro	grams		
b		Scholarly research			e		Othe	r				
С		Preservation for future	generations									
4	Provi Part :	de a description of the o	organization's col	lections and explai	ın how th	ey furt	her the	e organız	zation's e	exempt purp	ose in	
5		ng the year, did the orga s to be sold to raise fun								mılar	□ Y ₀	es 🗌 No
Pai	rt IV	Escrow and Custo Complete if the org X, line 21.			orm 990), Parl	t IV, lı	ne 9, o	r report	ed an amo	unt on	Form 990, Part
1a		e organization an agent, ded on Form 990, Part X		an or other Interm	ediary for	r contr	ibution	s or othe	er assets	not	□ Y	es 🗌 No
ь	If "Y€	es," explain the arrange	ment in Part XIII	and complete the	following	table					Amount	
С		nning balance		·	_	•			1c			
d	_	ions during the year							1d			
е		ibutions during the year							1e			
f		ng balance							1f			
2a	Did tl	he organization include	an amount on Fo	rm 990, Part X, lır	ne 21, for	escrov	w or cu	ıstodıal a	ccount l	iability?		es 🗆 No
b		es," explain the arrangei		, ,	•					•		
Pa	rt V	Endowment Fund	is. Complete ıf	the organization	n answe	red "Y	'es" or	n Form	990, Pa	art IV, line	10.	
			·	(a)Current year	(b)F	rior yea	ar	(c) Two y	ears back	(d)Three ye	ars back	(e)Four years back
1 a	Beginn	ning of year balance .										
b	Contrib	butions										
c	Net inv	vestment earnings, gain	s, and losses									
d	Grants	or scholarships	•									
		expenditures for facilitie	es									
f	Admın	istrative expenses .										
g	End of	year balance										
2	Provi	de the estimated percer	ntage of the curre	ent year end balan	ce (line 1	g, colu	ımn (a)) held a	s	•		
а	Board	d designated or quasi-er	ndowment 🟲									
ь	Perm	anent endowment 🕨										
С	Temp	porarily restricted endow	vment 🕨									
_	•	percentages on lines 2a,		ld equal 100%								
3а		here endowment funds nization by	not in the posses	sion of the organiz	zation tha	it are h	neld an	d admın	ıstered f	or the	_	Yes No
	(i) u	nrelated organizations										Ba(i)
		related organizations .										a(ii)
b		es" on 3a(II), are the rel	-	•			٠,					3b
4		ribe in Part XIII the inte			Jowment	runas						
P (3)	rt VI	Land, Buildings, a Complete if the ord	• •		orm 990	Part	TV lır	ne 11a	See Fo	rm 990 Pa	rt X lır	ne 10
	Descr	iption of property	(a) Cost or oth (investme	ner basis (b)Co	ost or other					depreciation	7,7	(d)Book value
1a	Land											
	Buildin	nas		+			22,670			6,204		16,46
		nold improvements								7		,,•
		nent				2	18,350	-		119,176		99,17
	Other						-,555					23,11
		ines 1a through 1e (Co	olumn (d) must ei	gual Form 990. Pa	rt X. colu	mn (B) line	10(c))		•		115.64

See Form 990, Part X, line 12.	3			90, Part IV, line 11b.
(a) Description of security or category (including name of security)		(b)Book value		nod of valuation of-year market value
L)Financial derivatives				
Other				
)				
)				
)				
))				
i)				
1)				
otal. (Column (b) must equal Form 990, Part X, col (B) line 12) art VIII Investments—Program Related. Comple	to if the organi		arad 'Vas' an Farm	000 Part IV June 11c
See Form 990, Part X, line 13.				
(a) Description of investment	(b) B	ook value	(c) Met Cost or end-	nod of valuation of-year market value
.)				
2)				
3)				
·)				
5)				
)				
)				
7)				
7)				
otal. (Column (b) must equal Form 990, Part X, col (B) line 13)	•			
Other Assets. Complete if the organization answ (a) Description		III 990, Part	IV, line III See Form	(b) Book value
.)				
2)				
)				
)				
,				
)				
)				
)))				
(i) (i) (i) (i)				
)))) otal. (Column (b) must equal Form 990, Part X, col (B) line 15		· · · · · · · · · · · · · · · · · · ·		. ► 11e or 11f.
)))) otal. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organizat See Form 990, Part X, line 25.				
))) otal. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organizat See Form 990, Part X, line 25. (a) Description of liability		es' on Forn		
otal. (Column (b) must equal Form 990, Part X, col (B) line 15 Part X Other Liabilities. Complete if the organizat See Form 990, Part X, line 25. (a) Description of liability				
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C 5

Part XIII

Part XII

Other losses .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Schedule D (Form 990) 2016

Page 4

Investmen Other (Des Add lines 4

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII) . .

	Co	mplete	if the o	raanızat	ion answ	e
XIII Rec	onciliatio	n of E	xpense	s per A	udited F	i
Total revenue Add lines	3 and 4c.	(This mi	ust equal	Form 99	0, Part I, l	11
Add lines 4a and 4b .						
Other (Describe in Part >	(III)					
Investment expenses no	t ıncluded	on Form	990, Par	t VIII, lın	e 7b .	
Amounts included on For	m 990, Pa	rt VIII, I	ıne 12, b	ut not on	lıne 1	

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Other (Describe in Part XIII)

Supplemental Information

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

			•	•				
	4a							
	4b							
ine 12)								
inanci	al St	ate	me	nts	Wi	th	Expe	2

2a

2b

2c

2d

4b

Explanation

2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

4c	
5	
i ses p e 12a) (
1	

4c

2e

3

es per Return. 12a.					
1					
2e					
3					

				_
_	_	_	_	_
				_

Schedule D (Form 990) 2015



Complete if the organization answered 'Yes' on Form 990, Part IV, li Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25 Donated services and use of facilities . Prior year adjustments Other (Describe in Part XIII) . Subtract line 2e from line 1 .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Total revenue, gains, and other support per audited financial statements

Schedule D (Form 990) 2015	Page 5
Part XIII Supplemental Information (contin	ued)
Return Reference	Explanation

Schedule D (Form 990) 2016

Additional Data

Software ID: 16000421

Software Version: 2016v3.0 **EIN:** 36-3887234

Name: PAHCS II

Supplemental Information

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	Each of the NMHC not-for-profit entities is qualified under the Internal Revenue Code (the Code) as a tax-exempt organization and is exempt from tax on income related to its tax-ex empt purposes under Section 501(a) of the Code Accordingly, no income taxes are provided for the majority of the income in the accompanying consolidated financial statements for these corporations. Certain corporations had unrelated business income (UBI) generated primarily from the sale of certain services that are not directly related to patient care and through limited partnerships within the investment portfolio. Certain corporations have unused net operating loss carryforwards available to offset the UBI tax. The net operating loss carryforwards expire through 2036. The deferred tax assets associated with these net operating loss carryforwards of \$6,082,000 and \$6,186,000 at August 31, 2017 and 2016, respectively, are offset by valuation allowances on the accompanying consolidated balance shee to \$6,082,000 and \$6,186,000, respectively. The total net operating loss carryforwards at August 31, 2017 and 2016, were \$16,938,000 and \$15,469,000, respectively NMHC calculates income taxes for its taxable subsidiaries. Taxable income differs from pretax book income principally due to certain income and deductions for tax purposes being recorded in the consolidated financial statements in different periods. Deferred income tax assets and liabilities are recorded for the tax effect of these differences using enacted tax rates for the years in which the differences are expected to reverse. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that som e portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent on the generation of future taxable income during the periods in which those temporary differences become deductible

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493192011338

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

Employer identification number Name of the organization PAHCS II 36-3887234 Part I **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4h Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5а Νo 5h Any related organization? Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo 6b Any related organization? Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Schedule J (Form 990) 2015							Page Z
Part II Officers, Directors	, Trustees, Key Er	nployees, and Hig	hest Compensate	ed Employees. Use	duplicate copies if	additional space is	needed.
For each individual whose compensa instructions, on row (ii) Do not list a Note. The sum of columns (B)(i)-(iii)	ny individuals that are i	not listed on Form 990	, Part VII		-	·	
(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	· , ,	(E) Total of columns	
	Base (ı) compensation	(ii) Bonus & incentive compensation	(ıiı) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

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See Additional Data Table

Schedule J (Form 990) 2015

Schedule 3 (1 01111 330) 2013	rage 3					
art IIII Supplemental Information						
Provide the information, explanation, or	Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information					
Return Reference	Evaluation					

Schedule 1 (Form 990) 2015

Schedule J (Form 990) 2015

Additional Data

Software ID: 16000421 Software Version: 2016v3.0

Name: PAHCS II

D TTT	C	T C	
Part III,	Supplemental	Intorma	<u>a tı</u>

ion

Return Reference Explanation

lorganizational performance in accordance with substantial pre-approved goals

EIN: 36-3887234

Schedule J. Part II. Column (B)(II) BONUS & INCENTIVE

COMPENSATION

The bonus and incentive compensation amounts listed in Column b(ii) for all listed individuals were determined using a specified formula. This formula and the calculation of their annual bonus is based on two components, the employee's title/position (staff, manager, director, VP, etc.) and the degree to which established performance goals were achieved. Incentive compensation amounts are at risk and are not paid unless there is exceptional individual and

Return Reference Explanation

All employees are eligible to receive a health club subsidy if they meet or exceed the required number of visits to their health club in a

Schedule J, Part I, Line 1a Health or social club dues or initiation fees

All employees are eligible to receive a health club subsidy if they meet or exceed the required number of visits to their health club in a given month. All such subsidies are included as taxable income in the employee's W-2. One of the next highest compensated employees listed in Form 990, Part VII-A, Section A, line 1A received health club subsidies. The amount was included as taxable income in the employee's W-2.

Part III, Supplemental Information Return Reference Explanation Schedule J. Part I. Line 3 The filing organization relied on Northwestern Memorial HealthCare, a related tax exempt organization, which used a compensation Arrangement used to establish the committee, comparability data, independent compensation consultant, and approval by the board or compensation committee, to

top management official's determine the compensation of the President of Northwestern Medicine West Region, who is an employee of Northwestern Memorial HealthCare See the narrative for Form 990, Part VI, line 15a in Schedule O for more information compensation

Part III, Supplemental Information Return Reference Explanation Schedule J. Part I. Line 4a THE FOLLOWING INDIVIDUAL HAD CHANGE OF CONTROL PROVISIONS IN HIS EMPLOYMENT AGREEMENT, TRIGGERED UPON

Severance or change-of-control THE ORGANIZATIONS AFFILIATION AND BASED UPON A MULTIPLE OF HIS SALARY AT THE TIME OF CHANGE THE PAYMENTS

WERE PAYABLE OVER THREE YEARS 2014, 2015 AND 2016 THE AMOUNT RECEIVED FOR 2016 IS JAMES G GIBLIN \$180.352

payment

Ture 122/ Supplemental Information			
Return Reference	Explanation		
Schedule 1 Part I Line 4h	THERE IS A NONQUALIFIED DEFERRED COMPENSATION PLAN SPONSORED BY NORTHWESTERN MEMORIAL HEALTHCARE, WHICH PROVIDES SUPPLEMENTAL, COMPETITIVE RETIREMENT BENEFITS THE EMPLOYER PAYS THE COST OF PARTICIPATION, AND THE BENEFITS AND CONTRIBUTIONS ARE SUBJECT TO A SUBSTANTIAL RISK OF FORFEITURE BASED		
	ON THE COMPLETION OF SUBSTANTIAL FUTURE SERVICE REQUIREMENTS. THE AMOUNTS EARNED BY PARTICIPANTS		

Part III Supplemental Information

Supplemental nonqualified retirement plan

ON THE COMPLETION OF SUBSTANTIAL FUTURE SERVICE REQUIREMENTS THE AMOUNTS EARNED BY PARTICIPANTS
FLUCTUATE FROM YEAR TO YEAR BASED ON A VARIETY OF FACTORS INCLUDING CHANGES IN MARKET INTEREST RATES THE FOLLOWING EMPLOYEES ARE NOT VESTED IN THE PLAN, AND FOR SUCH EMPLOYEES THE CURRENT YEAR EARNED AMOUNT (WHICH REMAINS AT RISK BECAUSE OF THE REQUIREMENT OF SUBSTANTIAL FUTURE SERVICES) MATTHEW FLYNN, \$40,200 JAMES GIBLIN, \$85,056 MAUREEN TAUS, \$18,000 MICHAEL VIVODA, \$189,600

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(i) Base Compensation		of W-2 and/or 1099-MISC compensation (ii) (iii) Bonus & Other Incentive reportable compensation compensation		(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
1Kevin P Poorten Chair & Director (6/16/17-	(1)	0	0	0	0	0	0	0
8/31/17)	(11)	652,921	297,780	159,439	79,900			0
	, ,	•	237,700	133,133	, 3,300	31,547	1,221,586	
1Michael Vivoda Chair & Director (9/1/16-	(1)	0	0	0	0	0	0	0
6/15/17)	(11)	918,864	639,000	11,195	425,111	32,352	2,026,523	0
2 Matthew J Flynn Vice Chair & Treasurer &	(1)	0	0	0	0	0	0	0
Director (6/16/17-8/31/17)	(11)	305,767	139,308	3,881	56,100	26,586	531,642	0
3James Giblin MD Vice Chair & Director	(1)	0	0	0	0	0	0	0
(9/1/16-6/15/17)	(11)	487,269	212.161	105.061	100.056			
	(,	107,203	212,161	185,061	100,956	31,084	1,016,531	U
4 Emily J Kozak Secretary & Director	(1)	0	0	0	0	0	0	0
(6/16/17-8/31/17)	(11)	187,736	57,809	304	12.164			
	(,	10,,,,,,	57,809	394	12,164	30,204	288,306	U
5Maureen A Taus Secretary, Treasurer &	(1)	0	0	0	0	0	0	0
Director (9/1/16-6/15/17)	(11)	300,567	128,700	1,999	50,567			0
	`	,	128,700	1,999	30,307	24,542	506,375	0
6 Robin J Robinson MD Medical Director	(I)	270,142	49,992	1,052	15,900	5,299	342,385	0
	(11)	0	0	0	0	-	- 0	0
7 Adrienne Baksinski DO Physician	(1)	244,954	22,113	502	13,608	12,137	293,314	0
PHYSICIAII	(11)	0			0			
	. ,		0	b	0	0	0	0
8 Stephen V Headley DO Physician	(i)	227,903	20,803	344	11,014	12,215	272,279	0
	(11)	0	0	0	0		- 0	0
9 Keith Nalley DO Physician	(ı)	238,153	21,458	491	13,735	12,088	285,925	0
Thysiadii	(11)	0	0	0	0			0
10Winston Rajendram MD	7.3	220 447				0		
Physician	(1)	229,417	21,522	331	13,795	26,844	291,908	0
	(11)	0	0	0	0		- 0	0
11Neil Shah DO Physician	(1)	233,356	20,820	301	13,233	10,041	277,751	0
, 500011	(11)	0	0	0	0			0
						0	0	

efile GRAPHI	C print - DO N	OT PROCES	S As F	iled Data -					DI	N: 93	4931	920	11338
Schedule L (Form 990 or 990)-EZ)		► Compl rm 990, Pa	ns with Ir lete if the orga art IV, lines 2!	anization and 5a, 25b, 26, 3	swered 27, 28a, 28b,		Bc,			MB No		
				990-EZ, Part							20		0
Department of the Tre Internal Revenue Serv	asurv	formation ab		ule L (Form 99 www.irs.gov	0 or 990-EZ		ructio	ns is	at	C	Open Insp		
	Name of the organization PAHCS II						E	nplo	yer ide	entifica	ition n	umb	er
									7234				
	ess Benefit Tra lete if the organi									ne 40b			
) Name of disqua			Relationship be	tween disqua		$\overline{}$	(c) [escrip	tion of	(d) Cor	rected?
				C	organization		\perp	tr	ansact	on	Y	es	No
							+						
							+						
4958 3 Enter the all	ans to and/or mplete if the orga orted an amount (b) Relationshi	ry, on line 2, a From Inter nization answe on Form 990, i p (c) Purpose	ested Per red "Yes" o Part X, line (d) Loan	bursed by the orsons. n Form 990-EZ, 5, 6, or 22	rganization .	88a, or Form 9	90, Pa	0, Part IV,		line 26, or if t (h) Approved by board or committee?		(i)Written agreement	
			То	From		al due	Yes N		Yes	No	Yes No		No
							-			<u> </u>			
Total	<u> </u>				<u> </u>		+						
	nts or Assista	nce Benefit	ing Inter				1						
	nplete if the or												
(a) Name of interested person (b) Relationship bet interested person ar organization		n and the	(c) Amount	of assistance	(d) Type	of ass	f assistance (e)) Purpose of assistanc			
									+				
									+				
For Danerwork Dec	luction Act Notice	see the Instru	ctions for Ec	rm 990 or 990-F	7 C:	at No. 500564		C -		I /F	. 000	. 000	E7) 2016

between interested person and the organization	transaction	(-,	of organization's revenues?		
			Yes	No	
Family member of Robin Robinson, key employee	97,445	Employed by organization		No	
	between interested person and the organization Family member of Robin	between interested person and the organization Family member of Robin 97,445	between interested person and the organization Family member of Robin 97,445 Employed by organization	between interested person and the organization person and the organization rever Yes Family member of Robin 97,445 Employed by organization	

Part V **Supplemental Information**

Explanation

Schedule I (Form 990 or 990-F7) 2016

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

efile GRAPHI	C print - DO NOT PROCESS As Filed Data -	DLN	l: 93493192011338					
SCHEDULI (Form 990 or 9 EZ)	O90- Complete to provide information for responses to specific qu Form 990 or 990-EZ or to provide any additional inform ► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its insection. www.irs.gov/form990.	▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at						
Name of the orga PAHCS II	36-3887234	mployer identification number 6-3887234						
Return Reference	Explanation							
Form 990, Part VI, Line 1a DELEGATING BROAD AUTHORITY	AS THE SOLE MEMBER OF PAHCS II, CDH-DELNOR HEALTH SYSTEM, A RELATED TAX-EXEMPT ORGANIZATIO N, HAS BROAD AUTHORITY TO ACT ON BEHALF OF THE GOVERNING BODY PLEASE SEE THE NARRATIVES F OR PART VI, LINES 6, 7A AND 7B FOR A DESCRIPTION OF SUCH AUTHORITY							

Return Reference	Explanation
Form 990, Part VI, Line 6 Classes of members or stockholders	The sole member of PAHCS II is CDH-Delnor Health System, a related tax-exempt organization CDH-Delnor Health System is now a wholly-owned subsidiary of Northwestern Memorial Healt h Care (NMHC) Management duties performed by CDH-Delnor Health System and/or NMHC include operational, strategic, budgeting, and long-range planning duties, as well as finance, i internal audit, human resources, treasury and marketing services. The individuals providing these services, including the CEO, CFO and other senior management, are employees of and compensated by either NMHC or CDH-Delnor Health System PAHCS II pays a shared services fee to CDH-Delnor Health System and to NMHC

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	CDH-DELNOR HEALTH SYSTEM, THE SOLE MEMBER AND PARENT ORGANIZATION OF PAHCS II, HAS THE POW ER TO ELECT OR REMOVE ALL OF THE DIRECTORS OF PAHCS II

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN DECISIONS OF THE PAHCS II GOVERNING BODY ARE SUBJECT TO APPROVAL BY CDH-DELNOR HEA LTH SYSTEM, AS THE SOLE MEMBER THE MEMBER'S AUTHORITY INCLUDES THE POWER TO AMEND, ALTER, RESTATE OR REPEAL THE BYLAWS OF THE CORPORATION, TO NEGOTIATE AND EXECUTE CONTRACTS ON BE HALF OF THE CORPORATION, TO ADOPT A PLAN OF MERGER, CONSOLIDATION OR CORPORATE REORGANIZAT ION INVOLVING THE CORPORATION, TO ADOPT A PLAN OF DISSOLUTION OR LIQUIDATION OF THE CORPOR ATION AND DISTRIBUTION OF ITS ASSETS, AND, TO AMEND, ALTER, RESTATE OR REPEAL THE ARTICLES OF INCORPORATION OF THE CORPORATION ACTIONS BY THE BOARD OF DIRECTORS REQUIRING THE APPR OVAL OF THE SOLE MEMBER INCLUDE ADOPTION OF CAPITAL AND OPERATING BUDGETS, ADOPTION AND E XECUTION OF A STRATEGIC PLAN, AND, AUTHORIZATION OF A CAPITAL EXPENDITURE IN EXCESS OF THE LIMITS ESTABLISHED BY THE SOLE MEMBER FROM TIME TO TIME

Return Reference Explanation

Form 990. PRIOR TO FILING, A DRAFT OF THE COMPLETED FORM 990 IS REVIEWED BY OUTSIDE TAX ADVISERS AND

990 Schedule O, Supplemental Information

Part VI, Line

11b Review
of form 990
by governing
body

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	CDH-Delnor Health System, a wholly owned subsidiary of Northwestern Memorial Heath Care (N MHC), is the parent organization and the sole corporate member of the filing organization. In accordance with this organizational structure, interested persons of the filing organization are subject to the policies, processes and procedures of NMHC. Northwestern Memoria. I HealthCare (NMHC) maintains both a Conflict of Interest Policy and an Intermediate Sanct ions Policy. These policies have been approved by its Board of Directors and apply to all entities, directors, officers, employees and transactions which take place within the NMHC system. The policies were written to assist board members and management with the identification of those transactions that warrant attention and consideration to ensure proper adherence to the tax laws impacting tax-exempt organizations. The conflict of interest polic y requires completion of an annual certification which affirms that such person has received, read and understands the conflict of interest policy, has agreed to comply, has disclosed any matters required to be disclosed under the policy, and agrees to report any change s promptly to the Corporate Compliance & Integrity (CCI) department. Once the annual certifications are complete, the CCI department reviews the disclosures for compliance with the policy and escalates any that are of a nature that require potential further remediation to manage or eliminate the disclosed conflict.

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	CDH-Delnor Health System, a wholly owned subsidiary of Northwestern Memorial Health Care (N MHC), is the parent organization and the sole corporate member of the filing organization. In accordance with this organizational structure, interested persons of the filing organization zation are subject to the policies and procedures of NMHC Northwestern Memorial Healthcar e Organization, NMHC, has established a Board-led executive compensation review and approval process for NMHC and all affiliates. This process for reviewing and approving executive CDH-Delnor Health System, a wholly owned subsidiary of Northwestern Memorial Health Care (NMHC), is the parent organization and the sole corporate member of the filing organization. In accordance with this organizational structure, interested persons of the filing organization are subject to the policies and procedures of NMHC. Northwestern Memorial Healthca re Organization, NMHC, has established a Board-led executive compensation review and approval process for NMHC and all affiliates. This process for determining executive compensation on (1) is designed to qualify for the rebuttable presumption of reasonableness under the federal tax law intermediate sanctions rules and otherwise complies with IRS guidelines for tax-exempt organizations, (2) is conducted by a separate subcommittee of the Board of Directors whose members are all disinterested, independent and non-paid, (3) evaluates the reasonableness of compensation annually based on compensation data gathered by external con sultants from a peer group comprised of similarly situated healthcare organizations, and (4) compensation decisions and support are recorded in the compensation committee meeting m inutes. In addition, a significant portion of compensation is at risk and is payable only upon achievement of substantial goals. The Board places a high priority on its ability to recruit and retain a strong leadership team to ensure we serve our mission and achieve our goals. The officers of Northwestern Memorial Healt

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	THE COMPENSATION DETERMINATION PROCESS DESCRIBED ON LINE 15A ALSO APPLIES FOR THE OTHER OF FICERS AND THE KEY EMPLOYEE OF THE FILING ORGANIZATION THE COMPENSATION OF THE ASSISTANT SECRETARY IS DETERMINED BY THE SOLE MEMBER ORGANIZATION'S HUMAN RESOURCES DEPARTMENT USING A MARKET-BASED ANALYSIS

990 Schedule O, Supplemental Information Return Explanation Reference

Form 990. The corporation's governing documents, conflict of interest policy and financial statement s are available upon request. The consolidated financial statements of Northwestern Memori Part VI. Line 19 Required al HealthCare and Subsidiaries are available on the Northwestern Medicine website. The fin documents ancial statements are also available from the Illinois Attorney General's office as part of

em of the Municipal Securities Rulemaking Board

available to the public

f its Annual Community Benefits Report and through Electronic Municipal Market Access Syst

Return Reference	Explanation
Form 990,	Professional fees-Medical - Total Expense 216114, Program Service Expense 216114, Manage
Part IX, Line	ment and General Expenses ,Fundraising Expenses ,Shared services fee - Total Expense
11g Other	1853105, Program Service Expense,Management and General Expenses 1853105, Fundraising
Fees	Expenses,Temporary staffing - Total Expense 57826, Program Service Expense 40478, Man
	agement and General Expenses 17348, Fundraising Expenses,Other purchased services - To
	tal Expense 68273, Program Service Expense 20482, Management and General Expenses 47791
	, Fundraising Expenses , Collections services - Total Expense 23470, Program Service Exp
	ense,Management and General Expenses 23470, Fundraising Expenses,

efile GRAPHIC print - Do	O NOT PROCESS	As Filed Data -										DLN: 93493	192011	338	
SCHEDULE R (Form 990)	> (Related O	_					-		37.		2016			
Department of the Treasury Internal Revenue Service	► Attach to Form	m 990. ► Infor	nation al	out Schedul	e R (Form	990) and	its instruct	ions is at	www.ii	rs.gov/form9	<u>990</u> .	Open to Public Inspection			
Name of the organization PAHCS II									Emp	loyer identif	ication	number			
Part I Identification	of Disrogarded E	ntities Complete If t	ho organ	ization ancu	orod "Voc	" on Form	000 Part	TV line 3		887234					
	(a) i EIN (if applicable) of dism		ne organ	(b))	(Legal dom	c) nicile (state	(d)		(e) End-of-year as	sets	(f Dırect co ent	ntrolling		
_															
Part II Identification related tax-exer	of Related Tax-Ex npt organizations di		s Comple	te if the org	anızatıon	I answered	"Yes" on F	orm 990,	Part I\	/, line 34 be	cause	it had one or	more		
	(a) Id EIN of related organizati	ion	Prim	(b) ary activity	Legal domicile (state or foreign country) (d) Exempt Code section			(e) Public charity status (if section 501(c)(3))		Dir	(f) rect controlling entity	Section (13) cor enti	512(b) ntrolled		
For Paperwork Reduction Ac	ct Notice, see the Ins	structions for Form 9	90.		Ca	t No 5013	 35Y				Sche	edule R (Form	990) 20	16	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

one or more related organizations treated as a partnership	during the tax y	ear.										
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Dispropr allocat	tionate		mana partr	ral or aging	(k) Percentage ownership
				,			Yes	No		Yes	-	
(1) GROSVENOR ALTERNATIVE INVESTMENTS LP 900 N MICHIGAN AVE STE 1100 CHICAGO, IL 60611 80-0833919	INVESTMENTS	DE	CDH-DELNOR HEALTH SYSTEM	N/A				No			No	
(2) ILLINOIS PROTON CENTER LLC 4455 WEAVER PKWY WARRENVILLE, IL 60555 26-0876468	HEALTHCARE		ILLINOIS PROTON CENTER HOLDINGS LLC	N/A				No			No	
(3) ILLINOIS PROTON CENTER HOLDINGS LLC 4455 WEAVER PKWY WARRENVILLE, IL 60555 26-0876420	INVESTING	DE	CENTRAL DUPAGE HOSPITAL ASSOC	N/A				No			No	
(4) KISHWAUKEE AREA PHYSICIAN HOSPITAL ORGANIZATION 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-4205273	HEALTHCARE		KISHWAUKEE COMM HOSPITAL	N/A				No			No	
(5) ILLINOIS REGIONAL CANCER CENTER LLP 10 HEALTH SERVICES DR DEKALB, IL 60115 36-3847273	HEALTHCARE	IL	HEALTH PROGRESS INC	N/A				No			No	
(6) NORTHESTERN MEDICAL FACULTY FND DIALYSIS CENTER 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 46-2159685	HEALTHCARE		NORTHWESTERN MED FACULTY FND	N/A				No			No	
(7) MIDLAND SURGICAL CENTER LLC 3085 WOLF CT DEKALB, IL 60115 35-2194610	HEALTHCARE		COMM HOSPITAL	N/A				No			No	
Part IV Identification of Related Organizations Taxable as a	Cornoration or	Trust (`omplete if the	organizatio	answa	rad "Vac'	on Fo	rm ac	an Part IV	line	34 د	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

because it flad offe of filore related	organizaciono createa a	s a corporation or trast	daring the tax ye	4 11					
(a) Name, address, and EIN of related organization	Name, address, and EIN of Primary activity		(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(control ent	n 512 (13) rolled
								Yes	No
(1)NORTHWESTERN HEALTHCARE CORP 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3382383	HEALTHCARE SERVICE	IL	NORTHWESTERN MEMORIAL HOSPITAL	C Corporation					No
(2)NORTHWESTERN MEMORIAL INSURANCE COMPANY 98-0384611	RISK TRANSFER	СІ	NORTHWESTERN MEMORIAL HOSPITAL	C Corporation					No
(3)DUPAGE HEALTH SERVICES INC 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3270521	HEALTHCARE	DE	CDH-DELNOR HEALTH SYSTEM	C Corporation					No
(4)DELCOM CORPORATION 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3334711	HEALTH MGMT	ΙL	CDH-DELNOR HEALTH SYSTEM	C Corporation					No
(5)CORNERSTONE MEDICAL GROUP 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-4345453	PHYSICIAN SERVICES	ΙL	CENTRAL DUPAGE PHYSICIAN GROUP	C Corporation					No
(6)HEALTH PROGRESS INC 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3824138	HEALTHCARE	IL	KISHHEALTH SYSTEM	C Corporation					No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		1	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	. 1	a	No
b Gift, grant, or capital contribution to related organization(s)	. 11	ь	No
c Gift, grant, or capital contribution from related organization(s)	. 1	c	No
d Loans or loan guarantees to or for related organization(s)	. 10	d	No
e Loans or loan guarantees by related organization(s)	10	e	No
f Dividends from related organization(s)	1	f	No
g Sale of assets to related organization(s)	10	g	No
h Purchase of assets from related organization(s)	11	h	No
i Exchange of assets with related organization(s)	1	i	No
j Lease of facilities, equipment, or other assets to related organization(s)	1	j	No
k Lease of facilities, equipment, or other assets from related organization(s)	11	k Yes	+-
I Performance of services or membership or fundraising solicitations for related organization(s)	1	I Yes	1
m Performance of services or membership or fundraising solicitations by related organization(s)	<u> </u>	m Yes	

i Exchange of assets with related organization(s)	,11		NO
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k Y	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	11 Y	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m Y	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n Y	Yes	
o Sharing of paid employees with related organization(s)	10 Y	Yes	
p Reimbursement paid to related organization(s) for expenses	1p Y	Yes	
q Reimbursement paid by related organization(s) for expenses	1q Y	Yes	
r Other transfer of cash or property to related organization(s)	1r		No

1s No 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds (a) Name of related organization (b) Transaction type (a-s) (d) Method of determining amount involved (c) Amount involved

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	section		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			514)	Yes	No	! ,		Yes	No		Yes	No	
										Schedul	e R (Form	1 990	0) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016

Software ID: 16000421 **Software Version:** 2016v3.0

EIN: 36-3887234 Name: PAHCS II

Form 990, Schedule R, Part II - Identification of Related			/L\	1 /->	(E)	/->
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile	(d) Exempt Code	(e) Public charity	(f) Direct controlling	(g) Section 512
		(state or foreign country)	section	status (if section 501(c)	entity	(b)(13) controlled
				(3))		entity?
(1)	MANAGEMENT	IL	501(c)(3)	Type III-FI	NA	Yes No
541 N FAIRBANKS CT	MANAGEMENT		301(c)(3)	Type III-II	NA .	I NO
Rm 1630						
CHICAGO, IL 60611 36-3152959						
(1)	HOSPITAL	IL	501(c)(3)	3	NMHC	No
541 N FAIRBANKS CT						
Rm 1630 CHICAGO, IL 60611						
37-0960170	FUNDRATCING	T.	F01/-\/3\	7	NMHC	N-
(2)	FUNDRAISING	IL	501(c)(3)		NMHC	No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611 36-3155315						
(3)	HOSPITAL	IL	501(c)(3)	3	NMHC	No
541 N FAIRBANKS CT						
Rm 1630 CHICAGO, IL 60611						
36-2179779						
(4)	HEALTH	IL	501(c)(3)	10	NORTHWESTERN LAKE FOREST HOSP	No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611						
<u>36-3835030</u> (5)	HEALTHCARE	IL	501(c)(3)	3	NMHC	No
541 N FAIRBANKS CT			` ` ` ` `			,
Rm 1630						
CHICAGO, IL 60611 36-3097297						
(6)	HEALTHCARE	IL	501(c)(3)	3	NORTHWESTERN MED FACULTY FND	No
541 N FAIRBANKS CT					TACOLITIND	
Rm 1630 CHICAGO, IL 60611						
36-4093385	MANACEMENT	т,	E01(a)(2)	Type II	NIMHC	No
(7)	MANAGEMENT	IL IL	501(c)(3)	Type II	NMHC	No No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611 36-3099698						
(8)	HOSPITAL	IL	501(c)(3)	3	CDH-DELNOR HLTH	No
541 N FAIRBANKS CT					SYSTEM	
Rm 1630 CHICAGO, IL 60611						
36-2513909						
(9)	HOSPITAL	IL	501(c)(3)	3	CDH-DELNOR HLTH SYSTEM	No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611						
36-3484281 (10)	HEALTHCARE	IL	501(c)(3)	10	CDH-DELNOR HLTH	No
	THE RETITION WE		301(0)(3)		SYSTEM	""
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611 36-3149833						
(11)	PHARMACY	IL	501(c)(3)	10	CDH-DELNOR HLTH	No
541 N FAIRBANKS CT					SYSTEM	
Rm 1630 CHICAGO, IL 60611						
36-4310557	DECIDENTIAL CERVICES		504()(2)	10	CDU DELNOR III TU	
(12)	RESIDENTIAL SERVICES	I∟	501(c)(3)	10	CDH-DELNOR HLTH SYSTEM	No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611 36-4156211						
(13)	WELLNESS	IL	501(c)(3)	7	CDH-DELNOR HLTH	No
541 N FAIRBANKS CT					SYSTEM	
Rm 1630 CHICAGO, IL 60611						
16-1727774	1					
(14)	HOME HEALTH	IL	501(c)(3)	10	CDH-DELNOR HLTH SYSTEM	No
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611						
36-6080833 (15)	MANAGEMENT	IL	501(c)(3)	Type II	NMHC	No
541 N FAIRBANKS CT			(-,(-,			1
Rm 1630						
CHICAGO, IL 60611 36-3649080			<u> </u>			
(16)	HOSPITAL	IL	501(c)(3)	3	KISHHEALTH SYSTEM	No
541 N FAIRBANKS CT						
Rm 1630 CHICAGO, IL 60611						
23-7087041	HOSPITAL	IL	501(c)(2)	3	KICHHEVITH CACLEM	No
(17)	HOSFITAL	"	501(c)(3)	3	KISHHEALTH SYSTEM	NO
541 N FAIRBANKS CT Rm 1630						
CHICAGO, IL 60611 36-4244337						
36-4244337 (18)	FUNDRAISING	IL	501(c)(3)	7	KISHHEALTH SYSTEM	No
541 N FAIRBANKS CT						
Rm 1630						
CHICAGO, IL 60611 36-3649077			<u> </u>			
(19)	HEALTHCARE	IL	501(c)(3)	3	KISHHEALTH SYSTEM	No
541 N FAIRBANKS CT						
Rm 1630 CHICAGO, IL 60611						
65-1293967						

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (f) (c) (e) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13)or foreign country) (if section 501(c) controlled (3)) entity? Yes No (21) HOME HEALTH ΙL 501(c)(3) KISHHEALTH SYSTEM No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 37-1703513 (1) HOSPICE ΙL 501(c)(3) KISHHEALTH SYSTEM No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3164329 (2) BEHAVIORAL HEALTH ΙL 501(c)(3) KISHHEALTH SYSTEM No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 47-4579189 (3) HEALTHCARE ΙL 501(c)(3) KISHHEALTH SYSTEM No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 80-0869393 MANAGEMENT ΙL 501(c)(3) Type III-FI NMHC No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3483589 HOSPITAL 501(c)(3) (5) ΙL MARIANJOY INC No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-2680776 (6) HOSPITAL ΙL 501(c)(3) MARIANJOY INC No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-3236791 ΙL MARIANJOY INC (7) FUNDRAISING 501(c)(3) No 541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 35-2165613

SUPPORTING

(8)

Rm 1630

541 N FAIRBANKS CT

CHICAGO, IL 60611 36-3896976 501(c)(3)

Type I

IL

MARIANJOY INC

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(c) (e) (e) (f) (g)

KISHWAUKEE COMM HOSPITAL

N/A

No

ΙL

(6) MIDLAND SURGICAL CENTER LLC

3085 WOLF CT DEKALB, IL 60115 35-2194610 HEALTHCARE

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets	Dispropi	rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	Gend On Mana Partr	r ging ner?	(k) Percentage ownership
(1)	INVESTMENTS	DE	CDH-DELNOR	N/A			Yes	No No		res	No	
GROSVENOR ALTERNATIVE INVESTMENTS LP	INVESTITENTS		HEALTH SYSTEM	17.0				110			140	
900 N MICHIGAN AVE STE 1100 CHICAGO, IL 60611 80-0833919												
(1) ILLINOIS PROTON CENTER LLC	HEALTHCARE	DE	ILLINOIS PROTON CENTER HOLDINGS LLC	N/A				No			No	_
4455 WEAVER PKWY WARRENVILLE, IL 60555 26-0876468												
(2) ILLINOIS PROTON CENTER HOLDINGS LLC	INVESTING	DE	CENTRAL DUPAGE HOSPITAL ASSOC	N/A				No			No	
4455 WEAVER PKWY WARRENVILLE, IL 60555 26-0876420												
(3) KISHWAUKEE AREA PHYSICIAN HOSPITAL ORGANIZATION	HEALTHCARE	IL	KISHWAUKEE COMM HOSPITAL	N/A				No			No	
541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 36-4205273												
(4) ILLINOIS REGIONAL CANCER CENTER LLP	HEALTHCARE	IL	HEALTH PROGRESS INC	N/A				No			No	
10 HEALTH SERVICES DR DEKALB, IL 60115 36-3847273												
(5) NORTHESTERN MEDICAL FACULTY FND DIALYSIS CENTER	HEALTHCARE	DE	NORTHWESTERN MED FACULTY FND	N/A				No			No	
541 N FAIRBANKS CT Rm 1630 CHICAGO, IL 60611 46-2159685												
(6)	LIEALTHICADE	71	LATOL DAVALUAGE	N1 / A				N.			NI.	