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Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2016

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  
Do not enter social security numbers on this form as it may be made public  
Information about Form 990 and its instructions is at [www.irs.gov/form990](#)

A For the 2016 calendar year, or tax year beginning 09-01-2016 , and ending 08-31-2017

B Check if applicable  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Final  
☒ Return/terminated  
☐ Amended return  
☐ Application pending

C Name of organization  
Northwestern University

Doing business as

Number and street (or P O box if mail is not delivered to street address)Room/suite  
633 Clark St

City or town, state or province, country, and ZIP or foreign postal code  
Evanston, IL 60208

F Name and address of principal officer  
Ingrid S Stafford  
633 Clark St  
Evanston, IL 60208

H(a) Is this a group return for subordinates?  
☐ Yes ☒ No  
H(b) Are all subordinates included?  
☐ Yes ☐ No  
If "No," attach a list (see instructions)  
H(c) Group exemption number ▶

D Employer identification number  
36-2167817

E Telephone number  
(847) 491-3741

G Gross receipts \$ 5,752,487,213

I Tax-exempt status  
☒ 501(c)(3) ☐ 501(c) ( ) ◀(insert no ) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ www.northwestern.edu

K Form of organization  
☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1851

M State of legal domicile IL

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities  
Education and research

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3 Number of voting members of the governing body (Part VI, line 1a) . . . . .36

4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .31

5 Total number of individuals employed in calendar year 2016 (Part V, line 2a) . . . . .24,793

6 Total number of volunteers (estimate if necessary) . . . . .152

7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .18,153,179

7b Net unrelated business taxable income from Form 990-T, line 34 . . . . .0

Revenue

8 Contributions and grants (Part VIII, line 1h) . . . . .457,650,977

9 Program service revenue (Part VIII, line 2g) . . . . .1,795,316,441

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d ) . . . . .558,698,662

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . .21,494,425

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .2,833,160,505

Expenses

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3 ) . . . . .462,173,913

14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .0

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) . . . . .1,242,279,705

16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .558,826

b Total fundraising expenses (Part IX, column (D), line 25) ▶58,116,414

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) . . . . .876,458,559

18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) . . . . .2,581,471,003

19 Revenue less expenses Subtract line 18 from line 12 . . . . .251,689,502

Net Assets or Fund Balances

20 Total assets (Part X, line 16) . . . . .13,658,756,847

21 Total liabilities (Part X, line 26) . . . . .2,638,371,858

22 Net assets or fund balances Subtract line 21 from line 20 . . . . .11,020,384,989

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

Ingrid S Stafford Vice President Financial Operations

Type or print name and title

2018-07-13

Date

Paid Preparer Use Only

Print/Type preparer's name  
Travis L Patton

Preparer's signature  
Travis L Patton

Date

Check ☐ if self-employed

PTIN  
P00369623

Firm's name ▶ PricewaterhouseCoopers

Firm's EIN ▶ 13-4008324

Firm's address ▶ 600 13th Street NW Suite 1000  
Washington, DC 20005

Phone no (202) 414-1000

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . .☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2016)

**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

Northwestern's mission is to provide the highest-quality education for its students, to develop innovative programs in research, and to sustain an academic community that embraces these enterprises

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code ) (Expenses \$ 1,923,128,449 including grants of \$ 394,474,302 ) (Revenue \$ 1,211,926,206 )  
See Additional Data















**4b** (Code ) (Expenses \$ 483,025,000 including grants of \$ 104,464,162 ) (Revenue \$ 587,753,417 )  
See Additional Data

**4c** (Code ) (Expenses \$ 101,316,000 including grants of \$ ) (Revenue \$ 80,812,212 )  
See Additional Data

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ▶ 2,507,469,449

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	<b>1</b> Yes	
<b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	<b>2</b> Yes	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	<b>3</b>	No
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	<b>4</b> Yes	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	<b>5</b>	No
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	<b>6</b> Yes	
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	<b>7</b>	No
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	<b>8</b>	No
<b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	<b>9</b>	No
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	<b>10</b> Yes	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	<b>11a</b> Yes	
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	<b>11b</b> Yes	
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11c</b>	No
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>11d</b>	No
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	<b>11e</b> Yes	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	<b>11f</b> Yes	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	<b>12a</b>	No
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	<b>12b</b> Yes	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	<b>13</b> Yes	
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?	<b>14a</b> Yes	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	<b>14b</b> Yes	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	<b>15</b> Yes	
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	<b>16</b> Yes	
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	<b>17</b> Yes	
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	<b>18</b> Yes	
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	<b>19</b>	No

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H . . . . .</i>		No
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>	Yes	
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . . . .</i>	Yes	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . . . .</i>	Yes	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .</i>	Yes	
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .		No
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .		No
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .		No
<b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . . . .</i>		No
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I . . . . .</i>		No
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II . . . . .</i>	Yes	
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III . . . . .</i>	Yes	
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	Yes	
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	Yes	
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	Yes	
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . . . .</i>	Yes	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . . . .</i>	Yes	
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . . . .</i>		No
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II . . . . .</i>		No
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . . . .</i>	Yes	
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .</i>	Yes	
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?	Yes	
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>	Yes	
<b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>	Yes	
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI . . . . .</i>		No
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No		
<b>1a</b>	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . . . . .	<b>1a</b>	22,202		
<b>b</b>	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable . . . . .	<b>1b</b>	0		
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	<b>1c</b>	Yes		
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .	<b>2a</b>	24,793		
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>2b</b>	Yes		
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .	<b>3a</b>	Yes		
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . .	<b>3b</b>	Yes		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	<b>4a</b>	Yes		
<b>b</b>	If "Yes," enter the name of the foreign country <b>▶QA, UK</b> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .	<b>5a</b>		No	
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .	<b>5b</b>		No	
<b>c</b>	If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . .	<b>5c</b>			
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .	<b>6a</b>		No	
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .	<b>6b</b>			
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>				
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	<b>7a</b>	Yes		
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	<b>7b</b>	Yes		
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	<b>7c</b>		No	
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year . . . . .	<b>7d</b>			
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .	<b>7e</b>		No	
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .	<b>7f</b>		No	
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .	<b>7g</b>			
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .	<b>7h</b>			
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? . . . . .	<b>8</b>		No	
<b>9a</b>	Did the sponsoring organization make any taxable distributions under section 4966? . . . . .	<b>9a</b>		No	
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . .	<b>9b</b>		No	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter				
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	<b>10a</b>			
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .	<b>10b</b>			
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter				
<b>a</b>	Gross income from members or shareholders . . . . .	<b>11a</b>			
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ) . . . . .	<b>11b</b>			
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . .	<b>12a</b>			
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . .	<b>12b</b>			
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>				
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O . . . . .	<b>13a</b>			
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .	<b>13b</b>			
<b>c</b>	Enter the amount of reserves on hand . . . . .	<b>13c</b>			
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year? . . . . .	<b>14a</b>		No	
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .	<b>14b</b>			

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
<b>b</b>	Enter the number of voting members included in line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
<b>6</b>	Did the organization have members or stockholders?		No
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		No
<b>b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		No
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b>	The governing body?	Yes	
<b>b</b>	Each committee with authority to act on behalf of the governing body?	Yes	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		No

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		No
<b>b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
<b>b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13.	Yes	
<b>b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
<b>c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	Yes	
<b>13</b>	Did the organization have a written whistleblower policy?	Yes	
<b>14</b>	Did the organization have a written document retention and destruction policy?	Yes	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b>	The organization's CEO, Executive Director, or top management official	Yes	
<b>b</b>	Other officers or key employees of the organization	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	Yes	
<b>b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		No

**Section C. Disclosure**

**17** List the States with which a copy of this Form 990 is required to be filed: AK, CO, CA, NH, OH, OR, MD, MA, MI, NV, SC, WA

**18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records.  
 ► Nicole Van Laan Controller 619 Clark St Evanston, IL 60208 (847) 491-4722

Check if Schedule O contains a response or note to any line in this Part VII ☐

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2016)

[illegible]

<b>1b Sub-Total</b>			
<b>c Total from continuation sheets to Part VII, Section A</b>			
<b>d Total (add lines 1b and 1c)</b>	24,181,707	0	2,460,504

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 2,471

		Yes	No
<b>3</b>	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	<b>3</b> Yes	
<b>4</b>	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	<b>4</b> Yes	
<b>5</b>	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .	<b>5</b> Yes	

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
The Family Institute 618 Library Pl Evanston, IL 60201	Instruction services	9,471,052
NORTHWESTERN MEMORIAL HOSPITAL 251 EAST HURON CHICAGO, IL 60611	Clinical services	5,049,058
FREE ENTERPRISE SYSTEM ONE SODREL DRIVE JEFFERSONVILLE, IN 47130	Transportation services	2,681,935
Yorktown Partners LLC 410 Park Avenue New York, NY 10022	Investment management	2,117,500
Sidley Austin LLP One South Dearborn Chicago, IL 60603	Legal services	1,739,784

<p><b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 456</p>	
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**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☒

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns . . .	<b>1a</b>					
	<b>b</b> Membership dues . . .	<b>1b</b>					
	<b>c</b> Fundraising events . . .	<b>1c</b>	1,969,036				
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	29,694,618				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	364,005,946				
	<b>g</b> Noncash contributions included in lines 1a-1f \$	56,691,365					
	<b>h Total.</b> Add lines 1a-1f . . . . .	395,669,600					
<b>Program Service Revenue</b>			Business Code				
	<b>2a</b> Tuition and fees	611310	1,008,586,087	1,008,586,087			
	<b>b</b> Research activities	611310	587,753,417	587,753,417			
	<b>c</b> Educational activities	611310	153,050,259	153,050,259			
	<b>d</b> Auxilliary enterprises	611310	80,812,212	80,812,212			
	<b>e</b> Medical departments	611310	34,929,188	34,929,188			
	<b>f</b> All other program service revenue		9,804,015	9,804,015	0	0	
	<b>g Total.</b> Add lines 2a-2f . . . . .	1,874,935,178					
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . .			84,679,659	5,556,657		79,123,002
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties . . . . .			14,328,451			14,328,451
	<b>6a</b> Gross rents	(i) Real	(ii) Personal				
		4,963,113					
	<b>b</b> Less rental expenses	1,176,579					
	<b>c</b> Rental income or (loss)	3,786,534	0				
	<b>d</b> Net rental income or (loss) . . . . .			3,786,534		25,215	3,761,319
	<b>7a</b> Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		2,596,022,493	762,374,205				
	<b>b</b> Less cost or other basis and sales expenses	2,179,342,665	616,250,799				
	<b>c</b> Gain or (loss)	416,679,828	146,123,406				
	<b>d</b> Net gain or (loss) . . . . .			562,803,234			562,803,234
	<b>8a</b> Gross income from fundraising events (not including \$ 1,969,036 of contributions reported on line 1c) See Part IV, line 18 . . . . .	<b>a</b>	1,329,408				
	<b>b</b> Less direct expenses . . . . .	<b>b</b>	565,812				
	<b>c</b> Net income or (loss) from fundraising events . . . . .			763,596			763,596
<b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . .	<b>a</b>						
<b>b</b> Less direct expenses . . . . .	<b>b</b>						
<b>c</b> Net income or (loss) from gaming activities . . . . .							
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>						
<b>b</b> Less cost of goods sold . . . . .	<b>b</b>						
<b>c</b> Net income or (loss) from sales of inventory . . . . .							
Miscellaneous Revenue		Business Code					
<b>11a</b> Investment in partners		523920	12,595,080		12,595,080		
<b>b</b> Parking facilities		812930	5,068,531		5,068,531		
<b>c</b> Scientific services/rental		541990	241,205		241,205		
<b>d</b> All other revenue . . . . .			280,290	0	223,148	57,142	
<b>e Total.</b> Add lines 11a-11d . . . . .			18,185,106				
<b>12 Total revenue.</b> See Instructions . . . . .			2,955,151,358	1,880,491,835	18,153,179	660,836,744	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.	74,882,344	74,882,344		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22.	417,680,584	417,680,584		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.	6,375,536	6,375,536		
<b>4</b> Benefits paid to or for members.				
<b>5</b> Compensation of current officers, directors, trustees, and key employees.	26,346,751	10,765,498	14,644,662	936,591
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
<b>7</b> Other salaries and wages.	1,060,970,227	990,255,420	38,254,976	32,459,831
<b>8</b> Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).	77,358,678	71,319,455	3,464,745	2,574,478
<b>9</b> Other employee benefits.	113,050,596	104,222,345	5,064,830	3,763,421
<b>10</b> Payroll taxes.	66,385,237	61,202,172	2,973,561	2,209,504
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management.				
<b>b</b> Legal.	6,191,985		6,191,985	
<b>c</b> Accounting.	844,332		844,332	
<b>d</b> Lobbying.	481,451		481,451	
<b>e</b> Professional fundraising services. See Part IV, line 17.	698,550			698,550
<b>f</b> Investment management fees.	43,897,271		43,897,271	
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	194,159,630	173,662,840	19,172,973	1,323,817
<b>12</b> Advertising and promotion.	24,751,701	16,111,182	1,693,343	6,947,176
<b>13</b> Office expenses.	164,415,933	156,997,258	4,677,877	2,740,798
<b>14</b> Information technology.	21,078,959	19,556,345	1,190,362	332,252
<b>15</b> Royalties.	9,456,872	9,453,351	3,412	109
<b>16</b> Occupancy.	130,541,246	129,269,077	420,229	851,940
<b>17</b> Travel.	52,425,544	50,239,261	1,033,790	1,152,493
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials.				
<b>19</b> Conferences, conventions, and meetings.	35,895,376	33,618,494	1,404,251	872,631
<b>20</b> Interest.	44,378,292		44,378,292	
<b>21</b> Payments to affiliates.				
<b>22</b> Depreciation, depletion, and amortization.	143,471,576	135,026,364	7,220,300	1,224,912
<b>23</b> Insurance.				
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
<b>a</b> Revenue sharing.	16,804,598	16,804,598		
<b>b</b>				
<b>c</b>				
<b>d</b>				
<b>e</b> All other expenses.	34,116,638	30,027,325	4,061,402	27,911
<b>25</b> Total functional expenses. Add lines 1 through 24e.	2,766,659,907	2,507,469,449	201,074,044	58,116,414
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

				(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b>	Cash—non-interest-bearing . . . . .		0	<b>1</b>	
	<b>2</b>	Savings and temporary cash investments . . . . .		368,190,340	<b>2</b>	299,641,547
	<b>3</b>	Pledges and grants receivable, net . . . . .		263,423,000	<b>3</b>	318,780,000
	<b>4</b>	Accounts receivable, net . . . . .		326,446,270	<b>4</b>	263,424,491
	<b>5</b>	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.		880,000	<b>5</b>	686,667
	<b>6</b>	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L.		0	<b>6</b>	0
	<b>7</b>	Notes and loans receivable, net . . . . .		155,547,520	<b>7</b>	150,992,629
	<b>8</b>	Inventories for sale or use . . . . .		2,602,398	<b>8</b>	2,707,272
	<b>9</b>	Prepaid expenses and deferred charges . . . . .		14,408,317	<b>9</b>	15,092,926
	<b>10a</b>	Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D.	<b>10a</b> 4,605,413,500			
	<b>b</b>	Less: accumulated depreciation	<b>10b</b> 1,671,734,583	2,368,597,996	<b>10c</b>	2,933,678,917
	<b>11</b>	Investments—publicly traded securities . . . . .		2,271,951,600	<b>11</b>	1,970,556,838
	<b>12</b>	Investments—other securities. See Part IV, line 11 . . . . .		7,886,595,146	<b>12</b>	8,529,796,793
	<b>13</b>	Investments—program-related. See Part IV, line 11 . . . . .		0	<b>13</b>	
	<b>14</b>	Intangible assets . . . . .		0	<b>14</b>	
	<b>15</b>	Other assets. See Part IV, line 11 . . . . .		114,260	<b>15</b>	172,627
<b>16</b>	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .		13,658,756,847	<b>16</b>	14,485,530,707	
<b>Liabilities</b>	<b>17</b>	Accounts payable and accrued expenses . . . . .		258,582,992	<b>17</b>	364,108,195
	<b>18</b>	Grants payable . . . . .		0	<b>18</b>	
	<b>19</b>	Deferred revenue . . . . .		289,082,652	<b>19</b>	277,852,598
	<b>20</b>	Tax-exempt bond liabilities . . . . .		404,487,371	<b>20</b>	403,323,182
	<b>21</b>	Escrow or custodial account liability. Complete Part IV of Schedule D.		0	<b>21</b>	
	<b>22</b>	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .		0	<b>22</b>	0
	<b>23</b>	Secured mortgages and notes payable to unrelated third parties . . . . .		230,000,000	<b>23</b>	175,669,948
	<b>24</b>	Unsecured notes and loans payable to unrelated third parties . . . . .		0	<b>24</b>	
	<b>25</b>	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.		1,456,218,843	<b>25</b>	1,583,608,761
	<b>26</b>	<b>Total liabilities.</b> Add lines 17 through 25 . . . . .		2,638,371,858	<b>26</b>	2,804,562,684
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>					
	<b>27</b>	Unrestricted net assets		6,992,900,989	<b>27</b>	7,336,442,023
	<b>28</b>	Temporarily restricted net assets . . . . .		2,472,172,000	<b>28</b>	2,720,408,000
	<b>29</b>	Permanently restricted net assets		1,555,312,000	<b>29</b>	1,624,118,000
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>					
	<b>30</b>	Capital stock or trust principal, or current funds . . . . .		0	<b>30</b>	
	<b>31</b>	Paid-in or capital surplus, or land, building or equipment fund . . . . .		0	<b>31</b>	
	<b>32</b>	Retained earnings, endowment, accumulated income, or other funds		0	<b>32</b>	
	<b>33</b>	<b>Total net assets or fund balances</b> . . . . .		11,020,384,989	<b>33</b>	11,680,968,023
	<b>34</b>	<b>Total liabilities and net assets/fund balances</b> . . . . .		13,658,756,847	<b>34</b>	14,485,530,707

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	2,955,151,358
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	2,766,659,907
<b>3</b>	Revenue less expenses Subtract line 2 from line 1	<b>3</b>	188,491,451
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	11,020,384,989
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	464,992,000
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	7,099,583
<b>10</b>	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	11,680,968,023

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
<b>b</b> Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
<b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

# Additional Data

**Software ID:** 16000421  
**Software Version:** 2016v3.0  
**EIN:** 36-2167817  
**Name:** Northwestern University

Form 990 (2016)

**Form 990, Part III, Line 4a:**

EDUCATION OF STUDENTS FOR THE 2017 ACADEMIC YEAR, 8,181 UNDERGRADUATES AND 9,483 GRADUATES AND PROFESSIONAL SCHOOL STUDENTS ENROLLED FULL-TIME AT THE UNIVERSITY THE EXEMPT PURPOSE OF NORTHWESTERN UNIVERSITY IS TO PROVIDE EDUCATIONAL SERVICES TO ITS STUDENTS THIS INCLUDES SUPERIOR UNDERGRADUATE EDUCATION FOR A DIVERSE STUDENT BODY IN A COMPREHENSIVE RANGE OF ACADEMIC AND PROFESSIONAL FIELDS AT THE GRADUATE LEVEL, NORTHWESTERN'S ROLE ENCOMPASSES OFFERINGS IN THE MAJOR ACADEMIC AND PROFESSIONAL FIELDS, CLOSELY RELATED TO RESEARCH, CREATIVE ACTIVITIES, AND CLINICAL SERVICES

**Form 990, Part III, Line 4b:**

RESEARCH ACTIVITIES THE RESEARCH PROGRAM AT NORTHWESTERN UNIVERSITY IS A MAJOR COMPONENT OF UNIVERSITY EFFORTS, ASSURING INSTITUTIONAL LEADERSHIP IN SCIENTIFIC DISCOVERY, INTELLECTUAL INQUIRY, AND CREATIVE PERFORMANCE THE CHARACTER OF THIS RESEARCH SHAPES ALL AREAS OF UNIVERSITY ENDEAVOR, ESPECIALLY GRADUATE EDUCATION AS WELL AS UNDERGRADUATE STUDIES

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**Form 990, Part III, Line 4c:**

AUXILIARY ENTERPRISES SERVE THE EDUCATIONAL MISSION BY PRIMARILY PROVIDING RESIDENCES AND FOOD SERVICES, AND OTHER VARIOUS GOODS AND SERVICES  
TO SUPPORT UNIVERSITY STUDENT, FACULTY, AND STAFF ACTIVITIES

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Peter J Barris Trustee	1 0 .....	X						0	0	0
Christine E Brennan Trustee	1 0 .....	X						0	0	0
Christopher B Combe Trustee	1 0 .....	X						0	0	0
A Steven Crown Trustee	1 0 .....	X						0	0	0
Richard H Dean Trustee	1 0 .....	X						0	0	0
Deborah L DeHaas Trustee	1 0 .....	X						0	0	0
Charles W Douglas Trustee	1 0 .....	X						0	0	0
D Cameron Findlay Trustee	1 0 .....	X						0	0	0
Dennis J FitzSimons Trustee	1 0 .....	X						0	0	0
T Bondurant French Trustee	1 0 .....	X						0	0	0



Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Christopher B Galvin Trustee	1 0 .....	X						0	0	0
Jay C Hoag Trustee	1 0 .....	X						0	0	0
Nancy Trienens Kaehler Trustee	1 0 .....	X						0	0	0
Ellen Philips Katz Trustee	1 0 .....	X						0	0	0
Harreld N Kirkpatrick III Trustee	1 0 .....	X						0	0	0
Lester B Knight Trustee	1 0 .....	X						0	0	0
Timothy K Krauskopf Trustee	1 0 .....	X						0	0	0
J Landis Martin Trustee	1 0 .....	X						0	0	0
Wendy M Nelson Trustee	1 0 .....	X						0	0	0
William A Osborn Trustee	1 0 .....	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Jane DiRenzo Pigott Trustee	1 0 .....	X						0	0	0
JB Pritzker Trustee	1 0 .....	X						0	0	0
Kimberly Querrey Trustee	1 0 .....	X						0	0	0
M Jude Reyes Trustee	1 0 .....	X						0	0	0
Patrick G Ryan Jr Trustee	1 0 .....	X						0	0	0
David A Sachs Trustee	1 0 .....	X						0	0	0
Muneer A Satter Trustee	1 0 .....	X						0	0	0
Andrew E Senyer MD Trustee	1 0 .....	X						0	0	0
Benjamin W Slivka Trustee	1 0 .....	X						0	0	0
Timothy P Sullivan Trustee	1 0 .....	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Charles A Tribbett III Trustee	1 0 .....	X						0	0	0
Jeffrey W Ubben Trustee	1 0 .....	X						0	0	0
Miles D White Trustee	1 0 .....	X						0	0	0
Frederick H Waddell Trustee	1 0 .....	X						0	0	0
David B Weinberg Trustee	1 0 .....	X						0	0	0
Stephen R Wilson Trustee	1 0 .....	X						0	0	0
Morton O Schapiro President	40 0 .....			X				1,412,057	0	419,797
Jonathan Holloway Provost	40 0 .....			X				0	0	0
Daniel I Linzer Provost	40 0 .....			X				1,968,763	0	84,117
Nimalan Chinniah Executive Vice President	40 0 .....			X				964,660	0	104,445

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Mary L Baglivo VP Global Marketing	40 0 .....			X				440,790	0	49,728
Pamela S Beemer VP for Human Resources	40 0 .....			X				397,536	0	31,017
Paul Castellucci VP Budget and Planning	40 0 .....			X				287,140	0	26,360
Alan K Cubbage VP University Relations	40 0 .....			X				322,076	0	27,321
John L D'Angelo VP for Facilities Management	40 0 .....			X				469,819	0	49,728
Devora Grynspan VP International Relations	40 0 .....			X				225,965	0	32,398
Philip L Harris VP General Counsel	40 0 .....			X				820,119	0	37,608
James M Hurley VP for Budget and Planning	40 0 .....			X				411,048	0	118,161
Marilyn McCoy VP Administration & Planning	40 0 .....			X				434,072	0	48,816
William H McLean VP and Chief Investment Officer	40 0 .....			X				2,348,087	0	436,395

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Robert E McQuinn VP for Development	40 0 .....			X				721,650	0	214,941
Eric G Neilson VP Medical Affairs	30 0 .....			X				564,115	0	21,616
James J Phillips VP Athletics	40 0 .....			X				1,704,730	0	72,847
Sean Reynolds VP and Chief Information Officer	40 0 .....			X				489,652	0	34,044
Ingrid S Stafford VP for Financial Operations	40 0 .....			X				346,555	0	30,597
Patricia Telles-Irvin VP Student Affairs	40 0 .....			X				551,082	0	52,237
Joseph T Walsh Jr VP for Research	40 0 .....			X				371,345	0	50,937
Patrick W Fitzgerald II Head Coach	40 0 .....					X		3,562,622	0	57,153
Christopher R Collins Head Coach	40 0 .....					X		1,400,233	0	106,921
Maciej S Lesniak Professor Neurology	40 0 .....					X		1,324,167	0	27,213

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Brian Uzzi Professor, Management, Kellogg	40 0 .....					X		1,208,448	0	74,418
Peter A Belytschko Managing Director, Investments	40 0 .....					X		1,046,309	0	251,689
Thomas G Cline Former VP and General Counsel	.....						X	388,667	0	0

<b>SCHEDULE A</b> (Form 990 or 990-EZ)	<b>Public Charity Status and Public Support</b> Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a> .	OMB No 1545-0047 <b>2016</b> <b>Open to Public Inspection</b>
	Department of the Treasury Internal Revenue Service Name of the organization Northwestern University	Employer identification number 36-2167817

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.  
The organization is not a private foundation because it is (For lines 1 through 12, check only one box )

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☒ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ))
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III )
- 11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations \_\_\_\_\_
- g Provide the following information about the supported organization(s) \_\_\_\_\_

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►		(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>1</b>	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant.")	331,106,325	625,656,043	501,895,829	457,650,977	395,669,600	2,311,978,774
<b>2</b>	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
<b>3</b>	The value of services or facilities furnished by a governmental unit to the organization without charge						0
<b>4</b>	<b>Total.</b> Add lines 1 through 3	331,106,325	625,656,043	501,895,829	457,650,977	395,669,600	2,311,978,774
<b>5</b>	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						175,266,952
<b>6</b>	<b>Public support.</b> Subtract line 5 from line 4						2,136,711,822

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►		(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>7</b>	Amounts from line 4	331,106,325	625,656,043	501,895,829	457,650,977	395,669,600	2,311,978,774
<b>8</b>	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	864,474,845	788,554,989	686,844,013	591,284,260	494,054,135	3,425,212,242
<b>9</b>	Net income from unrelated business activities, whether or not the business is regularly carried on	14,524,514		27,897,331	0	0	42,421,845
<b>10</b>	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	720,126	416,499	549,545	1,370,565	1,386,550	4,443,285
<b>11</b>	<b>Total support.</b> Add lines 7 through 10						5,784,056,146
<b>12</b>	Gross receipts from related activities, etc. (see instructions)					<b>12</b>	8,688,544,605

**13 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ☐ ► ☐

**Section C. Computation of Public Support Percentage**

<b>14</b>	Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	<b>14</b>	36.94 %
<b>15</b>	Public support percentage for 2015 Schedule A, Part II, line 14	<b>15</b>	38.78 %

**16a 33 1/3% support test—2016.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization. ☒ ► ☒

**b 33 1/3% support test—2015.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization. ☐ ► ☐

**17a 10%-facts-and-circumstances test—2016.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ☐ ► ☐

**b 10%-facts-and-circumstances test—2015.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. ☐ ► ☐

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions. ☐ ► ☐



**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ► ☐

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2015 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2016</b> (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2015</b> Schedule A, Part III, line 17	<b>18</b>	

**19a 33 1/3% support tests—2016.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

**b 33 1/3% support tests—2015.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ► ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ► ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>	<b>1</b>	
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>	<b>2</b>	
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>	<b>3a</b>	
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>	<b>3b</b>	
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>	<b>3c</b>	
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>	<b>4a</b>	
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>	<b>4b</b>	
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>	<b>4c</b>	
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>	<b>5a</b>	
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	<b>5b</b>	
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	<b>5c</b>	
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>6</b>	
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	<b>7</b>	
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	<b>8</b>	
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9a</b>	
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9b</b>	
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9c</b>	
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>	<b>10a</b>	
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>	<b>10b</b>	

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		
<b>11a</b>		
<b>11b</b>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
<b>2</b> Activities Test <b>Answer (a) and (b) below.</b>		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>3</b> Parent of Supported Organizations <b>Answer (a) and (b) below.</b>		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
<b>2a</b>		
<b>2b</b>		
<b>3a</b>		
<b>3b</b>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Net short-term capital gain	<b>1</b>	
<b>2</b> Recoveries of prior-year distributions	<b>2</b>	
<b>3</b> Other gross income (see instructions)	<b>3</b>	
<b>4</b> Add lines 1 through 3	<b>4</b>	
<b>5</b> Depreciation and depletion	<b>5</b>	
<b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b> Other expenses (see instructions)	<b>7</b>	
<b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)	<b>8</b>	

**Section B - Minimum Asset Amount**

	(A) Prior Year	(B) Current Year (optional)
<b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	<b>1</b>	
<b>a</b> Average monthly value of securities	<b>1a</b>	
<b>b</b> Average monthly cash balances	<b>1b</b>	
<b>c</b> Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
<b>2</b> Acquisition indebtedness applicable to non-exempt use assets	<b>2</b>	
<b>3</b> Subtract line 2 from line 1d	<b>3</b>	
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	
<b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b> Multiply line 5 by .035	<b>6</b>	
<b>7</b> Recoveries of prior-year distributions	<b>7</b>	
<b>8 Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	

**Section C - Distributable Amount**

		Current Year
<b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)	<b>1</b>	
<b>2</b> Enter 85% of line 1	<b>2</b>	
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)	<b>3</b>	
<b>4</b> Enter greater of line 2 or line 3	<b>4</b>	
<b>5</b> Income tax imposed in prior year	<b>5</b>	
<b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	<b>6</b>	
<b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2016			
a			
b			
c From 2013. . . . .			
d From 2014. . . . .			
e From 2015. . . . .			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2016 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b Excess from 2013. . . . .			
c Excess from 2014. . . . .			
d Excess from 2015. . . . .			
e Excess from 2016. . . . .			

**Part VI Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

**Facts And Circumstances Test****990 Schedule A, Supplemental Information**

Return Reference	Explanation
Schedule A, Part II, Line 10 Other Income	DESCRIPTION - , COLUMN A - 720126 0, COLUMN B - 416499 0, COLUMN C - 549545 0, COLUMN D - 1370565 0, COLUMN E - 1386550 0, COLUMN F - 4443285 0,

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047

**2016**

**Open to Public Inspection**

**If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

**If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

**If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization Northwestern University	Employer identification number 36-2167817
---	--

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

<b>1</b>	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
<b>2</b>	Political expenditures	▶ \$
<b>3</b>	Volunteer hours	

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

<b>1</b>	Enter the amount of any excise tax incurred by the organization under section 4955	▶	\$
<b>2</b>	Enter the amount of any excise tax incurred by organization managers under section 4955	▶	\$
<b>3</b>	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>4a</b>	Was a correction made?		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>b</b>	If "Yes," describe in Part IV		

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

<b>1</b>	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶	\$
<b>2</b>	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶	\$
<b>3</b>	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶	\$
<b>4</b>	Did the filing organization file <b>Form 1120-POL</b> for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>5</b>	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV		

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
2				
3				
4				
5				
6				

**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)															
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)		545,895													
<b>c</b> Total lobbying expenditures (add lines 1a and 1b)		545,895													
<b>d</b> Other exempt purpose expenditures		2,767,144,714													
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)		2,767,690,609													
<b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns		1,000,000	0												
<table><thead><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr></thead><tbody><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></tbody></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)		250,000													
<b>h</b> Subtract line 1g from line 1a If zero or less, enter -0-		0													
<b>i</b> Subtract line 1f from line 1c If zero or less, enter -0-		0													
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?			<input type="checkbox"/> Yes <input type="checkbox"/> No												

**4-Year Averaging Period Under section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) Total
<b>2a</b> Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
<b>c</b> Total lobbying expenditures	863,962	778,346	693,210	545,895	2,881,413
<b>d</b> Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
<b>f</b> Grassroots lobbying expenditures	0	0	0	0	0



**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

		(a)		(b)
		Yes	No	Amount
<b>1</b>	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
<b>a</b>	Volunteers?			
<b>b</b>	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
<b>c</b>	Media advertisements?			
<b>d</b>	Mailings to members, legislators, or the public?			
<b>e</b>	Publications, or published or broadcast statements?			
<b>f</b>	Grants to other organizations for lobbying purposes?			
<b>g</b>	Direct contact with legislators, their staffs, government officials, or a legislative body?			
<b>h</b>	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
<b>i</b>	Other activities?			
<b>j</b>	Total. Add lines 1c through 1i.			
<b>2a</b>	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
<b>b</b>	If "Yes," enter the amount of any tax incurred under section 4912			
<b>c</b>	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
<b>d</b>	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members?	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year?	<b>3</b>	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

<b>1</b>	Dues, assessments and similar amounts from members	<b>1</b>	
<b>2</b>	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b>	Current year	<b>2a</b>	
<b>b</b>	Carryover from last year	<b>2b</b>	
<b>c</b>	Total	<b>2c</b>	
<b>3</b>	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>3</b>	
<b>4</b>	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	<b>4</b>	
<b>5</b>	Taxable amount of lobbying and political expenditures (see instructions)	<b>5</b>	

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS		As Filed Data -		DLN: 93493194010118	
<div>SCHEDULE D (Form 990)</div> <div>Department of the Treasury Internal Revenue Service</div>		<div>Supplemental Financial Statements</div> <div>► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.</div> <div>Information about Schedule D (Form 990) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a>.</div>			<div>OMB No 1545-0047</div> <div>2016</div> <div>Open to Public Inspection</div>
Name of the organization Northwestern University				Employer identification number 36-2167817	
Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.					
		(a) Donor advised funds		(b) Funds and other accounts	
1	Total number at end of year	1		1	
2	Aggregate value of contributions to (during year)	12,929,687		100,000	
3	Aggregate value of grants from (during year)	2,367,550		0	
4	Aggregate value at end of year	25,349,814		2,403,059	
5		Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?			
		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
6		Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?			
		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.					
1 Purpose(s) of conservation easements held by the organization (check all that apply)					
<input type="checkbox"/> Preservation of land for public use (e g , recreation or education) <input type="checkbox"/> Preservation of an historically important land area					
<input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure					
<input type="checkbox"/> Preservation of open space					
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year					
a Total number of conservation easements		Held at the End of the Year			
b Total acreage restricted by conservation easements		2a			
c Number of conservation easements on a certified historic structure included in (a)		2b			
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register		2c			
		2d			
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►					
4 Number of states where property subject to conservation easement is located ►					
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?					
<input type="checkbox"/> Yes <input type="checkbox"/> No					
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►					
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$					
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?					
<input type="checkbox"/> Yes <input type="checkbox"/> No					
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements					
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.					
1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items					
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items					
(i) Revenue included on Form 990, Part VIII, line 1 ► \$					
(ii) Assets included in Form 990, Part X ► \$					
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items					
a Revenue included on Form 990, Part VIII, line 1 ► \$					
b Assets included in Form 990, Part X ► \$					
For Paperwork Reduction Act Notice, see the Instructions for Form 990.					
		Cat No 52283D		Schedule D (Form 990) 2016	

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	(c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	7,478,167,000	7,588,029,000	7,501,116,000	6,283,130,000	5,574,319,000
b Contributions	137,388,000	210,532,000	269,199,000	516,836,000	393,797,000
c Net investment earnings, gains, and losses	699,060,000	75,343,000	157,310,000	1,075,117,000	594,849,000
d Grants or scholarships	57,423,395	54,569,108	53,907,452	48,218,677	59,645,003
e Other expenditures for facilities and programs	309,617,605	341,167,892	285,688,548	325,748,323	220,189,997
f Administrative expenses			0	0	0
g End of year balance	7,947,574,000	7,478,167,000	7,588,029,000	7,501,116,000	6,283,130,000

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

50 9 %

b

Permanent endowment

18 7 %

c

Temporarily restricted endowment

30 4 %

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		No
3a(ii)		No
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		31,036,168		31,036,168
b Buildings		3,936,015,035	1,222,970,864	2,713,044,171
c Leasehold improvements		30,953,854	13,131,857	17,821,997
d Equipment		607,408,443	435,631,862	171,776,581
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				2,933,678,917

Part VII

Investments—Other Securities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b.  
See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives . . . . .	2,227,499,863	F
(2) Closely-held equity interests . . . . .		
(3) Other _____ (A) Equity, fixed income, real assets, etc	6,302,296,930	F
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12 ) ▶	8,529,796,793	

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c.  
See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 ) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 ) . . . . . ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.  
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
Deposits payable, actuarial liability of annuities payable	79,712,358
Government advances for student loans	30,559,000
Asset retirement obligations	3,250,403
Taxable bonds - series 2012	200,000,000
Taxable bonds - series 2013	570,698,000
Taxable bonds - series 2015	499,389,000
Other debt payable - lines of credit	200,000,000
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶	1,583,608,761

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

☒

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	
<b>5</b>	Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . .	<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . .	<b>5</b>	

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
See Additional Data Table	

**Part XIII** Supplemental Information *(continued)*

Return Reference	Explanation

**Additional Data**

**Software ID:** 16000421  
**Software Version:** 2016v3.0  
**EIN:** 36-2167817  
**Name:** Northwestern University

**Supplemental Information**

Return Reference	Explanation
Schedule D, Part III, Line 1a ART COLLECTIONS	EXPLANATION THE UNIVERSITY DOES NOT CAPITALIZE COLLECTIONS AS STATED IN THE UNIVERSITY NOTES TO THE FINANCIAL STATEMENTS, THE ACCOUNTING POLICY FOR LIBRARY COLLECTIONS IS TO EXPENSE ALL PURCHASES MUSEUM PURCHASES ARE ACCOUNTED FOR SIMILARLY GIFTS OF ART AND SIMILAR TANGIBLE PERSONAL PROPERTY ARE ACCOUNTED FOR AS GIFTS-IN-KIND

## Supplemental Information

Return Reference	Explanation
Schedule D, Part X LINE 4 - ASSET RETIREMENT OBLIGATIONS	THE UNIVERSITY RECORDS ALL KNOWN ASSET RETIREMENT OBLIGATIONS (ARO) FOR WHICH THE FAIR VALUE OF THE LIABILITY CAN BE REASONABLY ESTIMATED, INCLUDING CERTAIN OBLIGATIONS RELATING TO REGULATORY REMEDIATION ARO COVERED INCLUDE THOSE FOR WHICH AN ENTITY HAS A LEGAL OBLIGATION TO PERFORM AN ASSET RETIREMENT ACTIVITY, HOWEVER, THE TIMING AND/OR METHOD OF SETTLING THE OBLIGATION ARE CONDITIONAL ON A FUTURE EVENT THAT MAY OR MAY NOT BE WITHIN THE CONTROL OF THE ENTITY



Supplemental Information	
Return Reference	Explanation
Schedule D, Part V, Line 4 Intended uses of endowment funds	The University's endowment funds purposes include instruction, research, library collections, scholarships and awards, and building construction

## Supplemental Information

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The University makes an assessment of individual tax positions and follows a process for recognition and measurement of uncertain tax positions. Tax positions are evaluated on whether they meet the "more likely than not" standard for sustainability on examination by tax authorities.

<b>SCHEDULE E</b> (Form 990 or 990-EZ)	<b>Schools</b>  ▶ <b>Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.</b>  ▶ <b>Attach to Form 990 or Form 990-EZ.</b>  ▶ <b>Information about Schedule E (Form 990 or 990-EZ) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a>.</b>	OMB No 1545-0047
		<b>2016</b>
	Department of the Treasury Name of the organization Northwestern University	Employer identification number 36-2167817

Part I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	Yes	
4	Does the organization maintain the following?		
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II	Yes	
5	Does the organization discriminate by race in any way with respect to		
a	Students' rights or privileges?		No
b	Admissions policies?		No
c	Employment of faculty or administrative staff?		No
d	Scholarships or other financial assistance?		No
e	Educational policies?		No
f	Use of facilities?		No
g	Athletic programs?		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II		No
6a	Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II		No
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	Yes	

**Part II Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	Policies are included in student, faculty, and staff handbooks and the student course catalog, and annually printed in the school newspaper. Policies are posted on University websites, posted throughout campus including student centers and the admissions office, and distributed to undergraduate students.
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	The University receives financial support from agencies of the federal and state government for research and instructional purposes, including for financial aid to students.
Schedule E, Part I, Line 7 RACIAL NONDISCRIMINATION COMPLIANCE	NORTHWESTERN UNIVERSITY DOES NOT DISCRIMINATE OR PERMIT DISCRIMINATION BY ANY MEMBER OF ITS COMMUNITY AGAINST ANY INDIVIDUAL ON THE BASIS OF RACE, COLOR, RELIGION, NATIONAL ORIGIN, SEX, PREGNANCY, SEXUAL ORIENTATION, GENDER IDENTITY, GENDER EXPRESSION, PARENTAL STATUS, MARITAL STATUS, AGE, DISABILITY, CITIZENSHIP STATUS, OR VETERAN STATUS, OR GENETIC INFORMATION, OR ANY OTHER CLASSIFICATION PROTECTED BY LAW IN MATTERS OF ADMISSIONS, EMPLOYMENT, HOUSING, OR SERVICES OR IN THE EDUCATIONAL PROGRAMS OR ACTIVITIES IT OPERATES.

**SCHEDULE F  
(Form 990)**

**Statement of Activities Outside the United States**

OMB No 1545-0047

**2016**

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

► Information about Schedule F (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization  
Northwestern University

**Employer identification number**

36-2167817

**Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ **Yes** ☐ **No**

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States

**3** Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed )

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
( 1 ) See Add'l Data					
( 2 )					
( 3 )					
( 4 )					
( 5 )					
<b>3a</b> Sub-total	1	311			52,417,728
<b>b</b> Total from continuation sheets to Part I	0	0			2,885,127,884
<b>c Totals</b> (add lines 3a and 3b)	1	311			2,937,545,612

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1</b>	<b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
<b>( 1 )</b>	See Add'l Data								
<b>( 2 )</b>									
<b>( 3 )</b>									
<b>( 4 )</b>									
<b>( 5 )</b>	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .								<b>1</b>
<b>( 6 )</b>	Enter total number of other organizations or entities . . . . .								<b>41</b>
<b>( 7 )</b>									
<b>( 8 )</b>									
<b>( 9 )</b>									
<b>( 10 )</b>									
<b>( 11 )</b>									
<b>( 12 )</b>									
<b>( 13 )</b>									
<b>( 14 )</b>									
<b>( 15 )</b>									
<b>( 16 )</b>									

Schedule F (Form 990) 2016

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
( 1 ) See Add'l Data							
( 2 )							
( 3 )							
( 4 )							
( 5 )							
( 6 )							
( 7 )							
( 8 )							
( 9 )							
( 10 )							
( 11 )							
( 12 )							
( 13 )							
( 14 )							
( 15 )							
( 16 )							
( 17 )							
( 18 )							

**Part IV Foreign Forms**

- 1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U S Owner (see Instructions for Forms 3520 and 3520-A)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U S Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☒ Yes ☐ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☒ Yes ☐ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U S Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☒ Yes ☐ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713)* ☒ Yes ☐ No



**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	Grants or other assistance are awarded to foreign organizations or entities pursuant to the University policies and procedures for all grant subawards. Such subawards are monitored through the University's office for Sponsored Research (OSR) and the University's office of Accounting Services for Research and Sponsored Programs (ASRSP). All subaward documentation including purchase orders, related charges and invoices are reviewed and monitored by ASRSP and confirmed with the principal investigator. The principal investigator must certify that the subaward costs are in accordance with the Office of Management and Budget's (OMB) Uniform Guidance (Uniform Administrative Requirements, Cost Principles, and Audit Requirements), also, ASRSP requests and collects audit reports from subaward recipients to monitor compliance, as required by the Uniform Guidance. If the information is not furnished to ASRSP, payment may be withheld. Grants and other assistance are awarded to students on the basis of financial need following University policies developed to meet regulatory requirements (federal methodology) and guided by the College Board (institutional methodology). Merit scholarships are awarded based upon talent (eg, academic, music, and athletic). All of these awarded grants are allowed to be used by the students towards any type of costs, no subsequent monitoring is required.

Return Reference	Explanation
Schedule F, Part II, Line 1 Method used to account for cash grants	In connection with the monitoring of subawards through OSR, approved purchase orders and invoices are documented and accounted for in the University's electronic financial recording system, and such amounts are reflected in Part II, Line 1 Of the 42 organizations that received grants in Part II, 31 are universities, colleges, and hospitals, 5 are research centers, one is a healthcare NGO, and one is a section 501(c)(3) organization

Return Reference	Explanation
Schedule F, Part III(c) Estimated number of recipients	Cash grants given to individuals are recorded in an electronic reporting tool. The data recorded includes information as to participation by undergraduate students in study abroad programming. Individual recipients of cash grants are coded with unique identifying numbers. Grants associated with undergraduate students coded as participating in a study abroad are reviewed to assess whether there is an overlap between the grant disbursement date and the date of the applicable study abroad program. The number of such students, based on their unique identifying numbers, are summed and reflected in Part III, column (c).

Return Reference	Explanation
Schedule F, Part I, Line 1 Program Services	<p>The program services listed in Part I reflect international educational programs in which the University has material involvement in the design, development and/or control of the program and/or curriculum. While Northwestern University provides its students with access to a multitude of study abroad programs and exchanges located throughout the world, the University does not administer or operate the educational courses taught by all of these programs. Rather, under reciprocity and affiliation agreements, the University helps facilitate its student's access to such international programs and recognizes credit earned by students at such foreign educational institutions, and such exchange programs are excluded from Schedule F, Part I. Under Northwestern University's current accounting procedures, all expenses associated with study abroad programs are not separately tracked, and therefore some expenditures per program are not listed in Part I, column (f).</p>

Return Reference	Explanation
Schedule F, Part I, Line 3(f) Method used to account for expenditures	Expenditures reported in Part I are prepared using the accrual method of accounting. University activities are assigned a unique identifying number. Direct expenses are recorded with respect to each activity in the University's electronic financial recording system. Such direct expenses, for the relevant tax year, are reflected in column (f).

## Additional Data

**Software ID:** 16000421

**Software Version:** 2016v3.0

**EIN:** 36-2167817

**Name:** Northwestern University

### Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Middle East and North Africa	1	311	Maintaining offices, employees, or agents	International campus in Doha, Qatar for students in journalism and communication	45,981,370
Central America and the Caribbean	0	0	Grantmaking		189,908
East Asia and the Pacific	0	0	Grantmaking		571,604

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)	0	0	Grantmaking		3,325,048
Middle East and North Africa	0	0	Grantmaking		251,990
North America (Canada & Mexico only)	0	0	Grantmaking		933,946

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Russia and Neighboring States	0	0	Grantmaking		20,333
South America	0	0	Grantmaking		176,255
South Asia	0	0	Grantmaking		153,664



**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	0	Grantmaking		752,788
Europe (Including Iceland and Greenland)	0	0	,Program-Related Investments		36,526
South Asia	0	0	,Program-Related Investments		2,000

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	0	,Program-Related Investments		13,300
Antarctica	0	0	Unrelated Business Activities		100
Central America and the Caribbean	0	0	Unrelated Business Activities		8,095

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Unrelated Business Activities		801
Europe (Including Iceland and Greenland)	0	0	Unrelated Business Activities		17,235
South America	0	0	Unrelated Business Activities		2,566

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia	0	0	Unrelated Business Activities		44
Sub-Saharan Africa	0	0	Unrelated Business Activities		9,393
Central America and the Caribbean	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	133,406

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	1,632,247
Europe (Including Iceland and Greenland)	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	3,455,981
Middle East and North Africa	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	981,239

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	471,961
Russia and Neighboring States	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	83,893
South America	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	346,657

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South Asia	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	171,381
Sub-Saharan Africa	0	0	Program Services	Business travel abroad (includes travel to attend seminars and conferences and research-related travel)	364,029
Central America and the Caribbean	0	0	Program Services	Study abroad programs and courses abroad	577,681

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific	0	0	Program Services	Study abroad programs and courses abroad	2,280,988
Europe (Including Iceland and Greenland)	0	0	Program Services	Study abroad programs and courses abroad	3,769,835
Middle East and North Africa	0	0	Program Services	Study abroad programs and courses abroad	1,044,384



**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)	0	0	Program Services	Study abroad programs and courses abroad	742,027
South America	0	0	Program Services	Study abroad programs and courses abroad	411,156
South Asia	0	0	Program Services	Study abroad programs and courses abroad	152,065

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Sub-Saharan Africa	0	0	Program Services	Study abroad programs and courses abroad	889,278
Central America and the Caribbean	0	0	Fundraising		592
East Asia and the Pacific	0	0	Fundraising		210,259

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)	0	0	Fundraising		108,855
Middle East and North Africa	0	0	Fundraising		6,705
North America (Canada & Mexico only)	0	0	Fundraising		12,692

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
South America	0	0	Fundraising		493
Sub-Saharan Africa	0	0	Fundraising		842
Central America and the Caribbean	0	0	Investments		2,325,230,000

**Form 990 Schedule F Part I - Activities Outside The United States**

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)	0	0	Investments		349,850,000
North America (Canada & Mexico only)	0	0	Investments		76,620,000
Sub-Saharan Africa	0	0	Investments		115,550,000

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	Support of research activities	14,829	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	9,344	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	12,440	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	19,810	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Support of research activities	67,402	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	62,220	ACH Direct Deposit or Check			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	88,644	ACH Direct Deposit or Check			
		East Asia and the Pacific	Support of research activities	97,690	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	11,700	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	93,430	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	17,099	ACH Direct Deposit or Check			
		Sub-Saharan Africa	Support of research activities	88,485	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Support of research activities	53,259	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	48,177	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Support of research activities	18,334	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	17,888	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	12,410	ACH Direct Deposit or Check			
		East Asia and the Pacific	Support of research activities	8,094	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	140,113	ACH Direct Deposit or Check			
		Middle East and North Africa	Support of research activities	160,276	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Support of charitable organization	16,000	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	68,117	ACH Direct Deposit or Check			



**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	33,451	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	8,558	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Support of research activities	98,871	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	19,290	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	26,520	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	11,145	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	11,358	ACH Direct Deposit or Check			
		North America (Canada & Mexico only)	Support of research activities	19,908	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	405,396	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	227,602	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Support of research activities	195,191	ACH Direct Deposit or Check			
		Sub-Saharan Africa	Support of research activities	55,459	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Support of research activities	70,983	ACH Direct Deposit or Check			
		Sub-Saharan Africa	Support of research activities	59,639	ACH Direct Deposit or Check			

**Form 990 Schedule F Part II - Grants or Entities Outside The United States**

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	155,156	ACH Direct Deposit or Check			
		Europe (Including Iceland and Greenland)	Support of research activities	245,452	ACH Direct Deposit or Check			



Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Support of research activities	6,000	ACH Direct Deposit or Check			
		Central America and the Caribbean	Support of research activities	103,265	ACH Direct Deposit or Check			

Form 990 Schedule F Part II - Grants or Entities Outside The United States								
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Support of research activities	235,970	ACH Direct Deposit or Check			
		South Asia	Support of research activities	5,292	ACH Direct Deposit or Check			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants disbursed during student's enrollment in international program	Central America and the Caribbean	12	86,643	Applied to student account, credits are refunded by check			
Grants disbursed during student's enrollment in international program	East Asia and the Pacific	27	270,629	Applied to student account, credits are refunded by check			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants disbursed during student's enrollment in international program	Europe (Including Iceland and Greenland)	148	2,240,664	Applied to student account, credits are refunded by check			
Grants disbursed during student's enrollment in international program	Middle East and North Africa	7	76,885	Applied to student account, credits are refunded by check			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants disbursed during student's enrollment in international program	North America (Canada & Mexico only)	5	11,132	Applied to student account, credits are refunded by check			
Grants disbursed during student's enrollment in international program	Russia and Neighboring States	1	20,333	Applied to student account, credits are refunded by check			

**Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S**

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants disbursed during student's enrollment in international program	South America	14	176,255	Applied to student account, credits are refunded by check			
Grants disbursed during student's enrollment in international program	South Asia	7	64,970	Applied to student account, credits are refunded by check			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S							
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants disbursed during student's enrollment in international program	Sub-Saharan Africa	36	307,758	Applied to student account, credits are refunded by check			

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DLN: 93493194010118

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization  
Northwestern University

Employer identification number  
36-2167817

Part I

Fundraising Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒ Mail solicitations

e

☒ Solicitation of non-government grants

b

☒ Internet and email solicitations

f

☒ Solicitation of government grants

c

☒ Phone solicitations

g

☒ Special fundraising events

d

☒ In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes

☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 Alexander Ross Group 2406 Prairie Ave  Evanston, IL 60201	Fundraising campaign consultant		No		342,000	-342,000
2 Elisa Lewis Kline 480 Wagner Rd  Northfield, IL 60093	Fundraising campaign consultant		No		10,154	-10,154
3 Stelter 10435 New York Ave  Des Moines, IA 50322	Fundraising marketing consultant		No		119,074	-119,074
4 Meeting Achievements Inc 232 E 500 N  Valparaiso, IN 46383	Symposium sponsorship solicitor	Yes		793,035	116,058	676,977
5 Marcy B Waldinger Consulting LLC 3228 West Dobson Place  Ann Arbor, MI 48105	Grant application assistance		No		111,264	-111,264
6						
7						
8						
9						
10						
Total				793,035	698,550	94,485

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AK, CO, DC, MD, MA, MI, NV, NH, OH, OR, SC, WA, AL, AR, CA, CT, FL, GA, HI, IL, KS, KY, LA, ME, MN, MS, MO, NJ, NM, NY, NC, ND, OK, PA, RI, TN, UT, VA, WV, WI

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat No 50083H

Schedule G (Form 990 or 990-EZ) 2016



**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

Revenue		(a) Event #1 <u>Dance Marathon</u> (event type)	(b) Event #2 <u>Global Health Benefit</u> (event type)	(c) Other events <u>17</u> (total number)	(d) Total events (add col (a) through col (c))
	<b>1</b> Gross receipts . . . . .	1,266,748	572,950	1,458,746	3,298,444
	<b>2</b> Less Contributions . . . . .	1,066,950	14,190	887,896	1,969,036
	<b>3</b> Gross income (line 1 minus line 2) . . . . .	199,798	558,760	570,850	1,329,408
Direct Expenses	<b>4</b> Cash prizes . . . . .	0	0	0	0
	<b>5</b> Noncash prizes . . . . .	0	0	0	0
	<b>6</b> Rent/facility costs . . . . .	101,202	0	161,159	262,361
	<b>7</b> Food and beverages . . . . .	0	58,514	104,293	162,807
	<b>8</b> Entertainment . . . . .	35,105	0	6,855	41,960
	<b>9</b> Other direct expenses . . . . .		34,949	63,735	98,684
	<b>10</b> Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶				565,812
	<b>11</b> Net income summary Subtract line 10 from line 3, column (d) . . . . . ▶				763,596

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
	<b>1</b> Gross revenue . . . . .				
Direct Expenses	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
	<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	<b>7</b> Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶				
	<b>8</b> Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . ▶				

**9** Enter the state(s) in which the organization conducts gaming activities \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

**b** If "No," explain \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

**b** If "Yes," explain \_\_\_\_\_

**11** Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

**12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

**13** Indicate the percentage of gaming activity conducted in

<b>a</b> The organization's facility	<b>13a</b>	%
<b>b</b> An outside facility	<b>13b</b>	%

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

**b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_

**c** If "Yes," enter name and address of the third party

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

**16** Gaming manager information

Name ▶ \_\_\_\_\_

Gaming manager compensation ▶ \$ \_\_\_\_\_

Description of services provided ▶ \_\_\_\_\_

☐ Director/officer ☐ Employee ☐ Independent contractor

**17** Mandatory distributions

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
Schedule G, Part I, Line 3 State Solicitation Registrations	No registration is required in Arizona, Delaware, Idaho, Indiana, Iowa, Nebraska, South Dakota, Texas, Vermont, and Wyoming
Schedule G, Part I, Line 2b(v) Reimbursement of Expenses	The following professional fundraisers received reimbursements for expenses associated with their services to the University (the amount of expenses reimbursed as reflected) Meeting Achievements (\$6,980), Stelter (\$11,796), Alexander Ross Group (\$17,100), and Marcy B Waldinger Consulting LLC (\$4,014) all in accordance with written agreements specifying reimbursement of expenses
Schedule G, Part I, Line 2b(iii) Custody of funds	Meeting Achievements received \$165,000 of funds on behalf of the University and remitted the entire amount to the University
Schedule G, Part I, Line 2b(ii) Describe the custody or control arrangement	MEETING ACHIEVEMENTS INC -MEETING ACHIEVEMENTS RECEIVED \$165,000 OF FUNDS ON BEHALF OF THE UNIVERSITY AND REMITTED THE ENTIRE AMOUNT TO THE UNIVERSITY ,
Schedule G, Part I, Line 2b(v) payment of fees or payment of expenses	ALEXANDER ROSS GROUP-ALEXANDER ROSS GROUP RECEIVED \$17,100 FOR EXPENSES AS AGREED IN ASSOCIATION WITH SERVICES TO THE UNIVERSITY ,STELTER-STELTER RECEIVED REIMBURSEMENTS FOR EXPENSES OF \$11,796 AS AGREED FOR PRINTING AND POSTAGE IN ASSOCIATION WITH SERVICES PROVIDED TO THE UNIVERSITY ,MEETING ACHIEVEMENTS INC -MEETING ACHIEVEMENTS RECEIVED REIMBURSEMENTS FOR EXPENSES OF \$6,980 AS AGREED IN ASSOCIATION WITH SERVICES TO THE UNIVERSITY ,MARCY B WALDINGER CONSULTING, LLC-MARCY B WALDINGER CONSULTING, LLC RECEIVED REIMBURSEMENTS FOR EXPENSES OF \$4,014 AS AGREED IN ASSOCIATION WITH SERVICES TO THE UNIVERSITY ,

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As Filed Data -

DLN: 93493194010118

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
Northwestern University

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public Inspection

Employer identification number  
36-2167817

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes

☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

274

3

Enter total number of other organizations listed in the line 1 table . . . . .

43

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22

Part III can be duplicated if additional space is needed

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
(1) Student grants, scholarships, and fellowships are financial aid that can be used towards educational related costs	16290	383,232,617	63,043	Book	Winter gear and computers
(2) Prizes and awards reflect prizes and awards to non-employees in recognition of an accomplishment, activity, or event	276	992,263			
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
Schedule I, Part III PRIZES AND AWARDS	PRIZES AND AWARDS REFLECT PRIZES AND AWARDS EXTENDED TO NON-EMPLOYEES IN RECOGNITION OF AN ACCOMPLISHMENT, ACTIVITY, OR EVENT PRIZES AND AWARDS GIVEN TO EMPLOYEES ARE INCLUDED AS COMPENSATION AND REPORTED ON AN EMPLOYEE'S FORM W-2
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds	Explanation Grants given to support of charitable community organizations Such grants are extended only for charitable purposes to organizations that are exempt under Code Section 501(c)(3) After qualifications for the grant are met and the grant is disbursed to the charitable organization there is no subsequent monitoring by the University Grants or other assistance are awarded to organizations or entities in the U S pursuant to the University policies and procedures for all grant subawards Such subawards are monitored through the University's office for Sponsored Research (OSR) and the University's Office of Accounting Services for Research and Sponsored Programs (ASRSP) All subaward documentation including purchase orders, related charges and invoices are reviewed and monitored by ASRSP and confirmed with the principal investigator The principal investigator must certify that the subaward costs are in accordance with the Office of Management and Budget's (OMB) Uniform Guidance (Uniform Administrative Requirements, Cost Principles, and Audit Requirements), also, ASRSP requests and collects audit reports from subaward recipients to monitor compliance, as required by the Uniform Guidance If the information is not furnished to ASRSP, payment may be withheld Grants and other assistance are awarded to students on the basis of financial need following University policies developed to meet regulatory requirements (federal methodology) and guided by the College Board (institutional methodology) Merit scholarships are awarded based upon talent (eg, academic, music, and athletic) All of these awarded grants are allowed to be used by the students towards any type of costs, no subsequent monitoring is required

Additional Data

Software ID: 16000421  
Software Version: 2016v3.0  
EIN: 36-2167817  
Name: Northwestern University

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
15th Judicial District Public Defender PO Box 3622 Lafayette, LA 70502	72-0706539		52,347				Support of charitable community organization
Access Community Health Network 222 N Canal St Chicago, IL 60606	36-3317058	501(c)(3)	69,546				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Adler Planetarium & Astronomy Museum 1300 South Lake Shore Drive Chicago, IL 60605	36-6210902	501(c)(3)	188,681				Support of research activities
Advocate Health Care 3075 Highland Parkway Suite 600 Downers Grove, IL 60515	36-2169147	501(c)(3)	14,179				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AHS Hospital Corporation 475 South Street Morristown, NJ 07962	52-1958352		28,270				Support of charitable community organization
AIDS Arms Inc 219 Sunset Ave Dallas, TX 75208	75-2306145	501(c)(3)	164,333				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AIDS Foundation of Chicago 200 W Jackson Blvd Suite 2100 Chicago, IL 60606	36-3412054	501(c)(3)	32,515				Support of research activities
Albany Medical College 47 New Scotland Ave MC70 Albany, NY 12208	14-1338310	501(c)(3)	19,203				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Albert Einstein College of Medicine of Yeshiva University 1300 Morris Park Avenue Bronx, NY 10461	47-2209056	501(c)(3)	26,876				Support of research activities
Alliance of Chicago Community Health Services LLC 215 W Ohio St 4th Floor Chicago, IL 60654	36-4444309		1,264,261				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Heart Association PO Box 50035 Prescott, AZ 86304	13-5613797	501(c)(3)	30,000				Support of charitable community organization
American Institutes for Research 1000 Thomas Jefferson St NW Washington, DC 20007	25-0965219	501(c)(3)	76,933				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
American Medical Association 515 N State Street Chicago, IL 60654	36-6080517	501(c)(3)	355,827				Support of research activities
Ann & Robert H Lurie Children's Hospital of Chicago 225 E Chicago Avenue Chicago, IL 60611	36-2170833	501(c)(3)	4,334,866				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Arizona State University Office of Research and Spon Proj PO BOX 876011 Tempe, AZ 85287	86-0196696	501(c)(3)	16,394				Support of research activities
ASM International 9639 Kinsman Road Materials Park, OH 44073	34-6541397	501(c)(3)	211,008				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Back On My Feet 100 S Broad St Suite 2136 Philadelphia, PA 19110	26-2109809	501(c)(3)	39,603				Charitable fundraising conducted by student organization
Banner Alzheimer's Institute 901 E Wiletta Street Phoenix, AZ 85006	20-4862361	501(c)(3)	10,262				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Banner Health 10515 W Santa Fe Drive Sun City, AZ 85351	45-0233470	501(c)(3)	22,670				Support of research activities
Baptist Hospital of Miami 8900 N Kendall Dr Miami, FL 33176	59-0910342	501(c)(3)	5,540				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Baylor College of Medicine 1 Baylor Plaza Houston, TX 77030	74-1613878	501(c)(3)	59,588				Support of research activities
Baylor Research Institute 3310 Live Oak Street Suite 501 Dallas, TX 75204	74-1613878	501(c)(3)	93,760				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Beckman Research Institute of the City of Hope 1500 East Duarte Road Duarte, CA 91010	95-3432210	501(c)(3)	9,540				Support of research activities
Beth Israel Deaconess Medical Center 330 Brookline Avenue E ES-214 Boston, MA 02215	04-2103881	501(c)(3)	19,700				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Boston Medical Center One Boston Medical Center Pl Boston, MA 02118	04-3314093	501(c)(3)	1,232,609				Support of research activities
Boston University One Silber Way Boston, MA 02115	04-2103547	501(c)(3)	426,817				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Boys & Girls Clubs of Chicago 550 W Van Buren Street Suite 350 Chicago, IL 60607	36-2166997	501(c)(3)	43,829				Support of research activities
Bradley University 1501 W Bradley Ave Peoria, IL 61625	37-0661494	501(c)(3)	8,948				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Brigham and Women's Hospital 75 Francis St Boston, MA 02115	04-2312909	501(c)(3)	424,701				Support of research activities
Brown University 45 Prospect Street Providence, RI 02912	05-0258809	501(c)(3)	241,744				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cabrini Green Legal Aid 740 N Milwaukee Chicago, IL 60642	36-2775706	501(c)(3)	55,818				Support of charitable community organization
California State University Fullerton 800 North State College Blvd Fullerton, CA 92831	95-2081258	115	14,784				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
California State University Northridge 18111 Nordhoff Street Northridge, CA 91330	95-4358677	115	153,109				Support of research activities
Campbell-Kibler Associates Inc 80 Lakeside Dr Groton, MA 01450	04-3297519		32,604				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cardiac Surgery Clinical Research Center Inc 4400 West 95th St Suite 205 Oak Lawn, IL 60453	36-4437722	501(c)(3)	15,636				Support of research activities
CareIT Health LLC 5307 S Hyde Park Blvd Unit 2N Chicago, IL 60615	37-1760920		83,325				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Carnegie Mellon University 5000 Forbes Ave Pittsburgh, PA 15213	25-0969449	501(c)(3)	101,343				Support of research activities
Case Western Reserve University 10900 Euclid Ave Cleveland, OH 44106	34-1018992	501(c)(3)	170,267				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cedars-Sinai Medical Center 8700 Beverly Blvd Hollywood, CA 90048	95-1644600	501(c)(3)	88,039				Support of research activities
Center on Halsted 3656 Halsted Street Chicago, IL 60613	51-0178807	501(c)(3)	71,011				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chapin Hall Center for Children 1313 East 60th St Chicago, IL 60637	36-2167012	501(c)(3)	7,811				Support of research activities
Charles Stark Draper Laboratory Inc 555 Technology Square Cambridge, MA 02139	04-2505372	501(c)(3)	205,201				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chicago Academy of Sciences 2430 North Cannon Drive Chicago, IL 60614	36-0895575	501(c)(3)	25,000				Support of charitable community organization
Chicago Botanic Garden 1000 Lake Cook Road Glencoe, IL 60022	36-2225482	501(c)(3)	1,000,000				Support of charitable community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chicago Cub Charities 1060 WEST ADDISON STREET Chicago, IL 60613	36-3443543	501(c)(3)	6,500				Support of charitable community organization
Chicago Public Schools 125 South Clark Street 6th Floor Chicago, IL 60603	36-6005821	115	198,772				Support of community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chicago Urban League 4510 South Michigan Avenue Chicago, IL 60653	36-2225483	501(c)(3)	20,000				Support of charitable community organization
Chicago Women's Heath Center 1025 W Sunnyside Ave Suite 201 Chicago, IL 60640	36-2922469	501(c)(3)	26,000				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Chicago's North Shore Convention & Visitors' Bureau 8001 N Lincoln Ave 715 Skokie, IL 60077	36-4449110	501(c)(6)	25,000				Support of community organization
Children's Hospital Boston 300 Longwood Avenue Boston, MA 021155724	04-2774441	501(c)(3)	63,811				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Children's Hospital Los Angeles 4650 Sunset Blvd Mail Stop 97 Los Angeles, CA 90027	95-6121916	501(c)(3)	18,556				Support of research activities
Children's Hospital Oakland Research Institute 5700 Martin Luther King Jr Wa Oakland, CA 94609	94-0382330	501(c)(3)	10,000				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Children's Hospital of Philadelphia 34th Street and Civic Center Blvd Philadelphia, PA 19104	23-1352166	501(c)(3)	63,511				Support of research activities
Children's Hospital of Wisconsin Inc 8915 W Connell Ct PO Box 1997 Milwaukee, WI 53226	39-0812532	501(c)(3)	14,621				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Children's Research Institute 111 Michigan Ave NW Washington, DC 20010	52-1654453	501(c)(3)	21,414				Support of research activities
Chinese American Service League 2141 S Tan Ct Chicago, IL 60616	36-2984043	501(c)(3)	186,074				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Cincinnati Children's Hospital Medical Center 3333 Burnet Ave Cincinnati, OH 45229	31-0833936	501(c)(3)	13,955				Support of research activities
City of Evanston 2100 Ridge Avenue Evanston, IL 60201	36-6005870	115	1,016,767				Support of community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CJE SeniorLife Bernard Horwich Building 3003 W Touhy Ave Chicago, IL 60645	36-2727597	501(c)(3)	12,243				Support of research activities
Clean Energy Trust 20 N Wacker Dr Chicago, IL 60606	27-2378677	501(c)(3)	15,000				Support of charitable community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Clemson University 300 Brackett Hall 321 Calhoun Drive Clemson, SC 29634	57-6000254	115	70,259				Support of research activities
Cleveland Clinic Foundation 9500 Euclid Avenue Cleveland, OH 44195	34-0714585	501(c)(3)	29,045				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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Cleveland Clinic Lerner College of Medicine of CWRU 9500 Euclid Ave Cleveland, OH 44195	91-2153073	501(c)(3)	124,407				Support of research activities
Colorado School of Mines 1500 Illinois Street Golden, CO 80401	84-6000551	115	246,512				Support of research activities

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Columbia University 615 W 131st St New York, NY 10027	13-1624202	501(c)(3)	305,136				Support of research activities
Community Action Project of Tulsa County Inc 4606 S Garnett Ste 100 Tulsa, OK 74146	73-1019247	501(c)(3)	85,125				Support of research activities

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Construction Technology Laboratories Inc 5400 Old Orchard Road Skokie, IL 60077	36-3478051		58,384				Support of research activities
Consulting Radiologists Ltd 1221 Nicollet Mall Ste 600 Minneapolis, MN 55403	41-0974675		10,530				Support of research activities

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Cornell University 222 Day Hall Ithaca, NY 14853	15-0532082	501(c)(3)	346,609				Support of research activities
Dana-Farber Cancer Institute 44 Binney St Boston, MA 02115	04-2263040	501(c)(3)	49,965				Support of research activities

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Dartmouth College 420 Lexington Ave New York, NY 10170	02-0222111	501(c)(3)	14,030				Support of research activities
Denver Nephrology 130 Rampart Way Suite 300B Denver, CO 80230	84-0591433		34,177				Support of research activities



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DePaul University 1 E Jackson Chicago, IL 60604	36-2167048	501(c)(3)	130,792				Support of research activities
Des Moines University Osteopathic Medical Center 3200 Grand Ave Des Moines, IA 50312	42-0730347	501(c)(3)	19,698				Support of research activities

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Drexel University Office of Research 3201 Arch Street Suite 100 Philadelphia, PA 19104	23-1352630	501(c)(3)	37,793				Support of research activities
Duke University 2200 West Main St Erwin Square Suite 820 Durham, NC 27705	56-0532129	501(c)(3)	1,352,403				Support of research activities

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Eastern Virginia Medical School PO Box 1980 Norfolk, VA 23501	54-6055378	115	306,210				Support of research activities
Emory University 201 Dowman Dr Atlanta, GA 30322	58-0566256	501(c)(3)	412,689				Support of research activities

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Engineering and Software System Solutions Inc 550 West C Street Suite 1630 San Diego, CA 92101	33-0976413		53,759				Support of research activities
Erie Family Health Center 1701 W Superior St Chicago, IL 60622	36-3088628	501(c)(3)	1,146,699				Support of research activities

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Evanston Chamber of Commerce 1840 Oak Avenue Evanston, IL 60201	36-1051450	501(c)(6)	16,950				Support of community organization
Evanston Community Foundation 1560 Sherman Avenue No 535 Evanston, IL 60201	36-3466802	501(c)(3)	112,195				Charitable fundraising conducted by student organization

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Evanston Township High School 1600 Dodge Ave Evanston, IL 60201	30-0395044	115	37,969				Support of charitable community organization
EvMark 820 Davis Street Suite 151 Evanston, IL 60201	36-3571291	501(c)(6)	35,500				Support of community organization

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Executive Frameworks Ltd 2705 W Agatitie Ave 1 Chicago, IL 60625	37-1450886		129,767				Support of research activities
Fairview Health Services 2450 Riverside Avenue Minneapolis, MN 55454	41-0991680	501(c)(3)	21,518				Support of research activities

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Fayetteville State University 1200 Murchison Rd Fayetteville, NC 28301	56-1238736	501(c)(3)	52,503				Support of research activities
Feinstein Institute for Medical Research 350 Community Dr Manhasset, NY 11030	11-2673595	501(c)(3)	39,325				Support of research activities



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Florida International University Modesto A Maidique Campus 11200 SW 8 Street MARC 430 Miami, FL 331990001	65-0177616	501(c)(3)	53,315				Support of research activities
Florida State University 600 W College Ave Tallahassee, FL 32306	59-1961248	115	29,887				Support of research activities

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Fordham University 441 E Fordham Road Bronx, NY 10458	13-1740451	501(c)(3)	199,915				Support of research activities
Foundation 65 PO Box 750 Evanston, IL 60204	36-4003165	501(c)(3)	40,000				Support of charitable community organization

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Geisinger Clinic 100 North Academy Avenue Danville, PA 17822	23-1995911	501(c)(3)	442,279				Support of research activities
Geneva Foundation 917 Pacific Ave Suite 600 Tacoma, WA 98402	91-1593913	501(c)(3)	12,330				Support of research activities

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George Mason University 4400 University Drive MSN 4C6 University Hall Suite 3100 Fairfax, VA 22030	54-0836354	501(c)(3)	25,050				Support of research activities
George Washington University 2121 I St NW Washington, DC 20052	53-0196584	501(c)(3)	196,199				Support of research activities

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Georgia Institute of Technology 505 Tenth St Atlanta, GA 30332	58-0603146	501(c)(3)	427,930				Support of research activities
Georgia State University 30 Courtland St NE Ste 217 Atlanta, GA 30303	58-1845423	501(c)(3)	234,387				Support of research activities

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GfK Custom Research LLC 420 Lower Wabash Ave Chicago, IL 60611	36-2948619		236,057				Support of research activities
GIGI'S PLAYHOUSE 2350 West Higgins Rd Hoffman Estates, IL 60169	20-0058563	501(c)(3)	957,755				Charitable fundraising conducted by student organization

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Gilda's Club 537 N Wells Chicago, IL 60654	36-4115144	501(c)(3)	10,000				Support of charitable community organization
H Lee Moffitt Cancer Center & Research Institute 12902 Magnolia Ave Tampa, FL 33612	59-2451713	501(c)(3)	23,174				Support of research activities

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Harvard University Massachusetts Hall Cambridge, MA 02138	04-2103580	501(c)(3)	674,688				Support of research activities
Have Dreams 515 Busse Highway Suite 150 Park Ridge, IL 60068	36-4078008	501(c)(3)	42,103				Support of charitable community organization



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HDT Robotics Inc 415 Wolfe Street Fredericksburg, VA 22401	27-1422997		234,482				Support of research activities
Health Quest Medical Practice PC 45 Reade Pl Poughkeepsie, NY 12601	56-2669185	501(c)(3)	11,860				Support of research activities

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HealthPartners Institute 3311 E Old Shakopee Rd Bloomington, MN 554251361	41-1670163	501(c)(3)	120,472				Support of research activities
Hektoen Institute for Medical Research 2240 W Ogden Ave Chicago, IL 60612	36-2244897	501(c)(3)	372,617				Support of research activities

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Henry M Jackson Foundation for the Advancement of Military Medicine 6720-A Rockledge Dr Bethesda, MD 20817	52-1317896	501(c)(3)	40,763				Support of research activities
Hoosier Cancer Research Network Inc 500 N Meridian Street Suite 100 Indianapolis, IN 46204	26-0303542	501(c)(3)	24,000				Support of research activities

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Horizon Research Inc 326 Cloister Ct Chapel Hill, NC 27514	56-1550276		16,324				Support of research activities
Horizons for Youth 703 West Monroe St Chicago, IL 60661	36-3796784	501(c)(3)	39,603				Charitable fundraising conducted by student organization

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Howard Brown Health Center 4025 N Sheridan Road Chicago, IL 60613	36-2894128	501(c)(3)	6,896				Support of research activities
Hugo W Moser Research Institute at Kennedy Krieger Inc 707 N Broadway Baltimore, MD 21205	52-1524967	501(c)(3)	65,520				Support of research activities

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Icahn School of Medicine at Mount Sinai One Gustave L Levy Place Box 1075 New York, NY 10029	13-6171197	501(c)(3)	382,755				Support of research activities
Illinois Department of Public Health 535 West Jefferson Street Springfield, IL 62761	01-0632628	115	125,536				Support of research activities

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Illinois Institute of Technology 3300 South Federal Street Chicago, IL 60616	36-2170136	501(c)(3)	79,978				Support of research activities
Illinois Public Health Association 223 S 3rd St Springfield, IL 62701	36-6108790	501(c)(3)	81,477				Support of research activities

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Indiana University 509 E 3rd Street Bloomington, IN 47401	35-6001673	115	181,404				Support of research activities
Institute for Cancer Research 333 Cottman Ave Philadelphia, PA 19112434	23-6296135	501(c)(3)	15,844				Support of research activities



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Institute for Clinical Research Inc PO Box 29545 Washington, DC 200170745	52-1336656		57,726				Support of research activities
Institute for Neurodegenerative Disorders 60 Temple St 8th Floor New Haven, CT 06510	06-1582206	501(c)(3)	15,910				Support of research activities

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Institute for Safe Medication Practices 200 Lakeside Drive Suite 200 Horsham, PA 19044	23-2757559	501(c)(3)	5,695				Support of research activities
International Association for Conflict Management 701 Tappan Street No R4340 Ann Arbor, MI 48109	27-2088086	501(c)(3)	50,000				Support of charitable community organization

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Iowa State University 3810 Beardshear Hall Ames, IA 50011	42-6004224	115	16,188				Support of research activities
J Craig Venter Institute 9704 Medical Center Dr Rockville, MD 20850	52-1842938	501(c)(3)	495,668				Support of research activities

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Jackson Laboratory 600 Main Street Bar Harbor, ME 04609	01-0211513	501(c)(3)	71,804				Support of research activities
Jewish Federation of Metropolitan Chicago 30 S Wells Chicago, IL 60606	36-2167034	501(c)(3)	399,062				Support of charitable community organization

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Johns Hopkins University Charles St and University Baltimore, MD 21210	52-0595110	501(c)(3)	1,029,073				Support of research activities
Juvenile Protective Association 1707 N Halsted Street Chicago, IL 60614	36-2167765	501(c)(3)	25,000				Support of charitable community organization

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Kaiser Foundation Research Institute 3800 N Interstate Ave Portland, OR 97227	94-1105628	501(c)(3)	300,440				Support of research activities
King County Public Hospital District No 2 12040 NE 128th St Kirkland, WA 98034	91-1519430	501(c)(3)	11,810				Support of research activities

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Les Turner ALS foundation 5550 Touhy Avenue Suite 302 Skokie, IL 60077	36-2916466	501(c)(3)	5,500				Support of charitable community organization
Louis Stokes Cleveland VA Medical Center 10701 East Boulevard Cleveland, OH 44106	34-1710663		61,158				Support of research activities

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Louisiana State University 3848 W Lakeshore Dr Baton Rouge, LA 70808	72-6087770	115	43,102				Support of research activities
Loyola University Chicago 1032 W Sheridan Rd Chicago, IL 60660	36-1408475	501(c)(3)	49,687				Support of research activities



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Lyric Opera of Chicago 20 N Wacker Drive Chicago, IL 60606	36-6008929	501(c)(3)	7,500				Support of charitable community organization
Magee-Womens Research Institute & Foundation 3339 Ward St Pittsburgh, PA 15132	25-1462312	501(c)(3)	5,166				Support of research activities

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MarketLab Research Inc 100 Penn Square East Suite 1200 Philadelphia, PA 19107	23-2502559		392,109				Support of research activities
Massachusetts General Hospital 55 Fruit St Boston, MA 02114	04-1564655	501(c)(3)	205,244				Support of research activities

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Massachusetts Institute of Technology 77 Massachusetts Ave Cambridge, MA 02142	04-2103594	501(c)(3)	90,750				Support of research activities
Mayo Clinic Arizona 13400 East Shea Blvd Scottsdale, AZ 85259	86-0800150	501(c)(3)	250,509				Support of research activities

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Mayo Clinic Jacksonville 4500 San Pablo Rd Jacksonville, FL 32224	59-3337028	501(c)(3)	350,726				Support of research activities
Mayo Clinic Rochester 200 First St SW Rochester, MN 55905	41-6011702	501(c)(3)	247,009				Support of research activities

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
McGaw YMCA 1000 Grove St Evanston, IL 60201	36-2169194	501(c)(3)	35,000				Support of charitable community organization
Medical College of Wisconsin 8701 Watertown Plank Rd Milwaukee, WI 53226	39-0806261	501(c)(3)	259,152				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Medical University of South Carolina 179 Ashley Ave Charleston, SC 29425	57-6000722	115	80,355				Support of research activities
Memorial Hospital of Rhode Island 111 Brewster St Pawtucket, RI 02680	05-0259004	501(c)(3)	92,445				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Memorial Sloan-Kettering Cancer Center 1275 York Ave New York, NY 10065	13-1624182	501(c)(3)	109,786				Support of research activities
Mercy Hospital & Medical Center 2525 S Michigan Ave Chicago, IL 60616	36-2170152	501(c)(3)	146,387				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MetaStar Inc 2909 Landmark Place Madison, WI 53713	39-1332612	501(c)(3)	305,516				Support of research activities
Methodist Hospital 6670 Bertner Street Houston, TX 77030	87-0721923	501(c)(3)	17,554				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Methodist Research Institute Inc 6670 Bertner St Houston, TX 77030	87-0721923	501(c)(3)	22,266				Support of research activities
Michigan State University 113 Angell Bldg East Lansing, MI 48824	38-6005984	115	54,109				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Midwestern University 555 31st St Downers Grove, IL 60515	36-3377698	501(c)(3)	18,859				Support of research activities
Millennium Park Foundation 201 East Randolph Chicago, IL 60601	36-4244167	501(c)(3)	10,000				Support of charitable community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Mind Research Network 1101 Yale Blvd NE Albuquerque, NM 87106	85-0457562	501(c)(3)	26,642				Support of research activities
Missouri University of Science and Technology 300 W 12th St 202 Centennial Hall Rolla, MO 65401	43-6003859	115	54,523				Support of research activities

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Myomo Inc One Broadway 14th Floor Cambridge, MA 02142	47-0944526		23,916				Support of research activities
National Bureau of Economic Research Inc 1050 Massachusetts Ave Cambridge, MA 02138	13-1641075	501(c)(3)	48,640				Support of research activities

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National Jewish Health 1400 Jackson St Denver, CO 80206	74-2044647	501(c)(3)	57,522				Support of research activities
National Kidney Foundation of Illinois 215 West Illinois Street Chicago, IL 60654	36-6009226	501(c)(3)	6,500				Support of charitable community organization

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Neighborhood Health Group LLC 5860 W Higgins Ave Chicago, IL 60630	98-1107218		393,131				Support of research activities
New Jersey Institute of Technology University Heights Newark, NJ 07102	22-6000910	115	14,976				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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New York Blood Center 310 East 67 St New York, NY 10065	13-1949477	501(c)(3)	34,041				Support of research activities
New York University 70 Washington Square South New York, NY 10012	13-5562308	501(c)(3)	365,594				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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North Carolina State University 2711 Founders Dr Raleigh, NC 27695	56-6000756	115	80,025				Support of research activities
NORTH SUBURBAN YMCA 2705 Techny Road Northbrook, IL 60062	36-2546842	501(c)(3)	10,000				Support of charitable community organization



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Northern Illinois University 1425 W Lincoln Hwy DeKalb, IL 60115	36-6086819	501(c)(3)	710,773				Support of research activities
NorthShore University HealthSystem Research Institute 2650 Ridge Ave Evanston, IL 60201	36-4191793	501(c)(3)	800,385				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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Northwestern Medical Faculty Foundation Inc 680 N Lake Shore Dr Chicago, IL 60611	36-3097297	501(c)(3)	563,882				Support of research activities
Northwestern University Settlement House 1400 West Augusta Blvd Chicago, IL 60642	36-2167818	501(c)(3)	25,000				Support of charitable community organization

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Norton Healthcare Inc 300 E Chestnut St Ste 200 Louisville, KY 402021831	61-1028725		15,090				Support of research activities
Objective Arts Inc 20 N Wacker Drive Chicago, IL 60606	75-2975237		293,280				Support of research activities

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(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Ohio State University 154 W 12th Ave Columbus, OH 43210	31-6025986	115	389,503				Support of research activities
Oklahoma State University 113 Student Union Stillwater, OK 74078	73-1383996	115	543,666				Support of research activities

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Open Source Robotics Foundation 170 S Whisman Rd Mountain View, CA 94041	45-5230545	501(c)(3)	6,000				Support of charitable community organization
OptoNet Inc 828 Davis Street Suite 206 Evanston, IL 60201	74-3092128		86,663				Support of research activities

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Oregon Health & Science University 3181 Southwest Sam Jackson Park Rd Portland, OR 97239	93-1176109	115	100,184				Support of research activities
OSF Saint Francis Medical Center 530 NE Glen Oak Avenue Peoria, IL 61637	37-0813229	501(c)(3)	98,313				Support of research activities

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Pacific Health Research and Education Institute 3375 Koapaka St Ste I-540 Honolulu, HI 96819	99-0303308	501(c)(3)	7,730				Support of research activities
Palo Alto University 1791 Arastradero Road Palo Alto, CA 94304	94-2340692	501(c)(3)	38,580				Support of research activities

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Park Street Solutions Company One Energy Center 40 Shuman Blvd Suite 295 Naperville, IL 60563	20-1152430		344,375				Support of research activities
Parkinson's & Movement Disorder Institute 9940 Talbert Ave Suite 204 Fountain Valley, CA 92708	33-0865882		12,660				Support of research activities



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Particle Sciences Inc 3894 Courtney Street Bethlehem, PA 18017	23-2749752		192,275				Support of research activities
Pennsylvania State University 308 Old Main University Park, PA 16802	24-6000376	115	411,102				Support of research activities

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Presence Health Network 200 S Wacker Dr 11th Floor Chicago, IL 60606	36-1649520	501(c)(3)	85,294				Support of research activities
Princeton University PO BOX 36 ORPA 4 New South Building Princeton, NJ 08544	21-0634501	501(c)(3)	48,252				Support of research activities

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Product Development & Analysis LLC 1776 Legacy Circle Suite 115 Naperville, IL 60563	36-4121041		14,400				Support of research activities
Prosthetic Design Inc 700 Harco Drive Clayton, OH 45315	31-1341713		25,934				Support of research activities

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Purdue University 610 Purdue Mall West Lafayette, IN 47906	35-6002041	115	680,395				Support of research activities
Queen's Medical Center 1301 Punchbowl St Honolulu, HI 96813	99-0073524	501(c)(3)	7,895				Support of research activities

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QuesTek Innovations LLC 1820 Ridge Avenue Evanston, IL 60201	36-4116425		202,554				Support of research activities
Rancho Research Institute PO Box 3500 Downey, CA 90242	95-1911180	501(c)(3)	12,250				Support of research activities

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Ravinia Festival Association 418 Sheridan Road Highland Park, IL 60035	36-6002273	501(c)(3)	13,000				Support of charitable community organization
Rehabilitation Institute of Chicago 345 E Superior St Chicago, IL 60611	36-2256036	501(c)(3)	431,457				Support of research activities

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Rehabilitation Institute Research Corporation 345 E Superior St Chicago, IL 60611	36-3728711	501(c)(3)	145,394				Support of research activities
Renaissance Society of America 365 Fifth Avenue New York, NY 10015	13-1787503	501(c)(3)	5,300				Support of charitable community organization

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Research Foundation for Mental Hygiene Inc 150 Broadway Suite 301 Menands, NY 12204	14-1410842	501(c)(3)	25,078				Support of research activities
Research Foundation of The City University of New York 65-30 Kissena Blvd Queens, NY 11367	13-1988190	501(c)(3)	570,954				Support of research activities



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Research Triangle Institute 12 Davis Dr RESEARCH TRIANGLE PARK, NC 27709	56-0686338	501(c)(3)	55,801				Support of research activities
Rho Federal Systems Division Inc 6330 Quadrangle Dr Chapel Hill, NC 27517	56-1927659		41,150				Support of research activities

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Rhode Island Hospital 593 Eddy Street Providence, RI 02903	05-0258954	501(c)(3)	5,625				Support of research activities
Rice University 6100 Main St Houston, TX 77005	74-1109620	501(c)(3)	83,109				Support of research activities

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Rocky Mountain Movement Disorders Center PC 701 E Hampden Ave Suite 510 Englewood, CO 80113	26-0756771		27,655				Support of research activities
Roger Baldwin Foundation of the ACLU 150 N Michigan Ave Ste 600 Chicago, IL 60601	36-2682569	501(c)(3)	55,254				Support of charitable community organization

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Rush University Medical Center 1653 W Congress Parkway Chicago, IL 60612	36-2174823	501(c)(3)	1,364,767				Support of research activities
Rutgers University 57 US Highway 1 New Brunswick, NJ 08901	22-6001086	501(c)(3)	38,405				Support of research activities

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Saint Luke's Hospital (Kansas City MO) 4401 Wornall Road Kansas City, MO 64111	44-0545297	501(c)(3)	52,915				Support of research activities
Sanford Burnham Prebys Medical Discovery Institute 10901 N Torrey Pines Rd La Jolla, CA 92037	51-0197108	501(c)(3)	371,820				Support of research activities

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Scheck & Siress Prosthetics Inc 1S376 Summit Avenue Court E Oakbrook Terrace, IL 60181	36-3217435		70,973				Support of research activities
Scripps Research Institute 10550 N Torrey Pines Rd La Jolla, CA 92037	33-0435954	501(c)(3)	643,485				Support of research activities

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Seattle Children's Research Institute 1904 9th Ave Seattle, WA 98105	91-1156519	501(c)(3)	51,165				Support of research activities
Sentara Healthcare 6015 Poplar Hall Dr Norfolk, VA 23502	52-1271901	501(c)(3)	27,405				Support of research activities

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Shenandoah University 1460 University Drive Winchester, VA 22601	54-0525605	501(c)(3)	13,086				Support of research activities
Siemens Corporation 300 New Jersey Avenue Suite 1000 Washington, DC 20001	13-2623358		20,852				Support of research activities



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Society for Consumer Psychology Clarkson University Potsdam, NY 13699	36-3607499	501(c)(3)	6,000				Support of charitable community organization
Southeastern Michigan Administrative Services Group 613 Abbott Street 6th Floor Detroit, MI 48226	81-1229856	501(c)(3)	50,000				Support of charitable community organization

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SRI International 333 Ravenswood Ave Menlo Park, CA 94025	94-1160950		7,972				Support of research activities
St Joseph's Hospital and Medical Center 350 W Thomas Rd Phoenix, AZ 85013	72-1561134	501(c)(3)	7,800				Support of research activities

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Stanford University 295 Galvez St Stanford, CA 94305	94-1156365	501(c)(3)	898,593				Support of research activities
Storycatchers Theatre 544 W Oak St Chicago, IL 60610	36-3298168	501(c)(3)	6,000				Support of research activities

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Strive 5001 S Ellis Ave Chicago, IL 60615	36-3728910	501(c)(3)	18,000				Support of research activities
Syracuse University 113 Bowne Hall Syracuse, NY 13244	15-0532081	501(c)(3)	130,161				Support of research activities

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Telligen Inc 1776 West Lakes Pkwy West Des Moines, IA 50266	42-0992483		427,876				Support of research activities
Temple University 1801 N Broad Street Philadelphia, PA 19122	23-1365971	501(c)(3)	367,435				Support of research activities

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Texas A&M University 400 Harvey Mitchell Pkwy S Suite 300 College Station, TX 77845	74-6000531	115	14,498				Support of research activities
Texas Tech University 2500 Broadway Lubbock, TX 79409	75-6002622	501(c)(3)	87,992				Support of research activities

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The Art Institute of Chicago 111 S Michigan Ave Chicago, IL 60603	36-2167725	501(c)(3)	10,000				Support of charitable community organization
The Metropolitan Museum of Art 1000 5th Avenue New York, NY 10028	13-1624086	501(c)(3)	30,000				Support of charitable community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Thresholds 4101 N Ravenswood Ave Chicago, IL 60613	36-2518901		77,912				Support of research activities
Tufts Medical Center Inc 800 Washington Street Boston, MA 02111	27-0440772	501(c)(3)	22,307				Support of research activities



Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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Tufts University Office of Research Administration 136 Harrison Ave Boston, MA 02155	04-2103634	501(c)(3)	85,829				Support of research activities
Tulane University 6823 St Charles Ave New Orleans, LA 70118	72-0423889	501(c)(3)	853,897				Support of research activities

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UChicago Argonne LLC Argonne National Laboratory 9700 S Cass Ave Lemont, IL 60439	68-0628477	115	117,518				Support of research activities
United Negro College Fund 1805 7th Street NW Washington, DC 20001	13-1624241	501(c)(3)	7,500				Support of charitable community organization

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United States Drug Testing Laboratories Inc 1700 S Mount Prospect Rd Des Plaines, IL 60018	42-1612910		282,436				Support of research activities
United Way 701 N Fairfax St Alexandria, VA 22314	13-1635294	501(c)(3)	10,000				Support of charitable community organization

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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United Way of Metropolitan Chicago 333 South Wabash Avenue Chicago, IL 60604	30-0200478	501(c)(3)	25,000				Support of charitable community organization
University of Alabama at Birmingham 1530 3rd Ave South Birmingham, AL 35294	63-6005396	115	750,148				Support of research activities

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University of Arizona 617 N Santa Rita Ave Tucson, AZ 85721	74-2652689	115	29,184				Support of research activities
University of California Berkeley 200 California Hall Berkeley, CA 94720	94-6002123	115	531,112				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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University of California Davis One Shields Ave Davis, CA 95616	94-6036494	115	169,485				Support of research activities
University of California Irvine Office of Administration 5171 California Ave Suite 150 Irvine, CA 92697	95-2226406	115	271,460				Support of research activities

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University of California Lawrence Berkeley National Laboratory One Cyclotron Road MS 90-1116 Berkeley, CA 947208126	94-6002123		178,172				Support of research activities
University of California Los Angeles 11000 Kinross Ave Suite 211 Los Angeles, CA 90095	95-6006143	115	630,024				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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University of California San Diego 9500 Gilman Dr La Jolla, CA 92093	95-6006144	115	669,105				Support of research activities
University of California San Francisco 505 Parnassus Ave San Francisco, CA 94143	56-6001393	115	1,073,099				Support of research activities



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University of California Santa Barbara Office of Research 3227 Cheadle Hall Santa Barbara, CA 931062050	95-6006145		73,122				Support of research activities
University of Central Florida 12201 Research Parkway Suite 501 Orlando, FL 328263246	59-2924021	501(c)(3)	8,753				Support of research activities

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University of Chicago 5801 S Ellis Ave Chicago, IL 60637	36-2177139	501(c)(3)	8,908,706				Support of research activities
University of Chicago National Opinion Research Center 1155 East 60th Street Chicago, IL 60637	36-2167808	501(c)(3)	55,468				Support of research activities

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University of Cincinnati 2600 Clifton Ave Cincinnati, OH 45221	31-6000989	115	68,230				Support of research activities
University of Colorado at Boulder 914 Broadway St Boulder, CO 80302	84-6000555	501(c)(3)	809,868				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
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University of Colorado Denver 13001 East 17th Place Bldg 500 Room W1126 Aurora, CO 80045	84-6000555	501(c)(3)	410,535				Support of research activities
University of Connecticut 438 Whitney Rd Ext Unit 1133 Storrs, CT 06269	06-0772160	115	78,730				Support of research activities

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University of Connecticut Health Center 263 Farmington Ave Farmington, CT 06030	36-6009515	115	113,544				Support of research activities
University of Delaware Hullihen Hall 175 S College Av Newark, DE 19716	51-6000297	501(c)(3)	123,917				Support of research activities

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University of Florida 201 Criser Hall Gainesville, FL 32611	59-6002052	115	450,500				Support of research activities
University of Illinois at Chicago 809 S Marshfield Avenue MB 502 M/C 551 Chicago, IL 606124305	37-6000511	501(c)(3)	2,624,183				Support of research activities

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University of Illinois at Urbana-Champaign 601 E John St Champaign, IL 61820	37-6000511	115	743,558				Support of research activities
University of Iowa 100 Mossman Business Svcs Bldg Iowa City, IA 52245	42-6004813	115	140,978				Support of research activities

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University of Kansas Medical Center Research Institute 3901 Rainbow Boulevard MSN 1039 Kansas City, KS 66160	48-1108830	501(c)(3)	33,397				Support of research activities
University of Kentucky 100 Funkhouser Bldg Lexington, KY 40506	61-6001218	115	273,688				Support of research activities



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University of Louisville 2301 South Third Street Jouett Hall 2nd floor Louisville, KY 40292	61-1014882	115	5,903				Support of research activities
University of Maryland 2108 Mitchell Bldg College Park, MD 20742	52-6002033	115	491,545				Support of research activities

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University of Massachusetts Amherst 70 Butterfield Terrace Amherst, MA 01003	04-3167352	115	73,653				Support of research activities
University of Massachusetts Medical School 55 Lake Avenue N Worcester, MA 016550002	04-3167352	501(c)(3)	59,084				Support of research activities

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University of Memphis 315 Administration Building Memphis, TN 38152	62-0648618	501(c)(3)	13,746				Support of research activities
University of Miami 1252 Memorial Dr Coral Gables, FL 33146	59-0624458	501(c)(3)	187,237				Support of research activities

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University of Michigan 515 E Jefferson Ann Arbor, MI 48109	38-6000134	115	974,053				Support of research activities
University of Minnesota 101 Pleasant St Minneapolis, MN 55455	41-6007513	115	392,123				Support of research activities

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University of Missouri Columbia 310 Jesse Hall Columbia, MO 65211230	43-6003859	501(c)(3)	21,772				Support of research activities
University of Missouri Kansas City 5100 Rockhill Road Kansas City, MO 641102499	43-6003859	501(c)(3)	7,330				Support of research activities

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University of Nebraska Medical Center 987835 Nebraska Medical Center Omaha, NE 68198	47-0491233	115	15,110				Support of research activities
University of Nebraska-Lincoln 3835 Holdrege St Lincoln, NE 68583	47-0049123	115	65,774				Support of research activities

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University of Nevada Reno Office of Sponsored Projects 1664 N Virginia St 204 Ross Hall Reno, NV 89557	88-6000024	115	33,165				Support of research activities
University of North Carolina at Chapel Hill 9201 University City Blvd Charlotte, NC 28223	56-6000642	115	863,777				Support of research activities

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University of Notre Dame 317 Main Building Notre Dame, IN 46556	35-0868188	501(c)(3)	26,447				Support of research activities
University of Oklahoma 660 Parrington Oval Norman, OK 73019	73-6017987	115	5,400				Support of research activities



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University of Pennsylvania 3451 Walnut St Philadelphia, PA 19104	23-1352685	501(c)(3)	583,201				Support of research activities
University of Pittsburgh 4227 Fifth Ave Pittsburgh, PA 15260	25-0965591	501(c)(3)	453,699				Support of research activities

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University of Puerto Rico Medical Sciences Campus P O Box 365067 San Juan, PR 009365067	66-0433760		28,286				Support of research activities
University of Rochester 518 Hylan Building Rochester, NY 14627	16-0743209	501(c)(3)	56,232				Support of research activities

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University of South Carolina 1600 Hampton Street Room 612 Columbia, SC 29208	57-6001153	501(c)(3)	42,373				Support of research activities
University of South Florida - Tampa 4202 E Fowler Ave Tampa, FL 33620	59-3102112	115	23,480				Support of research activities

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University of Southern California 1540 Alcazar St Los Angeles, CA 90089	95-1642394	501(c)(3)	215,179				Support of research activities
University of Texas at Arlington 701 S Nedderman Drive Arlington, TX 76019	75-6000121	115	55,320				Support of research activities

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University of Texas at Austin 2100 San Jacinto Blvd Austin, TX 78712	74-6000203	115	400,513				Support of research activities
University of Texas at San Antonio One UTSA Circle San Antonio, TX 78249	74-1717115	115	104,388				Support of research activities

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University of Texas Health Science Center at Houston 7000 Fannin UCT 1006 Houston, TX 77030	74-1761309	115	30,564				Support of research activities
University of Texas M D Anderson Cancer Center 1515 Holcombe Blvd Houston, TX 77030	76-0273984	115	38,569				Support of research activities

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University of Texas Medical Branch at Galveston 301 University Boulevard Galveston, TX 775550657	74-6000949	501(c)(3)	66,811				Support of research activities
University of Texas Southwestern Med Ctr at Dallas 5323 Harry Hines Blvd Dallas, TX 75390	75-6002868	115	144,287				Support of research activities

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University of Utah 201 S 1460 E Salt Lake City, UT 84112	87-6000121	115	569,698				Support of research activities
University of Virginia 1 College Park Wise, VA 24293	54-6001796	115	850,104				Support of research activities



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University of Washington 1410 NE Campus Parkway Seattle, WA 98195	91-6001537	115	697,684				Support of research activities
University of Wisconsin-Madison 750 University Avenue 4th Floor AW Peterson Building Madison, WI 537061490	39-1805963	501(c)(3)	1,673,766				Support of research activities

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University of Wisconsin-Milwaukee Office of Sponsored Programs PO Box 340 Milwaukee, WI 53201	39-1805963	501(c)(3)	10,701				Support of research activities
Van Andel Research Institute 333 Bostwick Ave NE Grand Rapids, MI 49503	52-2000823	501(c)(3)	43,419				Support of research activities

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Vanderbilt University 2201 West End Ave Nashville, TN 37235	62-0476822	501(c)(3)	533,782				Support of research activities
Vanderbilt University Medical Center CCC-3322 Medical Center North Nashville, TN 372322103	62-0476822	501(c)(3)	330,855				Support of research activities

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Veterans Medical Research Foundation of San Diego 3350 La Jolla Village Dr San Diego, CA 92161	33-0189397	501(c)(3)	64,196				Support of research activities
Village of Skokie Health Department 5127 Oakton Street Skokie, IL 60077	36-6006103		10,728				Support of research activities

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Virginia Commonwealth University PO Box 980568 Richmond, VA 232980568	54-6001758	501(c)(3)	16,273				Support of research activities
Virginia Polytechnic Institute and State University Office of Sponsored Programs 300 Turner Street NW Blacksburg, VA 24061	54-6001805	501(c)(3)	34,575				Support of research activities

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Wake Forest University Health Sciences 1834 Wake Forest Rd WinstonSalem, NC 27106	90-0222618	501(c)(3)	26,669				Support of research activities
Walgreen Co 108 Wilmot Rd Deerfield, IL 60015	36-1924025		109,328				Support of research activities

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Washington University in St Louis One Brookings Dr St Louis, MO 63130	43-0653611	501(c)(3)	476,419				Support of research activities
Wayne State University PO Box 02759 Detroit, MI 48202	38-3555142	501(c)(3)	170,602				Support of research activities

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Weill Cornell Medical College 445 E 69th Street New York, NY 10021	13-1623978	501(c)(3)	27,825				Support of research activities
WestEd 730 Harrison Street San Francisco, CA 94107	94-3233542	115	9,088				Support of research activities



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Westside Institute for Science and Education 820 S Damen Avenue Chicago, IL 60612	36-3712391	501(c)(3)	68,826				Support of research activities
World Business Chicago 177 N State St Ste 500 Chicago, IL 60601	36-4313685	501(c)(3)	60,000				Support of charitable community organization

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Wright State University 3640 Colonel Glenn Hwy Dayton, OH 45435	31-0732831	115	37,804				Support of research activities
Yale University 140 Prospect St New Haven, CT 06511	06-0646973	501(c)(3)	487,158				Support of research activities

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Youth and Opportunity United 1027 Sherman Avenue Evanston, IL 60202	36-2734966	501(c)(3)	100,000				Support of charitable community organization

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization Northwestern University	Employer identification number 36-2167817
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Part I

Questions Regarding Compensation

	Yes	No
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
<b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	Yes	
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	Yes	
<b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Approval by the board or compensation committee</div></div>		
<b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: <b>a</b> Receive a severance payment or change-of-control payment?	Yes	
<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?	Yes	
<b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		No
<b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>		
<b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <b>a</b> The organization?	Yes	
<b>b</b> Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		No
<b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <b>a</b> The organization?		No
<b>b</b> Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		No
<b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	Yes	
<b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.		No
<b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table							

**Part III** **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
See Additional Data	

**Additional Data**

**Software ID:** 16000421  
**Software Version:** 2016v3.0  
**EIN:** 36-2167817  
**Name:** Northwestern University

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a	SCHEDULE J SUPPLEMENTAL INFORMATION

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a First-class or charter travel	Charter airplane travel was provided to nine listed persons and was treated as a business expense and was not treated as taxable compensation Three listed persons traveled first class and was treated as a business expense and not treated as taxable compensation



**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a Travel for companions	The President's spouse has accompanied the President at development events for business purposes and such expenses were not treated as taxable compensation. Four listed persons received companion travel. Companion travel was treated as taxable compensation for three listed persons.

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	Two listed persons received gross up payments in connection with certain benefits and such amounts were treated as taxable compensation

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	The President is required to reside in University-owned housing which is provided for the convenience of the University and is not treated as a taxable compensation pursuant to Internal Revenue Code Section 119. The annual fair market rental value of the housing is included in nontaxable benefits listed on Schedule J, Part II, column (D). Seven listed persons were provided with housing or a housing allowance and the amounts were treated as taxable compensation.

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	The President was extended memberships in organizations that are held in the President's individual name but that reflect institutional business requirements and are not treated as taxable compensation. Five listed persons received reimbursement for social club dues. The club dues were treated as taxable compensation for three listed persons.

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 1a Personal services	In connection with the University-provided presidential housing, the University provides maid/cleaning services at the President's University residence. The value of the benefit for cleaning services associated with the personal living quarters is treated as taxable compensation. Nominal chauffeur services were provided to the President and the value of the benefit is treated as taxable compensation.

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 4a Severance or change-of-control payment	In connection with his retirement from Northwestern University, Daniel Linzer received compensation in the amount of \$279,370, which is included in Part II, Column B(ii)

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	The following participated in a 457(f) nonqualified retirement plan and the amounts are subject to substantial risk of forfeiture and vest after a number of years Name and amount contributed Morton O Schapiro (\$188,096), Daniel I Linzer (\$25,000), Nimalan Chinniah (\$60,000), James M Hurley (\$83,333), Robert E McQuinn (\$155,000), James J Phillips (\$23,333) William H McLean (\$384,052), Peter A Belytschko (\$215,305), Chris Collins (\$50,000) Name and amount paid Morton O Schapiro (\$132,354), William H McLean (\$1,062,320), Peter A Belytschko (\$380,739), James J Phillips (\$252,682), Daniel I Linzer (\$900,241)

**Part III, Supplemental Information**

Return Reference	Explanation
Schedule J, Part I, Line 5a Compensation contingent on revenues of the organization	The Chief Investment Officer, Investment Manager and Managing Director of Investments received incentive compensation which was in part calculated contingent on the performance of the University's long term investments



Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1Morton O Schapiro President	(i)	1,013,556	200,000	198,501	214,596	205,201	1,831,854	100,000
	(ii)	0	0	0	0	- 0	- 0	0
1Daniel I Linzer Provost	(i)	703,464	75,000	1,190,299	51,500	32,617	2,052,880	750,000
	(ii)	0	0	0	0	- 0	- 0	0
2Nimalan Chinniah Executive Vice President	(i)	788,967	100,000	75,693	86,500	17,945	1,069,105	0
	(ii)	0	0	0	0	- 0	- 0	0
3Mary L Baglivo VP Global Marketing	(i)	421,258	0	19,532	26,500	23,228	490,518	0
	(ii)	0	0	0	0	- 0	- 0	0
4Pamela S Beemer VP for Human Resources	(i)	367,952	10,000	19,584	26,500	4,517	428,553	0
	(ii)	0	0	0	0	- 0	- 0	0
5Paul Castellucci VP Budget and Planning	(i)	236,942	15,000	35,198	25,750	610	313,500	0
	(ii)	0	0	0	0	- 0	- 0	0
6Alan K Cubbage VP University Relations	(i)	296,892	0	25,184	26,500	821	349,397	0
	(ii)	0	0	0	0	- 0	- 0	0
7John L D'Angelo VP for Facilities Management	(i)	393,718	25,000	51,101	26,500	23,228	519,547	0
	(ii)	0	0	0	0	- 0	- 0	0
8Devora Grynspan VP International Relations	(i)	224,250	0	1,715	22,867	9,531	258,363	0
	(ii)	0	0	0	0	- 0	- 0	0
9Philip L Harns VP General Counsel	(i)	669,087	150,000	1,032	6,667	30,941	857,727	0
	(ii)	0	0	0	0	- 0	- 0	0
10James M Hurley VP for Budget and Planning	(i)	285,274	125,000	774	109,833	8,328	529,209	0
	(ii)	0	0	0	0	- 0	- 0	0
11Manlyn McCoy VP Administration & Planning	(i)	415,610	0	18,462	26,500	22,316	482,888	0
	(ii)	0	0	0	0	- 0	- 0	0
12William H McLean VP and Chief Investment Officer	(i)	832,875	1,346,372	168,840	408,032	28,363	2,784,482	1,062,320
	(ii)	0	0	0	0	- 0	- 0	0
13Robert E McQuinn VP for Development	(i)	553,481	100,000	68,169	181,500	33,441	936,591	0
	(ii)	0	0	0	0	- 0	- 0	0
14Eric G Neilson VP Medical Affairs	(i)	556,136	0	7,979	18,500	3,116	585,731	0
	(ii)	0	0	0	0	- 0	- 0	0
15James J Phillips VP Athletics	(i)	905,258	230,000	569,472	49,833	23,014	1,777,577	210,000
	(ii)	0	0	0	0	- 0	- 0	0
16Sean Reynolds VP and Chief Information Officer	(i)	437,878	0	51,774	26,500	7,544	523,696	0
	(ii)	0	0	0	0	- 0	- 0	0
17Ingnd S Stafford VP for Financial Operations	(i)	326,271	0	20,284	26,500	4,097	377,152	0
	(ii)	0	0	0	0	- 0	- 0	0
18Patricia Telles-Irvin VP Student Affairs	(i)	370,498	50,000	130,584	26,500	25,737	603,319	0
	(ii)	0	0	0	0	- 0	- 0	0
19Joseph T Walsh Jr VP for Research	(i)	352,313	0	19,032	26,500	24,437	422,282	0
	(ii)	0	0	0	0	- 0	- 0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21Patrick W Fitzgerald II Head Coach	(i)	3,040,344	307,500	214,778	26,500	30,653	3,619,775	0
	(ii)	0	0	0	0	0	0	0
1Christopher R Collins Head Coach	(i)	1,365,177	0	35,056	76,500	30,421	1,507,154	0
	(ii)	0	0	0	0	0	0	0
2Maciej S Lesniak Professor Neurology	(i)	1,323,807	0	360	26,500	713	1,351,380	0
	(ii)	0	0	0	0	0	0	0
3Brian Uzzi Professor, Management, Kellogg	(i)	370,440	0	838,008	26,500	47,918	1,282,866	0
	(ii)	0	0	0	0	0	0	0
4Peter A Belytschko Managing Director, Investments	(i)	429,905	596,044	20,360	241,805	9,884	1,297,998	380,739
	(ii)	0	0	0	0	0	0	0
5Thomas G Cline Former VP and General Counsel	(i)	388,667	0	0	0	0	388,667	0
	(ii)	0	0	0	0	0	0	0

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service  
Name of the organization  
Northwestern University

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990.  
► Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public Inspection

Employer identification number  
36-2167817

Part I

Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A ILLINOIS FINANCE AUTHORITY	86-1091967	45203HYZ0	09-09-2004	135,800,000	ACQUIRE, CONSTRUCT OR RENOVATE UNIVERSITY FACILITIES & Equipment		X		X		X
B ILLINOIS FINANCE AUTHORITY	86-1091967	45203HPQ9	06-25-2008	125,000,000	ACQUIRE, CONSTRUCT OR RENOVATE UNIVERSITY FACILITIES		X		X		X
C Illinois Finance Authority	86-1091967	45203HZ21	06-04-2015	146,017,057	ACQUIRE, CONSTRUCT OR RENOVATE UNIVERSITY FACILITIES		X		X		X

Part II

Proceeds

					A		B		C		D	
1	Amount of bonds retired . . . . .											
2	Amount of bonds legally defeased . . . . .											
3	Total proceeds of issue . . . . .				144,677,217		126,815,680		146,081,419			
4	Gross proceeds in reserve funds . . . . .											
5	Capitalized interest from proceeds . . . . .											
6	Proceeds in refunding escrows . . . . .											
7	Issuance costs from proceeds . . . . .				1,039,400		1,250,000		886,268			
8	Credit enhancement from proceeds . . . . .											
9	Working capital expenditures from proceeds . . . . .											
10	Capital expenditures from proceeds . . . . .				143,637,817		125,565,680		145,195,151			
11	Other spent proceeds . . . . .											
12	Other unspent proceeds . . . . .											
13	Year of substantial completion . . . . .				2008		2011		2017			
					Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue? . . . . .					X		X		X		
15	Were the bonds issued as part of an advance refunding issue? . . . . .					X		X		X		
16	Has the final allocation of proceeds been made? . . . . .				X		X		X			
17	Does the organization maintain adequate books and records to support the final allocation of proceeds? . . . . .				X		X		X			

Part III

Private Business Use

					A		B		C		D	
					Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? . . . . .					X		X		X		
2	Are there any lease arrangements that may result in private business use of bond-financed property? . . . . .				X			X		X		

**Part III Private Business Use** (Continued)

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? . . . . .	X			X		X		
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X						
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? . . . . .	X			X		X		
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?		X						
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . ▶								
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . ▶	0 55 %		0 08 %		1 62 %			
<b>6</b> Total of lines 4 and 5 . . . . .	0 55 %		0 08 %		1 62 %			
<b>7</b> Does the bond issue meet the private security or payment test? . . .		X		X		X		
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? . . . . .		X		X		X		
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . .								
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? . . . . .								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . .	X		X		X			

**Part IV Arbitrage**

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . .		X		X		X		
<b>2</b> If "No" to line 1, did the following apply? . . . .								
<b>a</b> Rebate not due yet? . . . . .		X		X	X			
<b>b</b> Exception to rebate? . . . . .		X		X		X		
<b>c</b> No rebate due? . . . . .	X		X			X		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . .								
<b>3</b> Is the bond issue a variable rate issue? . . . . .	X		X			X		
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X	X			X		
<b>b</b> Name of provider . . . . .			See Part VI					
<b>c</b> Term of hedge . . . . .			600 %					
<b>d</b> Was the hedge superintegrated? . . . . .				X				
<b>e</b> Was the hedge terminated? . . . . .				X				

**Part IV Arbitrage** (Continued)

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
<b>b</b> Name of provider . . . . .								
<b>c</b> Term of GIC . . . . .								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . .								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		X		X		X		
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? . . . .	X		X		X			

**Part V Procedures To Undertake Corrective Action**

	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X			

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
Schedule K, Part I, Column (c) Bond Issue B IFA - Series 2008	Additional CUSIP 45203HYX4

Return Reference	Explanation
Schedule K, Part I, Column (c) Bond Issue C IFA - Series 2015	Additional CUSIPs 45203HZ39, 45203HZ47, 45203HZ54, 45203HZ62, 45203HZ88, 45203HZ70, 45203HZ96, 45203H2A9, 45203H2B7

Return Reference	Explanation
Schedule K, Part IV, Line 4b Bond Issue B IFA - Series 2008	Morgan Stanley Capital Services LLC, Bank of America, NA, JP Morgan

Return Reference	Explanation
Schedule K, Part II, Line 3 Total proceeds of issue	The difference between issue prices and proceeds of bonds are a result of investment income earned



Return Reference	Explanation
Schedule K, Part III, Line 3b Reviews by Bond Counsel	The University engages bond counsel and performs a review of management or services contracts at the time of any new bond issuances, generally every two years. At that time all existing bond issuances and private use are re-examined and re-documented. The University monitors changes in private use on an ongoing basis internally.

Return Reference	Explanation
Schedule K, Part III, Line 4 Private Business Use	The University finances acquisition, construction and renovation of University facilities with multiple funding sources including tax exempt bond issues. There is a small amount of monitored private business use within the facilities partially funded by bonds, however, such usage was financed from other sources.

Return Reference	Explanation
Schedule K, Part I, Column (f) Purposes	In addition to the purposes listed in Part I, Column (f), bonds were also issued to pay costs of issuance

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN A	Issuer name ILLINOIS FINANCE AUTHORITY The calculation for computing no rebate due was performed on 09/09/2009

Return Reference	Explanation
Schedule K, Part IV, Line 2c COLUMN B	Issuer name ILLINOIS FINANCE AUTHORITY The calculation for computing no rebate due was performed on 06/25/2013

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered  
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V, line 38a or 40b.  
► Attach to Form 990 or Form 990-EZ.  
► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public  
Inspection

Name of the organization  
Northwestern University

Employer identification number  
36-2167817

Part I

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2

Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958

3

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

\$

Part II

Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) James Phillips	EMPLOYEE	COMPENSATION		X	1,100,000	386,667		No	Yes		Yes	
(2) James Phillips	EMPLOYEE	COMPENSATION		X	300,000	300,000		No	Yes		Yes	
Total						\$ 686,667						

Part III

Grants or Assistance Benefiting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)		7,470	Scholarship	Educational Scholarship

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
Schedule L, Part II	SCHEDULE L SUPPLEMENTAL INFORMATION

**Additional Data**

**Software ID:** 16000421  
**Software Version:** 2016v3.0  
**EIN:** 36-2167817  
**Name:** Northwestern University

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
Kristen Novelline	Family member of William A Osborn, Trustee	82,627	Employment		No
Charlotte Cubbage	Family member of Alan K Cubbage, Officer	85,460	Employment		No



Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons					
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
Jennifer Burke	Family member of Joseph T Walsh, Officer	63,977	Employment		No
Great Lakes Coca-Cola	M Jude Reyes, Trustee, ownership interest over 35%	725,552	Softdrink purchases and vending commissions		No

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
SQ Advisors LLC	Kimberly Querrey, Trustee, ownership interest over 35%	1,136,104	Investment manager fees		No
Emily Jones	Family member of J Landis Martin, Trustee	207,287	Employment		No

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
VWR International	35% control, Timothy Sullivan, Trustee	791,072	Laboratory supplies		No
Daniel I Linzer	Officer	279,370	Transfer of real estate		No

**Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons**

<b>(a)</b> Name of interested person	<b>(b)</b> Relationship between interested person and the organization	<b>(c)</b> Amount of transaction	<b>(d)</b> Description of transaction	<b>(e)</b> Sharing of organization's revenues?	
				<b>Yes</b>	<b>No</b>
Constadina Castellucci	Family member of Paul Castellucci, Officer	61,319	Employment		No
Alissa Schapiro	Family member of Morton Schapiro, Officer	26,912	Graduate Assistant Employment		No

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
►Attach to Form 990.  
►Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization  
Northwestern University

Employer identification number  
36-2167817

Part I

Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .	X	27	2,746,901	Market value
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .	X		72,403	Market value
5 Clothing and household goods . . . . .	X		39,520	Market value
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .	X	747	46,886,210	Market value
10 Securities—Closely held stock . . . . .	X	1	5,000,000	Market value
11 Securities—Partnership, LLC, or trust interests . . . . .				
12 Securities—Miscellaneous . . . . .				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .				
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .	X	11	7,270	Market value
19 Food inventory . . . . .	X	16	6,166	Market value
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .				
24 Archeological artifacts . . . . .				
25 Other ► ( <u>equipment, software</u> )	X	8	1,510,791	Market value
26 Other ► ( <u>Events, tickets</u> )	X	232	422,104	Market value
27 Other ► ( _____ )				
28 Other ► ( _____ )				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement			29	8

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that  
it must hold for at least three years from the date of the initial contribution, and which is not required to be used  
for exempt purposes for the entire holding period? . . . . .

30a

Yes

No

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

No

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash  
contributions? . . . . .

32a

Yes

No

b If "Yes," describe in Part II

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,  
describe in Part II

33

**Part II****Supplemental Information.**

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference

Explanation

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
Northwestern University

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2016**

**Open to Public  
Inspection**

**Employer identification number**

36-2167817

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 10a LOCAL CHAPTERS, BRANCHES	THE UNIVERSITY DOES NOT HAVE LOCAL CHAPTERS, BRANCHES, LODGES, UNITS OR SIMILAR AFFILIATES AS DESCRIBED IN SCHEDULE F, THE UNIVERSITY HAS ONE INTERNATIONAL CAMPUS, LOCATED IN DOHA , QATAR THE UNIVERSITY HAS A NUMBER OF AFFILIATION AGREEMENTS AND ARRANGEMENTS WITH OTHER RESEARCH AND EDUCATIONAL INSTITUTIONS BUT THE UNIVERSITY DOES NOT HAVE AUTHORITY TO EXERC ISE SUPERVISION AND CONTROL OF SUCH INSTITUTIONS

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 16b JOINT VENTURES	THE UNIVERSITY DOES NOT HAVE A WRITTEN POLICY REGARDING JOINT VENTURES IN GENERAL. HOWEVER, JOINT VENTURE AGREEMENTS ARE REVIEWED BY THE UNIVERSITY'S OFFICE OF GENERAL COUNSEL TO EVALUATE WHETHER THE AGREEMENT FURTHERS THE MISSION OF THE UNIVERSITY AND TO ENSURE THE SAFEGUARDING OF UNIVERSITY'S ASSETS. THE UNIVERSITY ALSO HAS GUIDELINES CONCERNING JOINT VENTURES IN ITS TECHNOLOGY TRANSFER AND INVESTMENT POLICIES.



**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	Executive Committee of the Board of Trustees is comprised of 19 members of the governing body The Executive Committee may exercise the power of the Board of Trustees between meetings with respect to ordinary business transactions

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst interested persons	Jay C Hoag and Patrick G Ryan Jr - Business relationship, Lester B Knight and A Steven Crown - Business relationship, Lester B Knight and T Bondurant French - Business relationship, Lester B Knight and William A Osborn - Business relationship, Lester B Knight and M Jude Reyes - Business relationship, Lester B Knight and Christopher B Galvin - Business relationship, Lester B Knight and Frederick H Waddell - Business relationship, M Jude Reyes and A Steven Crown - Business relationship, M Jude Reyes and Patrick Ryan Jr - Business relationship, M Jude Reyes and Frederick H Waddell - Business relationship, David B Weinberg and M Jude Reyes - Business relationship, Miles D White and William A Osborn - Business relationship, Charles A Tribbett III and Frederick H Waddell - Business relationship, Muneer A Satter and William A Osborn - Business relationship, Muneer A Satter and Patrick Ryan Jr - Business relationship, Muneer A Satter and Christopher B Galvin - Business relationship, Timothy P Sullivan and Kimberley Querrey - Business relationship, Timothy P Sullivan and Jeffrey W Ubben - Business relationship

## 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	An electronic copy of the University's final Form 990 (including all required schedules), was provided to each voting member of the University's governing body prior to filing. That version of the Form 990 is identical to the one ultimately filed with the IRS. Prior to providing a copy to the governing body, a draft of the Form 990 was provided for review to the Audit, Risk, and Compliance Committee of the Board of Trustees, which is comprised of a subset of members from the governing body who review the accounting procedures and controls of the University.

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	<p>University Bylaws and Statutes require that any conflict of interest of any Trustee, Officer or their immediate families be disclosed to the Board of Trustees in writing. An Officer shall call any conflict of interest to the attention of the President. If the matter is being considered by the Board of Trustees or one of its committees, such Officer is not permitted to participate in or make recommendations about the conflict of interest under discussion, except to the extent the Officer is required by the Trustees of other officers to answer pertinent questions related to the conflict. A Trustee having a conflict of interest shall call it to the attention of the Board or committee and shall abstain on voting on the subject. The Trustee is encouraged to answer pertinent questions when his/her knowledge of the subject will assist the Board or any of its committees. In addition, Trustees are subject to a Conflict of Interest Policy, which has been adopted by the Board of Trustees. Potential conflicts of interest are further scrutinized under a University investment policy governing Trustee Relationship Investments whereby, among other things, affected trustees must recuse themselves from any discussion and vote related to the investment. Pursuant to the University's staff and faculty Conflict of Interest Policies, employees are required to disclose potential conflicts of interest to the University on an annual basis. Employees receive annual reminders to complete a conflict of interest questionnaire and responses are submitted electronically and reviewed by each employee's supervisor. Potential conflicts are further reviewed by the University's Department of Human Resources and action taken by senior management as needed.</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	<p>The Compensation Committee of the Board includes members of the University's governing body who are not related or controlled by the employees whose compensation they are reviewing</p> <p>To assess the reasonableness of employee compensation, the compensation committee of the Board relies on (i) formal survey and comparability data prepared and compiled by an outside consultant who has expertise in the field of executive compensation assessment and benchmarking and (ii) compensation recommendations from the President and Provost for their direct reports</p> <p>The Compensation Committee of the Board meets every June for the purpose of reviewing and approving executive compensation recommendations for the next fiscal year</p> <p>After review and the approval, the Committee's decisions are documented with internal communications to executive leadership except that the President's compensation is communicated solely to the Vice President &amp; General Counsel</p> <p>The offices of the President, Provost and Executive Vice President separately then send the final compensation decisions to the payroll department and the Vice President of Human Resources for implementation and processing other than the compensation information of the President, which is provided by the Vice President &amp; General Counsel to the Vice President of Human Resources</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	Compensation Committee of the Board reviewed and approved compensation of all current officers listed in Part VII, Section who received compensation in calendar year 2016

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	Governing documents The University maintains an Office for University Relations where information requests from the public are processed The organizing document by which the University was created, its charter, is available upon request

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	Physical plant - Total Revenue 9804015, Related or Exempt Function Revenue 9804015, Unre- lated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,



# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VIII, Line 11d Other Miscellaneous Revenue	Alumni travel tour - Total Revenue 189051, Related or Exempt Function Revenue , Unrelate d Business Revenue 189051, Revenue Excluded from Tax Under Sections 512, 513, or 514 , A lumni affinity card - Total Revenue 57142, Related or Exempt Function Revenue , Unrelate d Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 57142, Al umni advertising - Total Revenue 34097, Related or Exempt Function Revenue , Unrelated B usiness Revenue 34097, Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Change in value of derivative instruments - 7732000, Change in value of nonoperating items - -632417,

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
Schedule F, Part I, Line 3 Program- related Investments	Program-related investments represent student loans disbursed during student's enrollment in international program

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS	<p>Grants or other assistance are awarded to foreign organizations or entities pursuant to the University policies and procedures for all grant subawards. Such subawards are monitored through the University's office for Sponsored Research (OSR) and the University's office of Accounting Services for Research and Sponsored Programs (ASRSP). All subaward documentation including purchase orders, related charges and invoices are reviewed and monitored by ASRSP and confirmed with the principal investigator. The principal investigator must certify that the subaward costs are in accordance with the Office of Management and Budget's (OMB) Uniform Guidance (Uniform Administrative Requirements, Cost Principles, and Audit Requirements), also, ASRSP requests and collects audit reports from subaward recipients to monitor compliance, as required by the Uniform Guidance. If the information is not furnished to ASRSP, payment may be withheld. Grants and other assistance are awarded to students on the basis of financial need following University policies developed to meet regulatory requirements (federal methodology) and guided by the College Board (institutional methodology). Merit scholarships are awarded based upon talent (eg, academic, music, and athletic). All of these awarded grants are allowed to be used by the students towards any type of costs, no subsequent monitoring is required.</p>

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
Schedule J, Part I, Line 7 Non-fixed payments	The President and nine interested persons received a non-fixed payment related to a recognition bonus One officer was offered non-fixed payment related to travel, apparel and tickets

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization  
Northwestern University

Employer identification number  
36-2167817

Part I Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Triad WIS NWU LLC 550 N Green Bay Rd Lake Forest, IL 60045 47-3504918	Investment	IL	-2,177	5,046,044	Northwestern University

Part II Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

See Additional Data Table

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
<b>(1)</b> Kuramo Africa Opportunity Fund II LP 500 5th Ave 44th Fl New York, NY 10110	Investment	NY	Northwestern University	Unrelated	-68,642	2,162,698		No			No	98.99 %

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
<b>(1)</b> CHARITABLE REMAINDER UNITRUSTS (#107)		IL	N/A	Trust					No
<b>(2)</b> Charitable Remainder Annuity Trusts (#17)		IL	N/A	Trust					No
<b>(3)</b> Bensell US Feeder LP 98-0492320	Investments	UK	Northwestern University	C Corporation	657,637	4,133,392	56.6 %	Yes	
<b>(4)</b> Conquest Managed Futures Select Fund III Ltd 45 Market Street Suite 3205 Camana Bay, Grand Cayman KYI9003 CJ	Investments	CJ	Northwestern University	C Corporation		58,437,367	100 %	Yes	
<b>(5)</b> Gotham Neutral Strategies Ltd Corporate Services Cayman Limited 190 Elgin Ave George Town, Grand Cayman KT19005 CJ	Investment	CJ	Northwestern University	C Corporation	2,424,722	128,345,753	61.39 %	Yes	

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of <b>(i)</b> interest, <b>(ii)</b> annuities, <b>(iii)</b> royalties, or <b>(iv)</b> rent from a controlled entity . . . . .		No
<b>b</b> Gift, grant, or capital contribution to related organization(s) . . . . .		No
<b>c</b> Gift, grant, or capital contribution from related organization(s) . . . . .	Yes	
<b>d</b> Loans or loan guarantees to or for related organization(s) . . . . .		No
<b>e</b> Loans or loan guarantees by related organization(s) . . . . .		No
<b>f</b> Dividends from related organization(s) . . . . .		No
<b>g</b> Sale of assets to related organization(s) . . . . .		No
<b>h</b> Purchase of assets from related organization(s) . . . . .		No
<b>i</b> Exchange of assets with related organization(s) . . . . .		No
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) . . . . .	Yes	
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) . . . . .		No
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) . . . . .		No
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) . . . . .		No
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .	Yes	
<b>o</b> Sharing of paid employees with related organization(s) . . . . .	Yes	
<b>p</b> Reimbursement paid to related organization(s) for expenses . . . . .	Yes	
<b>q</b> Reimbursement paid by related organization(s) for expenses . . . . .	Yes	
<b>r</b> Other transfer of cash or property to related organization(s) . . . . .	Yes	
<b>s</b> Other transfer of cash or property from related organization(s) . . . . .	Yes	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)Rubicon insurance company	Q	1,996,863	cash
(2)Rubicon insurance company	R	8,995,751	cash
(3)northwestern university employee benefit trust - health	R	66,185,971	cash
(4)northwestern university employees benefit trust - dental	R	3,815,963	cash
(5)northwestern global health foundation	S	115,000	cash



Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII**      **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
Schedule R, Part IV, Column (c)	The Charitable Remainder Unitrusts and Charitable Remainder Annuity Trusts are predominantly domiciled in Illinois

Additional Data

Software ID: 16000421  
Software Version: 2016v3.0  
EIN: 36-2167817  
Name: Northwestern University

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
(1)  2020 RIDGE AVENUE EVANSTON, IL 60208 36-3694409	PROVIDING MEDICAL MALPRACTICE COVERAGE	IL	501(c)(3)	Type II	NORTHWESTERN UNIVERSITY	Yes	
(1)  1999 SHERIDAN RD EVANSTON, IL 60208 36-6002654	PUBLISHES STUDENT PERIODICALS	IL	501(c)(3)	Type II	N/A		No
(2)  420 E SUPERIOR ST CHICAGO, IL 60611 36-2656113	COORDINATION OF MEDICAL RESIDENTS	IL	501(c)(3)	Type I	N/A		No
(3)  PO BOX 1969 EVANSTON, IL 60204 27-3159956	DEVELOPING MEDICAL DEVICES FOR PEOPLE IN NEED IN DEVELOPING COUNTRIES	IL	501(c)(3)	9	NORTHWESTERN UNIVERSITY	Yes	
(4)  1500 W HIGGINS RD PARK RIDGE, IL 60068 36-3640583	FACILITATE QUALITY INTERCOLLEGIATE ATHLETIC COMPETITION	IL	501(c)(3)	Type II	N/A		No
(5)  PO BOX 803878 CHICAGO, IL 60680 36-3180819	PROVIDING HEALTH INSURANCE BENEFITS TO CURRENT AND FORMER ELIGIBLE EMPLOYEES	IL	501(c)(9)		NORTHWESTERN UNIVERSITY	Yes	
(6)  PO BOX 803878 CHICAGO, IL 60680 36-3591834	PROVIDING HEALTH INSURANCE BENEFITS TO CURRENT AND FORMER ELIGIBLE EMPLOYEES	IL	501(c)(9)		NORTHWESTERN UNIVERSITY	Yes	
(7)  135 S LASALLE ST CHICAGO, IL 60603 36-6784987	PROVIDING DISABILITY BENEFITS TO CURRENT AND FORMER ELIGIBLE EMPLOYEES	IL	501(c)(9)		NORTHWESTERN UNIVERSITY	Yes	
(8)  1819 S NEIL ST CHAMPAIGN, IL 61820 46-3254996	ACADEMIC CONSORTIUM TO ADVANCE MISSION OF MEMBER INSTITUTIONS	IL	501(c)(3)	Type III-FI	N/A		No
(9)  804 OAKTON ST 1E EVANSTON, IL 60202 36-3049387	PROVIDING FINANCIAL AID TO STUDENTS	IL	501(c)(3)	Type II	N/A		No