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DLN: 93492062007158

Form 990-EZ

Short Form

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Information about Form 990-EZ and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-1150

2016

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

A For the 2016 calendar year, or tax year beginning 09-01-2016, and ending 08-31-2017

B Check if applicable

☒ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization

PARENTAL DEFENSE ALLIANCE OF UTAH

Number and street (or P O box, if mail is not delivered to street address)Room/suite

528 E 900 N

City or town, state or province, country, and ZIP or foreign postal code

AMERICAN FORK, UT 840033200

D Employer identification number

20-3373058

E Telephone number

(801) 610-9127

F Group Exemption Number

G Accounting Method

☐ Cash

☒ Accrual

Other (specify) ▶

H Check

☐ if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

I Website: ▶

PARENTALDEFENSE.ORG

J Tax-exempt status (check only one) -

☒ 501(c)(3)

☐ 501(c)( )

☐ 4947(a)(1)

☐ 527

K Form of organization

☒ Corporation

☐ Trust

☐ Association

☐ Other

L Add lines 5b, 6c, and 7b to line 9 to determine gross receipts

If gross receipts are \$200,000 or more, or if total assets (Part II, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ

\$ 137,656

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)		
Check if the organization used Schedule O to respond to any question in this Part I		
Revenue	1	Contributions, gifts, grants, and similar amounts received
	2	Program service revenue including government fees and contracts
	3	Membership dues and assessments
	4	Investment income
	5a	Gross amount from sale of assets other than inventory
	5b	Less cost or other basis and sales expenses
	5c	Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)
	6	Gaming and fundraising events
	6a	Gross income from gaming (attach Schedule G if greater than \$15,000)
	6b	Gross income from fundraising events (not including \$ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000)
	6c	Less direct expenses from gaming and fundraising events
	6d	Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)
	7a	Gross sales of inventory, less returns and allowances
	7b	Less cost of goods sold
	7c	Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)
	8	Other revenue (describe in Schedule O)
	9	Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8
Expenses	10	Grants and similar amounts paid (list in Schedule O)
	11	Benefits paid to or for members
	12	Salaries, other compensation, and employee benefits
	13	Professional fees and other payments to independent contractors
	14	Occupancy, rent, utilities, and maintenance
	15	Printing, publications, postage, and shipping
	16	Other expenses (describe in Schedule O)
	17	Total expenses. Add lines 10 through 16
Net Assets	18	Excess or (deficit) for the year (Subtract line 17 from line 9)
	19	Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)
	20	Other changes in net assets or fund balances (explain in Schedule O)
	21	Net assets or fund balances at end of year Combine lines 18 through 20

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 106421

Form 990-EZ (2016)

Part II

Balance Sheets (see the instructions for Part II)  
Check if the organization used Schedule O to respond to any question in this Part II ☒

	(A) Beginning of year		(B) End of year
22 Cash, savings, and investments . . . . .	27,626	22	29,564
23 Land and buildings . . . . .		23	
24 Other assets (describe in Schedule O) . . . . .	8,225	24	3,638
25 Total assets . . . . .	35,851	25	33,202
26 Total liabilities (describe in Schedule O). . . . .		26	
27 Net assets or fund balances (line 27 of column (B) must agree with line 21)	35,851	27	33,202

Part III

Statement of Program Service Accomplishments (see the instructions for Part III)  
Check if the organization used Schedule O to respond to any question in this Part III ☒

Expenses  
(Required for section 501(c)(3) and 501(c)(4) organizations, optional for others )

What is the organization's primary exempt purpose?  
THE PARENTAL DEFENSE ALLIANCE OF UTAH IS A NON- PROFIT ORGANIZATION CREATED TO PROVIDE TRAINING AND ASSISTANCE TO ATTORNEYS WHO REPRESENT PARENTS IN UTAH'S CHILD WELFARE PROCEEDINGS SINCE 2005, THE PDA HAS SUCCESSFULLY PROVIDED TRAINING, ORGANIZATIONAL AND OTHER RESOURCES TO PARENTAL DEFENDERS ACROSS THE STATE FROM REMOVAL TO REUNIFICATION, OR EVEN AT TERMINATION OF PARENTAL RIGHTS, PARENTAL DEFENSE ATTORNEYS ARE COMMITTED, DEDICATED ADVOCATES, WELL-VERSED IN THE LAWS AND PRACTICE OF CHILD WELFARE LAW IN THE JUVENILE COURTS THE PDA IS PROUD TO SUPPORT ITS MEMBERS, AND IS EVER SEEKING TO PROVIDE THEM WITH RESOURCES IN SUBSTANTIVE, NEW, AND CREATIVE WAYS

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title

28 See Additional Data Table		
(Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	28a	
29 (Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	29a	
30 (Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	30a	
31 Other program services (describe in Schedule O) . . . . . (Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	31a	
32 Total program service expenses (add lines 28a through 31a) <input checked="" type="checkbox"/>	32	134,462

Part IV

List of Officers, Directors, Trustees, and Key Employees (list each one even if not compensated — see the instructions for Part IV)  
Check if the organization used Schedule O to respond to any question in this Part IV. ☐

(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC) (if not paid, enter -0-)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
KIRSTIN NORMAN	2 00	45,938		
EXECUTIVE DI				
GRANT DICKINSON	1 00	4,200		
PRESIDENT OF				
CAROL MORTENSEN	1 00	4,900		
PRES ELECT				
MARK TANNER	2 00	3,020		
CODIRECTOR-T				
MARGARET LINDSAY	1 00	1,660		
DIRECTOR				
MICHAEL RAWSON	1 00	900		
DIRECTOR				
JORDAN PUTMAN	2 00	448		
DIRECTOR				
DAVID BOYER	1 00	2,520		
DIRECTOR				
KATHERINE HANSEN	1 00	440		
PAST EXEC DI				
JAMES SMITH	1 00	1,736		
BOARD				

**Part V Other Information** (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V ) Check if the organization used Schedule O to respond to any question in this Part V . . . . . ☐

	Yes	No
<b>33</b> Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O . . . . .	<b>33</b>	No
<b>34</b> Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions) . . . . .	<b>34</b>	No
<b>35a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)? . . . . .	<b>35a</b>	No
<b>b</b> If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O . . . . .	<b>35b</b>	
<b>c</b> Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III . . . . .	<b>35c</b>	No
<b>36</b> Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N . . . . .	<b>36</b>	No
<b>37a</b> Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ <b>37a</b> . . . . .	<b>37a</b>	
<b>b</b> Did the organization file <b>Form 1120-POL</b> for this year? . . . . .	<b>37b</b>	No
<b>38a</b> Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return? . . . . .	<b>38a</b>	No
<b>b</b> If "Yes," complete Schedule L, Part II and enter the total amount involved . . . . .	<b>38b</b>	
<b>39</b> Section 501(c)(7) organizations Enter . . . . .		
<b>a</b> Initiation fees and capital contributions included on line 9 . . . . .	<b>39a</b>	
<b>b</b> Gross receipts, included on line 9, for public use of club facilities . . . . .	<b>39b</b>	
<b>40a</b> Section 501(c)(3) organizations Enter amount of tax imposed on the organization during the year under section 4911 ▶ , section 4912 ▶ , section 4955 ▶ . . . . .		
<b>b</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .	<b>40b</b>	No
<b>c</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶ . . . . .		
<b>d</b> Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations Enter amount of tax on line 40c reimbursed by the organization ▶ . . . . .		
<b>e</b> All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T . . . . .	<b>40e</b>	No
<b>41</b> List the states with which a copy of this return is filed ▶ . . . . .		
<b>42a</b> The organization's books are in care of ▶ KIRSTIN NORMAN Telephone no ▶ (801) 610-9127 Located at ▶ 528 E 900 N AMERICAN FORK, UT ZIP + 4 ▶ 84003 . . . . .		
<b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .	<b>42b</b>	No
If "Yes," enter the name of the foreign country ▶ . . . . .		
See the instructions for exceptions and filing requirements for <b>FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)</b> . . . . .		
<b>c</b> At any time during the calendar year, did the organization maintain an office outside the U S ? . . . . .	<b>42c</b>	No
If "Yes," enter the name of the foreign country ▶ . . . . .		
<b>43</b> Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of <b>Form 1041</b> - Check here . . . . . <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the tax year . . . . . ▶ <b>43</b> . . . . .		
<b>44a</b> Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ . . . . .	<b>44a</b>	No
<b>b</b> Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ . . . . .	<b>44b</b>	No
<b>c</b> Did the organization receive any payments for indoor tanning services during the year? . . . . .	<b>44c</b>	No
<b>d</b> If "Yes," to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .	<b>44d</b>	
<b>45a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>45a</b>	No
<b>45b</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions) . . . . .	<b>45b</b>	No

		<b>Yes</b>	<b>No</b>
<b>46</b>	Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .	<b>46</b>	No

**Part VI Section 501(c)(3) organizations only**  
All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lines 50 and 51.  
Check if the organization used Schedule O to respond to any question in this Part VI . . . . . ☐

		<b>Yes</b>	<b>No</b>
<b>47</b>	Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .	<b>47</b>	No
<b>48</b>	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .	<b>48</b>	No
<b>49a</b>	Did the organization make any transfers to an exempt non-charitable related organization? . . . . .	<b>49a</b>	No
<b>49b</b>	If "Yes," was the related organization a section 527 organization? . . . . .	<b>49b</b>	

**50** Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and title of each employee	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
NONE				

**f** Total number of other employees paid over \$100,000 . . . . . ►

**51** Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and business address of each independent contractor	(b) Type of service	(c) Compensation
NONE		

**d** Total number of other independent contractors each receiving over \$100,000. . . . . ►

**52** Did the organization complete Schedule A? **NOTE.** All Section 501(c)(3) organizations must attach a completed Schedule A . . . . . ► ☒ **Yes** ☐ **No**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	***** Signature of officer	2018-02-23 Date
	KIRSTIN NORMAN EXECUTIVE DIRECTOR Type or print name and title	

<b>Paid Preparer Use Only</b>	Print/Type preparer's name TARINA CHASE CPA	Preparer's signature	Date 2018-03-03	Check <input type="checkbox"/> if self-employed	PTIN P00340608
	Firm's name ► CHASE ACCOUNTING SERVICES PC				Firm's EIN ► 26-0205260
	Firm's address ► 920 CHAMBERS ST STE 16 OGDEN, UT 844035155				Phone no. (801) 393-1111

May the IRS discuss this return with the preparer shown above? See instructions . . . . . ► ☒ **Yes** ☐ **No**

Additional Data

Software ID:  
Software Version:  
EIN: 20-3373058  
Name: PARENTAL DEFENSE ALLIANCE OF UTAH

Form 990EZ, Part III - Statement of Program Service Accomplishments

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.		Expenses (Required for section 501(c)(3) and 501(c)(4) organizations; optional for others.)	
<b>28</b> YEAR IN REVIEW FY 2017 WAS A YEAR OF DYNAMIC GROWTH FOR THE PDA OUR TRAINING OPPORTUNITIES REACHED MORE ATTORNEYS THAN EVER BEFORE, AND OUR BOARD OF DIRECTORS EXPANDED IN MEMBERSHIP AND SKILL SPECIALTY BEYOND WHAT IT HAS PROVIDED IN THE PAST THESE INCREDIBLE GROWTH OPPORTUNITIES DID NOT COME WITHOUT CHALLENGES, AND AS ORGANIZATION, THE PDA WAS REQUIRED TO BE MORE CREATIVE THAN EVER IN DETERMINING HOW TO STRETCH ITS RESOURCES IN ORDER TO BEST SERVE THESE GROWING DEMANDS IN ADDITION TO CONTINUING TO FULFILL OUR MISSION TO PROVIDE THE BEST POSSIBLE TRAINING AND ASSISTANCE TO UTAH'S PARENTAL DEFENSE ATTORNEYS, WE ALSO PURSUED NEW METHODS AND OPPORTUNITIES FOR PROVIDING OUTREACH AND SUPPORT TO OUR MEMBERS, WHICH INCLUDED THE FOLLOWING "ADDING TWO NEW BOARD MEMBERS (TOTALING 7 IN FY2017), WHICH EXPANDED THE BOARD'S GEOGRAPHICAL REPRESENTATION, AS WELL AS ADDING SPECIALIZED EXPERTISE IN PARTICULARLY CHALLENGING AREAS OF PARENTAL DEFENSE WORK, INCLUDING APPEALS, "PROVIDING A NUMBER OF IN-PERSON TRAININGS, INCLUDING A SUCCESSFUL ANNUAL CONFERENCE AND RENEWAL OF SEVERAL ONLINE TRAINING OPPORTUNITIES, "UPDATING OUR WEBSITE AND USING OUR BLOG AND EMAILS TO PROVIDE RELEVANT INFORMATION RELATED TO CHILD WELFARE TO OUR MEMBERS AND CONTACTS, "PARTICIPATING IN TRAININGS BOTH LOCALLY AND NATIONALLY, ALONG WITH OTHER STATEWIDE COMMITTEES RELATED TO CHILD WELFARE, "CONTINUING TO REIMBURSE FUNDS TO ATTORNEYS WHO REPRESENT INDIGENT PARENTS FOR THE PURPOSES OF APPEAL AND EXPERT TESTIMONY, AND "REACHING OUT AS AN ORGANIZATION TO BE INCLUDED IN A ROBUST AND ONGOING NATIONAL DIALOGUE ABOUT THE STATUS OF THE PRACTICE OF PARENTAL DEFENSE, IN OUR JURISDICTION AND OTHERS TRAININGS, SEMINARS AND CONFERENCES ONE OF THE MAIN CHARGES OF THE PDA IS TO PROVIDE TRAINING OPPORTUNITIES FOR CONTINUING LEGAL EDUCATION CREDIT (CLE) TO PARENTAL DEFENSE ATTORNEYS IN THE STATE OF UTAH THIS PAST YEAR WE PROVIDED FOUR DIFFERENT IN-PERSON TRAINING OPPORTUNITIES OCTOBER 14, 2016 EVENT MULTI-HOUR CLE EVENT LOCATION UTAH COURT OF APPEALS TOPIC APPELLATE PRACTICE WORKSHOP PRESENTERS JUDGE MICHELE CHRISTIANSEN, ASSOCIATE PRESIDING JUDGE OF THE UTAH COURT OF APPEALS MARY WESTBY STAFF ATTORNEY FOR THE UTAH COURT OF APPEALS KRISTIN GERDY DIRECTOR OF THE REX E LEE ADVOCACY PROGRAM AT THE J REUBEN CLARK LAW SCHOOL AT BYU NUMBER OF REGISTRATIONS APPROXIMATELY 40 OUR FALL, MULTI-HOUR CLE EVENT WAS AN APPELLATE PRACTICE WORKSHOP IN THE COURSE OF REVIEWING APPLICATIONS FOR REIMBURSEMENT FOR PARALEGAL ASSISTANCE, AS WELL AS ASSEMBLING CASE DESCRIPTION FOR THE CASE LAW DATABASE THAT WE HAVE BEEN WORKING ON FOR THE PAST TWO YEARS, THE BOARD OF DIRECTORS IDENTIFIED A NEED FOR TRAINING IN THE AREA OF APPELLATE WRITING UTAH'S UNIQUE STATUTORY SCHEME REQUIRES THAT PARENTAL DEFENDERS FILE THE APPEAL IN CHILD WELFARE CASES THE STYLE AND FORMAT OF THIS WRITING IS DRASTICALLY DIFFERENT FROM THAT WHICH THE VAST MAJORITY OF OUR MEMBERS ARE FAMILIAR ACCORDINGLY, WE FOCUSED THIS TRAINING ON IMPROVING THIS SKILL SET MARY WESTBY, THE STAFF ATTORNEY RESPONSIBLE FOR WRITING ALL OF THE CHILD WELFARE MEMORANDUM DECISIONS FOR THE COURT OF APPEALS, PRESENTED ON TIPS AND TRICKS FROM A CLERK’S POINT OF VIEW, FOCUSING ON POINTS THAT WOULD MAKE PETITIONS ON APPEAL MORE LIKELY TO BE SELECTED FOR FULL BRIEFING, AS WELL AS WHAT MAKES FOR AN EXCELLENT BRIEF NEXT, KRISTIN GERDY, DIRECTOR OF THE REX E LEE ADVOCACY PROGRAM AT THE BYU LAW SCHOOL, LED A WORKSHOP ON ORGANIZATIONAL TECHNIQUES THAT IMPROVE THE QUALITY AND PERSUASIVENESS OF APPELLATE BRIEFS FINALLY, JUDGE MICHELE CHRISTIANSEN THEN PRESENTED ON WHAT SHE’S LOOKING FOR IN A BRIEF FROM THE POSITION OF THE BENCH SHE ALSO ENGAGED IN A VERY USEFUL DIALOGUE ON THIS TOPIC WITH OUR MEMBERS WE HAD APPROXIMATELY 30 PEOPLE ATTEND THIS IN-PERSON TRAINING EVENT FEEDBACK FROM OUR SURVEY OF THE EVENT WAS ENTIRELY POSITIVE, WITH 100% OF THOSE RESPONDING RATING THE EVENT AS "EXCELLENT- OR "GOOD " ONE SURVEY PARTICIPANT SAID THE FOLLOWING ABOUT THIS EVENT THIS GROUP PUTS ON ONE OF THE MOST CONSISTENTLY GOOD SERIES OF CONTINUING LEGAL EDUCATION COURSES IN THE STATE THERE IS VERY LITTLE I COULD SUGGEST TO IMPROVE YOU DO A GREAT JOB I AM MOST GRATEFUL THE PDA RECEIVED APPROVAL FOR 3 HOURS OF CLE CREDIT FROM THE UTAH BAR THE EVENT WAS SO SUCCESSFUL, THAT THE STAFF OF THE COURT OF APPEALS WAS OPEN TO PERHAPS HOSTING A YEARLY EVENT TO IMPROVE TRAINING IN THIS PARTICULARLY DIFFICULT AREA OF PARENTAL DEFENSE WORK APRIL 27-28, 2016 EVENT ANNUAL PARENTAL DEFENSE CONFERENCE LOCATION THE ZERMATT RESORT AND SPA, MIDWAY, UTAH NUMBER OF REGISTRATIONS 171 PRESENTERS "KEYNOTE THE PROJECT TO ENHANCE PERMANENCY BY CHRISTINE SABINO KIESEL, ESQ "GETTING AN EARLY START ON CASES PANEL DISCUSSION BY MCKETTE HINKINS ALLRED, JANELL BRYAN, AND JASON RICHARDS, MODERATED BY DAVID BOYER "SUCCESSFUL STRATEGIES FOR EFFECTIVE PARENT TIME BY TARA ADAMSON, CMHC "PRESERVATION STARTING WITH THE APPEAL IN MIND BY MARK TANNER, PDA BOARD OF DIRECTORS "CELEBRITY MATCH GAME PROFESSIONALISM AND CIVILITY CHALLENGE BY GRANT DICKINSON, PDA BOARD OF DIRECTORS "ADVANCING YOUR ARGUMENT BY PROFESSOR KRISTIN GERDY, DIRECTOR OF THE ADVOCACY PROGRAM AT THE J REUBEN CLARK LAW SCHOOL AT BYU AND KIRSTIN NORMAN, EXECUTIVE DIRECTOR OF THE PDA "CASE LAW UPDATE BY MARY WESTBY, STAFF ATTORNEY FOR THE UTAH COURT OF APPEALS "ETHICS DEALING WITH DIFFICULT CLIENTS BY LISA LOKKEN, LOKKEN & ASSOCIATES, P C "THE BRAIN ARCHITECTURE GAME ADMINISTERED BY THE PDA BOARD OF DIRECTORS "LEGISLATIVE UPDATE BY TARA HARRISON, ASSOCIATE GENERAL COUNSEL FOR THE OFFICE OF LEGISLATIVE RESEARCH THIS YEAR'S CONFERENCE HAD THE LARGEST NUMBER OF REGISTRANTS FOR A PARENTAL DEFENSE CONFERENCE EVER HOSTED BY THE PDA WE HAD 171 PERSONS REGISTER, WHICH IS APPROXIMATELY 13% MORE THAN THE TWO PREVIOUS YEARS OF THE CONFERENCE ADDITIONALLY, OF THOSE 171 REGISTRANTS, 163 ACTUALLY ATTENDED, WHERE OUR TYPICAL ATTENDANCE IS USUALLY BETWEEN 130-140, WHICH REPRESENTS A GROWTH IN THE NUMBER OF ACTUAL ATTENDEES NEARER 25% THIS GROWTH PROVIDED CHALLENGES, ONE OF WHICH WAS FINDING SUFFICIENT LODGING FOR ALL ATTENDEES WE ENDED UP NEEDING TO SIGN A CONTRACT WITH THE NEARBY HOMESTEAD RESORT FOR OVERFLOW DESPITE THESE CHALLENGES, ADMINISTRATION OF THE CONFERENCE WENT VERY SMOOTHLY, AND THE INCREASED ATTENDANCE DID NOT ULTIMATELY IMPACT THE FUNCTION OR QUALITY OF THE CONFERENCE JULY 14, 2017 EVENT LUNCH CLE LOCATION UTAH COUNTY PUBLIC DEFENDER'S OFFICE, PROVO, UT TOPIC ENHANCING PERMANENCY PRESENTER MARGARET LINDSAY NUMBER OF ATTENDEES 9 FOLLOWING UP ON THE KEYNOTE ADDRESS AT THE PDA ANNUAL CONFERENCE, MARGARET LINDSAY HELD AN AFTERNOON CLE EVENT ADDRESSING HOW THE ENHANCE PERMANENCY HEARINGS SHE DREW HER REMARKS FROM SOME OF THE DATA THAT CHRISTINE KIESEL HAD PRESENTED AT OUR ANNUAL CONFERENCE AS TO WHAT FACTORS ARE MOST LIKELY TO CONTRIBUTE TO BETTER OUTCOMES FOR PARENTS AND FAMILIES SHE THEN LED A DISCUSSION ON WHAT EFFORTS PRACTITIONERS COULD SPECIFICALLY MAKE IN THE 4TH DISTRICT TO MAKE SOME OF THESE FACTORS A REALITY ONE EXAMPLE WAS FOR ATTORNEYS TO ASK FOR 2 HOURS OF PARENT TIME A WEEK INSTEAD OF SETTLING FOR THE CUSTOMARY 1 HOUR PER WEEK THAT IS CURRENTLY ADHERED TO BY MOST COURTS IT WAS A GREAT OPPORTUNITY FOR PRACTITIONERS IN THE 4TH DISTRICT TO MEET MARGARET AND UNIFY THEIR EFFORTS TO PUSH FOR SYSTEM CHANGE THAT WILL BE BETTER FOR FAMILIES IN WAYS THAT ARE REALISTIC AND MEANINGFUL JULY 28, 2017 EVENT LUNCH CLE LOCATION FRONTIER GRILL, ROOSEVELT, UT TOPIC PRACTICAL TIPS AND RESOURCE REVIEW PRESENTER MARK TANNER NUMBER OF ATTENDEES 5 MARK TANNER PRESENTED A LUNCH CLE TRAINING TO ATTORNEYS IN THE 7TH AND 8TH DISTRICTS THAT ADDRESSED SOME PRACTICAL TIPS, PARTICULARLY FOCUSED ON PRESERVATION TECHNIQUES, AND A CASE REVIEW OF TWO UTAH SUPREME COURT CASES THAT HAD BEEN HANDED DOWN IN THE PAST YEAR THAT IMPACTED PARENTAL DEFENSE THAT HE HAD WORKED ON PERSONALLY HE ALSO DID A RESOURCE REVIEW FOR THE MEMBERS WHO ATTENDED SO THEY WOULD KNOW EXACTLY HOW THE PDA WAS EQUIPPED TO ASSIST THEM IN THEIR PRACTICE GIVEN THE GEOGRAPHICAL REMOTENESS OF THESE DISTRICTS, WE WERE VERY HAPPY WITH THE TURNOUT SEVERAL OF THE ATTENDEES SPECIFICALLY MENTIONED HOW GRATEFUL THEY WERE THAT THE PDA WOULD MAKE THE EFFORT TO COME OUT TO THEM FOR THE TRAINING EVENT WE UNDERSTAND THAT THESE ARE SOME OF OUR MOST UNDERSERVED MEMBERS, AND THAT FAMILIARIZING THEM WITH THE PDA RESOURCES AVAILABLE TO THEM IS OF PARAMOUNT IMPORTANCE IT ALSO OFFERED THE UNIQUE OPPORTUNITY FOR MR TANNER TO MEET FACE TO FACE WITH ATTORNEYS HE OFTEN DOESN'T GET TO SEE, SO THAT THEY COULD FEEL CONNECTED TO THEIR REPRESENTATIVE ON THE PDA BOARD OF DIRECTORS THESE SMALL LUNCH TRAINING OPPORTUNITIES ARE INCREDIBLY VALUABLE TO THE PDA, PARTICULARLY IN HELPING US BECOME MORE ACQUAINTED WITH THE UNIQUE NEEDS OUR MEMBERS HAVE IN THEIR DIFFERENT GEOGRAPHIC LOCALES WE PLAN ON CONTINUING THESE TRAINING OPPORTUNITIES IN THE FUTURE, WITH A GOAL TO CONTINUALLY ROTATE TO SOME OF THE MORE RURAL DISTRICT (Grants \$ ) If this amount includes foreign grants, check here . . . <input type="checkbox"/>		<b>28a</b>	134,462

<b>SCHEDULE A</b> (Form 990 or 990-EZ)	<b>Public Charity Status and Public Support</b> Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a> .	OMB No 1545-0047 <b>2016</b> <b>Open to Public Inspection</b>
Department of the Treasury Internal Revenue Service <b>Name of the organization</b> PARENTAL DEFENSE ALLIANCE OF UTAH		<b>Employer identification number</b> 20-3373058

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.  
The organization is not a private foundation because it is (For lines 1 through 12, check only one box )

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ))
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III )
- 11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations \_\_\_\_\_
- g Provide the following information about the supported organization(s) \_\_\_\_\_

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support							
Calendar year (or fiscal year beginning in) ►		(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant ")	99,436	109,844	138,173	131,178	121,114	599,745
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3	99,436	109,844	138,173	131,178	121,114	599,745
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	<b>Public support.</b> Subtract line 5 from line 4						599,745

Section B. Total Support							
Calendar year (or fiscal year beginning in) ►		(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
7	Amounts from line 4	99,436	109,844	138,173	131,178	121,114	599,745
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI )						
11	<b>Total support.</b> Add lines 7 through 10						599,745
12	Gross receipts from related activities, etc (see instructions)					<b>12</b>	16,542
13	<b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ► <input type="checkbox"/>						

Section C. Computation of Public Support Percentage		
14	Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))	14 100.000 %
15	Public support percentage for 2015 Schedule A, Part II, line 14	15 100.000 %
16a	<b>33 1/3% support test—2016.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input checked="" type="checkbox"/>	
b	<b>33 1/3% support test—2015.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>	
17a	<b>10%-facts-and-circumstances test—2016.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>	
b	<b>10%-facts-and-circumstances test—2015.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>	
18	<b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>	

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2015 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2016</b> (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2015</b> Schedule A, Part III, line 17	<b>18</b>	

**19a 33 1/3% support tests—2016.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests—2015.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐



**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>	<b>1</b>	
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>	<b>2</b>	
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>	<b>3a</b>	
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>	<b>3b</b>	
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>	<b>3c</b>	
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>	<b>4a</b>	
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>	<b>4b</b>	
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>	<b>4c</b>	
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>	<b>5a</b>	
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	<b>5b</b>	
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	<b>5c</b>	
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>6</b>	
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	<b>7</b>	
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>	<b>8</b>	
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9a</b>	
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9b</b>	
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	<b>9c</b>	
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>	<b>10a</b>	
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>	<b>10b</b>	

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in (a) above?		
<b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>		
<b>11a</b>		
<b>11b</b>		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>2</b>		
<b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
<b>3</b>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
<b>2</b> Activities Test <b>Answer (a) and (b) below.</b>		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>2a</b>		
<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>2b</b>		
<b>3</b> Parent of Supported Organizations <b>Answer (a) and (b) below.</b>		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
<b>3a</b>		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
<b>3b</b>		

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

☐

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

1

Net short-term capital gain

2

Recoveries of prior-year distributions

3

Other gross income (see instructions)

4

Add lines 1 through 3

5

Depreciation and depletion

6

Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)

7

Other expenses (see instructions)

8

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)

(A) Prior Year

(B) Current Year (optional)

Section B - Minimum Asset Amount

1

Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)

a

Average monthly value of securities

b

Average monthly cash balances

c

Fair market value of other non-exempt-use assets

d

Total (add lines 1a, 1b, and 1c)

e

Discount claimed for blockage or other factors (explain in detail in Part VI)

2

Acquisition indebtedness applicable to non-exempt use assets

3

Subtract line 2 from line 1d

4

Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)

5

Net value of non-exempt-use assets (subtract line 4 from line 3)

6

Multiply line 5 by .035

7

Recoveries of prior-year distributions

8

Minimum Asset Amount (add line 7 to line 6)

(A) Prior Year

(B) Current Year (optional)

Section C - Distributable Amount

1

Adjusted net income for prior year (from Section A, line 8, Column A)

2

Enter 85% of line 1

3

Minimum asset amount for prior year (from Section B, line 8, Column A)

4

Enter greater of line 2 or line 3

5

Income tax imposed in prior year

6

Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)

Current Year

7

☐

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Schedule A (Form 990 or 990-EZ) 2016

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2016			
a			
b			
c From 2013. . . . .			
d From 2014. . . . .			
e From 2015. . . . .			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2016 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2017. Add lines 3j and 4c			
8 Breakdown of line 7			
a			
b Excess from 2013. . . . .			
c Excess from 2014. . . . .			
d Excess from 2015. . . . .			
e Excess from 2016. . . . .			

**Part VI**    **Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

<b>Facts And Circumstances Test</b>

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PARENTAL DEFENSE ALLIANCE OF UTAH

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2016**

**Open to Public Inspection**

**Employer identification number**

20-3373058

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990-EZ, PART I, LINE 16	EXPENSES SUPPLIES & COPIES 521 STATE REGISTRATION 62 TRAINING 109 BANK CHARGES 54 BROADCASTING 756 SUPPLIES FOR BOARD 65 WEBSITE MAINTENANCE 467 ANNUAL SOFTWARE FEE 430 CONFERENCES-MEETINGS-MEALS 3,556 TRAVEL & MEETINGS 3,035 ANNUAL CONFERENCE 52,313 MEETINGS 541 INSURANCE 1,540 WORKERS COMP 424 TOTAL 63,873

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990- EZ, PART II, LINE 24	ACCOUNTS RECEIVABLE 8,225 3,638 TOTAL 8,225 3,638

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990-EZ, PART III	WE HAVE AN OVERSIGHT COMMITTEE THAT OVERSEES OUR CONTRACT WITH THE STATE THE COMMITTEE IS COMPILED OF PUBLIC AND PRIVATE CITIZENS WHO HAVE AN INTEREST IN THE CHILD WELFARE SYSTEM THE COMMITTEE INCLUDES ONE STATE SENATOR, AND THE DEPUTY DIRECTOR OF THE DEPT OF ADMINISTRATIVE SERVICES, AS WELL AS THE EXECUTIVE DIRECTOR OF THE GUARDIAN AD LITEM'S OFFICE & THE DEPARTMENT HEAD FOR THE DIVISION OF CHILD WELFARE IN THE ATTORNEY GENERAL'S OFFICE



## 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990-EZ, PART III	THE PARENTAL DEFENSE ALLIANCE OF UTAH IS A NON- PROFIT ORGANIZATION CREATED TO PROVIDE TRAINING AND ASSISTANCE TO ATTORNEYS WHO REPRESENT PARENTS IN UTAH'S CHILD WELFARE PROCEEDINGS SINCE 2005, THE PDA HAS SUCCESSFULLY PROVIDED TRAINING, ORGANIZATIONAL AND OTHER RESOURCES TO PARENTAL DEFENDERS ACROSS THE STATE FROM REMOVAL TO REUNIFICATION, OR EVEN AT TERMINATION OF PARENTAL RIGHTS, PARENTAL DEFENSE ATTORNEYS ARE COMMITTED, DEDICATED ADVOCATES, WELL-VERSED IN THE LAWS AND PRACTICE OF CHILD WELFARE LAW IN THE JUVENILE COURTS THE PDA IS PROUD TO SUPPORT ITS MEMBERS, AND IS EVER SEEKING TO PROVIDE THEM WITH RESOURCES IN SUBSTANTIVE, NEW, AND CREATIVE WAYS

# 990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990- EZ, PART III, LINE 28	<p>YEAR IN REVIEW FY 2017 WAS A YEAR OF DYNAMIC GROWTH FOR THE PDA OUR TRAINING OPPORTUNITIES REACHED MORE ATTORNEYS THAN EVER BEFORE, AND OUR BOARD OF DIRECTORS EXPANDED IN MEMBERSHIP AND SKILL SPECIALTY BEYOND WHAT IT HAS PROVIDED IN THE PAST THESE INCREDIBLE GROWTH OPPORTUNITIES DID NOT COME WITHOUT CHALLENGES, AND AS ORGANIZATION, THE PDA WAS REQUIRED TO BE MORE CREATIVE THAN EVER IN DETERMINING HOW TO STRETCH ITS RESOURCES IN ORDER TO BEST SERVE THESE GROWING DEMANDS IN ADDITION TO CONTINUING TO FULFILL OUR MISSION TO PROVIDE THE BEST POSSIBLE TRAINING AND ASSISTANCE TO UTAH'S PARENTAL DEFENSE ATTORNEYS, WE ALSO PURSUED NEW METHODS AND OPPORTUNITIES FOR PROVIDING OUTREACH AND SUPPORT TO OUR MEMBERS, WHICH INCLUDED THE FOLLOWING "ADDING TWO NEW BOARD MEMBERS (TOTALING 7 IN FY2017), WHICH EXPANDED THE BOARD'S GEOGRAPHICAL REPRESENTATION, AS WELL AS ADDING SPECIALIZED EXPERTISE IN PARTICULARLY CHALLENGING AREAS OF PARENTAL DEFENSE WORK, INCLUDING APPEALS, "PROVIDING A NUMBER OF IN-PERSON TRAININGS, INCLUDING A SUCCESSFUL ANNUAL CONFERENCE AND RENEWAL OF SEVERAL ONLINE TRAINING OPPORTUNITIES, "UPDATING OUR WEBSITE AND USING OUR BLOG AND EMAILS TO PROVIDE RELEVANT INFORMATION RELATED TO CHILD WELFARE TO OUR MEMBERS AND CONTACTS, "PARTICIPATING IN TRAININGS BOTH LOCALLY AND NATIONALLY, ALONG WITH OTHER STATEWIDE COMMITTEES RELATED TO CHILD WELFARE, "CONTINUING TO REIMBURSE FUNDS TO ATTORNEYS WHO REPRESENT INDIGENT PARENTS FOR THE PURPOSES OF APPEAL AND EXPERT TESTIMONY, AND "REACHING OUT AS AN ORGANIZATION TO BE INCLUDED IN A ROBUST AND ONGOING NATIONAL DIALOGUE ABOUT THE STATUS OF THE PRACTICE OF PARENTAL DEFENSE, IN OUR JURISDICTION AND OTHERS' TRAININGS, SEMINARS AND CONFERENCES ONE OF THE MAIN CHARGES OF THE PDA IS TO PROVIDE TRAINING OPPORTUNITIES FOR CONTINUING LEGAL EDUCATION CREDIT (CLE) TO PARENTAL DEFENSE ATTORNEYS IN THE STATE OF UTAH THIS PAST YEAR WE PROVIDED FOUR DIFFERENT IN-PERSON TRAINING OPPORTUNITIES OCTOBER 14, 2016 EVENT MULTI-HOUR CLE EVENT LOCATION UTAH COURT OF APPEALS TOPIC APPELLATE PRACTICE WORKSHOP PRESENTERS JUDGE MICHELE CHRISTIANSEN, ASSOCIATE PRESIDING JUDGE OF THE UTAH COURT OF APPEALS MARY WESTBY STAFF ATTORNEY FOR THE UTAH COURT OF APPEALS KRISTIN GERDY DIRECTOR OF THE REXLEE ADVOCACY PROGRAM AT THE J REUBEN CLARK LAW SCHOOL AT BYU NUMBER OF REGISTRATIONS APPROXIMATELY 40 OUR FALL, MULTI-HOUR CLE EVENT WAS AN APPELLATE PRACTICE WORKSHOP IN THE COURSE OF REVIEWING APPLICATIONS FOR REIMBURSEMENT FOR PARALEGAL ASSISTANCE, AS WELL AS ASSEMBLING CASE DESCRIPTION FOR THE CASE LAW DATABASE THAT WE HAVE BEEN WORKING ON FOR THE PAST TWO YEARS, THE BOARD OF DIRECTORS IDENTIFIED A NEED FOR TRAINING IN THE AREA OF APPELLATE WRITING UTAH'S UNIQUE STATUTORY SCHEME REQUIRES THAT PARENTAL DEFENDERS FILE THE APPEAL IN CHILD WELFARE CASES THE STYLE AND FORMAT OF THIS WRITING IS DRASTICALLY DIFFERENT FROM THAT WHICH THE VAST MAJORITY OF OUR MEMBERS ARE FAMILIAR ACCORDINGLY, WE FOCUSED THIS TRAINING ON IMPROVING THIS</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990-EZ, PART III, LINE 28	<p>SKILL SET MARY WESTBY, THE STAFF ATTORNEY RESPONSIBLE FOR WRITING ALL OF THE CHILD WELFARE MEMORANDUM DECISIONS FOR THE COURT OF APPEALS, PRESENTED ON TIPS AND TRICKS FROM A CLERK'S POINT OF VIEW, FOCUSING ON POINTS THAT WOULD MAKE PETITIONS ON APPEAL MORE LIKELY TO BE SELECTED FOR FULL BRIEFING, AS WELL AS WHAT MAKES FOR AN EXCELLENT BRIEF NEXT, KRISTIN GERDY, DIRECTOR OF THE REX E LEE ADVOCACY PROGRAM AT THE BYU LAW SCHOOL, LED A WORKSHOP ON ORGANIZATIONAL TECHNIQUES THAT IMPROVE THE QUALITY AND PERSUASIVENESS OF APPELLATE BRIEFS FINALLY, JUDGE MICHELE CHRISTIANSEN THEN PRESENTED ON WHAT SHE'S LOOKING FOR IN A BRIEF FROM THE POSITION OF THE BENCH SHE ALSO ENGAGED IN A VERY USEFUL DIALOGUE ON THIS TOPIC WITH OUR MEMBERS WE HAD APPROXIMATELY 30 PEOPLE ATTEND THIS IN-PERSON TRAINING EVENT FEED BACK FROM OUR SURVEY OF THE EVENT WAS ENTIRELY POSITIVE, WITH 100% OF THOSE RESPONDING RATING THE EVENT AS "EXCELLENT- OR "GOOD " ONE SURVEY PARTICIPANT SAID THE FOLLOWING ABOUT THIS EVENT THIS GROUP PUTS ON ONE OF THE MOST CONSISTENTLY GOOD SERIES OF CONTINUING LEGAL EDUCATION COURSES IN THE STATE THERE IS VERY LITTLE I COULD SUGGEST TO IMPROVE YOU DO A GREAT JOB I AM MOST GRATEFUL THE PDA RECEIVED APPROVAL FOR 3 HOURS OF CLE CREDIT FROM THE UTAH BAR THE EVENT WAS SO SUCCESSFUL, THAT THE STAFF OF THE COURT OF APPEALS WAS OPEN TO PERHAPS HOSTING A YEARLY EVENT TO IMPROVE TRAINING IN THIS PARTICULARLY DIFFICULT AREA OF PARENTAL DEFENSE WORK APRIL 27-28, 2016 EVENT ANNUAL PARENTAL DEFENSE CONFERENCE LOCATION THE ZERMATT RESORT AND SPA, MIDWAY, UTAH NUMBER OF REGISTRATIONS 171 PRESENTERS "KEYNOTE THE PROJECT TO ENHANCE PERMANENCY BY CHRISTINE SABINO KIESEL, ESQ "GETTING AN EARLY START ON CASES PANEL DISCUSSION BY MCKETTE HINKINS ALLRED, JANELLE BRYAN, AND JASON RICHARDS, MODERATED BY DAVID BOYER "SUCCESSFUL STRATEGIES FOR EFFECTIVE PARENT TIME BY TARA ADAMSON, CMHC "PRESERVATION STARTING WITH THE APPEAL IN MIND BY MARK TANNER, PDA BOARD OF DIRECTORS "CELEBRITY MATCH GAME PROFESSIONALISM AND CIVILITY CHALLENGE BY GRANT DICKINSON, PDA BOARD OF DIRECTORS "ADVANCING YOUR ARGUMENT BY PROFESSOR KRISTIN GERDY, DIRECTOR OF THE ADVOCACY PROGRAM AT THE J REUBEN CLARK LAW SCHOOL AT BYU AND KIRSTIN NORMAN, EXECUTIVE DIRECTOR OF THE PDA "CASE LAW UPDATE BY MARY WESTBY, STAFF ATTORNEY FOR THE UTAH COURT OF APPEALS "ETHICS DEALING WITH DIFFICULT CLIENTS BY LISA LOKKEN, LOKKEN &amp; ASSOCIATES, P C "THE BRAIN ARCHITECTURE GAME ADMINISTERED BY THE PDA BOARD OF DIRECTORS "LEGISLATIVE UPDATE BY TARA HARRISON, ASSOCIATE GENERAL COUNSEL FOR THE OFFICE OF LEGISLATIVE RESEARCH THIS YEAR'S CONFERENCE HAD THE LARGEST NUMBER OF REGISTRANTS FOR A PARENTAL DEFENSE CONFERENCE EVER HOSTED BY THE PDA WE HAD 171 PERSONS REGISTER, WHICH IS APPROXIMATELY 13% MORE THAN THE TWO PREVIOUS YEARS OF THE CONFERENCE ADDITIONALLY, OF THOSE 171 REGISTRANTS, 163 ACTUALLY ATTENDED, WHERE OUR TYPICAL ATTENDANCE IS USUALLY BETWEEN 130-140, WHICH REPRESENTS A GROWTH IN THE NUMBER OF ACTUAL</p>

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990- EZ, PART III, LINE 28	<p>ATTENDEES NEARER 25% THIS GROWTH PROVIDED CHALLENGES, ONE OF WHICH WAS FINDING SUFFICIENT LODGING FOR ALL ATTENDEES. WE ENDED UP NEEDING TO SIGN A CONTRACT WITH THE NEARBY HOMESTEAD RESORT FOR OVERFLOW. DESPITE THESE CHALLENGES, ADMINISTRATION OF THE CONFERENCE WENT VERY SMOOTHLY, AND THE INCREASED ATTENDANCE DID NOT ULTIMATELY IMPACT THE FUNCTION OR QUALITY OF THE CONFERENCE. JULY 14, 2017 EVENT LUNCH CLE LOCATION UTAH COUNTY PUBLIC DEFENDER'S OFFICE, PROVO, UT TOPIC ENHANCING PERMANENCY PRESENTER MARGARET LINDSAY NUMBER OF ATTENDEES 9 FOLLOWING UP ON THE KEYNOTE ADDRESS AT THE PDA ANNUAL CONFERENCE, MARGARET LINDSAY HELD AN AFTERNOON CLE EVENT ADDRESSING HOW TO ENHANCE PERMANENCY HEARINGS. SHE DREW HER REMARKS FROM SOME OF THE DATA THAT CHRISTINE KIESEL HAD PRESENTED AT OUR ANNUAL CONFERENCE AS TO WHAT FACTORS ARE MOST LIKELY TO CONTRIBUTE TO BETTER OUTCOMES FOR PARENTS AND FAMILIES. SHE THEN LED A DISCUSSION ON WHAT EFFORTS PRACTITIONERS COULD SPECIFICALLY MAKE IN THE 4TH DISTRICT TO MAKE SOME OF THESE FACTORS A REALITY. ONE EXAMPLE WAS FOR ATTORNEYS TO ASK FOR 2 HOURS OF PARENT TIME A WEEK INSTEAD OF SETTling FOR THE CUSTOMARY 1 HOUR PER WEEK THAT IS CURRENTLY ADHERED TO BY MOST COURTS. IT WAS A GREAT OPPORTUNITY FOR PRACTITIONERS IN THE 4TH DISTRICT TO MEET MARGARET AND UNIFY THEIR EFFORTS TO PUSH FOR SYSTEM CHANGE THAT WILL BE BETTER FOR FAMILIES IN WAYS THAT ARE REALISTIC AND MEANINGFUL. JULY 28, 2017 EVENT LUNCH CLE LOCATION FRONTIER GRILL, ROOSEVELT, UT TOPIC PRACTICAL TIPS AND RESOURCE REVIEW PRESENTER MARK TANNER NUMBER OF ATTENDEES 5 MARK TANNER PRESENTED A LUNCH CLE TRAINING TO ATTORNEYS IN THE 7TH AND 8TH DISTRICTS THAT ADDRESSED SOME PRACTICAL TIPS, PARTICULARLY FOCUSED ON PRESERVATION TECHNIQUES, AND A CASE REVIEW OF TWO UTAH SUPREME COURT CASES THAT HAD BEEN HANDED DOWN IN THE PAST YEAR THAT IMPACTED PARENTAL DEFENSE THAT HE HAD WORKED ON PERSONALLY. HE ALSO DID A RESOURCE REVIEW FOR THE MEMBERS WHO ATTENDED SO THEY WOULD KNOW EXACTLY HOW THE PDA WAS EQUIPPED TO ASSIST THEM IN THEIR PRACTICE. GIVEN THE GEOGRAPHICAL REMOTENESS OF THESE DISTRICTS, WE WERE VERY HAPPY WITH THE TURNOUT. SEVERAL OF THE ATTENDEES SPECIFICALLY MENTIONED HOW GRATEFUL THEY WERE THAT THE PDA WOULD MAKE THE EFFORT TO COME OUT TO THEM FOR THE TRAINING EVENT. WE UNDERSTAND THAT THESE ARE SOME OF OUR MOST UNDERSERVED MEMBERS, AND THAT FAMILIARIZING THEM WITH THE PDA RESOURCES AVAILABLE TO THEM IS OF PARAMOUNT IMPORTANCE. IT ALSO OFFERED THE UNIQUE OPPORTUNITY FOR MR. TANNER TO MEET FACE TO FACE WITH ATTORNEYS HE OFTEN DOESN'T GET TO SEE, SO THAT THEY COULD FEEL CONNECTED TO THEIR REPRESENTATIVE ON THE PDA BOARD OF DIRECTORS. THESE SMALL LUNCH TRAINING OPPORTUNITIES ARE INCREDIBLY VALUABLE TO THE PDA, PARTICULARLY IN HELPING US BECOME MORE ACQUAINTED WITH THE UNIQUE NEEDS OUR MEMBERS HAVE IN THEIR DIFFERENT GEOGRAPHIC LOCALES. WE PLAN ON CONTINUING THESE TRAINING OPPORTUNITIES IN THE FUTURE, WITH A GOAL TO CONTINUALLY ROTATE TO SOME OF THE MORE RURAL DISTRICT.</p>