efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493134014018 OMB No 1545-0047 **Return of Organization Exempt From Income Tax** 

> Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2016

Open to Public

▶ Do not enter social security numbers on this form as it may be made public Department of the Treasury ▶ Information about Form 990 and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a> Internal Revenue Service

Inspection

A F	or th	e <b>2016</b> c	alendar year, or tax year begin	ning 07-01-2016 , and endi	ng 06-30	-2017			
		pplicable	C Name of organization		_		D Employer	ıdentıfı	ıcatıon number
		change	JOHNS HOPKINS ALL CHILDREN'S F INC	IOSPITAL			59-06832	52	
□ Na		-	Doing business as				33 0000		
∐ Ini Fin	tıal rei al	turn	Doing Business us						
□detur	n/terr	minated	Number and street (or P O box if m	iail is not delivered to street address)	Room/suit	te	E Telephone	number	
_		d return	3910 KESWICK ROAD S BLDG NO 4				(443) 997	7-5771	
⊔ Ар	piicatii	on pending	City or town, state or province, cou	ntry, and ZIP or foreign postal code					
			BALTIMORE, MD 21211				<b>G</b> Gross rece	ipts \$ 58	39,254,915
			F Name and address of principa	al officer		H(a) Is this	a group retu	rn for	
			JONATHAN ELLEN MD 3910 KESWICK ROAD S BLDG N	0.43004			dinates?		□Yes ☑No
			BALTIMORE, MD 21211	O 4300A		H(b) Are al	l subordinate:	5	☐ Yes ☐No
I Ta:	x-exer	npt status	✓ 501(c)(3)	(insert no )	7 527	includ	ed? ," attach a lis	+ (500	
1 14/	obcit	-0.1	W HOPKINSALLCHILDRENS ORG	(Ilisert 110 )	327		exemption n		•
J **	CDSIL	.c. P WW	W HOPKINGALLCHILDRENG OKG						
<b>K</b> Form	n of o	rganization	☑ Corporation ☐ Trust ☐ Asso	ociation Other •		L Year of forma	ation 1967	<b>1</b> State	of legal domicile FL
1 1011	0. 0.	rgamzadon	E corporation E must E Ass.	Cadon D other P					
Pa	rt I	Sum	mary		•				
			scribe the organization's mission o						
e	<u> </u>	PROVIDE	LEADERSHIP IN CHILD HEALTH T	HROUGH TREATMENT, EDUCATION	ON, ADVO	CACY AND RE	SEARCH		
E E									
Governance	-								
Š			is box $lacktriangle$ $\Box$ if the organization di				of its net ass	ets	1
	3	Number o	of voting members of the governi	ng body (Part VI, line 1a)				3	38
Activities &	4	Number	of independent voting members o	the governing body (Part VI, lir	ne 1b) .		•	4	36
#te	5	Total nun	nber of individuals employed in ca	lendar year 2016 (Part V, line 2	a)		•	5	3,028
₹	6	Total num	nber of volunteers (estimate if ne	cessary)				6	901
ĕ	7a	Total unr	elated business revenue from Par	VIII, column (C), line 12 .				7a	0
	Ь	Net unrel	lated business taxable income froi	m Form 990-T, line 34			7b	0	
						Pri	or Year		Current Year
Qı.	8	Contribut	tions and grants (Part VIII, line 1h	)			12,901,64	0	14,128,763
Ě	9	Program	service revenue (Part VIII, line 2g	1)			430,474,20	8	435,486,295
Rəvenue	10	Investme	ent income (Part VIII, column (A),	lines 3, 4, and 7d )			-5,047,75	4	6,291,700
Œ	11	Other rev	venue (Part VIII, column (A), lines	5, 6d, 8c, 9c, 10c, and 11e)			6,144,82	:3	12,688,904
			enue—add lines 8 through 11 (mu		ne 12)		444,472,91	.7	468,595,662
	_		nd similar amounts paid (Part IX,					0	0
	l		paid to or for members (Part IX, c	,				0	0
S			other compensation, employee be		s 5–10)		195,865,81	1	206,954,438
Expenses	l	•	onal fundraising fees (Part IX, colu	, , , , , , , , , , , , , , , , , , , ,				0	0
9			raising expenses (Part IX, column (D),		•			1	
五			penses (Part IX, column (A), lines				202,609,83	6	211,279,553
			penses Add lines 13–17 (must equ	•	•		398,475,64	_	418,233,991
	l	·	less expenses Subtract line 18 fr				45,997,27		50,361,671
_ <u></u>	13	Revenue	less expenses Subtract line 10 II	om me 12	•	Reginning	of Current Yea		End of Year
200						beginning	or current ret	"	End of Teal
Net Assets or Fund Balances	20	Total ass	ets (Part X, line 16)				935,193,31	4	1,037,210,344
Ž B	21	Total liab	ollities (Part X, line 26)				330,552,43	4	376,243,649
ξŝ			ts or fund balances Subtract line	21 from line 20			604,640,88	0	660,966,695
Pai			ature Block				<u> </u>		
Under	pena	alties of p	erjury, I declare that I have exam						
knowl any k			f, it is true, correct, and complete	Declaration of preparer (other	than office	er) is based o	n all informat	ion of v	vhich preparer has
uny K	110111	Juge							
		<b> </b>					8-05-09		
Sign		Signati	ure of officer			Date	e		
Here	:	CHRIS	TOPHER WHITBY VP FINANCE AND CFO						
		Туре о	r print name and title						
		P	rınt/Type preparer's name	Preparer's signature	Dā	ate Cho	ck I if PT	IN	
Paid	k	L					employed		
Pre		51 <u>⊢</u>	firm's name			Firn	n's EIN ▶		
Use			irm's address 🕨			Pho	ne no		
May t	he IR	S discuss	this return with the preparer sho	wn above? (see instructions) .				□ Y	′es 🗆 No
			duction Act Notice, see the se	,		Cat No 1	1282Y		Form <b>990</b> (2016)

Form	990 (20:	16)					Page <b>2</b>
Par	t IIII 🧐	Statement	of Program Servi	ce Accomplis	hments		
		Check of Sche	dule O contains a resp	onse or note to a	ny line in this Part III		🗹
1			rganization's mission				
HIGH	IEST QUA	LITY CARE TO	IMPROVE THE HEALT	TH OF OUR ENTIF	RE COMMUNITY THROU		NE, STRIVES TO PROVIDE THE DRATION, SERVICE EXCELLENCE, N FLORIDA
2	Dıd the	organization	undertake any signific	ant program serv	vices during the year w	hich were not listed on	
	the prio	r Form 990 o	r 990-EZ?				. 🗌 Yes 🗹 No
	If "Yes,'	" describe the	se new services on Sc	hedule O			
3	Did the	organization	cease conducting, or r	nake significant (	changes in how it cond	ucts, any program	
	services	<sup>?</sup>					□Yes ☑No
	If "Yes,'	" describe the	se changes on Schedu	ile O			
4	Section	501(c)(3) an		ons are required	to report the amount	largest program services, a of grants and allocations to	
4a	(Code	itional Data	) (Expenses \$	49,796,997	including grants of \$	0 ) (Revenue	\$ 82,860,474 )
		Cional Data					
4b	(Code		) (Expenses \$	11,881,941	including grants of \$	0 ) (Revenue	\$ 26,615,643 )
		tional Data	) (EXPONDED \$	11,001,511	melaamy grante or ¢	o	
4c	(Code		) (Expenses \$	11,975,592	ıncludıng grants of \$	0 ) (Revenue	\$ 17,876,673 )
	See Addı	tional Data					
	(Code		) (Expenses \$	244,151,698	including grants of \$	0 ) (Revenue	\$ 310,963,440 )
4d	Other p	rogram servi	ces (Describe in Sched				
	(Expens	ses \$	244,151,698 inc	luding grants of	\$	) (Revenue \$	310,963,440 )
			rice expenses ►	317,806,2			

or X as applicable

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . .

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 👺 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸 . . . . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

No

Nο

Nο

Nο

No

No

No

Nο

Nο

Nο

Νo

Nο

No

Nο

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Page 3

6 7 8

9

10

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

Yes

Yes

Yes

Yes

Yes

Yes

Yes

23

29

31

36

Part IV Checklist of Required Schedules (continued)			
		Yes	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

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Nο

Yes

Yes

23

24a

24b

24c

24d

25a

25b

26

27

28a

28b

28c

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31

32

33

34

35a

35h

36

37

Yes

Yes

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	and the organization operate one or more recognition and the organization operate of the organization of the organizat	ZUa	165	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,	22		

column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . . . . . . . . .

Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . 🥞

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

orm	990 (2016)			Page
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			<b>✓</b>
	Fortunation according to the Control of Cont		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 227  Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	··			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and  Tax Statements, filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
44	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5b		
C	If fes, to line 3a or 3b, did the organization line Form 8000-17	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6</b> a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
.2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

-orm	m 990 (2016)			Page <b>6</b>
Par	<b>Governance, Management, and Disclosure</b> For each "Yes" response to lines 2 through 7b below, and 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule 0. See instruction		onse to l	_
	Check if Schedule O contains a response or note to any line in this Part VI	<u></u>		✓
Se	Section A. Governing Body and Management			
1a	La Enter the number of voting members of the governing body at the end of the tax year	38	Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	b Enter the number of voting members included in line 1a, above, who are independent  1b	36		
2	2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with a officer, director, trustee, or key employee?	any other		No
3	Did the organization delegate control over management duties customarily performed by or under the direct of officers, directors or trustees, or key employees to a management company or other person? .	supervision 3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	filed?		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint or members of the governing body?	ne or more <b>7a</b>	Yes	
b	<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockhold persons other than the governing body?	ders, or <b>7b</b>	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the following	ne year by		
а	a The governing body?	. 8a	Yes	
b	<b>b</b> Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached a organization's mailing address? If "Yes," provide the names and addresses in Schedule O			No
Se	Section B. Policies (This Section B requests information about policies not required by the Interna-	al Revenue Cod	e.)	
			Yes	No
10a	a Did the organization have local chapters, branches, or affiliates?	. 10a		No
b	<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, and branches to ensure their operations are consistent with the organization's exempt purposes?	affiliates,		
11a	a Has the organization provided a complete copy of this Form 990 to all members of its governing body before form?	filing the 11a	Yes	
b	$f b$ Describe in Schedule O the process, if any, used by the organization to review this Form 990 $\cdot$ . $\cdot$ .			
12a	a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	e rise to		
c	conflicts?	cribe in	Yes	
	Schedule O how this was done	12c	Yes	
13	B Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by indepersons, comparability data, and contemporaneous substantiation of the deliberation and decision?	pendent		
а	a The organization's CEO, Executive Director, or top management official	15a	Yes	
b	<b>b</b> Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	ia Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement we taxable entity during the year?	ith a 16a		No
b	<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its pain joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization			
	status with respect to such arrangements?	16b		
Se	Section C. Disclosure			
17	• • • • • • • • • • • • • • • • • • • •			
18	available for public inspection. Indicate how you made these available. Check all that apply	(3)s only)		
	☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)			
19	policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and r THE CORPORATION 3910 KESWICK RD S BLDG BALTIMORE, MD 21211 (443) 997-5771	ecords 		

orm 990 (2	2016)	Page <b>7</b>
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors	
	Check if Schedule O contains a response or note to any line in this Part VII	
Section	A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees	
La Complete	e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's	tax

year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

(A)

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C)

(D)

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensated employee Individual trustee or director Former organizations MISC) related Institutional Trustee below dotted employee organizations line) See Additional Data Table

(F)

(E)

BROCK COMMUNICATIONS INC

compensation from the organization ▶ 77

3413 W FLETCHER AVE TAMPA, FL 33618

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Form 990	7 (2016)													Page 8
Part VI	Section A. Officers, Direct	tors, Trustee	s, Key	Emp	loye	геs,	, and	Hig	hest Compe	nsate	d Employees (	cont	tinued)	
	<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	than c	one b	ວox, ເ an off	ot che unles fficer	neck mo ess pers er and a tee)	rson	(D) Reportab compensat from the	ation ne on (W-	(E) Reportable compensation from related organizations (V	w-	Estima amount o compens from	nated of other nsation the
		for related organizations below dotted line)		Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MI	ISC)	2/1099-MISC)		organizati relati organiza	ted
See Addit	itional Data Table		+	+	+	$\vdash$	+	+				+		
			+	+	+	$\vdash$	-	+	<del>                                     </del>		<u> </u>	+		
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		+	<del> </del>	+	+	$\vdash$	<del> </del>	+			<u> </u>	+		
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1b Sub	-Total		<del></del>	<del>-</del>		<u>.</u>	▶	—		$\overline{}$		+		
c Tota	al from continuation sheets to Pa	Part VII, Sectio	on A.				•			二		丰		
	al (add lines 1b and 1c)						<u> </u>		3,646,3		6,676,433	3		1,500,625
	otal number of individuals (including reportable compensation from the			se list	ed a	bove	e) wno	o rec	eived more tri	nan \$±0	J0,000 			
J - D.	The first and former	J. washow	لعربينا			1		- h		امما			Yes	No
	Id the organization list any <b>former</b> on the 1a? <i>If "Yes," complete Schedule D</i>					mpic •	• •	or ni	ghest comper	nsatea • •	employee on	3	Yes	
org	or any individual listed on line 1a, is ganization and related organization: dividual	ns greater than \$	\$150,00	00? <i>If</i>	f "Yes	s," co					i the	4	Yes	
	d any person listed on line 1a receiv									or ındı	ividual for	<del></del>	+	
	ervices rendered to the organization		lete Sch	nedule	e J fc	or su	ıch pei	rson		<u></u>		5	Yes	
-	ion B. Independent Contract		- lordor								±100,000 of cor			
	omplete this table for your five high om the organization Report comper											npen	sation	
	Name	(A) and business addre	~SS							Desc	(B) cription of services		(C Compen	
CERNER C	CORPORATION	and balling	555						IT SE	ERVICES				5,591,624
PO BOX 95	59156 , MO 63195											J		
ONEBLOOD									BLOC	OD DOV.	NATION SERVICES	<del></del>	2	2,286,538
PO BOX 62												J		
	), FL 32862 HITECTURE INC								ARCI	HITECT	URE SERVICES		2	2,004,588
PO BOX 34	480											J		,
OMAHA, NE FTI CONSU	NE 68103								CON	ISIJLTIN	IG SERVICES	!	<del></del>	1,419,737
PO BOX 41										501.	J JE. 17222	J		j⊤*=j.
BOSTON, N	MA 02241 OMMUNICATIONS INC								CON	ISI II T[N	IG SERVICES	!	ļ	1.406.149
RROCKEE	. IMMUNICATIONS INC								ICON	SULTIN	.d SERVICES	,	1 1	406.149

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Part '	VΙ	Statement of	Revenue										
		Check if Schedul	e O contains	a respo	onse or note	to any l	(/		Rela ex fur	(B) sted or empt action venue	(C) Unrela busine reven	ted ess	(D) Revenue excluded from tax under sections 512-514
	1	a Federated campaign	ns	1a					101	citae			312 311
ats nts		<b>b</b> Membership dues		1b									
rar ou		•											
o. E		c Fundraising events		1c									
ifts ar J		d Related organizatio	ns	1d	5,43	4,030							
ບ ∄		e Government grants (co	ontributions)	1e	6,97	6,478							
Sir		f All other contributions, and similar amounts no											
iti e ti		above	ot included	1f	1,71	8,255							
Contributions, Gifts, Grants and Other Similar Amounts	g Noncash contributions included in lines 1a-1f \$							120 762					
	<u>-ل</u>	ii rotali.Add iiiic3 1a 1				usiness (		128,763					
T.	2-	■ HOSPITAL INPT & OUTP	<del>-</del>				621990	408 3	355,827	408,35	5 827		
4٨٠	_	MEDICAID/GME	ı				621990		345,670	11,34	<del>'  </del>		
Service Revenue		RETAIL PHARMACY INCO	DME				621990		82,234		2,234		
r vic	_	NETTILE THAT INC.	J11E								·		
3	C	d		_									
ran	•							14,8	302,564	14,80	2,564		
Program		· All other program se				435,48	86,295		•		•		
4	g	Total.Add lines 2a-2f	f		<u> </u>	,							
		Investment income (in			nterest, and			7,268,953	3				7,268,953
		sımılar amounts)   . Income from ınvestme			and proceeds	[			1				, ,
				•	•	, , , , , , , , , , , , , , , , , , ,							
		Troyantios I I I	(ı) Rea		(II) Perso								
	62	Gross rents	(1)		(,								
			9,8	358,969									
	ı	<b>b</b> Less rental expenses		0									
	(	c Rental income or (loss)	9,8	358,969									
	•	d Net rental income o	r (loss)	•		<b></b>		9,858,969	9				9,858,969
			(ı) Securit	ties	(II) Oth	er							
	7 <i>a</i>	Gross amount from sales of assets other than inventory	119,6	582,000									
	I	<b>b</b> Less cost or other basis and sales expenses	115,9	82,394	4,	676,859							
		C Gain or (loss)	•	99,606	-4,	676,859							
	•	<b>d</b> Net gain or (loss) .				•		-977,253	3				-977,253
an	88	Gross income from for (not including \$contributions reporte		ents of									
듄		See Part IV, line 18		a	l								
Re	ı	<b>b</b> Less direct expense.	s	ь									
er	•	c Net income or (loss)	from fundrais	sing ev	ents	<u> </u>							
Other Revenue	98	Gross income from g		ies									
0		See Part IV, line 19		a									
		<b>b</b> Less direct expense	c	b									
		c Net income or (loss)			ies								
		aGross sales of invent returns and allowand	ory, less										
		<b>b</b> Less cost of goods s		a b									
	•	Net income or (loss)  Miscellaneous		invent		Code (			1				
	11				Business (	900099		2,829,935		2,829,935			
	11	<b>La</b> CAFETERIA INCOME	:			200039		2,029,935	1	ک, <i>نک</i> ع,335			
	ı	b											
									1				
	•	c											
		All ash a					1						
		d All other revenue .  e Total. Add lines 11a					1						
								2,829,935	5				
	12	<b>2 Total revenue.</b> See	Instructions			•	L	468,595,662	2	438,316,230		0	16,150,669
							_	· ·	-				Form <b>990</b> (2016)

Forn	n 990 (2016)				Page <b>10</b>
	rt IX Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all co	lumns. All other ergs	nizations must comp	late column (A)	
seci	Check if Schedule O contains a response or note to any	_	·		П
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21		expenses	general expenses	
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,864,152		2,864,152	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	155,852,067	135,638,774	20,213,293	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)				
9	Other employee benefits	48,238,219	41,116,104	7,122,115	
	Payroll taxes				
	Fees for services (non-employees)				
	Management	9,453,296	5,221,439	4,231,857	
	Legal	207,501	11,054	196,447	
	Accounting	30,871	8,663	22,208	
	<sup>-</sup>	124,740	0,000	124,740	
	· · -	124,740		124,740	
	Professional fundraising services See Part IV, line 17	400.069	121 440	269 620	
	Investment management fees	490,068	121,448	368,620	
_	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	30,505,550	19,591,041	10,914,509	
	Advertising and promotion	1,289,267	37,798	1,251,469	
	Office expenses	10,519,260	5,870,301	4,648,959	
14	Information technology	7,334,166	3,762,385	3,571,781	
15	Royalties				
16	Occupancy	5,857,598	274,992	5,582,606	
17	Travel	1,656,550	1,113,280	543,270	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	378,715	268,955	109,760	
20	Interest	4,459,420	3,156,303	1,303,117	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	26,603,311	19,750,568	6,852,743	
23	Insurance	8,037,733	6,436,505	1,601,228	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O )				
	a MEDICAL SUPPLIES	55,349,087	55,146,880	202,207	
	b CONTR PROGRAM SUPPORT	22,374,494	16,041,733	6,332,761	
	c PURCHASED SRVC- INTR CO	14,854,356	2,045,969	12,808,387	
,	d INDIGENT FEE ASSESSMENT	5,388,315	0	5,388,315	
,	e All other expenses	6,365,255	2,192,036	4,173,219	
	Total functional expenses. Add lines 1 through 24e	418,233,991	317,806,228	100,427,763	0
	Joint costs. Complete this line only if the organization				
-	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Form **990** (2016)

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

Page **11** 

7,058,890

19.615.927

660,966,695

1.037.210.344

Form **990** (2016)

Form 990 (2016)

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31

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Net

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11 .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances .

Intangible assets . . . . .

29,549,078 1 28,049,782 Cash-non-interest-bearing . 550,000 300.000 2 Savings and temporary cash investments . . . 2 3 3 Pledges and grants receivable, net . . . 55,734,806 4 53,520,493 Accounts receivable, net . Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part

5 II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) 6 voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L Assets Notes and loans receivable, net . . . . Inventories for sale or use . 9.424.942 8 12,326,320 13.916.921 9 16.271.432 Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other 583,311,951 10a basis Complete Part VI of Schedule D 185,577,344 368,825,428 10c 397,734,607 Less accumulated depreciation 10b 354.048.928 424.656.365 11 Investments—publicly traded securities . 11

87,207,162 15 15 77.676.528 Other assets See Part IV, line 11 . 935,193,314 1.037.210.344 16 Total assets.Add lines 1 through 15 (must equal line 34) . . . 16 17 Accounts payable and accrued expenses 54,062,525 17 57,871,177 18 18 Grants payable . . . 19 19 Deferred revenue . . . . 20 Tax-exempt bond liabilities . . . . . . 95,650,000 20 93,800,000 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Liabilities 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . 22

2.098.287

13.837.762

12

13

14

31

32

33

34

604,640,880

935.193.314

23 23 Secured mortgages and notes payable to unrelated third parties . . . 24 24 Unsecured notes and loans payable to unrelated third parties . Other liabilities (including federal income tax, payables to related third parties, 180.839.909 25 25 and other liabilities not included on lines 17-24)

224.572.472 Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 . . 330,552,434 26 376,243,649

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and complete lines 27 through 29, and lines 33 and 34. 27 583,586,531 27 642,153,144 Unrestricted net assets

28 8.225.481 28

Fund Balances Temporarily restricted net assets 12.828.868 29 29 Permanently restricted net assets

5,431,204 13.382.347 Organizations that do not follow SFAS 117 (ASC 958),

check here 

and complete lines 30 through 34. Assets or 30 Capital stock or trust principal, or current funds . . . . 30

☑ Both consolidated and separate basis

2c

3a

3b

Yes

Yes

Yes (2016)

consolidated basis, or both

Audit Act and OMB Circular A-133?

Consolidated basis

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

Separate basis

### Additional Data

Software ID:

Software Version: **EIN:** 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

INC

Form 990 (2016)

Form 990, Part III, Line 4a:

INTENSIVE CARE UNITSPURPOSE. JOHNS HOPKINS ALL CHILDREN'S HOSPITAL PEDIATRIC CRITICAL CARE SPECIALISTS TAKE CARE OF ACUTELY ILL PATIENTS IN THE TWO PEDIATRIC INTENSIVE CARE UNITS (PICU) AT ALL CHILDREN'S THEY SERVE AS ATTENDING PHYSICIANS FOR THE PATIENTS ADMITTED TO PICU FOR MEDICAL PROBLEMS LIKE PNEUMONIA AND MENINGITIS THEY WORK CLOSELY WITH SURGICAL SPECIALISTS IN TAKING CARE OF PATIENTS RECOVERING FROM MAJOR SURGERIES, AND ARE ACTIVELY INVOLVED IN THE CARE OF OUR CARDIOVASCULAR INTENSIVE CARE UNIT (CVICU) PATIENTS. ALL CHILDREN'S NEONATAL INTENSIVE CARE UNIT (NICU) IS A 97 BED LEVEL 3 NICU, OFFERING THE HIGHEST LEVEL OF NEONATAL CARE TO NEWBORNS. THE UNIT IS MADE UP ALMOST ENTIRELY OF PRIVATE ROOMS WITH THE MOST ADVANCED LIFE-SUPPORT AND MONITORING EQUIPMENT ALL CHILDREN'S ALSO OFFERS SPACIOUS ROOMS AND COMFORTABLE LOUNGE CHAIRS THAT ENCOURAGE PARENTS TO SPEND AS MUCH TIME AS POSSIBLE WITH THEIR NEWBORN ALL CHILDREN'S CRITICAL CARE UNITS INCLUDE PEDIATRIC

INTENSIVE CARE UNIT 1PEDIATRIC INTENSIVE CARE UNIT 2PEDIATRIC CARDIOVASCULAR INTENSIVE CARE UNITNEONATAL INTENSIVE CARE UNIT

### Form 990, Part III, Line 4b:

EMERGENCY MEDICINE PHYSICIANS HAVE THREE ADDITIONAL YEARS OF PEDIATRIC TRAINING BEYOND THEIR TRAINING IN EMERGENCY MEDICINE -THERE IS AT LEAST ONE BOARD CERTIFIED PEDIATRIC EMERGENCY MEDICINE PHYSICIAN IN THE EC AT ALL TIMES, SOMETIMES AS MANY AS THREE -IN ADDITION TO HAVING THE SKLLES TO MAKE KIDS FEELS MORE SECURE AND AT EASE IN EMERGENCY SITUATIONS, PEDIATRIC EMERGENCY PHYSICIANS' ADDITIONAL TRAINING MEANS FASTER DIAGNOSIS

EMERGENCY MEDICINEPURPOSE CHILDREN'S HEALTH EMERGENCIES REQUIRE SPECIAL EXPERTISE AND SPECIAL TREATMENT ALL CHILDREN'S HAS BUILT AN EMERGENCY CENTER AROUND THE SPECIFIC NEEDS OF CHILDREN IN EMERGENCY MEDICAL SITUATIONS SOME OF THE DISTINCT ADVANTAGES OF THE ALL CHILDREN'S EMERGENCY CENTER ARE -THE EC ATTENDING STAFF CONSISTS OF PEDIATRIC EMERGENCY MEDICINE PHYSICIANS AND GENERAL PEDIATRICIANS -PEDIATRIC

AND TREATMENT -JOHNS HOPKINS ALL CHILDREN'S HOSPITAL ALSO USES ONLY PEDIATRICS RESIDENTS - DOCTORS WHO ARE TRAINING TO BE PEDIATRICIANS, RATHER THAN GENERAL PRACTICE RESIDENTS -THE EMERGENCY CENTER NURSING STAFF IS SPECIALLY TRAINED IN PEDIATRIC EMERGENCY NURSING -THE EMERGENCY CENTER IS DIRECTLY ADJACENT TO THE PEDIATRIC RADIOLOGY DEPARTMENT THE RADIOLOGY DEPARTMENT IS STAFFED 24 HOURS, AND FILMS ARE READ BY PEDIATRIC RADIOLOGISTS OUR RADIOLOGY DEPARTMENT IS PART OF THE IMAGE GENTLY CAMPAIGN, A WIDESPREAD EFFORT BY RADIOLOGISTS TO REDUCE RADIATION EXPOSURE IN CHILDREN'S IN MANY DIFFERENT WAYS -THE EMERGENCY CENTER HAS A CHILD LIFE SPECIALIST WHO HELPS MAKE THE EMERGENCY CENTER EXPERIENCE LESS THREATENING AND STRESSFUL FOR PATIENTS AND FAMILIES CHILD LIFE SPECIALISTS USE DISTRACTION AND PLAY TO HELP CHILDREN'S EMERGENCY CENTER TREATS OVER 45,000 INFANTS, CHILDREN, AND TEENAGERS A YEAR, AND IS PART OF A JOINT TRAUMA PROGRAM WITH BAYFRONT MEDICAL CENTER. THE EMERGENCY CENTER IS ABLE TO TREAT ALL EMERGENCY CONDITIONS

RESPIRATORY THERAPYPURPOSE THE PEDIATRIC PULMONOLOGY PROGRAM AT ALL CHILDREN'S IN ST PETERSBURG, FLORIDA, TREATS CHILDREN WITH ACUTE AND CHRONIC DISEASES OF THE RESPIRATORY SYSTEM, INCLUDING ASTHMA, CYSTIC FIBROSIS, BRONCHOPULMONARY DYSPLASIA, CENTRAL APNEA, SLEEP APNEA AND SLEEP-DISORDERED BREATHING THE PROGRAM IS ACCREDITED BY THE CYSTIC FIBROSIS FOUNDATION AS A CYSTIC FIBROSIS CARE CENTER. SERVING AS A CENTER OF

EXCELLENCE FOR CLINICAL CARE, RESEARCH, AND MULTI-DISCIPLINARY SUPPORT FOR CF PATIENTS THE PROGRAM IS ALSO A CYSTIC FIBROSIS FOUNDATION DESIGNATED THERAPEUTIC DEVELOPMENT CENTER - ONE OF MORE THAN 80 CENTERS WORLDWIDE SPECIALIZING IN CLINICAL TRIALS TO EVALUATE THE SAFTY AND FEFICACY OF NEW THERAPIES THE PEDIATRIC PULMONOLOGISTS ALSO LEAD A COLLABORATIVE ASTHMA PROGRAM AT ALL CHILDREN'S AIMED AT REDUCING THE RATE

OF HOSPITALIZATION FOR CHILDREN WITH ASTHMA AND LINKING HOSPITAL-BASED AND COMMUNITY RESOURCES FOR FAMILIES OF ASTHMATIC CHILDREN.

Form 990, Part III, Line 4c:

Compensated Employees, and Independent Contractors (C) (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer from related week (list from the compensation any hours and a director/trustee) organizations organization from the for related (W-2/1099-(W-2/1099organization and Highest compe Individual trust or director Office Former key employee Institutional MISC) related organizations MISC) below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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BRIAN ELLERSON	1 00	l ↓				0	0	
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COURT JAMES	1 00							

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DEREK HESS MD

JENNIFER COTTER

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MICHAEL CANNOVA

VINCENT DOLAN

TRUSTEE/BOARD TREASURER

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Officer Highest compensated employee Former Individual trustee or director Key employee Institutional MISC) related organizations MISC) below dotted organizations line) Trustee

GEORGE J DOVER MD	1 00	¥			0	0	0
TRUSTEE	0 00	<b>~</b>				0	
JONATHAN ELLEN MD	47 00	<b>&gt;</b>	>		876,279	0	105,797
PRESIDENT/VICE DEAN/PIC/TRUSTEE	13 00	^	^		870,279	0	103,737
JOSEPH FLEECE	1 00	~				0	
TRIISTEE		_ X			١	٥	U

PRESIDENT/VICE DEAN/PIC/TRUSTEE	13 00						
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MARK LAPRADE

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DWAYNE HAWKINS

TROY HOLLAND

WILLIAM H HORNER

JACK W KIRKLAND JR

TRUSTEE

**TRUSTEE** 

TRUSTEE

**TRUSTEE** 

**TRUSTEE** 

TRUSTEE

JOSEPH FLEECE	1 00	v			0	0	
TRUSTEE	0 00	*			3	3	
STEPHANIE GOFORTH	1 00	_			0	0	
TRUSTEE	0 00	^				0	
_	4 00						

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and individual or directo Highest compensatemplovee Former Institutional organizations MISC) MISC) related below dotted organizations employee line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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2,263,048

502,388

		l trustee or	ual trastee
ERIC KOBREN	1 00		
TRUSTEE		X	
	0.00		

WILLIAM LANE JR

DARRYL LECLAIR

MARK LETTELLEIR

TOM MAHAFFEY

PHILIP ORSINO

MILTON H MILLER JR

MARK MONDELLO

RONALD R PETERSON

STEVEN A RAYMUND

CORP VICE CHAIR/TRUSTEE

SECRETARY OF THE BOARD

TRUSTEE

TRUSTEE

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**TRUSTEE** 

TRUSTEE

Compensated Employees, and Independent Contractors (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related any hours and a director/trustee) organization organizations for related (W-2/1099-(W-2/1099organization and Highest compensatemplovee Former MISC) MISC) employee

(F)

Estimated

compensation

from the

related organizations

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455,867

275,610

23,803

42,531

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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	organizations below dotted line)	ndradual trustee or director	Institutional Trustee
LAWRENCE REPAR	1 00	V	
TRUSTEE	0 00	X	

CRAIG SHER

GAYLE SIERENS-MARTIN

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

**TRUSTEE** 

TROY TAYLOR

DOUGLAS MYERS

JACKIE CRAIN

VP, FINANCE & CFO

VP & CHIEF STRATEGY OFFICER

MARK STROUD

JOSEPH PERNO MD

CHAIRMAN OF THE BOARD OF TRUSTEES

1 00 RAYMOND SMITH Х TRUSTEE 0.00 1 00 NANCY SWART ...... Х

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest compensat Former Individual trustee or director Institutional organizations MISC) MISC) related director. below dotted organizations employee line) 33 00 ROBERTA ALESSI х 473,709 98,860 ...... EXECUTIVE VP & COO 27 00 53 00 TAMMY REYES

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31 00

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ASSISTANT SECRETARY

VP HUMAN RESOURCES

BRIGITTA MUELLER MD

VP MEDICAL AFFAIRS

VERONICA MARTIN

VP & CNO

VP & CIO

SYLVIA AMEEN

VP MARKETING

KIMBERLY BERFIELD

JOHN W MCLENDON

VP GOVERNMENT AFFAIRS

ANTHONY NAPOLITANO MD

PAUL COLOMBANI MD

CHAIR OF SURGERY

CO CHAIR DEPT OF PED MEDIC

MARCOS DELEON

74,389

186,141

355,175

799,186

326,343

402.080

306,820

194,053

0

21,729

38,726

94.888

34,335

40,234

17,516

18,161

98,105

Compensated Employees, and Independent, Contractors (C) (D) (E) Name and Title Average Position (do not check more Reportable Reportable than one box, unless hours per compensation amount of other compensation person is both an officer week (list from the from related compensation any hours organizations and a director/trustee) organization for related (W-2/1099-(W-2/1099organization and organizations MISC) MISC) below dotted organizations

(F)

Estimated

from the

related

47,511

34,062

42,435

15,500

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

	line)	idual trustee rector	tutional Trustee	완	employee	est compensated ovee	)er			
ROBERT SOSA MD	45 00				×			264,164	225,029	
MEDICAL DIR INTERNATIONAL PRO	15 00				ĺ.			204,104	223,023	
JEFFREY JACOBS	20 00									

	•••••			X		264,164	225,029	1
MEDICAL DIR INTERNATIONAL PRO	15 00					·	·	
JEFFREY JACOBS	20 00			· ·			072.060	
CO-DIR HEART INSTITUTE	40 00			X		٥	873,868	
GARY STAPLETON	45 00							
CO-DIR HEART INSTITUTE	45.00			X		0	426,865	

IEDICAL DIR INTERNATIONAL PRO	15 00				,	,	
EFFREY JACOBS	20 00		×		0	873,868	
O-DIR HEART INSTITUTE	40 00				5	073,000	
ARY STAPLETON	45 00		ζ			426.065	
O-DIR HEART INSTITUTE	15 00		Х		0	426,865	
USAN BYRD	40 00			>	187,308	0	
R DIR AMBULATORY SERVICES	10 00			×	187,308	0	
ENNIC HADT	40 00						

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LAURA HAYS

HR OPERATIONS DIRECTOR

CHRISTINE OLANDER

ROBERT HORTON

FORMER OFFICER

FORMER OFFICER

CYNTHIA ROSE

SR DIR REVENUE CYCLE

	•••••			l x l	l	l a	873,868	57,528
CO-DIR HEART INSTITUTE	40 00			.,		Ĭ	5.5,535	
GARY STAPLETON	45 00			<		0	426,865	51,691
CO-DIR HEART INSTITUTE	15 00			^		0	420,803	31,091
SUSAN BYRD	40 00							
SR DIR AMBULATORY SERVICES	10 00				×	187,308	0	34,446
DENNIS HART	40 00					227 702		54 700

GARY STAPLETON	45 00				,	426,865	51,691
CO-DIR HEART INSTITUTE	15 00		^		١	420,003	31,091
SUSAN BYRD	40 00						
SR DIR AMBULATORY SERVICES	10 00			X	187,308	0	34,446
DENNIS HART	40 00				227 702	0	F4 700
ADMINISTRATION REHAB SERV				^	327,792	۱ "	54,708

		 		1 X I	 167,308	I UI	34,446
SR DIR AMBULATORY SERVICES	10 00				10.7555		
DENNIS HART	40 00			v	327,792	0	54,708
ADMINISTRATION REHAB SERV	10 00			_ ^	321,132	Ŭ	34,700
CHERYL SAYERS O'NEIL-GARDNER	40 00			_	106 222		25.671
RN TRANSPORT TEAM	10.00			^	196,232	U	25,671

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188,178

191,514

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213,471

239,670

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SCH	HED	ULE A	Pu	hlic C	harity Statu	s and Pub	olic Supp	ort	OMB No 1545-0047
	m 990				ganization is a sect				2016
990E	<b>(Z</b> )			4947(a)(1) nonexempt charitable trust.  ► Attach to Form 990 or Form 990-EZ.					
		the Treasury	► Information	on about	Schedule A (Form			ıctions is at	Open to Public Inspection
Name	e of th	ue Service ne organiza No All Cutto			W W W 3.ge	<u> </u>		Employer identific	<u> </u>
NC	поркі	INS ALL CHILD	REN'S HOSPITAL					59-0683252	
Pai					s (All organizations			See instructions.	
ne o 1	rganız		•		t is (For lines 1 thro	•	,	/A)/:)	
		,		•	ociation of churches			(A)(I).	
2					)(A)(ii). (Attach Sch	·	• • • • • • • • • • • • • • • • • • • •		
3	<b>✓</b>	•	·		ce organization descr				
4		name, city,	and state			-		170(b)(1)(A)(iii). E	·
5			ition operated for the ( <b>iv).</b> (Complete Part		of a college or univer	sity owned or op	erated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	tate, or local govern	ment or o	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)( <i>f</i>	۸)(v).	
7		section 17	<b>0(b)(1)(A)(vi).</b> (C	omplete l	Part II )		-	ınıt or from the gener	al public described in
8		A communi	ty trust described in	section	170(b)(1)(A)(vi)	Complete Part I	I )		
9					scribed in <b>170(b)(1)</b> e instructions Enter t			with a land-grant coll college or university	ege or university or a
10		from activit	ies related to its exe	mpt func d busine	tions—subject to cert ss taxable income (le	ain exceptions, a	and (2) no more	s, membership fees, a than 331/3% of its su sses acquired by the c	pport from gross
11	П	•			exclusively to test for	public safety S	ee section 509	(a)(4).	
12		more public	ly supported organiz	ations de		<b>09(a)(1)</b> or <b>sec</b>	tion 509(a)(2	s of, or to carry out th  ). See section 509(a  s 12e, 12f, and 12g	
а		<b>Type I.</b> A so	upporting organizati	on operat gularly ap	ted, supervised, or co	ontrolled by its si	upported organi	zation(s), typically by of the supporting orga	
b		<b>Type II.</b> A manageme	supporting organiza	tion supe organizat	ion vested in the san			organization(s), by ha ge the supported orga	
С		Type III fo	inctionally integra	<b>ted.</b> A su				nd functionally integra	ted with, its
d		Type III n functionally	on-functionally int	egrated. anization	. A supporting organi	zation operated i y a distribution i	ın connection wi	th its supported organ an attentiveness req	
e		Check this	box if the organization	n receive	•	ation from the IF	RS that it is a Ty	pe I, Type II, Type II	I functionally
f	Enter		of supported organi			o.gaa			
g				it the sup	ported organization(	s)		•	
(i)Na	ame of	f supported o	organization (ii)	EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv Is the organiz your governin	ation listed in	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
				$\overline{}$					
Total			tion Act Notice, se		_	Cat No 11285		Schedule A (Form 9	

Sch	nedule A (Form 990 or 990-EZ) 2016						Page <b>2</b>
P	art II Support Schedule for	Organizations	Described in S	ections 170(b	)(1)(A)(iv) ar	d 170(b)(1)(A	(vi)
	(Complete only if you ch	ecked the box o	n line 5, 7, 8, o	r 9 of Part I or i	f the organization	on failed to quali	
	III. If the organization fa	ails to qualify un	der the tests lis	ted below, plea:	se complete Par	t III.)	
	Section A. Public Support		T	ı		1	
	Calendar year (or fiscal year beginning in) ▶	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	<b>(e)</b> 2016	(f)Total
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grant ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
_	shown on line 11, column (f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
	Section B. Total Support	1	•		•	•	
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in) ▶	(4)2012	(6)2013	(6)2014	(4)2013	(0)2010	(1)10tai
7							
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9							
	activities, whether or not the						
10	business is regularly carried on Other income Do not include gain or						
10	loss from the sale of capital assets						
	(Explain in Part VI )						
11	<del>_</del> _						
4.5	10 Gross receipts from related activities,	etc (see instruction	l ns)			12	
13	First five years. If the Form 990 is fo	=				-	anization,
	check this box and stop here				<u> </u>	<u> ▶ ∟</u>	
	Section C. Computation of Public	• •		(6)			
	Public support percentage for 2016 (III			column (f))		14	
	Public support percentage for 2015 Sc					15	
16	a <b>33 1/3% support test—2016.</b> If the	e organization did r	not check the box	on line 13, and lir	ne 14 is 33 1/3% o	r more, check this	
	and <b>stop here.</b> The organization qual						ightharpoons
b	<b>33 1/3% support test—2015.</b> If th	ie organization did	not check a box of	on line 13 or 16a,	and line 15 is 33 i	/3% or more, chec	k this
	box and <b>stop here.</b> The organization						▶□
<b>17</b> a	a 10%-facts-and-circumstances test						
	is 10% or more, and if the organization in Part VI how the organization meets						
		the racts-and-cire	cumstances test	rne organization	quaimes as a pubi	iciy supported	. □
	organization	rt_2015 If the	raanization did ===	t chack a hay as !	mo 12 165 164	or 17a and line	▶⊔
b	10%-facts-and-circumstances tes 15 is 10% or more, and if the organization						
	Explain in Part VI how the organization						
	supported organization			-	•	•	►□
18	B 1 1 6 1 11 7611	on did not check a	box on line 13, 1	6a, 16b, 17a, or 1	.7b, check this box	and see	· <b>—</b>
	instructions		, -	. , ,	,		<b>▶</b> □
					Schodu	le A (Form 990 o	r 990-F7) 2016

Section A. Public Support										
the organization fails to o	qualify under t	he tests listed b	pelow, please co	mplete Part II.	)					
(Complete only if you ch	ecked the box	on line 10 of Pa	art I or it the or	ganization railed	a to qualify unde	er Part II. If				

	the organization rans to	quantity annual .		ээлэл, рассо ос		/	
Se	ection A. Public Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
_	(or fiscal year beginning in)	. ,		, ,		, ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2							
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
	under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
5	to or expended on its behalf The value of services or facilities						
9	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	· ' '						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	<b>Public support.</b> (Subtract line 7c						
-	from line 6 )						
-	ection B. Total Support						
	Calendar year	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
	Calendar year (or fiscal year beginning in) ▶	<b>(a)</b> 2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6	(a)2012	<b>(b)</b> 2013	(c)2014	<b>(d)</b> 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,	<b>(a)</b> 2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	<b>(f)</b> Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	<b>(f)</b> Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 L0a	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	(a)2012	<b>(b)</b> 2013	(c)2014	( <b>d)</b> 2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 LOa b	Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l0a b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	(a)2012	(b)2013	(c)2014	(d)2015	(e)2016	(f)Total
9 l.Oa b c 11	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets	(a)2012	<b>(b)</b> 2013	(c)2014	(d)2015	(e)2016	(f)Total
9 10a b c 111	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c,						
9 10a b c 111	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo						ganization,
9 10a b c 11 12	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th				
9 10a b c 11 12 13 14	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here	r the organization	's first, second, th	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 <u>Se</u>	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public Section C. Computation C. Computation C. Computation C. Computation C. Computation C. Computation C.	r the organization <b>Support Perce</b> e 8, column (f) d	's first, second, the intage invided by line 13,	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9 10a b c 11 12 13 14 S6 15	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S	r the organization <b>Support Perce</b> e 8, column (f) d chedule A, Part I:	's first, second, the second of the second o	nird, fourth, or fift		ection 501(c)(3) or	ganization,
9.0a b c 11 12 13 14 S6	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15  Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S	r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income	's first, second, the intage ivided by line 13, II, line 15  Percentage	olumn (f))	h tax year as a se	ection 501(c)(3) or	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe	r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income  6 (line 10c, colu	's first, second, the second of the second o	olumn (f))	h tax year as a se	15 16	ganization,
9 l0a b c 11 12 13 14 Se 15 16 Se 17	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section Public support percentage for 2016 (lin Public support percentage from 2015 Section D. Computation of Investi Investment income percentage from 2015	r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income .6 (line 10c, colui 015 Schedule A,	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18	ganization, ▶□
9 l0a b c 11 12 13 14 Se 15 16 Se 17 18 19a	Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investi Investment income percentage for 2015	r the organization  Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A, organization did r	's first, second, the second of the second o	column (f))	h tax year as a se	15 16 17 18 133 1/3%, and line	ganization, ▶□

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete

amendment to the organizing document)

organization's organizing document?

provide detail in Part VI.

answer line 10b below

6

7

10a

Schedule A (Form 990 or 990-EZ) 2016

Sections A and D, and complete Part V ) Section A. All Supporting Organizations

Page 4

4c

5a

5b 5c

6

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

			res	MO
L	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,			
	scribe the designation If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described			
	ın section 509(a)(1) or (2)			

		1	1
	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	Г
•	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
1	Did the organization confirm that each supported organization qualified under section 501(c)(4) (5) or (6) and satisfied		Г

	In section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the			
	determination			
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use			
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		·	
4a	checked 12a or 12b in Part I, answer (b) and (c) below			

	the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the			
	determination	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			

501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

than (1) its supported organizations. (11) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's supported organizations? If "Yes," provide detail in Part VI.

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

	substantial contributor? If "Yes," complete Part 1 of Schedule L (Form 990 or 990-E2)	7	
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		

Рa	rt IV	Supporting Organizations (continued)			
				Yes	No
11	Has	the organization accepted a gift or contribution from any of the following persons?			
а		erson who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	gove	erning body of a supported organization?	11a		
b	A fa	mily member of a person described in (a) above?	11b		
С	A 35	5% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
_	ti-	a B. Tuna I Cumpostina Oscanizationa			
3	ectio	n B. Type I Supporting Organizations		Yes	No
1	Did	the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or		103	110
	elec	t at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part			
		now the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the anization had more than one supported organization, describe how the powers to appoint and/or remove directors or			
	trus	tees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such			
	pow	ers during the tax year	1		
2		the organization operate for the benefit of any supported organization other than the supported organization(s) that			
		rated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit ied out the purposes of the supported organization(s) that operated, supervised or controlled the supporting			
		anization	2		
S	ectio	n C. Type II Supporting Organizations		Yes	
1	14/	e a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of		res	No
1		e a majority of the organization's directors of trustees during the tax year also a majority of the directors of trustees of $f$ of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the			
	supp	porting organization was vested in the same persons that controlled or managed the supported organization(s)			
			1		
					•
S	ectio	n D. All Type III Supporting Organizations			T
	Б			Yes	No
1		the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the			
	Forn	n 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing			
	doci	uments in effect on the date of notification, to the extent not previously provided?			
,	14/0=	is any of the evaluation's officers directors or twisters of the rivation of the evaluation by the symposited or	1		
2	(s) (	e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization			
	maii	ntained a close and continuous working relationship with the supported organization(s)			
_	-		2		
3		reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the sinization's investment policies and in directing the use of the organization's income or assets at all times during the tax			
		7 If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
<u> </u>		<b>n E. Type III Functionally-Integrated Supporting Organizations</b> ck the box next to the method that the organization used to satisfy the Integral Part Test during the year <b>(see instructi</b>	1		
	a $\square$	The organization satisfied the Activities Test. Complete <b>line 2</b> below	uns)		
	. 🗀				
	ь 🗆	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below			
	с 🗌	The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (see	ınstru	ctions)	
2	Acti	vities Test Answer (a) and (b) below.		Yes	No
		substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
		ported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported</b> anizations and explain how these activities directly furthered their exempt purposes, how the organization was			
	resp	nonsive to those supported organizations, and how the organization determined that these activities constituted stantially all of its activities	2~		
		the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the	2a		
	orga	anization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the			
		anization's position that its supported organization(s) would have engaged in these activities but for the organization's livement	21		
3			2b		
		ent of Supported Organizations Answer (a) and (b) below.  the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of	3a		
		supported organizations? <i>Provide details in <b>Part VI.</b></i>	Ja		
		the organization exercise a substantial degree of direction over the policies, programs and activities of each of its			
	supp	ported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		

5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		

2

4

Schedule A (Form 990 or 990-FZ) 2016

Enter 85% of line 1

Enter greater of line 2 or line 3

Minimum asset amount for prior year (from Section B, line 8, Column A)

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .



**SCHEDULE C** (Form 990 or 990-

Department of the Treasury

EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493134014018

Open to Public Inspection

Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV. Line 3, or Form 990-FZ, Part V. line 46 (Political Campaign Activities), then

• S • S • S • S • S	ection 501(c)(3) organizations Cor Section 501(c) (other than section 5 Section 527 organizations Complet corganization answered "Yes" of Section 501(c)(3) organizations that section 501(c)(3) organizations that corganization answered "Yes" of	n Form 990, Part IV, Line 4, or Form 9 t have filed Form 5768 (election under s t have NOT filed Form 5768 (election ur n Form 990, Part IV, Line 5 (Proxy Tax	s I-A and C below 90-EZ, Part VI, III ection 501(h)) Co ider section 501(h	ne <b>47 (Lobbying Ac</b> omplete Part II-A Do omplete Part II-I	tıvitıe not d B Do	es), then complete Part II- o not complete F	art II-A
	xy Tax) (see separate instruction Section 501(c)(4), (5), or (6) organiz						
Nar	ne of the organization			Employe	er ide	entification nu	mber
JOH INC	NS HOPKINS ÄLL CHILDREN'S HOSPITAL	-		59-06832	252		
Par	t I-A Complete if the orga	nization is exempt under sectio	n 501(c) or is			nization.	
1 2	Political expenditures	nization's direct and indirect political can	npaign activities in	n Part IV	•	\$	
3	Volunteer hours	nination is avament under costio	= E01(a)(3)				
		nization is exempt under sectio				<u> </u>	
1	•	ax incurred by the organization under se			<b>P</b>	\$	
2 3	,	ax incurred by organization managers ui tion 4955 tax, did it file Form 4720 for t				*	
	-	tion 4933 tax, tild it life Form 4720 for t	ins year			☐ Yes	□ No
4a	Was a correction made?					☐ Yes	∐ No
b		nization is exempt under sectio	n EO1(c) ave	ant section E01/	c)/2	) \	
1		•		- '	<u> </u>	, <u>,</u>	
2	Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  \$						
3	Total exempt function expenditur	es Add lines 1 and 2 Enter here and or	Form 1120-POL	line 17h	•		
4	Did the filing organization file <b>For</b> i					*	
5	Enter the names, addresses and organization made payments. For of political contributions received	employer identification number (EIN) of each organization listed, enter the amount that were promptly and directly deliver ee (PAC) If additional space is needed,	ount paid from the ed to a separate p	e filing organization's solitical organization,	fund	ls Also enter the	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid filing organization funds If none, e -0-	n's	(e) Amount contributior and prom directly deli separate organizatio enter	ns received ptly and vered to a political n If none,
2							
3							
4							
5							
6							
For P	aperwork Reduction Act Notice, see	the instructions for Form 990 or 990-EZ.	Cat	No 50084S Sched	lule C	(Form 990 or 99	0-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

or oach "Voc	" rosponse on lines 12 thre	ough 1: below, provide in Part IV a detailed description of the lobbying	(a)		(b)
ctivity	response on lines 1a tino	nagh in below, provide in Fart IV a detailed description of the lobbying	Yes	No	Amount
		anization attempt to influence foreign, national, state or local legislation, epublic opinion on a legislative matter or referendum, through the use of			
a Volunte	ers?			No	
Paid sta	aff or management (include	e compensation in expenses reported on lines 1c through 1i)?		No	
: Media a	dvertisements?			No	
l Mailings	s to members, legislators,	or the public?		No	
Publicat	ions, or published or broad	dcast statements?		No	
Grants	to other organizations for l	lobbying purposes?		No	
Direct o	ontact with legislators, the	err staffs, government officials, or a legislative body?	Yes		124,7
n Rallies,	demonstrations, seminars	, conventions, speeches, lectures, or any similar means?		No	
Other a	ctivities?			No	
Total A	dd lines 1c through 1i				124,7
Did the	activities in line 1 cause th	ne organization to be not described in section 501(c)(3)?		No	
If "Yes,	" enter the amount of any	tax incurred under section 4912			
: If "Yes,	" enter the amount of any	tax incurred by organization managers under section 4912		Ī	
I If the fi	ling organization incurred	a section 4912 tax, did it file Form 4720 for this year?		[	
art III-A	(6).	ganization is exempt under section 501(c)(4), section 501(c)	)(5), o	r sectio	Yes N
Were si	ubstantially all (90% or mo	ore) dues received nondeductible by members?		Г	1
	, ,	-house lobbying expenditures of \$2,000 or less?			2
	•	y over lobbying and political expenditures from the prior year?			3
art III-B	and if either (a) Bo answered "Yes."	ganization is exempt under section 501(c)(4), section 501(c) OTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part	III-A		
•	ssessments and similar an	nounts from members  bying and political expenditures (do not include amounts of political	1		
	ses for which the section				
Current		, ,	2a		
	er from last year		2b		
Total			<b>2</b> c		
Aggreg	ate amount reported in sec	ction 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		
the org	anization agree to carryov	unt on line 2c exceeds the amount on line 3, what portion of the excess does er to the reasonable estimate of nondeductible lobbying and political			
	iture next year?	volutional expanditures (see instructions)	5		
		political expenditures (see instructions)	) 5		
		ormation art I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), o, complete this part for any additional information	Part II-	A, lines	1 and 2 (see
•	· · · · · · · · · · · · · · · · · · ·	<u> </u>			
	turn Reference	Explanation			
HEDULE C,		JOHNS HOPKINS ALL CHILDRENS HOSPITAL PAID ITS PARENT CORPORATION HEALTH SYSTEM CORPORATION \$124,740 DURING THE FISCAL YEAR ENDED THEIR LOBBYING ACTIVITIES THE JOHNS HOPKINS HEALTH SYSTEM MAINT	JUNE 3	30, 2017	TO SUPPORT

HEALTHCARE INDUSTRY IN GENERAL

GOVERNMENTAL RELATIONS THE PRIMARY PURPOSE OF THIS DEPARTMENT IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED STATE OFFICIALS, AND OCCASIONAL FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT THE JOHNS HOPKINS HEALTH SYSTEM OR ITS AFFILIATES AS WELL AS THE

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D** 

As Filed Data -

**Supplemental Financial Statements** 

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public Inspection

DLN: 93493134014018 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

	I <b>me of the organization</b> HNS HOPKINS ALL CHILDREN'S HOSPITAL			Employe	er identification nui	mber
INC				59-0683	252	
Pa	Organizations Maintaining Donor Complete if the organization answere			nds or Accour	nts.	
		(a) Donor advised fu	ınds	(b)Fund	ds and other accounts	<u>;                                    </u>
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor funds are the organization's property, subject to t			nor advised	☐ Yes	□ No
6	Did the organization inform all grantees, donors, used only for charitable purposes and not for the conferring impermissible private benefit?				se	□ No
Pa	rt II Conservation Easements. Complet	e if the organization ans	wered "Yes" or	n Form 990, Pa	rt IV, line 7.	
1	Purpose(s) of conservation easements held by the	e organization (check all tha	it apply)			
	$\square$ Preservation of land for public use (e g , rec	reation or education) ${f f f f f f f f f f f f f $	Preservation	of an historically	/ important land area	
	Protection of natural habitat	[	Preservation	of a certified his	toric structure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization l	held a qualified conservation	n contribution in t			
_	easement on the last day of the tax year  Total number of conservation easements				eld at the End of th	e Year
a	Total acreage restricted by conservation easemen	to		2a   2b		
b c	Number of conservation easements on a certified		n (a)	2b 2c		
d	Number of conservation easements included in (c)		• •			
-	structure listed in the National Register	,,,,,		24		
3	Number of conservation easements modified, trantax year ▶	nsferred, released, extinguis	shed, or terminat	ed by the organiz	zation during the	
4	Number of states where property subject to conse	ervation easement is located	<b>d</b> ▶			
5	Does the organization have a written policy regar and enforcement of the conservation easements i		g, inspection, han	ıdlıng of vıolatıon	s,	No
6	Staff and volunteer hours devoted to monitoring,  •	inspecting, handling of viola	ations, and enfor	cing conservation	easements during th	ie year
7	Amount of expenses incurred in monitoring, insperse \$	ecting, handling of violations	s, and enforcing c	conservation ease	ements during the yea	ar
8	Does each conservation easement reported on lin	ne 2(d) above satisfy the rec	juirements of sec	tion 170(h)(4)(B	)(1)	
	and section 170(h)(4)(B)(ii)?				☐ Yes ☐	No
9	In Part XIII, describe how the organization report balance sheet, and include, if applicable, the text the organization's accounting for conservation ea:	of the footnote to the organ				
Pa	Complete if the organization answere			r Other Simila	ır Assets.	
1a	If the organization elected, as permitted under SF art, historical treasures, or other similar assets he provide, in Part XIII, the text of the footnote to it	eld for public exhibition, edu	Ication, or resear	ch in furtherance		s of
b	If the organization elected, as permitted under SF historical treasures, or other similar assets held following amounts relating to these items					
	(i) Revenue included on Form 990, Part VIII, line 1			•	\$	
(	ii)Assets included in Form 990, Part X			•	\$	
2	If the organization received or held works of art, following amounts required to be reported under			or financial gain,	provide the	
а	Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b>	\$	
b	Assets included in Form 990, Part X			•	<b>\$</b>	
For	Paperwork Reduction Act Notice, see the Instr	ructions for Form 990.	Ca	t No 52283D	Schedule D (Form	990) 2016

 ${f c}$  Leasehold improvements

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

d Equipment . . .

Sche	dule D (Form 990) 2016							Page <b>2</b>
Par	t IIII Organizations Main	taining Collections	of Art, Histo	rical Tre	easures, o	r Other S	imilar Assets	(continued)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)							
а	Public exhibition		d	'	Loan or exch	ange progr	ams	
b	☐ Scholarly research		e	: 🗆 (	Other			
С	Preservation for future ge	enerations						
4	Provide a description of the organic National Part XIII	anızatıon's collections and	l explain how	they furthe	er the organi	zation's ex	empt purpose in	
5	During the year, did the organiz assets to be sold to raise funds						_	Yes 🗆 No
Pa	rt IV Escrow and Custodi Complete if the organ X, line 21.	ial Arrangements. nization answered "Yes	" on Form 9	90, Part I	V, line 9, o	r reported		
1a	Is the organization an agent, tro included on Form 990, Part X?	ustee, custodian or other	intermediary f	or contribi	utions or oth	er assets n		Yes 🗌 No
Ь	If "Yes," explain the arrangeme	nt in Part XIII and comple	ete the follow	ng table			Amoun	nt .
c	Beginning balance			_		1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an	amount on Form 990, Pa	rt X, line 21, fe	or escrow	or custodial a	account lial	oility?	Yes 🗆 No
b	If "Yes," explain the arrangeme	nt in Part XIII Check her	e if the explan	ation has l	been provide	d ın Part X		
Pa		Complete if the organ						
		(a)Currer		)Prior year			(d)Three years back	k (e)Four years back
<b>1</b> a	Beginning of year balance	14	,435,278	15,107,	278	15,878,278	14,436,27	13,601,278
b	Contributions							
c	Net investment earnings, gains, a	and losses	553,000	-672,0	000	-771,000	1,442,00	835,000
d	Grants or scholarships							
е	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance	14	,988,278	14,435,2	278	15,107,278	15,878,27	14,436,278
2 a	Provide the estimated percentage Board designated or quasi-endo	•	d balance (line	1g, colum	ın (a)) held a	is		
b	Permanent endowment > 10	00 000 %						
С	Temporarily restricted endowme	ent ▶						
	The percentages on lines 2a, 2b	o, and 2c should equal 10	0%					
3а	Are there endowment funds not organization by	in the possession of the	organization ti	nat are hel	d and admin	istered for	the _	Yes No
	(i) unrelated organizations .							3a(i) No
	(ii) related organizations .						_	3a(ii) No
ь 4	If "Yes" on 3a(II), are the relate  Describe in Part XIII the intendent	_					[	3b
	rt VI Land, Buildings, an	d Equipment.			/ lima 11a	Can Faur	- 000 P-+ V I	10
	Description of property	nization answered 'Yes  (a) Cost or other basis  (investment)	(b)Cost or oth	•		See Forn		(d)Book value
1-	Land			22,389	676			22,389,676
	Buildings			249,363			62,051,962	187,311,398
			i	, - 00	,		, ,	,

540,842

247,230,458

63,787,615

1,096

131,613,773

56,418,664

397,734,607

539,746

115,616,685

7,368,951

Part VII	Investments—Other Securities. Complete	ıf the organizatioi	n answered	d 'Yes' on Form	Page 3 990, Part IV, line 11b.
	See Form 990, Part X, line 12.  (a) Description of security or category		)Book		thod of valuation
	(including name of security)		alue		d-of-year market value
(2)Closely-	l derivatives				
(3)Other (A)					
(A) (B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
	nn (b) must equal Form 990, Part X, col (B) line 12 )				
Part VIII		►  e if the organizati	on answer	ed 'Yes' on Form	n 990, Part IV, line 11c.
	See Form 990, Part X, line 13. (a) Description of investment	(b) Book	value	(c) Me	ethod of valuation
(1)				Cost or end	d-of-year market value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	nn (b) must equal Form 990, Part X, col (B) line 13 )	<b>&gt;</b>			
Part IX	Other Assets. Complete if the organization answer	ered 'Yes' on Form 9	990, Part IV	, line 11d See For	
(1) DUE FRO	(a) Descriptio OM AFFILIATES	<u>in</u>			<b>(b)</b> Book value 2,345,669
	ST IN NET ASSETS OF FOUNDATION  D USE ASSET				69,618,829 177,253
(4) OTHER A					5,534,777
(4) (5)					
(5)					
(6)					
(7)					
(9)					
	umn (b) must equal Form 990, Part X, col (B) line 15 )	1			► 77,676,528
Part X	Other Liabilities. Complete if the organization		on Form S	990, Part IV, line	
1.	See Form 990, Part X, line 25.  (a) Description of liability		(b) Book v	/alue	
(1) Federal	income taxes				
PROFESSIO	NAL LIABILITY		2	7,716,462	
	RATE SWAP AGREEMENTS		2	8,924,569	
OTHER LIAB	BILITIES			1,393,506	
DUE TO AFF	FILIATES		16	6,537,935	
(6)					
(7)					
(8)					
(0)					
(9)	nn (b) must equal Form 990, Part X, col (B) line 25 )	<b> </b>	22	4,572,472	

Part XI

2

а

b

c

d

е

3

4

5

1

2

а b

d

е 3

а

b

c

Part XIII

5

4

b

Part XII

Schedule D (Form 990) 2016

Page 4

26,499,222

3,232,884

468,595,662

418,233,000

418.233.991

418,233,991

Schedule D (Form 990) 2015

465,362,778

## Add lines 2a through 2d . . . Subtract line 2e from line 1 .

Other (Describe in Part XIII ) . . . . . .

Total expenses and losses per audited financial statements .

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b .

Other (Describe in Part XIII ) . . . . .

Supplemental Information

Add lines 4a and 4b . . .

Donated services and use of facilities .

Prior year adjustments . . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Other losses .

Net unrealized gains (losses) on investments . . . Donated services and use of facilities . Recoveries of prior year grants . . . Other (Describe in Part XIII ) . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

2c 2d Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b.

4a 4b

2a

2b

2c

2d

4b

Explanation

2a

2b

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . . Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

3,232,884 4c Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

-991

2e

3

4c

5

2e

3

24,344,036

2,155,186

Page <b>5</b>	Schedule D (Form 990) 2015
inued)	Part XIII Supplemental Information (co
Explanation	Return Reference

Schedule D (Form 990) 2016

## **Additional Data**

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC

**EIN:** 59-0683252

**Supplemental Information** 

Return Reference

AS DESIGNATED BY THE DONORS

Software ID: Software Version:

Explanation

THE INTENDED USE FOR ALL CHILDREN'S HOSPITAL ENDOWMENT FUNDS ARE SPECIFIC TO PROGRAM NEEDS

Supplemental Information	
Return Reference	Explanation
PART X, LINE 2	FASB'S GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS THIS GUIDANCE DEFINES THE THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS AS "MORE LIKELY THAN NOT" THAT THE POSITI ON IS SUSTAINABLE, BASED ON ITS TECHNICAL MERITS THE GUIDANCE ALSO PROVIDES GUIDANCE ON THE MEASUREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITIONS IN THE FINANCIAL STATEMENTS THERE WAS NO IMPACT ON THE HOSPITAL'S FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2017 AND 2016

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 2D - OTHER ADJUSTMENTS	NET ASSETS RELEASED FROM RESTRICTION 2,155,186

Supplemental Information	
Return Reference	Explanation
PART XI, LINE 4B - OTHER ADJUSTMENTS	ROUNDING 2,100 CONTRIBUTIONS FROM AFFILIATES 3,230,784

Supplemental Information	
Return Reference	Explanation
PART XII, LINE 2D - OTHER ADJUSTMENTS	ROUNDING -991

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493134014018 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** JOHNS HOPKINS ALL CHILDREN'S HOSPITAL 59-0683252 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes If "Yes," was it a written policy? 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ☐ 100% ☐ 150% **☑** 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b No If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 2,050,795 2,050,795 0 490 % Medicaid (from Worksheet 3, column a) 250,088,307 236,173,023 13,915,284 3 330 % c Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 252,139,102 236,173,023 15,966,079 3 820 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 4,328,285 2,551,165 1,777,120 0 420 % Health professions education (from Worksheet 5) 1 360 % 9,676,689 3,972,533 5,704,156 Subsidized health services (from 9,141,550 Worksheet 6) 17,482,291 8.340.741 1 990 % Research (from Worksheet 7) 85,836 0 85,836 0 020 % Cash and in-kind contributions for community benefit (from Worksheet 8) 578,399 578,399 0 140 % j Total. Other Benefits 32,151,500 15,665,248 16,486,252 3 930 % k Total. Add lines 7d and 7j 251,838,271 284,290,602 32,452,331 7 750 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2016

Pa	during the tax yea communities it ser	r, and describe in								ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	( <b>d)</b> Direct off revenue		(e) Net commu building expen		(f) Pero total ex	
1	Physical improvements and housing				0	0				
2	Economic development			31,11	1	0	31	,111	0	010 %
_3_	Community support				0	0				
	Environmental improvements				0	0				
5	Leadership development and training for community members				0	0				
	Coalition building				0	0				
7	Community health improvement advocacy				0	0				
8	Workforce development			101,89	5	0	101	,896	0	020 %
	Other				0	0	422			020.0/
	Total  Tt III Bad Debt, Medica	re, & Collection	Practices	133,00	/		133	3,007	U	030 %
	ction A. Bad Debt Expense								Yes	No
1	Did the organization report by		accordance with Hea	athcare Financial Ma	nagement Ass	ociatio	n Statement	_		NI-
2	No 15?		evnense Evnlain in	Part VI the				1		No
2	methodology used by the or				2		8,930,651			
3	Enter the estimated amount eligible under the organization methodology used by the organizations.	on's financial assistar	nce policy Explain ir	n Part VI the	nts		5,253,252			
4	including this portion of bad  Provide in Part VI the text of	,			3 describes bac	l debt e	0 expense or the			
	page number on which this f	ootnote is contained	in the attached fina	ncıal statements						
	ction B. Medicare				1 - 1					
5	Enter total revenue received	,	·		5		625,457			
6	Enter Medicare allowable cos	-			. 7		687,149			
7 8	Subtract line 6 from line 5 1  Describe in Part VI the exter	. ,	•		-	/ benef	-61,692 ıt			
	Also describe in Part VI the of Check the box that describes	costing methodology								
	Cost accounting system	<b>✓</b> Cost	to charge ratio	☐ Oti	ner					
	ction C. Collection Practices									
	Did the organization have a  If "Yes," did the organization contain provisions on the col	n's collection policy th llection practices to b	nat applied to the lar be followed for patie	rgest number of its nts who are known	to qualify for f	inancia	l assistance?	9a	Yes	NI-
Pä	Describe in Part VI  Art IV Management Com  (owned 10% or more by off		t Ventures			• •		9b		No
	(a) Name of entity		Description of primary		Organization's	(d) (	Officers, directors,	Τ.	e) Physic	cians'
	(,)		activity of entity	prot	it % or stock vnership %	tr em	ustees, or key ployees' profit % cock ownership %	pr	ofit % or ownershi	stock
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										
11										
12										
13										
_						_		U /Fa		

6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities

¬ ☑ Hospital facility's website (list url) WWW HOPKINSALLCHILDRENS ORG/COMMUNITY/IN-THE-COMMUNITY/ Other website (list url) c 🗹 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . Indicate the tax year the hospital facility last adopted an implementation strategy 20 15 10 Yes

10 Is the hospital facility's most recently adopted implementation strategy posted on a website? . If "Yes" (list url) WWW HOPKINSALLCHILDRENS ORG/COMMUNITY/IN-THE-COMMUNITY/ b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by 12a No 12b  ${f b}$  If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?  ${f .}$ c If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its

hospital facilities? \$

No

Yes

Page 5

Name of hospital facility or letter of facility reporting group

Did the hospital facility have in place during the tax year a written financial assistance policy that

JOHNS HOPKINS ALL CHILDREN'S HOSPITAL I

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? 13 Yes If "Yes," indicate the eligibility criteria explained in the FAP a 🗹 Federal poverty quidelines (FPG), with FPG family income limit for eligibility for free care of 200 000000000000 % and FPG family income limit for eligibility for discounted care of 400 000000000000  $\mathbf{b} \square$  Income level other than FPG (describe in Section C). c 🗹 Asset level d Medical indigency Insurance status f Underinsurance discount g 🗹 Residency **h** Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? . . . . 14 Yes 15 **15** Explained the method for applying for financial assistance? . . . . . Yes If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the

method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c 🗹 Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process f d igsquare Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e D Other (describe in Section C) 16 If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ✓ The FAP was widely available on a website (list url) WWW HOPKINSALLCHILDRENS ORG/ABOUT-US/IMPORTANT-NOTICES/FINANCIAL-ASSISTANCE

16 Was widely publicized within the community served by the hospital facility? . . . . . Yes **b** The FAP application form was widely available on a website (list url) WWW HOPKINSALLCHILDRENS ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION c ☑ A plain language summary of the FAP was widely available on a website (list url) WWW HOPKINSALLCHILDRENS ORG/PATIENTS-FAMILIES/PATIENT-FINANCIAL-INFORMATION d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility  ${f f}$  f ec M A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🔲 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations

Other (describe in Section C)

Schedule H (Form 990) 2016	Page <b>8</b>
Part V Facility Information (cont.	unued)
6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e,	n for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each pup, designated by facility reporting group letter and hospital facility line number from Part 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
See Add'l Data	
	C-1-1-1-11/F 000) 2016
	Schedule H (Form 990) 2016

Schedule	H (Form 990) 2016	Pag	je <b>9</b>
Part V	Facility Information (continued)		
Section	D. Other Health Care Facilities That Are Not Lic	ensed, Registered, or Similarly Recognized as a Hospital Fac	ility
(list in oi	rder of sıze, from largest to smallest)		
How mar	ny non-hospital health care facilities did the organiza	tion operate during the tax year?	
TIOW IIIGI	my non hospital health care facilities ald the organiza	tion operate during the tax year.	
	nd address	Type of Facility (describe)	
	- ALL CHILDREN'S OUTPT CARE - BRANDON	PEDIATRIC OUTPATIENT CLINIC	
	85 SOUTH PARSONS AVE		
	RANDON, FL 33511 - ALL CHILDREN'S OUTPT CARE - EAST LAKE	PEDIATRIC OUTPATIENT CLINIC	
	850 TAMPA RD	TEDIATRIC GOTT ATTENT CLINIC	
	ALM HARBOR, FL 34684		
	- ALL CHILDREN'S OUTPT CARE - FT MYERS	PEDIATRIC OUTPATIENT CLINIC	
	550 COLONIAL BLVD		
	T MYERS, FL 33966	DEDIATRIC OUTDATIENT CUINIC	
	- ALL CHILDREN'S OUTPT CARE - LAKELAND 310 LAKELAND HILLS BLVD	PEDIATRIC OUTPATIENT CLINIC	
	AKELAND, FL 33805		
	- ALL CHILDREN'S OUTPATIENT CARE - PASCO	PEDIATRIC OUTPATIENT CLINIC	
	443 ROWAN RD		
	EW PORT RICHEY, FL 34653		
	- ALL CHILDREN'S SERTOMA OUTPATIENT CARE 38 NORTH LECANTO HWY STE 538	PEDIATRIC OUTPATIENT CLINIC	
	ECANTO, FL 34461		
	- ALL CHILDREN'S OUTPT CARE - SARASOTA	PEDIATRIC OUTPATIENT CLINIC	
	881 RAND BLVD	, , , , , , , , , , , , , , , , ,	
	ARASOTA, FL 34238		
	- ALL CHILDREN'S OUTPT CARE - TAMPA	PEDIATRIC OUTPATIENT CLINIC	
	2220 BRUCE B DOWNS BLVD		
	AMPA, FL 33612 - ALL CHILDREN'S OUTPT CARE - SOUTH TAMPA	PEDIATRIC OUTPATIENT CLINIC	
	202 SOUTH CHURCH AVE	TEDIATINE OUTPATIENT CLINIC	
	AMPA, FL 33629		
10			
		Cahadula II (Farma 000) 2	0016
		Schedule H (Form 990) 2	TOTO

Schedule H (Form 990) 2016 Page **10** Part VI **Supplemental Information** Provide the following information Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs 2 reported in Part V. Section B Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be 3 billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc ) Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report 990 Schedule H. Supplemental Information Form and Line Reference Explanation PART I. LINE 3C IN ADDITION TO FPG. THE HOSPITAL ALSO PROVIDES FINANCIAL ASSISTANCE DISCOUNTS BASED ON MEDICAL FINANCIAL HARDSHIP CAUSED BY SIGNIFICANT MEDICAL DEBT FACTORS THE HOSPITAL CONSIDERS WHEN EVALUATING MEDICAL DERT LEVELS FOR FINANCIAL ASSISTANCE INCLUDE (1) P

	MEDICAL DEBT INCURRED OVER THE PRIOR TWELVE MONTHS PRECEDING THE DATE OF A FINANCIAL HARDSHIP APPLICATION, (2) AN ASSET TEST SUCH THAT A LIQUID ASSETS OF THE GUARANTOR WILL NOT FALL BELOW \$10,000 DUE TO MEDICAL DEBT, AND (3) FAMILY INCOME
PART I, LINE 7	A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE AMOUNTS ON LINE 7A&7B (FINANCIAL ASSISTANCE AT COST AND UNREIMBURSED MEDICAID) THE AMOUNTS FOR LINES 7E-7I COME FROM THE BOOKS AND RECORDS OF SPECIFIC SEGMENTS OF THE ORGANIZATION AND WOULD NOT BE BASED ON A COST-TO CHARGE RATIO

Form and Line Reference	Explanation
PART I, LINE 7G	SUBSIDIZED HEALTH SERVICES DO NOT INCLUDE ANY COSTS ATTRIBUTABLE TO A PHYSICIAN CLINIC
PART II, COMMUNITY BUILDING	THE HOSPITAL SPONSORS AND TAKES PART IN COMMUNITY HEALTH SERVICES THAT ADDRESS CHILD

990 Schedule H, Supplemental Information

ACTIVITIES

SAFETY, DISEASE MANAGEMENT, AND PREVENTATIVE HEALTH WITH PROGRAMS THAT INCLUDE
ASTHMA EDUCATION, INFANT AND TODDLER HEALTH AND DEVELOPMENTAL SCREENING, PARENT
SUPPORT GROUPS, AND A WEIGHT MANAGEMENT AND OBESITY PREVENTION PROGRAM JHACH

SUPPORT GROUPS, AND A WEIGHT MANAGEMENT AND DEVELOPMENTAL SCREENING, PARENT
SUPPORT GROUPS, AND A WEIGHT MANAGEMENT AND OBESITY PREVENTION PROGRAM JHACH
SPONSORS THE SUNCOAST SAFE KIDS COALITION AND ITS PROGRAMS ON CHILD PASSENGER SAFETY,
PEDESTRIAN SAFETY, WATER SAFETY AND DROWNING PREVENTION

Form and Line Reference	Explanation
PART III, LINE 2	THE PROVISION FOR BAD DEBTS IS BASED UPON A COMBINATION OF THE PAYOR SOURCE, THE AGING OF RECEIVABLES AND MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TRENDS IN HEALTH INSURANCE COVERAGE, AND OTHER COLLECTION INDICATORS
PART III, LINE 3	JOHNS HOPKINS ALL CHILDREN'S HOSPITAL (JHACH) DOES NOT REPORT AN ESTIMATE FOR THE PORTION OF BAD DEBT EXPENSE THAT MAY BE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY JHACH TAKES THE POSITION THAT AMPLE OPPORTUNITY AND ASSISTANCE IS PROVIDED TO THE PATIENT TO QUALIFY UNDER THE FINANCIAL ASSISTANCE POLICY IF SUFFICIENT INFORMATION IS NOT PROVIDED, THEN JHACH MUST ASSUME THE

PATIENT DOES NOT QUALIFY

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART III, LINE 4	JHACH AUDITED FINANCIAL STATEMENTS PAGE 12
PART III, LINE 8	PART III, LINE 7 - THE SHORTFALL IN MEDICARE ALLOWABLE COSTS IS NOT TREATED AS A COMMUNITY BENEFIT PART III, LINES 5 AND 6 METHODOLOGY A STEP-DOWN PROCESS IS USED TO ALLOCATE ADMINISTRATIVE AND GENERAL COSTS TO PATIENT CARE DEPARTMENTS, AS WELL AS DEPARTMENTS THAT ARE NON-ALLOWABLE FOR MEDICARE UPON ALLOCATION, A DAILY COST RATE IS COMPUTED FOR ROOM AND BOARD SERVICES THE RESULTING DAILY COSTS ARE APPLIED TO THE NUMBER OF MEDICARE DAYS TO DETERMINE ALLOWABLE ROOM AND BOARD COSTS FOR ANCILLARY SERVICES, A RATIO OF COST TO CHARGES (RCC) IS COMPUTED USING TOTAL ANCILLARY CHARGES THE RCC IS THEN APPLIED TO CHARGES INCURRED BY MEDICARE PATIENTS TO DETERMINE ALLOWABLE MEDICARE COSTS WITH THE EXCEPTION OF PASS-THROUGH COSTS (CAPITAL-RELATED, NON-PHYSICIAN ANESTHETIST, AND MEDICAL EDUCATION COSTS), ALLOWABLE MEDICARE COSTS ARE SUBJECT TO A TEFRA TARGET AMOUNT, WHICH IS COMPUTED ON A DISCHARGE BASIS IF ALLOWABLE COSTS EXCEED THE TERA TARGET AMOUNT, THE FACILITY IS REIMBURSED IN THE AMOUNT OF THE TARGET LIMIT PLUS A RELIEF PAYMENT IF ALLOWABLE COSTS ARE UNDER THE TARGET AMOUNT, THE FACILITY IS REIMBURSED BY THE AMOUNT OF THE TARGET LIMIT PLUS A BONUS PAYMENT

Form and Line Reference	Explanation
PART VI, LINE 2	EXISTING SOCIAL, ECONOMIC, AND HEALTH DATA WERE DRAWN FROM NATIONAL, STATE, COUNTY, AND LOCAL SOURCES, SUCH AS THE U.S. CENSUS AND FLORIDA DEPARTMENT OF HEALTH, WHICH INCLUDE SELF-REPORT, PUBLIC HEALTH SURVEILLANCE, AND VITAL STATISTICS DATA OVER 80 INDIVIDUALS FROM MULTI-SECTOR ORGANIZATIONS, COMMUNITY STAKEHOLDERS, AND RESIDENTS WERE ENGAGED IN FOCUS GROUPS AND INTERVIEWS TO GAUGE THEIR PERCEPTIONS OF THE COMMUNITY, PRIORITY HEALTH CONCERNS, AND WHAT PROGRAMMING, SERVICES, OR INITIATIVES ARE MOST NEEDED TO ADDRESS THESE CONCERNS FINALLY, AN ENVIRONMENTAL SCAN OF HEALTH-RELATED PROGRAMS AND SERVICES WAS CONDUCTED IN ORDER TO ASSESS THE CURRENT LANDSCAPE OF ACTIVITY RELATED TO CHILDHOOD OBESITY, ASTHMA, TOBACCO, INJURY AND VIOLENCE PREVENTION, MENTAL HEALTH, SUBSTANCE USE, AND YOUTH EMPOWERMENT MUCH OF THE SECONDARY DATA WAS DERIVED FROM HEALTHY TAMPA BAY, AN INITIATIVE OF ONE BAY HEALTHY COMMUNITIES
PART VI, LINE 3	JHACH WILL POST NOTICES OF AVAILABILITY AT PATIENT REGISTRATION SITES, ADMISSIONS, THE BUSINESS OFFICE, AT THE EMERGENCY DEPARTMENT AND ON THE HOSPITAL'S WEBSITE NOTICE OF AVAILABILITY WILL ALSO BE SENT TO PATIENTS OR WITH PATIENTS' BILL A SUMMARY OF THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY WILL BE PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL PATIENT UPON REQUEST ALL PATIENTS INDICATING A NEED FOR CHARITY CARE ARE REFERRED TO A FINANCIAL COUNSELOR WHO REVIEWS WITH THEM THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFIT AND PROGRAMS, AND ASSISTS THEM WITH APPLICATION TO SUCH PROGRAMS IF THE PATIENT DOES NOT HAVE INSURANCE, JHACH FINANCIAL COUNSELORS WILL SCHEDULE AN INTERVIEW WITH THE PATIENT TO DETERMINE PAYMENT

ARRANGEMENTS AND/OR ASSIST THE PATIENT IN COMPLETING A MEDICAL ASSISTANCE APPLICATION

990 Schedule H. Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 4	FOR THE PURPOSE OF DEFINING A COMMUNITY BENEFIT SERVICE AREA (CBSA), JOHNS HOPKINS ALL CHILDREN'S HOSPITAL FOCUSED ON PINELLAS COUNTY THE POPULATION OF PINELLAS COUNTY IS A PREDOMINANTLY WHITE 69%), AGING POPULATION, WITH WIDE VARIATIONS IN SOCIOECONOMIC LEVEL AND EDUCATIONAL ATTAINMENT, AND HIGH NUMBERS OF FEMALE-HEADED HOUSEHOLDS 23 8% OF THE CBSA IDENTIFIES AS BLACK OR AFRICAN-AMERICAN, WHILE 7 1% IDENTIFIES AS HISPANIC OR LATINO DESPITE PERCEIVED COMMUNITY RESOURCES, ECONOMIC CHALLENGES AND INCOME INEQUALITY WERE FREQUENTLY CITED BY COMMUNITY HEALTH NEEDS ASSESSMENT PARTICIPANTS, AND WERE DESCRIBED AS A ROOT CAUSE OF HEALTH ISSUES IN THE COUNTY THE MEDIAN HOUSEHOLD INCOME IN PINELLAS COUNTY (\$48,858) IS SLIGHTLY HIGHER THAN THAT OF FLORIDA (\$47,507) AND ACUTELY LOWER THAN THE U S (\$53,889) 28% OF PINELLAS COUNTY CHILDREN LIVE IN POVERTY WHILE 33 8% LIVE IN A HOUSEHOLD ON SOME TYPE OF PUBLIC ASSISTANCE THOUGH AFRICAN AMERICANS ARE ONLY 23 8% OF PINELLAS COUNTY TOTAL POPULATION, AND 43% OF THE POVERTY POPULATION 75% OF ALL CHILDREN LIVE WITH SINGLE MOMS, 77% OF POOR PEOPLE LIVE IN SINGLE HEADED HOUSEHOLDS, AND 58% OF SINGLE MOTHERS LIVE IN POVERTY (2020 PLAN TASKFORCE)NOTABLY, FIVE OF THE STATE'S LOWEST-RANKED ELEMENTARY SCHOOLS CAN BE FOUND IN THE CITY OF ST PETERSBURG, HOME OF JHACH'S MAIN CAMPUS, WHICH IS LOCATED IN THE SOUTHERNMOST PART OF PINELLAS COUNTY THE ON-TIME HIGH SCHOOL GRADUATION RATE IN PINELLAS COUNTY IS ONLY 65% FURTHERMORE, MORE THAN 40% OF THE CBSA'S ADULT POPULATION HAD AN ASSOCIATE'S DEGREE OR HIGHER, 49% HAD A HIGH SCHOOL DIPLOMA OR SOME COLLEGE, AND 10 5% HAD LESS THAN A HIGH SCHOOL DIPLOMA (2015 ACS 5-YEAR ESTIMATES) WITHIN THIS CBSA, JHACH IS FOCUSED ON CERTAIN TARGET POPULATIONS, SUCH AS AT-RISK CHILDREN AND ADOLESCENTS, UNINSURED FAMILIES, WOMEN OF CHILDBEARING AGE, AND UNDERINSURED AND LOW-INCOME FAMILIES AND HOUSEHOLDS NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES 49FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE PRESENT IN THE COMMUNITY
PART VI, LINE 5	JOHNS HOPKINS ALL CHILDREN'S IS DEDICATED TO ONE OF THE MOST EFFECTIVE TOOLS IN PROMOTING GOOD HEALTH - EDUCATION THROUGH COMMUNITY OUTREACH TO CHILDREN AND FAMILIES JHACH SPONSORS MORE HEALTH, A NONPROFIT THAT PROVIDES HIGH-ENERGY, INTERACTIVE HEALTH AND SAFETY EDUCATION LESSONS EACH YEAR TO NEARLY 60,000 K-12 STUDENTS IN PINELLAS COUNTY, THE SEVENTH LARGEST SCHOOL DISTRICT IN FLORIDA MORE HEALTH LESSONS HIGHLIGHT BONE HEALTH, DENTAL HEALTH, NUTRITION AND FITNESS, SKIN CANCER PREVENTION, FIREARM SAFETY, HEART HEALTH, PEDESTRIAN AND BICYCLE SAFETY, AND HEAD TRAUMA JHACH INSTRUCTORS REACH AN ADDITIONAL 6,500 PRE-K AND KINDERGARTEN STUDENTS WITH BASIC HEALTH AND SAFETY MESSAGES, WHILE HUNDREDS OF PRE-TEENS AND TEENS LEARN ABOUT THE DANGERS OF TOBACCO PRODUCTS AND E-CIGARETTES JHACH STAFF MEMBERS SHARE THEIR EXPERTISE WITH HUNDREDS OF TEACHERS, SCHOOL NURSES, AND SUPPORT SERVICES STAFF AT DISTRICTWIDE TRAININGS, AND WITH THOUSANDS OF STUDENTS DURING THE ANNUAL GREAT AMERICAN TEACH-IN THE JOHNS HOPKINS ALL CHILDREN'S HOSPITAL-LED FLORIDA SUNCOAST SAFE KIDS COALITION SERVES FIVE COUNTIES AND IS AN AFFILIATE OF SAFE KIDS WORLDWIDE, A GLOBAL ORGANIZATION DEDICATED TO PREVENTING INJURIES IN CHILDREN, THE NO 1 KILLER OF CHILDREN IN THE US FOR 27 YEARS, SUNCOAST SAFE KIDS HAS UNITED HEALTH AND SAFETY EXPERTS, FIRST RESPONDERS, EDUCATORS, LOCAL AGENCIES, CIVIC GROUPS, BUSINESSES, AND VOLUNTEERS TO RAISE AWARENESS OF CHILD PASSENGER SAFETY, WATER SAFETY, MEDICATION SAFETY, SAFE DRIVING AND SAFETY BELT USAGE FOR TEENS, AND HOME SAFETY A COMPLEMENTARY PROGRAM TO SAFE KIDS IS SAFE ROUTES TO SCHOOL, A FEDERALLY-FUNDED PROGRAM DESIGNED TO EDUCATE CHILDREN,

PARENTS, STUDENTS AND THE COMMUNITY ABOUT BICYCLE AND PEDESTRIAN SAFETY THROUGH PARTNERSHIPS WITH LOCAL LAW ENFORCEMENT, FIRE DEPARTMENTS, SCHOOL DISTRICTS, AND CITY OFFICIALS, SAFE ROUTES EDUCATORS TEACH CURRICULUM AND CONDUCT BIKE AND PEDESTRIAN PROGRAMMING FOR MORE THAN 82,500 INDIVIDUALS AT 200 SCHOOLS ACROSS EIGHT COUNTIES

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART VI, LINE 6	THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC) IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHSC AND AFFILIATES (JHHS) JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY ANY OTHER INSTITUTION IN

990 Schedule H, Supplemental Information

THIS COUNTRY OR ABROAD JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC (JHBMC), A COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD COUNTY GENERAL HOSPITAL, INC (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN HOSPITAL, INC (SHI), A COMMUNITY BASED

HOSPITAL, SIBLEY MEMORIAL HOSPITAL (SMH), A D C COMMUNITY BASED HOSPITAL, AND JOHNS HOPKINS ALL CHILDRENS HOSPITAL. INC (JHACH), A FL ACADEMIC CHILDRENS HOSPITAL

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC

Form 990 Schedule H, Part V Section A. H	ospita	Faci	lities							
Section A. Hospital Facilities  (list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?	Licensed hospital	General medical & surgi	Children's hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other		
Name, address, primary website address, and state license number	1	gical							Other (Describe)	Facility reporting group
1 JOHNS HOPKINS ALL CHILDREN'S HOSPI INC 501 6TH AVENUE SOUTH ST PETERSBURG, FL 33701 WWW HOPKINSALLCHILDRENS ORG/ 4042	TAL X		X	X			X			

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 31, 5,

hospital facility in a facility reporting o	5a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each nospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part /, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.							
Form and Line Reference	Explanation							

Form and Line Reference	Explanation
JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC	PART V, SECTION B, LINE 5 JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC (JHACH) TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL THROUGH A SIX-PART METHODOLOGY FOR LOCAL RESEARCH THE RESEARCH GARNERED NEARLY 1,000 PARTICIPANTS DURING A SIX-PART METHODOLOGY INCLUDING 1) EXPLORATORY, IN-DEPTH INTERVIEWS, 2) SURVEYS, 3) FOCUS GROUPS, 4) COMMUNITY CONVERSATIONS, 5) SECONDARY RESEARCH, AND 6) A PRIORITIZATION FILTER THE CHNA COMMUNITY ADVISORY COUNCIL OF 18 MEMBERS FROM HEALTH ORGANIZATIONS, COMMUNITY GONVERSATIONS, 5) SECONDARY RESEARCH, AND 6) A PRIORITIZATION FILTER THE CHNA COMMUNITY ADVISORY COUNCIL OF 18 MEMBERS FROM HEALTH ORGANIZATIONS, COMMUNITY GROUPS, FUNDERS AND ACADEMIA WAS ESTABLISHED TO PROVIDE INPUT INTO THE CHNA PROCESS, AS WELL AS FEEDBACK ON DOCUMENTS GENERATED THE COUNCIL HELD MONTHLY MEETINGS FROM FEBRUARY TO JUNE 2016 TO INFORM SURVEY DEVELOPMENT, EXPLORATORY, IN-DEPTH INTERVIEWS WERE CONDUCTED WITH EACH OF THE ADVISORY COUNCIL MEMBERS THE PURPOSE WAS TO IDENTIFY ISSUES AND TOPICS THAT OTHERWISE MAY NOT BE INCLUDED IN THE SURVEY QUESTIONS THESE INTERVIEWS WERE CONDUCTED BY PHONE AND EACH WAS 30 MINUTES TWO SURVEYS WERE CONDUCTED ONE WITH PARENTS OF CHILDREN UNDER 18 AND LIVING AT HOME, AND THE OTHER OF HEALTH PROFESSIONALS, EDUCATORS AND COMMUNITY LEADERS SURVEYS WERE DISTRIBUTED, COMPLETED AND COLLECTED IN MARCH AND APRIL OF 2016 THE MAJORITY OF SURVEYS WERE CONDUCTED ONLINE USING SURVEY MONKEY, WITH SOME COMPLETED VIA HARD-COPY (DISTRIBUTED, COMPLETED AND COLLECTED AT VARIOUS ORGANIZATIONS MEETINGS) A TOTAL OF 699 SURVEYS WERE CONDUCTED ONLINE USING SURVEY WONKEY, WHILE OTHERS WERE COMPLETED VIA HARD-COPY (BY THOSE WITHOUT INTERNET ACCESS) 343 SURVEYS WERE COMPLETED DY HEALTH PROFESSIONALS, EDUCATORS AND COMMUNITY LEADERS A TOTAL OF 257 PETERSBURG SOME SURVEYS WERE COMPLETED BY HEALTH PROFESSIONALS, EDUCATORS AND COMMUNITY LEADERS A TOTAL OF 5T PETERSBURG HARD MAY 2016 PARTICIPANTS IN 11 FOCUS GROUPS AND THREE COMMUNITY CONVERSATIONS
JOHNS HOPKINS ALL CHILDREN'S	PART V, SECTION B, LINE 11 ACTIONS TAKEN DURING THE 2017-2018 FISCAL YEAR WILL DETERMINE

HOSPITAL, INC WHETHER JHACH TAKES A PRIMARY, SECONDARY OR TERTIARY ROLE IN CARRYING OUT GOALS ATTACHED TO EACH HEALTH NEED THIS PROCESS WILL BE A SOCIAL CHANGE EFFORT THAT WILL

CHANGE HEALTH BEHAVIORS AND THE ASPECTS OF CULTURE THAT CONTRIBUTE TO HEALTHY

LIFESTYLES - ALL IN A WAY THAT CAN BE MEASURED AND SHARED THE DESIRED SOCIAL CHANGE

MUST ENGAGE KEY DECISION-MAKERS AT ALL LEVELS THE SCHOOL SUPERINTENDENT AND SCHOOL

BOARD, CITY GOVERNMENT LEADERS, THE LEADERSHIP OF COMMUNITY ORGANIZATIONS AND

NONPROFITS, AND PARENTS, INCLUDING THOSE NOT ENGAGED IN THEIR CHILD'S EDUCATION OR

HEALTH THIS COMBINED EFFORT WILL RELY ON THE CHNA DATA AND RESEARCH TO DEVELOP

SOLUTIONS FOR THE PRIORITY HEALTH ISSUES AS PART OF THE ENGAGEMENT PROCESS, KEY ENTITIES WILL BE ENCOURAGED TO INSERT STRATEGIC SOLUTIONS RELATED TO THE CHNA AND

IMPLEMENTATION STRATEGY INTO THEIR RESPECTIVE ORGANIZATIONAL STRATEGIC PLANS

## Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.qov/form990.

OMB No 1545-0047

DLN: 93493134014018

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Schedule J (Form 990)

	me of the organization INS HOPKINS ALL CHILDREN'S HOSPITAL			Employer identification	on nui	nber	
INC				59-0683252			
Pā	rt I Questions Regarding Compensation	1					
						Yes	No
1a	Check the appropiate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III						
	┌ First-class or charter travel	Г	Housing allowance or residence for	personal use			
	Travel for companions	Г	Payments for business use of person	onal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiat	ion fees			
	□ Discretionary spending account	Γ	Personal services (e g , maid, chau	ffeur, chef)			
b	If any of the boxes in line 1a are checked, did the orgenumbursement or provision of all of the expenses de				1b		No
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Exec				2		No
3	Indicate which, if any, of the following the filing orgar organization's CEO/Executive Director Check all thused by a related organization to establish compens	at apply	y Do not check any boxes for metho	ds			
	Compensation committee	Ŀ	Written employment contract				
	Independent compensation consultant	Ŀ	Compensation survey or study				
	Form 990 of other organizations	Ľ	Approval by the board or compensa	ition committee			
4	During the year, did any person listed on Form 990, or a related organization	Part VI	I, Section A, line 1a with respect to	the filing organization			
а	Receive a severance payment or change-of-control [	paymen	it?		4a	Yes	
b	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	ne applicable amounts for each item i	n Part III			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizate For persons listed on Form 990, Part VII, Section A compensation contingent on the revenues of		-	any			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," on line 5a or 5b, describe in Part III						
5	For persons listed on Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	a, did the organization pay or accrue	any			
а	The organization?				<b>6</b> a		No
b	Any related organization?				6b		No
	If "Yes," on line 6a or 6b, describe in Part III						
7	For persons listed on Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," d			on-fixed	7		No
В	Were any amounts reported on Form 990, Part VII, p subject to the initial contract exception described in in Part III				8		No
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure describ	ed in Regulations	9		110

Schedule J (Form 990) 2015							Page 2
Part III Officers, Director	s, Trustees, Key Er	mployees, and Hig	hest Compensate	<b>ed Employees.</b> Use	duplicate copies if	additional space is	needed.
For each individual whose compens instructions, on row (ii) Do not list <b>Note.</b> The sum of columns (B)(i)-(ii	any individuals that are	not listed on Form 990	, Part VII		-	·	
(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	( <b>F</b> ) Compensation in
	Base (ı) compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990

See Additional Data Table

Schedule J (Form 990) 2015

Cahadula 1 (Farm 000) 201 F

Schedule 3 (Form 330) 2013	rage 3						
Part IIII Supplemental Inform	nation						
Provide the information, explanation, or	rovide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information						
Return Reference	Explanation						

Schedule 1 (Form 990) 2015

Schedule J (Form 990) 2015

# Additional Data

PART I. LINE 1A

Software ID: Software Version:

**EIN:** 59-0683252

INC

Part III, Supplemental Information

Return Reference

EMPLOYEES

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

Explanation

ORGANIZATION PROVIDED BENEFITS FORM 990, SCHEDULE J, PART 1, QUESTION 1A BONUSES WERE GROSSED UP FOR CERTAIN

<u> </u>	
Return Reference	Explanation
	THE FOLLOWING INDIVIDUAL LISTED ON THE 990 RECEIVED SEVERANCE FROM ALL CHILDREN'S HOSPITAL CYNTHIA ROSE
	\$118,869 27 R WILLIAM HORTON \$213,470 82 THE MAKE WHOLE AND SERP I PLANS ARE FROZEN DEFINED BENEFIT PLANS
	PROVIDED BY THE RELATED ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION THE PLANS ARE LIMITED TO
	THE EXISTING PLAN PARTICIPANTS. THE PLANS ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY

Part III. Supplemental Information

ICREDITORS THE MAKE WHOLE PLAN WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST AS A RESULT OF THE COMPENSATION LIMITS THAT WERE IMPOSED UPON OUR QUALIFIED DEFINED BENEFIT PLAN FURTHERMORE, IF A PART I. LINES 4A-B PARTICIPANT TERMINATES EMPLOYMENT PRIOR TO COMPLETING THE SERVICE REQUIREMENTS. THE PARTICIPANT'S IBENEFIT IS FORFEITED. NOTE THAT ANY ITEM BEING REPORTED AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEARS FORMS 990 AS REOUIRED, WHEN AMOUNTS ACCRUED UNDER THE PLAN THE FOLLOWING INDIVIDUAL LISTED ON FORM 990, PART VII. SECTION A, LINE 1A PARTICIPATED IN A NONOUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN (C) RONALD R PETERSON \$473,624, ROBERTA ALESSI \$48.538, BRIGITTA MUELLER, M D \$23,945, JACKIE CRAIN \$4,496, MARCO DELEON \$13,500, DOUG MYERS \$20,000, VERONICA MARTIN \$13,000, SYLVIA AMEEN \$7,059, AND CYNTHIA ROSE \$5,927

Part III, Supplemental Information Return Reference Explanation

SEE SCHEDULE O DISCLOSURE FOR FORM 990, PART VI, LINES 15(A) & (B) REGARDING THE PROCESS USED BY ALL FORM 990, SCHEDULE J. PART 1. CHILDREN'S HEALTH SYSTEM, INC. TO DETERMINE EXECUTIVE COMPENSATION WHICH IS RELIED UPON BY ALL CHILDREN'S

OUESTION 3

HOSPITAL

Return Reference	Explanation				
	THE FOLLOWING OFFICER OF JOHNS HOPKINS ALL CHILDREN'S HOSPITAL RECEIVED COMPENSATION FROM AN UNRELATED				

Part III Supplemental Information

FORM 990, PART VII, SECTION A, QUESTION 5

ORGANIZATION FOR SERVICES RENDERED TO THE FILING ORGANIZATION ALL CHILDREN'S HOSPITAL REIMBURSED THE JOHNS HOPKINS UNIVERSITY FOR SERVICES ASSOCIATED WITH THE OFFICER AND HIS ROLE AT THE HOSPITAL JONATHAN ELLEN, M D BASE COMPENSATION \$638,418 00, BONUS & INCENTIVE COMPENSATION \$227,799 00, OTHER REPORTABLE COMPENSATION \$10,062 00, DEFERRED COMPENSATION \$78,558 00 AND NON-TAXABLE BENEFITS \$27,239 00

Form 990, Schedule J, Pa	rt II	- Officers, Direc	tors, Trustees, Ke	y Employees, and	l Highest Compen	sated Employees	6	
(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS (ii)	SC compensation (iii)	(C) Retirement and other deferred	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation in column (B)
		Base	Bonus &	Other reportable	compensation		(-)(-)	reported as deferred on prior Form 990
		Compensation	incentive compensation	compensation				
1JONATHAN ELLEN MD PRESIDENT/VICE	(1)	638,418	227,799	10,062	78,558	27,239	982,076	0
DEAN/PIC/TRUSTEE	(11)	0	0	0	0		_	0
1RONALD R PETERSON CORP VICE CHAIR/TRUSTEE	(1)	0	0	0	0	0	0	0
COM VICE CHAIN TROSTEE	(11)	1,409,062	705,810	148,176	477,286	25,102	2,765,436	0
2DOUGLAS MYERS VP, FINANCE & CFO	(1)	0	0	0	0	0	0	0
·	(11)	336,393	85,371	34,103	20,000	3,803	479,670	0
3JACKIE CRAIN VP & CHIEF STRATEGY	(1)	0	0	0	0	0	0	0
OFFICER	(11)	217,834	57,027	749	19,009			0
4ROBERTA ALESSI	(i)	0	0	0	0	23,522	318,141	0
EXECUTIVE VP & COO	(11)	349,870	101,615	22,224	88,958	<u>-</u>		
5MARCOS DELEON	<u> </u>		101,013	22,227	00,530	9,902	572,569	
VP HUMAN RESOURCES	(1)		0	0	0	0	0	0
	(11)	257,684	59,292	9,367	35,584	- 3,142	365,069	0
<b>6</b> BRIGITTA MUELLER MD VP MEDICAL AFFAIRS	(i)	0	0	0	0	0	0	0
	(11)	306,783	66,477	28,820	82,266			0
<b>7</b> VERONICA MARTIN	(1)	0	0	0	0	12,622	496,968	0
VP & CNO	(11)	255,852	43.003		25.022			
			43,992	6,976	25,822	8,513	341,155	U
8SYLVIA AMEEN VP MARKETING	(1)	0	0	0	0	0	0	0
	(11)	160,919	30,087	3,047	22,540	- 17,694	- 234,287	0
9JOHN W MCLENDON VP & CIO	(1)	144,122	36,420	5,599	5,671	11,845		0
VP & CIO	(11)	0	0	0	0			0
10ANTHONY NAPOLITANO MD	(1)	290,604				0	0	
CO CHAIR DEPT OF PED MEDIC			0	64,571	12,000	6,161	373,336	0
	(11)	0	0	0	0	- 0	- 0	0
11PAUL COLOMBANI MD CHAIR OF SURGERY	(1)	677,616	121,570	0	82,043	16,062	897,291	0
	(11)	0	0	0	0	- 0	- 0	0
12ROBERT SOSA MD MEDICAL DIR	(1)	192,343	68,310	3,511	14,525	11,131	289,820	0
INTERNATIONAL PRO	(11)	163,848	58,190	2,991	12,373	9,482	246,884	0
13JEFFREY JACOBS CO-DIR HEART INSTITUTE	(1)	0	0	0	0	9,482	246,884	0
CO-DIR HEART INSTITUTE	(11)	692,365	180,261	1,242	26,898			0
14GARY STAPLETON	(1)	0			· _	30,630	931,396	_
CO-DIR HEART INSTITUTE	(1)	240.253	0	0	0	0	0	0
	(11)	348,253	78,065	547	23,898	- 27,793	- 478,556	0
15SUSAN BYRD SR DIR AMBULATORY	(1)	186,270	0	1,038	5,726	28,720	221,754	0
SERVICES	(11)	0	0	0	0			0
16 DENNIS HART ADMINISTRATION REHAB	(1)	307,118	19,200	1,474	20,730	33,978	382,500	0
SERV	(11)	0	0	0	0			0
CHERYL SAYERS O'NEIL-	(1)	196,116	^	116	5,063	20,608	221,903	
17GARDNER RN TRANSPORT TEAM	(11)	0			3,003	20,000	221,903	
10 AUDA WAYG			0	0	0	0	0	
<b>18</b> LAURA HAYS HR OPERATIONS DIRECTOR	(1)	159,366	0	28,812	15,081	18,981	222,240	0
	(11)	0	0	0	0	- 0		0
19CHRISTINE OLANDER SR DIR REVENUE CYCLE	(1)	191,250	0	264	14,476	27,959	233,949	0
S. DAN NEVEROL CICLE	(11)	0	0	0	0			0
						0	0	<u> </u>

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns (F) Compensation in other deferred benefits (B)(I)-(D)column (B) (ii) (iii) compensation reported as deferred Base Bonus & Other on prior Form 990 Compensation reportable incentive compensation compensation 21ROBERT HORTON (ı) FORMER OFFICER [(II) 213,471 213,471

175,639

14.971

529

255,170

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1,259

62,772

[(II)]



1CYNTHIA ROSE FORMER OFFICER

efi	le GRAPHIC print - DO NO	T PROCESS As	Filed Data -									DLN: 9	934931	3401	4018	
Schedule K					T F	•	-	-				OMB	No 1545	5-0047		
(Form 990) Supplemental Information of				n 990, Part IV, line 24a. Provide descriptions, information in Part VI. 10.							2016 Open to Public					
explanations, and any additional in																
Department of the Treasury																
Internal Revenue Service Information about Schedule K (Form 990) and its  Name of the organization										yer iden	<u> </u>					
JOHNS HOPKÍNS ALL CHILDREN'S HOSPITAL				59-068					83252							
INC Pa	art I Bond Issues															
(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued		(e) Issue	(e) Issue price (f) Description of purpose			( <b>q</b> ) De	feased	ed (h) On		(i) Pool						
					- , .					(3)		behalf of issuer		financing		
										Yes	No	Yes	No No	Yes	No	
	CITY OF ST PETERSBURG HFA	59-6000424	793309JM8	06-28-2012	102,400,000		REFUND PRIOR ISSUE (04/20/05				X	163	X	165	X	
	-2012 ACH	ACH A&B)		,				1								
Pa	rt II Proceeds															
14.	Flocecus					Α	1		1		<u> </u>			D		
1	Amount of bonds retired					8,600,										
2		mount of bonds legally defeased														
3	Total proceeds of issue				102,400,	000										
4																
5																
6	Proceeds in refunding escrows															
7	Issuance costs from proceeds .															
8	Credit enhancement from proce												•			
9	Working capital expenditures fr															
10	Capital expenditures from proc	eeds														
11	Other spent proceeds					102,400,	2,400,000									
12	Other unspent proceeds															
13	Year of substantial completion				2007											
					Yes	No		Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part	of a current refunding	gissue?		Х											
15	Were the bonds issued as part	of an advance refund	ing issue?			×										
16	Has the final allocation of proce	eeds been made? .			Х											
17	Does the organization maintain															
	proceeds?				Х											
Par	t IIII Private Business U	se														
					A B		C				D	No No				
1	Was the organization a partner financed by tax-exempt bonds	in a partnership, or a	member of an LLC,	which owned property	Yes	No X	$\dashv$	Yes	No	Yes	No		Yes		140	
2	Are there any lease arrangeme property?	nts that may result in	private business use			х										
For	Panerwork Reduction Act Noti				Ca	t No 501	193F				S	chedul	e K (For	m 990	) 2016	

Page 2

D

D

Schedule K (Form 990) 2016

Nο

Yes

Yes

C

No

Yes

C

Nο

Yes

Α

No

Х

Χ

Χ

2230 0000000000 %

Χ

Х

Yes

Χ

Χ

Х

CITIBANK & RBC

Yes

Χ

Nο

0 %

В

Nο

Yes

Х

Χ

Yes

No

Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . .

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Does the bond issue meet the private security or payment test? . . .

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were Schedule K (Form 990) 2016

period?

Part V

Part VI

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

requirements of section 148? . . .

applicable regulations?

Return Reference

SCHEDULE K, PART II, LINE

		Yes	No	Yes	No	Yes	
3	Were gross proceeds invested in a guaranteed investment contract (GIC)?		х				

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS THAT ARE NO LONGER IN ESCROW

**Explanation** 

Х

No

В

No

Yes

Yes

Page 3

No

No

D

Yes

Yes

No

No

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SCHEDUL	F O	Supplement	tal Informatic	on to Form 990 or 9	990-F7	OMB No 1545-0047			
(Form 990 or EZ) Department of the T	2016 Open to Public Inspection								
Internal Revenue Se Name of the org JOHNS HOPKINS A INC	ganization	'S HOSPITAL	www.irs.go	v/form990.	Employer ider	ntification number			
	e O, Supp	lemental Informatio	n		1 39-0683232				
Return Reference		Explanation							
FORM 990, ALL COMPENSATION OF JOHNS HOPKINS ALL CHILDREN'S HOSPITAL EMPLOYEES IS PAID THROUGH ALL CHILDREN'S HEALTH SYSTEM, INC. USING ITS FEDERAL TAX ID NUMBER. THIS IS KNOWN AS A COMMON PA									

YMASTER AGREEMENT EMPLOYEES OF ALL CHILDREN'S HEALTH SYSTEM AND ITS OTHER SUBSIDIARIES AR

E ALSO PAID THROUGH THE SAME AGREEMENT

QUESTION 2A

990 Schedule O, Supplemental Information

Return Explanation

Reference

FORM 990,	THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION IS THE SOLE CORPORATE MEMBER OF JOHNS HOPKINS ALL
PART VI,	CHILDREN'S HOSPITAL, INC
SECTION A,	
LINE 6	

Return Explanation
Reference

FORM 990, PART VI, SECTION A, LINE 7A

THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION, A IRC 501(C)(3) TAX EXEMPT SOLE MEMBER OF JOH NS HOPKINS ALL CHILDREN'S HOSPITAL, INC ELECTS THE BOARD OF TRUSTEES

LINE 7A

Return Explanation
Reference

FORM 990, THE GOVERNING BODY OF JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC. IS EMPOWERED BY ITS BYLA PART VI, WS TO MAKE CERTAIN DECISIONS, ALL OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE SOLE MEMB SECTION A, ER, THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION

Return Explanation
Reference

LINE 11B

FORM 990, PART VI, SECTION B,

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC HAS AN ANNUAL CONFLICT OF INTEREST DISCLOSURE P ROCESS THAT HAS BEEN FORMALLY DOCUMENTED IN POLICY THE PROCESS IS FACILITATED BY THE COMP LIANCE OFFICER WITH OVERSIGHT FROM THE ALL CHILDREN'S HEALTH SYSTEM (FORMER PARENT AND CUR RENT AFFILIATE) BOARD'S COMPLIANCE COMMITTEE DISCLOSURES ARE REQUESTED FROM KEY EMPLOYEES, KEY CONTRACTORS, BOARD MEMBERS AND OFFICERS, AND DESIGNATED MEDICAL STAFF ALL DISCLOSUR ES ARE REVIEWED BY THE COMPLIANCE OFFICER SELECTED DISCLOSURES ARE REVIEWED BY THE PRESID ENT/CHIEF EXECUTIVE OFFICER A FORMAL REPORT IS MADE ANNUALLY TO THE COMPLIANCE COMMITTEE WHERE CONFLICT MANAGEMENT IS ADDRESSED FOR EMPLOYEES, CONTRACTORS, AND PHYSICIANS BOARD M EMBER DISCLOSURES ARE REVIEWED BY THE RESPECTIVE BOARD PRESIDENTS FOR CONFLICT MANAGEMENT BOARD MEMBERS ARE REQUIRED TO DECLARE ANY POTENTIAL CONFLICTS PRIOR TO CONDUCTING BUSINES S AT EACH MEETING IF A CONFLICT IS FOUND TO EXIST BY A BOARD MEMBER, THAT BOARD MEMBER IS PROHIBITED FROM VOTING

Return Explanation
Reference

FORM 990,	EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAG
PART VI,	ES FROM SELECT PEER INSTITUTIONS EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES COMPENSAT
SECTION B,	ION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR
LINE 15	AND HIGHER LEVELS

Return Explanation

FORM 990, JOHNS HOPKINS ALL CHILDREN'S HOSPITAL, INC. DOES NOT MAKE ITS GOVERNING DOCUMENTS OR CONFL. PART VI, ICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC FINANCIAL STATEMENTS ARE AVAILABLE TO THE SECTION C, PUBLIC THROUGH WWW DACBOND COM. LINE 19

Return Explanation Reference

Ittererence	
FORM 990,	CHANGE INTEREST IN NET ASSETS OF THE FOUNDATION -1,352,784 INTEREST EXPENSE ON SWAP AGREE
PART XI,	MENT -3,003,149 NON-OPERATING SERVICES -6,000,227 CHANGE IN MARKET VALUE OF INTEREST RAT

LINE 9 E SWAPS 11.541.127 TRANSFER BETWEEN AFFILIATES -19.565.273 ROUNDING 414 l

efile GRAPHIC print - D	O NOT PROCESS	As Filed Data -										DLN: 93493	134014	018	
SCHEDULE R (Form 990)	<b>&gt;</b> (	Related O	_					-		37.		2016			
Department of the Treasurv Internal Revenue Service	► Attach to For	m 990. ► Infor	mation ab	out Schedul	e R (Form	990) and	its instruct	ions is at	www.ii	s.gov/forms	9 <u>90</u> .	Open t			
Name of the organization JOHNS HOPKINS ALL CHILDREN'S H INC	OSPITAL									loyer identif 683252	ication	number			
Part I Identification	n of Disregarded E	ntities Complete If t	he organ	ızatıon answ	ered "Yes	" on Form	990, Part	IV, line 3							
Name, address, and	<b>(a)</b> d EIN (if applicable) of dism	egarded entity		<b>(b)</b> Primary a			c) nicile (state n country)	(d) Total inc	ome	<b>(e)</b> End-of-year as	ssets	<b>(f</b> Direct co ent	ntrolling		
Part II Identification related tax-exer	<b>of Related Tax-Ex</b> npt organizations di		<b>s</b> Comple	te if the org	anızatıon	 answered	"Yes" on F	orm 990,	Part I\	/, line 34 be	cause	ıt had one or	more		
	<b>(a)</b> nd EIN of related organizati	on	<b>(b)</b> Primary activity		Legal dom	c) ncile (state n country)	(d) Exempt Cod			(e) harity status in 501(c)(3))	Dır	<b>(f)</b> rect controlling entity	Section (13) cor enti	512(b) strolled	
For Paperwork Reduction A	ct Notice, see the In	structions for Form 9	90.		Ca	t No 5013	<u> </u> 35Y				Sche	edule R (Form	990) 20	16	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

See Additional Data Table (a) (b) (c) (d) (e) (f) (j) (k) (g) (h) (ı) Share of Code V-UBI Name, address, and EIN of Primary Predominant Share of Disproprtionate Legal Direct General or Percentage related organization activity domicile controlling income(related. total income end-of-year allocations? amount in box managing ownership (state entity unrelated, assets 20 of partner? excluded from Schedule K-1 or foreign tax under (Form 1065) country) sections 512-514) Yes No Yes No Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. (a) (b) (c) (d) (e) (f) (g) (h) (1) Name, address, and EIN of Section 512(b) Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage domicile (C corp, S corp (13) controlled related organization entity year ownership income (state or foreign or trust) entity? assets country) Yes No (1) HSI MEDICAL SERVICES CORPORATION HEALTHCARE-SLEEP MD N/A No DIAGNOSTICS 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1847705 (2) HOWARD COUNTY HEALTH SERVICES INC HEALTHCARE MANAGEMENT MD N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1434783 (3) JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION NURSING SERVICES MD N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028 (4) JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC BENEFIT PLANS MD N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678 (5)TCAS INC NURSING SERVICES MD N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1979344 (6)SUBURBAN HEALTH ENTERPRISES INC MEDICAL OFFICE LEASING AND MD N/A No RELEASING 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814 52-2052352 (7)SSA HOLDCO INC INVESTMENT PΑ N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 81-1040476

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity	1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	<b>1</b> g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	<b>1</b> i		No
j Lease of facilities, equipment, or other assets to related organization(s)	<b>1</b> j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
Performance of services or membership or fundraising solicitations for related organization(s)	. 11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	<b>1</b> p		No
q Reimbursement paid by related organization(s) for expenses	<b>1</b> q		No
r Other transfer of cash or property to related organization(s)	1r		No
${f s}$ Other transfer of cash or property from related organization(s)	1s		No

<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No
o Sharing of paid employees with related organization(s)				10	No
p Reimbursement paid to related organization(s) for expenses				1p 1q	No No
r Other transfer of cash or property to related organization(s)				1r 1s	No No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,					
(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining am	ount involve	ed
	·				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>1</b>													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile	(d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514)	501(c)(3) Income assets organizations?		<b>(h)</b> Disproprtionate allocations?		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		<b>(k)</b> Percentage ownership		
			514)	Yes	No	<b>!</b>		Yes	No		Yes	No	
		_											
										Schedul	e R (Form	1 990	D) 2016

Schedule R (Form 990) 2016 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2016

## Software ID: Software Version:

**EIN:** 59-0683252

Name: JOHNS HOPKINS ALL CHILDREN'S HOSPITAL

INC

Form 990, Schedule R, Part II - Identification of Relate		ı	1 45		1 40	1 ()
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?
						Yes No
(1) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORP	No
52-1465301 (1)	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-0591656	HOSPITAL	MD	301(C)(3)	LINE 3	HEALTH SYSTEM CORP	No
(2)	HOSPITAL	DC	501(C)(3)	LINE 3	JOHNS HOPKINS	No
5255 LOUGHBORO RD NW WASHINGTON, DC 20016 53-0196602					HEALTH SYSTEM CORP	
(3) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1467441	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORP	No
(4) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORP	No
52-1232569 (5)	HOSPITAL	MD	E01(C)(3)	LINE 3	JOHNS HOPKINS	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1341890	HOSPITAL	ОМ	501(C)(3)	LINE 3	HEALTH SYSTEM CORP	No
(6) 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS HEALTH SYSTEM CORP	No
52-0610545 (7)	INACTIVE TAX-EXEMPT	MD	501(C)(3)	LINE 3	JOHNS HOPKINS	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-0892284	ORGANIZATION				HEALTH SYSTEM CORP	
(8)	HOSPITAL	MD	501(C)(3)	LINE 3	JOHNS HOPKINS	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2093120					HEALTH SYSTEM CORP	
(9) 6001 MONTROSE ROAD NO 1020 ROCKVILLE, MD 20852	HOME HEALTH CARE	MD	501(C)(3)	LINE 10	N/A	No
52-1750383 (10)	HOME HEALTH CARE	MD	501(C)(3)	LINE 10	N/A	No
6001 MONTROSE ROAD NO 307 ROCKVILLE, MD 20852 52-1450142						
(11)	PEDIATRIC MEDICAL SERVICES	FL	501(C)(3)	LINE 10	ALL CHILDREN'S	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3425191	SERVICES				HEALTH SYSTEM INC	
(12)	MANAGEMENT SERVICES	FL	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORP	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-2481740	FOUNDATION	-	F01/G)/2)	LYNE 7	ALL CUT DEFAUG	
(13) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	FOUNDATION	FL	501(C)(3)	LINE 7	ALL CHILDREN'S HEALTH SYSTEM INC	No
59-2481738 (14) 3910 KESWICK RD SOUTH BLDG 4TH FL S	RESEARCH	FL	501(C)(3)	LINE 4	ALL CHILDREN'S HEALTH SYSTEM INC	No
BALTIMORE, MD 21211 59-2481742						
(15) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	MEDICAL SERVICES	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH SYSTEM INC	No
59-3441883	HOME HEAT TO SEE	<u> </u>	E04(C)(3)	LINE 40	ALL CUT DE TOTAL	
(16) 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	HOME HEALTH CARE	FL	501(C)(3)	LINE 10	ALL CHILDREN'S HEALTH SYSTEM INC	No
59-3476049 (17)	NEONATAL CARE	FL	501(C)(3)	LINE 10	ALL CHILDREN'S	No
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 59-3398308					HEALTH SYSTEM INC	
(18) 8600 OLD GEORGETOWN ROAD BETHESDA, MD 20814	HEALTHCARE SERVICES	MD	501(C)(3)	LINE 12C, III-FI	JOHNS HOPKINS HEALTH SYSTEM CORP	No
52-2052354						

Form 990, Schedule R, Part	III - Identification of		d Organizatio	ns Taxable as	a Partnersh	ip	ı		1	. م		1
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets		rtionate tions?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	o Mana Part	eral r aging ner?	<b>(k)</b> Percentage ownership
(1) OPHTHALMOLOGY ASSOCIATES LLC	OPHTHALMOLOGY SERVICES	MD	N/A				Yes	No		Yes	No	
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1890957												
(1) SUBURBAN WELLNESS CENTER LLC	REAL ESTATE	MD	N/A									
20500 GOLDENROD LANE GERMANTOWN, MD 20874 56-2296930 (2) GCM SUBURBAN IMAGING LLC	OUTDATIENT PARTOLOGY	MD	N/A									
1201 SEVEN LOCKS ROAD STE 200 ROCKVILLE, MD 20854 52-2326237	GOTFATIENT NADIOLOGI											
	OUTPATIENT RADIOLOGY	MD	N/A									
ROCKVILLE, MD 20854 14-1944128												
(4) CHEVY CHASE IMAGING LLC	RADIOLOGY SERVICES	MD	N/A									
1201 SEVEN LOCKS ROAD STE 200 ROCKVILLE, MD 20854 14-1944126												
(5) GERMANTOWN WELLNESS AND FITNESS LLC	HEALTHCARE SERVICES	MD	N/A									
8600 OLD GEORGETOWN RD BETHESDA, MD 20814 52-2325919		МБ	21/2									
(6) JHMI UTLILITIES LLC  3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-2814243	UTILITIY FACILITIES	MD	N/A									
(7) HOWARD COUNTY NEONATAL SERVICES SERIES	NEONATAL HEALTH	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2239401												
(8) JOHNS HOPKINS SURGERY CENTER SERIES	SURGERY	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-8707724												
(9) JOHNS HOPKINS MEDICINE INTERNATIONAL LLC	MEDICAL SERVICES	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-2144849												
	MEDICAL SERVICES	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1899357												
(11) MEDBIQUITOUS CONSORTIUM LLC	INTERNET PUBLISHING	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 20-8924480												
(12) WEST COUNTY MEDICAL LLC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211	REAL ESTATE	MD	N/A									
27-5234888 (13) JOHNS HOPKINS MEDICINE ALLIANCE FOR PATIENTS	HEALTHCARE SERVICES	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 46-2866692												
	GROUP PURCHASING	MD	N/A									
3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 47-2509307												

(j) (c) (h) (e) General (g) Legal Disproprtionate (k) (a) (b) Predominant Share of total | Share of end-[Domicile] Direct ( Code V-UBI amount in | Managing | allocations? Percentage Name, address, and EIN of income(related. Primary activity (State Controlling ıncome of-vear assets related organization unrelated, Box 20 of Schedule K-1 ownership Partner? Entity

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

excluded from (Form 1065) , Foreign tax under Country) sections 512-514) Yes No Yes No

(16)GROUP PURCHASING MD IN/A JOHNS HOPKIN REGIONAL

SUPPLY CHAIN NETWORK LLC

3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211

47-2912848

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (c) (e) (f) (g) (h) (i) (b) Name, address, and EIN of Primary activity Legal Direct controlling Type of entity Share of total Share of end-of-Percentage Section 512 related organization domicile entity (C corp, S corp, ownership (b)(13)ıncome year (state or foreign or trust) assets controlled country) entity? Yes No HEALTHCARE-SLEEP MD N/A Nο (1) HSI MEDICAL SERVICES CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S DIAGNOSTICS BALTIMORE, MD 21211 52-1847705 (1) HOWARD COUNTY HEALTH SERVICES INC HEALTHCARE MD N/A No 3910 KESWICK RD SOUTH BLDG 4TH FL S MANAGEMENT BALTIMORE, MD 21211 52-1434783 NURSING SERVICES MD N/A С (2)Nο Nο

JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1250028						
(3) JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC 3910 KESWICK RD SOUTH BLDG 4TH FL S BALTIMORE, MD 21211 52-1947678	BENEFIT PLANS	MD	N/A	c		

N/A

N/A

N/A

Nο

Nο

Nο

MD

MD

PΑ

NURSING SERVICES

MEDICAL OFFICE

LEASING AND RELEASING

INVESTMENT

(4) TCAS INC

52-1979344

52-2052352

81-1040476

BALTIMORE, MD 21211

BETHESDA, MD 20814

(6) SSA HOLDCO INC

BALTIMORE, MD 21211

8600 OLD GEORGETOWN ROAD

3910 KESWICK RD SOUTH BLDG 4TH FL S

(5) SUBURBAN HEALTH ENTERPRISES INC

3910 KESWICK RD SOUTH BLDG 4TH FL S