



**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III ☒

**1** Briefly describe the organization's mission:

TO CREATE AND DELIVER HIGH QUALITY HOSPITAL, PHYSICIAN AND OTHER HEALTHCARE RELATED SERVICES THAT IMPROVE THE HEALTH AND WELL-BEING OF THE INDIVIDUALS AND COMMUNITIES WE SERVE

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

|           |                     |                          |                              |                           |
|-----------|---------------------|--------------------------|------------------------------|---------------------------|
| <b>4a</b> | (Code )             | (Expenses \$ 109,986,130 | including grants of \$ 6,000 | (Revenue \$ 141,549,422 ) |
|           | See Additional Data |                          |                              |                           |

|           |         |              |                        |               |
|-----------|---------|--------------|------------------------|---------------|
| <b>4b</b> | (Code ) | (Expenses \$ | including grants of \$ | (Revenue \$ ) |
|-----------|---------|--------------|------------------------|---------------|

|           |         |              |                        |               |
|-----------|---------|--------------|------------------------|---------------|
| <b>4c</b> | (Code ) | (Expenses \$ | including grants of \$ | (Revenue \$ ) |
|-----------|---------|--------------|------------------------|---------------|

|           |                                                  |              |                        |               |
|-----------|--------------------------------------------------|--------------|------------------------|---------------|
| <b>4d</b> | Other program services (Describe in Schedule O ) | (Expenses \$ | including grants of \$ | (Revenue \$ ) |
|-----------|--------------------------------------------------|--------------|------------------------|---------------|

|           |                                  |             |
|-----------|----------------------------------|-------------|
| <b>4e</b> | Total program service expenses ▶ | 109,986,130 |
|-----------|----------------------------------|-------------|

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                           | Yes            | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>                                                                                                                                                                         | <b>1</b> Yes   |    |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?                                                                                                                                                                                                         | <b>2</b>       | No |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>                                                                                                                      | <b>3</b>       | No |
| <b>4 Section 501(c)(3) organizations.</b><br>Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?<br><i>If "Yes," complete Schedule C, Part II</i>                                                                                                        | <b>4</b>       | No |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?<br><i>If "Yes," complete Schedule C, Part III</i>                                                                            | <b>5</b>       |    |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?<br><i>If "Yes," complete Schedule D, Part I</i>                                                 | <b>6</b>       | No |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>                                                                                            | <b>7</b>       | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets?<br><i>If "Yes," complete Schedule D, Part III</i>                                                                                                                                                      | <b>8</b>       | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>             | <b>9</b>       | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>                                                                                                     | <b>10</b>      | No |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                  |                |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10?<br><i>If "Yes," complete Schedule D, Part VI</i>                                                                                                                                                                    | <b>11a</b> Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>                                                                                                     | <b>11b</b>     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>                                                                                                     | <b>11c</b>     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>                                                                                                                      | <b>11d</b>     | No |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>                                                                                                                                                                                     | <b>11e</b> Yes |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>                                                            | <b>11f</b> Yes |    |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year?<br><i>If "Yes," complete Schedule D, Parts XI and XII</i>                                                                                                                                                     | <b>12a</b>     | No |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>                                                                        | <b>12b</b> Yes |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>                                                                                                                                                                                                        | <b>13</b>      | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                    | <b>14a</b>     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | <b>14b</b>     | No |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>                                                                                                           | <b>15</b>      | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>                                                                                                     | <b>16</b>      | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)                                                                                            | <b>17</b>      | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>                                                                                                                           | <b>18</b>      | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>                                                                                                                                                     | <b>19</b>      | No |

**Part IV Checklist of Required Schedules** (continued)

|                                                                                                                                                                                                                                                                                                                                                                     | Yes            | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> . . . . .                                                                                                                                                           | <b>20a</b> Yes |    |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                            | <b>20b</b> Yes |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                                                                                            | <b>21</b>      | No |
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                                                                                                | <b>22</b>      | No |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .  | <b>23</b> Yes  |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .                                                          | <b>24a</b>     | No |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                                                  | <b>24b</b>     |    |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                                                       | <b>24c</b>     |    |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                                                            | <b>24d</b>     |    |
| <b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b><br>Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                                                                           | <b>25a</b>     | No |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?<br><i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                    | <b>25b</b>     | No |
| <b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?<br><i>If "Yes," complete Schedule L, Part II</i> . . . . .                                                             | <b>26</b>      | No |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .                                | <b>27</b>      | No |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)<br><b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                         | <b>28a</b>     | No |
| <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                                | <b>28b</b>     | No |
| <b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                    | <b>28c</b>     | No |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .                                                                                                                                                                                                                                   | <b>29</b>      | No |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                 | <b>30</b>      | No |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                                                       | <b>31</b>      | No |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?<br><i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                                                  | <b>32</b>      | No |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                 | <b>33</b>      | No |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .                                                                                                            | <b>34</b> Yes  |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                  | <b>35a</b> Yes |    |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                     | <b>35b</b>     | No |
| <b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                            | <b>36</b>      | No |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                  | <b>37</b>      | No |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                                                             | <b>38</b> Yes  |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

|            |                                                                                                                                                                                                                                            | Yes | No  |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <b>1a</b>  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                              | 1a  | 0   |
| <b>b</b>   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                           | 1b  | 0   |
| <b>c</b>   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                   | 1c  |     |
| <b>2a</b>  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.                                                             | 2a  | 828 |
| <b>b</b>   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).        | 2b  | Yes |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                              | 3a  | No  |
| <b>b</b>   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.                                                                                                                               | 3b  |     |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a  | No  |
| <b>b</b>   | If "Yes," enter the name of the foreign country: _____<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                                                              |     |     |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                      | 5a  | No  |
| <b>b</b>   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                           | 5b  | No  |
| <b>c</b>   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                         | 5c  |     |
| <b>6a</b>  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 6a  | No  |
| <b>b</b>   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                              | 6b  |     |
| <b>7</b>   | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                       |     |     |
| <b>a</b>   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                            | 7a  | No  |
| <b>b</b>   | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                            | 7b  |     |
| <b>c</b>   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                       | 7c  | No  |
| <b>d</b>   | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                         | 7d  |     |
| <b>e</b>   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                            | 7e  | No  |
| <b>f</b>   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                               | 7f  | No  |
| <b>g</b>   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                           | 7g  |     |
| <b>h</b>   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                         | 7h  |     |
| <b>8</b>   | <b>Sponsoring organizations maintaining donor advised funds.</b><br>Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?                                          | 8   |     |
| <b>9a</b>  | Did the sponsoring organization make any taxable distributions under section 4966?                                                                                                                                                         | 9a  |     |
| <b>b</b>   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                          | 9b  |     |
| <b>10</b>  | <b>Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                              |     |     |
| <b>a</b>   | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                  | 10a |     |
| <b>b</b>   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                               | 10b |     |
| <b>11</b>  | <b>Section 501(c)(12) organizations.</b> Enter                                                                                                                                                                                             |     |     |
| <b>a</b>   | Gross income from members or shareholders.                                                                                                                                                                                                 | 11a |     |
| <b>b</b>   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                               | 11b |     |
| <b>12a</b> | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                          | 12a |     |
| <b>b</b>   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                     | 12b |     |
| <b>13</b>  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                    |     |     |
| <b>a</b>   | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                              | 13a |     |
| <b>b</b>   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                 | 13b |     |
| <b>c</b>   | Enter the amount of reserves on hand.                                                                                                                                                                                                      | 13c |     |
| <b>14a</b> | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                 | 14a | No  |
| <b>b</b>   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                 | 14b |     |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                  |                                                                                                                                                                                                                     | Yes       | No  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|
| <b>1a</b>                                                                                                                                                                                                        | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 | 20        |     |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O |                                                                                                                                                                                                                     |           |     |
| <b>b</b>                                                                                                                                                                                                         | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  | 10        |     |
| <b>2</b>                                                                                                                                                                                                         | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               | <b>2</b>  | No  |
| <b>3</b>                                                                                                                                                                                                         | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | <b>3</b>  | No  |
| <b>4</b>                                                                                                                                                                                                         | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    | <b>4</b>  | No  |
| <b>5</b>                                                                                                                                                                                                         | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          | <b>5</b>  | No  |
| <b>6</b>                                                                                                                                                                                                         | Did the organization have members or stockholders?                                                                                                                                                                  | <b>6</b>  | Yes |
| <b>7a</b>                                                                                                                                                                                                        | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  | <b>7a</b> | Yes |
| <b>b</b>                                                                                                                                                                                                         | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           | <b>7b</b> | Yes |
| <b>8</b>                                                                                                                                                                                                         | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:                                                                                   |           |     |
| <b>a</b>                                                                                                                                                                                                         | The governing body?                                                                                                                                                                                                 | <b>8a</b> | Yes |
| <b>b</b>                                                                                                                                                                                                         | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | <b>8b</b> | Yes |
| <b>9</b>                                                                                                                                                                                                         | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        | <b>9</b>  | No  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                    |                                                                                                                                                                                                                                                                                              | Yes        | No  |
|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>10a</b>                                                                         | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           | <b>10a</b> | No  |
| <b>b</b>                                                                           | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | <b>10b</b> |     |
| <b>11a</b>                                                                         | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  | <b>11a</b> | Yes |
| <b>b</b>                                                                           | Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                 |            |     |
| <b>12a</b>                                                                         | Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                      | <b>12a</b> | Yes |
| <b>b</b>                                                                           | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | <b>12b</b> | Yes |
| <b>c</b>                                                                           | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | <b>12c</b> | Yes |
| <b>13</b>                                                                          | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | <b>13</b>  | Yes |
| <b>14</b>                                                                          | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | <b>14</b>  | Yes |
| <b>15</b>                                                                          | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |            |     |
| <b>a</b>                                                                           | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | <b>15a</b> | Yes |
| <b>b</b>                                                                           | Other officers or key employees of the organization                                                                                                                                                                                                                                          | <b>15b</b> | Yes |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) |                                                                                                                                                                                                                                                                                              |            |     |
| <b>16a</b>                                                                         | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        | <b>16a</b> | No  |
| <b>b</b>                                                                           | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b> |     |

**Section C. Disclosure**

**17** List the States with which a copy of this Form 990 is required to be filed: GA

**18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records.  
 ▶ JAMES M SWARTZ 793 SAWYER ROAD Marietta, GA 300622222 (770) 956-7827

Check if Schedule O contains a response or note to any line in this Part VII ☒

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

[illegible]

|                                                                |           |            |           |
|----------------------------------------------------------------|-----------|------------|-----------|
| <b>1b Sub-Total</b>                                            |           |            |           |
| <b>c Total from continuation sheets to Part VII, Section A</b> |           |            |           |
| <b>d Total (add lines 1b and 1c)</b>                           | 1,466,266 | 22,430,186 | 2,609,647 |

|   |                                                                                                                                                                                                                                               | Yes   | No |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3 Yes |    |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4 Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5     | No |

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)                       | (B)                     | (C)          |
|---------------------------|-------------------------|--------------|
| Name and business address | Description of services | Compensation |
|                           |                         |              |
|                           |                         |              |
|                           |                         |              |
|                           |                         |              |

|   |                                                                                                                                                                  |   |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|
| 2 | Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization | 0 |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

Contributions, Gifts, Grants  
and Other Similar Amounts

|                                                                                                         | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512-514 |
|---------------------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|------------------------------------------------------------------|
| <b>1a</b> Federated campaigns . . . . .                                                                 | <b>1a</b>            |                                                    |                                         |                                                                  |
| <b>b</b> Membership dues . . . . .                                                                      | <b>1b</b>            |                                                    |                                         |                                                                  |
| <b>c</b> Fundraising events . . . . .                                                                   | <b>1c</b>            |                                                    |                                         |                                                                  |
| <b>d</b> Related organizations . . . . .                                                                | <b>1d</b>            |                                                    |                                         |                                                                  |
| <b>e</b> Government grants (contributions) . . . . .                                                    | <b>1e</b>            |                                                    |                                         |                                                                  |
| <b>f</b> All other contributions, gifts, grants,<br>and similar amounts not included<br>above . . . . . | <b>1f</b>            |                                                    |                                         |                                                                  |
| <b>g</b> Noncash contributions included<br>in lines 1a-1f \$ . . . . .                                  |                      |                                                    |                                         |                                                                  |
| <b>h Total.</b> Add lines 1a-1f . . . . .                                                               | 0                    |                                                    |                                         |                                                                  |

Program Service Revenue

|                                                      | Business Code |             |             |   |   |
|------------------------------------------------------|---------------|-------------|-------------|---|---|
| <b>2a</b> HOSPITAL PATIENT REVENUE . . . . .         | 621990        | 141,548,992 | 141,548,992 | 0 | 0 |
| <b>b</b> MEDICAL RECORDS REVENUE . . . . .           | 621990        | 241         | 241         | 0 | 0 |
| <b>c</b> PATIENT EDUCATION . . . . .                 | 621990        | 189         | 189         | 0 | 0 |
| <b>d</b> . . . . .                                   |               |             |             |   |   |
| <b>e</b> . . . . .                                   |               |             |             |   |   |
| <b>f</b> All other program service revenue . . . . . |               |             |             |   |   |
| <b>g Total.</b> Add lines 2a-2f . . . . .            | 141,549,422   |             |             |   |   |

Other Revenue

|                                                                                                                                          |                |               |             |   |           |
|------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|-------------|---|-----------|
| <b>3</b> Investment income (including dividends, interest, and other<br>similar amounts) . . . . .                                       |                | 0             |             |   |           |
| <b>4</b> Income from investment of tax-exempt bond proceeds . . . . .                                                                    |                | 0             |             |   |           |
| <b>5</b> Royalties . . . . .                                                                                                             |                | 0             |             |   |           |
| <b>6a</b> Gross rents . . . . .                                                                                                          | (i) Real       | (ii) Personal |             |   |           |
| <b>b</b> Less rental expenses . . . . .                                                                                                  |                |               |             |   |           |
| <b>c</b> Rental income or (loss) . . . . .                                                                                               | 0              | 0             |             |   |           |
| <b>d</b> Net rental income or (loss) . . . . .                                                                                           |                |               | 0           |   |           |
| <b>7a</b> Gross amount from sales of assets other than inventory . . . . .                                                               | (i) Securities | (ii) Other    |             |   |           |
| <b>b</b> Less cost or other basis and sales expenses . . . . .                                                                           |                |               |             |   |           |
| <b>c</b> Gain or (loss) . . . . .                                                                                                        |                |               |             |   |           |
| <b>d</b> Net gain or (loss) . . . . .                                                                                                    |                |               | 0           |   |           |
| <b>8a</b> Gross income from fundraising events (not including \$ of<br>contributions reported on line 1c) See Part IV, line 18 . . . . . | <b>a</b>       | 0             |             |   |           |
| <b>b</b> Less direct expenses . . . . .                                                                                                  | <b>b</b>       | 0             |             |   |           |
| <b>c</b> Net income or (loss) from fundraising events . . . . .                                                                          |                |               | 0           |   |           |
| <b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . .                                                             | <b>a</b>       | 0             |             |   |           |
| <b>b</b> Less direct expenses . . . . .                                                                                                  | <b>b</b>       | 0             |             |   |           |
| <b>c</b> Net income or (loss) from gaming activities . . . . .                                                                           |                |               | 0           |   |           |
| <b>10a</b> Gross sales of inventory, less returns and allowances . . . . .                                                               | <b>a</b>       | 0             |             |   |           |
| <b>b</b> Less cost of goods sold . . . . .                                                                                               | <b>b</b>       | 0             |             |   |           |
| <b>c</b> Net income or (loss) from sales of inventory . . . . .                                                                          |                |               | 0           |   |           |
| Miscellaneous Revenue . . . . .                                                                                                          | Business Code  |               |             |   |           |
| <b>11a</b> GROUND LEASE REVENUE . . . . .                                                                                                | 621990         | 91,672        |             | 0 | 91,672    |
| <b>b</b> CAFETERIA SALES . . . . .                                                                                                       | 621990         | 679,706       |             | 0 | 679,706   |
| <b>c</b> MEDICAL RECORDS . . . . .                                                                                                       | 621990         | 241           |             | 0 | 241       |
| <b>d</b> All other revenue . . . . .                                                                                                     |                | 308,165       |             | 0 | 308,165   |
| <b>e Total.</b> Add lines 11a-11d . . . . .                                                                                              |                | 1,079,784     |             |   |           |
| <b>12 Total revenue.</b> See Instructions . . . . .                                                                                      |                | 142,629,206   | 141,549,422 | 0 | 1,079,784 |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

|                                                                                                                                                                                                                                                   | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.                                                                                                                                    | 6,000                 | 6,000                           |                                        |                             |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22.                                                                                                                                                               | 0                     |                                 |                                        |                             |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 15 and 16.                                                                                                         | 0                     |                                 |                                        |                             |
| <b>4</b> Benefits paid to or for members.                                                                                                                                                                                                         | 0                     |                                 |                                        |                             |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                                | 710,895               | 618,479                         | 92,416                                 | 0                           |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                           | 0                     |                                 |                                        |                             |
| <b>7</b> Other salaries and wages.                                                                                                                                                                                                                | 47,096,120            | 43,634,304                      | 3,461,816                              | 0                           |
| <b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                      | 4,072,989             | 3,770,181                       | 302,808                                |                             |
| <b>9</b> Other employee benefits.                                                                                                                                                                                                                 | 5,640,367             | 5,221,032                       | 419,335                                |                             |
| <b>10</b> Payroll taxes.                                                                                                                                                                                                                          | 3,421,866             | 3,167,466                       | 254,400                                | 0                           |
| <b>11</b> Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| <b>a</b> Management.                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| <b>b</b> Legal.                                                                                                                                                                                                                                   | 3,397                 |                                 | 3,397                                  |                             |
| <b>c</b> Accounting.                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| <b>d</b> Lobbying.                                                                                                                                                                                                                                | 0                     |                                 |                                        |                             |
| <b>e</b> Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| <b>f</b> Investment management fees.                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                              | 7,973,518             | 4,288,874                       | 3,684,644                              | 0                           |
| <b>12</b> Advertising and promotion.                                                                                                                                                                                                              | 5,719                 | 5,320                           | 399                                    |                             |
| <b>13</b> Office expenses.                                                                                                                                                                                                                        | 4,109,568             | 3,282,320                       | 827,248                                |                             |
| <b>14</b> Information technology.                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| <b>15</b> Royalties.                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| <b>16</b> Occupancy.                                                                                                                                                                                                                              | 1,498,883             | 87,072                          | 1,411,811                              |                             |
| <b>17</b> Travel.                                                                                                                                                                                                                                 | 45,619                | 23,943                          | 21,676                                 |                             |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                         | 0                     |                                 |                                        |                             |
| <b>19</b> Conferences, conventions, and meetings.                                                                                                                                                                                                 | 36,995                | 29,937                          | 7,058                                  |                             |
| <b>20</b> Interest.                                                                                                                                                                                                                               | 1,100,804             |                                 | 1,100,804                              |                             |
| <b>21</b> Payments to affiliates.                                                                                                                                                                                                                 | 25,540,474            | 23,641,657                      | 1,898,817                              |                             |
| <b>22</b> Depreciation, depletion, and amortization.                                                                                                                                                                                              | 6,211,481             | 3,067,968                       | 3,143,513                              |                             |
| <b>23</b> Insurance.                                                                                                                                                                                                                              | 1,138,342             |                                 | 1,138,342                              |                             |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):                                       |                       |                                 |                                        |                             |
| <b>a</b> REPAIRS & MAINTENANCE                                                                                                                                                                                                                    | 2,701,919             | 1,986,572                       | 715,347                                | 0                           |
| <b>b</b> MEDICAL SUPPLIES                                                                                                                                                                                                                         | 16,012,223            | 16,075,519                      | -63,296                                | 0                           |
| <b>c</b> OTHER EXPENSES                                                                                                                                                                                                                           | 1,147,946             | 1,079,486                       | 68,460                                 | 0                           |
| <b>d</b>                                                                                                                                                                                                                                          |                       |                                 |                                        |                             |
| <b>e</b> All other expenses                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| <b>25</b> Total functional expenses. Add lines 1 through 24e.                                                                                                                                                                                     | 128,475,125           | 109,986,130                     | 18,488,995                             | 0                           |
| <b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part IX ☐

|                                    |                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                |            | (A)<br>Beginning of year |            | (B)<br>End of year |
|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------------|------------|--------------------|
| <b>Assets</b>                      | <b>1</b>                                                                                                                                                   | Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                                            |            | 19,577                   | <b>1</b>   | 25,534             |
|                                    | <b>2</b>                                                                                                                                                   | Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                                               |            | 0                        | <b>2</b>   | 0                  |
|                                    | <b>3</b>                                                                                                                                                   | Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                                                   |            | 0                        | <b>3</b>   | 0                  |
|                                    | <b>4</b>                                                                                                                                                   | Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                                             |            | 21,312,717               | <b>4</b>   | 20,438,974         |
|                                    | <b>5</b>                                                                                                                                                   | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.                                                                                                                                                           |            | 0                        | <b>5</b>   | 0                  |
|                                    | <b>6</b>                                                                                                                                                   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L. |            | 0                        | <b>6</b>   | 0                  |
|                                    | <b>7</b>                                                                                                                                                   | Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                                                      |            | 0                        | <b>7</b>   | 0                  |
|                                    | <b>8</b>                                                                                                                                                   | Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                                          |            | 1,945,360                | <b>8</b>   | 1,771,048          |
|                                    | <b>9</b>                                                                                                                                                   | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                                                |            | 52,855                   | <b>9</b>   | 38,419             |
|                                    | <b>10a</b>                                                                                                                                                 | Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D.                                                                                                                                                                                                                                            | <b>10a</b> | 124,355,886              |            |                    |
|                                    | <b>b</b>                                                                                                                                                   | Less: accumulated depreciation                                                                                                                                                                                                                                                                                                 | <b>10b</b> | 73,377,032               |            |                    |
|                                    |                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                |            | 53,155,246               | <b>10c</b> | 50,978,854         |
|                                    | <b>11</b>                                                                                                                                                  | Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                                               |            | 0                        | <b>11</b>  | 0                  |
|                                    | <b>12</b>                                                                                                                                                  | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                   |            | 0                        | <b>12</b>  | 0                  |
|                                    | <b>13</b>                                                                                                                                                  | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                    |            | 0                        | <b>13</b>  | 0                  |
|                                    | <b>14</b>                                                                                                                                                  | Intangible assets . . . . .                                                                                                                                                                                                                                                                                                    |            | 0                        | <b>14</b>  | 0                  |
| <b>15</b>                          | Other assets. See Part IV, line 11 . . . . .                                                                                                               |                                                                                                                                                                                                                                                                                                                                | 1,205,696  | <b>15</b>                | 1,551,649  |                    |
| <b>16</b>                          | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .                                                                                 |                                                                                                                                                                                                                                                                                                                                | 77,691,451 | <b>16</b>                | 74,804,478 |                    |
| <b>Liabilities</b>                 | <b>17</b>                                                                                                                                                  | Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                                                |            | 5,282,078                | <b>17</b>  | 1,151,029          |
|                                    | <b>18</b>                                                                                                                                                  | Grants payable . . . . .                                                                                                                                                                                                                                                                                                       |            | 0                        | <b>18</b>  | 0                  |
|                                    | <b>19</b>                                                                                                                                                  | Deferred revenue . . . . .                                                                                                                                                                                                                                                                                                     |            | 0                        | <b>19</b>  | 0                  |
|                                    | <b>20</b>                                                                                                                                                  | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                                          |            | 0                        | <b>20</b>  | 0                  |
|                                    | <b>21</b>                                                                                                                                                  | Escrow or custodial account liability. Complete Part IV of Schedule D.                                                                                                                                                                                                                                                         |            | 0                        | <b>21</b>  | 0                  |
|                                    | <b>22</b>                                                                                                                                                  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .                                                                                                                                 |            | 0                        | <b>22</b>  | 0                  |
|                                    | <b>23</b>                                                                                                                                                  | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                       |            | 0                        | <b>23</b>  | 0                  |
|                                    | <b>24</b>                                                                                                                                                  | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                         |            | 0                        | <b>24</b>  | 0                  |
|                                    | <b>25</b>                                                                                                                                                  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.                                                                                                                                                         |            | 33,845,268               | <b>25</b>  | 35,788,023         |
|                                    | <b>26</b>                                                                                                                                                  | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                                    |            | 39,127,346               | <b>26</b>  | 36,939,052         |
| <b>Net Assets or Fund Balances</b> | <b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b> |                                                                                                                                                                                                                                                                                                                                |            |                          |            |                    |
|                                    | <b>27</b>                                                                                                                                                  | Unrestricted net assets                                                                                                                                                                                                                                                                                                        |            | 38,564,105               | <b>27</b>  | 37,865,426         |
|                                    | <b>28</b>                                                                                                                                                  | Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                                                    |            | 0                        | <b>28</b>  | 0                  |
|                                    | <b>29</b>                                                                                                                                                  | Permanently restricted net assets                                                                                                                                                                                                                                                                                              |            | 0                        | <b>29</b>  | 0                  |
|                                    | <b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>                          |                                                                                                                                                                                                                                                                                                                                |            |                          |            |                    |
|                                    | <b>30</b>                                                                                                                                                  | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                                                   |            |                          | <b>30</b>  |                    |
|                                    | <b>31</b>                                                                                                                                                  | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                                                                                                                      |            |                          | <b>31</b>  |                    |
|                                    | <b>32</b>                                                                                                                                                  | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                               |            |                          | <b>32</b>  |                    |
|                                    | <b>33</b>                                                                                                                                                  | <b>Total net assets or fund balances</b> . . . . .                                                                                                                                                                                                                                                                             |            | 38,564,105               | <b>33</b>  | 37,865,426         |
| <b>34</b>                          | <b>Total liabilities and net assets/fund balances</b> . . . . .                                                                                            |                                                                                                                                                                                                                                                                                                                                | 77,691,451 | <b>34</b>                | 74,804,478 |                    |

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☒

|           |                                                                                                               |           |             |
|-----------|---------------------------------------------------------------------------------------------------------------|-----------|-------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | <b>1</b>  | 142,629,206 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)                                                      | <b>2</b>  | 128,475,125 |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1                                                             | <b>3</b>  | 14,154,081  |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | <b>4</b>  | 38,564,105  |
| <b>5</b>  | Net unrealized gains (losses) on investments                                                                  | <b>5</b>  |             |
| <b>6</b>  | Donated services and use of facilities                                                                        | <b>6</b>  |             |
| <b>7</b>  | Investment expenses                                                                                           | <b>7</b>  |             |
| <b>8</b>  | Prior period adjustments                                                                                      | <b>8</b>  |             |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)                                          | <b>9</b>  | -14,852,760 |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 37,865,426  |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

|                                                                                                                                                                                                                                                                                                                                                                                                                                    | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                         |     |    |
| <b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?<br>If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 | Yes |    |
| <b>c</b> If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                     | Yes |    |
| <b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 |     | No |
| <b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                      |     |    |

Additional Data

Software ID:

Software Version:

EIN: 58-2026750

Name: DOUGLAS HOSPITAL INC

Form 990 (2016)

Form 990, Part III, Line 4a:

SEE SCHEDULE O

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A)

(B)

(C)

(D)

(E)

(F)

| Name and Title                                                  | Average hours per week (list any hours for related organizations below dotted line) | Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | Reportable compensation from the organization (W- 2/1099-MISC) | Reportable compensation from related organizations (W- 2/1099-MISC) | Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------|
|                                                                 |                                                                                     | Individual trustee or director                                                                     | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                |                                                                     |                                                                                        |
| AMBICA YADAV<br>.....<br>TRUSTEE                                | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 0                                                                   | 0                                                                                      |
| AVRIL P BECKFORD MD<br>.....<br>TRUSTEE & CHIEF PEDIATRIC OFF   | 1 0<br>.....<br>49 0                                                                | X                                                                                                  |                       | X       |              |                              |        | 0                                                              | 501,784                                                             | 30,198                                                                                 |
| CHARLES J JONES<br>.....<br>TRUSTEE                             | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 8,672                                                               | 0                                                                                      |
| DAVID H HAFNER MD<br>.....<br>TRUSTEE                           | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 48,713                                                              | 0                                                                                      |
| FRANK ROS<br>.....<br>TRUSTEE                                   | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 4,406                                                               | 0                                                                                      |
| GARY A MILLER<br>.....<br>TRUSTEE                               | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 5,340                                                               | 0                                                                                      |
| GREG MORGAN<br>.....<br>TRUSTEE                                 | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 3,063                                                               | 0                                                                                      |
| H SPEER BURDETTE III<br>.....<br>TRUSTEE                        | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 1,906                                                               | 0                                                                                      |
| JEFFREY L THARP MD MPH<br>.....<br>TRUSTEE & CHIEF MEDICNE SRVS | 1 0<br>.....<br>49 0                                                                | X                                                                                                  |                       | X       |              |                              |        | 0                                                              | 493,911                                                             | 79,677                                                                                 |
| MICHAEL B PATTON<br>.....<br>TRUSTEE                            | 1 0<br>.....<br>13 0                                                                | X                                                                                                  |                       |         |              |                              |        | 0                                                              | 1,563                                                               | 0                                                                                      |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                            | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                  |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| MITZI MOORE<br>.....<br>TRUSTEE                  | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 13,175                                                                     | 0                                                                                             |
| O SCOTT SWAYZE MD<br>.....<br>TRUSTEE            | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 6,445                                                                      | 0                                                                                             |
| OTIS A BRUMBY III<br>.....<br>TRUSTEE            | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 40,016                                                                     | 0                                                                                             |
| PAUL DOUGLASS MD<br>.....<br>TRUSTEE & PHYSICIAN | 1 0<br>.....<br>49 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 329,713                                                                    | 20,355                                                                                        |
| R RANDALL BENTLEY SR ESQ<br>.....<br>TRUSTEE     | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 41,484                                                                     | 0                                                                                             |
| ROBERT N CROSS MD<br>.....<br>TRUSTEE            | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 24,103                                                                     | 0                                                                                             |
| T FITZ JOHNSON<br>.....<br>TRUSTEE               | 1 0<br>.....<br>15 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 35,232                                                                     | 0                                                                                             |
| THOMAS M PHILLIPS<br>.....<br>TRUSTEE            | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 2,518                                                                      | 0                                                                                             |
| W CHARLES BROCK<br>.....<br>TRUSTEE              | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 42,532                                                                     | 0                                                                                             |
| WALTER G ROBINSON<br>.....<br>TRUSTEE            | 1 0<br>.....<br>13 0                                                                       | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 6,071                                                                      | 0                                                                                             |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |  |                                                                                            |                                                                                                           |                       |         |              |                              |        |   | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |           |        |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------|--------|
| (A)<br>Name and Title                                                                                                                         |  | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
|                                                                                                                                               |  |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |   |                                                                       |                                                                            |                                                                                               |           |        |
| ALAN R MUSTER MD<br>.....                                                                                                                     |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 633,636   | 80,751 |
| SVP SPECIALTY DIVISION WMG<br>.....                                                                                                           |  | 51 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| ANDREW ALBERRY<br>.....                                                                                                                       |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 0         | 0      |
| VP INFO TECH OPS (BEG 6/2017)<br>.....                                                                                                        |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| ANTHONY J BUDZINSKI<br>.....                                                                                                                  |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 914,834   | 76,606 |
| EVP & CFO<br>.....                                                                                                                            |  | 51 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| ANTHONY M TRUPIANO<br>.....                                                                                                                   |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 388,370   | 49,435 |
| SVP SUPPLY CHAIN<br>.....                                                                                                                     |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| BARBARA B COREY<br>.....                                                                                                                      |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 420,994   | 41,706 |
| SVP MANAGED CARE<br>.....                                                                                                                     |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| BETH KOST<br>.....                                                                                                                            |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 363,421   | 37,830 |
| SVP COMPLIANCE CHF PRIVACY OFF<br>.....                                                                                                       |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| BETHANY ROBERTSON<br>.....                                                                                                                    |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 246,707   | 44,872 |
| VP & CHIEF LEARNING OFFICER<br>.....                                                                                                          |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| BRADFORD B NEWTON<br>.....                                                                                                                    |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 286,933   | 50,759 |
| VP INFO TECHNOLOGY ADMIN<br>.....                                                                                                             |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| BRUCE A DEAN<br>.....                                                                                                                         |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 577,268   | 72,918 |
| VP R E DEP GEN CNSL(END 1/17)<br>.....                                                                                                        |  | 49 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |
| CANDICE L SAUNDERS<br>.....                                                                                                                   |  | 1 0                                                                                        |                                                                                                           |                       | X       |              |                              |        | 0 |                                                                       |                                                                            |                                                                                               | 2,113,106 | 77,581 |
| PRESIDENT & CEO<br>.....                                                                                                                      |  | 51 0                                                                                       |                                                                                                           |                       |         |              |                              |        |   |                                                                       |                                                                            |                                                                                               |           |        |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A)

(B)

(C)

(D)

(E)

(F)

| Name and Title                                                   | Average hours per week (list any hours for related organizations below dotted line) | Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | Reportable compensation from the organization (W- 2/1099-MISC) | Reportable compensation from related organizations (W- 2/1099-MISC) | Estimated amount of other compensation from the organization and related organizations |
|------------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------|
|                                                                  |                                                                                     | Individual trustee or director                                                                     | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                |                                                                     |                                                                                        |
| CARRIE O PLIETZ<br>.....<br>EVP & COO HOSPITAL DIVISION          | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 697,120                                                             | 43,856                                                                                 |
| CRAIG OWENS<br>.....<br>SVP & HOSPITAL PRESIDENT                 | 48 0<br>.....<br>2 0                                                                |                                                                                                    |                       | X       |              |                              |        | 381,231                                                        | 0                                                                   | 51,799                                                                                 |
| DAVID W ANDERSON<br>.....<br>EVP/HR/OL/COO                       | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 849,012                                                             | 74,463                                                                                 |
| DONALD CAMPBELL MD<br>.....<br>SVP PE & STUDENT AFF(END 4/17)    | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 72,782                                                              | 0                                                                                      |
| DOUGLAS ARVIN CPA MBA<br>.....<br>SVP FINANCE (BEG 4/2016)       | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 318,704                                                             | 14,600                                                                                 |
| DOUGLAS S FOSTER<br>.....<br>VP FINANCIAL PLAN (END 6/17)        | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 178,547                                                             | 5,853                                                                                  |
| ELIZABETH H LOUDERMILK<br>.....<br>VP ENT INTELLIGENCE & INTGRTN | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 294,876                                                             | 47,586                                                                                 |
| ELIZABETH PAPETTI<br>.....<br>VP OPS HOSP DIV (BEG 12/2016)      | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 202,923                                                             | 1,985                                                                                  |
| ELLEN LANGFORD<br>.....<br>SVP & COO                             | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 335,511                                                             | 75,412                                                                                 |
| FREDA LYON<br>.....<br>VP SYSTEM EMERGENCY SERVICES              | 1 0<br>.....<br>49 0                                                                |                                                                                                    |                       | X       |              |                              |        | 0                                                              | 221,587                                                             | 35,147                                                                                 |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A)

(B)

(C)

(D)

(E)

(F)

| (A)<br>Name and Title                                          | (B)<br>Average<br>hours per<br>week (list<br>any hours<br>for related<br>organizations<br>below dotted<br>line) | (C)<br>Position (do not check more<br>than one box, unless<br>person is both an officer<br>and a director/trustee) |                          |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization<br>(W- 2/1099-<br>MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------|---------|--------------|---------------------------------|--------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                                |                                                                                                                 | Individual trustee<br>or director                                                                                  | Institutional<br>Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                       |                                                                                            |                                                                                                                 |
| JAMES M SWARTZ<br>.....<br>VP ACCOUNTING                       | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 274,133                                                                                    | 45,700                                                                                                          |
| JASON STEVENS<br>.....<br>VP DEPUTY GEN CNSL (BEG 2/17)        | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| JENNIFER GIUSTI<br>.....<br>VP CLNCL OUTCOMES(BEG 3/2017)      | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| JENNIFER GARBER<br>.....<br>VP HR (BEG 5/2017)                 | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |
| JILL M CASE-WIRTH<br>.....<br>SVP NURSING SERVICES             | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 435,891                                                                                    | 58,077                                                                                                          |
| JIMMY E FRANCIS<br>.....<br>VP INFO TECH OPS (END 12/16)       | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 272,960                                                                                    | 40,309                                                                                                          |
| JOHN A BRENNAN<br>.....<br>EVP CHIEF CLNC INTG OFFICER         | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 893,160                                                                                    | 23,360                                                                                                          |
| JONATHAN B MORRIS MD<br>.....<br>SVP CHIEF INFO OFF (END 3/17) | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 882,549                                                                                    | 54,516                                                                                                          |
| JOSEPH L BRYWCZYNSKI<br>.....<br>SVP HEALTH PARKS DEVELOPMENT  | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 434,177                                                                                    | 72,826                                                                                                          |
| KEITH BOWERMASTER<br>.....<br>VP COMMUNICATIONS (BEG 2/2017)   | 1 0<br>.....<br>49 0                                                                                            |                                                                                                                    |                          | X       |              |                                 |        | 0                                                                                     | 0                                                                                          | 0                                                                                                               |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| KEM M MULLINS<br>.....<br>VP AMBULATORY & BUS DEV                                                                                             | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 840,741                                                                    | 54,100                                                                                        |
| KENT HAYTHORN<br>.....<br>VP CLNCL NURSING (BEG 4/2017)                                                                                       | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KEVIN SCHAEFFER MD<br>.....<br>VP ONCOLOGY (BEG 12/2016)                                                                                      | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KIMBERLY TAACA<br>.....<br>VP OPS SPEC DIV (BEG 3/2017)                                                                                       | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| KIMBERLY W MENEFEE<br>.....<br>VP STRATEGIC COMM DEVELOP                                                                                      | 1 0<br>.....<br>51 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 394,712                                                                    | 51,363                                                                                        |
| KRISTEN S TRICE<br>.....<br>VP DIAGNOSTIC OUTREACH                                                                                            | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 205,555                                                                    | 36,989                                                                                        |
| KRISTYN M GREIFER MD<br>.....<br>VP POP MGMT (END 6/2016)                                                                                     | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 177,787                                                                    | 7,297                                                                                         |
| LEO E REICHERT<br>.....<br>VP & GENERAL COUNSEL                                                                                               | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 808,514                                                                    | 64,680                                                                                        |
| MARCUS P CHARLSON MD<br>.....<br>VP SURGERY                                                                                                   | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 136,340                                                                    | 13,465                                                                                        |
| MARY L TAVERNARO<br>.....<br>VP HUMAN RESOURCES OPERATIONS                                                                                    | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 291,022                                                                    | 51,368                                                                                        |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                                           | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                 |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| MAXWELL KAGAN<br>.....<br>VP FINANCE & CFO (BEG 4/2017)         | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 0                                                                          | 0                                                                                             |
| MELISSA L BOX<br>.....<br>VP CNO PATIENT CARE SERVICES          | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 244,073                                                               | 0                                                                          | 45,421                                                                                        |
| MICHELLE M ROBINSON<br>.....<br>VP MKTNG /PR/INTERNAL COMM      | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 291,537                                                                    | 43,884                                                                                        |
| PETER R JUNGBLUT MD MBA<br>.....<br>SVP & MEDICAL DIRECTOR      | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 537,169                                                                    | 77,857                                                                                        |
| REBECCA L RUHL<br>.....<br>VP FACILITY COMPLIANCE OPS           | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 110,585                                                                    | 18,603                                                                                        |
| REYNOLD J JENNINGS MD<br>.....<br>CHIEF STRATEGY OFF (END 1/17) | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 288,675                                                                    | 79                                                                                            |
| RICHARD S SIEGEL<br>.....<br>VP CARDIOLOGY & CVM ADMIN          | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 372,323                                                                    | 58,796                                                                                        |
| ROBERT J DECOUX<br>.....<br>VP CORPORATE MED STAFF SVCS         | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 224,102                                                                    | 47,704                                                                                        |
| ROBERT MANDLER<br>.....<br>VP DIAG OUTREACH (END 1/17)          | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 307,320                                                                    | 63,818                                                                                        |
| ROBIN G BOEHRINGER<br>.....<br>VP TOTAL REWARDS                 | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 215,659                                                                    | 25,819                                                                                        |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                       |                                                                            |                                                                                               |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|--|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |  |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |  |
| SANDRA LUCIUS<br>.....<br>VP INFO TECHNOLOGY APPS                                                                                             | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 270,147                                                                    | 49,145                                                                                        |  |
| SEAN P TURNER<br>.....<br>VP REVENUE CYCLE MANAGEMENT                                                                                         | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 341,777                                                                    | 51,093                                                                                        |  |
| SNEHAL H DOSHI<br>.....<br>VP SYSTEM PHARMACIST                                                                                               | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 237,787                                                                    | 46,552                                                                                        |  |
| SONYA E ALDY<br>.....<br>VP TALENT ACQ (BEG 10/2016)                                                                                          | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 94,689                                                                     | 3,035                                                                                         |  |
| STEPHEN L BADGER<br>.....<br>SVP CHIEF ADMIN OFFICER                                                                                          | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 747,938                                                                    | 70,962                                                                                        |  |
| STEPHEN VAULT<br>.....<br>VP BUSINESS DEV (BEG 10/2016)                                                                                       | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 59,811                                                                     | 1,661                                                                                         |  |
| TIMOTHY L MASEK<br>.....<br>VP FINANCE & CFO(END 8/2016)                                                                                      | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 7,149                                                                      | 0                                                                                             |  |
| TOM BONIECKI<br>.....<br>VP MUSCULSKELETAL NEURO                                                                                              | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 164,617                                                                    | 64,340                                                                                        |  |
| VALERY A AKOPOV MD<br>.....<br>SVP HOSPITAL DIVISION WMG                                                                                      | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 630,442                                                                    | 56,054                                                                                        |  |
| VARMA RAMESWAR MD<br>.....<br>VP PEDIATRIC OPS (BEG 10/2016)                                                                                  | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 197,012                                                                    | 51,337                                                                                        |  |

| (A)<br>Name and Title | (B)<br>Average hours per week (list any hours spent outside of the organization) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) | (D)<br>Reportable compensation from the organization (US\$14,000 or more) | (E)<br>Reportable compensation from other organizations (US\$14,000 or more) |
|-----------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------|
|-----------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------|

| (A)<br>Name and Title                                       | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                             |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| YVETTE BREWER MD<br>.....<br>VP PRIMARY CARE (BEG 12/2016)  | 1 0<br>.....<br>49 0                                                                       |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 192,442                                                                    | 51,446                                                                                        |
| BEVERLY M BATES<br>.....<br>CHARGE NURSE                    | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 159,166                                                               | 0                                                                          | 43,120                                                                                        |
| CHRISTOPHER S GREENE<br>.....<br>AVP FINANCE & HOSPITAL OPS | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 178,223                                                               | 0                                                                          | 31,539                                                                                        |
| ERIC S HILL<br>.....<br>DIR EMERGENCY SERVICES DEPT         | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 153,677                                                               | 0                                                                          | 46,425                                                                                        |
| JOSEPH S WILLIAMS<br>.....<br>DIR CARDIAC & VASCULAR SVCS   | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 157,350                                                               | 0                                                                          | 31,655                                                                                        |
| MARGARET W CHASTAIN<br>.....<br>DIRECTOR - PHARMACY         | 50 0<br>.....<br>0 0                                                                       |                                                                                                           |                       |         |              | X                            |        | 192,546                                                               | 0                                                                          | 31,026                                                                                        |
| JANIE MADDOX<br>.....<br>FORMER TRUSTEE                     | 0 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 0                                                                     | 10,379                                                                     | 0                                                                                             |
| STEVEN OWEIDA MD<br>.....<br>FORMER TRUSTEE                 | 0 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 0                                                                     | 43,587                                                                     | 0                                                                                             |
| TE RUSTY DURHAM<br>.....<br>FORMER TRUSTEE                  | 0 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 0                                                                     | 11,192                                                                     | 0                                                                                             |
| ROBERT D JANSEN MD<br>.....<br>FORMER EVP & PRES MED GROUP  | 0 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 0                                                                     | 169,219                                                                    | 0                                                                                             |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                             | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                   |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| WANDA Y ROBINSON<br>.....<br>FORMER VP COMPLIANCE | 0 0<br>.....<br>0 0                                                                        |                                                                                                           |                       |         |              |                              | X      | 0                                                                     | 130,109                                                                    | 10,837                                                                                        |

|                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                  |                                                                     |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|
| <b>SCHEDULE A</b><br>(Form 990 or 990-EZ)                                                                         | <b>Public Charity Status and Public Support</b><br>Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.<br>▶ Attach to Form 990 or Form 990-EZ.<br>▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a> . | OMB No 1545-0047<br><b>2016</b><br><b>Open to Public Inspection</b> |
| Department of the Treasury<br>Internal Revenue Service<br><b>Name of the organization</b><br>DOUGLAS HOSPITAL INC |                                                                                                                                                                                                                                                                                                                                                                  | <b>Employer identification number</b><br>58-2026750                 |

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.  
The organization is not a private foundation because it is (For lines 1 through 12, check only one box )

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ))
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II )
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture See instructions Enter the name, city, and state of the college or university \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 11 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f Enter the number of supported organizations \_\_\_\_\_
- g Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--------------------------------------------------------------------------------|-------------------------------------------------------------|----|---------------------------------------------------|-------------------------------------------------|
|                                    |          |                                                                                | Yes                                                         | No |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
|                                    |          |                                                                                |                                                             |    |                                                   |                                                 |
| <b>Total</b>                       |          |                                                                                |                                                             |    |                                                   |                                                 |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |         |         |         |         |         |          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|----------|
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                      | (a)2012 | (b)2013 | (c)2014 | (d)2015 | (e)2016 | (f)Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant.")                                                                                                    |         |         |         |         |         |          |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |         |         |         |         |         |          |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |         |         |         |         |         |          |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |         |         |         |         |         |          |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |         |         |         |         |         |          |
| 6 Public support. Subtract line 5 from line 4                                                                                                                                                         |         |         |         |         |         |          |

| Section B. Total Support                                                                                                                                                                            |         |         |         |         |         |          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|----------|
| Calendar year<br>(or fiscal year beginning in) ▶                                                                                                                                                    | (a)2012 | (b)2013 | (c)2014 | (d)2015 | (e)2016 | (f)Total |
| 7 Amounts from line 4                                                                                                                                                                               |         |         |         |         |         |          |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                                    |         |         |         |         |         |          |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                                |         |         |         |         |         |          |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                                                                                  |         |         |         |         |         |          |
| 11 Total support. Add lines 7 through 10                                                                                                                                                            |         |         |         |         |         |          |
| 12 Gross receipts from related activities, etc. (see instructions)                                                                                                                                  |         |         |         |         | 12      |          |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ▶ |         |         |         |         |         |          |

Section C. Computation of Public Support Percentage

|     |                                                                                                                                                                                                                                                                                                                                                                                                                                            |    |  |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 14  | Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                                                                     | 14 |  |
| 15  | Public support percentage for 2015 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                                                            | 15 |  |
| 16a | 33 1/3% support test—2016. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization <span>▶ <input type="checkbox"/></span>                                                                                                                                                                             |    |  |
| b   | 33 1/3% support test—2015. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization <span>▶ <input type="checkbox"/></span>                                                                                                                                                                        |    |  |
| 17a | 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <span>▶ <input type="checkbox"/></span>      |    |  |
| b   | 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <span>▶ <input type="checkbox"/></span> |    |  |
| 18  | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <span>▶ <input type="checkbox"/></span>                                                                                                                                                                                                                                                                 |    |  |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                                                                  | (a)2012 | (b)2013 | (c)2014 | (d)2015 | (e)2016 | (f)Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |         |         |         |         |         |          |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |         |         |         |         |         |          |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |         |         |         |         |         |          |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |         |         |         |         |         |          |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |         |         |         |         |         |          |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |         |         |         |         |         |          |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |         |         |         |         |         |          |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |         |         |         |         |         |          |
| <b>c</b> Add lines 7a and 7b                                                                                                                                                      |         |         |         |         |         |          |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |         |         |         |         |         |          |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ►                                                                                          | (a)2012 | (b)2013 | (c)2014 | (d)2015 | (e)2016 | (f)Total |
|-------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|---------|---------|---------|----------|
| <b>9</b> Amounts from line 6                                                                                                              |         |         |         |         |         |          |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |         |         |         |         |         |          |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                          |         |         |         |         |         |          |
| <b>c</b> Add lines 10a and 10b                                                                                                            |         |         |         |         |         |          |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on     |         |         |         |         |         |          |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                 |         |         |         |         |         |          |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)                                                                                  |         |         |         |         |         |          |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

**Section C. Computation of Public Support Percentage**

|                                                                                                  |           |  |
|--------------------------------------------------------------------------------------------------|-----------|--|
| <b>15</b> Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f)) | <b>15</b> |  |
| <b>16</b> Public support percentage from 2015 Schedule A, Part III, line 15                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|                                                                                                              |           |  |
|--------------------------------------------------------------------------------------------------------------|-----------|--|
| <b>17</b> Investment income percentage for <b>2016</b> (line 10c, column (f) divided by line 13, column (f)) | <b>17</b> |  |
| <b>18</b> Investment income percentage from <b>2015</b> Schedule A, Part III, line 17                        | <b>18</b> |  |

**19a 33 1/3% support tests—2016.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests—2015.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes        | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>                                                                                                                                                                                                                | <b>1</b>   |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>                                                                                                                                                                                                                                             | <b>2</b>   |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                                                              | <b>3a</b>  |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.</i>                                                                                                                                                                                                                                                           | <b>3b</b>  |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.</i>                                                                                                                                                                                                                                                                                                    | <b>3c</b>  |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>                                                                                                                                                                                                                                                                                                                                                | <b>4a</b>  |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>                                                                                                                                                                                                        | <b>4b</b>  |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>                                                                                                                                                                           | <b>4c</b>  |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> | <b>5a</b>  |    |
| <b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?                                                                                                                                                                                                                                                                                                                                                                         | <b>5b</b>  |    |
| <b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>5c</b>  |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                          | <b>6</b>   |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                              | <b>7</b>   |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>                                                                                                                                                                                                                                                                                                                                                     | <b>8</b>   |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                      | <b>9a</b>  |    |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                                                          | <b>9b</b>  |    |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>                                                                                                                                                                                                                                                                                               | <b>9c</b>  |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>                                                                                                                                                                                                                                                     | <b>10a</b> |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>                                                                                                                                                                                                                                                                                                                                                          | <b>10b</b> |    |

**Part IV Supporting Organizations** (continued)

|                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?                                                                            |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described in (a) above?                                                                                                                 |     |    |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI</i>                                         |     |    |
| <b>11a</b>                                                                                                                                                                   |     |    |
| <b>11b</b>                                                                                                                                                                   |     |    |
| <b>11c</b>                                                                                                                                                                   |     |    |

**Section B. Type I Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>                                                                                                                                                                                                                                                                              |     |    |
| <b>2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |    |

**Section C. Type II Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                      | Yes | No |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                             |     |    |

**Section D. All Type III Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>                                                                                                                       |     |    |
| <b>2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>                                                                                          |     |    |
| <b>3</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     |    |

**Section E. Type III Functionally-Integrated Supporting Organizations**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.                                                                                                                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.                                                                                                                                                                                                                                                                                                                                                                                                         |  |  |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).                                                                                                                                                                                                                                                                                                                                                                       |  |  |
| <b>2</b> Activities Test <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |
| <b>2a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>                                                                                                                              |  |  |
| <b>2b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| <b>3</b> Parent of Supported Organizations <b>Answer (a) and (b) below.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                             |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>                                                                                                                                                                                                                                                                                                                                |  |  |
| <b>3a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>                                                                                                                                                                                                                                                                                    |  |  |
| <b>3b</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

|                                                                                                                                                                                                                   | (A) Prior Year | (B) Current Year<br>(optional) |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------|
| <b>1</b> Net short-term capital gain                                                                                                                                                                              | <b>1</b>       |                                |
| <b>2</b> Recoveries of prior-year distributions                                                                                                                                                                   | <b>2</b>       |                                |
| <b>3</b> Other gross income (see instructions)                                                                                                                                                                    | <b>3</b>       |                                |
| <b>4</b> Add lines 1 through 3                                                                                                                                                                                    | <b>4</b>       |                                |
| <b>5</b> Depreciation and depletion                                                                                                                                                                               | <b>5</b>       |                                |
| <b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b>       |                                |
| <b>7</b> Other expenses (see instructions)                                                                                                                                                                        | <b>7</b>       |                                |
| <b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)                                                                                                                                              | <b>8</b>       |                                |

**Section B - Minimum Asset Amount**

|                                                                                                                                         | (A) Prior Year | (B) Current Year<br>(optional) |
|-----------------------------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------|
| <b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | <b>1</b>       |                                |
| <b>a</b> Average monthly value of securities                                                                                            | <b>1a</b>      |                                |
| <b>b</b> Average monthly cash balances                                                                                                  | <b>1b</b>      |                                |
| <b>c</b> Fair market value of other non-exempt-use assets                                                                               | <b>1c</b>      |                                |
| <b>d Total</b> (add lines 1a, 1b, and 1c)                                                                                               | <b>1d</b>      |                                |
| <b>e Discount</b> claimed for blockage or other factors (explain in detail in Part VI)                                                  |                |                                |
| <b>2</b> Acquisition indebtedness applicable to non-exempt use assets                                                                   | <b>2</b>       |                                |
| <b>3</b> Subtract line 2 from line 1d                                                                                                   | <b>3</b>       |                                |
| <b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)                                 | <b>4</b>       |                                |
| <b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)                                                               | <b>5</b>       |                                |
| <b>6</b> Multiply line 5 by .035                                                                                                        | <b>6</b>       |                                |
| <b>7</b> Recoveries of prior-year distributions                                                                                         | <b>7</b>       |                                |
| <b>8 Minimum Asset Amount</b> (add line 7 to line 6)                                                                                    | <b>8</b>       |                                |

**Section C - Distributable Amount**

|                                                                                                                                                                                   |          | Current Year |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------------|
| <b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)                                                                                                    | <b>1</b> |              |
| <b>2</b> Enter 85% of line 1                                                                                                                                                      | <b>2</b> |              |
| <b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)                                                                                                   | <b>3</b> |              |
| <b>4</b> Enter greater of line 2 or line 3                                                                                                                                        | <b>4</b> |              |
| <b>5</b> Income tax imposed in prior year                                                                                                                                         | <b>5</b> |              |
| <b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)                                                    | <b>6</b> |              |
| <b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) |          |              |

Part V

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions                                                                                                                  | Current Year |
|--------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes                                                                    |              |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity    |              |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations                                                    |              |
| 4 Amounts paid to acquire exempt-use assets                                                                                                |              |
| 5 Qualified set-aside amounts (prior IRS approval required)                                                                                |              |
| 6 Other distributions (describe in Part VI) See instructions                                                                               |              |
| 7 Total annual distributions. Add lines 1 through 6                                                                                        |              |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions |              |
| 9 Distributable amount for 2016 from Section C, line 6                                                                                     |              |
| 10 Line 8 amount divided by Line 9 amount                                                                                                  |              |

| Section E - Distribution Allocations (see instructions)                                                                                             | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2016 | (iii)<br>Distributable<br>Amount for 2016 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| 1 Distributable amount for 2016 from Section C, line 6                                                                                              |                             |                                        |                                           |
| 2 Underdistributions, if any, for years prior to 2016 (reasonable cause required--see instructions)                                                 |                             |                                        |                                           |
| 3 Excess distributions carryover, if any, to 2016                                                                                                   |                             |                                        |                                           |
| a                                                                                                                                                   |                             |                                        |                                           |
| b                                                                                                                                                   |                             |                                        |                                           |
| c From 2013. . . . .                                                                                                                                |                             |                                        |                                           |
| d From 2014. . . . .                                                                                                                                |                             |                                        |                                           |
| e From 2015. . . . .                                                                                                                                |                             |                                        |                                           |
| f Total of lines 3a through e                                                                                                                       |                             |                                        |                                           |
| g Applied to underdistributions of prior years                                                                                                      |                             |                                        |                                           |
| h Applied to 2016 distributable amount                                                                                                              |                             |                                        |                                           |
| i Carryover from 2011 not applied (see instructions)                                                                                                |                             |                                        |                                           |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f                                                                                                   |                             |                                        |                                           |
| 4 Distributions for 2016 from Section D, line 7 \$                                                                                                  |                             |                                        |                                           |
| a Applied to underdistributions of prior years                                                                                                      |                             |                                        |                                           |
| b Applied to 2016 distributable amount                                                                                                              |                             |                                        |                                           |
| c Remainder Subtract lines 4a and 4b from 4                                                                                                         |                             |                                        |                                           |
| 5 Remaining underdistributions for years prior to 2016, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) |                             |                                        |                                           |
| 6 Remaining underdistributions for 2016 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)                        |                             |                                        |                                           |
| 7 Excess distributions carryover to 2017. Add lines 3j and 4c                                                                                       |                             |                                        |                                           |
| 8 Breakdown of line 7                                                                                                                               |                             |                                        |                                           |
| a                                                                                                                                                   |                             |                                        |                                           |
| b Excess from 2013. . . . .                                                                                                                         |                             |                                        |                                           |
| c Excess from 2014. . . . .                                                                                                                         |                             |                                        |                                           |
| d Excess from 2015. . . . .                                                                                                                         |                             |                                        |                                           |
| e Excess from 2016. . . . .                                                                                                                         |                             |                                        |                                           |

**Part VI**    **Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

|                                     |
|-------------------------------------|
| <b>Facts And Circumstances Test</b> |
|                                     |

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2016

Open to Public Inspection

Name of the organization  
DOUGLAS HOSPITAL INC

Employer identification number  
58-2026750

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds                           | (b) Funds and other accounts |
|---|---------------------------------------------------|------------------------------|
| 1 | Total number at end of year                       |                              |
| 2 | Aggregate value of contributions to (during year) |                              |
| 3 | Aggregate value of grants from (during year)      |                              |
| 4 | Aggregate value at end of year                    |                              |

5

Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   | Held at the End of the Year                                                                                                                 |
|---|---------------------------------------------------------------------------------------------------------------------------------------------|
| a | 2a Total number of conservation easements                                                                                                   |
| b | 2b Total acreage restricted by conservation easements                                                                                       |
| c | 2c Number of conservation easements on a certified historic structure included in (a)                                                       |
| d | 2d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenue included on Form 990, Part VIII, line 1

► \$

(ii)

Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included on Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

**Part III**

**Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

**a** ☐ Public exhibition

**b** ☐ Scholarly research

**c** ☐ Preservation for future generations

**d** ☐ Loan or exchange programs

**e** ☐ Other

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ **Yes** ☐ **No**

**Part IV**

**Escrow and Custodial Arrangements.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ **Yes** ☐ **No**

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

**c** Beginning balance

**d** Additions during the year

**e** Distributions during the year

**f** Ending balance

|           | Amount |
|-----------|--------|
| <b>1c</b> |        |
| <b>1d</b> |        |
| <b>1e</b> |        |
| <b>1f</b> |        |

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ **Yes** ☐ **No**

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

**Part V**

**Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|                                                                   | (a)Current year | (b)Prior year | (c)Two years back | (d)Three years back | (e)Four years back |
|-------------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| <b>1a</b> Beginning of year balance . . . . .                     |                 |               |                   |                     |                    |
| <b>b</b> Contributions . . . . .                                  |                 |               |                   |                     |                    |
| <b>c</b> Net investment earnings, gains, and losses               |                 |               |                   |                     |                    |
| <b>d</b> Grants or scholarships . . . . .                         |                 |               |                   |                     |                    |
| <b>e</b> Other expenditures for facilities and programs . . . . . |                 |               |                   |                     |                    |
| <b>f</b> Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| <b>g</b> End of year balance . . . . .                            |                 |               |                   |                     |                    |

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

**a** Board designated or quasi-endowment ▶

**b** Permanent endowment ▶

**c** Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

**(i)** unrelated organizations . . . . .

**(ii)** related organizations . . . . .

**b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

|               | Yes | No |
|---------------|-----|----|
| <b>3a(i)</b>  |     |    |
| <b>3a(ii)</b> |     |    |
| <b>3b</b>     |     |    |

**4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI**

**Land, Buildings, and Equipment.**  
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                         | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|-----------------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| <b>1a</b> Land . . . . .                                                                                        |                                      | 59,570                          |                              | 59,570         |
| <b>b</b> Buildings                                                                                              |                                      | 58,221,624                      | 27,522,480                   | 30,699,144     |
| <b>c</b> Leasehold improvements                                                                                 |                                      | 1,121,454                       | 828,743                      | 292,711        |
| <b>d</b> Equipment . . . . .                                                                                    |                                      | 59,165,591                      | 43,509,996                   | 15,655,595     |
| <b>e</b> Other . . . . .                                                                                        |                                      | 5,787,647                       | 1,515,813                    | 4,271,834      |
| <b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) ) . . . ▶ |                                      |                                 |                              | 50,978,854     |

Part VII

Investments—Other Securities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11b.  
See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security) | (b) Book<br>value | (c) Method of valuation<br>Cost or end-of-year market value |
|-------------------------------------------------------------------------|-------------------|-------------------------------------------------------------|
| (1) Financial derivatives . . . . .                                     |                   |                                                             |
| (2) Closely-held equity interests . . . . .                             |                   |                                                             |
| (3) Other _____                                                         |                   |                                                             |
| (A)                                                                     |                   |                                                             |
| (B)                                                                     |                   |                                                             |
| (C)                                                                     |                   |                                                             |
| (D)                                                                     |                   |                                                             |
| (E)                                                                     |                   |                                                             |
| (F)                                                                     |                   |                                                             |
| (G)                                                                     |                   |                                                             |
| (H)                                                                     |                   |                                                             |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12 ) ▶     |                   |                                                             |

Part VIII

Investments—Program Related. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c.  
See Form 990, Part X, line 13.

| (a) Description of investment                                       | (b) Book value | (c) Method of valuation<br>Cost or end-of-year market value |
|---------------------------------------------------------------------|----------------|-------------------------------------------------------------|
| (1)                                                                 |                |                                                             |
| (2)                                                                 |                |                                                             |
| (3)                                                                 |                |                                                             |
| (4)                                                                 |                |                                                             |
| (5)                                                                 |                |                                                             |
| (6)                                                                 |                |                                                             |
| (7)                                                                 |                |                                                             |
| (8)                                                                 |                |                                                             |
| (9)                                                                 |                |                                                             |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13 ) ▶ |                |                                                             |

Part IX

Other Assets. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d See Form 990, Part X, line 15

| (a) Description                                                               | (b) Book value |
|-------------------------------------------------------------------------------|----------------|
| (1)                                                                           |                |
| (2)                                                                           |                |
| (3)                                                                           |                |
| (4)                                                                           |                |
| (5)                                                                           |                |
| (6)                                                                           |                |
| (7)                                                                           |                |
| (8)                                                                           |                |
| (9)                                                                           |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 15 ) . . . . . ▶ |                |

Part X

Other Liabilities. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.  
See Form 990, Part X, line 25.

| 1. (a) Description of liability                                     | (b) Book value |
|---------------------------------------------------------------------|----------------|
| (1) Federal income taxes                                            | 0              |
| OTHER LT LIABILITIES                                                | 38,093         |
| ASSET RETIREMENT OBLIGATION LT                                      | 623,039        |
| TAX EXEMPT BOND LIAB DUE TO WH                                      | 35,126,891     |
| (4)                                                                 |                |
| (5)                                                                 |                |
| (6)                                                                 |                |
| (7)                                                                 |                |
| (8)                                                                 |                |
| (9)                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25 ) ▶ | 35,788,023     |

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

☒

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                         |           |  |
|----------|---------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                      | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                      |           |  |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .                                                  | <b>2a</b> |  |
| <b>b</b> | Donated services and use of facilities . . . . .                                                        | <b>2b</b> |  |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                               | <b>2c</b> |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>2d</b> |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                         | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                    | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                              |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                              | <b>4a</b> |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>4b</b> |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                             | <b>4c</b> |  |
| <b>5</b> | Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . . | <b>5</b>  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |                                                                                                          |           |  |
|----------|----------------------------------------------------------------------------------------------------------|-----------|--|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                     | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25                                         |           |  |
| <b>a</b> | Donated services and use of facilities . . . . .                                                         | <b>2a</b> |  |
| <b>b</b> | Prior year adjustments . . . . .                                                                         | <b>2b</b> |  |
| <b>c</b> | Other losses . . . . .                                                                                   | <b>2c</b> |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>2d</b> |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                               |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>4b</b> |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              | <b>4c</b> |  |
| <b>5</b> | Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . . | <b>5</b>  |  |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference          | Explanation |
|---------------------------|-------------|
| See Additional Data Table |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |
|                           |             |

**Part XIII** Supplemental Information *(continued)*

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 58-2026750

**Name:** DOUGLAS HOSPITAL INC

## Supplemental Information

| Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE D, PART X, LINE 2 | The following footnote is related to the organization's application of FIN 48 (ASC 740) WELLSTAR AND ITS AFFILIATES HAVE BEEN RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(A) AS ORGANIZATIONS DESCRIBED IN SECTION 501(C)(3), AND THEREFORE, RELATED INCOME IS GENERALLY NOT SUBJECT TO FEDERAL OR STATE INCOME TAXES, EXCEPT FOR CAC AND WGHP, A TAXABLE NOT-FOR-PROFIT WELLSTAR APPLIES FASB ASC 740, INCOME TAXES, WHICH ADDRESSES ACCOUNTING FOR UNCERTAINTIES IN INCOME TAX POSITIONS IT ALSO PROVIDES GUIDANCE ON WHEN TAX POSITIONS ARE RECOGNIZED IN AN ENTITY'S FINANCIAL STATEMENTS AND HOW THE VALUES OF THESE POSITIONS ARE DETERMINED THERE IS NO IMPACT ON WELLSTAR'S COMBINED FINANCIAL STATEMENTS AS A RESULT OF THE APPLICATION OF ASC 740 |

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SCHEDULE H  
(Form 990)

Hospitals

OMB No 1545-0047

2016

Open to Public Inspection

Department of the Treasury

Internal Revenue Service

Name of the organization

DOUGLAS HOSPITAL INC

Employer identification number

58-2026750

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

► Attach to Form 990.

► Information about Schedule H (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Part I

Financial Assistance and Certain Other Community Benefits at Cost

1a

Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a

1a

Yes

1b

If "Yes," was it a written policy?

1b

Yes

2

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year

☒ Applied uniformly to all hospital facilities

☐ Applied uniformly to most hospital facilities

☐ Generally tailored to individual hospital facilities

3

Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year

a

Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care

3a

Yes

☐ 100% ☐ 150% ☐ 200% ☒ Other 125 %

b

Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care

3b

Yes

☐ 200% ☐ 250% ☒ 300% ☐ 350% ☐ 400% ☐ Other %

c

If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care

4

Yes

5a

Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?

5a

Yes

b

If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?

5b

Yes

c

If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?

5c

No

6a

Did the organization prepare a community benefit report during the tax year?

6a

Yes

b

If "Yes," did the organization make it available to the public?

6b

Yes

Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H

| 7 Financial Assistance and Certain Other Community Benefits at Cost                         |                                                 |                               |                                     |                               |                                   |                              |
|---------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| Financial Assistance and Means-Tested Government Programs                                   | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
| a Financial Assistance at cost (from Worksheet 1)                                           |                                                 |                               | 17,389,491                          |                               | 17,389,491                        | 13 540 %                     |
| b Medicaid (from Worksheet 3, column a)                                                     |                                                 |                               | 16,677,109                          | 15,726,196                    | 950,913                           | 0 740 %                      |
| c Costs of other means-tested government programs (from Worksheet 3, column b)              |                                                 |                               |                                     |                               |                                   |                              |
| d Total Financial Assistance and Means-Tested Government Programs                           |                                                 |                               | 34,066,600                          | 15,726,196                    | 18,340,404                        | 14 280 %                     |
| Other Benefits                                                                              |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from Worksheet 4) |                                                 |                               | 329,915                             |                               | 329,915                           | 0 260 %                      |
| f Health professions education (from Worksheet 5)                                           |                                                 |                               |                                     |                               |                                   |                              |
| g Subsidized health services (from Worksheet 6)                                             |                                                 |                               |                                     |                               |                                   |                              |
| h Research (from Worksheet 7)                                                               |                                                 |                               |                                     |                               |                                   |                              |
| i Cash and in-kind contributions for community benefit (from Worksheet 8)                   |                                                 |                               |                                     |                               |                                   |                              |
| j Total. Other Benefits                                                                     |                                                 |                               | 329,915                             |                               | 329,915                           | 0 260 %                      |
| k Total. Add lines 7d and 7j                                                                |                                                 |                               | 34,396,515                          | 15,726,196                    | 18,670,319                        | 14 540 %                     |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 50192T

Schedule H (Form 990) 2016

**Part II Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|                                                                    | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|--------------------------------------------------------------------|-------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| <b>1</b> Physical improvements and housing                         |                                                 |                               |                                      |                               |                                    |                              |
| <b>2</b> Economic development                                      |                                                 |                               |                                      |                               |                                    |                              |
| <b>3</b> Community support                                         |                                                 |                               |                                      |                               |                                    |                              |
| <b>4</b> Environmental improvements                                |                                                 |                               |                                      |                               |                                    |                              |
| <b>5</b> Leadership development and training for community members |                                                 |                               |                                      |                               |                                    |                              |
| <b>6</b> Coalition building                                        |                                                 |                               |                                      |                               |                                    |                              |
| <b>7</b> Community health improvement advocacy                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>8</b> Workforce development                                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>9</b> Other                                                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>10 Total</b>                                                    |                                                 |                               |                                      |                               |                                    |                              |

**Part III Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

|                                                                                                                                                                                                                                                                                                                                                |          | Yes       | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----------|----|
| <b>1</b> Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?                                                                                                                                                                                                         | <b>1</b> | Yes       |    |
| <b>2</b> Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.                                                                                                                                                                                         | <b>2</b> | 4,698,693 |    |
| <b>3</b> Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit. | <b>3</b> | 8,474     |    |
| <b>4</b> Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.                                                                                                                   |          |           |    |

**Section B. Medicare**

|                                                                                                                                                                                                                                                                                     |                                                          |                                |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------|--|
| <b>5</b> Enter total revenue received from Medicare (including DSH and IME).                                                                                                                                                                                                        | <b>5</b>                                                 | 48,609,733                     |  |
| <b>6</b> Enter Medicare allowable costs of care relating to payments on line 5.                                                                                                                                                                                                     | <b>6</b>                                                 | 55,747,685                     |  |
| <b>7</b> Subtract line 6 from line 5. This is the surplus (or shortfall).                                                                                                                                                                                                           | <b>7</b>                                                 | -7,137,952                     |  |
| <b>8</b> Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used. |                                                          |                                |  |
| <input type="checkbox"/> Cost accounting system                                                                                                                                                                                                                                     | <input checked="" type="checkbox"/> Cost to charge ratio | <input type="checkbox"/> Other |  |

**Section C. Collection Practices**

|                                                                                                                                                                                                                                                                                       |           |     |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|--|
| <b>9a</b> Did the organization have a written debt collection policy during the tax year?                                                                                                                                                                                             | <b>9a</b> | Yes |  |
| <b>b</b> If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI. | <b>9b</b> | Yes |  |

**Part IV Management Companies and Joint Ventures**

(owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % |
|--------------------|-----------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------|
| <b>1</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>2</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>3</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>4</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>5</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>6</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>7</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>8</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>9</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>10</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>11</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>12</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>13</b>          |                                               |                                                  |                                                                                    |                                               |

**Part V Facility Information****Section A. Hospital Facilities**

(list in order of size from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year?  
**1**

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

|                           | Other (Describe) | ER-other | ER-24 hours | Research facility | Critical access hospital | Teaching hospital | Children's hospital | General medical & surgical | Licensed hospital | Facility reporting group |
|---------------------------|------------------|----------|-------------|-------------------|--------------------------|-------------------|---------------------|----------------------------|-------------------|--------------------------|
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
| See Additional Data Table |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
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|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
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|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |
|                           |                  |          |             |                   |                          |                   |                     |                            |                   |                          |

**Part V Facility Information** (continued)**Section B. Facility Policies and Practices**(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)  
DOUGLAS HOSPITAL**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_**Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):** \_\_\_\_\_

1

**Community Health Needs Assessment**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Yes           | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----|
| <b>1</b> Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? . . . . .                                                                                                                                                                                                                                                                       | <b>1</b>      | No |
| <b>2</b> Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C . . . . .                                                                                                                                                                                                                                          | <b>2</b>      | No |
| <b>3</b> During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 . . . . .<br>If "Yes," indicate what the CHNA report describes (check all that apply)                                                                                                                                                                                         | <b>3</b> Yes  |    |
| <b>a</b> <input checked="" type="checkbox"/> A definition of the community served by the hospital facility                                                                                                                                                                                                                                                                                                                                                              |               |    |
| <b>b</b> <input checked="" type="checkbox"/> Demographics of the community                                                                                                                                                                                                                                                                                                                                                                                              |               |    |
| <b>c</b> <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community                                                                                                                                                                                                                                                                                      |               |    |
| <b>d</b> <input checked="" type="checkbox"/> How data was obtained                                                                                                                                                                                                                                                                                                                                                                                                      |               |    |
| <b>e</b> <input checked="" type="checkbox"/> The significant health needs of the community                                                                                                                                                                                                                                                                                                                                                                              |               |    |
| <b>f</b> <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups                                                                                                                                                                                                                                                                                                    |               |    |
| <b>g</b> <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs                                                                                                                                                                                                                                                                                                        |               |    |
| <b>h</b> <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests                                                                                                                                                                                                                                                                                                                                             |               |    |
| <b>i</b> <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)                                                                                                                                                                                                                                                                                                |               |    |
| <b>j</b> <input checked="" type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                                                                                                                              |               |    |
| <b>4</b> Indicate the tax year the hospital facility last conducted a CHNA 20 <u>15</u>                                                                                                                                                                                                                                                                                                                                                                                 |               |    |
| <b>5</b> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted . . . . . | <b>5</b> Yes  |    |
| <b>6 a</b> Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C . . . . .                                                                                                                                                                                                                                                                                                   | <b>6a</b> Yes |    |
| <b>b</b> Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C . . . . .                                                                                                                                                                                                                                                                                        | <b>6b</b>     | No |
| <b>7</b> Did the hospital facility make its CHNA report widely available to the public? . . . . .<br>If "Yes," indicate how the CHNA report was made widely available (check all that apply)                                                                                                                                                                                                                                                                            | <b>7</b> Yes  |    |
| <b>a</b> <input checked="" type="checkbox"/> Hospital facility's website (list url) <u>SEE PART V, SECTION C</u>                                                                                                                                                                                                                                                                                                                                                        |               |    |
| <b>b</b> <input type="checkbox"/> Other website (list url) _____                                                                                                                                                                                                                                                                                                                                                                                                        |               |    |
| <b>c</b> <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility                                                                                                                                                                                                                                                                                                                                  |               |    |
| <b>d</b> <input type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                                                                                                                                         |               |    |
| <b>8</b> Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . .                                                                                                                                                                                                                                                              | <b>8</b> Yes  |    |
| <b>9</b> Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>15</u>                                                                                                                                                                                                                                                                                                                                                               |               |    |
| <b>10</b> Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . . .<br>If "Yes" (list url) <u>SEE PART V, SECTION C</u>                                                                                                                                                                                                                                                                                                   | <b>10</b> Yes |    |
| <b>a</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |               |    |
| <b>b</b> If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . .                                                                                                                                                                                                                                                                                                                                           | <b>10b</b>    | No |
| <b>11</b> Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed                                                                                                                                                                                                           |               |    |
| <b>12a</b> Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? . . . . .                                                                                                                                                                                                                                                                                                | <b>12a</b>    | No |
| <b>b</b> If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . . . . .                                                                                                                                                                                                                                                                                                                                                     | <b>12b</b>    |    |
| <b>c</b> If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ _____                                                                                                                                                                                                                                                                                                  |               |    |

**Part V**

**Facility Information** *(continued)*

**Financial Assistance Policy (FAP)**

|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                     |                  |     |
|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----|
|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                     | DOUGLAS HOSPITAL |     |
| Name of hospital facility or letter of facility reporting group _____                                  |                                                                                                                                                                                                                                                                                                                                                     |                  |     |
|                                                                                                        |                                                                                                                                                                                                                                                                                                                                                     | Yes              | No  |
| Did the hospital facility have in place during the tax year a written financial assistance policy that |                                                                                                                                                                                                                                                                                                                                                     |                  |     |
| <b>13</b>                                                                                              | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?<br>If "Yes," indicate the eligibility criteria explained in the FAP                                                                                                                                                          | <b>13</b>        | Yes |
| <b>a</b>                                                                                               | <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>125</u><br>% and FPG family income limit for eligibility for discounted care of <u>300</u> %                                                                                                                 |                  |     |
| <b>b</b>                                                                                               | <input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)                                                                                                                                                                                                                                                             |                  |     |
| <b>c</b>                                                                                               | <input checked="" type="checkbox"/> Asset level                                                                                                                                                                                                                                                                                                     |                  |     |
| <b>d</b>                                                                                               | <input checked="" type="checkbox"/> Medical indigency                                                                                                                                                                                                                                                                                               |                  |     |
| <b>e</b>                                                                                               | <input checked="" type="checkbox"/> Insurance status                                                                                                                                                                                                                                                                                                |                  |     |
| <b>f</b>                                                                                               | <input checked="" type="checkbox"/> Underinsurance discount                                                                                                                                                                                                                                                                                         |                  |     |
| <b>g</b>                                                                                               | <input type="checkbox"/> Residency                                                                                                                                                                                                                                                                                                                  |                  |     |
| <b>h</b>                                                                                               | <input checked="" type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                   |                  |     |
| <b>14</b>                                                                                              | Explained the basis for calculating amounts charged to patients? . . . . .                                                                                                                                                                                                                                                                          | <b>14</b>        | Yes |
| <b>15</b>                                                                                              | Explained the method for applying for financial assistance? . . . . .<br>If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)                                                                         | <b>15</b>        | Yes |
| <b>a</b>                                                                                               | <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application                                                                                                                                                                                          |                  |     |
| <b>b</b>                                                                                               | <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application                                                                                                                                                                              |                  |     |
| <b>c</b>                                                                                               | <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process                                                                                                                                                            |                  |     |
| <b>d</b>                                                                                               | <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications                                                                                                                                                                                 |                  |     |
| <b>e</b>                                                                                               | <input checked="" type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                   |                  |     |
| <b>16</b>                                                                                              | Was widely publicized within the community served by the hospital facility? . . . . .<br>If "Yes," indicate how the hospital facility publicized the policy (check all that apply)                                                                                                                                                                  | <b>16</b>        | Yes |
| <b>a</b>                                                                                               | <input checked="" type="checkbox"/> The FAP was widely available on a website (list url)<br><u>SEE PART V, SECTION C</u>                                                                                                                                                                                                                            |                  |     |
| <b>b</b>                                                                                               | <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url)<br><u>SEE PART V, SECTION C</u>                                                                                                                                                                                                           |                  |     |
| <b>c</b>                                                                                               | <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url)<br><u>SEE PART V, SECTION C</u>                                                                                                                                                                                                |                  |     |
| <b>d</b>                                                                                               | <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                                                |                  |     |
| <b>e</b>                                                                                               | <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                               |                  |     |
| <b>f</b>                                                                                               | <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)                                                                                                                                                                    |                  |     |
| <b>g</b>                                                                                               | <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention |                  |     |
| <b>h</b>                                                                                               | <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP                                                                                                                                                                                             |                  |     |
| <b>i</b>                                                                                               | <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations                                                                                                                                                                     |                  |     |
| <b>j</b>                                                                                               | <input checked="" type="checkbox"/> Other (describe in Section C)                                                                                                                                                                                                                                                                                   |                  |     |

**Part V Facility Information** (continued)**Billing and Collections**

DOUGLAS HOSPITAL

**Name of hospital facility or letter of facility reporting group**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |           | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|----|
| <b>17</b> Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>17</b> | Yes |    |
| <b>18</b> Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP                                                                                                                                                                                                                                                                                                                                                                                                                                                                |           |     |    |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency(ies)<br><b>b</b> <input type="checkbox"/> Selling an individual's debt to another party<br><b>c</b> <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP<br><b>d</b> <input type="checkbox"/> Actions that require a legal or judicial process<br><b>e</b> <input type="checkbox"/> Other similar actions (describe in Section C)<br><b>f</b> <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted                                                        |           |     |    |
| <b>19</b> Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <b>19</b> |     | No |
| If "Yes," check all actions in which the hospital facility or a third party engaged                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |     |    |
| <b>a</b> <input type="checkbox"/> Reporting to credit agency(ies)<br><b>b</b> <input type="checkbox"/> Selling an individual's debt to another party<br><b>c</b> <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP<br><b>d</b> <input type="checkbox"/> Actions that require a legal or judicial process<br><b>e</b> <input type="checkbox"/> Other similar actions (describe in Section C)                                                                                                                                                                      |           |     |    |
| <b>20</b> Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |           |     |    |
| <b>a</b> <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs<br><b>b</b> <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process<br><b>c</b> <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications<br><b>d</b> <input checked="" type="checkbox"/> Made presumptive eligibility determinations<br><b>e</b> <input checked="" type="checkbox"/> Other (describe in Section C)<br><b>f</b> <input type="checkbox"/> None of these efforts were made |           |     |    |

**Policy Relating to Emergency Medical Care**

|                                                                                                                                                                                                                                                                                                                                                                                                                                          |           |     |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|--|
| <b>21</b> Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . .                                                                              | <b>21</b> | Yes |  |
| If "No," indicate why                                                                                                                                                                                                                                                                                                                                                                                                                    |           |     |  |
| <b>a</b> <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions<br><b>b</b> <input type="checkbox"/> The hospital facility's policy was not in writing<br><b>c</b> <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)<br><b>d</b> <input type="checkbox"/> Other (describe in Section C) |           |     |  |

**Part V Facility Information** *(continued)***Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

DOUGLAS HOSPITAL

**Name of hospital facility or letter of facility reporting group** \_\_\_\_\_**22** Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care

- a** ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b** ☒ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c** ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d** ☐ The hospital facility used a prospective Medicare or Medicaid method

**23** During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? . . . . .

If "Yes," explain in Section C

**24** During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? . . . . .

If "Yes," explain in Section C

|           | Yes | No |
|-----------|-----|----|
| <b>22</b> |     |    |
| <b>23</b> |     | No |
| <b>24</b> |     | No |

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

[illegible]

**Part V**   **Facility Information** *(continued)***Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_

| Name and address | Type of Facility (describe) |
|------------------|-----------------------------|
| <b>1</b>         |                             |
| <b>2</b>         |                             |
| <b>3</b>         |                             |
| <b>4</b>         |                             |
| <b>5</b>         |                             |
| <b>6</b>         |                             |
| <b>7</b>         |                             |
| <b>8</b>         |                             |
| <b>9</b>         |                             |
| <b>10</b>        |                             |

**Part VI Supplemental Information**

Provide the following information

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Form and Line Reference     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------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| SCHEDULE H, PART I, LINE 6A | <p>PUBLICATION OF COMMUNITY BENEFIT REPORT DOUGLAS HOSPITAL, Inc. is an affiliate of Wellstar Health System, Inc. which on an annual basis issues a community benefit report. This report is subsequently distributed in and around the five county service area of the health system. On an annual basis the hospital reports its community health benefits report to the Georgia Hospital Association (GHA). GHA aggregates the hospital specific reports into a statewide community health benefit report. The State of Georgia also requires hospitals to file the Hospital Financial Survey and the Indigent Care Trust Fund Survey so that it can collect information on hospital financial class categories and also to determine the amount of uncompensated care by hospital. THE COMMUNITY BENEFIT REPORT CAN BE FOUND AT THE FOLLOWING LINK: <a href="https://www.wellstar.org/community/documents/wellstar-COMMUNITY-BENEFITS-REPORT-PDF">https://www.wellstar.org/community/documents/wellstar-COMMUNITY-BENEFITS-REPORT-PDF</a> Schedule H, Part I, Line 7 COST TO CHARGE RATIO For purposes of the IRS Form 990, Schedule H, Wellstar Health System and Affiliates (including DOUGLAS HOSPITAL) have estimated the current year cost to charge ratio for each hospital as it is reported in the annual community benefit report and as it will be reported in the state's Annual Hospital Financial Survey. Schedule H, Part III, Section A, Line 2 METHODOLOGY USED TO ESTIMATE BAD DEBT The reported bad debt charges is derived from the unpaid balances of patient accounts that are deemed uncollectible after 120 days of collection effort by the hospital's patient financial services staff. The unpaid patient accounts are then sent to collection agencies and any collected amount is deemed as bad debt recovery. The source of this data is the hospital's detailed financial trial balance. The net reported bad debt charges are then multiplied by the Hospital Financial Survey calculated cost to charge ratio to arrive at the estimated bad debt expense. Schedule H, Part III, Section A, Line 3 METHODOLOGY &amp; RATIONALE USED TO DETERMINE BAD DEBT ATTRIBUTABLE TO PATIENT'S ELIGIBLE UNDER ORGANIZATION'S FAP The bad debt attributable to patients eligible under the hospital's financial assistance program is determined using a weekly bad debt conversion report for a period of twelve months. The conversion rate for this period is used to determine this bad debt category. The total reported conversion charges is multiplied by a calculated cost to charge ratio to arrive at the cost of bad debt attributable to patient's eligible under the hospital's FAP. Schedule H, Part III, Section B, Line 8 MEDICARE SHORTFALLS DOUGLAS HOSPITAL IS A provider of inpatient and outpatient services to Medicare program beneficiaries at determined rates. Without the participation in the Medicare program these patients may not have had convenient access to those services. The Medicare shortfall on SCHEDULE H, Part III, Section B, line 7 represents the uncompensated difference between the expected reimbursement and the Medicare charges for those services stated at cost. We determine a cost to charge ratio for Medicare patients as part of the annual filing of the Medicare cost report. Schedule H, Part III, Section C, Line 9B COLLECTION PRACTICES The policy written for collection practices that applies to all Wellstar Health System entities incorporates guidelines for personnel in the admissions and patient access areas to be trained in identifying patients that might qualify for financial assistance. It is also the policy of all Wellstar facilities to have at least one employee or contractor available at all times, especially in the hospitals with emergency rooms, who can provide assistance with the paperwork necessary to help patients who would qualify for governmental and other assistance programs. SCHEDULE H, PART VI, LINE 2 NEEDS ASSESSMENT To assess the current health and well-being of the community served, WellStar Health System, Inc. conducted a Joint Community Health Needs Assessment (CHNA) for its five legacy hospital community including DOUGLAS HOSPITAL. The CHNA was a collaborative effort involving WellStar executive leadership, hospital leadership, public health agencies, and a multi-sector coalition of community stakeholders. Collaborators represented a broad knowledge base of the hospital's primary service area comprising Bartow, Cherokee, Cobb, Douglas, and Paulding counties and some outlying zip codes determined by utilization. To assess the current community health status and capture a broad base of input, WellStar used the following questions to guide the CHNA process and research: 1. What is the current health status of the community WellStar serves? 2. What are the major risk factors and causes of poor health in our community? 3. What actions by WellStar and its partners are needed to address the risk factors and causes? 4. What are the existing WellStar and community assets, programs and services that can help address the needs? 5. Who are the partners or potential partners with the experience</p> |

| Form and Line Reference     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| SCHEDULE H, PART I, LINE 6A | <p>rtise and resources to help expedite a connection to healthcare, education and resources? SCHEDULE H, PART VI, LINE 3 PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE The hospital provides notice of the availability of community financial Assistance THROUGH THE FINANCIAL ASSISTANCE POLICY (FAP) via - Signage - Patient Brochure - Billing Statement - Collection Action Letter - Online at <a href="http://www.wellstar.org/pages/online-bill-pay.aspx">http://www.wellstar.org/pages/online-bill-pay.aspx</a> DOUGLAS HOSPITAL PROVIDES its patients with hospital personnel or contracted personnel who are trained in all aspects of governmental programs, payments plans, charity discounts, and other financial assistance offered to assist them in their hospital bills. If the patient is eligible for federal or state assistance programs, a staff member is knowledgeable in the steps necessary to qualify those individuals. If a patient is indigent or charity eligible they will be offered assistance through the hospital's charity and indigent care policy including the state's indigent care trust fund. If the patient has no other insurance and fails to qualify for indigent care assistance, the financial counselor can then offer the patient an opportunity to accept a payment plan with discounted payment options based on their ability to pay immediately or over time. All patients are afforded these opportunities. SCHEDULE H, PART VI, LINE 4 COMMUNITY INFORMATION As part of an integrated health system, WellStar Health system, Inc. and DOUGLAS hospital's service area overlaps with the other LE GACY WellStar hospitals. This intersecting impact across WellStar's five-county primary service area of approximately 1.5 million residents in Bartow, Cherokee, Cobb, Douglas, and Paulding counties is not easily determined by a county by county analysis AND AS SUCH IS DEEMED AS ONE COMMUNITY. The majority of patient volume comes from this service area although other health systems have a presence in the area as well. Demographically, the region is one of the fastest growing in the state as well as the country and the expansion of the services for the patient population reflects a desire to offer healthcare "closer to home" since WellStar is considered a part of a larger metropolitan Atlanta market. Economically, the region is strong in per capita income but given recent trends a rise in the uninsured and indigent population has occurred. The primary service area of the system is located in the Northwest Georgia area and receives the majority of its patients from one of five counties (Cherokee, Cobb, Douglas, Bartow and Paulding). Generally about 85% to 90% of the patient volume comes from this service area although other health systems have a presence in the area as well. SCHEDULE H, PART VI, LINE 5 PROMOTION OF COMMUNITY HEALTH As stated in the Wellstar Health System, Inc. and Affiliates audited financial statements for the period ended 6/30/2017, DOUGLAS HOSPITAL (an affiliate of Wellstar Health System, Inc.) operates as a charitable organization consistent with the requirements of Internal Revenue Code SECTION 501(c)(3) and the "community benefit standard" of IRS Ruling 69-545. In this regard the governing body of the organization and/or its parent is composed of prominent citizens in the community, medical staff privileges in the hospital are available to all qualified physicians in the area consistent with the size and nature of the facility, DOUGLAS HOSPITAL operates a full-time emergency room open to all regardless of ability to pay, and DOUGLAS HOSPITAL provides care to the needy members of the community consistent with its charity care policy. The hospital's excess funds are generally applied to expansion and replacement of existing facilities and equipment, amortization of indebtedness, improvement of patient care, community benefit activities including health education, preventive screenings and health fairs, research, subsidized health services, and charity care. DOUGLAS Hospital committed APPROXIMATELY \$5 Million</p> |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 58-2026750  
**Name:** DOUGLAS HOSPITAL INC

**Form 990 Schedule H, Part V Section A. Hospital Facilities**

| <b>Section A. Hospital Facilities</b><br><br>(list in order of size from largest to smallest—see instructions)<br>How many hospital facilities did the organization operate during the tax year?<br><b>1</b> |                                                                                                  | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER—24 hours | ER—other | Other (Describe) | Facility reporting group |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------------|
| 1                                                                                                                                                                                                            | DOUGLAS HOSPITAL<br>8954 HOSPITAL DRIVE<br>DOUGLASVILLE, GA 30134<br>www.wellstar.org<br>048-548 | X                 | X                          |                     |                   |                          |                   | X           |          |                  |                          |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| SCHEDULE H, PART V, SECTION B, LINE 3j | OTHER DESCRIPTIONS FROM THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) The 2015 Joint Community Health Needs Assessment ( <a href="http://www.wellstar.org/chna">www.wellstar.org/chna</a> ) of the WellStar Health System legacy hospital community - encompassing WellStar Cobb, Douglas, Kennestone, Paulding and Windy Hill hospitals -provides a list of multi-sector CHNA collaborators including individuals, organizations, and governmental agencies that were consulted and contributed special knowledge of medically underserved and low income populations and/or expertise in public health |

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| SCHEDULE H, PART V, SECTION B, LINE 5 | <p>INPUT FROM COMMUNITY REPRESENTATIVES &amp; COMMUNITY SOURCES DOUGLAS HOSPITAL integrated multiple sources of data from national and state web-based data platforms with multiple primary data gathering methods To support the development of the 2015 CHNA and to foster broad collaboration among health systems and hospitals, WellStar engaged Georgia Health Policy Center (GHPC) in the Andrew Young School of Policy Studies at Georgia State University to work with its third-party CHNA consultant to leverage the quantitative and some of its qualitative (focus group) research it does for Kaiser Permanente As a result, GHPCs data collection and analysis contributed to the CHNAs of four health systems (WellStar Health System, Grady Health System, Kaiser Permanente, and Piedmont Healthcare), a health plan and an urban county health department WellStars third-party consultant solicited community input via photo testimonies, interviewing/surveying community stakeholders (representing a broad array of community-based organizations and other institutional assets engaged in socioeconomic determinants of health and health improvement), community members utilizing listening sessions at WellStars partnering community safety net clinics and Hispanic congregation s/organizations and an online survey, and WellStar Medical Group providers A comprehensive and expansive listing of CHNA collaborators can be found on page 39 of the joint legacy hospital CHNA report accessible to the public at <a href="http://www.wellstar.org/chna">www.wellstar.org/chna</a> Quantitative data sources include 1 Community Commons (through Kaiser Permanente's web portal <a href="http://www.chna.org/kp">www.chna.org/kp</a>) 2 Georgia Department of Public Health's Online Analytical Statistical Information System (OASIS) 3 U S Census Bureau American Community Survey 5-Year Dataset 4 University of Wisconsin's County Health Rankings 5 Georgia Area Resource File 6 Staff from the Georgia Health Policy Center reviewed more than 60 data elements and developed county profiles and maps to understand the status of health and healthcare in the service region included in the Appendices of the 2015 Joint CHNA 7 WellStar Health Systems Enterprise Intelligence 8 Cobb Douglas Public Health 9 Behavioral Risk Factor Surveillance System (BRFSS) 10 Centers for Disease Control and Prevention for various indicators Qualitative data sources include 1 Insights from 99 WellStar Medical Group (WMG) representatives regarding patient health status and community resources were gleaned from an online survey tool sent to WMG providers (MDs and nurse practitioners) and registered nurses 2 A wide net was cast for community input with an online survey tool (available in English and Spanish) capturing demographics and overall personal health status and behaviors of 447 community members Community clinics, health e-newsletters, workplace partners, a Public Health Department, a school system, a Hispanic non-profit, and faith-based organizations disseminated the online link via email and social media</p> |

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| SCHEDULE H, PART V, SECTION B, LINE 5 | <p>edia Its approximated the survey link was distributed to 5,000 people 3 61 key informan t surveys/interviews (all WellStar driven except eight by GHPC) were conducted with multi- sector leaders representing diverse organizations including Public Health Departments, GOV ERNMENTAL AGENCIES, SAFETY NET CLINICS, BUSINESS LEADERS, AND REGIONAL HEALTH BOARD REPRES ENTATIVES Collecting information from a wide range of experts with first-hand knowledge a bout the community provided insight on health issues and care barriers along with recommen ded interventions 4 To provide a broader base of input and use the CHNA process as a mea ns to strengthen community partnerships, seven listening sessions (three in Spanish) were conducted with 58 medically underserved and uninsured community members Sites for the ses sions were partnering safety net clinic patients (Bethesda Community Clinic in Cherokee, G ood Samaritan Health Center in Cobb, The CarePlace in Douglas), Latino community members ( WellStar Congregational Health Network members Iglesia de Dios in South Cobb and McEachern UMC in Powder Springs), Ser Familia community members, and the Paulding County Health Dep artment In each listening session, a few community members provided 5 Photo testimonies from participants in listening sessions were taken to communicate the individuals greates t health-related need 6 To fortify the seven listening sessions and gain a broader base of input, GPHC also conducted five focus groups with 41 participants in high need areas in each county in WellStars primary service area</p> |

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| SCHEDULE H, PART V, SECTION B, LINE 6A | <p>ORGANIZATIONS INCLUDED IN COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) As an integrated health system, WellStar Health System submitted a joint 2015 CHNA for the five legacy hospitals (WellStar Cobb, Douglas, Kennestone, Paulding, and Windy Hill) located in its primary service area defined as one community. This varied approach from the individual 2013 CHNA reports and implementation strategies is attributed to WellStar's System-wide delivery system of community benefit services and the ability to best leverage its economies of scale and services to address the prioritized health needs of the community, especially the most vulnerable. For the WellStar hospitals and its collaborative community partners, the joint approach to addressing priority health needs maximizes resources to enhance care access, strengthens partnerships for shared responsibility and helps improve overall community health. (Also, note there were no variances on the priority health needs of each individual hospital in the 2013 reports except for the data included. Due to hospital and community collaboration, the information and implementation strategy were basically the same for each hospital to be delivered and led at the System-level.)</p> <p>(1) The joint WellStar legacy hospital CHNA report meets the requirements of paragraph (b)(6)(i) of this section. WellStar's five legacy hospitals collaborated in conducting the 2015 CHNA, and, for specified quantitative and qualitative data, other hospital systems including Kaiser Permanente, Piedmont and Grady. Guided at the System level, WellStar hospitals solicited the help of state and local health departments and key informants to assess the health needs of the community and collaborated in conducting community surveys and hosting listening sessions and focus groups to solicit and receive input from residents, including its medically underserved, low-income, and minority populations. The 2015 CHNA report documents the joint CHNA process and contains all of the elements described in paragraph (b)(6)(i) of the IRS's 501(r) section in the Code of Regulations as it relates to community health needs assessments. The WellStar Health System Board of Trustees adopted the joint CHNA and its implementation strategy on June 2, 2016.</p> <p>(2) The joint CHNA report is clearly identified as applying to the hospital facility. All five WellStar legacy hospitals, WellStar Cobb, Douglas, Kennestone, Paulding, and Windy Hill hospitals, are noted on the cover of the joint CHNA and each hospital's president is listed as members of the WellStar Community Benefit Oversight Committee within the CHNA, along with a hospital-specific profile and county-specific primary and secondary data and noted in the Tracking Progress section (2015 CHNA, page 62).</p> <p>(3) All of the collaborating hospital facilities and organizations included in the joint CHNA report define their community to be the same. Yes, based upon WellStar's 1. System-based model for delivering most all community bene</p> |

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 6A | <p>fit services and evaluating its impact (again, to leverage the economies of scale and serv ices to deliver program that address the priority needs) 2 Overlapping hospital 90 percent catchment areas 3 Similar community health needs key findings and themes (access to car e and healthy lifestyles prevalence of chronic disease) based upon intensive quantitative and qualitative data and the work of the WellStar Community Health Collaborative task forc e to identify the priority needs of the overall community (representatives from WellStar s ervices lines, hospitals, departments and the community stakeholders) based on the severit y of the need and assets of WellStar and its community stakeholders and partners to addres s the need</p> |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V,<br>SECTION B, LINE 7A | THE HOSPITALS CHNA CAN BE FOUND ONLINE AT THE FOLLOWING WEB ADDRESS <a href="http://WWW.WELLSTAR.ORG/CHNA">WWW.WELLSTAR.ORG/CHNA</a> AND<br>CLICKING ON THE 2016 JOINT COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) LINK UNDER THE WELLSTAR LEGACY<br>HOSPITALS HEADER OR DIRECTLY <a href="https://WWW.YUMPU.COM/EN/DOCUMENT/VIEW/55617879/WELLSTAR-CHNA-REPORT-2016">HTTPS //WWW.YUMPU.COM/EN/DOCUMENT/VIEW/55617879/WELLSTAR-CHNA-<br/>REPORT-2016</a> AND ON THE WELLSTAR HEALTH SYSTEM WEBSITE<br><a href="https://WWW.WELLSTAR.ORG/PAGES/DEFAULT.ASPX">HTTPS //WWW.WELLSTAR.ORG/PAGES/DEFAULT.ASPX</a> |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| SCHEDULE H, PART V, SECTION B, LINE 10A | DOUGLAS HOSPITAL'S MOST RECENTLY ADOPTED IMPLEMENTATION STRATEGY CAN BE found ON ITS WEBSITE AT <a href="http://www.wellstar.org/chna">www.wellstar.org/chna</a> and clicking on the Implementation Strategy link under the header WellStar Legacy Hospital header or directly <a href="https://www.wellstar.org/about-us/documents/chna/chna_implementation_strategy_2016.pdf">https://www.wellstar.org/about-us/documents/chna/chna_implementation_strategy_2016.pdf</a> |

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| SCHEDULE H, PART V, SECTION B, LINE 11 | <p>PROGRAMS &amp; STRATEGIES TO ADDRESS THE NEEDS OF THE COMMUNITY WellStar is implementing two new System-wide WCHC programs, WellStar 4-1 Care Network and Live Well, to address the priority health needs of the 2015 Joint CHNA The programs are designed to - Provide organization, framework and leadership to the delivery of community benefit services and enables us to more effectively evaluate and measure the impact on community health - STRENGTHEN WE LLSTAR'S STRATEGIC COMMUNITY PARTNERSHIPS IN PUBLIC AND PRIVATE SECTORS THROUGH FORMALIZED ENGAGEMENT AS "PARTNERS IN HEALTH" LEVERAGING EXPERTISE, RESOURCES AND SERVICES TO COMPLE MENT AND/OR BRIDGE INTERVENTION GAPS AND ADDRESS HEALTH DISPARITIES - BOOST WELLSTAR'S AB ILITY TO REPLICATE AND DELIVER COMMUNITY BENEFIT SERVICES ACROSS AN EXPANDING HEALTH SYSTE M FOOTPRINT - Maximize the investment in WellStars safety net clinic/non-profit partners b y better aligning our services and resources to address priority health needs - Improve ov erall community health, especially among the vulnerable The WellStar 4-1 Care Network and Live Well programs provide organizational structure and accountability to WellStar and it s legacy hospitals efforts to reach out to those in need, to improve the health of the com munities we serve and to enhance access to care These efforts flow from the WellStar miss ion and vision and to meet the requirements of federal government (Affordable Care Act Sec tion 9007) of system-wide oversight and guidance regarding tracking community benefit acti vities, assessing community health needs and developing strategic plans that prioritize co mmunity benefit programming 1 WellStar 4-1 Care Network Clinical Care Intervention Prog ram - Priority Need Addressed from the 2015 Joint CHNA Underuse of Primary Care includes ED utilization and increased care capacity at community safety net clinics Goals - Expan d the WellStar patient experience to partnering community safety net clinics to reduce hea lth disparities through improved access to volunteer primary care physicians and other spe cialty medical services to vulnerable populations - Build a cost-efficient model of care - Develop and educate about available HEALTH RESOURCES AND FACILITIES TO "PRESCRIBE" TO THE MEDICALLY UNDERSERVED and uninsured - Decrease ED utilization and readmissions for non-em ergent needs to deliver the right care at the right place to the medically underserved and uninsured The name refers to the aim of the low-cost healthcare delivery SYSTEM IN THE C OMMUNITY TO CARE "FOR ONE" ANOTHER by addressing THE UNDERUSE OF PRIMARY CARE AND REDUCING ED utilization and readmissions for non-emergent issues that potentially could be treated in an outpatient setting It also reflects increasing safety net clinic capacity, educati on and resources via WellStar Medical Group (WMG) citizenship, with MDs and NPs volunteeri ng four hours one time per month 2 Live Well Healthy Behaviors Intervention Program - P riority Health Needs Addressed</p> |

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| SCHEDULE H, PART V, SECTION B, LINE 11 | <p>from the 2015 Joint CHNA Cancer, Cardiovascular Disease, COPD/Asthma, Obesity, Type 2 Diabetes Goal - Improve the health of medically underserved and uninsured residents through targeted preventive services, education and outreach Live Wells targeted outreach to vulnerable populations to address healthy lifestyle-related priority health needs leverages the WellStar 4-1 Care Network partners by delivering health need-specific education, events and preventive screenings on-site and in other high-need site locations Live Well works in tandem with 4-1 Care and other collaborative partnerships to help reduce the prevalence of chronic disease and its complications through prevention and wellness activities and the promotion of healthy lifestyles Aligning the resources of the WellStar Community Education &amp; Outreach team, Live Well also will partner with other community groups and organizations proximate to community safety net clinics for volunteerism, health navigation, transportation, and other supportive services UNADDRESSED CHNA NEEDS Health needs not identified as priority fall into one of three categories 1) Beyond the scope of WellStar services, e.g. dental care which is addressed by safety nets clinics, 2) Needs further intervention, but no plans for expanding current community benefit services at this time, e.g. maternal/infant health, AND 3) Relying on community partners to lead efforts with expertise in these areas with WellStar in a supportive role, e.g. substance abuse, violence, suicide, STDs, transportation To identify the six priority health needs WellStars legacy hospitals will address, leaders of Kennesaw State Universitys A L Burruss Institute of Public Service &amp; Research were solicited to guide the WellStar Community Health Collaborative task force (made up of WellStar internal team members and community stakeholders) through the prioritization process Health needs data summaries were advanced ahead of the Health Needs Summit on February 25, 2016 for review From the significant health needs identified by CHNA research conducted in the fall/winter of 2015, the priority health needs were determined via an online survey tool for the community WellStar legacy hospitals serve</p> |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| SCHEDULE H, PART V, SECTION B, LINE 13B | FAP ELIGIBILITY CRITERIA - INCOME LEVEL OTHER THAN FPG The hospital abides by the financial assistance requirements under IRC 501(R)(5) IRC 501(R)(5) requires health care facilities to limit the amounts charged for emergency and other medically necessary care that is provided to individuals eligible for assistance under the health care facilities financial assistance policy to not more than the amounts generally billed to individuals who have insurance The hospital extends its sliding scale for Financial Assistance Policy (FAP) eligibility well beyond the minimum government levels to 300% of FPG WellStar has chosen to use the average of the three best negotiated commercial rates as the trigger to not exceed in the application of the discounts/amounts charged to patients, on our sliding scale |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                    |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 13H | FAP ELIGIBILITY CRITERIA - OTHER CRITERIA Other special circumstances may qualify a patient for full indigent or sliding scale Charity benefits Special circumstances may include but not limited to - Patient deceased, with verification that there is no estate - Unable to contact patient but Propensity to Pay software returns a low ability/low propensity designation |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 15E | <b>METHOD FOR APPLYING FOR FINANCIAL ASSISTANCE</b> In order to qualify for Financial Assistance, cooperation with WellStar Health System hospital Financial Assistance staff is necessary in identifying and determining alternative sources of payment or coverage from public and private payment programs In particular, all applicants filing a FAP Application for Financial Assistance must provide proof of Household Income and Household Assets by providing any or all of the following that are applicable - Provide three (3) months of the most recent paycheck stubs or a statement from employer verifying gross wages - IRS W-2 issued during the past year - Most recent IRS Form 1040 - Most recent two (2) months of bank statements for each checking, savings, money market or other bank or investment account - Written statements for the most recent two (2) months for all other income (e g , unemployment compensation, disability, retirement, student loans, award letter from Social Security Office, current Profit and Loss report for all self-employed applicants, alimony documentation, child support documentation, etc ) - Unemployment compensation denial letter - Documentation of asset values, including, without limitation, property tax statements, Certificates of Deposit, 401k, 403b, IRA and other investment statements - Contribution statements from individuals who contribute income or in-kind assistance to the patient Financial Assistance Policy eligibility will be determined based on a thorough review of the submitted |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                              |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 16A | THE WELLSTAR HEALTH SYSTEM COMMUNITY FINANCIAL ASSISTANCE POLICY CAN BE FOUND ON ITS WEBSITE <a href="https://www.wellstar.org/about-us/policies-procedures/pages/community-financial-assistance-policy.aspx">HTTPS //WWW WELLSTAR ORG/ABOUT-US/POLICIES-PROCEDURES/PAGES/COMMUNITY-FINANCIAL-ASSISTANCE-POLICY ASPX</a> |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 16B | THE WELLSTAR HEALTH SYSTEM FINANCIAL ASSISTANCE APPLICATION CAN BE FOUND ON ITS WEBSITE <a href="https://www.wellstar.org/about-us/policies-procedures/documents/financialaid-program-application">HTTPS //WWW WELLSTAR ORG/ABOUT-US/POLICIES- PROCEDURES/DOCUMENTS/FINANCIALAID-PROGRAM-APPLICATION</a> PDF and clicking Application in the right navigation box titled Related Documents A window will appear that allow you to scroll to the appropriate WellStar hospital and click for a PDF version of the application to print or download SCHEDULE H, PART V, SECTION B, LINE 16C A PLAIN LANGUAGE SUMMARY OF THE WELLSTAR HEALTH SYSTEM FINANCIAL ASSISTANCE APPLICATION CAN BE FOUND ON ITS WEBSITE <a href="https://www.wellstar.org/about-us/policies-procedures/documents/fap-plainlanguage-summary-wgh">HTTPS //WWW WELLSTAR ORG/ABOUT-US/POLICIES-PROCEDURES/DOCUMENTS/FAP- PLAINLANGUAGE-SUMMARY-WGH</a> PDF |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                 |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 16j | PUBLICATION OF THE FINANCIAL ASSISTANCE POLICY (FAP) In addition to the other methods of posting the financial assistance policy, the hospital makes available for patients in admissions and outpatient registration areas a brochure including frequently asked questions |

**Form 990 Part V Section C Supplemental Information for Part V, Section B.**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Form and Line Reference                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 20E | ADDITIONAL EFFORTS MADE BEFORE COLLECTIONS ACTION INITIATED The hospital facility also notified individuals of the financial assistance policy online at <a href="http://www.wellstar.org/pages/online-bill-pay.aspx">http //www wellstar org/pages/online-bill-pay.aspx</a> Furthermore, the hospital facility utilizes a propensity to pay software Individuals with a low ability/low propensity designation may qualify for full indigent or sliding scale charity benefits |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2015

Open to Public Inspection

|                                                  |                                              |
|--------------------------------------------------|----------------------------------------------|
| Name of the organization<br>DOUGLAS HOSPITAL INC | Employer identification number<br>58-2026750 |
|--------------------------------------------------|----------------------------------------------|

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.<br><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |    |
| <b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |     | No |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Yes |    |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.<br><div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                    |     |    |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:<br><b>a</b> Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Yes |    |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes |    |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?<br>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |     | No |
| <b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |    |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:<br><b>a</b> The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     | No |
| <b>b</b> Any related organization?<br>If "Yes," on line 5a or 5b, describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     | No |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:<br><b>a</b> The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     | No |
| <b>b</b> Any related organization?<br>If "Yes," on line 6a or 6b, describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     | No |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes |    |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     | No |
| <b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title        | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column(B) reported as deferred on prior Form 990 |
|---------------------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|----------------------------------------------------------------------|
|                           | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                      |
| See Additional Data Table |                                                    |                                     |                                     |                                                |                         |                                 |                                                                      |

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE J, PART I, LINE 1B | <p>REIMBURSEMENT POLICY While WellStar Health System and its affiliates do not have a written policy regarding payment or reimbursement of the items listed in SCHEDULE J, Part I, Line 1a, the organization follows IRS guidelines in the payment of any of these items to individuals listed in Form 990, Part VII, Section A. These items are added as taxable wages on the individual's Form W-2 as appropriate.</p> <p>SCHEDULE J, PART I, LINE 4A SEVERANCE PAYMENTS Pursuant to their respective employment agreements, the following groups of officers are entitled to severance payments based on their compensation at that time in the event of certain identified circumstances. The severance payment periods are 24 months for Executive Vice Presidents, 18 months for Senior Vice Presidents, and 12 months for Vice Presidents. The following officers received severance pay during the 2016 CALENDAR YEAR FROM EITHER THE ORGANIZATION OR A RELATED ORGANIZATION: DONALD CAMPBELL, MD \$69,282; ROBERT D. JANSEN, MD 169,219.</p> <p>SCHEDULE J, PART I, LINE 4B PARTICIPATION IN A SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN During the year, Vice Presidents, Senior Vice Presidents, Executive Vice Presidents and certain physicians participated in a supplemental nonqualified retirement plan sponsored by WellStar Health System, Inc. The amounts related to this plan are included in Schedule J, Part II, Column (C). The following individuals received payments from the plan included in Schedule J, Part II, Column (B): BRADFORD B. NEWTON \$ 28,517; BRUCE A. DEAN 264,569; CANDICE L. SAUNDERS 305,375; DAVID W. ANDERSON 120,302; JONATHAN B. MORRIS, MD 362,682; JOSEPH L. BRYWCZYNSKI 58,660; KEM M. MULLINS 101,800; MICHELLE M. ROBINSON 27,733; PETER R. JUNGBLUT, MD, MBA 141,932; ROBERT MANDLER 22,391; STEPHEN L. BADGER 112,403; VALERY A. AKOPOV, MD 59,881.</p> <p>SCHEDULE J, PART I, LINE 7 NON-FIXED PAYMENTS TO OFFICERS As part of the WellStar Executive Compensation Philosophy a performance pay plan was instituted several years ago whereby the WellStar Board of Trustees approves an annual incentive plan which consists of several performance goals or factors that upon attainment will result in payouts to eligible plan participants. Those factors are: (1) People &amp; Customer Service goal for employee "Trust Index"; (2) Quality &amp; Safety goal for clinical excellence and patient satisfaction; AND (3) Financial goal for attaining a positive operating margin. Confirmation of achieving these goals is typically received through the annual external audit process and approved by the Board of Trustees at THAT TIME.</p> |

Additional Data

Software ID:

Software Version:

EIN: 58-2026750

Name: DOUGLAS HOSPITAL INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                                           |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--------------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                              |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 1ALAN R MUSTER MD<br>SVP SPECIALTY DIVISION<br>WMG           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 245,820                                            | 368,505                             | 19,311                              | 47,300                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 33,451                  | 714,387                         |                                                                       |
| 1ANTHONY J BUDZINSKI<br>EVP & CFO                            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 627,848                                            | 261,647                             | 25,339                              | 47,300                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 29,306                  | 991,440                         |                                                                       |
| 2ANTHONY M TRUPIANO<br>SVP SUPPLY CHAIN                      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 301,350                                            | 69,055                              | 17,965                              | 47,300                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 2,135                   | 437,805                         |                                                                       |
| 3AVRIL P BECKFORD MD<br>TRUSTEE & CHIEF PEDIATRIC<br>OFF     | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 251,638                                            | 281,281                             | -31,135                             | 28,416                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 1,782                   | 531,982                         |                                                                       |
| 4BARBARA B COREY<br>SVP MANAGED CARE                         | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 335,504                                            | 72,393                              | 13,097                              | 21,392                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 20,314                  | 462,700                         |                                                                       |
| 5BETH KOST<br>SVP COMPLIANCE CHF<br>PRIVACY OFF              | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 295,632                                            | 55,726                              | 12,063                              | 22,418                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 15,412                  | 401,251                         |                                                                       |
| 6BETHANY ROBERTSON<br>VP & CHIEF LEARNING<br>OFFICER         | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 197,371                                            | 35,029                              | 14,307                              | 14,762                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 30,110                  | 291,579                         |                                                                       |
| 7BRADFORD B NEWTON<br>VP INFO TECHNOLOGY<br>ADMIN            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 209,394                                            | 39,846                              | 37,693                              | 22,512                                         | -                       | -                               | 28,517                                                                |
|                                                              |      |                                                    |                                     |                                     |                                                | 28,247                  | 337,692                         |                                                                       |
| 8BRUCE A DEAN<br>VP R E DEP GEN CNSL<br>(END 1/17)           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 251,077                                            | 46,286                              | 279,905                             | 47,300                                         | -                       | -                               | 264,569                                                               |
|                                                              |      |                                                    |                                     |                                     |                                                | 25,618                  | 650,186                         |                                                                       |
| 9CANDICE L SAUNDERS<br>PRESIDENT & CEO                       | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 1,202,152                                          | 584,908                             | 326,046                             | 46,319                                         | -                       | -                               | 305,375                                                               |
|                                                              |      |                                                    |                                     |                                     |                                                | 31,262                  | 2,190,687                       |                                                                       |
| 10CARRIE O PLIETZ<br>EVP & COO HOSPITAL<br>DIVISION          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 537,130                                            | 148,556                             | 11,434                              | 19,240                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 24,616                  | 740,976                         |                                                                       |
| 11CRAIG OWENS<br>SVP & HOSPITAL PRESIDENT                    | (i)  | 293,779                                            | 74,209                              | 13,243                              | 29,300                                         | 22,499                  | 433,030                         | 0                                                                     |
|                                                              | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 0                       | 0                               |                                                                       |
| 12DAVID W ANDERSON<br>EVP/HR/OL/COO                          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 481,208                                            | 223,893                             | 143,911                             | 47,300                                         | -                       | -                               | 120,302                                                               |
|                                                              |      |                                                    |                                     |                                     |                                                | 27,163                  | 923,475                         |                                                                       |
| 13DOUGLAS ARVIN CPA MBA<br>SVP FINANCE (BEG 4/2016)          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 240,963                                            | 68,000                              | 9,741                               | 0                                              | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 14,600                  | 333,304                         |                                                                       |
| 14DOUGLAS S FOSTER<br>VP FINANCIAL PLAN (END<br>6/17)        | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 147,125                                            | 25,000                              | 6,422                               | 0                                              | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 5,853                   | 184,400                         |                                                                       |
| 15ELIZABETH H LOUDERMILK<br>VP ENT INTELLIGENCE &<br>INTGRTN | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 246,958                                            | 38,241                              | 9,677                               | 21,739                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 25,847                  | 342,462                         |                                                                       |
| 16ELIZABETH PAPETTI<br>VP OPS HOSP DIV<br>(BEG 12/2016)      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 171,398                                            | 30,184                              | 1,341                               | 0                                              | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 1,985                   | 204,908                         |                                                                       |
| 17ELLEN LANGFORD<br>SVP & COO                                | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 262,350                                            | 61,413                              | 11,748                              | 44,900                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 30,512                  | 410,923                         |                                                                       |
| 18FREDA LYON<br>VP SYSTEM EMERGENCY<br>SERVICES              | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 180,001                                            | 31,256                              | 10,330                              | 13,259                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 21,888                  | 256,734                         |                                                                       |
| 19JAMES M SWARTZ<br>VP ACCOUNTING                            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                              | (ii) | 223,163                                            | 41,974                              | 8,996                               | 18,992                                         | -                       | -                               | 0                                                                     |
|                                                              |      |                                                    |                                     |                                     |                                                | 26,708                  | 319,833                         |                                                                       |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                                       | (B) Breakdown of W-2 and/or 1099-MISC compensation |                       |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|----------------------------------------------------------|----------------------------------------------------|-----------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                          |                                                    | (i) Base Compensation | (ii) Bonus & incentive compensation |                                                |                         |                                 |                                                                       |
| 21JANIE MADDOX<br>FORMER TRUSTEE                         | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 10,379                | 0                                   | 0                                              | 0                       | 10,379                          | 0                                                                     |
| 1JEFFREY L THARP MD MPH<br>TRUSTEE & CHIEF MEDICNE SRVS  | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 317,599               | 266,590                             | -90,278                                        | 46,626                  | 573,588                         | 0                                                                     |
| 2JILL M CASE-WIRTH<br>SVP NURSING SERVICES               | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 343,262               | 77,269                              | 15,360                                         | 46,830                  | 493,968                         | 0                                                                     |
| 3JIMMY E FRANCIS<br>VP INFO TECH OPS (END 12/16)         | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 222,789               | 40,245                              | 9,926                                          | 37,002                  | 313,269                         | 0                                                                     |
| 4JOHN A BRENNAN<br>EVP CHIEF CLNC INTG OFFICER           | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 674,922               | 204,891                             | 13,347                                         | 0                       | 916,520                         | 0                                                                     |
| 5JONATHAN B MORRIS MD<br>SVP CHIEF INFO OFF (END 3/17)   | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 411,050               | 94,664                              | 376,835                                        | 25,934                  | 937,065                         | 362,682                                                               |
| 6JOSEPH L BRYWCZYNSKI<br>SVP HEALTH PARKS DEVELOPMENT    | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 293,301               | 64,545                              | 76,331                                         | 47,300                  | 507,003                         | 58,660                                                                |
| 7KEM M MULLINS<br>EVP AMBULATORY & BUS DEV               | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 500,011               | 223,894                             | 116,836                                        | 23,300                  | 894,841                         | 101,800                                                               |
| 8KIMBERLY W MENESEE<br>SVP STRATEGIC COMM DEVELOP        | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 307,070               | 73,247                              | 14,395                                         | 29,300                  | 446,075                         | 0                                                                     |
| 9KRISTEN S TRICE<br>VP DIAGNOSTIC OUTREACH               | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 171,400               | 25,582                              | 8,573                                          | 10,179                  | 242,544                         | 0                                                                     |
| 10KRISTYN M GREIFER MD<br>VP POP MGMT (END 6/2016)       | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 164,970               | 7,500                               | 5,317                                          | 2,100                   | 185,084                         | 0                                                                     |
| 11LEO E REICHERT<br>EVP & GENERAL COUNSEL                | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 549,786               | 241,549                             | 17,179                                         | 29,300                  | 873,194                         | 0                                                                     |
| 12MARY L TAVERNARO<br>VP HUMAN RESOURCES OPERATIONS      | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 238,222               | 42,513                              | 10,287                                         | 28,907                  | 342,390                         | 0                                                                     |
| 13MELISSA L BOX<br>VP CNO PATIENT CARE SERVICES          | (i)                                                | 193,149               | 39,161                              | 11,763                                         | 14,461                  | 289,494                         | 0                                                                     |
|                                                          | (ii)                                               | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 14MICHELLE M ROBINSON<br>VP MKTNG /PR/INTERNAL COMM      | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 213,429               | 40,470                              | 37,638                                         | 15,756                  | 335,421                         | 27,733                                                                |
| 15PAUL DOUGLASS MD<br>TRUSTEE & PHYSICIAN                | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 317,284               | 9,755                               | 2,674                                          | 14,135                  | 350,068                         | 0                                                                     |
| 16PETER R JUNGBLUT MD MBA<br>SVP & MEDICAL DIRECTOR      | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 332,259               | 50,250                              | 154,660                                        | 47,300                  | 615,026                         | 141,932                                                               |
| 17REYNOLD J JENNINGS MD<br>CHIEF STRATEGY OFF (END 1/17) | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 37,500                | 250,415                             | 760                                            | 0                       | 288,754                         | 0                                                                     |
| 18RICHARD S SIEGEL<br>VP CARDIOLOGY & CVM ADMIN          | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 299,416               | 60,155                              | 12,752                                         | 44,675                  | 431,119                         | 0                                                                     |
| 19ROBERT D JANSEN MD<br>FORMER EVP & PRES MED GROUP      | (i)                                                | 0                     | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii)                                               | 0                     | 0                                   | 169,219                                        | 0                       | 169,219                         | 0                                                                     |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                                       |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|----------------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                          |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 41ROBERT J DECOUX<br>VP CORPORATE MED STAFF<br>SVCS      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 180,086                                            | 34,799                              | 9,217                               | 22,036                                         | 25,668                  | 271,806                         | 0                                                                     |
| 1ROBERT MANDLER<br>VP DIAG OUTREACH (END 1/17)           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 223,912                                            | 38,881                              | 44,527                              | 46,646                                         | 17,172                  | 371,138                         | 22,391                                                                |
| 2ROBIN G BOEHRINGER<br>VP TOTAL REWARDS                  | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 185,699                                            | 22,056                              | 7,904                               | 16,979                                         | 8,840                   | 241,478                         | 0                                                                     |
| 3SANDRA LUCIUS<br>VP INFO TECHNOLOGY APPS                | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 216,590                                            | 40,958                              | 12,599                              | 46,550                                         | 2,595                   | 319,292                         | 0                                                                     |
| 4SEAN P TURNER<br>VP REVENUE CYCLE<br>MANAGEMENT         | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 269,888                                            | 62,153                              | 9,736                               | 21,724                                         | 29,369                  | 392,870                         | 0                                                                     |
| 5SNEHAL H DOSHI<br>VP SYSTEM PHARMACIST                  | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 190,008                                            | 36,852                              | 10,927                              | 22,230                                         | 24,322                  | 284,339                         | 0                                                                     |
| 6STEPHEN L BADGER<br>SVP CHIEF ADMIN OFFICER             | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 464,744                                            | 157,297                             | 125,897                             | 47,300                                         | 23,662                  | 818,900                         | 112,403                                                               |
| 7STEVEN OWEIDA MD<br>FORMER TRUSTEE                      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 43,587                                             | 0                                   | 0                                   | 0                                              | 0                       | 43,587                          | 0                                                                     |
| 8TE RUSTY DURHAM<br>FORMER TRUSTEE                       | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 11,192                                             | 0                                   | 0                                   | 0                                              | 0                       | 11,192                          | 0                                                                     |
| 9TOM BONIECKI<br>VP MUSCULSKELETAL NEURO                 | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 153,941                                            | 8,391                               | 2,285                               | 30,397                                         | 33,943                  | 228,957                         | 0                                                                     |
| 10VALERY A AKOPOV MD<br>SVP HOSPITAL DIVISION WMG        | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 433,132                                            | 115,323                             | 81,987                              | 29,300                                         | 26,754                  | 686,496                         | 59,811                                                                |
| 11VARMA RAMESWAR MD<br>VP PEDIATRIC OPS<br>(BEG 10/2016) | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 175,485                                            | 17,885                              | 3,642                               | 39,573                                         | 11,764                  | 248,349                         | 0                                                                     |
| 12WANDA Y ROBINSON<br>FORMER VP COMPLIANCE               | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 82,021                                             | 42,652                              | 5,436                               | 3,867                                          | 6,970                   | 140,946                         | 0                                                                     |
| 13YVETTE BREWER MD<br>VP PRIMARY CARE (BEG 12/2016)      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                          | (ii) | 165,601                                            | 24,319                              | 2,522                               | 31,192                                         | 20,254                  | 243,888                         | 0                                                                     |
| 14BEVERLY M BATES<br>CHARGE NURSE                        | (i)  | 144,757                                            | 13,545                              | 864                                 | 14,274                                         | 28,846                  | 202,286                         | 0                                                                     |
|                                                          | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 15CHRISTOPHER S GREENE<br>AVP FINANCE & HOSPITAL<br>OPS  | (i)  | 162,656                                            | 15,114                              | 453                                 | 20,803                                         | 10,736                  | 209,762                         | 0                                                                     |
|                                                          | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 16ERIC S HILL<br>DIR EMERGENCY SERVICES<br>DEPT          | (i)  | 143,062                                            | 10,318                              | 297                                 | 21,068                                         | 25,357                  | 200,102                         | 0                                                                     |
|                                                          | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 17JOSEPH S WILLIAMS<br>DIR CARDIAC & VASCULAR<br>SVCS    | (i)  | 146,453                                            | 10,563                              | 334                                 | 20,929                                         | 10,726                  | 189,005                         | 0                                                                     |
|                                                          | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
| 18MARGARET W CHASTAIN<br>DIRECTOR - PHARMACY             | (i)  | 176,966                                            | 12,914                              | 2,666                               | 27,489                                         | 3,537                   | 223,572                         | 0                                                                     |
|                                                          | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |

**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
DOUGLAS HOSPITAL INC

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2016**

**Open to Public Inspection**

**Employer identification number**

58-2026750

**990 Schedule O, Supplemental Information**

| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 4A | <p>PROGRAM SERVICE ACCOMPLISHMENTS WELLSTAR HEALTH SYSTEM IS A VERTICALLY INTEGRATED HEALTH CARE DELIVERY SYSTEM WHICH PROVIDES THROUGH AFFILIATED BUSINESS ORGANIZATIONS A FULL SPECTRUM OF HEALTH SERVICES, INCLUDING WELLNESS PROGRAMS, PHYSICIAN OFFICE VISITS, OUTPATIENT CARE, INPATIENT CARE, AND POST-ACUTE SERVICES SUCH AS HOME HEALTH, HOSPICE AND LONG-TERM NURSING CARE THE SYSTEM THROUGH ITS AFFILIATED BUSINESS ORGANIZATIONS OPERATES 11 HOSPITALS (KENNESTONE, COBB, PAULDING MEDICAL, DOUGLAS, WINDY HILL, ATLANTA MEDICAL CENTER DOWNTOWN AND SOUTH, NORTH FULTON, SPALDING, SYLVAN GROVE AND WEST GEORGIA), MULTIPLE PHYSICIAN OFFICES, PRIMARY CARE CENTERS, OUTPATIENT CARE FACILITIES, A NURSING HOME AND OTHER HEALTH RELATED SERVICES INCLUDING TWO INPATIENT HOSPICE FACILITIES THE SYSTEM IS SUPPORTED FINANCIALLY BY A FUNDRAISING ORGANIZATION, WELLSTAR FOUNDATION, INC THE SERVICE AREA FOR THE SYSTEM ENCOMPASSES PARTS OF THE NORTHWESTERN, CENTRAL AND WESTERN SECTIONS OF THE STATE OF GEORGIA - THE PRIMARY AREA BEING IN BARTOW, CHEROKEE, COBB, DOUGLAS, PAULDING, FULTON, BUTTS, SPALDING AND TROUP COUNTIES APPROXIMATELY MORE THAN 90% OF INPATIENT DISCHARGES AND OUTPATIENTS SERVED ARE FROM THE AFOREMENTIONED COUNTIES THE WELLSTAR VISION IS TO DELIVER WORLD CLASS HEALTHCARE OUR MISSION IS TO CREATE AND DELIVER HIGH QUALITY HOSPITAL, PHYSICIAN AND OTHER HEALTHCARE RELATED SERVICES THAT IMPROVE THE HEALTH AND WELL-BEING OF THE INDIVIDUALS AND COMMUNITIES WE SERVE HISTORY IN 1993, WHAT WAS THEN KNOWN AS THE COBB HEALTH SYSTEM, THE KENNESTONE REGIONAL HEALTH CARE SYSTEM, AND THE DOUGLAS GENERAL HOSPITAL AFFILIATED TO FORM THE NORTHWEST GEORGIA HEALTH SYSTEM PAULDING MEMORIAL MEDICAL CENTER AFFILIATED WITH NORTHWEST GEORGIA HEALTH SYSTEM IN 1994 IN 1994, THE NORTHWEST GEORGIA HEALTH SYSTEM HELPED FORM THE PROMINA HEALTH SYSTEM AND CHANGED ITS NAME TO PROMINA NORTHWEST HEALTH SYSTEM IN 1998, PROMINA NORTHWEST HEALTH SYSTEM CHANGED ITS NAME TO WELLSTAR HEALTH SYSTEM WELLSTAR DISASSOCIATED FROM AND BECAME TOTALLY INDEPENDENT OF PROMINA IN 1999 IN 2016 WELLSTAR ACQUIRED ATLANTA MEDICAL CENTER, NORTH FULTON HOSPITAL, SPALDING HOSPITAL, SYLVAN GROVE HOSPITAL AND WEST GEORGIA MEDICAL CENTER WELLSTAR HEALTH SYSTEM IS A PARENT CORPORATION, WHICH PROVIDES OVERALL COORDINATION INCLUDING GOVERNING BODY TO ITS 11 AFFILIATES - COBB HOSPITAL, INC , - CHS FOUNDATION, INC (INVESTMENT MANAGEMENT), - DOUGLAS HOSPITAL INC , - KENNESTONE HOSPITAL, INC , - PAULDING MEDICAL CENTER, INC , - WELLSTAR FOUNDATION INC , - WELLSTAR ATLANTA MEDICAL CENTER, INC , - WELLSTAR NORTH FULTON HOSPITAL, INC , - WELLSTAR SPALDING REGIONAL HOSPITAL, INC , - WELLSTAR SYLVAN GROVE HOSPITAL, INC , - WELLSTAR WEST GEORGIA HEALTH SERVICES, INC</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SERVICES            | <p>WELLSTAR HEALTH SYSTEM IS ABLE TO OFFER A FULL RANGE OF HEALTHCARE SERVICES THROUGH ITS AFFILIATES. THE SERVICES OFFERED INCLUDE BUT ARE NOT LIMITED TO - MOST MAJOR INPATIENT CLINICAL SERVICES, - OUTPATIENT SERVICES, - DIAGNOSTIC AND THERAPEUTIC SERVICES, - ANCILLARY AND SUPPORT SERVICES, - URGENT CARE SERVICES, - HOME HEALTH SERVICES, - SKILLED NURSING SERVICES AND - HOSPICE SERVICES. THE SYSTEM INCLUDES A RESIDENTIAL FACILITY ON THE KENNESTONE HOSPITAL CAMPUS, CALLED ATHERTON PLACE. ATHERTON PLACE ALSO HOUSES AN ASSISTED LIVING UNIT AS AN ADDITIONAL LEVEL OF CARE. THE 11 HOSPITAL LOCATIONS ARE ACUTE CARE FACILITIES WITH INPATIENT, OUTPATIENT, AND EMERGENCY SERVICES. PAULDING MEDICAL CENTER IS HOME TO A FULL CARE NURSING HOME, PAULDING NURSING CENTER AND WEST GEORGIA MEDICAL CENTER ALSO HOME TO TWO FULL CARE NURSING HOMES. COBB HOSPITAL IS HOME TO A HOME HEALTH AGENCY AND A RESIDENTIAL HOSPICE FACILITY CALLED TRANQUILITY FOR THOSE PATIENTS IN THE END STAGES OF LIFE. KENNESTONE HOSPITAL ALSO OPENED A RESIDENTIAL HOSPICE FACILITY NOT FAR FROM ITS MAIN CAMPUS. THE SYSTEM IS COMPLEMENTED WITH APPROXIMATELY 250 PHYSICIAN PRACTICES AND SEVERAL URGENT CARE CENTERS. THE SYSTEM IS THUS ABLE TO PROVIDE A COMPLETE CONTINUUM OF CARE FOR THE COMMUNITY IT SERVES. THE FOLLOWING STATEMENTS OF COMMUNITY BENEFIT AND PROGRAM SERVICE ACCOMPLISHMENTS REPRESENT SYSTEM-WIDE ACTIVITY FOR WELLSTAR HEALTH SYSTEM, INC. (THE "SYSTEM") - EIN 58-1649541. ALL AFFILIATED ENTITIES OF THE SYSTEM EXCEPT THE PHYSICIAN HOSPITAL ORGANIZATION (EIN 58-2116179) OPERATE AS CHARITABLE ORGANIZATIONS CONSISTENT WITH THE REQUIREMENTS OF INTERNAL REVENUE CODE SECTION 501(C)(3) AND THE "COMMUNITY BENEFIT STANDARD" OF IRS REVENUE RULING 69-545. THE FOLLOWING EXCERPT FROM THE AUDITED FINANCIAL STATEMENTS IDENTIFIES A BROAD OVERVIEW OF THE CHARITABLE PURPOSE FOR THE SYSTEM. "THE SYSTEM MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF CHARITY CARE IT PROVIDES THROUGH ITS AFFILIATES. THESE RECORDS INCLUDE THE AMOUNT OF CHARGES FOREGONE FOR SERVICES AND SUPPLIES FURNISHED UNDER ITS CHARITY CARE POLICY. IN FISCAL YEAR 2017 AND 2016, WELLSTAR AFFILIATE HOSPITALS MADE \$251.9 MILLION AND \$147.9 MILLION, RESPECTIVELY, IN PROVIDER PAYMENTS AND RECOGNIZED SUCH PAYMENTS AS A REDUCTION IN NET PATIENT SERVICE REVENUE IN THE ACCOMPANYING COMBINED FINANCIAL STATEMENTS. THE SYSTEM ALSO PARTICIPATES IN CERTAIN GOVERNMENTAL INSURANCE PROGRAMS, INCLUDING MEDICARE AND MEDICAID. UNDER THESE PROGRAMS, THE SYSTEM PROVIDES CARE TO PATIENTS AT PAYMENT RATES WHICH ARE DETERMINED BY THE FEDERAL AND STATE GOVERNMENTS, REGARDLESS OF THE SYSTEM'S ACTUAL CHARGES. IN MOST CASES, THESE PROGRAMS PAY THE SYSTEM AT AMOUNTS WHICH ARE LESS THAN ITS COST OF PROVIDING SERVICES. THE SYSTEM OFFERS MANY WELLNESS AND EDUCATIONAL SERVICES AT LITTLE OR NO COST TO THE COMMUNITY. HEALTH FAIRS ARE HELD THROUGHOUT THE YEAR AT CONVENIENT LOCATIONS, PROVIDING VARIOUS HEALTH SCREENINGS, SUCH AS CHOLESTEROL AND GLUCOSE FINGERSTICKS, BLOOD PRESSURE, AND VISION SCREENINGS."</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SERVICES            | <p>ESSURE SCREENINGS, BONE DENSITY AND BMI WEIGHT ASSESSMENTS A LARGE NUMBER OF EDUCATIONAL PROGRAMS ARE OFFERED FOR ALL AGES THESE PROGRAMS INCLUDE SCHOOL HEALTH PROGRAMS FOR ELEMENTARY AND MIDDLE SCHOOL STUDENTS, SPEAKING ABOUT WELLNESS SEMINARS, NUTRITION CONSULTING AND CPR AND FIRST-AID CLASSES THE COSTS OF THESE SERVICES ARE INCLUDED IN OPERATING EXPENSES THE PHYSICIANS OF THE SYSTEM MAKE SIGNIFICANT CONTRIBUTIONS TO IMPROVE THE HEALTH STATUS OF THE COMMUNITY, INCLUDING INVOLVEMENT IN MANY COMMUNITY ACTIVITIES PROMOTING HEALTH AWARENESS AND IMPROVEMENT, EMERGENCY ROOM CARE, AND DELIVERY OF CARE TO THE INDIGENT POPULATION OF THE SYSTEM'S SERVICE AREA THE SYSTEM ALSO MADE SIGNIFICANT CONTRIBUTIONS TO THE NURSING PROGRAM AT A LOCAL UNIVERSITY THIS FINANCIAL SUPPORT HAS HELPED TO GROW THE PROGRAM, WHICH BENEFITS THE SYSTEM AS WELL AS THE COMMUNITY THE SYSTEM AND ALL BUT ONE OF ITS AFFILIATES HAVE BEEN RECOGNIZED AS ORGANIZATIONS EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE SECTION 501(A) AS ORGANIZATIONS DESCRIBED IN SECTION 501(C)(3) AND, THEREFORE, RELATED INCOME IS GENERALLY NOT SUBJECT TO FEDERAL OR STATE INCOME TAXES ONE OF THE SYSTEM'S AFFILIATES IS A CONTROLLED FOREIGN CORPORATION NOT SUBJECT TO FEDERAL INCOME TAX THE PHYSICIAN HOSPITAL ORGANIZATION (EIN 58-2116179) IS A TAXABLE AFFILIATE OF THE SYSTEM AND FILES IRS FORM 1120 US CORPORATION INCOME TAX RETURN "</p> |

**990 Schedule O, Supplemental Information**

| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| FINANCIAL<br>& DATA<br>STATISTICS | <p>SERVICES PROVIDED SYSTEM-WIDE LICENSED BEDS 2,775 ADULT DISCHARGES 112,334 NEWBORN DISCHARGES 13,754 EMERGENCY ROOM VISITS 684,560 SURGERIES - 68950 CATH LAB/PACEMAKERS/EP 17,643 NON-ED O/P RADIOLOGY PROCEDURES 464,275 MED/SURG SHORT STAY CASES - 1401 GI LAB PROCEDURES 11,721 RADIOLOGY ONCOLOGY PROCEDURES 36,315 COMMUNITY BENEFITS - WELLSTAR HEALTH SYSTEM PARTICIPATES AND COLLABORATES WITH PATIENTS AND RESIDENTS IN MEETING HEALTH NEEDS AND IMPROVING THE OVERALL QUALITY OF LIFE IN THE COMMUNITY THIS IS ESPECIALLY IMPORTANT IN RESPONDING TO THE NEEDS OF THE UNDERSERVED REGARDLESS OF THE SYSTEM'S ABILITY TO GENERATE A POSITIVE MARGIN SOME SERVICES WOULD POSSIBLY BE DISCONTINUED IF BASED ON A PURELY FINANCIAL BASIS THE FOLLOWING ARE SOME EXAMPLES OF THE SYSTEM'S SERVICES THAT PROVIDE COMMUNITY BENEFITS (AND A MONETARY VALUE OF THOSE BENEFITS IF KNOWN) CLINICS WELLSTAR IS AFFILIATED WITH SEVERAL CLINICS WHICH PROVIDE FREE OR SLIDING SCALE HEALTH SERVICES TO PERSONS WHO CANNOT AFFORD TO PAY OR THOSE WHO ARE NOT EXPECTED TO PAY COMMUNITY HEALTH/EDUCATION WELLSTAR'S COMMUNITY EDUCATION &amp; OUTREACH DEPARTMENT PROVIDES FREE BROCHURES ON A VARIETY OF HEALTH-RELATED ISSUES WELLSTAR PROVIDES SUPPORT GROUPS AND EDUCATIONAL OPPORTUNITIES TO THE COMMUNITY ON A VARIETY OF TOPICS INCLUDING MEN'S AND WOMEN'S HEALTH ISSUES, CARDIAC HEALTH, NUTRITION, CANCER, DIABETES, ETC SOME OF THESE OPPORTUNITIES ARE PROVIDED FREE OF CHARGE OR AT A MINIMAL FEE WELLSTAR ALSO PROVIDES FREE OR LOW-COST SCREENINGS ON HEALTH ISSUES SUCH AS BLOOD PRESSURE, CHOLESTEROL SCREENINGS, GLUCOSE SCREENINGS AND MANY OTHERS COMMUNITY EDUCATION AND OUTREACH PROVIDES HEALTH AND WELLNESS PROGRAMS AND SERVICES ACROSS ALL WELLSTAR MARKETS REACHING OVER 200,000 PEOPLE ANNUALLY SOME OF THE MORE SPECIFIC PROGRAM/DEPARTMENTS ARE DOCUMENTED AS FOLLOWS SCHOOL HEALTH PROGRAM THIS PROGRAM TEACHES SCHOOL CHILDREN ABOUT HEALTH AND SAFETY TOPICS TO INCLUDE NUTRITION, PHYSICAL ACTIVITY, HEALTHY HYGIENE, BIKE AND PEDESTRIAN SAFETY AND MORE THE PROGRAMS ARE TAUGHT IN ELEMENTARY SCHOOLS (GRADES K-5) AND MIDDLE SCHOOLS (GRADES 6-8) IN COBB, CHEROKEE, PAULDING AND DOUGLAS COUNTIES SAFE KIDS SAFE KIDS COBB COUNTY IS COMMITTED TO REDUCING AND PREVENTING ACCIDENTAL INJURIES TO CHILDREN AGES 14 AND UNDER IN COBB COUNTY SAFE KIDS COBB COUNTY WORKS TOWARD THIS GOAL THROUGH YOUTH AND ADULT EDUCATION AND THE DISTRIBUTION OF SAFETY EQUIPMENT TO FAMILIES IN NEED WITH THE HELP OF THE LEAD AGENCIES OF WELLSTAR COBB AND DOUGLAS PUBLIC HEALTH, SAFE KIDS COBB COUNTY HOSTS SAFETY EDUCATION EVENTS AND DISTRIBUTES SAFETY EDUCATION MATERIALS AND EQUIPMENT INCLUDING CAR AND BOOSTER SEATS, BICYCLE/WHEEL SAFETY, POISON PREVENTION, HOME SAFETY, AND WATER SAFETY MOST OF THE EVENTS ARE FREE AND OPEN TO THE PUBLIC THE IMPORTANT MESSAGE TAUGHT AT THESE EVENTS IS THAT SAFETY BEGINS WITH THE PARENTS AND CAREGIVERS WITH THIS PROGRAM ABOUT 700 CAR SEATS WERE PRESENTED TO FAMILIES IN NEED, AND 1,200 INFANT CAR SEATS CHECKED</p> |

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| Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| FINANCIAL & DATA STATISTICS | <p>AT NEARLY 150 CAR SEAT EVENTS WOMEN &amp; CHILDREN RESOURCE CENTERS THE WOMEN'S AND CHILDREN 'S RESOURCE CENTER AT COBB, DOUGLAS, AND KENNESTONE HOSPITALS PROVIDE MUCH NEEDED SUPPORT FOR MOTHERS AND THEIR NEWBORN BABIES THROUGH PHONE CALLS, BREASTFEEDING CLASSES, AND OTHER EDUCATIONAL OPPORTUNITIES THESE PROGRAMS DEMONSTRATE WELLSTARS COMMITMENT TO THE HEALTH AND WELL-BEING OF THE NEW MOTHERS AND THEIR BABIES IN OUR COMMUNITY IN FY2017 THE UNREIMBURSED COSTS ASSOCIATED WITH THE PROGRAM TOTALED APPROXIMATELY \$ 350,000 AND MORE THAN 2,500 PARENTS PARTICIPATED IN PRENATAL AND CHILDBIRTH PROGRAMS THE GOOD LIFE CLUB WELLSTAR PROVIDES A SPECIAL PROGRAM FOR AREA RESIDENTS--50 AND OLDER CALLED THE GOOD LIFE CLUB THIS PROGRAM PROMOTES HEALTH, WELLNESS, AND AN ACTIVE LIFESTYLE THROUGH CLASSES, SCREENINGS AND OTHER OPPORTUNITIES A SMALL MEMBERSHIP FEE INCLUDES - HEALTH AND WELLNESS EDUCATION AND PROGRAMS - A QUARTERLY NEWSLETTER, - FREE HEALTH SCREENINGS, - DISCOUNTED PARKING AT HOSPITALS AND OTHER RETAIL DISCOUNTS - TRAVEL DISCOUNTS THE GOOD LIFE CLUB CURRENTLY HAS MORE THAN 2,000 MEMBERS COMMUNITY ACTIVITIES - WELLSTAR HAS PARTNERED WITH A LOCAL COLLEGE, KENNESAW STATE UNIVERSITY ("KSU") TO DEVELOP EDUCATIONAL AND ON-SITE TRAINING PROGRAMS WHICH WILL HOPEFULLY IMPROVE THE CURRENT AND FUTURE HEALTH OF OUR COMMUNITY MANY OF THE NURSES IN THE SYSTEM ARE TRAINED THROUGH THE NURSING PROGRAM OFFERED BY KSU WELLSTAR IS ALSO AFFILIATED WITH THE CHATTAHOOCHEE TECHNICAL COLLEGE- NORTH METRO CAMPUS'S RADIOLOGIC TECHNOLOGY PROGRAM WELLSTAR SERVES AS THE CLINICAL AFFILIATE FOR THE STUDENTS IN THIS TWO-YEAR PROGRAM THE STUDENTS TRAIN AT WELLSTAR'S HOSPITALS AND OUTPATIENT FACILITIES THE PROGRAM RECEIVED ACCREDITATION FROM THE JOINT REVIEW COMMITTEE ON EDUCATION IN RADIOLOGIC TECHNOLOGY THE GOAL IS TO HAVE TRAINED STUDENTS WHO CAN SUBSEQUENTLY CONTRIBUTE TO THE HEALTH OF THE COMMUNITY WE SERVE SPONSORSHIPS - WELLSTAR PARTICIPATES AS A SPONSOR IN MANY EVENTS WITHIN THE COMMUNITY RELATED TO THE HEALTH AND WELL-BEING OF ITS RESIDENTS THE AMERICAN HEART ASSOCIATION, AMERICAN CANCER SOCIETY, AMERICAN LUNG ASSOCIATION, THE AMERICAN DIABETES ASSOCIATION, MARCH OF DIMES, AS WELL AS NUMEROUS LOCAL ORGANIZATIONS ARE JUST A FEW OF THE RECIPIENTS OF EVENTS SPONSORED BY WELLSTAR MANY EMPLOYEES ALSO VOLUNTEER AND PARTICIPATE IN SOME OF THE EVENTS HELD BY THESE ORGANIZATIONS SUCH AS WALKS, FUNDRAISERS AND SCREENINGS IN FY2017 THE TOTAL UNCOMPENSATED AND OTHER COMMUNITY BENEFITS PROVIDED BY WELLSTAR WAS OVER \$ 780 MILLION COMMITMENT TO THE COMMUNITY PARTICIPATION IN COALITIONS - \$ 602,400 COMMUNITY HEALTH EDUCATION - \$ 455,000 UNIVERSITY &amp; COLLEGE PARTNERSHIPS - \$ 504,000 HEALTH CARE SUPPORT - \$ 8,077,000 MEDICAID SHORTFALLS (UNCOMPENSATED COSTS) - \$ 78,000,000 UNREIMBURSED COMMUNITY FINANCIAL AID (CHARITY &amp; INDIGENT) GROSS CHARGES FOR THE YEAR - \$1, 244,000,000 UNREIMBURSED SERVICES (AT COST) - \$ 251,912,000 INVESTMENTS OF EXCESS FUNDS BACK INTO INFRASTRUCTURE AND COM</p> |

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| Return<br>Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| FINANCIAL<br>& DATA<br>STATISTICS | MUNITY WELLSTAR SYSTEM-WIDE FOR FY2016 - \$ 132,000,000 WELLSTAR CONTINUES TO PARTICIPATE IN THE CENTER FOR MEDICARE AND MEDICAID SERVICES (CMS) MEDICARE SAVINGS PROGRAM AS AN ACCO UNTABLE CARE ORGANIZATION (ACO) WELLSTARS ACO IS THE LARGEST ACO IN GEORGIA INCLUDING 50, 000 MEMBERS AND 1,400 PHYSICIANS THE ACO HAS BEEN RECOGNIZED AS ONE OF THE TOP 100 ACOS I N THE COUNTRY THE PROGRAM HAS BEEN SUCCESSFUL THROUGH A FOCUS ON WELLNESS AND THE IMPROVE D MANAGEMENT OF CHRONIC ILLNESSES AND THE RELATED COORDINATION OF CARE, TO ENSURE PATIENTS , ESPECIALLY CHRONICALLY ILL, GET THE RIGHT CARE AT THE RIGHT TIME TO MAINTAIN THEIR OPTIM AL HEALTH, AND AVOID THE NEED FOR HIGH-COST EMERGENCY AND HOSPITAL CARE |

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| Return Reference                        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| AWARDS, RECOGNITION AND ACCOMPLISHMENTS | <p>WELLSTAR HEALTH SYSTEM (WELLSTAR) WAS RECOGNIZED FOR DIVERSITY IN THE WORKPLACE DIVERSITY MAGAZINE LISTS WELLSTAR AS ONE OF ITS 50 BEST PLACES FOR WOMEN AND DIVERSE MANAGERS TO WORK WELLSTAR WEST GEORGIA MEDICAL CENTER (WGMC) WAS NAMED TO BECKER HOSPITAL REVIEW'S 2016 LIST OF "100 GREAT COMMUNITY HOSPITALS " WGMC IS ONE OF ONLY THREE COMMUNITY HOSPITALS IN GEORGIA TO RECEIVE THIS HONOR WELLSTAR KENNESTONE REGIONAL MEDICAL CENTER RECEIVED THE P RESTIGIOUS AMERICAN ACADEMY OF MEDICAL SURGICAL NURSED PRISM AWARD THIS HONOR RECOGNIZED EXCEPTIONAL NURSING PRACTICE, LEADERSHIP AND OUTCOMES IN HOSPITAL MEDICAL- SURGICAL UNITS A CROSS THE COUNTRY KENNESTONE REGIONAL MEDICAL CENTER IS JUST ONE OF 14 HOSPITALS TO RECEI VE THIS HONOR IN 2016 AND THE ONLY ONE IN THE STATE OF GEORGIA US NEWS AND WORLD REPORT N AMED WELLSTAR KENNESTONE REGIONAL MEDICAL CENTER TO ITS ANNUAL LISTING OF BEST REGIONAL HO SPITALS RANKING IT THIRD IN GEORGIA WELLSTAR DOUGLAS HOSPITAL WAS DESIGNATED AS A REMOTE TREATMENT STROKE CENTER BY THE OFFICE OF EMS AND TRAUMA IN THE GEORGIA DEPARTMENT OF PUBLI C HEALTH BECOMING ONE OF THE FIRST HOSPITALS IN THE STATE TO GARNER THE RECOGNITION WELLS TAR EARNED A SPOT IN THE DAVE THOMAS FOUNDATION FOR ADOPTIONS 100 BEST ADOPTION-FRIENDLY W ORKPLACES THIS IS THE SYSTEMS FIFTH TIME ON THE FOUNDATIONS TOP 100 LIST WELLSTAR OFFERS FULL-TIME TEAM MEMBERS 120 HOURS AND ELIGIBLE PART-TIME TEAM MEMBERS 60 HOURS OF PAID LEA VE IN ADDITION, WELLSTAR OFFERS TEAM MEMBERS A MAXIMUM OF \$19,000 PER FINALIZED ADOPTION (\$20,000 PER FAMILY LIFETIME AMOUNT ) EMPLOYEE RECRUITING AND COMMITMENT TO PROPER WORK-LI FE BALANCE OF PERSONAL AND PROFESSIONAL TIME ARE IMPORTANT TO THE DESIGNATION OF THIS AWAR D WELLSTAR WAS NAMED TO WORKING MOTHER 100 BEST COMPANIES LIST FOR THE 9TH TIME FOR ITS C OMMITMENT TO PROGRESSIVE WORKPLACE PROGRAMS, INCLUDING ADVANCEMENT OF WOMEN, FLEXIBILITY, CHILD CARE AND PAID PARENTAL LEAVE WELLSTAR WAS NAME TO THE 2016 BEST PLACES TO WORK FOR WOMEN LIST BY GREAT PLACES TO WORK COBB HOSPITAL WAS DESIGNATED A BABY-FRIENDLY HOSPITAL BY BABY-FRIENDLY USA ONLY 5 OTHER GEORGIA HOSPITALS HOLD THIS DESIGNATION GEORGIA TREND MAGAZINE NAMED WELLSTAR WGMC THE NUMBER 1 LARGE HOSPITAL IN THE STATE FIVE OF WELLSTAR HE ALTH SYSTEMS HOSPITALS HAVE BEEN GRANTED THREE-YEAR ACCREDITATION WITH THE GOLD COMMENDATI ON BY THE COMMISSION ON CANCER(COC), A QUALITY PROGRAM BY THE AMERICAN COLLEGE OF SURGEONS THIS IS THE HIGHEST HONOR AWARDED TO A CANCER PROGRAM TO EARN THIS ACCREDITATION THE PR OGRAM MUST MEET OR EXCEED COCS QUALITY CARE STANDARDS, BE EVALUATED EVERY THREE YEARS AND SHOW EXCELLENCE IN THE DELIVERY OF PATIENT CENTERED CARE WELLSTAR CANCER NETWORK ALSO REC EIVED NATIONAL DISTINCTION BY BEING GRANTED A THREE- YEAR ACCREDITATION BY THE COC THIS I S THE HIGHEST HONOR AWARDED TO A CANCER PROGRAM WELLSTAR KENNESTONE REGIONAL MEDICAL CENT ER AND WELLSTAR ATLANTA MEDICAL CENTER RECEIVED THE PLATINUM HONOR BY THE US DEPARTMENT OF HEALTH AND HUMAN SERVICES HEA</p> |

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| Return Reference                        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| AWARDS, RECOGNITION AND ACCOMPLISHMENTS | <p>LTH RESOURCES AND SERVICES ADMINISTRATION FOR THEIR CONTINUED EFFORTS TO PROMOTE ORGAN DONOR REGISTRATION OTHER HOSPITALS HONORED INCLUDED WELLSTAR COBB, DOUGLAS, NORTH FULTON, WE ST GEORGIA MEDICAL CENTER AND PAULDING HOSPITALS THE PARTNERSHIP FOR HEALTH AND ACCOUNTABILITY (PHA) AN AFFILIATE OF THE GEORGIA HOSPITAL ASSOCIATION, RECENTLY PRESENTED ITS QUALITY AND PATIENT SAFETY AWARD TO SEVERAL WELLSTAR HOSPITALS AS WELL AS TO THE SYSTEM ITSELF THESE AWARDS RECOGNIZE GEORGIA HEALTHCARE ORGANIZATIONS FOR ACHIEVEMENT IN REDUCING THE RISK OF MEDICAL ERRORS AND IMPROVING PATIENT SAFETY AND MEDICAL OUTCOMES WELLSTAR SPALDING REGIONAL HOSPITAL WON FIRST PLACE IN THE HOSPITALS WITH 100-299 BEDS CATEGORY FOR ITS HELP ME, DON'T HURT ME REDUCING CAUTIS PROJECT WELLSTAR COBB HOSPITAL WON SECOND PLACE IN THE HOSPITALS WITH GREATER THAN 300 BEDS CATEGORY FOR ITS INTERDISCIPLINARY MODEL BEDSIDE MEDICATION DELIVERY TO REDUCE 30-DAY READMISSION RATES PROJECT WELLSTAR DOUGLAS HOSPITAL WON THIRD PLACE IN THE HOSPITALS WITH 100-299 BEDS CATEGORY FOR ITS MISSION NOT IMPOSSIBLE STRATEGIES TO DECREASE CLOSTRIDIUM DIFFICILE PROJECT IN THE HOSPITALS/HEALTH SYSTEMS CATEGORY, WELLSTAR HEALTH SYSTEM EARNED FIRST PLACE FOR ITS OUTPATIENT SURGERY CENTER PRE-OP THROUGHPUT PROJECT, WHICH IMPROVED THE SAFETY OF PATIENTS UNDERGOING CT-SCANS WELLSTAR COBB HOSPITAL WAS ALSO PRESENTED WITH A CIRCLE OF EXCELLENCE AWARD, AN HONOR GIVEN TO HOSPITALS AND HEALTH SYSTEMS THAT HAVE DEMONSTRATED A SUSTAINED COMMITMENT TO QUALITY AND PATIENT SAFETY EVERY YEAR THE ATLANTA BUSINESS CHRONICLE PUBLISHES ITS LIST OF THE 100 MOST INFLUENTIAL LEADERS IN GEORGIA'S HEALTHCARE INDUSTRY SEVEN MEMBERS OF WELLSTAR HEALTH SYSTEMS SENIOR LEADERSHIP TEAM WERE INCLUDED IN THE 2017 LIST WELLSTAR KENNESTONE REGIONAL MEDICAL CENTERS CARDIAC PROGRAM IS ONE OF ONLY TWO PROGRAMS IN THE UNITED STATES TO RECEIVE THE JOINT COMMISSION GOLD SEAL DISEASE-SPECIFIC CERTIFICATION FOR HEART-VALVE, CORONARY ARTERY BYPASS SURGERY (CABS) AND CONGESTIVE HEART FAILURE WELLSTAR WEST GEORGIA MEDICAL CENTER WAS NAMED ONE OF THE NATIONS 100 TOP HOSPITALS BY TRUVEN HEALTH ANALYTICS TRUVEN IS A LEADING PROVIDER OF INFORMATION AND SOLUTIONS THAT SUPPORT HEALTHCARE COST AND QUALITY IMPROVEMENT WELLSTAR COBB HOSPITALS INTENSIVE CARE UNIT WAS HONORED WITH THE BEACON AWARD FOR EXCELLENCE BY THE AMERICAN ASSOCIATION OF CRITICAL CARE NURSES THE BEACON AWARD HONORS INDIVIDUAL HOSPITAL UNITS THAT DISTINGUISH THEMSELVES BY IMPROVING EVERY FACET OF PATIENT CARE WELLSTAR PAULDING HOSPITAL RECEIVED TWO BRILLIANCE AWARDS FROM VIZIENT MIDSOUTH THE HOSPITAL WAS RECOGNIZED FOR INNOVATION AND EXCELLENCE IN CLINICAL CARE FOR PATIENTS WITH COPD AND DIABETES TWO OF WELLSTAR KENNESTONE REGIONAL MEDICAL CENTERS NURSES HAVE BEEN NAMED AS TWO OF THE TOP 10 NURSES IN GEORGIA BY THE ATLANTA JOURNAL CONSTITUTION WELLSTAR'S SUPPLY CHAIN SERVICES WAS RECOGNIZED AS A BEST PERFORMER BY THE ECRI INSTITUTE, A NONPROFIT ORGANIZATION THAT USES RESEARCH TO</p> |

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| Return Reference                        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| AWARDS, RECOGNITION AND ACCOMPLISHMENTS | <p>DISCOVER WHICH MEDICAL PROCEDURES, DRUGS AND PROCESSES ARE BEST TO ENABLE IMPROVED PATIENT CARE THIS AWARD IS GIVEN FOR DEMONSTRATING EXCELLENCE IN OVERALL SPEND MANAGEMENT THE WOUND CARE CENTER AT WELLSTAR WEST GEORGIA MEDICAL CENTER HAS BEEN RECOGNIZED WITH A CENTER OF DISTINCTION AWARD FOR CLINICAL EXCELLENCE BY HEALOGICS, THE NATIONS LEADING AND LARGES T WOUND CARE MANAGEMENT COMPANY THE CENTER FOR COMPANIES THAT CARE RECENTLY NAMED WELLSTAR TO ITS HONOR ROLL FOR THE 10TH YEAR IN A ROW THIS HONOR FOCUSES ON WELLSTARS EFFORT TO OFFERING WORKLIFE SERVICES THAT CREATE A CULTURE OF INCLUSION AND ASSISTANCE FOR TEAM MEMB ERS UTILIZING SERVICES THAT PROVIDE A BALANCE BETWEEN WORK AND HOME LIFE THE PURPOSE OF T HE AWARD IS TO RECOGNIZE MEMBER ORGANIZATIONS THAT HAVE ACHIEVED A CERTAIN LEVEL OF EXCELL ENCE ACROSS THREE KEY FOCUS AREAS- FINANCIAL AND OPERATIONAL EXCELLENCE, CLINICAL QUALITY EXCELLENCE AND INNOVATION WELLSTAR WAS NAMED ONE OF BEST AND BRIGHTEST COMPANIES TO WORK FOR BY WSBTV2, BIZ 1190AM-WAFS, CORP! MAGAZINE, BAUDVILLE, BASIC AND THE ORSUS GROUP THIS AWARD IS GIVEN TO COMPANIES THAT DISTINGUISH THEMSELVES AS HAVING THE MOST INNOVATIVE AND THOUGHTFUL APPROACH TO HUMAN RESOURCES WELLSTAR HEALTH SYSTEM WAS A WINNER OF THE LEADER SHIP IN EXCELLENCE AWARD BY VIZIENT MIDSOUTH, A MEMBER ALLIANCE FOR NOT FOR PROFIT HEALTHC ARE PROVIDERS THE PURPOSE OF THIS AWARD IS TO RECOGNIZE ORGANIZATIONS THAT HAVE ACHIEVED A CERTAIN LEVEL OF EXCELLENCE ACROSS THREE KEY FOCUS AREAS- FINANCIAL AND OPERATIONAL EXCE LLENCE, CLINICAL QUALITY EXCELLENCE AND INNOVATION</p> |

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| Return<br>Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| FORM 990,<br>PART I,<br>LINES 7A &<br>7B | <p>UNRELATED BUSINESS INCOME WELLSTAR DOUGLAS HOSPITAL, INC. GENERATED NO UNRELATED BUSINESS INCOME ("UBI") FOR THE REPORTING YEAR. AS A RESULT THE FILED 990-T SHOWS NO ACTIVITY. IF SUBSEQUENT REVIEW OF THE BOOKS REVEALS ANY UNREPORTED UBI WE WILL FILE AN AMENDED RETURN FOR THE TAX PERIOD ENDED JUNE 30, 2017. FORM 990, PART IV, LINE 12B AUDITED FINANCIAL STATEMENTS DOUGLAS HOSPITAL, INC. is audited on an annual basis by an outside auditing firm, KPMG, and as part of that audit a consolidated financial statement is issued for all of Wellstar Health System, Inc. and its CONTROLLED Affiliates. The independent auditors report includes the accounts of Wellstar and its controlled affiliates, WELLSTAR Kennestone Hospital, Inc., WELLSTAR Cobb Hospital, Inc., WELLSTAR Douglas Hospital, Inc., WELLSTAR Paulding Medical Center, Inc., WELLSTAR ATLANTA MEDICAL CENTER, INC., WELLSTAR NORTH FULTON HOSPITAL, INC., WELLSTAR SPALDING REGIONAL HOSPITAL, INC., WELLSTAR SYLVAN GROVE HOSPITAL, INC., WELLSTAR WEST GEORGIA HEALTH SERVICES, INC., WELLSTAR WEST GEORGIA MEDICAL CENTER, INC., Wellstar Foundation, Inc., WELLSTAR WEST GEORGIA FOUNDATION, INC., VERNON WOODS RETIREMENT COMMUNITY, INC., CHS Foundation, Inc., Community Assurance Company, Ltd., various Wellstar owned physician practices, a hospice facility, a nursing facility, home health business, and entities for infusion therapy and durable medical equipment. All significant intercompany accounts and transactions have been eliminated in combination. The Board of Trustees of Wellstar HEALTH SYSTEM, INC. has the authority to approve appointments of the members of the board of trustees of all affiliate corporations. FORM 990, PART IV, LINE 24A TAX EXEMPT BOND REPORTING For purposes of the Form 990 reporting, Wellstar Health System, Inc. (EIN 58-1649541) will list all tax-exempt bonds issued since January 1, 2003 on Schedule K as it typically allocates the proceeds of the bonds to members of the Obligated Group (including the hospitals and physician group). Douglas Hospital, Inc. will report this tax exempt bond liability on FORM 990, Part X, Line 25 Other Liabilities DUE TO WHS, INC. FORM 990, PART VI, SECTION A, LINE 7B POWERS OF THE BOARD AS PER THE ARTICLES OF INCORPORATION, THE SOLE MEMBER OF THE ORGANIZATION IS WELLSTAR HEALTH SYSTEM, INC., A GEORGIA NONPROFIT CORPORATION AS SOLE MEMBER, WELLSTAR HEALTH SYSTEM, INC. HOLDS CERTAIN POWERS OF ELECTION AND APPROVAL IN CONNECTION WITH THE GOVERNING BODY OF THE ORGANIZATION. THESE POWERS ARE PRESENTED IN DETAIL IN THE GOVERNING DOCUMENTS WHICH THE COMPANY MAKES AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART B, SECTION B, LINE 11B BOARD REVIEW OF FORM 990 Internal staff prepares the organization's Form 990. Before filing the return with the Internal Revenue Service an external accounting firm, PricewaterhouseCoopers LLP, reviews and signs off on the completed return of each organization. The current year Form 990 is then reviewed by the Finance Committee along with</p> |

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| Return<br>Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| FORM 990,<br>PART I,<br>LINES 7A &<br>7B | <p>th a question and answer session. A motion is then made by the Finance committee to approve the returns and present to the full board copies of the forms in an electronic (pdf for mat) version as well as a hard copy. The organization's CFO or designee subsequently signs the return for either manual or electronic filing by the appropriate due date. FORM 990, PART VI, SECTION B, LINE 12C CONFLICT OF INTEREST POLICY Our conflict of interest policy requires all covered persons to annually review the policy and then complete, sign and return the Conflicts of Interest Survey and Attestation to the Compliance Office. The Policy requires an on-going disclosure obligation in the event a conflict arises during the year. The following is our process to regularly and consistently monitor and enforce the policy. Compliance identifies all covered persons who must complete the Survey and Attestation. Compliance verifies that the Survey and Attestation is distributed to these persons. Compliance verifies that these persons return a fully completed and signed Survey and Attestation. Compliance reviews each completed and signed Survey and Attestation to identify all conflicts listed in the document. All conflicts, potential conflicts and incidences of non-compliance are referred to the Chief Compliance Officer. The CCO takes appropriate action to completely resolve all identified conflicts and incidences of non-compliance. FORM 990, PART VI, SECTION B, LINES 15A &amp; 15B COMPENSATION OF OFFICERS Wellstar HEALTH SYSTEM, INC engages the Hay Group to work with the governing board to review and recommend executive compensation. The executive compensation process at Wellstar is overseen by a committee of independent trustees, which follows a board-approved executive compensation philosophy. The compensation committee consists of five trustees as well as the CEO in an advisory role and not a voting member. Further in committee discussions about the compensation for the Chief Executive Officer, The CEO will recuse him/herself from that process and is a non-voting committee member for discussions on all other officers. The executive compensation philosophy empowers the committee to oversee the executive compensation process and administer the executive compensation program on behalf of the full board of trustee of Wellstar, provided, however, the full Board of Trustees evaluates and approves the compensation of the Chief Executive Officer. The philosophy requires annual disclosure of the committee's actions and decisions to the full board, which it has done. The committee is guided by the board-approved philosophy. Overall, the philosophy is intended to reward for organizational and individual performance. When performance is at a predetermined targeted level, the compensation is intended to be at or around the median of compensation paid to similar positions at similar organizations (the "market"). Wellstar's executive compensation philosophy defines the market as being co</p> |

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| Return<br>Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| FORM 990,<br>PART I,<br>LINES 7A &<br>7B | <p> comprised of comparable not-for-profit health care delivery systems, i.e., not-for-profit organizations similar in complexity and scale to Wellstar. To assist the committee in fulfilling its duties, the committee engaged the Hay Group to provide market compensation data to compare to the Wellstar positions whose compensation the committee oversees. The committee uses this data to provide context when making decisions in administering the compensation program. Accurate minutes of the committee's discussion and decisions are recorded during each committee meeting, and reviewed and approved by the full Board of Trustees at its next scheduled meeting. FORM 990, PART VI, SECTION C, LINE 19 DOCUMENTS MADE AVAILABLE TO THE PUBLIC The organization and its AFFILIATES are subject to the Open Records Law in the State of Georgia. Therefore, by law, citizens are permitted to inspect and copy its governing documents, policies and financial statements as may be requested from time to time. Additionally, the organization's Form 990 is made readily available on the Guidestar website. Periodically, the organization publishes its financial performance in the local newspaper for citizens to review, and it also publishes a community benefit report once a year for distribution to the public. FORM 990, PART VII OFFICERS HOURS WORKED The officers devote their time to all of the organizations within Wellstar Health System that are listed in Schedule R, Part II. As such, the total hours worked by the officers across all organizations exceeds 40 hours a week. FORM 990, PART VII &amp; FORM 990, SCHEDULE J COMPENSATION All compensation amounts reported on Form 990 Part V, Part VII, and Part IX as well as Schedule J represent compensation provided to individuals that provide services to the organization. Likewise, the number of employees reported on Form 990 represent the number of individuals providing services to the organization. All Federal employment tax responsibilities for these individuals (including Federal Employment Tax reporting responsibilities) are handled by Wellstar Health System, Inc. (EIN 58-1649541). FORM 990, SECTION XI, LINE 9 OTHER CHANGES IN NET ASSETS FOR THE REPORTING PERIOD DOUGLAS HOSPITAL, INC. HAD A CHANGE IN NET ASSETS OF (\$14,852,760) RELATED TO TRANSFERS TO AFFILIATES AS PART OF THE ALLOCATION OF INCOME STATEMENT AND BALANCE SHEET TRANSACTIONS OVER THE YEAR.</p> |

|                                                                                                                                                |  |                                                                                                                                                                                                                                                                                                                           |  |                                |                           |
|------------------------------------------------------------------------------------------------------------------------------------------------|--|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--------------------------------|---------------------------|
| efile GRAPHIC print - DO NOT PROCESS                                                                                                           |  | As Filed Data -                                                                                                                                                                                                                                                                                                           |  | DLN: 93493135112458            |                           |
| SCHEDULE R<br>(Form 990)<br><br>Department of the Treasury<br>Internal Revenue Service<br><br>Name of the organization<br>DOUGLAS HOSPITAL INC |  | Related Organizations and Unrelated Partnerships<br><br>▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.<br><br>▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a> . |  |                                | OMB No 1545-0047          |
|                                                                                                                                                |  |                                                                                                                                                                                                                                                                                                                           |  |                                | 2016                      |
|                                                                                                                                                |  |                                                                                                                                                                                                                                                                                                                           |  |                                | Open to Public Inspection |
|                                                                                                                                                |  |                                                                                                                                                                                                                                                                                                                           |  | Employer identification number |                           |
|                                                                                                                                                |  |                                                                                                                                                                                                                                                                                                                           |  | 58-2026750                     |                           |

| Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. |                         |                                                  |                     |                           |                                  |
|--------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                                                      | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|                                                                                                                          |                         |                                                  |                     |                           |                                  |
|                                                                                                                          |                         |                                                  |                     |                           |                                  |
|                                                                                                                          |                         |                                                  |                     |                           |                                  |
|                                                                                                                          |                         |                                                  |                     |                           |                                  |
|                                                                                                                          |                         |                                                  |                     |                           |                                  |

| Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. |                         |                                                  |                            |                                                     |                                  |                                              |    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
| See Additional Data Table                                                                                                                                                                                             |                         |                                                  |                            |                                                     |                                  |                                              |    |
| (a)<br>Name, address, and EIN of related organization                                                                                                                                                                 | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                                                                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |

**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                               | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state<br>or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in<br>box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|--------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                                                                        |                         |                                                                 |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
| <b>(1)</b> COBB SOUTH PARKING DECK<br>793 SAWYER ROAD<br>Marietta, GA 300666340<br>75-2999669          | PARKING                 | GA                                                              | NA                                     | N/A                                                                                                        |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
| <b>(2)</b> KENNESTONE EAST PARKING DECK LLC<br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>20-0537100 | PARKING                 | GA                                                              | WHS INC                                | EXCLUDED                                                                                                   |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
| <b>(3)</b> GRIFFIN IMAGING LLC<br>793 SAWYER ROAD<br>MARIETTA, GA 300622222                            | IMAGING<br>CENTER       | GA                                                              | NA                                     | N/A                                                                                                        |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
| <b>(4)</b> TENET EMSSPALDING 911 LLC<br>793 SAWYER ROAD<br>MARIETTA, GA 300622222                      | OFF BLDG/EMS<br>CTR     | GA                                                              | NA                                     | N/A                                                                                                        |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
| <b>(5)</b> NORTH FULTON PARKING DECK LP<br>793 SAWYER ROAD<br>MARIETTA, GA 300622222                   | PARKING                 | GA                                                              | NA                                     | N/A                                                                                                        |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                                                                        |                         |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                                                                        |                         |                                                                 |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                                 | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512(b)<br>(13) controlled<br>entity? |    |
|----------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|-----------------------------------------------------|----|
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                | Yes                                                 | No |
| <b>(1)</b> COMMUNITY ASSURANCE CO<br>3RD FL BARCLAYS HSE SHEDDEN ROAD<br>GEORGE TOWN<br>CJ 58-1649541    | Insurance               | CJ                                                        | WHS INC                             | C CORP                                                 |                                 |                                           |                                |                                                     |    |
| <b>(2)</b> WEST GEORGIA HEALTH PHYSICIANS INC<br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>27-5125341 | PHYSICIAN PRAC          | GA                                                        | C CORP                              | WGHS, INC                                              |                                 |                                           |                                |                                                     |    |
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |
|                                                                                                          |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                     |    |

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity . . . . .

1a

No

b Gift, grant, or capital contribution to related organization(s) . . . . .

1b

No

c Gift, grant, or capital contribution from related organization(s) . . . . .

1c

No

d Loans or loan guarantees to or for related organization(s) . . . . .

1d

No

e Loans or loan guarantees by related organization(s) . . . . .

1e

No

f Dividends from related organization(s) . . . . .

1f

No

g Sale of assets to related organization(s) . . . . .

1g

No

h Purchase of assets from related organization(s) . . . . .

1h

No

i Exchange of assets with related organization(s) . . . . .

1i

No

j Lease of facilities, equipment, or other assets to related organization(s) . . . . .

1j

No

k Lease of facilities, equipment, or other assets from related organization(s) . . . . .

1k

Yes

l Performance of services or membership or fundraising solicitations for related organization(s) . . . . .

1l

No

m Performance of services or membership or fundraising solicitations by related organization(s) . . . . .

1m

No

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .

1n

No

o Sharing of paid employees with related organization(s) . . . . .

1o

No

p Reimbursement paid to related organization(s) for expenses . . . . .

1p

Yes

q Reimbursement paid by related organization(s) for expenses . . . . .

1q

No

r Other transfer of cash or property to related organization(s) . . . . .

1r

No

s Other transfer of cash or property from related organization(s) . . . . .

1s

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of related organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------|----------------------------------|------------------------|----------------------------------------------|
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII** **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Additional Data

Software ID:

Software Version:

EIN: 58-2026750

Name: DOUGLAS HOSPITAL INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization               | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status<br>(if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512 (b)(13) controlled entity? |    |
|---------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------|--------------------------------------------------------|----------------------------------|-----------------------------------------------|----|
|                                                                     |                         |                                                     |                            |                                                        |                                  | Yes                                           | No |
| (1)<br><br>973 SAWYER ROAD<br>Marietta, GA 300622222<br>58-1649540  | Foundation              | GA                                                  | 501(C)(3)                  | 12 II                                                  | WHS INC                          | Yes                                           |    |
| (1)<br><br>793 SAWYER ROAD<br>Marietta, GA 300622222<br>58-0968382  | Healthcare              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (2)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>58-2032904  | Healthcare              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (3)<br><br>793 SAWYER ROAD<br>Marietta, GA 300622222<br>58-2095884  | Healthcare              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (4)<br><br>793 SAWYER ROAD<br>Marietta, GA 300622222<br>58-1627413  | Foundation              | GA                                                  | 501(C)(3)                  | 12 II                                                  | WHS INC                          | Yes                                           |    |
| (5)<br><br>793 SAWYER ROAD<br>Marietta, GA 300622222<br>58-1649541  | Healthcare              | GA                                                  | 501(C)(3)                  | 12 II                                                  | NA                               |                                               | No |
| (6)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>81-0837031  | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (7)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>81-0851756  | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (8)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>81-0864789  | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (9)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>81-0875069  | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 3                                                      | WHS INC                          | Yes                                           |    |
| (10)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>20-5497622 | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 12 II                                                  | WHS INC                          | Yes                                           |    |
| (11)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>20-5497506 | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 3                                                      | WGHS INC                         | Yes                                           |    |
| (12)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>58-2575049 | HEALTHCARE              | GA                                                  | 501(C)(3)                  | 10                                                     | WGHS INC                         | Yes                                           |    |
| (13)<br><br>793 SAWYER ROAD<br>MARIETTA, GA 300622222<br>20-0936376 | FOUNDATION              | GA                                                  | 501(C)(3)                  | 12 II                                                  | WGHS INC                         | Yes                                           |    |
| (14)<br><br>1514 VERNON ROAD<br>LAGRANGE, GA 30240<br>58-1303478    | FOUNDATION              | GA                                                  | 501(C)(3)                  | 7                                                      | WGHS INC                         | Yes                                           |    |